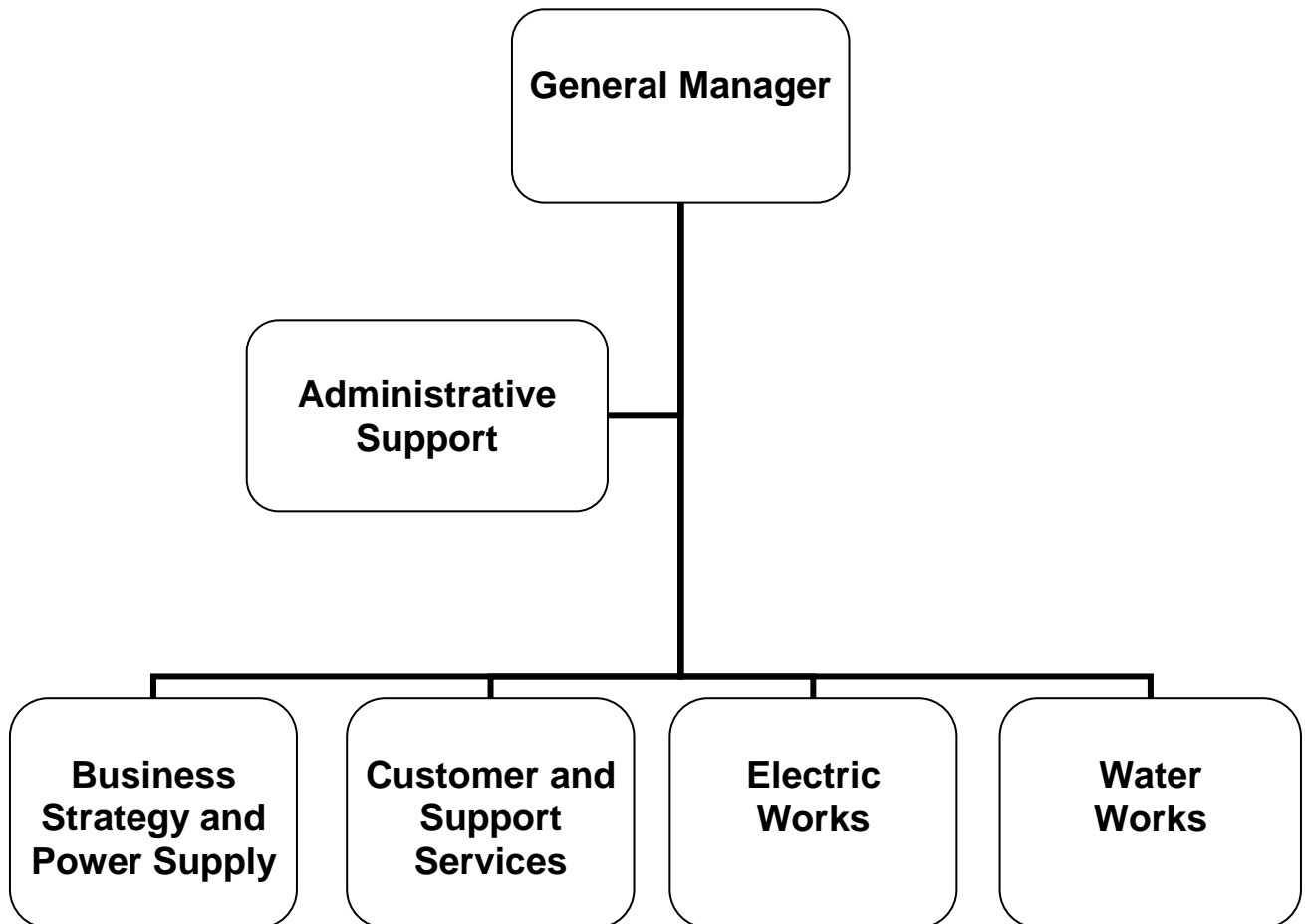




ADOPTED
BUDGET
2012-2013

GLENDALE WATER & POWER



CITY OF GLENDALE

GLENDALE WATER & POWER

MISSION STATEMENT

Glendale Water & Power (GWP) provides customers with reliable and sustainable water and power services that are cost effective and innovative. This vision is accomplished through the prudent use of resources, technology, innovation, teamwork and planning to ensure sufficient supply for today and the future.

DEPARTMENT DESCRIPTION

GWP consists of four divisions:

- Business Strategy and Power Supply
- Customer Support Services
- Electric Works
- Water Works

The focus of these divisions is to ensure that the City is served well today, and is poised to meet future challenges. The key components in GWP's operation include:

Electric Services - Provide reliable and efficient electric service by maintaining and making continuous improvements in the power delivery system.

Water Supply - Maximize the production of local water resources and the efficiency of water use.

Power Supply - Ensure reliable power supply under severe legislative regulatory controls and restrictions through a portfolio of resources, including a reconfigured Grayson Power Plant.

Customer & Support Services - Achieve high customer satisfaction levels by increasing the value of the programs and services GWP offers.

Rates - Achieve water and electric rates that are at the median of comparable utilities in Southern California.

Infrastructure - Assure high service reliability by continuously improving and maintaining the GWP physical plant, electric and water facilities.

Work Force - Hire, develop, and retain a safe, highly skilled, dedicated, and customer-focused work force.

Systems - Utilize new and existing information systems and technologies that reduce GWP's costs, enhance customer service, and increase operational effectiveness.

Legislation & Regulation - Influence local, state, and federal legislation and regulations to benefit the customers and GWP's efficient operation.

RELATIONSHIP TO STRATEGIC GOALS

Exceptional Customer Service

As a new goal for FY 2012-13, Glendale Water & Power is committed to providing its residents with extraordinary customer services centered on the principles of speed, quality, and customer satisfaction through the delivery of flawless and seamless services to every customer served. This includes ensuring

CITY OF GLENDALE

GLENDALE WATER & POWER

minimal service disruptions to the extent possible, providing competitive and reliable utility rates, and responding to customer inquiries in a prompt and professional manner.

Economic Vibrancy

GWP received rate relief for the Water System with a Council approved three year rate plan that enables the Water System to issue Revenue Bonds to fund capital projects and to provide a platform for establishing a pay-as-you-go model for future capital improvements. The Electric System is seeking support for a multi-year rate plan that will enable it to recoup the cost of providing electric service, replenish cash reserves to Council approved levels, and enable the issuance of Bonds for the Electric System. GWP will also complete a reorganization to reflect the new management philosophy and affect the changes necessitated by the current financial challenges.

Informed & Engaged Community

GWP has begun to change the way the utility shares information and engages the community regarding important issues. Recent illustrative examples include efforts regarding a proposed electric rate increase: GWP created a focus group and did extensive public outreach involving community presentations, distribution of flyers and notices, and the use of social media.

Infrastructure & Mobility

GWP will strive to continue providing reliable electrical service as measured by:

- Minimizing the number of preventable outages to 25 per year
- Developing a long term plan to upgrade aged infrastructure
- Developing a new asset management plan to reflect the current financial and organizational challenges the utility faces.

