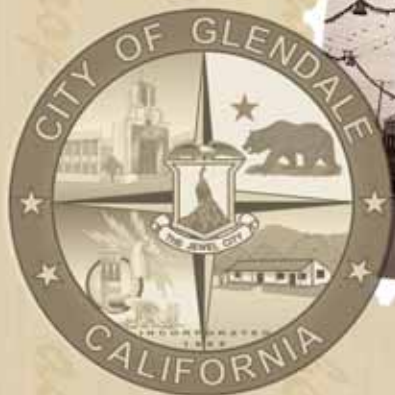


Adopted

# BUDGET

2011-2012



GLENDALE

## ***About the Cover***

**O**ne of the primary elements of a vital, thriving community is its public transportation system, and from the earliest days of the 20th century, Glendale has delivered. In June of 1903, L. C. Brand and his business associates received a franchise to operate an electric railway line which would start in Los Angeles and continue to the City's newest main thoroughfare—Brand Boulevard. This line created a vital business artery to the City, enhancing a fledgling commercial district west of the more established Glendale Avenue. However, before the first car could run the line, Brand sold his interests. The new “Red Car Line,” now operated by the Los Angeles Interurban Railway Company, a Pacific Electric subsidiary, entered Glendale on April 6, 1904.

The Red Car Line brought many more people to Glendale, accelerating the City's incorporation in 1906. The line was extended up Brand to Mountain and the advertisements for it boasted that “in just 23 minutes passengers could travel from the Pacific Electric Building at 6th and Main in Los Angeles, to Glendale's new Fourth Street (Broadway) Depot.” Brand Boulevard rapidly evolved into the City's commercial hub and streetcars, pedestrians and private automobiles began to compete for space on it. The Red Car Line was upgraded and enclosed for comfort and commanded the best location on the Boulevard right down the center. On December 1, 1925, the downtown terminal was changed to the Subway Terminal at 4th and Hill streets.

In the 1920s, Pacific Electric began using buses to augment its rail lines and they were making regular runs throughout the City. Not tied to electrical lines or rails, buses had more flexibility and were far more convenient for passengers. By mid-century, many city rail lines were abandoned and buses replaced the Glendale Burbank Rail Line in June, 1955. The Glendale City Lines were purchased by the Los Angeles Metropolitan Transit Authority in 1962.

The City of Glendale entered the public transportation field in 1984 with the introduction of its own “Beeline” system. From the beginning, the City was a proponent of alternative fuels, moving from the use of propane to the newest models today which operate on compressed natural gas. The buses run from one end of the City to the other, taking people where they want to “Bee,” moving some 2.5 million passengers annually with a fleet of 36 vehicles.

# City of Glendale, California



## CITY COUNCIL

Laura Friedman, Mayor

### Councilmembers:

Frank Quintero, Ara Najarian, Rafi Manoukian, Dave Weaver

---

## Budget Preparation Team

Robert P. Elliot, Director of Administrative Services - Finance

John Takhtalian, Assistant to City Manager

Jason Bradford, Budget Administrator

Armen Harkalyan, Revenue Manager

Vanik Darabedian, Accountant II

Adrine Isayan, Sr. Budget Analyst

Michelle Nguyen, Sr. Budget Analyst

Information Services, PeopleSoft Team

Graphics Section, Design and Printing

## Adopted BUDGET

2011 - 2012

# CITY OF GLENDALE

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## City of Glendale, CA

# *Community Profile*

On February 16, 1906, the City of Glendale was incorporated and spans approximately 30.6 square miles. The City of Glendale is the third largest city in Los Angeles County and is home to more than 191,719 people (US Census). The City enjoys a mild climate with an average high temperature of 77 degrees. The average rainfall in the City is 17.82 inches per year.

The City is minutes away from downtown Los Angeles, Pasadena, Burbank, Hollywood, and Universal City. Glendale is surrounded by Southern California's leading commercial districts, providing

many opportunities with the largest client and vendor base in the world. With service from four major free-ways, Glendale connects directly to the Southern California marketplace.

Businesses and residents alike have taken advantage of Glendale's central location, reputation for safety, excellent business environment, outstanding schools, healthcare facilities, and growing restaurant and entertainment options. Glendale is one of Southern California's leading office markets featuring a wide range of properties, floor plans, and amenities. The City has over six million square feet of office space and is home to such recognized firms like Walt Disney Imagineering, Nestle USA, IHOP/Applebees, Dream Works, and Public Storage.

Glendale provides well-maintained streets and a variety of transportation services. The City's historic success at attracting employers is partially attributed to the result of its location at the center of three major freeways. The Golden State Freeway (I-5), Glendale Freeway (SR-2), and Ventura Freeway (SR-134) as well as the 210 Foothill Freeway, all provide easy access for residents, workers, and customers from around the region.

Glendale offers its own bus services, the Beeline, with 13 routes connecting customers to Jet Propulsion Laboratory (JPL) and the City of Burbank. The Beeline has service routes connecting to the Metrolink Stations in Burbank and Glendale. The Bob Hope Airport in Burbank serves the Los Angeles area including Glendale, Pasadena, and the San Fernando Valley. It is the only airport in the greater Los Angeles area with a direct rail connection to downtown Los Angeles. The City of Glendale is located about 30 minutes from Los Angeles International Airport (LAX) which is a commerce leader and designated as a world-class airport for its convenient location, modern facilities, and superior sea/air/land connections.

Glendale prides itself on the quality of services it provides to the community. It is a full-service City, which includes a water and electrical department. The City operates its own power plant capable of serving the electrical needs of the entire City, although the majority of power is currently imported from other areas for cost savings. Water comes primarily from the Metropolitan Water District, along with a small portion from local wells.

# City of Glendale, CA

## *Form of Government*

Glendale is a full-service Charter City governed by a Council-Manager form of government. Five Councilmembers are elected at-large and serve 4-year staggered terms. Elections take place every other year during odd numbered years on the first Tuesday in April. The Mayor's position is filled by one of the Councilmembers, who vote each year to decide who will hold this honor. Other elected officials include the City Clerk and City Treasurer. The City Manager and City Attorney are appointed by the City Council.

A variety of Boards, Commissions, and Committees assist the City Council in serving the Glendale community. These bodies identify specific needs and problems within their purview. Each body meets on a regular basis and each meeting is open to the public. The length of member terms and the interval of appointments vary.

The City Manager, who is appointed by the City Council, acts as the chief executive officer responsible for the daily operations of the City. The City Manager appoints all non-elected department executives. Department executives are responsible for the daily operations within their individual departments and after appropriate recruitment processes selects various management and support staff members. The mission and description of each department and their sections are discussed within the Department Budget section of this document.

## *Executive Team*

JAMES E. STARBIRD, **City Manager**

YASMIN K. BEERS, **Assistant City Manager**

RONALD T. BORUCKI  
City Treasurer

ROBERT P. ELLIOT  
Director of Administrative  
Services - Finance

SCOTT HOWARD  
City Attorney

CINDY CLEARY  
Director of Libraries

MICHELE FLYNN  
City Auditor

ARDASHES KASSAKHIAN  
City Clerk

RONALD DE POMPA  
Police Chief

EDWARD FRAGA  
Director of  
Information Services

HAROLD SCOGGINS  
Fire Chief

MATTHEW DOYLE  
Director of Human Resources

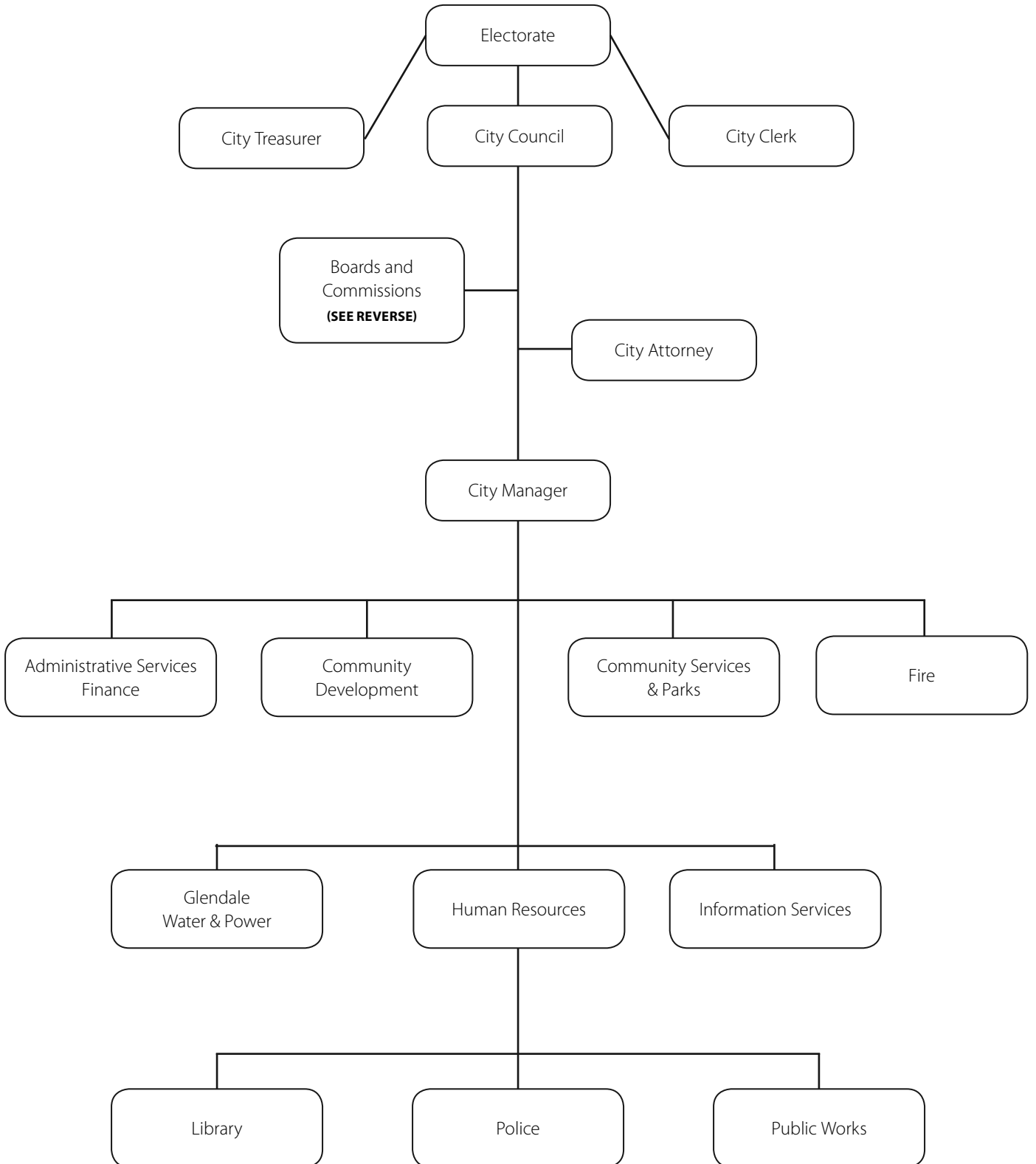
HASSAN HAGHANI  
Director of  
Community Development

GLENN O. STEIGER  
General Manager of  
Glendale *Water & Power*

JESS DURAN  
Director of Community  
Services & Parks

STEPHEN ZURN  
Director of Public Works

# City of Glendale, CA *Organization Chart*





City of Glendale, CA  
*Boards and Commissions*

**Arts & Culture Commission**

Community Services & Parks

**Audit Committee**

Management Services

**Building & Fire Board of Appeals**

Community Development

**Bob Hope Airport Authority**

Management Services

**Civil Service Commission**

Human Resources

**CDBG Advisory Committee**

Community Services & Parks

**Design Review Boards 1 & 2**

Community Development

**Glendale Housing Authority**

Community Development

**Glendale *Water & Power* Commission**

*Glendale Water & Power*

**Historic Preservation Commission**

Community Development

**Parks, Recreation & Community Services Commission**

Community Services & Parks

**Planning Commission**

Community Development

**Commission on the Status of Women**

Management Services

**Transportation & Parking Commission**

Public Works

City of Glendale, CA  
*Distinguished Budget Presentation Award*



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Glendale for its annual budget for the fiscal year beginning July 1, 2010. In order to receive this award for effective budget presentation, a government entity must publish a budget document that meets program criteria as a policy document, a financial plan, an operations guide, and a communications device. The City of Glendale began to participate in this program in Fiscal Year 2009-10. This was the second year that the City of Glendale has received this prestigious award.

The Distinguished Budget Presentation Award is valid for a period of one year only. The City of Glendale continues to conform to the GFOA program requirements for the Fiscal Year 2011-12 annual budget. This document will be submitted to be considered for another award this year.

City of Glendale, CA  
*Excellence in Operating Budget Award*



The California Society of Municipal Finance Officers (CSMFO) presented a Certificate of Award for Excellence in Operating Budget to the City of Glendale for Fiscal Year 2010-11. In order to receive this award, a government entity must publish a budget document that meets the Meritorious and Excellence criteria established by CSMFO. The City of Glendale began to participate in this program in Fiscal Year 2010-11. This was the first year that the City of Glendale has received this award.

The Excellence in Operating Budget Award is valid for a period of one year only. The City of Glendale continues to conform to the CSMFO program requirements for the Fiscal Year 2011-12 annual budget. This document will be submitted to be considered for another award this year.

# Adopted BUDGET

City of Glendale, CA

2011 - 2012

*A fund to be known as  
and interest on the  
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or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
at*



# CITY OF GLENDALE BUDGET MESSAGE

*Honorable Mayor and Members of the City Council,*

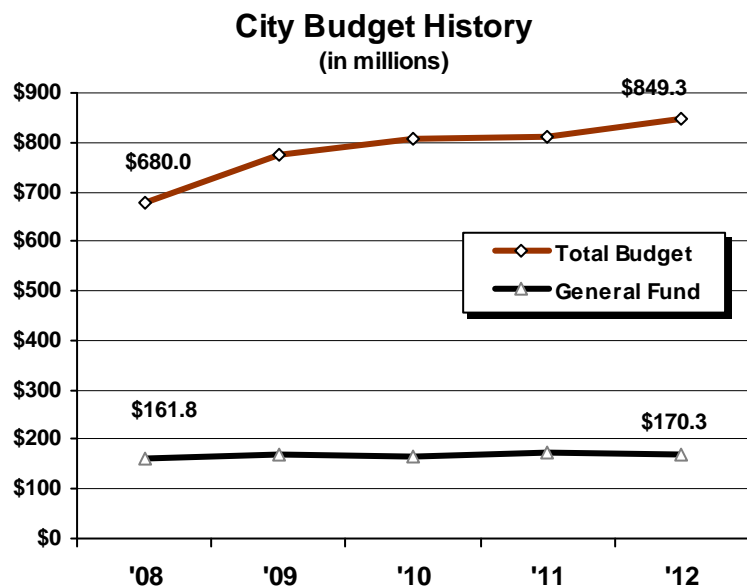
As your City Manager, it is my pleasure to present the adopted budget for all operations of the City for Fiscal Year (FY) 2011-12. The direct impact of the declining economy over the last several years on City resources, and the State's efforts to address its fiscal/budget crisis by taking resources from cities, counties and special districts, have combined to make these past few years some of the most difficult budget years in recent history. However, in spite of the difficulty involved in preparing this budget, the managers, the staff of the operating departments, and the City Council, have approached the challenge in a professional and constructive manner, always focused on how to best serve our diverse community - carefully balancing the myriad of needs with limited resources.

## SUMMARY

The total adopted budget for FY 2011-12 is \$849.3 million and includes all city funds, departments and programs. The budget represents a total of 1,868 full-time salaried positions plus City Council for a total of 1,873 positions. The total budget for the General Fund is \$170.3 million. This budget incorporates the policy direction of the City Council for services and programs to address the needs of the community as identified during the thirteen (13) Budget Study Sessions held between April and June of this year. A public hearing on the budget was held on June 21, 2011 and the budget was adopted on June 28, 2011. This budget balances services and programs to address the many of needs of our dynamic community within the context of diminished resources.

To say that the programs and service levels proposed in this budget, particularly the General Fund, are only those that the City Council and staff would like to be able to provide, is not accurate. During these difficult economic times, the City Council and Staff have had to make difficult decisions to reduce service and program levels in order to maintain a balanced budget. However, this budget does give high priority to an array of services and programs across all of the City's operations with a focus on cost reduction without reducing service levels.

The table on the next page provides a comparison of the budget for the General Fund and all other City Funds. The information provided here and throughout the budget document includes the actual expenditures for FY 2009-10, the original budget for FY 2010-11, the revised budget (includes all budget amendments approved by City Council) for FY 2010-11, and the adopted budget for FY 2011-12.



# CITY OF GLENDALE BUDGET MESSAGE

## Total Appropriation Summary

<b>Fund Type</b>	<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
General Fund	\$ 172,042,192	\$ 173,103,892	\$ 175,499,286	\$ 170,276,318
Special Revenue	133,282,597	111,334,117	154,724,944	135,403,886
Debt Service	20,430,532	17,106,645	17,106,645	21,077,758
Capital Improvement	60,388,555	10,805,175	17,454,299	15,844,504
Enterprise	274,614,014	419,024,145	432,721,275	420,864,585
Internal Service	72,140,748	78,295,507	79,948,017	85,783,104
<b>All Funds</b>	<b>\$ 732,898,637</b>	<b>\$ 809,669,481</b>	<b>\$ 877,454,466</b>	<b>\$ 849,250,155</b>

### EFFECTS OF ECONOMY

Like every city across the state, Glendale has been tremendously impacted by the economic recession. The impacts include the decrease in resources such as sales taxes, and by the State's efforts to address its loss of resources by taking or borrowing local resources, specifically Redevelopment Agencies. Although the City's economic base is diversified with strong retail and financial services, the City has nonetheless seen revenue stagnation in most of the General Fund major revenue categories including sales tax, property tax, and utility users' tax. The variety of issues in the economy involving the housing market, financial institutions, credit markets, as well as overall consumer confidence, has impacted discretionary spending nationwide. While leading indicators point to an economic recovery on a national level, Glendale is experiencing a very slow economic recovery as the unemployment rate in Los Angeles County continues to outpace the national average. As a result, consumer spending has not fully recovered meaning sales and property tax will only increase slightly for FY 2011-12. A recent comparison of retail sales of neighboring communities, Los Angeles County and Los Angeles City, reflects that Glendale's retail diversity and the addition of the Americana to the downtown have put us in a relatively strong position. However, concerns remain that Glendale's recovery will lag behind the national economic recovery. The State of California budget challenges, combined with the still sluggish housing market, will continue to have a negative trickle down effects to the City of Glendale for FY 2011-12.

### ASSEMBLY BILLS 1X 26 & 27

In June 2011, the California Legislature passed Assembly Bills (AB) 1X 26 and 27 which could have a significant impact on the Glendale Redevelopment Agency's ability to operate. AB1X 26 eliminates Redevelopment Agencies throughout the State and AB1X 27 allows agencies to "opt-in" and continue to operate by remitting significant funds to the State. In July 2011, the Glendale Redevelopment Agency and Housing Authority passed an ordinance that would allow the Agency to opt-in under the provisions of AB1X 27. A payment of approximately \$11 million would be made during FY 2011-12 and another \$2.8 million the year after. The Agency would be required to make annual payments thereafter in order to continue to operate.

Shortly after the passage of AB1X 26 & 27, the California Redevelopment Association filed a lawsuit challenging the constitutionality of both bills. In August 2011, the California Supreme Court issued a

# CITY OF GLENDALE

## BUDGET MESSAGE

partial stay and will hear the case later this year; it is expected that a ruling will be made by January 2012. In the meantime, the future of Redevelopment Agencies in California is uncertain. The range of possibilities include the elimination of all Redevelopment Agencies throughout California, Agencies continuing to operate under the provisions of AB1X 27, or the California Supreme Court could rule both Assembly Bills are unconstitutional and Agencies would continue to operate as normal. As indicated in this budget document, funds are available to make the opt-in payment if so needed, however this would curtail the Agency's ability to continue to improve the quality of life for Glendale's residents and visitors.

### FY 2011-12 BUDGET OVERVIEW

At the onset of the FY 2011-12 budget preparation, a shortfall of approximately \$18 million was anticipated in the City's General Fund. This gap was attributable to a variety of factors including:

- Decreases in revenues such as sales tax, property tax, utility user's tax, interest, and various charges for City services
- Loss of one time transfers including the transfer of the Police Staff Augmentation Fund and the Water transfer
- Cost increases to retirement, workers compensation, and other employee benefits

A variety of strategies were deployed in an effort to maintain a balanced General Fund budget. Due to the significance of the budget shortfall, the goal was to implement on-going, systemic changes rather than one-time fixes. On the revenue side, the City implemented the following strategies:

- Increase of \$2 million to the Electric transfer
- Increase of \$3 million to the Glendale Redevelopment Agency loan repayment
- Fee increases for a variety of City services that will increase revenue by \$1.3 million
- Partial use of the fund balance, \$1 million, which was transferred from the Police Staff Augmentation Fund to the General Fund during FY 2010-11.

The General Fund appropriations reflect the various balancing strategies, past and present, employed by the City in order to balance the FY 2011-12 budget. In a major departure from prior years, staff broke down each department into functions or programs, and then prioritized them across the entire General Fund. Programs were rated as essential, priority, and discretionary. This was the basis by which staff presented proposed reductions to the City Council. The vast majority of the reductions came from discretionary programs being eliminated, along with a few priority and essential programs. As a result, a total of \$4.6 million in programs and services were eliminated from the General Fund, which included a total of 41.7 full-time equivalent positions.

Also included in the FY 2011-12 General Fund appropriation is a decrease in overall salary expense due to a 1.5% salary reduction among the general employees that occurred during FY 2010-11. In addition, the salary ranges of all job classifications were expanded in FY 2010-11 to include lower level salary ranges. Other strategies employed for the FY 2011-12 General Fund budget include a hiring freeze, employee concessions, and a reduction in Maintenance & Operation expenses.

# CITY OF GLENDALE

## BUDGET MESSAGE

All of these balancing strategies helped offset the natural cost increases in pension costs and other employee benefits. The culmination of these strategies has produced a balanced budget while protecting and maintaining the City's core services during these challenging economic times.

### GENERAL FUND RESERVES

As of the date of the last audited financial statements (fiscal year ended June 30, 2010), the General Fund unrestricted reserve was \$49.1 million, which represents 30% of FY 2009-10 General Fund appropriations. General Fund reserve levels have historically been maintained above 30% in keeping with the current reserve policy adopted by City Council. With the adoption of the FY 2011-12 budget, the anticipated General Fund reserve will be approximately 30%.

### FUTURE OUTLOOK

The adopted budget for FY 2011-12 continues to fund programs and initiatives that promote the strategic goals adopted by City Council. There were 16 strategic goals as presented in last year's budget document. For a variety of reasons, staff has streamlined these goals into eight (8) strategic goals. Doing so allows for better reporting and monitoring of the City's progress towards its strategic goals. The table below indicates the original 16 strategic goals along with the revised eight (8) goals:

Old Strategic Goals	Revised Strategic Goals
Trust in Government; Technology; Education, Knowledge & Literacy; Community Planning and Character; Sense of Community;	Informed and Engaged Community
Safe Community; Health & Wellness	Safe & Healthy Community
Economic Vitality	Economic Vibrancy & Fiscal Responsibility
Housing	Balanced, Quality Housing
Parks & Open Space; Community Services & Facilities	Community Services & Facilities
Utilities; Transportation & Mobility	Infrastructure & Mobility
Diversity; Arts & Culture	Arts & Culture
Environment & Conservation	Sustainability

The City's strategic goals have helped guide the development of the budget and set City and department priorities. In addition, departments have prepared Performance Measures which continue to support the City's goals and act as a tool by which to measure the programs and services provided. The Performance Measures are located in the Strategic Goals section in this budget document while a description of the strategic goals can be found at Attachment A of this message.

