

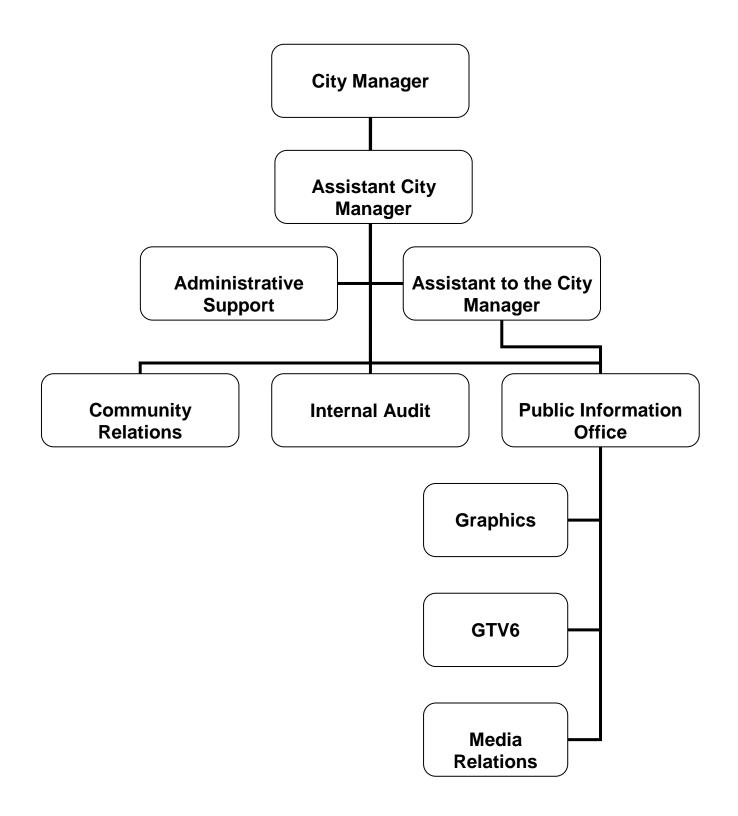






MANAGEMENT SERVICES

# MANAGEMENT SERVICES



# CITY OF GLENDALE MANAGEMENT SERVICES

### MISSION STATEMENT

To implement City Council policy directives, provide leadership, promote the health, safety and wellbeing of the community, administer prudent fiscal management through the efficient and cost effective management of City operations to meet the short and long term needs of the community, and to strengthen communications and partnerships with the community.

#### **DEPARTMENT DESCRIPTION**

The City Manager's Office is the Department through which the City Manager, the Chief Administrative Officer of the City, directs and coordinates the official services and business affairs of the City. Staff works closely with the City Council, recommending policy alternatives and assuring the proper and efficient implementation of Council-approved policies, programs and directives. This Department coordinates the development of new departments and sections, assists in their management, and is responsible for the preparation and presentation of the annual city budget for the City Council's review and adoption. The Department also provides staff support to the Commission on the Status of Women which assesses and evaluates the needs and issues of women in the City. Additionally, the Department's Internal Audit Section is responsible for ensuring the City's assets are properly recorded and safeguarded, and that operations are conducted in an efficient and effective manner. Finally, the Public Information Office oversees the dissemination of information to the public through various media sources such as the City's Government Access Channel 6, and serves as the liaison with the media.

### **RELATIONSHIP TO STRATEGIC GOALS**

# **Exceptional Customer Service**

As a new goal for FY 2012-13, Management Services is committed to providing its residents with extraordinary customer services centered on the principles of speed, quality, and customer satisfaction through the delivery of flawless and seamless services to every customer served. As such, the City will be implementing a robust performance management initiative. Through the development and tracking of citywide key performance indicators, city officials and the public will have access to ongoing performance data, providing the opportunity to track trends and identify opportunities for improvement. This will allow us to better measure our successes, failures and areas in need of improvement. The other key initiative being led by Management Services is the revamp of the Customer Service Policy. The goal is to ensure citywide processes and procedures are designed and implemented in a manner that ensures residents receive the same level of customer service regardless of the department they contact.

# Fiscal Responsibility

As a new goal for FY 2012-13, Management Services is committed to conducting the City's financial affairs in a prudent and responsible manner to ensure adequate resources are available to meet current obligations and long term financial stability. To support this goal the Management Services Department regularly informs Council of items that could impact the City's budget, monitors legislation that could have financial implications for the City, and ensures the annual budget is developed in accordance with Council's priorities and directives.