**CITY OF GLENDALE
SUMMARY OF APPROPRIATIONS
GLENDALE WATER & POWER DEPARTMENT**

	Actual 2010-11		Adopted 2011-12		Revised 2011-12		Adopted 2012-13
Public Benefits (290-901)	7,969,862		7,379,200		7,379,200		6,153,459
Electric Utility							
Electric Operation Fund (551)	-		-		-		-
Electric Works Revenue Fund							
Administration (552-911)	45,216,996	(1)	49,622,000	(1)	49,622,000	(1)	48,474,493
Power Management (552-921)	130,795,547		136,058,200		136,058,200		120,336,468
Electric Services (552-931)	21,856,013		23,034,200		23,034,200		32,212,939
Customer Services (552-971)	7,008,564		5,325,300		5,325,300		5,555,300
Total Electric Works Revenue Fund	204,877,120		214,039,700		214,039,700		206,579,200
Electric Depreciation Fund							
Administration (553-911)	(51,717,595)		3,674,000		3,674,000		450,000
Power Management (553-921)	4,469,981		6,816,300		6,816,300		1,164,000
Electric Services (553-931)	47,247,614		38,725,100		38,725,100		3,158,300
Total Electric Depreciation Fund	-		49,215,400		49,215,400		4,772,300
Total Electric Utility	\$ 204,877,120		\$ 263,255,100		\$ 263,255,100		\$ 211,351,500
Water Utility							
Water Works Revenue Fund							
Administration (572-911)	10,091,113	(1)	7,575,000		7,575,000		7,222,338
Water Services (572-951)	26,792,910		31,179,900		31,179,900		36,069,149
Customer Services (572-971)	2,336,193		5,012,900		5,012,900		2,575,600
Total Water Works Revenue Fund	39,220,216		43,767,800		43,767,800		45,867,087
Water Depreciation Fund							
Administration (573-911)	(19,644,316)		1,224,600		1,224,600		150,000
Water Services (573-951)	19,644,316		23,690,300		24,640,300		3,352,900
Total Water Depreciation Fund	-		24,914,900		25,864,900		3,502,900
Total Water Utility	\$ 39,220,216		\$ 68,682,700		\$ 69,632,700		\$ 49,369,987
Department Grand Total	\$ 252,067,198		\$ 339,317,000		\$ 340,267,000		\$ 266,874,946

* Notes:

1) Effective 7/1/12, Transfers to Other Funds are no longer displayed as a separate section on this summary sheet and are included in the operational budget.

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
PUBLIC BENEFITS FUND
290-901**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	239,392	390,600	390,600	-
41200	Overtime	111	5,000	5,000	-
41300	Hourly wages	75,393	-	-	-
42799	Salary charges in (out)	-	-	-	349,400
	Total Salaries & Benefits	\$ 314,895	\$ 395,600	\$ 395,600	\$ 349,400
MAINTENANCE & OPERATION					
42800	Auto allowance	8,300	10,500	10,500	10,500
43070	Lease payments	23,871	25,000	25,000	25,000
43110	Contractual services	3,729,457	2,920,000	2,920,000	2,219,000
43111	Construction services	145,509	-	-	-
44200	Advertising	2,352	10,000	10,000	10,000
44300	Telephone	152	-	-	-
44352	ISD service charge	-	-	-	29,440
44450	Postage	19,719	30,000	30,000	30,000
44550	Travel	1,300	6,400	6,400	6,400
44650	Training	-	4,500	4,500	4,500
44700	Computer software	298	-	-	-
44750	Liability	7,873	-	-	-
44751	Insurance/surety bond premium	-	-	-	1,519
44800	Membership and dues	-	1,000	1,000	1,000
45050	Periodicals & newspapers	-	500	500	500
45100	Books	-	500	500	500
45150	Furniture & equipment	1,417	10,000	10,000	-
45170	Computer hardware	110	-	-	-
45250	Office supplies	11	2,000	2,000	2,000
45450	Printing and graphics	49	-	-	-
45512	Public benefit programs	2,655	3,330,200	3,330,200	3,141,300
45600	A & G overhead	172,699	250,000	250,000	-
45610	Section overhead	57,929	86,000	86,000	65,500
45621	Employee benefit overhead	143,857	250,000	250,000	210,900
46500	Uncollectible accounts	6,131	25,000	25,000	25,000
46900	Business meetings	71	1,000	1,000	1,000
47000	Miscellaneous	3,331,207	21,000	21,000	20,000
	Total Maintenance & Operation	\$ 7,654,966	\$ 6,983,600	\$ 6,983,600	\$ 5,804,059
TOTAL		\$ 7,969,862	\$ 7,379,200	\$ 7,379,200	\$ 6,153,459

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC OPERATION FUND-ADMINISTRATION
551-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	6,554,615	6,610,500	6,610,500	32,139,354
41200	Overtime	20,523	42,500	42,500	814,100
41300	Hourly wages	30,605	10,000	10,000	428,200
41600-42601	Benefits	7,208,887	8,628,223	8,628,223	8,394,843
42700-42702	PERS retirement	3,417,940	5,351,476	5,351,476	4,596,409
42799	Salary charges in (out)	-	-	-	(27,205,834)
	Total Salaries & Benefits	\$ 17,232,570	\$ 20,642,699	\$ 20,642,699	\$ 19,167,072
MAINTENANCE & OPERATION					
42800	Auto allowance	16,618	85,300	85,300	79,800
42900	Uniform allowance	15,600	35,000	35,000	25,000
43050	Repairs-bldgs & grounds	331,864	625,000	625,000	577,000
43060	Utilities	528,029	645,000	645,000	645,000
43070	Lease payments	5,537	30,000	30,000	30,000
43090	Equipment usage	23,926	33,000	33,000	5,000
43110	Contractual services	728,883	1,431,800	1,431,800	321,800
43111	Construction services	1,675,715	4,175,000	4,175,000	-
43150	Cost allocation charge	5,631,445	5,596,963	5,596,963	6,479,886
44100	Repairs to equipment	354	3,000	3,000	-
44120	Repairs to office equip	1,490	6,600	6,600	7,600
44250	Data communication	3,995	-	-	-
44300	Telephone	6,593	-	-	-
44350	Vehicle maintenance	56	1,000	1,000	2,000
44352	ISD service charge	3,480,778	3,818,753	3,818,753	4,870,606
44400	Janitorial services	18,575	22,000	22,000	-
44450	Postage	2,801	2,000	2,000	2,000
44550	Travel	36,037	58,000	58,000	24,900
44650	Training	21,867	115,000	115,000	57,500
44700	Computer software	5,824	23,700	23,700	20,500
44750	Liability	864,089	955,692	955,692	1,151,667
44751	Insurance/surety bond premium	775,557	825,667	825,667	592,081
44760	Regulatory	9,056	46,000	46,000	19,000
44800	Membership and dues	29,377	11,200	11,200	2,500
45050	Periodicals & newspapers	3,354	4,500	4,500	500
45100	Books	1,429	4,200	4,200	500
45150	Furniture & equipment	43,131	85,400	85,400	9,900
45170	Computer hardware	49,443	66,200	66,200	60,000
45200	Maps and blue prints	72	-	-	-
45250	Office supplies	84,768	92,500	92,500	86,500
45300	Small tools	309	2,200	2,200	1,000
45350	General supplies	31,658	71,600	71,600	26,100
45400	Reports & publications	1,494	2,700	2,700	2,000
45450	Printing and graphics	4,945	62,200	62,200	52,000
45504	Fuel - diesel gas	-	2,000	2,000	2,000
45600	A & G overhead	7,080	32,000	32,000	-
45610	Section overhead	13,456	-	-	-
45620	Material overhead	962	20,000	20,000	7,400
45621	Employee benefit overhead	1,100,605	1,247,401	1,247,401	1,060,600
46900	Business meetings	4,624	11,500	11,500	3,000
47000	Miscellaneous	110,399	185,600	185,600	65,000