### CONCLUSION

The FY 2011-12 budget for the City of Glendale is balanced with projected revenues and resources to support all projected expenditures. As in the past, this budget serves as the City Council's policy for providing the Glendale community with City services. At the same time, it serves as the City's financial plan for the year. This budget is reflective of the City Council and staff's desire to continue to improve upon existing programs and services – even in these most difficult of economic times. The goals of the City Council, along with the dedicated City staff who provide high levels of service to the community, continue to make Glendale a premier city and a most desirable place to live, work and play.

My appreciation to all the Department Managers and staff who worked on this year's budget, and especially to Yasmin Beers, Assistant City Manager; Robert Elliot, Director of Finance; Jason Bradford,



# CITY OF GLENDALE

## BUDGET MESSAGE

Budget Administrator, the Finance Budget Team; and again tremendous thanks to the Mayor and City Council Members for your continued leadership throughout this year's budget process.

The FY 2011-12 poses many challenges and I look forward to working with you on implementing the goals set forth in this budget.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "James E. Starbird". The signature is written in a cursive, flowing style with a large initial "J".

JAMES E. STARBIRD  
CITY MANAGER

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

### CITYWIDE STRATEGIC GOALS AND CHARACTERISTICS

#### *Informed and Engaged Community*

Earning and maintaining the public's trust is by far one of the greatest priorities for the City. As such, City officials consistently strive to conduct the business of government in the best interests of the public with integrity, openness, and full inclusion of the community. This includes ensuring that the City's decision-making process includes and is respectful of public engagement, offering multiple opportunities to create an informed community, and delivering excellent customer service within each and every City operation so that residents and visitors maintain a positive perception of city government.

While the area of education is primarily within the jurisdiction of the Glendale Unified School District, the City is actively involved in the creation of comprehensive, quality educational opportunities for all segments of the community. This is achieved by providing high quality, engaging libraries that are actively used by the public along with collaboration with outstanding educational institutions that have high student achievement rates. Finally, the City is focused on providing enriched life-long learning opportunities through programs offered by the Community Services & Parks Department.

As one of its ongoing efforts, the City continually focuses on maintaining and developing a community that is well-planned and a public environment that is attractive and properly maintained, thereby creating a highly aesthetic appearance within the City. To achieve this goal, City staff ensures the development and maintenance of a contemporary and comprehensive General Plan. Strategically, the City is focused on undertaking a coordinated approach to properly maintaining its infrastructure, and responsibly enhancing landscapes and streetscapes consistent with environmentally friendly practices. Finally, the City is focused on recognizing its historic and cultural resources so that residents can continue to take pride in their neighborhoods and community. To ensure success, emphasis is placed upon a planning process that is transparent, dynamic, fair, predictable, and understandable.

The City of Glendale actively strives to encourage a sense of belonging for the entire community where residents take pride and responsibility for their City and neighborhoods. It is vitally important that residents feel a part of the community & participate in the governmental processes that affect their lives. As a result, City policies are designed to encourage neighbor interaction and community building through the creation and maintenance of common community spaces. To further achieve this goal, community events and activities that serve to build a "sense of community" and common bond among residents are routinely held throughout the City.

And finally, the City of Glendale is focused on developing and maintaining the required technology to support local businesses, enhance governmental service delivery to the public, and foster better community access to technology, information, and general government resources. As part of these efforts, City staff has developed electronic applications by utilizing proven and reliable mainstream technology such as the Internet, in order to more effectively communicate with residents and businesses within the community. Many of the City's processes have been streamlined, which not only provide for more effective interaction with the public but have also helped reduce operational expenses citywide.

#### *Safe & Healthy Community*

As one of the top ten safest cities in Los Angeles County, the City is proud to offer a community that is physically safe, free of blight, and well prepared for emergencies. The City's departments and public safety agencies are dedicated and committed to a shared public safety mission, ensuring that community members and visitors are safe and secure. As a top priority, many of the City's departments are actively involved in the community by helping to educate, prepare, and build the required capacity within the

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

community for responding to local and statewide disasters. Finally, City staff is committed to ensure that houses, buildings, and other infrastructure, such as sidewalks and roadways, are safe and free of blight.

As one of its goals, the City of Glendale takes pride in offering a physically and mentally healthy community where residents have access to quality health care services through the support of our local hospital infrastructure and fire paramedic services. The City also promotes health and well-being by offering educational and therapeutic services through the Community Services and Parks Department as well as the administration of Community Development Block Grants that are provided to local service providers.

### ***Economic Vibrancy & Fiscal Responsibility***

One of the City's major goals is fostering an environment that supports a diversity of vibrant businesses and job opportunities that are supported by a skilled labor force and a fiscally prudent and financially healthy government. In order to achieve this goal, the City strives to attract an appropriate mix of business and residential land use and maintains a balance between the City's workforce and housing. This is primarily achieved through a healthy collaboration between businesses and the City. The City also seeks opportunities for the creation and attraction of high wage/high growth employers and works towards the retention and expansion of local businesses. Finally, in an effort to maintain Glendale's financial viability, the City prudently maintains adequate resources and reserves for City provided services.

### ***Balanced, Quality Housing***

As one of the fundamental elements of a healthy and stable community, the City is committed to providing a balanced mix of housing opportunities for current and future residents in the form of various housing types that are affordable to all segments of the population including growing families, the elderly, single individuals, the disabled, and homeless. While part of the City's strategy includes the development of new housing, the City remains committed to the preservation of existing housing as well. Much of the City's success in achieving this goal is attributable to effective land use and zoning regulations that promote housing development, as well as the development and maintenance of adequate infrastructure to support the current and future housing needs.

### ***Community Services & Facilities***

The City of Glendale is committed to providing parks, community centers, open space and a well-maintained trail system that enhances the character of the community and offers personal enrichment and recreational opportunities for members of the public. As part of our ongoing efforts, the City is focused on providing sufficient parkland, playing fields, recreation facilities, and open space which is equitably distributed throughout the City. Other areas of regular attention include ensuring that parks, parkways, and community centers are well-maintained, visually appealing, and safe for public use. The City of Glendale consistently strives to maximize services and programs available to residents by ensuring that all community facilities and parks are accessible to all. Finally, the City is committed to the preservation and enhancement of our "urban forest" which has earned Glendale the title of "Tree City USA" by the Arbor Day Foundation.

Another of the City's primary strategic goals is a focus on community services and facilities that are accessible and tailored to address the diverse needs of the community. This includes the delivery of quality services and the preservation, development, or expansion of community centers (i.e. parks, libraries, senior centers, etc.) that are geographically located in places of greatest need and equally accessible by all citizens. In addition, emphasis is placed upon providing excellent customer service and

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

the ability to be adaptable and responsive to the changing needs throughout the community. Finally, in areas where an opportunity for improvement may exist, the City's administration actively builds networks or establishes partnerships with strong community-based service providers who can add to, expand upon, or compliment those services currently provided by the City.

### ***Infrastructure & Mobility***

A significant goal for the City is the existence of a well-planned and comprehensive transportation system that enhances mobility through the development of infrastructure, technology, and public transit. This includes a safe, efficient and well coordinated multi-modal circulation system within the City that is appealing, affordable, accessible, and provides effective regional connectivity. Through the implementation of effective land use strategies, the City is focused on the reduction of congestion, air pollution, and noise resulting from its public transportation system. Finally, City officials are consistently focused on enhancing roadway safety through effective engineering, enforcement, and education to the public.

The City is committed to maintaining a fiscally strong portfolio while providing local residents and businesses with excellent customer service, competitive prices, high quality, and reliable service that is environmentally sensitive. In order to continue its success, the City is committed to objectively evaluating its level of reliability and self sufficiency which has helped establish the high quality of service the community has come to expect. The City continually plans and maintains its infrastructure in a responsible and cost effective manner.

### ***Arts & Culture***

The City strives to establish a rich variety of arts and cultural experiences throughout the community. This includes the creation and support of diverse art and entertainment venues including theatres, galleries, museums, literary events, community festivals, and public art. The City attempts to support and promote local artists and arts organizations through the initiation of local arts and cultural events aimed at promoting the diverse cultures present within the community. As a long term goal, the City aims to promote education and participation in the arts by providing access to quality art experiences for the entire community. As a result of strong leadership and support, the City strives to implement ongoing programs to recognize the City's cultural heritage while planning for its future.

The City is proud to be a community that values, celebrates, and engages the City's rich diversity. Much of our success is attributable to the following:

- Diverse and representative workforce within the City
- Businesses and services that serve the needs of our diverse community
- Diverse representation on City Boards, Commissions and Committees
- Special events that recognize and celebrate the City's diversity
- Availability of multi-lingual City materials for public use
- Compliance with ADA and related accessibility requirements

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

### *Sustainability*

One of Glendale's primary goals is the development of sustainable City principles either as a separate document or integrated into various elements within the City's General Plan in an effort to protect the quality of air, water, land and other natural resources located within the City's boundaries. Emphasis is placed upon conserving native vegetation, wildlife habitats, and preserving other ecosystems by minimizing human impacts. Additionally, the City continually complies with environmental laws and regulations and actively monitors its waste management, water, and electrical operations on an ongoing basis.

# Adopted BUDGET

City of Glendale, CA

2011 - 2012



# CITY OF GLENDALE BUDGET GUIDE

## BUDGET DOCUMENT ORGANIZATION

The Budget Document provides comprehensive budgetary information on the City of Glendale. Hard copies of the Budget Document may be purchased from the Administrative Services – Finance Department and an electronic version is also available on the City’s website at [www.ci.glendale.ca.us](http://www.ci.glendale.ca.us). As noted in the Table of Contents, the Budget Document consists of the following sections:

- **Introductory Section** - This section includes the Community Profile which provides some facts and figures about the City of Glendale. Additionally, this section provides the overall Form of Government and Organizational Chart for the City.
- **Budget Message** - This section includes the City Manager’s Budget Message which formally presents the budget to the City Council. It also outlines the total budgeted appropriations. The Budget Message provides the principles that were used to determine the budget priorities and outlines the City’s strategic goals. Also considered are the challenges facing the City as well as the general economic outlook.
- **Budget Guide** - The organization of the budget document is explained in this section along with the budget and financial policies for the City. There is a brief discussion of the fund structures and their descriptions, the GANN Appropriations Limit, and copies of the adopted budget resolutions.
- **Resources & Appropriations** - This section contains information about the major Resources and Appropriations used in preparing the FY 2011-12 Budget.
- **Strategic Goals** - This section includes information about the City’s accomplishments over the past year in relation to its long-term strategic goals. Performance Measures are provided in this section and are used as a tool by management to measure effectiveness of the City’s operations and services in relation to the strategic goals.
- **Budget Summaries** - The Budget Summaries section includes various schedules and reports which provide the financial plan adopted by City Council.
- **Department Budgets** - The Department Budgets section provides the mission and description of each department within the City’s organizational chart. This section also highlights how each department’s programs and services relate to the City’s strategic goals. The operating budget, capital improvement projects, and staffing information are also included in this section for each division and/or program within that department.
- **Appendices** - The Appendices section includes the Glossary of Budget Terms which provides the reader with the meaning of various budgetary and financial vocabulary, including acronyms, found throughout the Budget Document. The Glossary also contains a description of all fund types. The Resolutions adopting the Glendale Financing Authority Budget, the Glendale Redevelopment Agency Budget and the Glendale Housing Authority Budget are also included in this section.

## BUDGET POLICIES & PROCEDURES

As the financial plan of action for the City government, the annual budget is an important document, and the process of preparing that plan of action is one of the most significant jobs performed by City personnel during the year. The budget is more than just the financial plan for raising and spending money to operate the city government. It determines the quality and quantity of governmental services,

# CITY OF GLENDALE

## BUDGET GUIDE

and the method of distributing costs to the various segments of the community through collection of taxes and fees. It defines the services to be rendered by the departments, the level of these services and capital outlays for the fiscal year.

The proposed budget is compiled from detailed information furnished by the various departments and includes estimates of revenues and expenditures for the ensuing year. These estimates are required to be as nearly uniform as possible and shall include the following:

- An estimate of the expenses for each department.
- Expenditures of corresponding items for the prior and the current fiscal years, including adjustments due to transfers between appropriations plus an estimate of expenditures to complete the current fiscal year.
- Such information as may be required by the City Council or as the City Manager may deem advisable to submit.
- The recommendations of the City Manager as to the amounts to be appropriated, with reasons therefore, in such detail as the City Council may direct. The City Council shall have power to revise, correct or modify said proposed budgets.

The Charter also provides that the City Council hold a public hearing to solicit public input and adopt the budget on or before June 30. Once adopted, the budget may only be amended or supplemented by 3/5 vote of the City Council.

The budget is not a static guideline for city spending but rather a dynamic document subject to constant scrutiny, revision, and adjustment. The budgetary process is a year-long continuing process and consists of three distinct phases: Budget Preparation, Budget Authorization, and Budget Execution.

### ***Budget Preparation***

Budget Preparation includes determining the objectives and needs of the organization, evaluating courses of action, and determining the means of attaining these objectives. It identifies the key work activities and projects to be done in the ensuing year and the funds to be made available for said year. It includes determining goals, major projects, services provided, and proposed program changes. It then requires estimating the resources required to achieve the various activities identified for the upcoming year.

The following calendar highlights the significant milestones for preparing the FY 2011-12 budget:

January 20 .....	Budget Kick-off Meeting
February 7 .....	1 <sup>st</sup> Budget Document Deadline
February 28 .....	2 <sup>nd</sup> Budget Document Deadline
March 15 - 31.....	Departmental General Fund Programs Review
April 1 - 18 .....	General Fund Programs Review w/ Executives
April 21.....	Discussion of CIP Projects & Budget
April 25.....	Final Budget Document Deadline
April 25 - June 20.....	Budget Study Sessions



# CITY OF GLENDALE

## BUDGET GUIDE

June 21 ..... Public Hearing

June 28 ..... Budget Adoption

The process of developing the budget furnishes Department Heads and the City Manager with an opportunity to review departmental work programs, to propose changes in services, to recommend revisions in organization structure, to hear and discuss budget requests, and provide feedback regarding City operations.

For the FY 2011-12 budget process, General Fund departments were asked to organize their budgets on a program or functional basis. This was done to prioritize City services in lieu of doing across the board cuts in light of a projected \$18 million gap in the General Fund. The intent was to focus on those programs or function of lower priority that could be reduced without impacting the core services of the City. Each General Fund Department organized their budget into one of three categories:

- **Essential** - Considered core programs or functions that departments as well as the community “have” to have. An example of such service would be Fire and Police response to calls for services.
- **Priority** - These are programs and functions that are directly related to the core mission or essential programs for each Department. In other words, these are programs that if the City is not doing a particular program or function today, the City would be compelled to start them tomorrow.
- **Discretionary** - These are programs that are indirectly related to each Department’s core mission. These programs and functions are open for evaluation and possible reassignment to preserve core functions.

The result of this prioritization identified approximately \$4.6 million in discretionary and priority programs that could be reduced without impacting the core services provided by the City. The goal of the City’s program budget process was to rank programs so that the core services – those that are vital to the residents of the community – can be preserved. It is more difficult to achieve this goal when using straight percentage or across the board departmental cuts.

### **Budget Authorization**

Budget authorization is concerned with legislative hearings, public hearings, and final enactment of the budget, which includes the authorization of funds, possible establishment of tax rates, and the adoption of necessary resolutions to effectuate the budget’s plan.

Presentation of the budget to the City Council provides the City Manager an opportunity to explain proposed municipal programs to the Council and to focus attention on problems, services and programs that require legislative action or support for implementation.

In reviewing the budget, the City Council has an opportunity to evaluate the adequacy of proposed operating programs, to establish the level of municipal services to be rendered, to determine basic organizational and personnel staffing patterns, and to review the efficiency of work methods. The needs of one service can be compared with needs of others, and the desirability of proposed services and programs can be weighed against the taxes or charges required to finance them.

# CITY OF GLENDALE

## BUDGET GUIDE

### ***Budget Execution***

Budget execution includes more than the traditional concept of assuring that the goals, service levels, and program changes are accomplished. It also ensures that plans and programs are accomplished within budgetary limits and are carried out in an effective, efficient, and timely manner. It also includes:

- *Cost Control* - The reduction of costs, and increase in efficiency and economy through placing the responsibility for cost containment on the individual manager.
- *Cost Accounting* - The maintaining of records of labor distribution and expenditures to provide full costs in connection with services and programs. These costs are a recurring factor for decision-making.
- *Post Audit* - The performance of a verification of the propriety of the manner in which funds are expended.
- *Management Review* - Management review entails a comparison of actual performance to projected goals, service levels, and program changes.

### **THE ACCOUNTING SYSTEM, FINANCIAL POLICIES, INVESTMENT PORTFOLIO**

#### ***Accounting System***

The City of Glendale's accounting records are maintained in full accordance with all the requirements of Generally Accepted Accounting Principles (GAAP) as established by the Government Accounting Standards Board (GASB). The governmental fund financial statements and the budget are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. However, the proprietary fund financial statements and the budget are reported using the *economic resources measurement focus* and the *accrual basis of accounting*.

#### ***Financial Policies***

The City Council has adopted the following financial policies as a primary guide for the preparation of the City's annual budget:

- I. The City will maintain a balanced operating budget for all governmental funds with ongoing revenues equal to or greater than ongoing expenditures.
- II. Resources for the Capital Improvement Program shall be:
  - A. All of the Scholl Canyon Royalty Fees. In FY 2010-11, City Council adopted through the budget process, 100% of sales tax revenues to be allocated to the General Fund. This policy was continued for FY 2011-12.
  - B. A transfer of \$1.5 million from the General Fund. This funding source comes from the increase in the loan repayment from the Glendale Redevelopment Agency to the General Fund of approximately \$3 million. For FY 2011-12, \$1.5 million of the loan repayment will be transferred from the General Fund to the Capital Improvement Fund (401).
  - C. The Gas Tax Fund whose resources shall consist of all Gas Tax revenues.

# CITY OF GLENDALE

## BUDGET GUIDE

- III. Any transfers from the Capital Improvement Fund to the General Fund will be determined each year during the Budget process, but the goal will be to eliminate the transfers. For FY 2011-12, approximately \$296,000 will be transferred from the Capital Improvement Fund (401) to the General Fund to fund the operation of the Pacific Park Pool.
- IV. The City will continue to fund all City governmental capital improvements on a “pay-as-you-go” or cash basis, but recognize that there may be times when an alternate financing strategy may be appropriate. Each strategy (General Obligation Bonds, Certificates of Participation, and Lease-Back arrangements, etc.) needs to be considered in light of the specific project and the consequences of each financing strategy.
- V. The City will continue to fund post-employment liabilities (e.g. vacation, sick leave value, etc.) on a “pay-as-you-go” or cash basis as the expense is paid out.
- VI. The City will maintain a General Fund Reserve (including the Charter required reserve), equal to not less than 30% of the budget, with a goal of returning to 35%.
- VII. The City will maintain adequate cash, not less than the claims payable, in each self-insurance internal service fund.
- VIII. The City will not leverage borrowed money for purposes of increased investment return nor to increase its borrowing capacity.
- IX. The City will continue to pay competitive market level compensation to its employees.
- X. The City will continue to comply with all the requirements of Generally Accepted Accounting Principles.
- XI. The City will continue to recognize equipment replacement needs and will set aside money into Internal Service Funds for all General Fund equipment on an annual basis. The Fleet/Equipment Management Fund will continue to fund for the replacement of governmental mobile equipment. Effective July 1, 2010, the City restructured the Information Services Department and established the ISD Infrastructure Fund to fund and facilitate the replacement of all technology equipment supported by the ISD Department.
- XII. The City will pursue cost recovery for services funded by governmental funds incorporating defined budgets, specific goals, and measurable milestones.
- XIII. The City will pursue collection activities that will yield the highest amount of revenue that is due to the City while minimizing the costs incurred to do so. Sales Tax and Transient Occupancy Tax are examples of revenues that the City will pursue.
- XIV. The City will continue to maintain an Investment Committee with the primary purpose of serving in an advisory role. The Investment Committee will function under their own prescribed procedures as defined by their adopted charter.
- XV. The City will continue to maintain an Audit Committee whose primary purpose is to serve in an advisory role. The Audit Committee will function under its own prescribed procedures as defined by its adopted charter.

# CITY OF GLENDALE

## BUDGET GUIDE

### ***Investment Portfolio***

The City follows the “Prudent-Man Rule” of investing. This rule provides that the Treasurer, who is responsible for investing the City’s money, must act as a prudent man or woman would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and in general, avoid speculative investments. Specifically, the City’s portfolio is invested with the following objectives: (1) Safety; protect, preserve, and maintain cash and investments; (2) Liquidity; maintain short-term securities which can be converted to cash if necessary and invest all securities with active secondary or resale markets; (3) Yield; yield should become a consideration only after the basic requirements of safety and liquidity have been met.

### **FUND STRUCTURE AND DESCRIPTIONS**

The City of Glendale’s budget consists of the following Fund types:

#### ***General Fund***

The General Fund is the primary fund of the City. The General Fund provides City services that the general public typically associates with local government, such as parks, libraries, public safety, and general administrative support. The General Fund collects all general revenues not specifically levied or collected for other City funds or expenditures.

#### ***Special Revenue Funds***

The Special Revenue Funds consist of those "restricted receipts" which may not be used for general municipal purposes. They are restricted by Local Ordinance, State or Federal Statute, to be used for specific purposes. These groups of funds represent services funded primarily by other levels of government and not "traditionally" provided by local government. Should the funding for most of these programs be eliminated, it is likely that the services would also be eliminated.

#### ***Debt Service Funds***

These funds are intended to account for the resources allocated toward debt service. The City of Glendale has no general obligation debt. Its long-term debt in the Debt Service Funds comprises of governmental activities such as the Glendale Redevelopment Agency’s tax allocation bonds, the Police Facility Certificates of Participation (COPs), the capital lease for the Municipal Services Building construction and a loan payable for a low-to-moderate income housing project.

#### ***Capital Improvement Program (CIP)***

The Capital Improvement Program (CIP) consists of several funds including the General Fund CIP (Fund 401) and the Gas Tax CIP (Fund 402). These two funds provide the resources for the governmental Capital Improvement Projects. Capital Improvement is generally defined as a major project whose duration does not necessarily correlate to a fiscal year and that provides major new public facilities or improvements to existing public facilities and services.

Due to the size of the Capital Improvement Projects, they are presented on a ten year plan basis, with the “Future Years” column representing a cumulative of five years projections. When the FY 2011-12 City of Glendale budget is adopted by the City Council, only the FY 2011-12 CIP budget is approved and authorized. The outlying years past FY 2011-12 are included for informational and planning purposes so that Council may also take into consideration the needs in future years.

# CITY OF GLENDALE

## BUDGET GUIDE

This Capital Improvement Program in the General Fund includes funding for a variety of city projects from parks development to library renovation, facility modification, and other various street and infrastructure improvement projects.

### ***Enterprise Funds***

Enterprise Fund's primary sources of revenues are charges for services, and reflect characteristics that are more commonly associated with businesses. Enterprise Funds are considered self-supporting and rely on their income sources to fund their operation. The City's largest Enterprise Funds are the Electric, Water and Sewer funds. Others include the Recreation, Hazardous Disposal, Parking, Refuse Disposal, and Fire Communication funds.