# Informed & Engaged Community

The Management Services Department works closely with the Offices of the City Clerk and City Attorney to ensure that all public meetings are held in compliance with all applicable laws and accessible for the citizenry to participate in. Furthermore, Management Services ensures that City business is conducted in a manner that is in the best interest of the public, with integrity, openness, and inclusion.

# CITY OF GLENDALE MANAGEMENT SERVICES

# Economic Vibrancy

The Management Services Department works closely with all other City Departments to continually search for ways of improving services while reducing costs. Through fiscally prudent management practices, the City maintains a healthy \$450 million investment portfolio and continues to retain high credit and bond ratings.

# Arts & Culture

The City hosts a number of annual events to recognize and celebrate the diverse cultures within the community. The City Council holds a number of signature events that celebrate and commemorate the City's diverse cultures. The City is also home to a large number of businesses and non-profit organizations which provide services that serve the unique and diverse needs of our residents.

#### CITY OF GLENDALE SUMMARY OF APPROPRIATIONS MANAGEMENT SERVICES DEPARTMENT

|  | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|--|-------------------|--------------------|--------------------|--------------------|
| General Fund                               |                   |                    |                    |                    |
| City Council Cable Access (101-111)        | 616,009           | 537,983            | 537,983            | 547,968            |
| Membership and Dues (101-114)              | 89,929            | 99,588             | 99,588             | 99,500             |
| City Manager (101-140)                     | 1,998,260         | 2,274,158          | 2,274,158          | 2,397,379          |
| City Auditor (101-141)                     | 736,539           | 1,055,760          | 1,055,760          | 1,027,690          |
| Special Events                             |                   |                    |                    |                    |
| Special Events (101-142-00000)             | 35,847            | 77,368             | 77,368             | 77,218             |
| EHRC Fund Raising Events (101-142-93140)   | 2,298             | -                  | -                  | -                  |
| Military Banner Program (101-142-93200)    | 2,253             | -                  | -                  | -                  |
| Total Special Events                       | <br>40,398        | 77,368             | 77,368             | 77,218             |
| Special Events Sponsorship (101-143)       | 15,987            | -                  | -                  | -                  |
| Commission Status of Women (101-144-00000) | 18,970            | -                  | -                  | 30,196             |
| Graphics (101-163)                         | 423,606           | 541,572            | 541,572            | 591,431            |
| Total General Fund                         | \$<br>3,939,698   | \$<br>4,586,429    | \$<br>4,586,429    | \$<br>4,771,382    |
| Other Funds                                |                   |                    |                    |                    |
| Cable Access Fund                          |                   |                    |                    |                    |
| Cable Access Fund (280-111)                | 515,000           | 532,000            | 532,000            | 549,000            |
| Cable Access Fund - Transfer (280-195)     | -                 | 598,250            | 598,250            | -                  |
| Total Cable Access Fund                    | <br>515,000       | 1,130,250          | 1,130,250          | 549,000            |
| Capital Improvement Fund (401-140)         | 10,014            | -                  | -                  | -                  |
| Total Other Funds                          | \$<br>525,014     | \$<br>1,130,250    | \$<br>1,130,250    | \$<br>549,000      |
| Department Grand Total                     | \$<br>4,464,712   | \$<br>5,716,679    | \$<br>5,716,679    | \$<br>5,320,382    |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CITY COUNCIL CABLE ACCESS - GTV6 101-111