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-ADMINISTRATION
 551-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
47010	Discount earned & lost	(9)	-	-	-
	Total Maintenance & Operation	\$ 15,671,785	\$ 20,435,676	\$ 20,435,676	\$ 16,290,340
CAPITAL OUTLAY					
51000	Capital outlay	88,846	60,000	60,000	600,000
	Total Capital Outlay	\$ 88,846	\$ 60,000	\$ 60,000	\$ 600,000
CAPITAL PROJECTS					
51250	Equipment	145,600	185,000	185,000	-
	Total Capital Projects	\$ 145,600	\$ 185,000	\$ 185,000	\$ -
ALLOCATION OFFSET					
70060	Allocation Offset	(33,138,801)	(41,323,375)	(41,323,375)	(36,057,412)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-POWER MANAGEMENT
 551-921**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	284,593	330,000	330,000	-
42799	Salary charges in (out)	-	-	-	330,000
	Total Salaries & Benefits	\$ 284,593	\$ 330,000	\$ 330,000	\$ 330,000
MAINTENANCE & OPERATION					
42800	Auto allowance	5,280	4,000	4,000	6,000
43110	Contractual services	77	-	-	-
44450	Postage	250	1,000	1,000	-
44550	Travel	3,356	-	-	-
44760	Regulatory	-	1,000	1,000	-
44800	Membership and dues	130	2,000	2,000	-
45150	Furniture & equipment	-	2,000	2,000	-
45250	Office supplies	-	3,000	3,000	-
45600	A & G overhead	176,580	211,200	211,200	-
45621	Employee benefit overhead	165,064	212,200	212,200	214,500
46900	Business meetings	-	1,000	1,000	-
	Total Maintenance & Operation	\$ 350,737	\$ 437,400	\$ 437,400	\$ 220,500
ALLOCATION OFFSET					
70060	Allocation Offset	(635,329)	(767,400)	(767,400)	(550,500)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-ELECTRIC SERVICES
 551-931**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	730,864	987,800	987,800	-
41300	Hourly wages	-	50,000	50,000	-
41600-42601	Benefits	74	-	-	-
42799	Salary charges in (out)	-	-	-	989,200
	Total Salaries & Benefits	\$ 730,937	\$ 1,037,800	\$ 1,037,800	\$ 989,200
MAINTENANCE & OPERATION					
42800	Auto allowance	10,560	16,000	16,000	16,000
43080	Rent	3,772	6,000	6,000	6,000
43110	Contractual services	8,666	-	-	-
44300	Telephone	341	-	-	-
44450	Postage	811	4,000	4,000	1,000
44550	Travel	13,517	12,200	12,200	-
44650	Training	2,819	1,800	1,800	-
44700	Computer software	219	-	-	-
44750	Liability	12	-	-	-
44800	Membership and dues	50	1,500	1,500	-
45100	Books	590	1,000	1,000	-
45250	Office supplies	16,452	25,000	25,000	-
45450	Printing and graphics	1,726	-	-	-
45500	Fuel-oil	87	-	-	-
45600	A & G overhead	445,764	632,200	632,200	-
45610	Section overhead	652	-	-	-
45621	Employee benefit overhead	421,995	638,700	638,700	643,000
46900	Business meetings	339	1,000	1,000	-
47000	Miscellaneous	439	3,000	3,000	-
	Total Maintenance & Operation	\$ 928,813	\$ 1,342,400	\$ 1,342,400	\$ 666,000
ALLOCATION OFFSET					
70060	Allocation Offset	(1,659,751)	(2,380,200)	(2,380,200)	(1,655,200)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-WATER SERVICES
 551-951**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	597,935	877,000	877,000	-
41200	Overtime	164	1,000	1,000	-
41300	Hourly wages	543	10,000	10,000	-
41600-42601	Benefits	25	-	-	-
42799	Salary charges in (out)	-	-	-	979,800
	Total Salaries & Benefits	\$ 598,667	\$ 888,000	\$ 888,000	\$ 979,800
MAINTENANCE & OPERATION					
42800	Auto allowance	10,560	11,000	11,000	11,000
43110	Contractual services	471,585	325,000	325,000	325,000
44200	Advertising	-	1,500	1,500	1,500
44250	Data communication	280	-	-	-
44300	Telephone	686	-	-	-
44450	Postage	4,951	3,500	3,500	3,500
44550	Travel	7,045	22,100	22,100	32,100
44650	Training	4,128	8,300	8,300	8,300
44750	Liability	4	-	-	-
44760	Regulatory	-	2,000	2,000	2,000
44800	Membership and dues	787	15,000	15,000	15,000
45050	Periodicals & newspapers	178	500	500	500
45100	Books	394	500	500	500
45150	Furniture & equipment	1,352	3,000	3,000	3,000
45250	Office supplies	4,612	15,000	15,000	15,000
45350	General supplies	-	200	200	200
45450	Printing and graphics	-	2,000	2,000	2,000
45600	A & G overhead	376,100	561,300	561,300	-
45610	Section overhead	592	-	-	-
45620	Material overhead	-	100	100	100
45621	Employee benefit overhead	346,873	562,600	562,600	631,000
46900	Business meetings	905	3,000	3,000	3,000
47000	Miscellaneous	-	2,200	2,200	200
	Total Maintenance & Operation	\$ 1,231,031	\$ 1,538,800	\$ 1,538,800	\$ 1,053,900
ALLOCATION OFFSET					
70060	Allocation Offset	(1,829,697)	(2,426,800)	(2,426,800)	(2,033,700)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC OPERATION FUND-CUSTOMER SERVICES
551-971**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	3,037,771	3,111,500	3,111,500	-
41200	Overtime	21,304	63,800	63,800	-
41300	Hourly wages	211,145	137,400	137,400	-
41600-42601	Benefits	831	-	-	-
42799	Salary charges in (out)	-	-	-	3,577,000
	Total Salaries & Benefits	\$ 3,271,051	\$ 3,312,700	\$ 3,312,700	\$ 3,577,000
MAINTENANCE & OPERATION					
42800	Auto allowance	18,543	22,600	22,600	19,700
43070	Lease payments	11,936	31,600	31,600	24,700
43080	Rent	4,200	5,000	5,000	4,300
43090	Equipment usage	203,633	263,600	263,600	183,300
43110	Contractual services	1,713,721	1,954,400	1,954,400	1,460,600
44120	Repairs to office equip	581	-	-	-
44200	Advertising	10,788	30,000	30,000	10,000
44250	Data communication	4,539	-	-	-
44300	Telephone	18,998	-	-	-
44450	Postage	127,241	130,000	130,000	130,000
44550	Travel	21,358	61,200	61,200	12,500
44600	Laundry & towel service	2,243	2,600	2,600	700
44650	Training	10,203	26,300	26,300	8,600
44700	Computer software	22,831	2,500	2,500	-
44750	Liability	26	-	-	-
44760	Regulatory	-	2,000	2,000	1,000
44800	Membership and dues	1,027	7,300	7,300	2,900
45050	Periodicals & newspapers	3,040	700	700	900
45100	Books	14	-	-	-
45150	Furniture & equipment	16,457	13,500	13,500	-
45170	Computer hardware	34,506	29,300	29,300	-
45250	Office supplies	39,525	50,000	50,000	35,000
45300	Small tools	3,184	8,000	8,000	3,000
45350	General supplies	2,257	6,500	6,500	6,500
45450	Printing and graphics	45,340	64,200	64,200	39,200
45503	Fuel - gasoline	10	-	-	-
45600	A & G overhead	1,930,870	1,991,300	1,991,300	-
45610	Section overhead	580,128	676,800	676,800	523,200
45620	Material overhead	337	3,900	3,900	2,500
45621	Employee benefit overhead	1,773,669	2,009,200	2,009,200	2,271,000
46500	Uncollectible accounts	105,458	330,000	330,000	330,000
46900	Business meetings	3,975	10,000	10,000	3,000
47000	Miscellaneous	76,797	127,300	127,300	70,000
	Total Maintenance & Operation	\$ 6,787,435	\$ 7,859,800	\$ 7,859,800	\$ 5,142,600
ALLOCATION OFFSET					
70060	Allocation Offset	(10,058,486)	(11,172,500)	(11,172,500)	(8,719,600)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-GARAGE
 551-993**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
43060	Utilities	27,018	-	-	-
44300	Telephone	2,774	-	-	-
44350	Vehicle maintenance	951	-	-	-
44351	Fleet / equip rental charge	2,175,300	2,175,300	2,175,300	1,617,644
45504	Fuel - diesel gas	289	-	-	-
45620	Material overhead	222	-	-	-
	Total Maintenance & Operation	\$ 2,206,554	\$ 2,175,300	\$ 2,175,300	\$ 1,617,644
ALLOCATION OFFSET					
70060	Allocation Offset	(2,206,554)	(2,175,300)	(2,175,300)	(1,617,644)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC OPERATION FUND-WAREHOUSE
 551-995**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	234,760	241,000	241,000	-
41200	Overtime	-	5,000	5,000	-
42799	Salary charges in (out)	-	-	-	206,000
	Total Salaries & Benefits	\$ 234,760	\$ 246,000	\$ 246,000	\$ 206,000
MAINTENANCE & OPERATION					
42900	Uniform allowance	458	-	-	-
43050	Repairs-bldgs & grounds	-	500	500	-
43060	Utilities	18,573	17,200	17,200	20,000
43110	Contractual services	77	-	-	-
44100	Repairs to equipment	-	1,000	1,000	-
44120	Repairs to office equip	-	500	500	-
44300	Telephone	1,664	-	-	-
44400	Janitorial services	-	500	500	500
44450	Postage	-	200	200	-
44550	Travel	1,515	3,500	3,500	-
44650	Training	275	700	700	-
44700	Computer software	-	1,000	1,000	-
44800	Membership and dues	-	300	300	-
45150	Furniture & equipment	-	2,000	2,000	-
45170	Computer hardware	-	7,000	7,000	-
45250	Office supplies	6,384	2,000	2,000	2,000
45300	Small tools	-	800	800	2,000
45350	General supplies	3,333	3,000	3,000	3,000
45600	A & G overhead	144,237	154,200	154,200	-
45620	Material overhead	234,595	-	-	-
45621	Employee benefit overhead	136,161	154,200	154,200	130,700
47000	Miscellaneous	99,203	3,700	3,700	-
47010	Discount earned & lost	-	450,000	450,000	200,000
	Total Maintenance & Operation	\$ 646,475	\$ 802,300	\$ 802,300	\$ 358,200
ALLOCATION OFFSET					
70060	Allocation Offset	(881,235)	(1,048,300)	(1,048,300)	(564,200)
TOTAL		\$ -	\$ -	\$ -	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND-ADMINISTRATION
 552-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
43090	Equipment usage	3,396	-	-	-
43110	Contractual services	137,679	490,000	490,000	435,000
45503	Fuel - gasoline	1,006	-	-	-
46000	Depreciation	19,962,260	22,200,000	22,200,000	21,132,493
47000	Miscellaneous	3,988	25,000	25,000	-
47050	Interest on bonds	6,001,666	5,800,000	5,800,000	6,050,000
	Total Maintenance & Operation	\$ 26,109,996	\$ 28,515,000	\$ 28,515,000	\$ 27,617,493
TRANSFERS					
48010	Transfer-General Fund	19,107,000	21,107,000	21,107,000	20,857,000
	Total Transfers	\$ 19,107,000	\$ 21,107,000	\$ 21,107,000	\$ 20,857,000
TOTAL		\$ 45,216,996	\$ 49,622,000	\$ 49,622,000	\$ 48,474,493