### ***Internal Service Funds***

The Internal Service Funds are proprietary funds, serving only the City of Glendale. These funds consist of the Fleet / Equipment Management Fund (formerly Equipment Replacement Fund), Joint Helicopter Operation Fund (formerly Helicopter Depreciation Fund), ISD Infrastructure Fund, ISD Applications Fund, ISD Wireless Communication Fund and all of the City's self-insurance funds. All of these funds derive their resources from expensing the Governmental and Enterprise budgets and are already included within the City budget. They are presented for informational and memorandum control purposes.

# CITY OF GLENDALE

## BUDGET GUIDE

### GANN APPROPRIATION LIMIT

On November 6, 1979, California voters passed Proposition 4. Statutes clarifying certain provisions of the Proposition are now codified in Article XIII-B of the California Constitution. This Article is commonly known as the "GANN Initiative". The Initiative established constitutional spending limits for California governmental agencies based on the Consumer Price Index and population growth. Concurrent with Proposition 4, the Government Code, Section 7910(a), requires each local governmental unit to establish its appropriations limit by the beginning of each fiscal year.

Due to the GANN's constraint on State and local governments to respond effectively to the demands of rapid growth around California, a legislative-business-labor coalition drafted and supported Proposition 111, which was adopted June 5, 1990. The updated provisions provide an agency to select the California Per Capita Personal Income or non-residential property assessed valuation growth, whichever is higher. Cities may also choose to use the percentage rate of change in population within the City or county they are located in, whichever is higher. For FY 2011-2012 the percentage of change in population for Los Angeles County was used.

The Appropriation Limit for FY 2011-2012 is based on the prior year Appropriation Limit. The change in the Los Angeles County population and the per capita growth rate, which is 2.51%, are converted into a ratio and multiplied together to obtain a calculation factor, which is then multiplied by the prior year Appropriation Limit. For the change in population, 0.38 percent, which represents the change in population for Los Angeles County for the period of January 2010 to January 2011, was used. Based on this calculation, the 2011-2012 Appropriation Limit is \$204.3 million. The City's total appropriation subject to the GANN Initiative spending limits is the \$140.7 million. The calculation on the following page reflects the gap of \$63.7 million. The City remains well below its appropriation limit for FY 2011-12.

**CITY OF GLENDALE  
BUDGET GUIDE**

**GANN APPROPRIATION LIMIT  
FISCAL YEAR 2011-12 FINAL BUDGET**

<b>Fiscal Year 2010-11 Limit</b>		<b>\$ 198,589,380</b>
1-1-2010 Population (Revised)	191,823	
1-1-2011 Population (Estimate)	192,473	
	<hr/>	
City Population Growth	0.34 %	
County Population Growth	<b>0.38 %</b>	
Per Capita Growth (Per California Department of Finance)	2.51 %	
<b>Calculation:</b>		
County Population Converted to a Ratio (a)	1.0038	
Per Capita Growth Converted to a Ratio (b)	1.0251	
<b>Calculation of Factor for FY 2011-12 (a)*(b)</b>	<b>1.0290</b>	
		<hr/>
<b>Fiscal Year 2011- 2012 Limit</b>		<b>\$ 204,347,555</b>
<b>Fiscal Year 2011-12 Appropriations Subject to Limitation</b>		<b>\$ 140,659,198</b>
<b>Total Under/(Over)</b>		<b>\$ 63,688,356</b>

Adopted  
6/28/11  
Najarian/Weaver  
All Ayes

RESOLUTION NO. 11-129

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE  
ADOPTING APPROPRIATIONS LIMIT FOR THE CITY OF GLENDALE

WHEREAS, California State law requires the adopting of an annual appropriations limit for the City of Glendale, and

WHEREAS, the Finance Section has calculated the appropriations limit for fiscal year 2011-12 and in doing so has elected to use the change in Per Capita income and change in the County's Population and

WHEREAS, the Finance Section will retain these working papers on file for a period of fifteen (15) days as required under the law,


NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE THAT THE COUNCIL does hereby adopt the appropriations limit for the fiscal year 2011-12 of \$204,347,555.

Adopted this 28th day of June, 2011.

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
City Clerk

APPROVED AS TO FORM  
  
\_\_\_\_\_  
CITY ATTORNEY  
DATE 6-23-11

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )

I, Ardashes Kassakhian, City Clerk of the City of Glendale, certify that the foregoing Resolution No. 11-129 was adopted by the Council of the City of Glendale, California, at a regular meeting held on the 28th day of June, 2011, and that the same was adopted by the following vote:

Ayes: Manoukian, Najarian, Quintero, Weaver, Friedman

Noes: None

Absent: None

  
\_\_\_\_\_  
City Clerk

8 H 1



A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, CALIFORNIA ADOPTING  
A GENERAL BUDGET, ENTERPRISE BUDGETS, AND OTHER MISCELLANEOUS  
BUDGETS FOR THE FISCAL YEAR 2011-12

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE:

SECTION 1: The proposed City Budget is hereby approved and adopted as the Budget of the City, for fiscal year 2011-12.

SECTION 2: The amount of \$170,276,318 shall constitute the General Fund appropriation for fiscal year beginning July 1, 2011.

SECTION 3: The amount of \$135,403,886 shall constitute the Special Revenue Funds appropriation for the fiscal year beginning July 1, 2011.

SECTION 4: The amount of \$21,077,758 shall constitute the Debt Service Funds appropriation for the fiscal year beginning July 1, 2011.

SECTION 5: The amount of \$15,844,504 shall constitute the Capital Improvement Funds appropriation for the fiscal year beginning July 1, 2011.

SECTION 6: The amount of \$420,864,585 shall constitute the Enterprise Funds appropriation for the fiscal year beginning July 1, 2011.

SECTION 7: The amount of \$85,783,104 shall constitute the Internal Service Funds appropriation for the fiscal year beginning July 1, 2011.

SECTION 8: The number of authorized classified salaried positions is 1,873.


SECTION 9: The Director of Finance is authorized to make such other revisions, individual appropriation line-items, changes in summaries, fund totals, grand totals, and other portions of the budget document as necessary to reflect and implement the changes specified in this resolution.

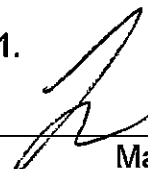
SECTION 10: The Director of Finance is authorized to make such revisions, as permitted by the Charter, necessary in order to implement changes in expenditures due to final negotiations of City of Glendale employee associations Memorandums of Understanding.

SECTION 11: The City Clerk shall certify to the adoption of this Resolution.

Adopted this 28th day of June, 2011.

ATTEST:

  
\_\_\_\_\_  
City Clerk

  
\_\_\_\_\_  
Mayor

**APPROVED AS TO FORM**

  
\_\_\_\_\_  
CITY ATTORNEY

DATE 6-23-11

**8 B 1**

STATE OF CALIFORNIA)  
COUNTY OF LOS ANGELES) SS  
CITY OF GLENDALE)

I, Ardashes Kassakhian, City Clerk of the City of Glendale, do hereby certify that the foregoing Resolution No. 11-122 was adopted by the Council of the City of Glendale, California, at a regular meeting held on the 28th day of June, 2011, and that the same was adopted by the following vote:

Ayes: Najarian, Quintero, Weaver, Friedman  
Noes: Manoukian  
Absent: None

  
\_\_\_\_\_  
City Clerk



**CITY OF GLENDALE**  
DATE 6/23/2011  
**APPROVED AS TO FINANCIAL**  
**PROVISION FOR \$ 849,250,155**

  
\_\_\_\_\_  
Director of Finance

Adopted  
6/28/11  
Quintero/Weaver  
All Ayes

RESOLUTION NO. 11-128

**A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE  
REDUCING THE PERCENTAGE OF THE OPERATING REVENUE OF THE GLENDALE  
WATER AND POWER DEPARTMENT TO BE TRANSFERRED FROM THE GLENDALE  
WATER AND POWER SURPLUS FUND TO THE GENERAL FUND  
FOR FISCAL YEAR 2010-11**

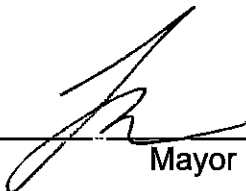
BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE:

WHEREAS, Section 22, Article XI of the City Charter provides that at the end of each fiscal year an amount equal to twenty-five percent (25%) of the operating revenue of the Glendale Water and Power Department for each year, hereinafter referred to as "revenue", excluding receipts from power supplied to other cities or utilities at the wholesale rates, shall be transferred from the Glendale Water and Power Surplus Fund to the General Fund; provided that the Council may annually, at or before the time for adopting the General Budget for the ensuing fiscal year, reduce said amount or wholly waive such transfer, if, in its opinion, such reduction or waiver is necessary to insure the sound financial position of said Glendale Water and Power Department, and it shall so declare by resolution; and

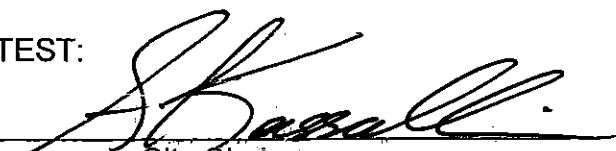
WHEREAS, prior to the time for adopting the General Budget for the fiscal year 2010-11, the Council considered the matter of reducing the amount and decided that it should be reduced to \$19,107,000 of said revenue for the Electric Works Enterprise and that such reduction was necessary to insure the sound financial position of the Glendale Water and Power Department.

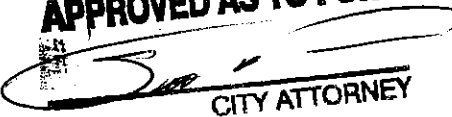
NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE that the amount to be transferred from Glendale Water and Power Surplus Fund for the fiscal year 2010-11 shall be reduced to the absolute sum of \$19,107,000 of said Electric Works, and that such reduction is necessary to ensure the sound financial position of the Glendale Water and Power Department.

Adopted this 28th day of June, 2011.

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
City Clerk

**APPROVED AS TO FORM**  
  
\_\_\_\_\_  
CITY ATTORNEY  
DATE 6-22-11

**8 G 1**

RESOLUTION NO. 11-128  
(Continued)

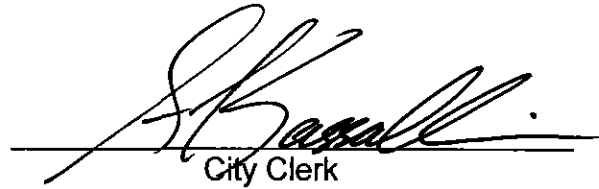
STATE OF CALIFORNIA)  
COUNTY OF LOS ANGELES) SS  
CITY OF GLENDALE)

I, Ardashes Kassakhian, City Clerk of the City of Glendale, do hereby certify that the foregoing Resolution No. 11-128 was adopted by the Council of the City of Glendale, California, at a regular meeting held on the 28th day of June, 2011, and that the same was adopted by the following vote:

Ayes: Manooukian, Najarian, Quintero, Weaver, Friedman

Noes: None

Absent: None

  
City Clerk

# Adopted BUDGET

City of Glendale, CA

2011 - 2012

*A fund to be known as  
and interest on the  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
all  
get  
on  
atad.*



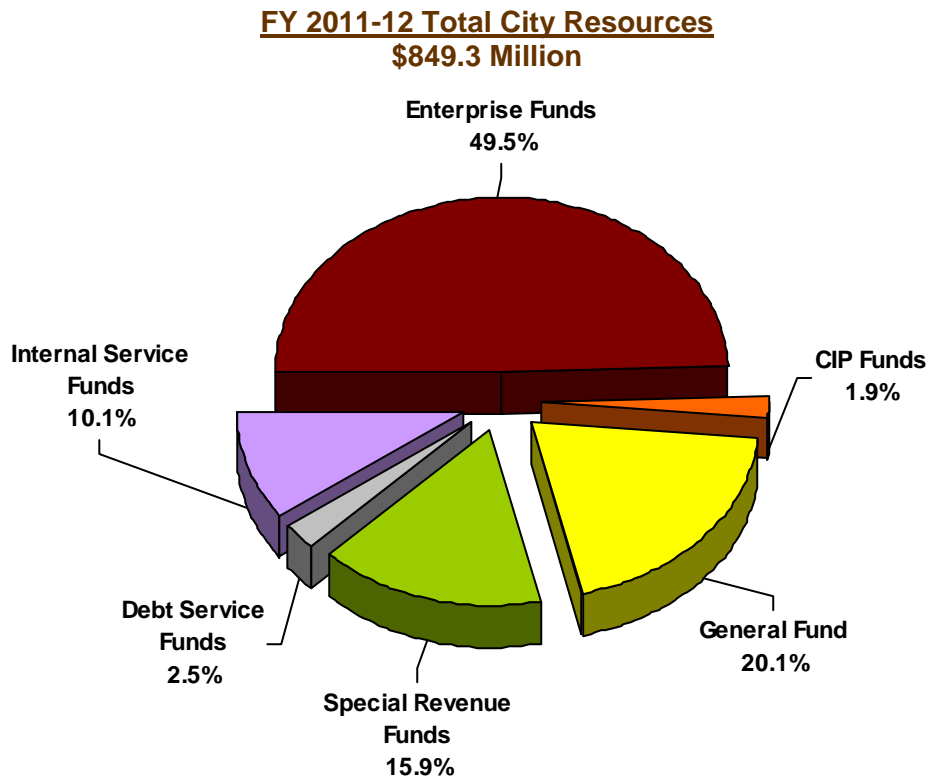
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## OVERVIEW OF RESOURCES

### All Funds

The City Resources forecasted for FY 2011-12 reflect a somewhat conservative yet consistent approach with established budget practices and financial principles. Staff used various forecasting techniques such as trend analysis, economic indicators, and professional judgment to arrive at the forecasted operating revenue. Revenue forecasting is one of the most challenging aspects in the budget process and a variety of factors come into play when deciding on revenue projections. Estimates of population growth, local and regional economic growth, inflation, historical revenue patterns, and factors specific to individual revenue sources are considered.

Total FY 2011-12 City Resources (including Transfers from Other Funds and Use of Fund Balance) are \$849.3 million. The following chart illustrates the total budgeted resources for all City Funds for FY 2011-12:



### **Total City Resources** **(In Millions)**

General Fund	\$	170.3
Special Revenue Funds		135.4
Debt Service Funds		21.1
Capital Improvement (CIP) Funds		15.8
Enterprise Funds		420.9
Internal Service Funds		85.8
Total Resources:	\$	849.3

# CITY OF GLENDALE

## RESOURCES & APPROPRIATIONS

### General Fund

The General Fund Resource budget for FY 2011-12 is projected to be \$170.3 million. The General Fund provides the majority of ongoing governmental services that are not funded through restricted special revenue funds. These services include Fire, Police, Library, Community Services and Parks, Community Development, Public Works and general staff support services that include the City Clerk, City Treasurer, City Attorney, City Manager, Administrative Services - Finance, and Human Resources. This fund is supported by general taxes including property tax, sales tax, utility users' tax and other taxes in addition to various fees and transfers from other funds.

At the onset of the FY 2011-12 budget preparation, a shortfall of approximately \$18 million was anticipated in the City's General Fund. This gap was attributable to a variety of factors including:

- Sluggish economic conditions and a double digit unemployment rate in Los Angeles County that continues to outpace the national average.
- Minimal growth in key General Fund revenue sources such as sales tax, property tax, utility users' tax, interest, and various charges for City services
- Loss of one time transfers including the Police Staff Augmentation Fund transfer and the Water transfer
- Cost increases to retirement, workers compensation, and other employee benefits

A variety of strategies were deployed in an effort to develop a balanced General Fund budget. Due to the significance of the budget shortfall, the goal was to implement on-going, systemic changes rather than one-time fixes for both resources and appropriations. Strategies implemented to impacted appropriations will be discussed later in this section. On the resource side, the City implemented the following strategies:

- Increase of \$2 million to the Electric transfer
- Increase of \$3 million to the Glendale Redevelopment Agency loan repayment
- Fee increases for a variety of City services that will increase revenue by \$1.3 million
- Partial use of the fund balance, \$1 million, which was transferred from the Police Augmentation Fund to the General Fund during FY 2010-11.
- Services provided to Glendale Water & Power for the securitization of Electric and Water assets valued at \$250,000
- Added \$50,000 for anticipated Rose Float Donations.

The table beginning on the next page shows the estimates of the major revenue sources for the General Fund by category of revenue for FY 2010-11 and FY 2011-12.

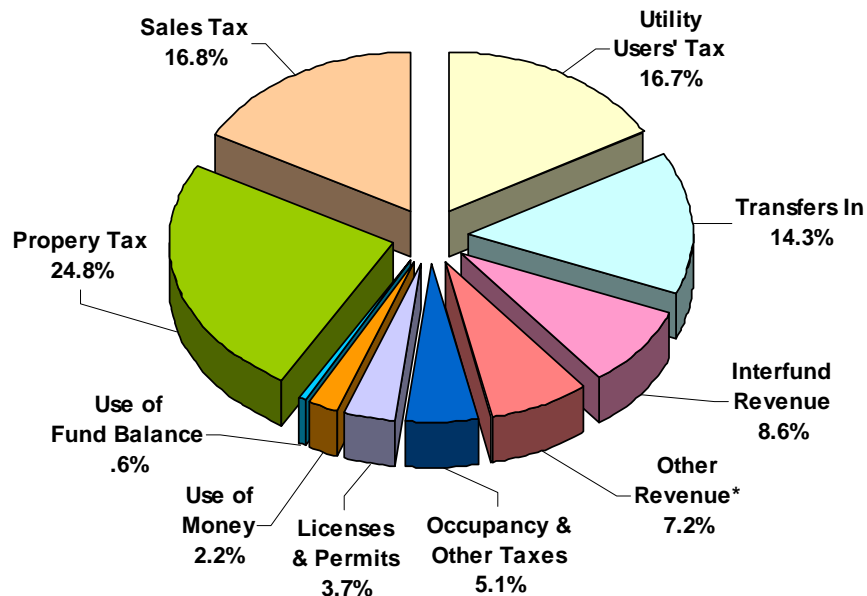
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## General Fund Resources Fiscal Year 2011-12

Category	Original Adopted 2010-11	Adopted 2011-12	Dollar Change	Percentage Change
Property Taxes	\$ 42,210,000	\$ 42,311,000	\$ 101,000	0.2%
Sales Tax	28,141,000	28,575,000	434,000	1.5%
UUT	28,525,000	28,515,000	(10,000)	0.0%
Occupancy & Other Taxes	8,963,000	8,707,000	(256,000)	-2.9%
Licenses & Permits	5,103,000	6,225,774	1,122,774	22.0%
Fines & Forfeitures	1,585,000	1,455,000	(130,000)	-8.2%
Intergovernmental	3,081,000	6,000,000	2,919,000	94.7%
Interest/Use of Money	4,690,000	3,772,000	(918,000)	-19.6%
Revenue from Other Agencies	865,000	889,400	24,400	2.8%
Charges for Services	4,079,660	2,941,776	(1,137,884)	-27.9%
Misc & Non-Operating	822,669	960,000	137,331	16.7%
Interfund Revenue	14,796,563	14,621,180	(175,383)	-1.2%
Transfer from Other Funds	30,242,000	24,303,188	(5,938,812)	-19.6%
<b>Total Revenues</b>	<b>\$ 173,103,892</b>	<b>\$ 169,276,318</b>	<b>\$ (3,827,574)</b>	<b>-2.2%</b>
Use of Fund Balance	-	1,000,000	1,000,000	N/A
<b>Total Resources</b>	<b>\$ 173,103,892</b>	<b>\$ 170,276,318</b>	<b>\$ (2,827,574)</b>	<b>-1.6%</b>

Approximately 58.3% of the City's General Fund major revenues consist of three revenue sources: Property Tax, Sales Tax and Utility Users Tax. Other General Fund revenues include Franchise Fees, Building and Planning Permits, Motor Vehicle In-Lieu Fees, Fines & Forfeitures, Use of Money & Property and Other Revenues. Below is a graph of the various General Fund Resources by category which will be followed by a more in-depth discussion on all of the major General Fund revenue categories.

### FY 2011-12 General Fund Resources \$170.3 Million



\* Other Revenue: Fines & Forfeitures, Revenues from Other Agencies, Intergovernmental, Charges for Services and Miscellaneous Revenues.



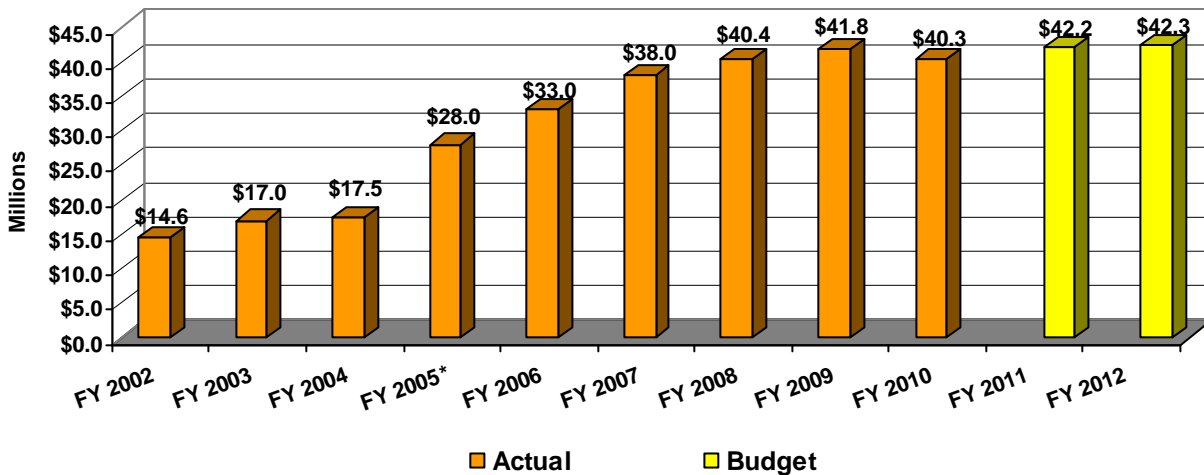
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Property Tax** is the largest revenue source in the General Fund. It represents 24.8% of the total General Fund revenue for FY 2011-12. The City experienced a net taxable value increase of 1.3% for the 2010 tax roll, while the county-wide net assessed valuation decreased by 1.7%. The current property tax category revenue is projected to be slightly higher in FY 2011-12, however, the delinquent and supplemental property taxes are projected to be lower compared to last years figures. Overall, Property Tax is expected to grow .24% in FY 2011-12

Property tax is an ad valorem tax (based on value) imposed on real property (land and permanently attached improvements such as buildings) and personal (movable) property. Proposition 13 adopted by the California voters on June 6, 1978, created a comprehensive system for the assessment and limitation of real property taxes. Property owners pay the tax based on their real property's adjusted assessed full value. Proposition 13 set the FY 1975-76 assessed values as the base year from which future annual inflationary assessed value increases would grow (not to exceed 2% for any given year). The County Assessor also re-appraises each real property parcel when there are purchases, construction, or other statutorily defined "changes in ownership". Proposition 13 limits the property tax rate to 1% of each property's full value plus overriding rates to pay specifically approved voter indebtedness. The City of Glendale receives 13.5% of the 1% levy on assessed value.