|             |                               | Actual<br>010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|-------------|-------------------------------|------------------|--------------------|--------------------|--------------------|
| SALARIES &  |                               |                  |                    |                    |                    |
| 41100       | Salaries                      | 428,990          | 404,496            | 404,496            | 290,028            |
| 41200       | Overtime                      | 270              | -                  | -                  | -                  |
| 41300       | Hourly wages                  | 14,307           | 22,000             | 22,000             | 22,000             |
| 41600-42601 | Benefits                      | 71,898           | 99,800             | 99,800             | 90,249             |
| 42700-42702 | 2 PERS retirement             | 44,385           | 63,344             | 63,344             | 43,210             |
| 42798       | Program reduction salary&ben  | -                | (148,741)          | (148,741)          | -                  |
|             | Total Salaries & Benefits     | \$<br>559,849    | \$<br>440,899      | \$<br>440,899      | \$<br>445,487      |
| MAINTENAN   | ICE & OPERATION               |                  |                    |                    |                    |
| 42800       | Auto allowance                | 760              | -                  | -                  | -                  |
| 43050       | Repairs-bldgs & grounds       | -                | 1,000              | 1,000              | 1,000              |
| 43110       | Contractual services          | 1,547            | 2,100              | 2,100              | 2,100              |
| 44100       | Repairs to equipment          | 2,775            | 3,000              | 3,000              | 3,000              |
| 44300       | Telephone                     | 11,735           | -                  | -                  | -                  |
| 44352       | ISD service charge            | 16,254           | 67,154             | 67,154             | 68,719             |
| 44450       | Postage                       | 80               | 200                | 200                | 200                |
| 44700       | Computer software             | 2,365            | -                  | -                  | -                  |
| 44750       | Liability                     | 9,759            | 7,463              | 7,463              | 10,765             |
| 44751       | Insurance/surety bond premium | 751              | 867                | 867                | 1,397              |
| 44800       | Membership and dues           | 75               | 200                | 200                | 200                |
| 45050       | Periodicals & newspapers      | 577              | 100                | 100                | 100                |
| 45150       | Furniture & equipment         | 2,075            | 8,000              | 8,000              | 8,000              |
| 45170       | Computer hardware             | 1,606            | -                  | -                  | -                  |
| 45250       | Office supplies               | 1,854            | 4,000              | 4,000              | 4,000              |
| 45350       | General supplies              | 2,895            | 1,000              | 1,000              | 1,000              |
| 46900       | Business meetings             | 148              | -                  | -                  | -                  |
| 47000       | Miscellaneous                 | <br>904          | 2,000              | 2,000              | 2,000              |
|             | Total Maintenance & Operation | \$<br>56,160     | \$<br>97,084       | \$<br>97,084       | \$<br>102,481      |
|             | TOTAL                         | \$<br>616,009    | \$<br>537,983      | \$<br>537,983      | \$<br>547,968      |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT MEMBERSHIP AND DUES 101-114

|         |                               | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|---------|-------------------------------|-------------------|--------------------|--------------------|--------------------|
| MAINTEN | ANCE & OPERATION              |                   |                    |                    |                    |
| 44751   | Insurance/surety bond premium | 75                | 88                 | 88                 | -                  |
| 44800   | Membership and dues           | 89,854            | 99,500             | 99,500             | 99,500             |
|         | Total Maintenance & Operation | \$ 89,929         | \$ 99,588          | \$ 99,588          | \$ 99,500          |
|         | TOTAL                         | \$ 89,929         | \$ 99,588          | \$ 99,588          | \$ 99,500          |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CITY MANAGER 101-140