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND-POWER MANAGEMENT
552-921**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	4,877,509	5,017,500	5,017,500	-
41200	Overtime	443,228	234,500	234,500	-
41300	Hourly wages	248,094	156,000	156,000	-
42799	Salary charges in (out)	-	-	-	5,210,700
	Total Salaries & Benefits	\$ 5,568,831	\$ 5,408,000	\$ 5,408,000	\$ 5,210,700
MAINTENANCE & OPERATION					
42800	Auto allowance	442	5,000	5,000	5,000
42900	Uniform allowance	4,484	-	-	-
43050	Repairs-bldgs & grounds	52,037	136,000	136,000	50,000
43060	Utilities	1,714,626	2,082,000	2,082,000	1,866,000
43070	Lease payments	88,710	92,000	92,000	92,000
43090	Equipment usage	4,786	35,000	35,000	5,000
43110	Contractual services	2,667,882	3,237,000	3,237,000	1,572,000
43111	Construction services	17,384	100,000	100,000	-
44100	Repairs to equipment	896,127	1,405,000	1,405,000	900,000
44120	Repairs to office equip	40	1,000	1,000	1,000
44200	Advertising	-	2,000	2,000	-
44250	Data communication	3,673	-	-	-
44300	Telephone	22,970	-	-	-
44350	Vehicle maintenance	-	5,000	5,000	-
44400	Janitorial services	32,334	35,000	35,000	35,000
44450	Postage	601	7,000	7,000	7,000
44550	Travel	61,997	35,300	35,300	-
44600	Laundry & towel service	8,789	11,000	11,000	10,000
44650	Training	43,803	39,000	39,000	-
44700	Computer software	88,721	23,000	23,000	23,000
44750	Liability	466	-	-	-
44760	Regulatory	229,134	302,000	302,000	302,000
44800	Membership and dues	20,492	25,000	25,000	21,000
45050	Periodicals & newspapers	12,409	5,000	5,000	5,000
45100	Books	763	1,000	1,000	500
45150	Furniture & equipment	6,246	15,000	15,000	-
45170	Computer hardware	11,993	35,000	35,000	-
45200	Maps and blue prints	1,755	5,000	5,000	2,000
45250	Office supplies	14,056	9,000	9,000	7,000
45300	Small tools	29,792	19,300	19,300	15,000
45350	General supplies	797,480	601,000	601,000	711,000
45400	Reports & publications	-	2,000	2,000	-
45450	Printing and graphics	-	4,000	4,000	-
45501	Fuel-landfill gas	7,337,149	7,354,400	7,354,400	7,337,300
45502	Fuel-natural gas	9,933,727	22,927,700	22,927,700	15,000,000
45510	Purchased power	91,539,733	81,751,000	81,751,000	87,860,200
45511	Hedging costs	2,584,180	2,620,000	2,620,000	1,600,000
45600	A & G overhead	2,911,061	3,211,300	3,211,300	4,136,500
45610	Section overhead	621,672	744,000	744,000	550,500
45620	Material overhead	11,838	167,600	167,600	101,700
45621	Employee benefit overhead	2,642,651	3,231,600	3,231,600	3,140,100
46001	Gas depletion	691,717	298,000	298,000	574,400
46900	Business meetings	1,980	3,000	3,000	1,500

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND-POWER MANAGEMENT
 552-921**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
47000	Miscellaneous	117,032	68,000	68,000	27,000
47010	Discount earned & lost	(16)	-	-	-
99000	Estimated Savings	-	-	-	(10,832,932)
	Total Maintenance & Operation	<u>\$ 125,226,716</u>	<u>\$ 130,650,200</u>	<u>\$ 130,650,200</u>	<u>\$ 115,125,768</u>
TOTAL		<u>\$ 130,795,547</u>	<u>\$ 136,058,200</u>	<u>\$ 136,058,200</u>	<u>\$ 120,336,468</u>