It should be noted that starting in FY 2004-05, the City received additional property tax to compensate for the elimination of the Vehicle License Fee (VLF) and change in allocation formulas in the VLF adjustment amounts. This accounts for the large increase in Property Tax revenue from FY 2003-04 to FY 2004-05. In subsequent years, this property tax grew in proportion to the growth in assessed valuation in our jurisdiction. The graph below illustrates historical and forecasted revenue for the property taxes followed by a listing of the top 10 property taxpayers for the City's General Fund.

**Property Taxes – General Fund**



\*Starting FY 2004-05, the Property Tax category includes the VLF backfill

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## Top 10 Property Taxpayers (In Alphabetical Order)

East Broadway Venture LLC  
 Glendale Adventist Medical Center  
 Glendale Fashion Associates LLC  
 Glendale Memorial Hospital & Health Center  
 Grand Villa Glendale LLC

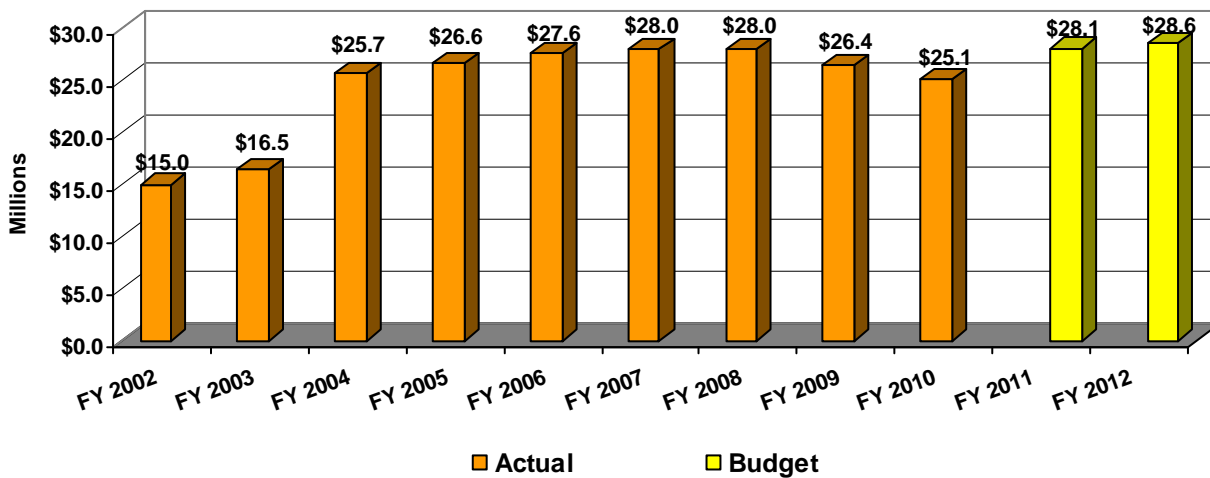
Joseph A. Perry  
 PR Glendale Plaza Office California LLC  
 Property Reserve Inc.  
 Tishman Speyer Archstone-Smith  
 Verdugo Mob LP

*Source: HdL Coren & Cone*

**Sales Tax** is the second largest revenue source in the General Fund, representing 16.8% of the total General Fund revenue estimated for FY 2011-12 budget. For FY 2011-12, Sales Tax is forecasted to increase by \$434,000, or 1.5%. Southern California's economic recovery continues to lag behind the United States as unemployment continues to outpace the national average.

It should be noted that this is the second consecutive year that 100% of the sales tax will be deposited into the General Fund. Through FY 2002-03, half of the Sales Tax Revenue was deposited into the General Fund with the other half going to the Capital Improvement Fund (401). Starting from FY 2003-04 through FY 2008-09, 86% of the Sales Tax revenue was deposited into the General Fund. This accounts for the significant increase in Sales Tax from FY 2003-04 to FY 2004-05 as shown in the graph below. Starting in FY 2009-10, 96% of the Sales Tax went to the General Fund, and this has now been increased to 100% for the past two fiscal years. The graph below illustrates historical and forecasted revenue for sales taxes for the past 10 fiscal years followed by a listing of the top 20 Sales Tax producers for the City.

**Sales Tax – General Fund**



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

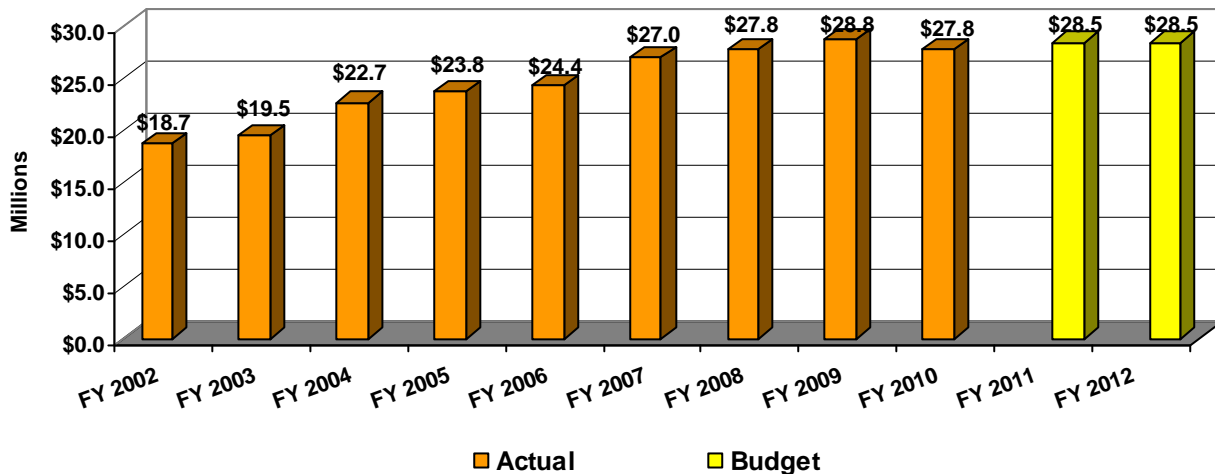
## Top 20 Sales Tax Producers (In Alphabetical Order)

Allen Gwynn Chevrolet Apple Computer Bob Smith Toyota Diamond Honda of Glendale Financial Services Vehicle Trust Glendale Dodge Chrysler Jeep Glendale Mitsubishi Glendale Nissan Infiniti Home Depot JC Penney	Kwik/AI Sal Oil Lexus of Glendale Macy's Nordstrom Pacific BMW Star Ford Lincoln Target Toyota of Glendale Video Equipment Rental Vons
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*Source: HdL Coren & Cone*

**Utility Users Tax (UUT)** is the third largest revenue source for the General Fund, representing 16.7% of the total General Fund revenue estimated for FY 2011-12 budget. In April 2009, the residents of the City of Glendale voted in favor of updating the existing UUT ordinance and lowering the rate for telecommunications and video from 7% to 6.5%. The City of Glendale levies a Utility User's Tax (UUT) on the following utility services: telecommunications (6.5%), video (6.5%), electricity (7%), gas (7%), and water (7%). The telecommunications services category now includes wired and wireless telecommunications, intrastate, interstate, and international services; ancillary services; voice-over internet protocol; paging; and private communication services. For FY 2011-12, revenue estimates for UUT were slightly lower compared to the previous year. The graph below illustrates historical and forecasted revenue for UUT.

**Utility Users Tax – General Fund**

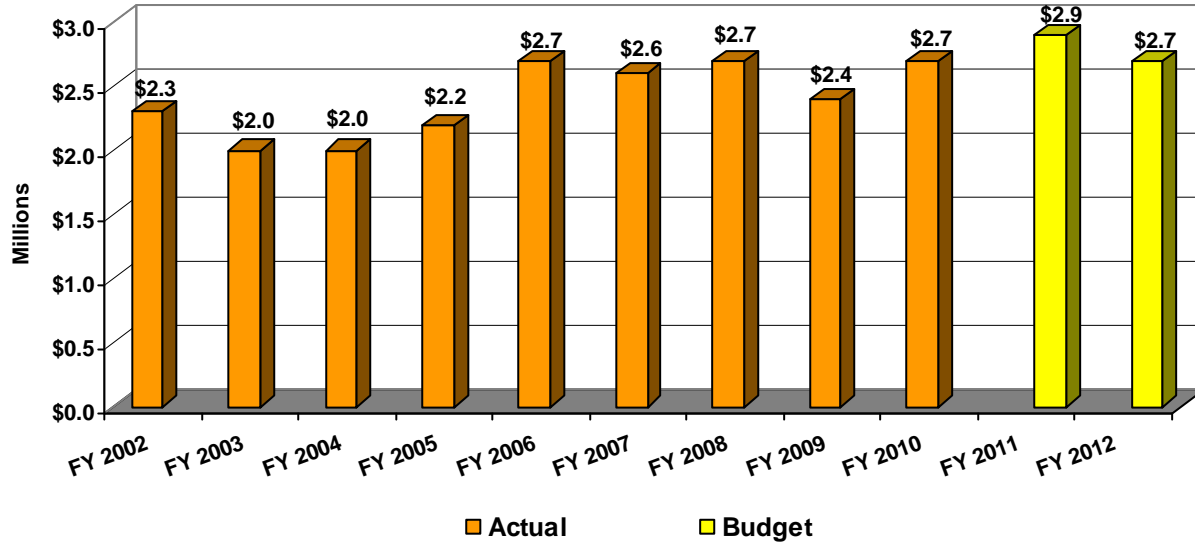


**Transient Occupancy Tax (TOT)** represents about 1.6% of the total General Fund revenue in the FY 2011-12 Adopted Budget. The City's TOT is levied at 10% for occupying a room or rooms or other living space in a hotel, inn, tourist home or house, motel or other lodging for a period of 30 days or less. The TOT is authorized under Section 7280 of the State Revenue and Taxation Code and is deposited into the General Fund. As show on graph on the next page, TOT revenue decreased by 12.8% in FY 2008-09 due to the economic recession as the hospitality industry was one of the hardest hit sectors. This

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

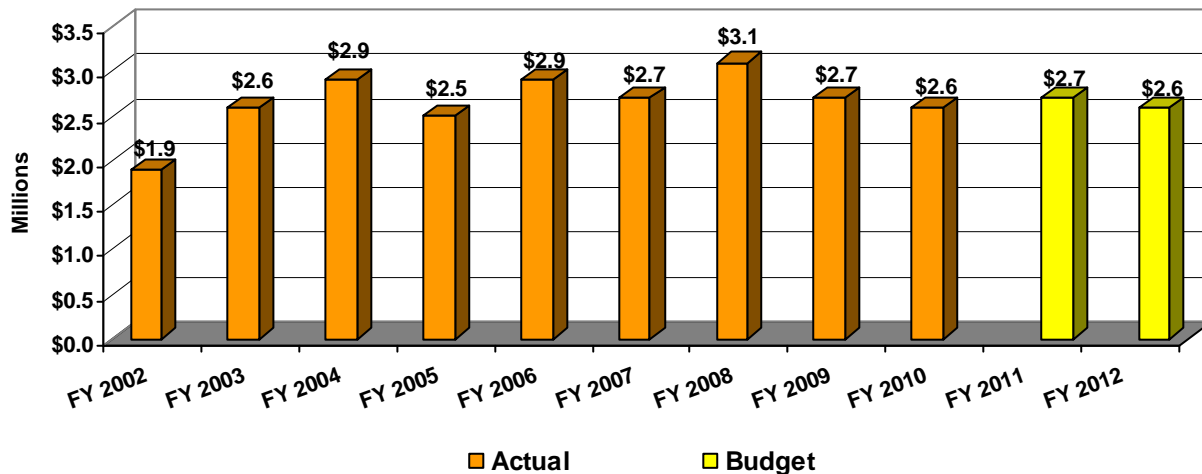
revenue rebounded in FY 2009-10 and has been fairly stagnant since then. Overall, TOT revenue is anticipated to decrease by 6.2% in FY 2011-12.

### Transient Occupancy Tax – General Fund



**Franchise Taxes** are fees charged for the right or license granted to an individual or group to market a company's goods or services in a particular territory. The Franchise Taxes represent about 1.5% of the total General Fund revenue in the FY 2011-12 Adopted Budget. This includes a 11.8% drop in FY 2008-09 and a 4.5% drop in FY 2009-10 due to the economic recession.

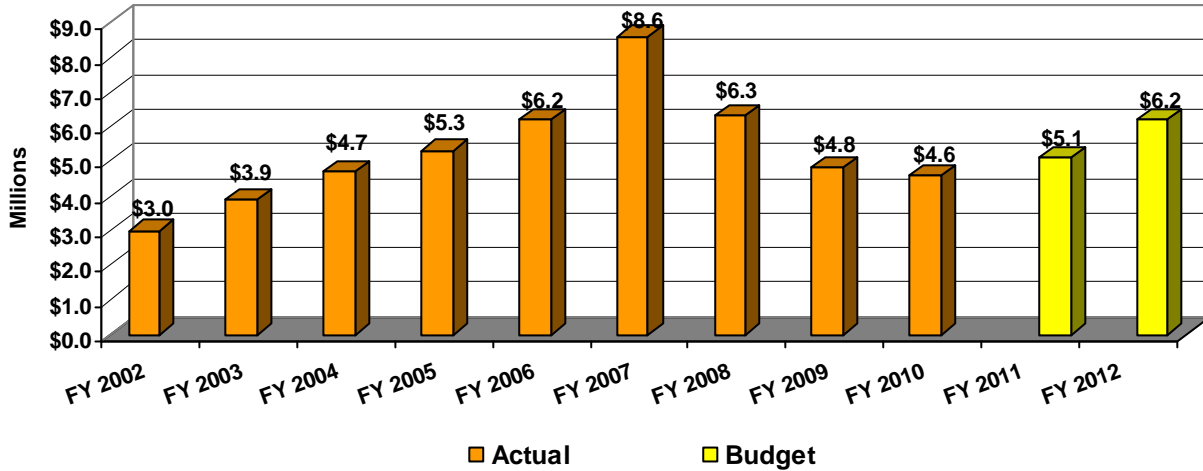
### Franchise Tax – General Fund



## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

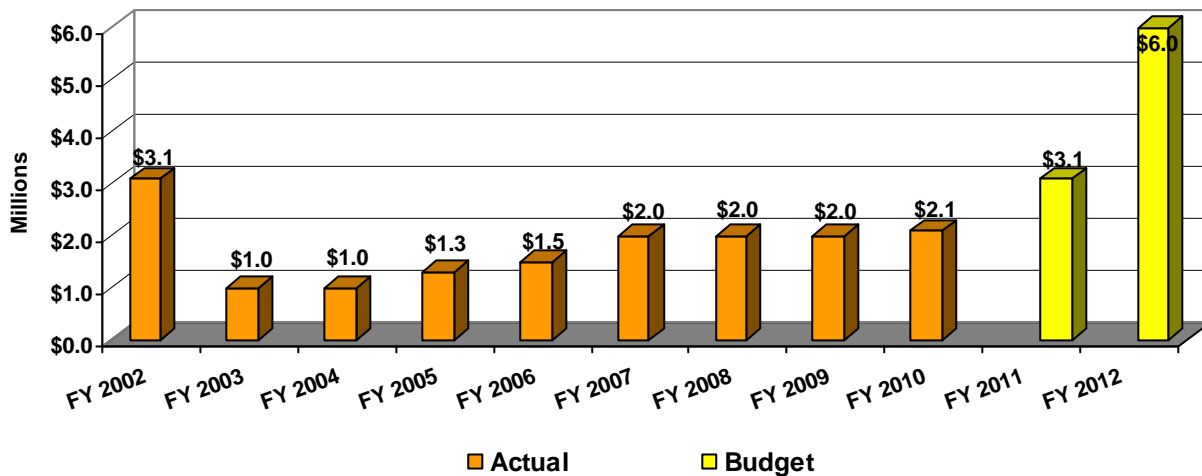
**Licenses & Permits** include Building Permits, Business License Permits, Variance Permits, Plan Check Fees, Street Permits and Dog License Fees. Licenses and Permits represent 3.7% of the total General Fund revenue for FY 2011-12 Adopted Budget. The License & Permits category decreased significantly from FY 2007-08 to FY 2009-10 due to the economic recession in which the construction industry was severely impacted. In FY 2010-11, there was a slight uptick in construction activity and this is expected to continue for FY 2011-12.

### Licenses & Permits – General Fund



**Intergovernmental Revenue** – Intergovernmental Revenue is the loan repayment from the Glendale Redevelopment Agency (GRA) to the General Fund. The loan repayment was increased from \$3.1 million to \$6 million for FY 2011-12.

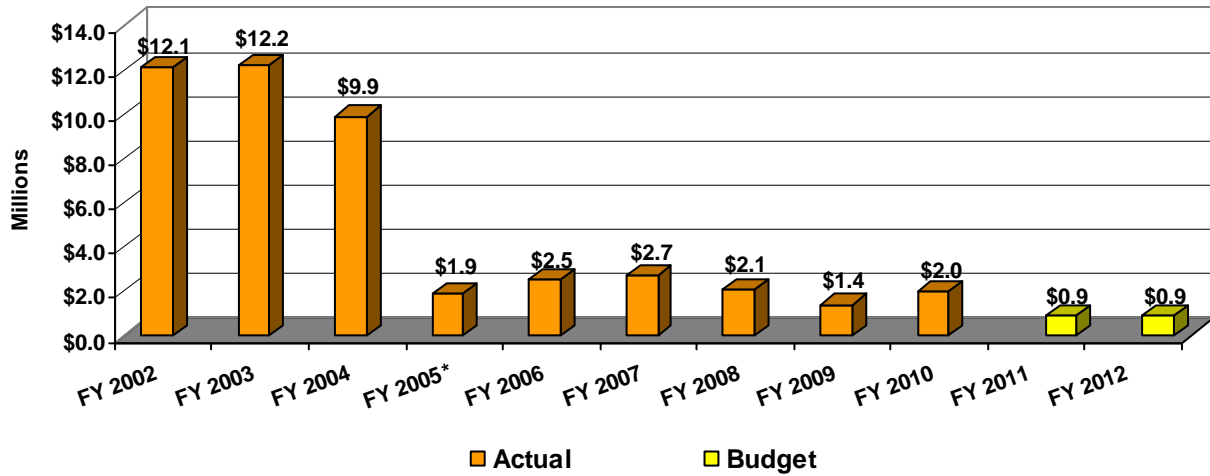
### Intergovernmental Revenue – General Fund



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Revenue from Other Agencies** mainly consists of Federal, State and local grants, which includes State SB 90, Mutual Aid Reimbursements and Motor Vehicle In Lieu Fees (also known as Vehicle License Fee). In FY 2004-05, the California Legislature approved a Vehicle License Fee for Property Tax swap as part of a state and local budget agreement. This accounts for the significant drop in the revenue category for FY 2004-05 and a corresponding increase in the Property Tax category.

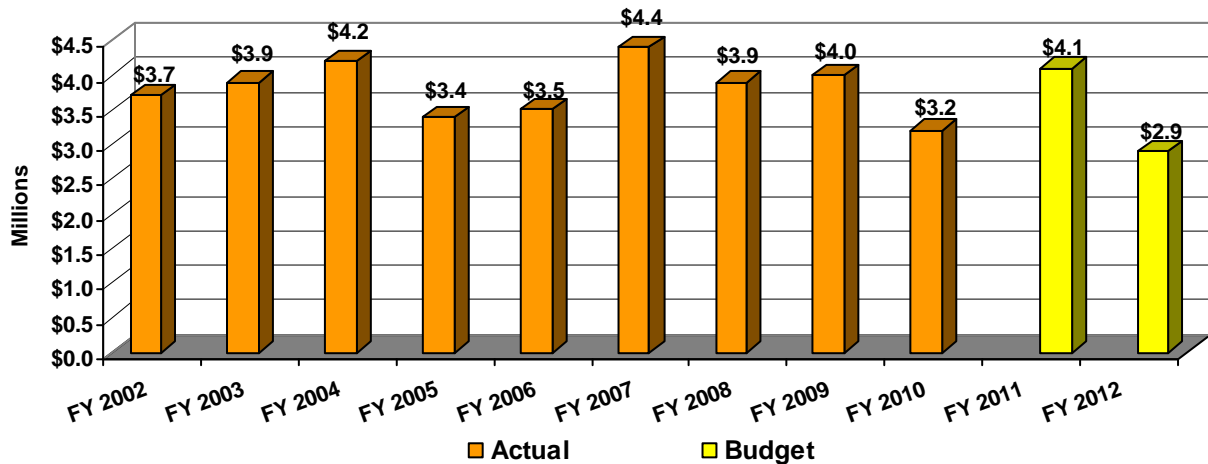
**Revenues from Other Agencies – General Fund**



\*In 2004 the California Legislature approved a VLF for property tax swap as part of a state-local budget agreement.

**Charges for Services** are the fees and charges for a variety of services provided to the general public. Fees included in this category include finger print fees, special police fees, map and publication fees, code enforcement fees, etc. The \$1.2 million decrease for FY 2011-12 is the result of a structural change in that the Glendale Youth Alliance (GYA) was shifted from the General Fund to a Special Revenue Fund (211). It should be noted that the corresponding appropriation for the GYA was also shifted out of the General Fund, which offset the loss in revenue.

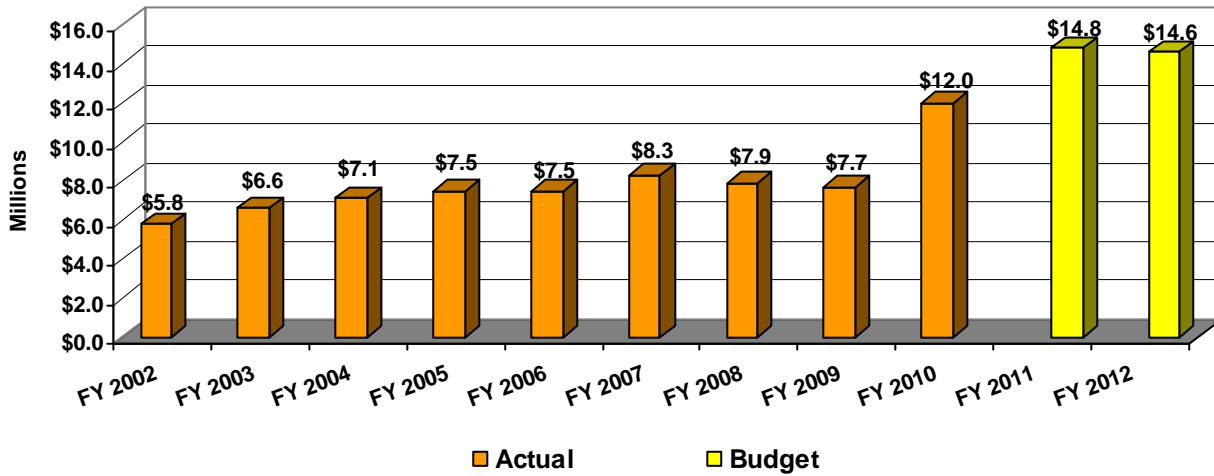
**Charges for Services – General Fund**



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

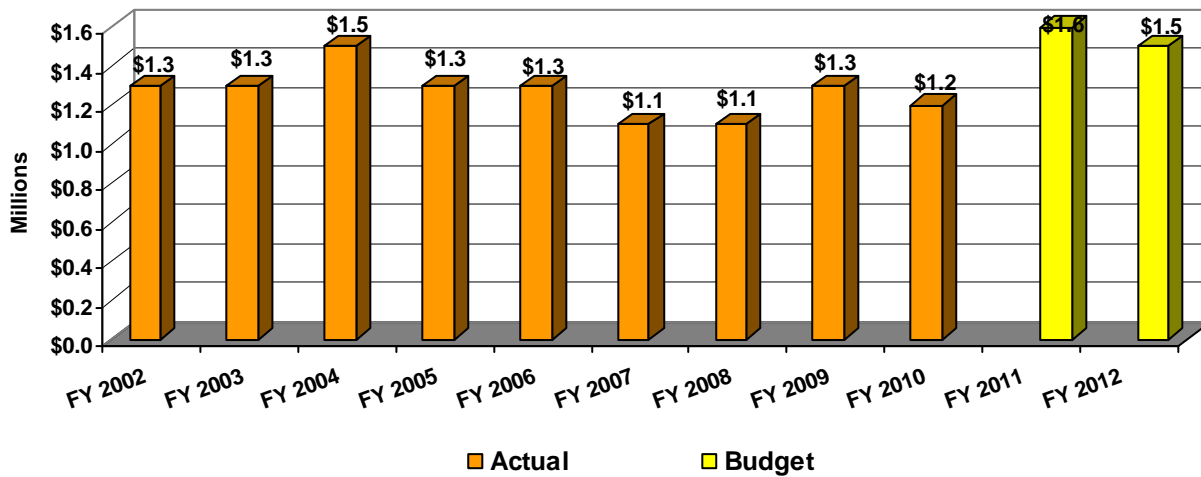
**Interfund Revenue** represents indirect charges from the General Fund to other Non-General Funds (e.g., Enterprise, Internal Service, etc.) within the City. Fiscal Year 2009-10 was the first year the City implemented a formal Cost Allocation Plan (CAP). The allocation of these costs resulted in increased revenue back to the General Fund. The Interfund Revenue represents 8.6% of the total General Fund revenue in the FY 2011-12 Adopted Budget.