|             |                               | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|-------------|-------------------------------|-------------------|--------------------|--------------------|--------------------|
| SALARIES &  | BENEFITS                      |                   |                    |                    |                    |
| 41100       | Salaries                      | 1,132,381         | 1,180,684          | 1,180,684          | 1,190,400          |
| 41200       | Overtime                      | 2,360             | 1,000              | 1,000              | 4,600              |
| 41300       | Hourly wages                  | 4,844             | 16,250             | 16,250             | 18,200             |
| 41600-42601 | Benefits                      | 284,571           | 420,189            | 420,189            | 437,291            |
| 42700-42702 | PERS retirement               | 123,110           | 200,438            | 200,438            | 165,806            |
| 42798       | Program reduction salary&ben  | <br>-             | (52,570)           | (52,570)           | -                  |
|             | Total Salaries & Benefits     | \$<br>1,547,265   | \$<br>1,765,991    | \$<br>1,765,991    | \$<br>1,816,297    |
| MAINTENAN   | CE & OPERATION                |                   |                    |                    |                    |
| 42800       | Auto allowance                | 50,183            | 48,540             | 48,540             | 48,540             |
| 42900       | Uniform allowance             | 88                | -                  | -                  | 700                |
| 43110       | Contractual services          | 139,853           | 105,000            | 105,000            | 105,000            |
| 44100       | Repairs to equipment          | 458               | 1,000              | 1,000              | 1,000              |
| 44120       | Repairs to office equip       | 20                | 500                | 500                | 500                |
| 44200       | Advertising                   | -                 | 1,000              | 1,000              | 1,000              |
| 44250       | Data communication            | 1,571             | -                  | -                  | -                  |
| 44300       | Telephone                     | 32,025            | -                  | -                  | -                  |
| 44351       | Fleet / equip rental charge   | -                 | -                  | -                  | 5,910              |
| 44352       | ISD service charge            | 143,029           | 84,681             | 84,681             | 113,856            |
| 44450       | Postage                       | 1,481             | 22,000             | 22,000             | 22,000             |
| 44550       | Travel                        | 15,687            | 32,255             | 32,255             | 32,255             |
| 44650       | Training                      | 105               | 2,000              | 2,000              | 2,000              |
| 44750       | Liability                     | 25,071            | 22,626             | 22,626             | 41,854             |
| 44751       | Insurance/surety bond premium | 2,853             | 3,302              | 3,302              | 5,617              |
| 44800       | Membership and dues           | 4,498             | 4,300              | 4,300              | 4,300              |
| 45050       | Periodicals & newspapers      | 349               | 1,100              | 1,100              | 1,100              |
| 45100       | Books                         | -                 | 1,000              | 1,000              | 1,000              |
| 45150       | Furniture & equipment         | 2,307             | 3,500              | 3,500              | 3,500              |
| 45250       | Office supplies               | 6,411             | 37,350             | 37,350             | 37,350             |
| 45350       | General supplies              | 2,985             | 48,500             | 48,500             | 48,500             |
| 45450       | Printing and graphics         | 1,865             | 67,600             | 67,600             | 67,600             |
| 46900       | Business meetings             | 11,080            | 13,000             | 13,000             | 13,000             |
| 47000       | Miscellaneous                 | 9,076             | 24,500             | 24,500             | 24,500             |
| 49049       | Program reductions M&O        | <br>              | <br>(15,587)       | <br>(15,587)       | <br>-              |
|             | Total Maintenance & Operation | \$<br>450,995     | \$<br>508,167      | \$<br>508,167      | \$<br>581,082      |
|             | TOTAL                         | \$<br>1,998,260   | \$<br>2,274,158    | \$<br>2,274,158    | \$<br>2,397,379    |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CITY AUDITOR 101-141

|             |                               | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|-------------|-------------------------------|-------------------|--------------------|--------------------|--------------------|
| SALARIES &  | BENEFITS                      |                   |                    |                    |                    |
| 41100       | Salaries                      | 530,350           | 685,284            | 685,284            | 615,831            |
| 41200       | Overtime                      | 314               | -                  | -                  | -                  |
| 41600-42601 | Benefits                      | 104,307           | 173,010            | 173,010            | 179,791            |
| 42700-42702 | PERS retirement               | 53,041            | 107,315            | 107,315            | 78,377             |
|             | Total Salaries & Benefits     | \$<br>688,013     | \$<br>965,609      | \$<br>965,609      | \$<br>873,999      |
| MAINTENAN   | ICE & OPERATION               |                   |                    |                    |                    |
| 42800       | Auto allowance                | 5,880             | 5,880              | 5,880              | 5,880              |
| 43110       | Contractual services          | 15,823            | 31,000             | 31,000             | 81,000             |
| 44300       | Telephone                     | 1,147             | -                  | -                  | -                  |
| 44352       | ISD service charge            | 2,858             | 25,809             | 25,809             | 28,184             |
| 44450       | Postage                       | -                 | 90                 | 90                 | 90                 |
| 44650       | Training                      | 3,337             | 3,500              | 3,500              | 3,500              |
| 44700       | Computer software             | 1,663             | -                  | -                  | -                  |
| 44750       | Liability                     | 11,675            | 11,992             | 11,992             | 21,246             |
| 44751       | Insurance/surety bond premium | 970               | 1,120              | 1,120              | 3,031              |
| 44800       | Membership and dues           | 2,359             | 2,500              | 2,500              | 2,500              |
| 45100       | Books                         | -                 | 240                | 240                | 240                |
| 45150       | Furniture & equipment         | 822               | 1,000              | 1,000              | 1,000              |
| 45250       | Office supplies               | 1,644             | 2,000              | 2,000              | 2,000              |
| 45350       | General supplies              | 262               | 800                | 800                | 800                |
| 45450       | Printing and graphics         | -                 | 3,000              | 3,000              | 3,000              |
| 46900       | Business meetings             | 34                | 120                | 120                | 120                |
| 47000       | Miscellaneous                 | 54                | 1,100              | 1,100              | 1,100              |
|             | Total Maintenance & Operation | \$<br>48,526      | \$<br>90,151       | \$<br>90,151       | \$<br>153,691      |
|             | TOTAL                         | \$<br>736,539     | \$<br>1,055,760    | \$<br>1,055,760    | \$<br>1,027,690    |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT SPECIAL EVENTS 101-142