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC WORKS REVENUE FUND-ELECTRIC SERVICES
552-931**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	7,200,182	7,089,000	7,089,000	-
41200	Overtime	659,972	268,200	268,200	-
41300	Hourly wages	177,248	150,400	150,400	-
42799	Salary charges in (out)	-	-	-	10,866,934
	Total Salaries & Benefits	\$ 8,037,402	\$ 7,507,600	\$ 7,507,600	\$ 10,866,934
MAINTENANCE & OPERATION					
42800	Auto allowance	550	500	500	500
42900	Uniform allowance	6,538	-	-	-
43050	Repairs-bldgs & grounds	77,822	141,000	141,000	141,000
43060	Utilities	469,569	447,000	447,000	447,000
43070	Lease payments	28,068	75,000	75,000	70,000
43080	Rent	43,296	60,000	60,000	45,000
43090	Equipment usage	683,598	500,000	500,000	700,000
43110	Contractual services	1,212,654	3,290,400	3,290,400	3,129,900
43111	Construction services	11,626	-	-	-
44100	Repairs to equipment	17,194	2,500	2,500	2,500
44120	Repairs to office equip	403	2,000	2,000	2,000
44250	Data communication	10,260	-	-	-
44300	Telephone	53,950	-	-	-
44350	Vehicle maintenance	509	-	-	-
44400	Janitorial services	20,013	10,000	10,000	-
44450	Postage	2,875	1,000	1,000	1,000
44550	Travel	20,541	70,700	70,700	-
44600	Laundry & towel service	65	600	600	-
44650	Training	70,305	35,000	35,000	-
44700	Computer software	4,669	6,000	6,000	-
44750	Liability	721	-	-	-
44760	Regulatory	31,886	16,000	16,000	30,500
44800	Membership and dues	8,417	15,000	15,000	10,000
45050	Periodicals & newspapers	268	500	500	-
45100	Books	-	1,000	1,000	-
45150	Furniture & equipment	3,821	10,500	1,600	-
45170	Computer hardware	80,145	15,000	15,000	-
45250	Office supplies	19,938	18,500	18,500	5,000
45300	Small tools	138,516	125,000	125,000	125,000
45350	General supplies	902,963	488,100	488,100	750,000
45450	Printing and graphics	1,054	700	700	-
45600	A & G overhead	4,548,055	4,265,000	4,265,000	7,420,205
45610	Section overhead	1,014,233	1,460,700	1,460,700	1,533,400
45620	Material overhead	271,635	165,800	165,800	354,100
45621	Employee benefit overhead	4,036,393	4,214,400	4,214,400	6,578,900
45622	Customer services allocation	7,755	-	-	-
45623	General plant allocation	1,564	-	-	-
46900	Business meetings	3,619	2,500	2,500	-
47000	Miscellaneous	13,146	86,200	86,200	-
47010	Discount earned & lost	(21)	-	-	-
	Total Maintenance & Operation	\$ 13,818,611	\$ 15,526,600	\$ 15,517,700	\$ 21,346,005

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND-ELECTRIC SERVICES
 552-931**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
<hr/>					
CAPITAL OUTLAY					
51000	Capital outlay	-	-	8,900	-
	Total Capital Outlay	\$ -	\$ -	\$ 8,900	\$ -
<hr/>					
	TOTAL	\$ 21,856,013	\$ 23,034,200	\$ 23,034,200	\$ 32,212,939

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC WORKS REVENUE FUND-CUSTOMER SERVICES
 552-971**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
45610	Section overhead	(71,607)	-	-	-
45622	Customer services allocation	7,080,171	5,325,300	5,325,300	5,555,300
	Total Maintenance & Operation	\$ 7,008,564	\$ 5,325,300	\$ 5,325,300	\$ 5,555,300
TOTAL		\$ 7,008,564	\$ 5,325,300	\$ 5,325,300	\$ 5,555,300

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC DEPRECIATION FUND-ADMINISTRATION
 553-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
45623	General plant allocation	1,635,251	3,674,000	3,674,000	450,000
	Total Maintenance & Operation	<u>\$ 1,635,251</u>	<u>\$ 3,674,000</u>	<u>\$ 3,674,000</u>	<u>\$ 450,000</u>
CAPITAL PROJECTS					
59999	Asset capitalization	(53,352,846)	-	-	-
	Total Capital Projects	<u>\$ (53,352,846)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL		<u>\$ (51,717,595)</u>	<u>\$ 3,674,000</u>	<u>\$ 3,674,000</u>	<u>\$ 450,000</u>

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 ELECTRIC DEPRECIATION FUND-POWER MANAGEMENT
 553-921**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	124,081	179,400	179,400	-
	Total Salaries & Benefits	<u>\$ 124,081</u>	<u>\$ 179,400</u>	<u>\$ 179,400</u>	<u>\$ -</u>
MAINTENANCE & OPERATION					
43110	Contractual services	267,791	850,000	850,000	1,164,000
43111	Construction services	1,196,602	4,338,100	4,338,100	-
44760	Regulatory	1,008	-	-	-
45170	Computer hardware	7,707	-	-	-
45350	General supplies	2,573,357	-	-	-
45600	A & G overhead	76,371	114,700	114,700	-
45610	Section overhead	16,130	23,400	23,400	-
45621	Employee benefit overhead	71,967	114,700	114,700	-
47050	Interest on bonds	-	500,000	500,000	-
	Total Maintenance & Operation	<u>\$ 4,210,933</u>	<u>\$ 5,940,900</u>	<u>\$ 5,940,900</u>	<u>\$ 1,164,000</u>
CAPITAL OUTLAY					
51000	Capital outlay	-	60,000	60,000	-
	Total Capital Outlay	<u>\$ -</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ -</u>
CAPITAL PROJECTS					
51250	Equipment	134,967	491,000	491,000	-
51800	Mobile equipment	-	145,000	145,000	-
	Total Capital Projects	<u>\$ 134,967</u>	<u>\$ 636,000</u>	<u>\$ 636,000</u>	<u>\$ -</u>
TOTAL		<u>\$ 4,469,981</u>	<u>\$ 6,816,300</u>	<u>\$ 6,816,300</u>	<u>\$ 1,164,000</u>

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
ELECTRIC DEPRECIATION FUND-ELECTRIC SERVICES
553-931**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	3,922,464	5,973,800	5,973,800	-
41200	Overtime	873,506	121,900	121,900	-
41300	Hourly wages	120,975	171,700	171,700	-
42799	Salary charges in (out)	-	-	-	870,000
	Total Salaries & Benefits	\$ 4,916,945	\$ 6,267,400	\$ 6,267,400	\$ 870,000
MAINTENANCE & OPERATION					
42800	Auto allowance	2,424	-	-	-
43050	Repairs-bldgs & grounds	3,710	-	-	-
43070	Lease payments	36,095	-	-	-
43080	Rent	5,415	-	-	-
43090	Equipment usage	928,115	996,100	996,100	-
43110	Contractual services	30,063,295	9,032,200	9,032,200	-
43111	Construction services	197,445	5,072,000	5,072,000	913,700
44350	Vehicle maintenance	224	-	-	-
44450	Postage	2,494	-	-	-
44550	Travel	4,671	-	-	-
44650	Training	23,695	-	-	-
44700	Computer software	249,356	-	-	-
44750	Liability	122	-	-	-
44760	Regulatory	9,159	8,000	8,000	-
45150	Furniture & equipment	691,497	671,500	671,500	-
45170	Computer hardware	27,808	-	-	-
45250	Office supplies	557	-	-	-
45300	Small tools	121,310	-	-	-
45350	General supplies	2,948,529	3,337,900	3,337,900	-
45450	Printing and graphics	2,916	500	500	-
45600	A & G overhead	2,471,729	3,823,200	3,823,200	687,300
45610	Section overhead	672,426	1,075,500	1,075,500	121,800
45620	Material overhead	401,358	901,400	901,400	-
45621	Employee benefit overhead	2,290,096	3,845,600	3,845,600	565,500
46900	Business meetings	3,634	-	-	-
47000	Miscellaneous	13,745	60,000	60,000	-
47010	Discount earned & lost	(55)	-	-	-
47050	Interest on bonds	-	2,500,000	2,500,000	-
	Total Maintenance & Operation	\$ 41,171,770	\$ 31,323,900	\$ 31,323,900	\$ 2,288,300
CAPITAL OUTLAY					
51000	Capital outlay	93,911	736,800	736,800	-
	Total Capital Outlay	\$ 93,911	\$ 736,800	\$ 736,800	\$ -
CAPITAL PROJECTS					
51200	Other improvements	92,429	-	-	-
51250	Equipment	972,560	10,000	10,000	-
51800	Mobile equipment	-	387,000	387,000	-
	Total Capital Projects	\$ 1,064,989	\$ 397,000	\$ 397,000	\$ -
TOTAL		\$ 47,247,614	\$ 38,725,100	\$ 38,725,100	\$ 3,158,300