**Interfund Revenue – General Fund**



**Fines & Forfeitures** are derived from the collection of penalties for violations of statutory offenses, administrative rules and neglect of lawful duties, confiscated property, and court fees. Fines & Forfeiture revenue represents 0.9% of the total General Fund revenue in the FY 2011-12 Adopted Budget. The 10-year forecast depicted on the chart below show that this category has remained fairly flat throughout the year. FY 2010-11 experienced a large increase due to the shifting of the “Red Light Traffic” revenue from the Police Staff Augmentation Fund (263) to the General Fund. The revenue was slightly adjusted downward for FY 2011-12

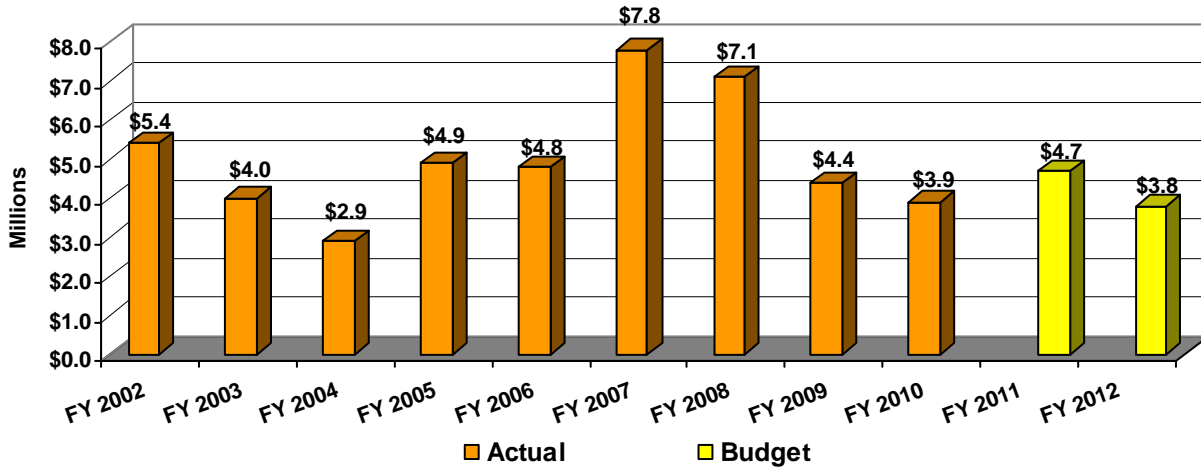
**Fines & Forfeitures – General Fund**



## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

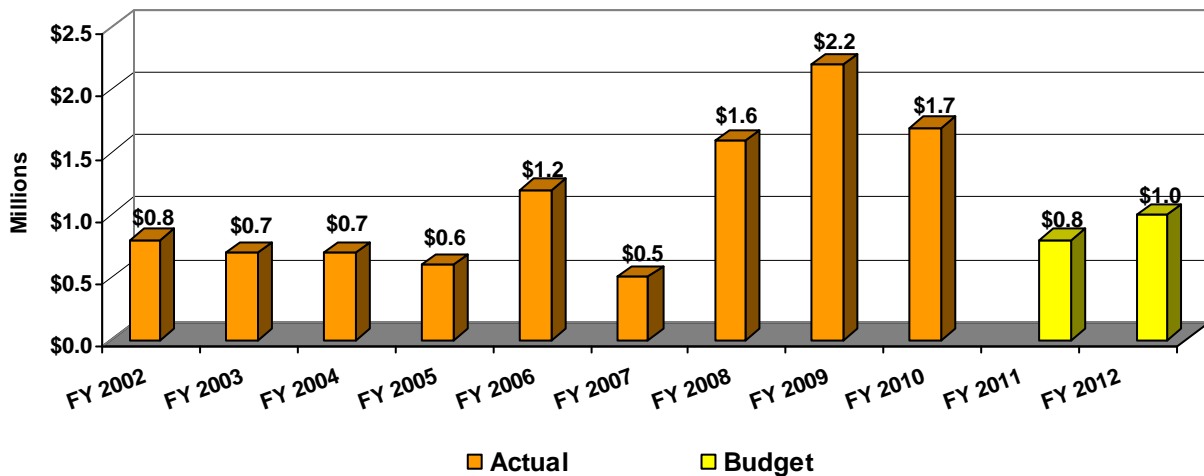
**Use of Money & Property** – this category includes Interest & Investment Revenues, Landfill Gas Royalties, Rent and Lease Income, such as leasing of tower space and other City properties. The City Treasurer invests funds that are available but not needed for immediate disbursement. Funds are invested in Local Investments Pools and in a core portfolio of U.S. Government Obligations. Short term interest rates have been falling and FY 2011-12 interest earnings are not expected to reach FY 2006-07 levels. Use of Money & Property revenue represents 2.2% of the total General Fund revenue in the FY 2011-12 Adopted Budget.

### Use of Money & Property – General Fund



**Miscellaneous Revenue** – Miscellaneous revenues consist of revenues other than taxes and fees such as sale of items/property not normally held for resale, collections from advertising, unclaimed money and property and other contributions and donations.

### Miscellaneous Revenue – General Fund



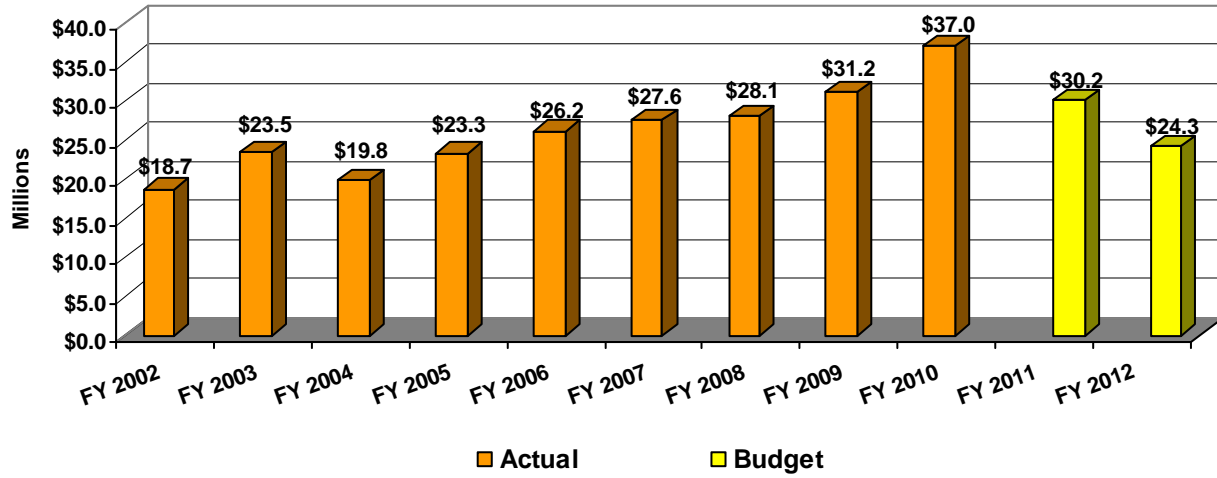
**Transfers from Other Funds** are made to the General Fund for a variety of purposes. The largest of the transfers comes from Glendale Water & Power (GWP) Electric Fund. The Transfers from other Funds represent 14.3% of the total General Fund revenue in the FY 2011-12 Adopted Budget. The decrease in the Transfer from Other Funds was attributable to the loss of the water transfer of \$4.2



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

million. Other factors included the loss of the one-time transfer from the close out of the Police Staff Augmentation Fund during FY 2010-11, and the loss of two transfers from the Internal Service Funds. Partially offsetting these decreases was an increase of \$2 million in the Electric Fund transfer.

### Transfers from Other Funds – General Fund



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## APPROPRIATIONS

### *All Funds*

The chart below depicts the total City Appropriations by Fund Type as adopted for FY 2010-11 and FY 2011-12.

### Total City Budgeted Appropriations Fiscal Year 2011-12

Fund Type	Adopted 2010-11	Adopted 2011-12	Dollar Change	Percentage Change
General Fund	\$ 173,103,892	\$ 170,276,318	\$ (2,827,574)	-1.6%
Special Revenue	111,334,117	135,403,886	24,069,769	21.6%
Debt Service	17,106,645	21,077,758	3,971,113	23.2%
Capital Improvement	10,805,175	15,844,504	5,039,329	46.6%
Enterprise	419,024,145	420,864,585	1,840,440	0.4%
Internal Service	78,295,507	85,783,104	7,487,597	9.6%
<b>All Funds</b>	<b>\$ 809,669,481</b>	<b>\$ 849,250,155</b>	<b>\$ 39,580,674</b>	<b>4.9%</b>

The following sections discuss some of the major changes in appropriation depicted in the chart above for each Fund type.

### *General Fund*

The total FY 2011-12 Adopted Budget for the General Fund is \$170.3 million. As mentioned in the Resource section, the City faced a budget shortfall of approximately \$18 million in the General Fund. A variety of strategies were deployed in an effort to maintain a balanced General Fund budget. Due to the significance of the budget shortfall, the goal was to implement on-going, systemic changes rather than one-time fixes. In a major departure from prior years, staff broke down each department into functions and/or programs, and then prioritized them across the entire General Fund. These functions and programs were rated as essential, priority, and discretionary. This was the basis by which staff presented proposed reductions to the City Council. The vast majority of the reductions came from discretionary programs being eliminated, along with a few priority and essential programs. As a result, a total \$4.6 million in programs and services were eliminated from the General Fund, which included a total of 41.7 full-time equivalent positions. A summary of the program reduction amounts is presented in the table on the next page.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## General Fund Program Reductions FY 2011-12

Department	Amount
Administrative Services	\$ 75,228
City Attorney	-
City Clerk	-
City Treasurer	-
Community Development Department	177,257
Community Services & Parks	1,310,576
Fire - Program Reductions	426,499
Fire - BLS Restructure	500,000
Human Resources	40,143
Library	251,996
Management Services	294,570
Police	329,207
Public Works	1,220,166
<b>Total Program Reductions</b>	<b>\$ 4,625,642</b>

Also included in the FY 2011-12 General Fund appropriation is a decrease in overall salary expense due to a 1.5% salary reduction among the general employees that occurred during FY 2010-11. In addition, the salary ranges of all job classifications were expanded in FY 2010-11 to include lower level salary ranges. Other strategies employed for the FY 2011-12 General Fund budget include a hiring freeze, employee concessions, reduction in contractual services, a restructuring of the Paramedic program, elimination of hardware & software line item budgets, a reduction in Maintenance & Operation expenses, and other cost savings strategies.

All of the strategies mentioned above and in the Resources section, as well as the program reductions and service level implications were presented and discussed with City Council throughout 13 separate budget study sessions that started on April 25 and went through June 20, lasting over 57 hours in total. The study sessions gave Council the opportunity to review each department's budget and the opportunity to ask questions and make modifications. The culmination of these strategies has produced a balanced budget while protecting and maintaining the City's core services during these challenging economic times. A recap of the FY 2011-12 balancing strategies is presented in the table on the next page and is followed by a graph depicting the FY 2011-12 General Fund appropriations by Department.

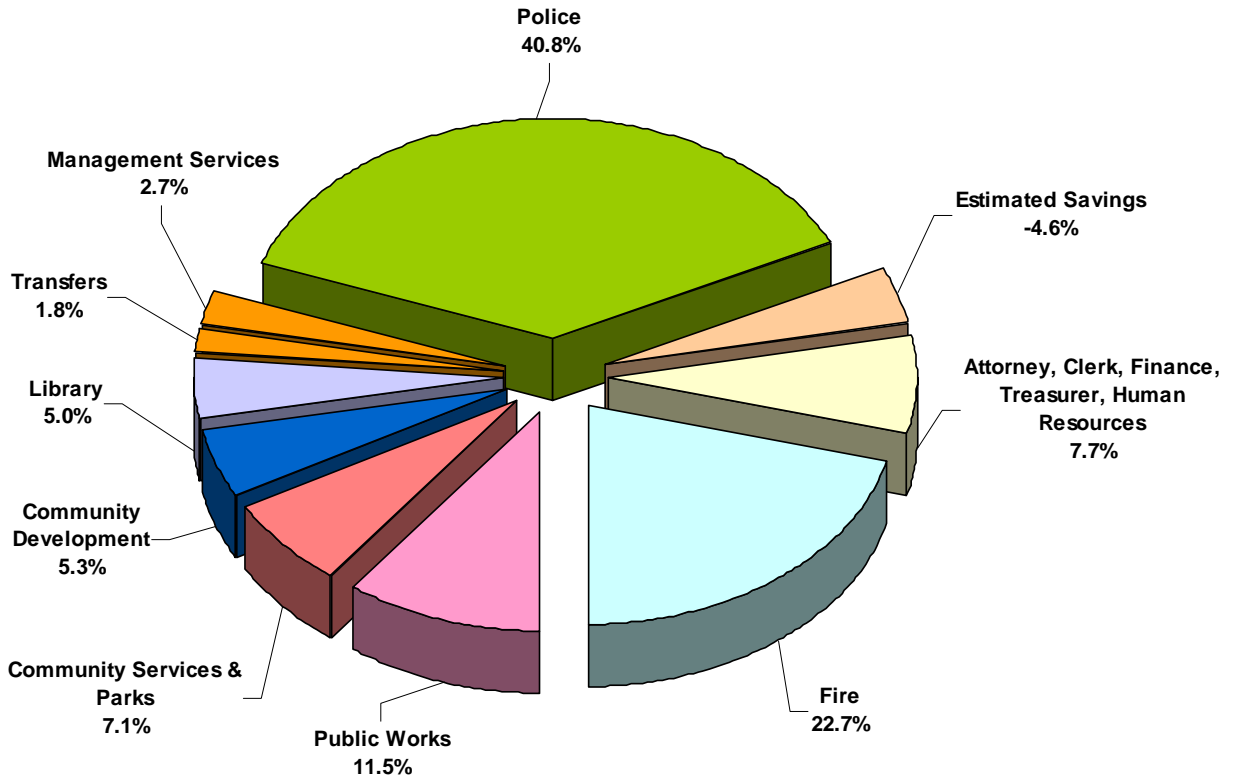
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## General Fund FY 2011-12 Balancing Strategies

Strategy	Resource Estimate	Appropriation Estimate
Initial FY 2011-12 Budget Estimates	\$ 162,757,318	\$ 180,767,857
Increase in the Electric Transfer	2,000,000	-
Increase GRA Loan Repayment	2,919,000	-
Fee Increases	1,300,000	-
Security of Water & Electric Assets	250,000	
Rose Float Donations	50,000	
Transfer to CIP		1,500,000
Reduce GF Transfer		
Expansion of BLS Model - 3 positions		(500,000)
Nutritional Meals Fund		(136,911)
Reduction in Federal Lobbyist Contract Costs		(108,000)
Elimination of Hardware & Software Budgets		(94,291)
Library Book Acquisitions		25,000
Program Reductions		(4,625,642)
Sub Total	<b>\$ 169,276,318</b>	<b>\$ 176,828,013</b>
Use of Fund Balance (Police Staff Augmentation Fund)	1,000,000	
<b>Estimated Saving Strategies:</b>		
Net remaining vacancies (After program reductions)		(3,000,000)
Employee Concessions		(3,000,000)
Reduction of Contractual Services		(292,000)
Outsourcing/Consolidation		(200,000)
Transition to Electronic City Views		(150,000)
Tri-City Cost Reduction Strategies		(100,000)
Other Adjustments		190,305
<b>Proposed General Fund Budget FY 2011-12:</b>	<b>\$ 170,276,318</b>	<b>\$ 170,276,318</b>

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**FY 2011-12 General Fund Appropriations  
\$170.3 Million**



## ***Special Revenue Funds***

The \$24.1 million increase in the *Special Revenue Funds* is primarily due to the following:

- *Housing Assistance Fund 202* – The increase in appropriation of approximately \$3.6 million is due to significant increases in housing vouchers (direct & portable) and higher rent.
- *GRA Central Project Area Fund 240* – The significant increase in appropriation are attributable to new funding for projects which include the Central Avenue Improvements, Agency Development Site at Wilson/Maryland, and the Rehabilitation of the Old Police Building.
- *Measure R Fund 254* - The increase in the Measure R Fund is due to a transfer of \$4 million to the Transit Fund 250 and an appropriation of \$1.1 million in the SR134 Freeway Ramp/Fairmont Bridge Project. The appropriation in the project is for the local match and it is the first year that this fund has an appropriation.

## ***Debt Service Funds***

An overall increase of approximately \$4 million in the *Debt Service Funds* was due to the 2011 GRA bond issue. The 2011 GRA Tax Allocation Bonds Fund (309), was created to account for the debt service payments on these bonds. For FY 2011-12, an appropriation of \$4.2 million is proposed to cover the yearly obligation.

# CITY OF GLENDALE

## RESOURCES & APPROPRIATIONS

### ***Capital Improvement Program***

The capital improvement program discussed here refers to the projects within the General Fund portion of the Capital improvement Fund (401) and the State Gas Tax Fund (402). The overall increase of \$5 million within these funds is primarily due to the increase in the State Gas Tax Fund for the local match portions of various grants (\$1.2 million), and the local match for the SR134 Freeway Ramp/Fairmount Bridget project (\$2 million).

### ***Enterprise Funds***

Changes to *Enterprise Funds* equated to a net increase of nearly \$1.8 million. This increase is net of an increase in appropriation in the Sewer Fund offset by a decrease in appropriation in the Electric Fund. The increase in the Sewer Fund is due to an appropriation of \$12 million for the Chevy Chase Sewer Diversion Project. The decrease in the Electric Works Fund is due to lower cost for the purchase of natural gas and a decrease in the contractual services account related to the smart-grid project.

### ***Internal Service Funds***

The increase in the *Internal Service Funds* of \$7.5 million is primarily due to increases in the various benefit rates including workers' compensation, liability, medical, vision, dental, and employee retirement health savings. The rate increases were necessary to keep pace with the rising benefit costs and to begin the amortization of the negative fund balances in several of the *Internal Service Funds*.

# Adopted BUDGET

City of Glendale, CA

2011 - 2012

*Fund to be known as  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
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# About This Section

The adopted budget for FY 2011-12 continues to fund programs and initiatives that promote the strategic goals adopted by City Council. The City's strategic goals have helped guide the development of the budget and set City and department priorities. This section highlights Glendale's operations, programs, services, accomplishments, future activities, and performance measures relative to the City's eight guiding strategic goals. The strategic goals are listed below along with a brief description of the strategic objective and lead City Departments for each goal (Note: It should be noted that all City Departments either directly or indirectly support the strategic goals listed below through a combination of programs and services provided to the community and across departments):

**Informed and Engaged Community** Conduct the business of government in the best interest of the public, with integrity, openness and inclusion through the integration of technology to enhance government service delivery and foster community access to information and government resources. Primary departments for this strategic goal include the City Clerk, Community Development, Management Services, City Attorney, and Information Services.

**Safe & Healthy Community** A community that is physically safe, free of blight, prepared for emergencies, with access to quality physical and mental care services. Primary departments for this goal are Fire and Police.

**Economic Vibrancy & Fiscal Responsibility** Encourage the creation and attraction of high wage/high growth employment opportunities, supported by a skilled labor force through a healthy collaboration between businesses and a fiscally prudent and financially healthy government. Primary departments that support this goal include Community Development, Finance, and the City Treasurer.

**Balanced, Quality Housing** Responsible maintenance, preservation and development of a balanced mix of housing opportunities available to all segments of the population. The primary responsible department is Community Development.

**Community Services & Facilities** Availability of accessible parks, community centers and community services tailored to the City's diverse needs, which enhance the character of the community and offer personal enrichment and recreational opportunities. The lead departments for this strategic goal include Community Services & Parks and Public Works.

**Infrastructure & Mobility** A city focused on providing a safe, efficient and reliable transportation and utility services through a well planned infrastructure and effective use of innovative technologies. The primary responsible departments include Glendale Water & Power, Public Works, and Information Services.

**Arts & Culture** Implementation and preservation of a rich variety of arts and cultural experiences celebrating the community's diverse cultures, values and heritage. The lead departments for this goal include Community Development, Library, and Human Resources.

**Sustainability** Implementation of sustainable City principles to protect the quality of the air, water, land and other natural resources; conserve native vegetation and other ecosystems, and minimize human impacts. The primary departments for this goal include Public Works, Community Development and Glendale Water & Power.

Lastly, departments have prepared Performance Measures which continue to support the City's goals and act as a tool by which to measure the programs and services provided. The Performance Measures are located at the end of this section (after all of the strategic goals).





City Hall

**2010 / 11 QUICK FACTS**

2011 election turnout	<b>25,337 voters</b>
Public record requests	<b>725</b>
Annual visitors to Glendale libraries	<b>Over 1,000,000</b>
Materials checked out from Glendale libraries including eBooks	<b>1,312,743</b>
Teen girls served through Camp Rosie	<b>56</b>
Live meetings broadcast on GTV6 and the internet	<b>385</b>
People taking advantage of the English as a Second Language Program	<b>1,692</b>
Annual Author and Friends events	<b>24</b>
Children participating in the Library's Summer Reading Program	<b>8,131</b>
Library events and programs for children	<b>1,465</b>
Computer classes offered at the Library	<b>212</b>

# INFORMED & ENGAGED COMMUNITY



Central Library

Earning and maintaining our community's trust is by far one of the greatest priorities for the City. As such, the City consistently strives to conduct the business of government in the best interest of the public with integrity, openness, and full inclusion of the community. The City's decision-making process is respectful of public engagement, offering multiple opportunities to create an informed community, and delivering excellent customer service. The April 5, 2011 election is one example of community engagement where instantaneous updates were provided via the internet as ballots were counted. Additionally, the City has implemented technological advances which allow the public to access real-time streaming of public meetings through the Granicus Video Archiving System.