|            |                               |    | tual<br>I0-11 |    | Adopted<br>2011-12 |    | Revised<br>2011-12 |          | Adopted<br>2012-13 |  |
|------------|-------------------------------|----|---------------|----|--------------------|----|--------------------|----------|--------------------|--|
| SALARIES   | & BENEFITS                    |    |               |    |                    |    |                    |          |                    |  |
| 41200      | Overtime                      |    | 1,873         |    | -                  |    | -                  |          | -                  |  |
| 41300      | Hourly wages                  |    | 1,886         |    | -                  |    | -                  |          | -                  |  |
| 41600-4260 | 01 Benefits                   |    | 92            |    | 459                |    | 459                |          | -                  |  |
|            | Total Salaries & Benefits     | \$ | 3,851         | \$ | 459                | \$ | 459                | \$       | -                  |  |
| MAINTENA   | NCE & OPERATION               |    |               |    |                    |    |                    |          |                    |  |
| 43110      | Contractual services          |    | 10,492        |    | 25,600             |    | 25,600             |          | 25,600             |  |
| 44200      | Advertising                   |    | 1,633         |    | 1,500              |    | 1,500              |          | 1,500              |  |
| 44550      | Travel                        |    | 897           |    | -                  |    | -                  |          | -                  |  |
| 44750      | Liability                     |    | 83            |    | -                  |    | -                  |          | -                  |  |
| 44751      | Insurance/surety bond premium |    | 93            |    | 108                |    | 108                |          | -                  |  |
| 45250      | Office supplies               |    | 377           |    | 5,150              |    | 5,150              |          | 5,150              |  |
| 45350      | General supplies              |    | 220           |    | 2,200              |    | 2,200              |          | 2,200              |  |
| 45450      | Printing and graphics         |    | 211           |    | 7,100              |    | 7,100              |          | 7,100              |  |
| 46900      | Business meetings             |    | 3,732         |    | 645                |    | 645                |          | 650                |  |
| 47000      | Miscellaneous                 |    | 18,808        |    | 34,606             |    | 34,606             |          | 35,018             |  |
|            | Total Maintenance & Operation | \$ | 36,546        | \$ | 76,909             | \$ | 76,909             | \$       | 77,218             |  |
|            | тоты                          | ¢  | 40.000        | •  | 77 000             | *  | 77.000             | <b>^</b> | 77.040             |  |
|            | TOTAL                         | \$ | 40,398        | \$ | 77,368             | \$ | 77,368             | \$       | 77,218             |  |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT SPECIAL EVENTS - OTHER PROGRAMS 101-142-00000

|            |                               | ctual<br>10-11 | Adopted<br>2011-12 | Revised<br>2011-12 | dopted<br>2012-13 |
|------------|-------------------------------|----------------|--------------------|--------------------|-------------------|
| SALARIES   | & BENEFITS                    |                |                    |                    |                   |
| 41200      | Overtime                      | 1,873          | -                  | -                  | -                 |
| 41300      | Hourly wages                  | 1,886          | -                  | -                  | -                 |
| 41600-4260 | 01 Benefits                   | 92             | 459                | 459                | -                 |
|            | Total Salaries & Benefits     | \$<br>3,851    | \$<br>459          | \$<br>459          | \$<br>-           |
| MAINTENA   | NCE & OPERATION               |                |                    |                    |                   |
| 43110      | Contractual services          | 8,245          | 25,600             | 25,600             | 25,600            |
| 44200      | Advertising                   | 1,633          | 1,500              | 1,500              | 1,500             |
| 44550      | Travel                        | 897            | -                  | -                  | -                 |
| 44750      | Liability                     | 83             | -                  | -                  | -                 |
| 44751      | Insurance/surety bond premium | 85             | 108                | 108                | -                 |
| 45250      | Office supplies               | 377            | 5,150              | 5,150              | 5,150             |
| 45350      | General supplies              | 220            | 2,200              | 2,200              | 2,200             |
| 45450      | Printing and graphics         | 211            | 7,100              | 7,100              | 7,100             |
| 46900      | Business meetings             | 3,060          | 645                | 645                | 650               |
| 47000      | Miscellaneous                 | 17,185         | 34,606             | 34,606             | 35,018            |
|            | Total Maintenance & Operation | \$<br>31,995   | \$<br>76,909       | \$<br>76,909       | \$<br>77,218      |
|            | TOTAL                         | \$<br>35,847   | \$<br>77,368       | \$<br>77,368       | \$<br>77,218      |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT SPECIAL EVENTS - EHRC FUND RAISING EVENTS 101-142-93140