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND-ADMINISTRATION
 572-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
43110	Contractual services	-	250,000	250,000	200,000
44750	Liability	-	1,000,000	1,000,000	1,000,000
46000	Depreciation	3,493,546	4,000,000	4,000,000	3,712,338
47050	Interest on bonds	2,437,568	2,325,000	2,325,000	2,310,000
	Total Maintenance & Operation	\$ 5,931,113	\$ 7,575,000	\$ 7,575,000	\$ 7,222,338
TRANSFERS					
48010	Transfer-General Fund	4,160,000	-	-	-
	Total Transfers	\$ 4,160,000	\$ -	\$ -	\$ -
TOTAL		\$ 10,091,113	\$ 7,575,000	\$ 7,575,000	\$ 7,222,338

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND-WATER SERVICES
 572-951**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	2,751,106	2,854,500	2,854,500	-
41200	Overtime	222,516	131,400	131,400	-
41300	Hourly wages	82,758	58,000	58,000	-
42799	Salary charges in (out)	-	-	-	3,756,600
	Total Salaries & Benefits	\$ 3,056,380	\$ 3,043,900	\$ 3,043,900	\$ 3,756,600
MAINTENANCE & OPERATION					
42800	Auto allowance	359	1,000	1,000	1,000
42900	Uniform allowance	4,964	2,800	2,800	2,800
43050	Repairs-bldgs & grounds	92,913	346,500	346,500	381,000
43060	Utilities	2,433,638	2,858,300	2,858,300	2,864,300
43070	Lease payments	2,860	5,500	5,500	6,000
43080	Rent	-	12,300	12,300	12,300
43090	Equipment usage	191,125	296,800	296,800	345,200
43110	Contractual services	1,440,482	1,713,700	1,713,700	1,353,000
43111	Construction services	4,650	265,000	265,000	245,000
43150	Cost allocation charge	-	600,000	-	-
44100	Repairs to equipment	203,192	240,000	240,000	187,000
44120	Repairs to office equip	1,296	4,000	4,000	5,000
44250	Data communication	6,308	-	-	-
44300	Telephone	31,719	-	-	-
44350	Vehicle maintenance	3,240	2,000	2,000	3,000
44400	Janitorial services	9,305	8,500	8,500	8,500
44450	Postage	3,209	6,600	6,600	4,600
44550	Travel	9,592	39,100	39,100	49,700
44650	Training	35,269	68,100	68,100	73,600
44700	Computer software	8,877	15,500	15,500	22,500
44750	Liability	218	-	-	-
44760	Regulatory	104,922	183,400	183,400	155,000
44800	Membership and dues	52,418	41,800	41,800	57,800
45050	Periodicals & newspapers	257	800	800	1,300
45100	Books	166	2,000	2,000	2,200
45150	Furniture & equipment	27,795	23,500	23,500	32,500
45170	Computer hardware	85,422	26,000	26,000	69,000
45200	Maps and blue prints	-	500	500	500
45250	Office supplies	3,878	9,500	9,500	9,500
45300	Small tools	21,999	53,000	53,000	57,000
45350	General supplies	430,863	523,100	523,100	605,100
45400	Reports & publications	150	1,500	1,500	1,500
45450	Printing and graphics	204	28,700	28,700	18,500
45520	Purchased water	13,706,552	15,084,000	15,084,000	15,084,000
45600	A & G overhead	1,658,652	1,826,900	1,826,900	5,565,349
45610	Section overhead	1,350,812	1,749,300	1,749,300	2,014,700
45620	Material overhead	85,142	155,900	155,900	98,400
45621	Employee benefit overhead	1,488,217	1,834,400	1,834,400	2,302,200
46900	Business meetings	2,533	6,500	6,500	6,500

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND-WATER SERVICES
 572-951**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
47000	Miscellaneous	233,344	99,500	699,500	667,000
47010	Discount earned & lost	(14)	-	-	-
	Total Maintenance & Operation	<u>\$ 23,736,530</u>	<u>\$ 28,136,000</u>	<u>\$ 28,136,000</u>	<u>\$ 32,312,549</u>
TOTAL		<u>\$ 26,792,910</u>	<u>\$ 31,179,900</u>	<u>\$ 31,179,900</u>	<u>\$ 36,069,149</u>

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER WORKS REVENUE FUND-CUSTOMER SERVICES
 572-971**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
45610	Section overhead	(23,869)	-	-	-
45622	Customer services allocation	2,360,062	5,012,900	5,012,900	2,575,600
	Total Maintenance & Operation	\$ 2,336,193	\$ 5,012,900	\$ 5,012,900	\$ 2,575,600
TOTAL		\$ 2,336,193	\$ 5,012,900	\$ 5,012,900	\$ 2,575,600

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER DEPRECIATION FUND-ADMINISTRATION
 573-911**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
MAINTENANCE & OPERATION					
45623	General plant allocation	545,084	1,224,600	1,224,600	150,000
	Total Maintenance & Operation	\$ 545,084	\$ 1,224,600	\$ 1,224,600	\$ 150,000
CAPITAL PROJECTS					
59999	Asset capitalization	(20,189,400)	-	-	-
	Total Capital Projects	\$ (20,189,400)	\$ -	\$ -	\$ -
TOTAL		\$ (19,644,316)	\$ 1,224,600	\$ 1,224,600	\$ 150,000

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
WATER DEPRECIATION FUND-WATER SERVICES
573-951**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
SALARIES & BENEFITS					
41100	Salaries	1,075,333	1,209,300	1,209,300	-
41200	Overtime	48,199	14,000	14,000	-
41300	Hourly wages	201,639	2,700	2,700	-
42799	Salary charges in (out)	-	-	-	70,200
	Total Salaries & Benefits	\$ 1,325,171	\$ 1,226,000	\$ 1,226,000	\$ 70,200
MAINTENANCE & OPERATION					
42800	Auto allowance	273	-	-	-
43050	Repairs-bldgs & grounds	635	-	-	-
43060	Utilities	27,023	-	-	-
43070	Lease payments	13,358	1,000	1,000	1,000
43090	Equipment usage	135,919	229,400	229,400	-
43110	Contractual services	9,814,304	7,092,900	8,042,900	2,047,500
43111	Construction services	4,887,213	9,524,000	9,524,000	1,131,700
44100	Repairs to equipment	970	15,200	15,200	-
44200	Advertising	-	2,000	2,000	-
44250	Data communication	296	-	-	-
44300	Telephone	340	-	-	-
44350	Vehicle maintenance	29	-	-	-
44450	Postage	443	1,000	1,000	-
44550	Travel	151	-	-	-
44650	Training	-	1,000	1,000	-
44700	Computer software	-	53,000	53,000	-
44750	Liability	35	-	-	-
44760	Regulatory	27,915	13,500	13,500	-
45100	Books	-	1,000	1,000	-
45150	Furniture & equipment	-	9,500	9,500	-
45170	Computer hardware	-	5,000	5,000	-
45200	Maps and blue prints	2,700	1,000	1,000	-
45250	Office supplies	210	1,000	1,000	-
45300	Small tools	173	-	-	-
45350	General supplies	787,239	360,100	360,100	-
45450	Printing and graphics	1,948	5,100	5,100	-
45600	A & G overhead	770,710	774,100	774,100	56,000
45610	Section overhead	502,720	653,200	653,200	19,000
45620	Material overhead	96,121	97,300	97,300	-
45621	Employee benefit overhead	649,872	774,500	774,500	27,500
46900	Business meetings	102	1,000	1,000	-
47000	Miscellaneous	9,458	6,000	6,000	-
47050	Interest on bonds	-	2,500,000	2,500,000	-
	Total Maintenance & Operation	\$ 17,730,158	\$ 22,121,800	\$ 23,071,800	\$ 3,282,700
CAPITAL OUTLAY					
51000	Capital outlay	101,292	63,500	63,500	-
	Total Capital Outlay	\$ 101,292	\$ 63,500	\$ 63,500	\$ -