While the area of education is primarily within the jurisdiction of the Glendale Unified School District and Glendale Community College, the City is actively involved in comprehensive and qualitative educational opportunities for all segments of the community. This is achieved by providing high quality and engaging libraries and collaborating with outstanding educational institutions that have high student achievement rates. In an effort to further its effectiveness, the City is currently in the process of upgrading two of its libraries.

Furthermore, the City actively strives to encourage a sense of belonging for the entire community where residents take pride and responsibility for their City and neighborhoods. It is vitally important that residents feel a part of the community and participate in the governmental processes that affect their lives. The City recently completed a comprehensive community outreach campaign which concluded with the adoption of the North Glendale Community Plan. It is anticipated that similar efforts will soon be invested in additional community plans.

# *Informed & Engaged Community* **ACCOMPLISHMENTS**

**Elections** The City of Glendale's General Municipal Elections are conducted on the first Tuesday in April of odd-numbered years. As in prior years, the April 5, 2011 election was successfully administered with Glendale's 24.4% voter turnout surpassing that of neighboring cities. For the first time, the City Clerk partnered with the McKenna Claremont College Rose Institute to create the Interactive Election Tracker, an online map that provided greater transparency by allowing voters and the public to track the status of ballots being counted on the night of the election.

**Granicus Video Archiving System** Through the implementation of the Granicus Video Archiving System, access to live and archived Council, Board and Commission meetings, and GTV6 special programming is readily available to stream 24/7 on the City's website. The availability of digital archives dates back to 2006 for City Council meetings and 2009 for various Board and Commission meetings. This platform allows for greater transparency and accessibility of local government. Through the use of this communication tool, the public has gained better access to their government, is more informed, and thus, more active in the democratic process.

**After Hours Hotline/Smart Phone Applications** The City implemented the After Hours Hotline which residents can use to report incidents during evening or weekend hours. Residents can access a City representative 24 hours a day by calling (818) 550-4400 to report issues involving traffic signal malfunctions, illegal construction, graffiti removal, potholes, and other quality of life concerns. Residents can also contact City officials to report quality of life concerns by using the City Sourced app through their Smart Phones or by using the "Contact Us" tab on the City's website at [www.ci.glendale.ca.us](http://www.ci.glendale.ca.us).

**Library Strategic Planning** The Glendale Public Library completed a strategic planning effort that included community meetings with over 100 library stakeholders. Seven strategic directions or service priorities have been identified which include: Education, Impact on Youth, Arts and Culture, Inclusion, Glendale Identity, Technology Infrastructure, and Efficiency in Government. These seven strategic directions proved valuable in prioritizing Library programs and services during the Fiscal Year 2011-12 budget planning process and will be helpful for future years.

**North Glendale Community Plan** The North Glendale Community Plan has been prepared following extensive public outreach, including guidance from the 35-member North Glendale Advisory Committee. This Community Plan provides strong land use and neighborhood-based design policies for areas within North Glendale. The vision expressed for each neighborhood directly reflects input received from the community and advisory committee.

**English as a Second Language (ESL)** The Library's Literacy program has been refocused to serve a bigger need for ESL services. The new effort includes providing ESL conversation classes at the Central Library, increasing the collection of language learning CDs for loan, and introducing pertinent materials to ESL students at the Glendale Community College Garfield Campus. Mango language learning software, available at home and at the Library, offers an interactive way to learn languages ranging from Arabic to Vietnamese.

**Rosie Goes to Wall Street** The Commission on the Status of Women secured over \$14,000 in local and federal grants for Fiscal Year 2011-12 for its signature program, Camp Rosie. This program is designed for teen girls, particularly of low-income family households, in order to empower them to make personal, educational, financial, and career choices. The program teaches self-development, personal enrichment, and skills such as financial literacy, communication, fitness, nutrition, and self-defense.



Community Activity at  
Pacific Park Branch Library

# Informed & Engaged Community

## Looking Ahead...



### Electronic Management Tools

In the upcoming fiscal year, the City Clerk's Office will research the feasibility of establishing electronic management tools for processing Conflict of Interest Code and Statement of Economic Interests (Form 700) submissions mandated by the State Fair Political Practices Commission. This will not only enable required city officials to submit their documents electronically, but will allow the public easy access to view these filings on the internet. Active preservation efforts will also be continued by scanning and electronically filing historical City documents.

### Future Community Plans

The North Glendale Community Plan is the first in a series of community plans that will eventually address all neighborhoods in the City. Adams Hill and surrounding neighborhoods are likely to be studied for the next community plan, beginning later this year.

### Great American CleanUp

The Annual Great American Clean Up Day draws hundreds of volunteers who dedicate their time beautifying various sites through litter and trash pick up, weed abatement, park trail projects, and graffiti removal. The City looks forward to hosting the 24th annual event in May 2012 and will be actively recruiting community members to participate. Interested parties can get more information by calling (818) 548-3700.

### Library Technology

With its increasing number and variety of electronic and digital materials, the Library is looking to promote digital services, including free Wi-Fi, access to databases, computers, internet, eBooks, and eAudio. Additionally, expanding upon the latest reading technology into available library services is a goal for the immediate and long term future.

## Did you know?

- ◆ In the 2011 municipal election, more Glendale voters voted by mail than at the polls.
- ◆ The City processes three times the number of public record requests than the City of Los Angeles.
- ◆ The Rosie Goes to Wall Street Program has served over 200 teen girls since 2007.
- ◆ All live and archived public meetings are available on demand through the City's website.
- ◆ The Glendale Central Library serves 2,000 visitors daily.
- ◆ The value of Library materials annually loaned to the public is over \$24 million.
- ◆ The Library supports over 70 book groups with 180 borrowable book kits that include 15 copies of the book and a notebook with discussion questions, reviews, author information, and tips for conducting the book group.
- ◆ The Library provided free training to over 2,800 community members on basic computer skills.
- ◆ Over 1,700 people attended the Authors and Friends events sponsored by the Friends of the Library.
- ◆ Approximately 30,000 children were entertained at the Library for free by storytellers, librarians, magicians, puppeteers, and through interactive animal programs.
- ◆ Over 8,000 children participated in the Library's annual Summer Reading Program in support of the School District's goal to maintain reading skills over summer vacations.

## 2010 / 11 QUICK FACTS

Percent of 9-1-1 calls answered in ten seconds or less	<b>97.8%</b>
Percent of 9-1-1 calls answered in 15 seconds or less	<b>99.66%</b>
Annual fire inspections performed	<b>7,317</b>
Hazardous waste collected	<b>142 Tons</b>
Total Police calls and field incidents	<b>133,177</b>
Number of calls received at Police Communications Center	<b>217,069</b>
Number of calls handled by Verdugo Fire Communications	<b>152,724</b>
Number of officer-initiated observations/investigations	<b>81,443</b>
9-1-1 calls answered by Police	<b>63,503</b>
9-1-1 calls answered by Fire	<b>49,668</b>
Ambulance transports to hospitals	<b>8,359</b>
Percent of Fire emergency calls requiring a translator	<b>1-2%</b>
Police communications radio transmissions	<b>110,000 per month</b>
Police reports generated and processed	<b>56,473</b>
Fire reports generated and processed	<b>16,308</b>
Documents handled by Police Records Bureau	<b>123,059</b>
Requests for production of records and reports	<b>7,980</b>
Arrests made by police officers and detectives	<b>9,962</b>

# SAFE & HEALTHY COMMUNITY



*Glendale Police Officer on Patrol*

One of Glendale's key objectives is to ensure the preservation of a community that is physically safe, free of blight and prepared for emergencies, creating a sense of security for all. This is accomplished through the efforts of the Fire, Police, and other City departments, in collaboration with many active community members, businesses and organizations throughout the community.

Glendale's first responders operate out of a state-of-the-art police facility and nine fire stations that are strategically located throughout the City for immediate and consistent response times. With 12 fire engines, three fire trucks, four paramedic ambulances, two basic life-support ambulances, one SWAT vehicle, one helicopter and a variety of other specialized equipment, Glendale's forces are thoroughly prepared for every contingency.

In addition to Police and Fire operations, Glendale is home to three area hospitals represented by Glendale Adventist Medical Center, Glendale Memorial Hospital and Verdugo Hills Hospital which offer a variety of specialized health care services. Through the ongoing interaction of the public and private sectors, Glendale proudly calls itself home to a physically and mentally healthy community with quality health care services available to all area residents.



*Glendale Fire Department Station 21*

# *Safe & Healthy Community* **ACCOMPLISHMENTS**

## **Fire Department Strategic Plan**

The community driven 2011-16 Strategic Plan has been completed, setting forth a comprehensive vision and mission that provides the Fire Department with a clear path into the future. The plan identifies the Department's core values and outlines steps to achieve its mission.

## **BLS Business Plan**

The Fire Department is amending the way it provides Advance Life Support (ALS) and Basic Life Support (BLS) medical responses. The plan, to be implemented in January 2012, calls for paramedics to be placed on each of the Department's nine fire engines, with medical transport for BLS provided by Emergency Medical Technicians, and ALS transport provided by paramedics when necessary. This plan is projected to save more than \$2 million annually and result in faster responses to patients in comparison to the current system.

## **Class 1 Insurance Rating**

The Fire Department has been upgrading training programs and information systems to maintain the Public Protection Classification 1 rating that it has earned for many years. A community's investment in fire mitigation is a proven and



*Glendale Fire Department  
at the Station Fire*

reliable predictor of future fire losses. Insurance companies use Public Protection Classification information to help establish premiums for fire insurance, generally offering lower premiums in communities with better protection.

## **Area Command**

The Police Department has introduced and is continuing to refine a focused service delivery model. This model takes the operation from a traditional shift-based deployment to that of an Area Command based program providing police services with a geographically focused allocation of problem-solving and crime-fighting resources.

## **Top Ten Safest Cities**

Glendale continues to rank as one of the safest cities in America with a crime rate that reflects low incidents of both violent and property crimes. The Police Department's ability to solve crimes and clear criminal investigations is nearly double the success rate of other comparable police agencies.

## **Traffic Safety and Enforcement**

The Police Department increased enforcement of hazardous violations from 21,937 to 24,510 citations between 2006 and 2010. As a result, Glendale has continued to experience a decrease in the number of collisions, with 2,917 in 2006 compared with 2,566 in 2010.



*Glendale Police Department K-9 and Handler*

# Safe & Healthy Community

## Looking Ahead...



In the upcoming year, the Fire Department will begin implementing the Basic Life Support (BLS) Business Plan. This process will include the hiring and training of approximately 60 new ambulance operators and significant changes to the response protocols used to deploy personnel and apparatuses. Making this change as seamless as possible to the public will be the primary goal.

The Fire Department's new Strategic Plan will provide direction as the Plan's goals and objectives are implemented. Fire programs and resources will also be upgraded in accordance with the community's priorities, while keeping in mind the motto: *Community First*.

Also on the horizon are exciting developments within the Police Department, such as the upcoming

dedication of the DNA Laboratory. This will provide Glendale and its partner cities of Burbank and Pasadena with a tremendous crime fighting tool.

The Police Department is working with the U.S. Department of Alcohol, Tobacco, Firearms, and Explosives (ATF) to establish a regional firearms ballistics laboratory. Also, new technologies are being explored to more quickly and efficiently share intelligence data and enhance public safety. Examples include automated license plate scanners and video monitoring of at-risk locations.

Finally, public education and crime prevention will be enhanced through outreach and community partnerships as the overall crime fighting and community policing efforts are dependent upon partnerships with every facet of the community.

## Did you know?

- ◆ In 2010-11, the Verdugo Fire Communications Center dispatched nearly 68,000 incidents – about 16,000 for Glendale and the rest for 11 other local fire departments.
- ◆ The National Fire Protection Association (NFPA) is the leading advocate of fire prevention and publishes more than 300 consensus codes and standards to minimize the possibility and effects of fire.
- ◆ More than 84% of Glendale Fire calls for service are medical related.
- ◆ Glendale's Household Hazardous Waste Collection Center is located at 780 Flower Street.
- ◆ The Police Department operates more efficiently than other comparable police agencies, with 1.2 officers per 1,000 residents compared to more than 2.2 officers per 1,000 in Los Angeles.
- ◆ The Police Department is a full-service law enforcement agency with its own detectives, forensics operations, air support, and homeland security capabilities.
- ◆ One of the very first municipal departments formed when the City of Glendale was incorporated in 1906 was the Police Department, providing the community with its own dedicated law enforcement agency.

# ECONOMIC VIBRANCY & FISCAL RESPONSIBILITY

## 2010 / 11 QUICK FACTS

New businesses attracted	12
Businesses retained	6
Value of private investment in redevelopment project areas	\$237 million
Jobs saved or attracted through Economic Development	930
Permanent and temporary (construction) jobs created through redevelopment projects	4,500
Clients served at the Verdugo Jobs Center	70,205
Enrollment in specific, more intensive employment services	3,220
Enrollment in training programs	634
Verdugo Jobs Center clients placed into jobs	2,502 or 77%
Average wage for placement of laid-off job seekers	\$16.12/hr.
Average wage for placement of low income adults	\$8.03/hr.
Number of local employers assisted with intensive layoff aversion services by the Verdugo Jobs Center	19
Invoices processed by the City	107,000
Purchase orders issued by the City	1,200

Economic development is vital. As private development and other public funding resources are curtailed, several key policy initiatives have been set into motion to preserve the high level of service expected by the Glendale community.

134 Freeway at Dusk



City revenues from sales tax have decreased as a result of the economic downturn experienced in Southern California. In addition, property tax has leveled off as a result of the decline in assessed property valuations in Los Angeles County. This has impacted the City's ability to provide high level service as sales and property taxes are two major revenue sources in the General Fund.

In order to help offset this impact, the City will soon begin active marketing efforts in order to maintain a managed level of development activity, attract new corporate tenants, draw visitors, and entice the employee and residential community to stay and play in Glendale. Examples of strategic initiatives include a proactive partnership with the business and development communities, implementation of the Downtown Specific Plan, adoption of the Creative Corridor, and attraction of arts, cultural, and entertainment uses.

Additional ways in which the City strives to maintain a financially healthy and vibrant community is through the continued attraction and retention of high-wage and high-growth employers.

In order to balance the City's employment base, the Verdugo Jobs Center continually partners with a diverse range of agencies to develop targeted programs for training and placement of a skilled labor force, specifically in the healthcare, utility, and technology industries.

In accordance with Council policy, the City maintains a minimum reserve of 30% of its operating budget, with a target reserve of 35%. Despite the economic downturn which has resulted in continued reductions in the General Fund over the last three years, the City Treasurer has managed to maintain the City's reserves, leaving a balance of \$49 million or 30% for Fiscal Year 2010. This has been achieved through honest and responsible budgeting techniques and continued collaboration within the City organization.

# *Economic Vibrancy & Fiscal Responsibility* **ACCOMPLISHMENTS**

## **Private Investment**

Current redevelopment projects which will eliminate blight, and more importantly provide a positive physical and economic benefit to Glendale, include the DreamWorks expansion, Disney Grand Central Creative Campus-Phase 2, ICIS Residential, and Broadway Lofts. Once completed, these projects are expected to invest approximately \$237 million in the City, create over 4,500 permanent and temporary jobs, provide 400 additional housing units, and generate approximately \$3.5 million of tax increment in redevelopment funds.

## **Development Friendly Initiatives**

The City offers expedited plan check services to help applicants save time and money with guaranteed turnaround times for the approval of construction plans. The City also offers development concierge services for complex projects requiring multiple department review and coordination in order to expedite the entitlement process.

## **Business Attraction and Retention Program**

The City has an active program to reach out to businesses looking to relocate and assists them in selecting Glendale as their home. A similar program also identifies Glendale businesses that are outgrowing their current facilities in order to assist and ensure their growth in the City. During the last half of Fiscal Year 2010-11, approximately 215,000 square feet of commercial space was leased or purchased in Glendale. During the same period, six local businesses were assisted in their expansion efforts continuing to provide approximately 140 jobs in Glendale. These businesses added another 620 new jobs to the City.

## **Workforce Development**

The Workforce Development Division was awarded approximately \$3.5 million in federal stimulus funding to invest in training and employment services to aid the economic recovery. These funds were leveraged with other funding sources to develop targeted programs such as the Verdugo Power Academy to train new workers for the local utility industry. This partnership with Glendale Community College and Glendale Water and Power trained 60 individuals with a 70% job placement rate. Another program trained 60 nurses that were placed at four local hospitals by subsidizing half of their salaries during their training period.

## **General Fund Prioritization**

As a major departure from prior years, the City's FY 2011-12 General Fund budget was divided into functions or programs, and prioritized across the entire Fund. Programs were rated as

essential, priority, and discretionary.

This was the basis by which reductions were proposed for City Council's consideration. This approach helped to protect and maintain the core services during these challenging economic times rather than implementing a uniform reduction across the General Fund. Additionally, the City worked in a cooperative effort with its employee groups to obtain several concessions designed to reduce costs and take responsible means to improve the City's overall fiscal sustainability.

## **Excellence in Operating Budget Award**

For the first time in the City's history, Glendale was awarded the Excellence in Operating Budget from the California Society of Municipal Finance Officers (CSMFO). This award recognizes that the City's budget document conforms to a comprehensive set of standards developed by the CSMFO.





# *Economic Vibrancy & Fiscal Responsibility*

## **Looking Ahead...**

With the State's mission to curtail redevelopment agencies and in turn tax increment funding, dilapidated areas and underutilized properties will become less attractive for private development, as tax increment funding can no longer be leveraged with private investment. Certain pockets of Glendale, such as the San Fernando Road Corridor, are ripe for private investment and can accommodate additional density as many of the properties and current uses have already or will soon become obsolete. Development in these areas will likely take longer without redevelopment investment in infrastructure, pedestrian and other public improvements which typically are a catalyst to attracting private development and businesses.

Economic development programs and policies are needed more as redevelopment agencies sunset. Through such programs as the Creative Corridor and attraction of downtown entertainment and cultural uses, incentive programs are provided to attract private investment. With the number of art and music opportunities in the downtown area growing, the GATE program (Glendale Area Temporary Exhibitions), the Museum of Neon Art, and the renovation of the Central Library are potentially active economic development conduits as they continue to attract new visitors and additional spending power in the City.



*Annual Cruise Night Event on Brand Blvd.*

Annual downtown events are also being planned as another economic development tool. In collaboration with community partners, new signature events will be programmed to provide Glendale residents arts, cultural, and entertainment-based events, while attracting visitors throughout Los Angeles to come and enjoy Glendale's vast array of attractions.

Through continued efforts to secure scarce funding, Workforce Development has recently secured a \$465,000 state grant. These funds will be used in the coming year to provide jobs to 112 veterans with training and employment assistance in high-growth industries. Finally, it is anticipated that approximately 30 low-income individuals will be trained during Fiscal Year 2011-12 for jobs in the Smart Grid/Smart Meter field through a national grant from the U.S. Department of Labor.

## **Did you know?**

- ◆ The primary tool redevelopment agencies use to revitalize blighted or deteriorated areas is tax increment which is revenue generated by the incremental growth in assessed property values from the base year when the project area is formed.
- ◆ Redevelopment benefits include blight elimination, job creation, affordable housing development, increased sales tax, economic development, historic preservation, and open space development, among others.
- ◆ Redevelopment is a catalyst for change as public improvements and investments are leveraged with private investment to breathe new economic life into underutilized communities.
- ◆ Workforce Development has one of the top programs in the country to aid disabled individuals in finding employment. In the past 15 years, Workforce Development has been awarded over 60 grants in excess of \$25 million.
- ◆ Workforce Development helped alleviate one of the worst nursing shortages in the state by winning two Governor's Special Grants to train 100 new nurses and provide advanced training to 200 existing hospital nurses.
- ◆ ICIS and Broadway Lofts residential development projects will create 400 market-rate residential units and additional opportunities for street-front commercial and retail uses.
- ◆ Since 1995, the City of Glendale has been awarded the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA). This is a prestigious national award that recognizes conformity with the highest standards for preparation of state and local government budgets.
- ◆ The City has earned the Distinguished Budget Presentation award from the GFOA for its annual budget document since 2010. This is a testament that the annual budget document is of the highest quality and conforms to the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's best practices on budgeting.

## 2010 / 11 QUICK FACTS

Building permits issued for housing units (new and remodels)	<b>4,100</b>
Valuation of residential building permits issued	<b>\$54.6 million</b>
Rental units inspected and certified through the Rental Housing Inspection Program	<b>2,290</b>
Customer service requests to Neighborhood Services	<b>16,840</b>
Affordable housing investment by the Housing Authority	<b>\$6.3 million</b>
New affordable housing units under construction	<b>62</b>
Dollars invested in rehabilitation loans and grants	<b>\$450,000</b>
Homes rehabilitated for low income residents through affordable housing grant and loan program	<b>40</b>
Low income households assisted with Section 8 Housing Choice Voucher rental assistance program	<b>3,000</b>
Property owners who participate in the Section 8 Housing Choice Voucher program	<b>1,200</b>
Rental assistance dollars administered through the Section 8 Housing Voucher Program	<b>\$25.2 million</b>
Market-rate housing units under construction in redevelopment project areas	<b>400</b>
Investment from market-rate residential development projects in redevelopment project areas	<b>\$72 million</b>
Development Impact Fees collected for parks and libraries from residential development in redevelopment project areas to date	<b>\$1.2 million</b>

# BALANCED, QUALITY HOUSING

Providing a balanced mix of housing opportunities for all segments of the population including families, seniors, low income residents, and persons with special needs is a primary goal of the City. Addressing fair housing issues is a priority in all affordable housing programs. Additionally, services provided by the Glendale Continuum of Care include prevention of homelessness programs and supportive services for transitioning the homeless into permanent housing.

The City actively engages the community, developers, and property owners to plan, build, maintain and redevelop underused or blighted areas into high quality residential neighborhoods. These are neighborhoods where residents feel safe, and can access resources and services which enhance their ability to support themselves, their families and the community. When necessary, the Redevelopment Agency and Housing Authority assist private property owners or developers in the creation of new market rate housing and rehabilitation of existing dilapidated housing in blighted areas, where without governmental assistance, redevelopment would not be feasible.

Planning for future residential growth is a State obligation, as well as a local need. The State and the Southern California Association of Governments (SCAG) identify Glendale's share of future regional housing demand. The City's land use strategies identify community pockets where additional housing density can be accommodated without compromising the current quality of life or levels of service. These development pockets for additional residential and mixed use development are identified through community planning processes and described in community plans such as the Downtown Specific Plan and the North Glendale Community Plan. Special land use, zoning and performance standards are developed to assure future needs can be met in a manner compatible with existing development and community character.