|         |                               | Actual<br>2010-11 | Adopte<br>2011-1 |   | vised<br>I1-12 | Adopted<br>2012-13 |   |
|---------|-------------------------------|-------------------|------------------|---|----------------|--------------------|---|
| MAINTEN | ANCE & OPERATION              |                   |                  |   |                |                    |   |
| 44751   | Insurance/surety bond premium | 3                 |                  | - | -              |                    | - |
| 46900   | Business meetings             | 672               |                  | - | -              |                    | - |
| 47000   | Miscellaneous                 | 1,623             |                  | - | -              |                    | - |
|         | Total Maintenance & Operation | \$ 2,298          | \$               | - | \$<br>-        | \$                 | - |
|         |                               |                   |                  |   | -              |                    |   |
|         | TOTAL                         | \$ 2,298          | \$               | - | \$<br>-        | \$                 | - |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT SPECIAL EVENTS - MILITARY BANNER PROGRAM 101-142-93200

|         |                               | Actual<br>010-11 | Adopted<br>2011-12 | evised<br>011-12 | Adopted<br>2012-13 |
|---------|-------------------------------|------------------|--------------------|------------------|--------------------|
| MAINTEN | ANCE & OPERATION              |                  |                    |                  |                    |
| 43110   | Contractual services          | 2,248            | -                  | -                | -                  |
| 44751   | Insurance/surety bond premium | 5                | -                  | -                | -                  |
|         | Total Maintenance & Operation | \$<br>2,253      | \$<br>-            | \$<br>-          | \$<br>-            |
|         | TOTAL                         | \$<br>2,253      | \$<br>-            | \$<br>-          | \$<br>-            |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT SPECIAL EVENTS SPONSORSHIP 101-143

|         |                               | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|---------|-------------------------------|-------------------|--------------------|--------------------|--------------------|
| MAINTEN | ANCE & OPERATION              |                   |                    |                    |                    |
| 44751   | Insurance/surety bond premium | 45                | 52                 | 52                 | -                  |
| 47000   | Miscellaneous                 | 15,942            | 39,855             | 39,855             | -                  |
| 49049   | Program reductions M&O        | -                 | (39,907)           | (39,907)           | -                  |
|         | Total Maintenance & Operation | \$ 15,987         | \$ -               | \$ -               | \$ -               |
|         | TOTAL                         | \$ 15,987         | \$-                | \$-                | \$-                |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT COMMISSION STATUS OF WOMEN 101-144-00000

|         |                               | Actual<br>2010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | dopted<br>012-13 |
|---------|-------------------------------|-------------------|--------------------|--------------------|------------------|
| MAINTEN | ANCE & OPERATION              |                   |                    |                    |                  |
| 44200   | Advertising                   | 1,500             | -                  | -                  | -                |
| 44800   | Membership and dues           | 50                | -                  | -                  | -                |
| 45250   | Office supplies               | 364               | -                  | -                  | -                |
| 45350   | General supplies              | 246               | -                  | -                  | -                |
| 46900   | Business meetings             | 52                | -                  | -                  | -                |
| 47000   | Miscellaneous                 | 16,758            | -                  | -                  | 30,196           |
|         | Total Maintenance & Operation | \$ 18,970         | \$-                | \$-                | \$<br>30,196     |
|         | -                             |                   |                    |                    |                  |
|         | TOTAL                         | \$ 18,970         | \$-                | \$-                | \$<br>30,196     |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT GRAPHICS 101-163