**CITY OF GLENDALE
 GLENDALE WATER & POWER DEPARTMENT
 WATER DEPRECIATION FUND-WATER SERVICES
 573-951**

		Actual 2010-11	Adopted 2011-12	Revised 2011-12	Adopted 2012-13
CAPITAL PROJECTS					
51100	Land and land rights	-	150,000	150,000	-
51250	Equipment	286,699	14,000	14,000	-
51800	Mobile equipment	200,997	115,000	115,000	-
	Total Capital Projects	\$ 487,696	\$ 279,000	\$ 279,000	\$ -
TOTAL		\$ 19,644,316	\$ 23,690,300	\$ 24,640,300	\$ 3,352,900

**CITY OF GLENDALE
CAPITAL IMPROVEMENT PROGRAM-GWP
SUMMARY OF PROJECTS**

Project	FY 12-13 Adopted	FY 13-14 Projected	FY 14-15 Projected	FY 15-16 Projected	FY 16-17 Projected	Future Years FY 17 - 22	Estimated Project Total
GLENDALE WATER & POWER - ELECTRIC UTILITY FUND 553							
Grayson Power Plant Steam Units	\$ -	\$ 150,500	\$ 1,048,500	\$ 2,320,200	\$ 589,200	\$ 11,300,000	\$ 15,408,400
Grayson Power Plant Gas Units	-	1,546,800	1,697,200	4,802,000	2,511,300	85,000,000	95,557,300
Grayson Power Plant BOP & Auxillary	-	80,000	-	-	405,000	4,400,000	4,885,000
Transmission Capital Improvements	1,164,000	650,000	657,800	665,000	675,300	1,300,000	5,112,100
Production Plant Sub-Total	1,164,000	2,427,300	3,403,500	7,787,200	4,180,800	102,000,000	120,962,800
Dist. System Expansion	-	-	-	1,000,000	1,000,000	20,200,000	22,200,000
Dist. System Reliability Improvements	3,158,300	9,709,900	7,450,000	2,000,000	500,000	36,000,000	58,818,200
Dist. System Mod & Replacements	-	1,116,600	1,116,600	1,616,600	1,616,600	32,000,000	37,466,400
Electric Meters and Services	-	2,584,800	2,584,800	2,584,800	2,584,800	10,000,000	20,339,200
Dist. System OH / UG Conversions	-	-	-	-	-	-	-
Dist. System 4 to 12kV Conversions	-	-	-	-	-	-	-
Streetlight System Capital	-	-	-	-	-	2,700,000	2,700,000
Smart Grid Infrastructure	-	3,580,000	280,000	530,000	4,280,000	30,000,000	38,670,000
Transmission & Dist. Plant Sub-Total	3,158,300	16,991,300	11,431,400	7,731,400	9,981,400	130,900,000	180,193,800
Electric General Plant Capital	-	235,000	135,000	135,000	360,000	5,000,000	5,865,000
General Plant Capital-Common Facilities	450,000	1,081,200	469,200	605,200	731,000	2,000,000	5,336,600
ELECTRIC UTILITY TOTAL	\$ 4,772,300	\$ 20,734,800	\$ 15,439,100	\$ 16,258,800	\$ 15,253,200	\$ 239,900,000	\$ 312,358,200
GLENDALE WATER & POWER - WATER UTILITY FUND 573							
Public Water Source Improvements	\$ 1,521,200	\$ 1,803,200	\$ 634,400	\$ 544,000	\$ 560,400	\$ 7,981,800	\$ 13,045,000
Water Pumping Plant Improvements	-	2,112,000	29,300	122,100	31,100	2,820,000	5,114,500
Water Quality & Treatment Plant Improve	450,000	537,200	417,700	419,400	432,000	1,043,000	3,299,300
Water Reservoir & Tank Improvements	-	540,400	358,000	829,300	384,000	1,653,200	3,764,900
Water Mains/Hydrants/Services & Meters	1,131,700	10,441,000	10,260,100	8,706,800	8,664,500	5,932,600	45,136,700
Recycled Water Reservoir, Tanks & Mains	-	129,400	133,600	729,800	141,700	1,004,300	2,138,800
General Plant Capital	250,000	381,000	163,400	173,800	218,300	707,800	1,894,300
General Plant Capital-Common Facilities	150,000	-	-	-	-	1,338,000	1,488,000
WATER UTILITY TOTAL	\$ 3,502,900	\$ 15,944,200	\$ 11,996,500	\$ 11,525,200	\$ 10,432,000	\$ 22,480,700	\$ 75,881,500
GWP PROJECTS TOTAL	\$ 8,275,200	\$ 36,679,000	\$ 27,435,600	\$ 27,784,000	\$ 25,685,200	\$ 262,380,700	\$ 388,239,700

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
Personnel Classification Detail**

Classification	Actual 2010-11	Adopted Budget 2011-12	Revised Budget 2011-12	Adopted Budget 2012-13
<u>Salaried Employees</u>				
Administrative Analyst	5.00	5.00	5.00	2.00
Administrative Assistant	4.00	5.00	5.00	4.00
Assistant Engineering Technician	2.00	2.00	2.00	2.00
Assistant General Manager	5.00	5.00	3.00	3.00
Assistant IT Applications Specialist	-	-	1.00	1.00
Building Repairer - Water	2.00	2.00	2.00	2.00
Business Account Representative	2.00	2.00	2.00	2.00
Business Transformation Manager	1.00	-	-	-
Business Transformer & Marketing Administrator	1.00	1.00	1.00	1.00
Chief Assistant General Manager	-	-	1.00	1.00
Civil Engineer I	1.00	3.00	3.00	3.00
Civil Engineer II	2.00	2.00	2.00	2.00
Civil Engineering Assistant	3.00	1.00	1.00	1.00
Civil Engineering Associate	3.00	3.00	3.00	1.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Service Field Supervisor	1.00	1.00	1.00	1.00
Customer Service Field Technician	6.00	6.00	6.00	6.00
Customer Service Representative	1.00	1.00	1.00	1.00
Customer Service Utility Repr. I	34.00	34.00	36.00	35.00
Customer Service Utility Supervisor	3.00	3.00	3.00	3.00
Director of Public Works	-	-	0.50	-
Electrical Engineer I	5.00	5.00	5.00	5.00
Electrical Engineer II	1.00	1.00	1.00	1.00
Electrical Engineering Assistant	3.00	3.00	4.00	3.00
Electrical Engineering Associate	2.00	2.00	2.00	2.00
Electrical Helper	5.00	4.00	4.00	3.00
Electrical Line Mech Supervisor I	12.00	11.00	11.00	11.00
Electrical Line Mechanic	15.00	13.00	16.00	10.00
Electrical Line Mechanic Apprentice	10.00	14.00	11.00	13.00
Electrical Line Mechanic Supervisor II	5.00	5.00	5.00	5.00
Electrical Mechanic Assistant	4.00	4.00	4.00	3.00
Electrical Mechanic Supervisor II	1.00	1.00	1.00	1.00
Electrical Operation Supervisor	2.00	2.00	2.00	2.00
Electrical Service Planner	5.00	5.00	5.00	4.00
Electrical Superintendent	1.00	1.00	-	-
Electrical System Dispatcher	5.00	5.00	3.00	3.00
Electrical System Dispatcher Supervisor	1.00	1.00	1.00	1.00
Electrical Test Supervisor	1.00	1.00	1.00	1.00
Electrical Test Technician I	3.00	3.00	3.00	3.00
Electrical Test Technician II	6.00	6.00	6.00	6.00
Energy Marketer/Trader	1.00	1.00	2.00	2.00
Energy Trading Manger	1.00	1.00	1.00	1.00
Engineering Aide	1.00	1.00	1.00	1.00
Engineering Technician	6.00	6.00	6.00	5.00
Equipment Operator II	1.00	-	-	-
Equipment Welder	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	-
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Finance Administrator	-	-	1.00	-
General Manager-GWP	1.00	1.00	1.00	1.00
Information Services Administrator	1.00	1.00	1.00	1.00
Information Services Project Manager	2.00	2.00	2.00	2.00
Integrated Resources Plan Administrator	1.00	1.00	1.00	-
IT Applications Specialist	1.00	1.00	1.00	1.00
Line Clearance Forestry Supervisor I	3.00	3.00	2.00	2.00
Maintenance Worker	3.00	-	-	-
Mechanical Engineer II	1.00	1.00	-	-
Mechanical Engineering Assistant	2.00	2.00	2.00	2.00
Meter Reader	7.00	7.00	5.00	5.00
Office Services Specialist I	-	-	3.00	1.00