# Balanced, Quality Housing ACCOMPLISHMENTS

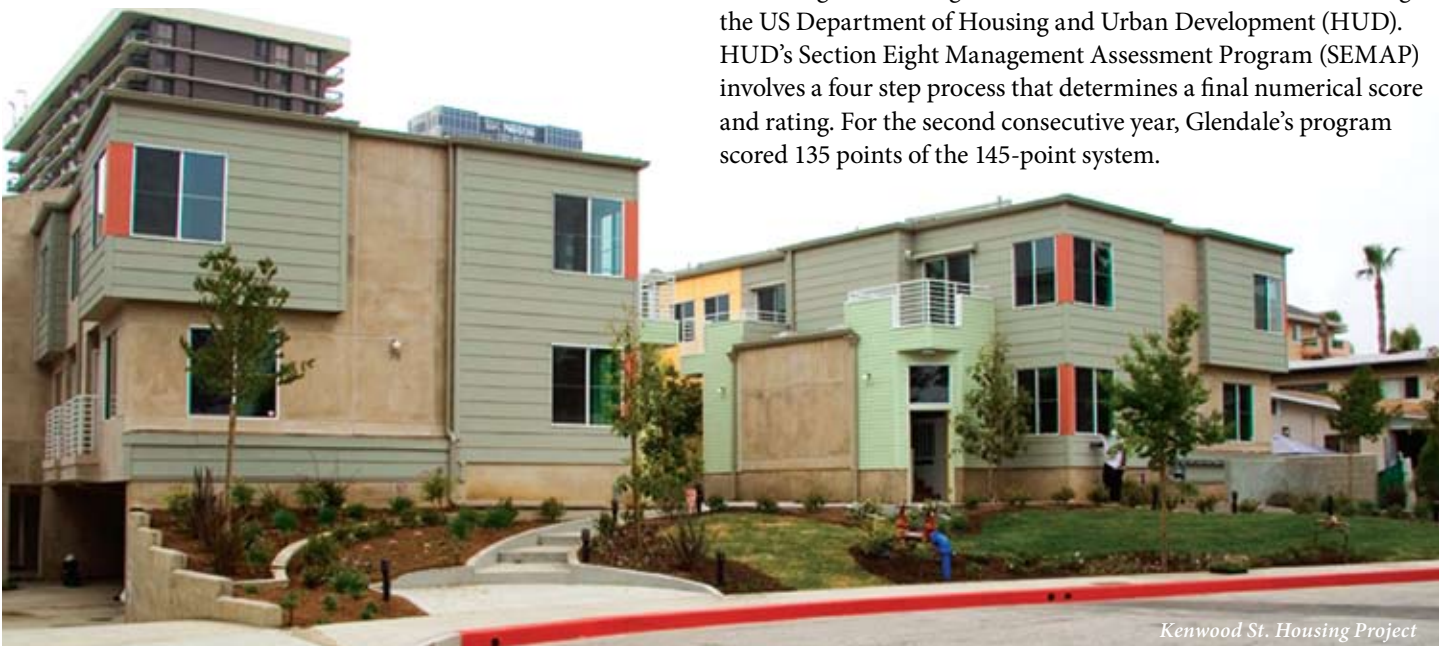


Royal Blvd. Residence

## Urban Living

Regardless of the current economic downturn, interest in development of urban housing continues to flourish in the redevelopment project areas. There are several projects that were completed this year or have begun construction. 34 very attractive market-rate units are now fully rented at the southwest corner of Broadway and Louise St. (220 E. Broadway).

Immediately adjacent to the west at 200 E. Broadway, 208 housing units are currently under construction. These market-rate units are targeted to the young urban professional dweller who uses the downtown for entertainment and recreation pleasure.



Kenwood St. Housing Project

The recently renovated historic Seeley's building (1800 S. Brand Blvd.) will offer 40 creative offices, but more importantly, three newly constructed live-work units (the City's first such development).

Market-rate housing units are also being developed in other pockets of Glendale. The ICIS project, currently under construction at 524 W. Colorado St., has 200 units, 14 of them in a townhouse configuration. Another 218 units at 3900 San Fernando Rd. will be constructed, acting as a catalyst for a very desirable future neighborhood close to the Transit Center.

## Affordable Multi-family Rental Housing

There are many affordable units that have been completed or are in construction through a partnership with the Housing Authority. At 3673 San Fernando Rd., 68 newly completed units are now fully occupied by very low, low, and moderate income families. A new 5-unit townhome development in partnership with Habitat for Humanity is under construction at 624 Geneva St. Another project currently under construction is Doran Gardens (331-343 Doran St.), consisting of 57-unit townhomes and condominiums targeting first time home buyers. The Housing Authority will soon be seeking development proposals for its property located at Fifth and Sonora Streets in Northwest Glendale.

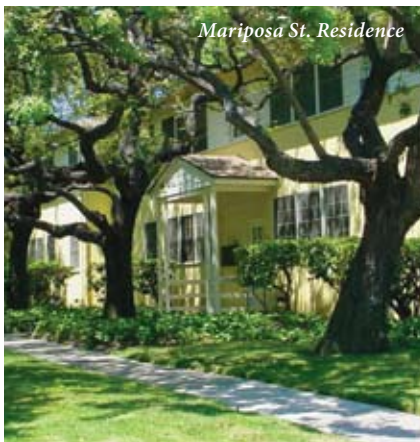
## Rental Assistance Program

The Section 8 Housing Choice Voucher Program continues to greatly benefit the community; however, the need for affordable rental units for very low income families and seniors continues to be far greater than the vouchers currently available. The Section 8 Program has been designated a "High Performer" based on certification through the US Department of Housing and Urban Development (HUD). HUD's Section Eight Management Assessment Program (SEMAP) involves a four step process that determines a final numerical score and rating. For the second consecutive year, Glendale's program scored 135 points of the 145-point system.

# Balanced, Quality Housing

## Looking Ahead...

While the City commitment and community demand for building and maintaining high quality residential neighborhoods is growing, financial support from private lenders, State and Federal agencies, non-profit organizations, and private foundations to achieve this goal is diminishing.



The current economic downturn has impacted private development activity in Glendale. The credit market continues its slow recovery, yet securing development financing has remained difficult due to strict lending regulations. The City is focusing on assisting private development by coordinating its programs and streamlining development procedures based on the community's vision.

Financial support for affordable housing and neighborhood development from the Federal government is expected to diminish in the foreseeable future due to high budget deficits and economic slow growth nationwide. Resources from the State are also limited and proposals to eliminate redevelopment agencies could limit local authority, redevelopment tools, and funding for

investing in local improvements. The Redevelopment Agency and Housing Authority are currently repaying a housing bond and bank loan for past affordable housing construction projects, which further limits their ability to build new units.

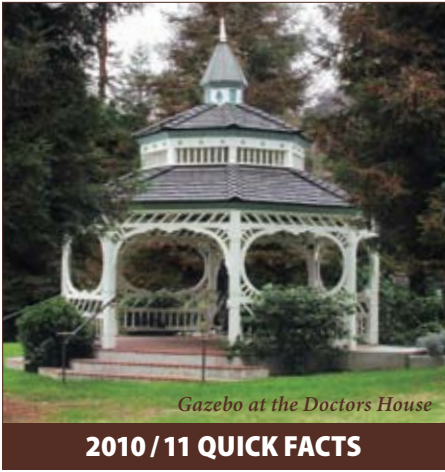
The demand and need for affordable housing will remain high as a significant percentage of Glendale's population is below the poverty level. Due to the reduction in State and Federal financial assistance programs, a higher level of local commitment is required for each low income family that receives rental assistance payments.



The City is being strategic in leveraging City-controlled affordable housing dollars and City-owned land. For every affordable housing dollar invested, partnerships formed with developers must bring additional private and public dollars into the community. Furthermore, developers must demonstrate their ability to assure that each affordable unit constructed or rehabilitated is well maintained and well-managed over the long term.

## Did you know?

- ◆ The number of building permits for residential buildings increased by nearly 28% compared to last fiscal year.
- ◆ The Housing Authority invested \$79 million dollars to enable developers to build, acquire and/or rehabilitate 1,139 affordable housing units since 1978.
- ◆ 62 new affordable housing units currently under construction are for first time home buyers.
- ◆ The Affordable Housing Rehabilitation Program assisted six low income disabled households in upgrading their existing homes and enhancing safety and livability. The Program also provided 26 senior homeowners with rehabilitation grants and eight rehabilitation loans to single family homeowners.
- ◆ The average size of a Section 8 Housing Choice Voucher household is 1.7 people.
- ◆ 53% of Section 8 households are single person households, typically senior citizens.
- ◆ Some property owners have participated in the Section 8 program for over 25 years.
- ◆ The average housing assistance payment for a Section 8 unit is \$742 per month, or \$8,904 per year.
- ◆ Approximately 650 market rate residential units are either already approved or will soon be approved in redevelopment project areas.
- ◆ The proposed residential developments in the redevelopment project areas will generate approximately \$3.4 million in plan check and building permit fees and approximately \$2.5 million in Development Impact Fee for parks and libraries.



**2010 / 11 QUICK FACTS**

Number of parks and facilities	<b>47</b>
Acres of developed and maintained parkland	<b>280</b>
Baseball fields maintained by City	<b>16</b>
Work orders completed by Parks Services Section	<b>1,258</b>
Customer service inquiries	<b>21,563</b>
Facility reservation permits	<b>1,606</b>
Field reservation permits	<b>795</b>
Graffiti removal requests at park facilities	<b>252</b>
Square feet of buildings maintained	<b>300,000</b>
Number of sprinkler heads in City parks	<b>120,000</b>
Number of meals served to seniors	<b>58,000</b>
Number of Cruise Night participants	<b>40,000</b>
Number of libraries	<b>8</b>
Number of annual visits to Central Library	<b>1 million</b>
Library auditorium rentals	<b>123</b>
Recital hall rentals	<b>123</b>

# COMMUNITY SERVICES & FACILITIES

Maintaining a City that offers facilities, programs, services and open space options requires planning, development, maintenance, and programming. Glendale is a city rich in parkland which has evolved in accordance with the community’s needs; however, the availability of open space in certain areas of the City poses a challenge.

Neighborhoods located south of Glenoaks Blvd. represent the densest communities in the City. To overcome this challenge, the City is strategic in acquiring open space to ensure new facilities are geographically located in areas of greatest need. The City continues to acquire and develop uniquely tailored parks and facilities to meet the needs of these neighborhoods. Given the limited availability of undeveloped land in these areas, the City has placed great emphasis on the development of mini parks. Within the last five years, the City has developed two new mini parks, bringing the total to ten, in order to increase recreational opportunities within park deficient neighborhoods.

The City actively coordinates and participates with community-based organizations to increase services. The programs sponsored by the Glendale Youth Alliance and other youth focused programs through the Library are examples where the City builds a network of partnerships to develop a strong foundation for accessible community services. The evolving needs of the community shape City priorities in its customer service standards, community service needs, and investment in development of new facilities. The City has received awards and designations for new development, preservation of historic facilities, and successful programming of open space.



# Community Services & Facilities

## ACCOMPLISHMENTS

### Adult Recreation Center

The Adult Recreation Center is a 19,100 square foot senior center where patrons can take advantage of outdoor green space, game rooms, a gymnasium, a full commercial kitchen, and a dining hall. The new facility is over 50% larger, allowing greater use by the community's expanding senior population. The consolidation of buildings at the site has increased the size of the 3-acre Central Park.

### Pacific Park Pool

The construction of the City's new pool facility was completed in a record time of seven months and consists of a six-lane public pool with Gold LEED Certification. Activities at the facility include swim lessons, recreational swimming, water sports, and private rentals in the summer months. Since its opening, the pool has been at maximum capacity for recreational swimming and welcomes 800-1,000 users daily.

### Park Renovations

The newly renovated Maple Park Community Center boasts approximately 18,400 square feet of community rooms, an expanded computer lab, new elevators, a modernized gymnasium, ADA accessible group picnic areas, and improved security. Additionally, a renovation of Griffith Manor Park was recently completed and provides a new community building, restrooms, playground area, lit basketball courts, shaded picnic areas, and a parking facility. Finally, a new lighting system was installed at Verdugo Park, including new light standards, concrete foundations, underground conduits, fixtures, and conductors.

### Brand Library Renovation

Preservation and renovation efforts for Brand Library and Studios were recently unveiled and enthusiastically received by the community. The renovation project will soon require a temporary relocation of the Library for an 18-month period. Facility upgrades will include seismic, mechanical, electrical, plumbing, ADA, and space modifications.

### City Hall

City Hall was recently renovated to improve public access and restore its historic features. The project consisted of a complete renovation to the lobby and Council Chambers, and included the installation of new flooring, carpet, light fixtures, upgraded heating ventilation and air conditioning units, and incorporation of ADA and green building upgrades.



*Pacific Park  
Community Pool*

### Partnerships & Resources for the Community

Within the last year, the Youth and Family Services (Y&FS) division hosted Operation READ, a literacy development program to help eligible youth develop reading, writing, comprehension, and spelling skills. Y&FS also established a collaborative partnership with the Glendale Unified School District's Healthy Start Program to provide no-cost English and Spanish parenting education courses in the evening hours. The City actively partners with community organizations such as these to provide locations for health fairs, workshops, and other similar events at community facilities in order to provide services and resources accessible to all segments of the community.

### Open Space & Trails Programming

Over 500 trail runners and hikers stormed the Brand Motorway on May 1<sup>st</sup> for the inaugural Verdugo Mountains 10K Trail Run and Hike. This exciting event highlighted Glendale's 5,000 acres of open space as a regional recreation resource. With racers in attendance from all over Southern California, and as far away as Nevada, Texas, and Illinois, it appears to have done just that. Another program held in the City's open space was the Walk on the Wild Side Nature Education Pilot Program in collaboration with the Glendale Unified School District. Third through fifth graders from four elementary schools were transported to Deukmejian Wilderness Park for hands-on instruction in Life Science and Physical Science. The program emphasized the study of ecosystems, energy and matter, changes in the Earth's surface, rocks, and minerals.

# Community Services & Facilities

## Looking Ahead...

Glendale has challenging years ahead given the current economic climate, especially as it relates to new development and programming. Redevelopment funds have been used by the City for development of recreational facilities in the City's most park deficient neighborhoods. However, with the State Legislature curtailing redevelopment powers, this funding resource will be drastically diminished. Investment in park and recreation facilities will soon become the City's sole obligation in the absence of redevelopment funding. Accordingly, the City will strive to maintain the quality of service by providing core services and will look towards partnering with community organizations to provide the services and programs that may have been eliminated due to budget cuts.

The City will also begin construction on Maryland Avenue Park, continue the seismic upgrade on the Le Mesnager Barn, and complete the Riverwalk project, which includes approximately a mile of recreational bicycle and pedestrian trail, a small equestrian facility, and two small park areas.

In order to avoid blight and ensure safety and security on public grounds, the City will: continue to maintain the tree trimming program at all parks to mitigate hazards and improve the health and longevity of trees, complete turf renovations at various parks, rebuild trails on adjoining hillsides inside Verdugo Adobe Park, paint the inside of Casa Adobe, and replace the main water line at Scholl Canyon Baseball fields.

Finally, the City's libraries will undergo a series of remodels, updates and renovations including ADA upgrades to the Casa Verdugo Branch, interior improvements at the Montrose Branch, interior redesign of the Chevy Chase Library, major renovations at the Brand Library, and completion of the design phase of the Central Library Renovation project. These improvements will make the City's libraries better resource centers in Glendale.



Children at Play

## Did you know?

- ◆ The City of Glendale has 280 acres of developed parkland and 5,034 acres of open space.
- ◆ Glendale has received five awards and designations recognizing its programs, parks and facilities.
- ◆ The Glendale Skate Park has been designated a top ten skate park in Southern California seven years in a row.
- ◆ Over 100 trees are planted throughout parks and green spaces as part of the annual Arbor Day Program.
- ◆ Community Services and Parks hosted 16 community outreach meetings to gather design input for Maryland Avenue Park.
- ◆ The City received the honor of the Largest Twist Dance by the Guinness Book of World Records with 1,692 participants during the 2010 Cruise Night event.
- ◆ There were only five days last year when the Glendale Sports Complex Fields were not utilized.
- ◆ The City served over 45,000 hot catered meals to over 1,000 seniors and delivered over 13,000 frozen nutritious meals to over 120 homebound seniors.
- ◆ A total of 48 public facilities are managed by the City.
- ◆ The Municipal Services Building at 633 E. Broadway, an architecturally unique and award-winning structure, has been seismically retrofitted using an innovative vibration control solution with an elevated building foundation and high damping rubber bearings.



**2010 / 11 QUICK FACTS**

Electric meters replaced through Smart Meter Project **84,800**

Water meters upgraded through Smart Meter Project **33,500**

Trees maintained and trimmed **1,500**

Linear feet of water pipes cleaned and lined **55,000**

Square feet of street asphalt repaired, removed, or replaced **113,200**

Square feet of potholes repaired **21,600**

Square feet of sidewalks repair **46,700**

Linear feet of sewer mains cleaned **1,690,600**

Linear feet of sewer mains inspected **278,800**

Linear feet of storm drains cleaned **730**

Linear feet of storm drains inspected **3,827**

# INFRASTRUCTURE & MOBILITY

The City is continuing to thrive with new entertainment and dining destinations to draw small and large businesses, families, and visitors. Maintaining existing infrastructure and developing suitable mobility options takes determination, planning and forward thinking.

As one of the few cities in Southern California that operates its own utility, Glendale provides reliable, high-quality, sustainable power, water, and wastewater services to its customers. The City employs its own engineers who design and oversee capital improvement projects, as well as field staff whose day-to-day efforts help to maintain critical infrastructure.

Glendale remains a City focused on the development of long term mobility solutions in an effective, efficient and sustainable manner. At the heart of this effort is the Glendale Amtrak and Metrolink Rail Station, named the Glendale Transportation Center (GTC). The GTC serves as a central transportation hub and is extensively utilized by Amtrak, Metrolink, Greyhound, Metro, and the Glendale Beeline.

The City is further enhancing its mobility initiatives through an update to the Glendale Bicycle Master Plan (BMP) in order to provide a convenient, useful, and interconnected bicycle transportation system that serves both commuter and recreational users. Once complete, the plan will include various infrastructure improvements including bicycle facilities, new bike routes, installation of secured parking equipment, and expansion of education programs to improve the riding environment for bicyclists.





# Infrastructure & Mobility ACCOMPLISHMENTS



Fairmont Bridge

## Fairmont Avenue Extension Project

The Fairmont Avenue Extension Project was recently completed, which consists primarily of the construction of the Fairmont Avenue Bridge. This one-mile addition extends Fairmont Avenue to the west over San Fernando Rd., the Southern California Regional Rail Authority railroad tracks, and the Verdugo Wash to connect to Flower St. in a developing business district. The project provides safer, easier and faster access to the SR-134 and I-5 freeways for businesses in the Grand Central Business District of west Glendale. A soundwall was incorporated into the bridge design in order to mitigate vehicle noise. Decorative light fixtures, architectural features, and landscaping elements further enhanced the structure. At \$44 million, this is one of the largest public works projects ever undertaken by the City.

## Smart Grid

Glendale Water and Power (GWP) successfully replaced 120,000 electric and water meters with new Smart Meters. Smart Meters are the first step to implementing the Smart Grid, a technology that will provide real-time usage data to customers and help them conserve energy and water. Once complete, this initiative will present GWP with the tools to provide more competitive prices, “demand reduction” programs, and lead to the acquisition of more renewable resources.

## Compressed Natural Gas Fueling Facility

A compressed natural gas (CNG) facility was built adjacent to the Glendale Transportation Center to refuel the City fleet of CNG-powered Beeline buses, City refuse trucks, and private taxicabs. The new facility is the result of a productive partnership with Clean Energy, the company operating the facility.

## Glorietta Reconstruction Project

The Glorietta Park Substation Reconstruction Project included the incorporation of advanced Smart Grid technology which will be the pilot for the expansion of the City’s distribution automation initiative. This substation was upgraded from 34kV to 69kV to increase reliability to the northern portion of Glendale and provide backup to three other neighboring substations.



Glorietta Substation

## San Fernando Road Rehabilitation Project, Phase I

California Proposition 1B program funding was used to rehabilitate approximately 1.7 linear miles of hardscape on San Fernando Road and select adjacent streets between Doran Street and Colorado Street. The resurfacing took place with new asphalt

rubber hot mix street pavement that not only improved the ride, but also was environmentally friendly because it contained recycled tires. Damaged curbs, gutters, driveway aprons, sidewalks, curb ramps, reef drains, sewer mains, and house connection laterals were removed and replaced. The \$2 million project was designed by City staff with construction performed by a private contractor. Phase II of the project, between Pacific Avenue and Glendale’s southern border, is currently underway.

## Chromium 6 Testing

Glendale’s new state-of-the-art Water Treatment Plant is a Chromium 6 testing and demonstration facility. This facility conducts ongoing research of drinking water that will benefit cities and water agencies that have Chromium 6 in their water supplies. Based on recent research, early indications are that the State may lower the acceptable Chromium 6 levels in the future.

## ADA Curb Ramp Installation and Sidewalk Repair Program

The City completed the Fiscal Year 2009-10 Americans with Disabilities Act (ADA) Curb Ramp Installation and Sidewalk Program. This project involved the removal and replacement of broken sidewalks caused by roots of street trees, installation of ADA compliant curb ramps, and removal of dead street trees. The work covered the western tip of the City, south of the I-5 freeway and the area north of Kenneth Road between Grandview Avenue and Brand Boulevard. This repair program ensures uninterrupted access to the City for individuals with disabilities.

# Infrastructure & Mobility

## Looking Ahead...

Due to budget constraints, the City has not dedicated any sales tax funds over the past two years to the Capital Improvement Program which pays for infrastructure projects. In spite of staffing and funding cuts, the City was able to improve the overall rating of City streets from a Pavement Condition Index (PCI) rating of 73.0 in 2005 to a rating of 74.6 in 2010. Faced with upcoming budget cuts, the City will continue to strategically allocate limited public funds to the Capital Improvement program.

The City has several large projects either underway or on the horizon including the overhaul of the Doran Wastewater Pumping Station, Seismic Retrofit and Remodel of Brand Library, citywide traffic signal improvements, upgrades to the Grayson Power Plant, construction of the new Rockhaven Well, and reconstruction of the Grandview Substation. The City is also considering ways to improve operations and maximize resources such as the development of departmental strategic plans, the creation of a zero waste plan, the development of a waste conversion project, and the pursuit of the expansion of the Scholl Canyon Landfill.



## Did you know?

- ◆ GWP purchased the Scholl Canyon landfill gas extraction facility, which produces methane gas from decomposing landfill waste. The production of methane gas, the main component of natural gas, has resulted in an approximate 9% reduction in residential electric rates.
- ◆ The City recently invested more in bicycle lanes, shared roadway markings or “Sharrows”, and bike racks in order to make the City more bicycle friendly.
- ◆ Ten Pacific Surfliner trains serve the Glendale Transportation Center daily and 54 Metrolink trains serve the station each weekday.
- ◆ GWP was honored by one of the nation’s largest publicly-owned drinking water utilities for exceptional performance.
- ◆ The sewer system carries away and protects the community from deadly bacteria, viruses and diseases such as cholera, typhoid and hepatitis.
- ◆ GWP was one of the first 100 utilities nationwide to receive a \$20 million Smart Grid Investment Grant from the U.S. Department of Energy.
- ◆ Along with Fire and Police, select Public Works and Glendale Water & Power field employees are classified as first responders during disasters, and have worked tirelessly through recent rainstorms, mudslides and fires to maintain roads, hillsides and utilities to keep Glendale residents safe.

# ARTS & CULTURE



## 2010 / 11 QUICK FACTS

Art classes offered through the Life Long Learning Program **90**

Children taking art classes through Life Long Learning Program in 2010 **1,304**

Adults taking art classes through Life Long Learning Program in 2010 **1,461**

Artists exhibiting work through the Glendale Area Temporary Exhibitions (GATE) Program **30**

Public art installations commissioned through public/private projects **6**

International language books and DVDs at local libraries **35,000**

Art, dance and music events at Brand Library **167**

Library books borrowed **1,312,743**

Library books borrowed in a language other than English **48,706**

Artists exhibiting work at Brand Library Art Galleries **106**

Glendale is home to a diverse array of renowned artists and performance venues. The arts are making great strides into becoming a key community priority, encouraging public investment in arts development. Arts and culture is not only integral to the resident community, but is also as important for those who work, visit, play, and develop in Glendale. As such, the City actively incorporates public art installations in many of its new public facilities as does private development through the Citywide Art Program.