|             |                               | Actual<br>010-11 | Adopted<br>2011-12 | Revised<br>2011-12 | Adopted<br>2012-13 |
|-------------|-------------------------------|------------------|--------------------|--------------------|--------------------|
| SALARIES &  | BENEFITS                      |                  |                    |                    |                    |
| 41100       | Salaries                      | 195,813          | 198,684            | 198,684            | 198,684            |
| 41300       | Hourly wages                  | 73,251           | 75,530             | 75,530             | 75,530             |
| 41600-42601 | Benefits                      | 35,413           | 55,650             | 55,650             | 58,336             |
| 42700-42702 | PERS retirement               | 26,199           | 37,852             | 37,852             | 37,874             |
| 42798       | Program reduction salary&ben  | -                | (37,765)           | (37,765)           | -                  |
|             | Total Salaries & Benefits     | \$<br>330,676    | \$<br>329,951      | \$<br>329,951      | \$<br>370,424      |
| MAINTENAN   | CE & OPERATION                |                  |                    |                    |                    |
| 43110       | Contractual services          | 45,167           | 68,000             | 68,000             | 68,000             |
| 44120       | Repairs to office equip       | 9,635            | 22,000             | 22,000             | 22,000             |
| 44250       | Data communication            | 393              | -                  | -                  | -                  |
| 44300       | Telephone                     | 1,000            | -                  | -                  | -                  |
| 44352       | ISD service charge            | 5,782            | 27,330             | 27,330             | 31,963             |
| 44450       | Postage                       | 71               | 150                | 150                | 150                |
| 44550       | Travel                        | -                | 1,100              | 1,100              | 1,100              |
| 44650       | Training                      | 577              | 1,000              | 1,000              | 1,000              |
| 44750       | Liability                     | 5,919            | 4,799              | 4,799              | 9,461              |
| 44751       | Insurance/surety bond premium | 697              | 807                | 807                | 898                |
| 45050       | Periodicals & newspapers      | 89               | 1,300              | 1,300              | 1,300              |
| 45150       | Furniture & equipment         | -                | 500                | 500                | 500                |
| 45200       | Maps and blue prints          | 3,969            | 6,000              | 6,000              | 6,000              |
| 45250       | Office supplies               | 18,287           | 75,535             | 75,535             | 75,535             |
| 45450       | Printing and graphics         | 1,488            | 2,000              | 2,000              | 2,000              |
| 46900       | Business meetings             | -                | 300                | 300                | 300                |
| 47000       | Miscellaneous                 | -                | 800                | 800                | 800                |
| 47010       | Discount earned & lost        | <br>(144)        | -                  | -                  | -                  |
|             | Total Maintenance & Operation | \$<br>92,931     | \$<br>211,621      | \$<br>211,621      | \$<br>221,007      |
|             | TOTAL                         | \$<br>423,606    | \$<br>541,572      | \$<br>541,572      | \$<br>591,431      |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CABLE ACCESS FUND 280-111

|                  |                                    | Actual<br>2010-11 |         | Adopted<br>2011-12 |         | Revised<br>2011-12 |         | Adopted<br>2012-13 |         |
|------------------|------------------------------------|-------------------|---------|--------------------|---------|--------------------|---------|--------------------|---------|
| MAINTEN<br>43070 | ANCE & OPERATION<br>Lease payments |                   | 515,000 |                    | 532.000 |                    | 532,000 |                    | 549,000 |
|                  | Total Maintenance & Operation      | \$                | 515,000 | \$                 | 532,000 | \$                 | 532,000 | \$                 | 549,000 |
|                  | TOTAL                              | \$                | 515,000 | \$                 | 532,000 | \$                 | 532,000 | \$                 | 549,000 |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CABLE ACCESS FUND - TRANSFER TO OTHER FUNDS 280-195

|                   |                              | <br>Actual<br>2010-11 |    | Adopted<br>2011-12 |    | Revised<br>2011-12 |    | Adopted<br>2012-13 |  |
|-------------------|------------------------------|-----------------------|----|--------------------|----|--------------------|----|--------------------|--|
| TRANSFER<br>48040 | RS<br>Transfer-Capital Funds | -                     |    | 598,250            |    | 598,250            |    | -                  |  |
|                   | Total Transfers              | \$<br>-               | \$ | 598,250            | \$ | 598,250            | \$ | -                  |  |
|                   | ΤΟΤΑ                         | \$<br>-               | \$ | 598,250            | \$ | 598,250            | \$ | -                  |  |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT CAPITAL IMPROVEMENT FUND 401-140