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
Personnel Classification Detail**

Classification	Actual 2010-11	Adopted Budget 2011-12	Revised Budget 2011-12	Adopted Budget 2012-13
Office Services Specialist II	4.00	4.00	4.00	3.00
Office Services Supervisor	2.00	2.00	2.00	2.00
PC Specialist	1.00	1.00	1.00	1.00
Power Contracts Manager	1.00	1.00	1.00	1.00
Power Line Truck Operator	2.00	2.00	2.00	2.00
Power Planning Manager	1.00	1.00	1.00	1.00
Power Plant Auxiliary Operator	4.00	4.00	4.00	4.00
Power Plant Control Operator	12.00	12.00	11.00	11.00
Power Plant Control Operator Apprentice	9.00	8.00	8.00	8.00
Power Plant Inst & Cntrl Supervisor	1.00	1.00	1.00	1.00
Power Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Power Plant Mechanic	8.00	8.00	8.00	7.00
Power Plant Mechanic Apprentice	3.00	3.00	2.00	2.00
Power Plant Mechanic Supervisor	1.00	1.00	1.00	1.00
Power Plant Operation Supervisor	1.00	1.00	1.00	1.00
Power Plant Operator	2.00	2.00	1.00	1.00
Power Plant Shift Supervisor	4.00	4.00	5.00	5.00
Power Plant Technician	2.00	2.00	2.00	1.00
Power Systems Analyst	3.00	3.00	3.00	3.00
Principal Civil Engineer	1.00	1.00	1.00	1.00
Principal Electrical Engineer	2.00	2.00	2.00	1.00
Principal Engineering Technician	-	1.00	1.00	1.00
Principal Mechanical Engineer	1.00	1.00	1.00	1.00
Principal Water Quality Specialist	1.00	1.00	1.00	1.00
Project Manager	3.00	3.00	3.00	2.00
Public Benefits Charge Coordinator	4.00	4.00	4.00	4.00
Resource Efficiency Advisor	1.00	1.00	1.00	1.00
Revenue Protection Coordinator	1.00	1.00	1.00	1.00
Sr. Administrative Analyst	1.00	1.00	1.00	1.00
Sr. Civil Engineer	2.00	2.00	2.00	2.00
Sr. Customer Svc. Field Tech.	1.00	1.00	1.00	-
Sr. Customer Svc. Utility Rep	6.00	6.00	6.00	5.00
Sr. Electrical Engineer	2.00	1.00	1.00	1.00
Sr. Electrical Svc. Planner	2.00	2.00	2.00	2.00
Sr. Electrical System Dispatcher	5.00	5.00	7.00	7.00
Sr. Electrical Test Technician	4.00	4.00	4.00	4.00
Sr. Engineering Technician	2.00	2.00	2.00	2.00
Sr. Environmental Program Specialist	2.00	2.00	2.00	2.00
Sr. IT Application Specialist	2.00	2.00	2.00	2.00
Sr. Mechanical Engineer	-	-	1.00	1.00
Sr. Meter Reader	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	6.00	6.00	6.00	6.00
Sr. Office Specialist	5.00	5.00	2.00	2.00
Sr. Power Plant Mechanic	2.00	2.00	2.00	2.00
Sr. Power Plant Shift Supervisor	-	-	1.00	1.00
Sr. Power Plant Technician	2.00	2.00	2.00	2.00
Sr. Project Manager	1.00	1.00	1.00	1.00
Sr. Water Facilities Operator	2.00	2.00	2.00	2.00
Sr. Water Quality Specialist	1.00	1.00	1.00	1.00
Sr. Water Quality Technician	1.00	1.00	1.00	1.00
Sr. Water System Mechanic	3.00	3.00	3.00	3.00
Station Electrician	2.00	2.00	2.00	2.00
Station Electrician Superv. I	1.00	1.00	1.00	1.00
Station Electrician/Operator	7.00	7.00	8.00	8.00
Station Electrician/Operator Apprentice	2.00	2.00	1.00	1.00
Station Electrician/Operator Supervisor I	5.00	5.00	5.00	5.00
Station Electrician/Operator Supervisor II	1.00	1.00	1.00	1.00
Storekeeper	4.00	4.00	4.00	4.00
Stores Supervisor	1.00	1.00	1.00	1.00
Systems Analyst	3.00	3.00	3.00	3.00
Technical Staff Analyst	1.00	1.00	1.00	1.00

**CITY OF GLENDALE
GLENDALE WATER & POWER DEPARTMENT
Personnel Classification Detail**

Classification	Actual 2010-11	Adopted Budget 2011-12	Revised Budget 2011-12	Adopted Budget 2012-13				
Transformer Shop Supervisor	1.00	1.00	1.00	1.00				
Transformer Shop Technician	1.00	1.00	1.00	1.00				
Underground Distribution Construction Mechanic I	10.00	10.00	11.00	11.00				
Underground Distribution Construction Mechanic II	3.00	3.00	3.00	3.00				
Underground Distribution Construction Supervisor I	3.00	3.00	3.00	3.00				
Underground Distribution Construction Supervisor II	1.00	1.00	1.00	1.00				
Utility Equipment Operator II	-	1.00	1.00	1.00				
Utility Maintenance Worker	-	3.00	3.00	3.00				
Utility Welder	1.00	1.00	1.00	1.00				
Water Facilities Operator	2.00	2.00	2.00	2.00				
Water Meter Repairer	2.00	2.00	2.00	2.00				
Water Quality Technician	2.00	2.00	2.00	2.00				
Water Superintendent	2.00	2.00	2.00	2.00				
Water System Apprentice	3.00	1.00	1.00	1.00				
Water System Equipment Operator	3.00	3.00	3.00	3.00				
Water System Helper	4.00	6.00	6.00	5.00				
Water System Mechanic	10.00	10.00	10.00	8.00				
Water System Operation Supervisor I	1.00	2.00	2.00	2.00				
Water System Supervisor II	8.00	8.00	8.00	8.00				
Water Systems Supervisor III	2.00	1.00	1.00	-				
Yard Attendant	1.00	1.00	1.00	1.00				
Total Salaried Employees	<u>415.00</u>	<u>415.00</u>	<u>415.50</u>	<u>383.00</u>				
<u>Hourly Employees</u>		*	*	*				
City Resource Specialist	5.75	(11)	5.75	(11)	5.75	(11)	1.40	(3)
Customer Service Utility Representative	-		-		-		0.46	(1)
Engineering Technician	-		-		-		0.29	(1)
Hourly City Worker	-		-		-		9.79	(11)
Mechanical Engineering Assistant	0.25	(1)	0.25	(1)	0.25	(1)	-	
Meter Reader	-		-		-		1.38	(3)
Office Services Specialist	-		-		-		0.60	(1)
Office Specialist I	1.75	(3)	1.75	(3)	1.75	(3)	-	
Power Plant Control Operator	2.25	(4)	2.25	(4)	2.25	(4)	0.46	(1)
Sr. Power Plant Technician	-		-		-		0.46	(1)
Total Hourly Positions	<u>10.00</u>		<u>10.00</u>		<u>10.00</u>		<u>14.84</u>	
Glendale Water & Power Total	<u><u>425.00</u></u>		<u><u>425.00</u></u>		<u><u>425.50</u></u>		<u><u>397.84</u></u>	

* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)