|           |                               | Actual 2010-11 |        | Adopted<br>2011-12 |   | Revised<br>2011-12 |   | Adopted<br>2012-13 |   |
|-----------|-------------------------------|----------------|--------|--------------------|---|--------------------|---|--------------------|---|
| MAINTENA  | NCE & OPERATION               |                |        |                    |   |                    |   |                    |   |
| 45350     | General supplies              |                | 825    |                    | - |                    | - |                    | - |
| 45600     | A & G overhead                |                | 4,425  |                    | - |                    | - |                    | - |
|           | Total Maintenance & Operation | \$             | 5,250  | \$                 | - | \$                 | - | \$                 | - |
| CAPITAL P | PROJECTS                      |                |        |                    |   |                    |   |                    |   |
| 53300     | Other expenditures            |                | 4,764  |                    | - |                    | - |                    | - |
|           | Total Capital Projects        | \$             | 4,764  | \$                 | - | \$                 | - | \$                 | - |
|           |                               |                |        |                    |   |                    |   |                    |   |
|           | TOTAL                         | \$             | 10,014 | \$                 | - | \$                 | - | \$                 | - |

#### CITY OF GLENDALE MANAGEMENT SERVICES DEPARTMENT Personnel Classification Detail

|                                      | Actual  | Adopted<br>Budget | Revised<br>Budget | Adopted<br>Budget |  |  |
|--------------------------------------|---------|-------------------|-------------------|-------------------|--|--|
| Classification                       | 2010-11 | 2011-12           | 2011-12           | 2012-13           |  |  |
| Salaried Employees                   |         |                   |                   |                   |  |  |
| Administrative Associate             | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Assistant City Manager               | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Assistant Public Information Officer | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Assistant to City Manager            | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Broadcast Coordinator                | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Broadcast Manager                    | 1.00    | -                 | -                 | -                 |  |  |
| Broadcast Production Assistant       | 3.00    | 3.00              | 3.00              | 3.00              |  |  |
| Broadcast Production Coordinator     | -       | -                 | -                 | -                 |  |  |
| City Auditor                         | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| City Manager                         | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Community Relations Coordinator      | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Deputy City Manager                  | -       | -                 | -                 | -                 |  |  |
| Duplicating Machine Operator         | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Executive Secretary (Confidential)   | 2.00    | 2.00              | 2.00              | 2.00              |  |  |
| Internal Audit Associate             | 1.00    | -                 | -                 | -                 |  |  |
| Internal Auditor                     | 2.00    | 3.00              | 3.00              | 2.00              |  |  |
| Motion Graphics Designer             | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Office Services Secretary            | 1.00    | -                 | -                 | -                 |  |  |
| Office Services Specialist II        | -       | -                 | 0.32              | 0.32              |  |  |
| Office Specialist I                  | 2.00    | 2.00              | 2.00              | 2.00              |  |  |
| Police Sergeant                      | -       | 0.50              | 0.50              | 0.50              |  |  |
| Public Information Officer           | 1.00    | 1.00              | 1.00              | -                 |  |  |
| Secretary to City Manager            | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Sr. Graphics Illustrator             | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Sr. Internal Auditor                 | 2.00    | 2.00              | 2.00              | 2.00              |  |  |
| Sr. Investigator                     | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Sr. Office Services Specialist       | 1.00    | 1.00              | 1.00              | 1.00              |  |  |
| Total Salaried Employees             | 29.00   | 27.50             | 27.82             | 25.82             |  |  |
|                                      |         |                   |                   |                   |  |  |
| Hourly Employees                     | *       | *                 | *                 | *                 |  |  |
| Broadcast Productions Assistant      | -       | -                 | -                 | 0.71 (2)          |  |  |
| Hourly City Worker                   | 1.23 (2 | 2) 1.83 (3)       | 1.83 (3)          | 1.54 (2)          |  |  |
| Office Specialist I                  | -       | -                 |                   | 0.61 (1)          |  |  |
| Total Hourly Employees               | 1.23    | 1.83              | 1.83              | 2.86              |  |  |
|                                      |         |                   |                   |                   |  |  |
| Elected Officials                    | F 00    | F 00              | F 00              | F 00              |  |  |
| Councilmember                        | 5.00    | 5.00              | 5.00              | 5.00              |  |  |
| Total Elected Officials              | 5.00    | 5.00              | 5.00              | 5.00              |  |  |
| Management Services Total            | 35.23   | 34.33             | 34.65             | 33.68             |  |  |
|                                      |         |                   |                   |                   |  |  |

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)