The City's investment in the renovation of the Brand Library and Art Center, the preservation of the Alex Theatre and other historic facilities, and the attraction of the Museum of Neon Art to downtown Glendale, demonstrate a long-term public commitment to the arts. There is also a network of programs encouraging arts and culture to flourish in Glendale. For example, community programming and available services at public libraries, park facilities, public schools and Glendale Community College have forever embraced the arts and become a part of the community's cultural heritage.

Through arts programming and cultural events, Glendale celebrates its local artistic, cultural, and socio-economic diversity. The City is committed to providing quality and accessible arts experiences for the entire community and promoting the education and participation in the arts by creating an arts-friendly and arts-aware environment.



# Arts & Culture

## ACCOMPLISHMENTS

### **Incorporation of Public Art**

The City encourages the inclusion of public art in public Capital Improvement Projects (CIP). Recent CIP projects with public art include the Adult Recreation Center, Pacific Pool Project, and Maple Park Community Center. The Citywide Art Program also seeks to promote a diverse and stimulating cultural environment. The Program encourages the creative interaction of artists, developers, designers, City officials and community members during the design of development projects, in order to incorporate art that is appropriate to the site and meaningful to the community. Since the adoption of the Art Program, two upcoming private downtown development projects will incorporate significant art.

### **ART from the Ashes**

The Glendale Parks & Open Space Foundation, in collaboration with ART from the Ashes organization, hosted an art exhibition benefiting the restoration and rehabilitation of Deukmejian Wilderness Park. The exhibition featured art pieces created from burned materials removed from the Park after the Station Fire. The exhibition welcomed over 2,000 guests and raised over \$40,000 through the sale of 95 art pieces.

### **Art Donation**

World renowned artist Michael Kalish dedicated an art piece consisting of a brush jacket and helmet in honor of retired Glendale Firefighter Bill Jensen, who was severely injured in 1996 while fighting the Calabasas Fire. The artwork, titled "Monumental," is made of metals from an old fire truck and is a tribute to all firefighters. The 400-pound piece will ultimately be installed in a prominent location downtown. The Travel Channel co-sponsored the project and filmed the event which will air on their network.



*Brand Library Art Galleries*

### **Brand Library and Art Center**

Due to its regional draw, the Brand Library and Art Center has distinguished itself as a successful exhibit space. Recently, the Galleries presented eight exhibitions, featuring 35 Southern California artists, including the works of noted graphic artist David Byrd, best known for his iconic posters, Follies and the Broadway musical Godspell. The Galleries also provided the venue for the Arts and Culture Commission's annual Open Studio Tour exhibition.

In partnership with the Brand Associates, a new series of lectures and demonstrations entitled "Talking About Art" was launched. Additionally, the Brand Associates sponsored the 39th annual Works on Paper exhibition, curated by Gloria Williams from the Norton Simon Museum, featuring works from over 60 artists. Finally, the annual music series presented four concerts featuring ten musicians performing on the piano, flute and guitar, along with several vocal performances.

### **Glendale Area Temporary Exhibitions (GATE)**

This new program creates professional quality gallery art installations in vacant storefronts as a tool to address stagnant

and vacant spaces by generating sidewalk activity and pedestrian interest. As a secondary benefit, the program helps to promote arts in the downtown.

### **Alex Theatre**

In 1992, the Redevelopment Agency made a substantial investment in the arts by purchasing and restoring the Alex Theatre as a regional performing arts venue. Resident companies include the Los Angeles Chamber Orchestra, Gay Men's Chorus of Los Angeles, Musical Theatre Guild, Alex Film Society, Glendale Youth Orchestra, and Glendale Pops Orchestra. The Theatre is an important cultural and economic landmark in Glendale and is listed on both the National and State Historic Registers.

### **Museum of Neon Art**

Glendale's newest cultural venue, the Museum of Neon Art (MONA), exhibits contemporary art in electric and kinetic media and photography that documents neon. MONA also incorporates the history and science behind the phenomenon of the luminous tube. MONA currently has a permanent collection of 80 vintage signs which will be housed at its new permanent downtown Glendale location at 216 S. Brand Blvd.

## Looking Ahead...

Within the next several months, the City will begin offering free display space as part of the Life Long Learning Program to students and instructors for art displays as a way to integrate and foster public awareness of the arts.

Through the Cultural Affairs Division's participation in the Arts & Economic Prosperity IV Study, a national economic impact study hosted by Americans for the Arts, information from eligible nonprofit organizations will be collected. These reports, which will be completed in May 2012, will quantify the economic impact of the arts and culture industry in Glendale. Specifically, the results will indicate the total number of jobs created and amount of money generated. These reports will provide potential donors with compelling and up-to-date data regarding the role that art plays in the City's economy.



In an effort to preserve a significant piece of history and its status as a regional repository of art and music collections, the Brand Library and Art Center renovation project will soon commence, resulting in its temporary relocation for an 18-month period. Facility upgrades will include seismic, mechanical, electrical, plumbing, ADA, and space improvements. In addition to these preservation efforts, the establishment of historic districts throughout the community will protect and enhance the architectural and historic character of neighborhoods.

The current renovation efforts at the Central Library will redefine its role within the civic campus by providing new access points and a stronger relationship to the Adult Recreation Center, Central Park, and downtown. With the number of art and music opportunities in the downtown area growing, the advent of the Glendale Area Temporary Exhibit program (GATE), and the opening of the Museum of Neon Art, the Central Library is further looking to partner with various art groups to create a richer cultural experience in the downtown.

## Did you know?

- ◆ The ART from the Ashes Exhibition provided a gateway for three artists to be featured in a high profile television series and press outlets such as Treehugger and Interior Design Magazine.
- ◆ Glendale high school students can participate in a banner Competition where the winner's artwork is displayed on the façade of the Bob Hope Airport terminal tower.
- ◆ The Library will broadcast the Treehouse Tales story programs in Armenian and Spanish.
- ◆ The Brand Library and Art Center was included in a recent Sunset Magazine article featuring One Perfect Day in Glendale.
- ◆ The 1904 El Miradero mansion is home to the Brand Library and Art Center, where visitors can attend art exhibits and concerts. The L.A. Opera (with Plácido Domingo's help) conducted a free performance here on May 7th, showing off its rising stars.
- ◆ The GATE Program utilizes more than 10,000 SF of vacant space, which is larger than the Santa Monica Museum of Art.
- ◆ 89 properties are listed on Glendale's Register of Historic Resources. The Derby House, designed by Lloyd Wright, and the Alex Theatre are on the National Register of Historic Resources.
- ◆ Glendale has three Historic Districts: Cottage Grove, Royal Boulevard, and Ard Eevin Highlands.
- ◆ Brand Library maintains a collection of 50,000 music recordings, 35,500 art books, 19,400 music books, and 9,800 recreation & performing arts books.

# SUSTAINABILITY



## 2010 / 11 QUICK FACTS

Tons of automated curbside & multi-family recycling collected  


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**11,200**

Tons of automated yard trimmings collected  


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**18,500**

Tons of street sweeping debris recycled  


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**1,700**

Recycled tires used in street projects  


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**28,800**

Composting bins distributed  


---

**160**

Tons of backyard composting collected  


---

**1,476**

Number of composting workshops hosted  


---

**6**

Number of water-wise landscaping workshops hosted  


---

**3**

Tons of bulky item and public works debris recycling collected  


---

**2,550**

Tons of metal and electronics recycling collected  


---

**126**

Christmas trees recycled  


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**10,500**

For many years, Glendale has embraced sustainability efforts given current and future environmental challenges. The City seeks out new technology and innovation to foster and promote sustainability and is among the first public agencies to successfully implement sustainability improvements such as the landfill gas to energy system, curbside recycling program, storm drain catch basin inserts, alternative fueled vehicles, and energy saving retrofits.

More recently, the City has embarked on a conscious effort to support environmentally friendly policies involving sustainable building design, construction, operations, and implementation of green building standards. Through the integration of sustainable building methods and materials, and the installation of advanced technologies such as Smart Meters, Glendale has positioned itself at the forefront of efficient management of energy, water, material resources, and waste as part of a global initiative for the good of all, today and in the future.

A greener Glendale will never be realized through City programs alone. The City greatly relies on the efforts, sacrifices, and behavior changes of residents and businesses that also strive for a greener Glendale. By recycling, composting, utilizing alternative transportation methods, shopping with reusable bags, curbing water and electrical consumption, and implementing green measures during construction, the community has championed a more sustainable Glendale.



*Solar Panels on Parking Structure at Glendale Community College*

# Sustainability

## ACCOMPLISHMENTS

### Zero-Waste Strategic Plan

The first Zero Waste Strategic Plan, which identified actions necessary to eventually eliminate the discharge of all waste through recycling, reuse and/or waste to energy conversion, was completed. Some of the measures identified in the plan that the City can implement include mandatory commercial recycling, food-waste composting at restaurants, the construction of a commercial resource recovery park which allows for advanced sorting and recycling of the city's waste stream, and the development of a conversion technology project. By incrementally implementing the measures identified in the plan, the City can save resources, increase its waste diversion rate, and get closer to the ultimate goal of zero waste.

### Greener Glendale Plan

The United Nations Urban Environmental Accords (UNUEAs) established 21 actions that cities can foster to achieve greater sustainable living. The recently completed Greener Glendale 2010 Report analyzes the City's sustainability efforts in adhering to these 21 actions which focus on toxic reduction, habitat restoration, climate change, and waste water reduction. After reviewing the report, the City Council has publicly committed to completing work toward achieving these actions.

### Purple Works Project

The Public Works Department formally transitioned its water-using vehicles from a potable to reclaimed water system. This transition effort, called the Purple Works Project, included all water tanker trucks, street sweepers and wastewater flusher vehicles. All reclaimed water pipes and hydrants are purple in color to distinguish them from potable water. This effort is anticipated to save over 2.5 million gallons of potable water each year.

### Glendale Green Building Code

The State of California's mandatory California Green Building Standards Code (CALGreen) went into effect January 1, 2011, requiring new green building standards for construction and establishing both mandatory and voluntary measures. These include energy and water efficiency, material conservation, resource efficiency, environmental quality, and planning and design. The City Council further amended the Glendale Green Building Code to implement standards beyond CALGreen's minimum requirements. Some of the standards include permeable outdoor surfaces, energy performance, radiant roof barriers, HVAC systems, solar energy, natural light and ventilation, and building commissioning.

### Bike to Work Day

Glendale's Employee Ridesharing Program promotes everything bike-related in the month of May in observance of the Annual Bike to Work Day and encourages City employees to "two-wheel" it to work. In partnership with Los Angeles County Bike Coalition (LACBC), informational seminars on bike repair and safety tips were held. The turnout has always been a success and in 2010, two local pit stops provided snacks and refreshments to keep 50 cyclists pedaling.

### Smart Grid Technology

Utilities across the nation are installing Smart Meters and moving towards a Smarter Grid for a variety of benefits. Modernizing our electrical and water infrastructure by integrating new technologies helps bring our system into the 21st century in order for us to meet the future needs of our community in a safe, reliable and environmentally responsible manner. These new meters will provide enhanced and timely usage data securely to customers, and offer customers new tools to better manage their energy and water use; thereby helping them make informed choices that save money and protect the environment in ways that would be impossible with traditional meters.

### GWP Water Saving Landscaping Classes

Glendale Water and Power partnered with the Pasadena, Burbank and Crescenta Valley Water Districts to offer free water saving landscape classes to customers. Customers learned how to plant and grow water-wise gardens, incorporate low-water use and native plants, and were provided with options for lawn replacement. They also learned methods for keeping landscapes green during periods of mandatory water use reductions. These landscape classes provide useful tools to create sustainable, water efficient landscapes.



Teton Hydroelectric Generating Station

## Looking Ahead...

Sustainability impacts everyone's way of life and the commitment to implement sustainable practices throughout the community is the responsibility of a far reaching collaboration among the City, residents and businesses. As part of the citywide installation of Smart Meters, future in-home displays and a secure internet portal will allow residents and businesses access to their electricity and water usage, encourage conservation, and offer participation in different pricing plans that better fit individual lifestyles. Additionally, through remote meter reading capabilities, Glendale Water and Power will be able to pinpoint service outages much faster, allowing for quicker service recovery and water leak detection, thereby saving valuable water resources.



Smart Meter Installation

Compliance with increasingly stringent environmental regulations is expected to be a challenge in the upcoming year. Despite continued reductions in local government budgets, new costly unfunded mandates and regulations are foreseeable. For example, the existing Los Angeles Region National Pollution Discharge Elimination System (NPDES) permit will soon expire and the requirements for the new permit are expected to be very rigorous. Another example is State legislation for utilities

mandating the use of renewable energy sources, energy storage and greenhouse gas reductions which will pose a challenge for Glendale Water and Power's efforts to reduce utility rates.

Despite these challenges, the City will not stop seeking new technologies and innovation in the field of sustainability. One example is the current analysis for the potential construction of a waste conversion facility where waste would be converted into energy instead of deposited into the landfill. Additionally, the City is monitoring the development of new technologies where old street asphalt is being converted into new asphalt at the construction site. Finally, most of the City fleet of vehicles is currently being converted to low-emission compressed natural gas.

As we look ahead, sustainability remains an ongoing challenge because in our densely populated desert region, water will always be in short supply. Glendale residents have demonstrated an understanding of this reality by exceeding local mandatory water conservation goals by an 18% reduction of water usage. Likewise, environmental concerns mean we must use less coal and more renewable sources to generate electricity. The City is preparing for the future through an energy portfolio that includes 23% renewable sources, one of the highest in the State. Through reduced reliance on fossil fuels and lower carbon emissions, Glendale is committed to achieving an energy portfolio of 33% renewable sources by 2020.

As finite natural resources continue to diminish, we must all endeavor to live in a more sustainable manner. For local agencies, Glendale is proud to be a leader in this field.

## Did you know?

- ◆ The City first introduced alternative fueled vehicles powered by propane into the Beeline transit system in 1986.
- ◆ Glendale roads are constructed with rubberized asphalt which is derived, in part, from old recycled tires.
- ◆ The City collects, diverts and recycles all street sweeping debris into fully recyclable material such as compost or daily cover for landfills.
- ◆ Glendale Water and Power offers residential customers up to three free shade trees to help lower their air conditioning costs.
- ◆ Approximately 23% of Glendale Water and Power's energy requirements are derived from renewable sources, such as hydropower generated at Hoover Dam, the City's Scholl Canyon landfill gas to energy facility, wind farms, solar energy, and geothermal energy.
- ◆ New Smart Meters have already helped identify two major water leaks that had been causing 700 gallons of lost water per hour.
- ◆ Glendale has four community gardens where participants grow their own 100% organic food.
- ◆ The City's water system delivers 9.16 billion gallons of drinking water to the community.
- ◆ Glendale Water and Power conducts more than 4,000 water sample tests per year throughout its storage facilities and pipelines.



*Performance Measures*  
Fiscal year 2011 / 2012

# Performance Measures

## Informed & Engaged Community

**STRATEGIC OBJECTIVE:** Conduct the business of government in the best interest of the public, with integrity, openness and inclusion through the integration of technology to enhance government service delivery and foster community access to information and government resources.

Measurement	2011 Target	2011 Actual	2012 Target
<b>ADMINISTRATIVE SERVICES</b>			
100% of all adopted budget adjustments will be entered within 1 month from the date the budget adjustment was approved	100%	82%	100%
The general ledger accounting cycle will be closed within 21 calendar days after the month-end	100%	100%	100%
Produce the Comprehensive Annual Financial Report (CAFR) that meets the award standards of the GFOA	12/31/10 Submission	Award Received	12/31/11 Submission
Produce an Adopted Annual Budget document that meets the award standards of the GFOA	9/22/10 Submission	Award Received	9/28/10 Submission
<b>CITY CLERK</b>			
Notice all public meetings properly and in accordance with the law	100%	100%	100%
<b>CITY TREASURER</b>			
The Monthly Report of City Investments will be posted to the City's website within 15 working days after the month ends	100%	67%	100%
The Quarterly Report of City Investments will be posted to the City's website within 15 working days after the quarter ends	100%	100%	100%
The Annual Report of City Investments will be posted to the City's website within 45 working days after the fiscal year ends (July through June)	100%	100%	100%
<b>COMMUNITY DEVELOPMENT</b>			
Hold community meetings to obtain community input for the North Glendale Community Plan	2	1	N/A
Hold community/neighborhood festivals and improvement programs; adopt-a-block, clean-up days, festivals (as measured by annual count of events & specific programs)	20 Events	20 Events	20 Events
Historic Preservation			
• Process Historic District application(s)	2	2	1
• Add properties to Glen. Register of Historic Resources	7	6	7
• Process Mills Act Applications	5	7	6
<b>COMMUNITY SERVICES &amp; PARKS</b>			
The City will strive to continue to offer the current number of free events available to the public	11	10	2
Number of unduplicated seniors who receive a hot meal	45,000	45,407	46,000
Number of unduplicated homebound seniors who receive daily frozen meals	13,749	11,500	13,000
<b>HUMAN RESOURCES</b>			
75% of salaried open recruitments will be completed within 90 calendar days	75%	40.74%	75%
75% of promotional recruitments will be completed within 45 calendar days	75%	56.90%	75%
<b>INFORMATION SERVICES</b>			
Average Time to Close an AIMS Ticket	8 days	9 days	8 days
Number of PC's, Printers and Copiers	New	1,903	1,922
Number of Vehicle Radios	700	649	639
<b>LIBRARY</b>			
Number of adults, children and young adults participating in reading related programs	78,000	52,000	60,000
<b>MANAGEMENT SERVICES</b>			
Ensure request for public documents are compliant with all legal requirements	100%	100%	100%

# *Performance Measures* **Safe & Healthy Community**

**STRATEGIC OBJECTIVE:** A community that is physically safe, free of blight, prepared for emergencies, with access to quality physical and mental care services.

Measurement	2011 Target	2011 Actual	2012 Target
<b>COMMUNITY DEVELOPMENT</b>			
Glendale will be graffiti free	150,000	162,380	150,000
Track number of red/yellow tagged units for unsafe dwelling units	50	26	40
<b>COMMUNITY SERVICES &amp; PARKS</b>			
Number of programs and extent of services available to persons without health insurance	Fund 3 Health Care Programs	Funded 1 Health Care Program	Fund 1 Health Care Program
Number of duplicated and unduplicated persons served at winter shelter program	120	2066-Duplicated 1094-Unduplicated	100-Duplicated 50-Unduplicated
Number of persons that receive intake at Homeless Access Center	800	904	858
Number of unduplicated homeless persons that receive street outreach	100	263	150
Add permanent supportive housing units to the homeless continuum of care system	20 Units	10 units *PAG-9 units pending	5 units
<b>HUMAN RESOURCES</b>			
All Departments will conduct periodic Safety Meetings depending on their level of exposure and number of hazards	100%	50%	100%
<b>FIRE DEPARTMENT</b>			
Percentage of underground tanks inspected each year	100%	90%	100%
Number of "target" vegetation inspections performed annually	4,400	4,450	4,500
Number of students attending Jr. Fire Programs	2,300	1200	2000
Percent of response times under 5 minutes for fire and rescue services (NFPA 1710)	90%	72%	90%
Percent of 911 calls answered in 15 seconds or less (NFPA 1221)	95%	100%	95%
Percentage of multi-family and business occupancies that are inspected each year	45%	40%	45%
Percentage of Hazardous Material facilities inspected each year per Health & Safety Code Section 25508	33%	32%	33%
Percentage of Assembly, High Rise, Health Care Occupancies that are inspected each year	45%	20%	35%
<b>POLICE</b>			
Increase ratio by 10% of Neighborhood Watch Groups to total neighborhoods	25% Increase	77	85
Increase the number of CrimeStopper Hotline calls by 10%	Increase by 10%	65	70
Increase Community Outreach Participation Meetings	Increase by 10%	340	350
<b>PUBLIC WORKS</b>			
Produce two (2) public service announcements annually in order to inform and educate the public of pertinent public works issues such as health and safety, preservation of the environment and infrastructure maintenance	New	New	100%
Provide timely and quality 24/7 customer service through online Customer Service Request program	New	New	Yes
Customer contact is established within 24 hours of a complaint being reported to the Department	New	New	Yes
Provide daily updates on the Department website regarding activities, projects and programs critical to the City's infrastructure	New	New	Yes

# Performance Measures

## Economic Vibrancy & Fiscal Responsibility

**STRATEGIC OBJECTIVE:** Encourage the creation and attraction of high wage/high growth employment opportunities, supported by a skilled labor force through a healthy collaboration between businesses and a fiscally prudent and financially healthy government.

Measurement	2011 Target	2011 Actual	2012 Target
<b>COMMUNITY SERVICES &amp; PARKS</b>			
Assistance provided to small/medium-size businesses	25	45	35
Entered employment rate for the Verdugo Workforce Investment Board for adult population	65%	65%	65%
Entered employment rate for the Verdugo Workforce Investment Board for dislocated worker population	81%	81%	81%
Entered retention rate for the Verdugo Workforce Investment Board for adult population	81%	81%	81%
Entered retention rate for the Verdugo Workforce Investment Board for dislocated worker population	83%	83%	83%
Number of companies assisted with retention/expansion services	25	30	30
Number of youth employed & gained paid work experience	New	560	375
<b>MANAGEMENT SERVICES</b>			
Maintain at least an "AA" bond rating or equivalent on all outstanding debt issues by all three credit rating agencies: Moody's, Standard & Poor's, and Fitch's	"AA" Rating	100%	"AA" Rating
<b>PUBLIC WORKS</b>			
Maintain a fair, competitive and equitable fleet rental rate for the Fleet Management Division to charge its customers	New	New	Yes
<b>HUMAN RESOURCES</b>			
Maintain a 75% closure rate within each fiscal year by moving claims toward conclusion in a highly efficient manner	75%	80.5%	75%

# *Performance Measures* **Balanced, Quality Housing**

**STRATEGIC OBJECTIVE:** Responsible maintenance, preservation and development of a balanced mix of housing opportunities available to all segments of the population.

Measurement	2011 Target	2011 Actual	2012 Target
<b>COMMUNITY DEVELOPMENT</b>			
Prepare draft city wide design guidelines	50%	85%	100%
Perform building inspections	15,180	14,874	15,000
Provided funding, technical assistance, and oversee construction for rehabilitation of low income residents units through the Affordable Housing Rehabilitation Loan and Grant programs	40 Units	40 Units	20 Units
New affordable units to be produced	70 Units	70 Units	62 Units
Existing affordable units to be preserved	1,176 Units	1,116 units	1,185 units
Rental Housing Preservation Program (RHPP) Preserving the quality and habitability of rental housing units by inspecting for compliance with health, safety and maintenance standards (inspections conducted)	6,000	6,366	6,000
Rental housing units certified meeting basic habitability/maintenance standards (RHPP)	2,400 units	2,585 units	2,400 units
Families receiving rental assistance with a housing voucher	3,025 Vouchers	3,024 Vouchers	3,050 Vouchers
Reduce number of substandard commercial & residential properties; (as measured by number of abatement orders and number of cases filed) (case starts/case clears)	3,000/3,000	3,025/3,725	2,500/2,500
Total number of inspections/contacts of residential, commercial and industrial properties including abatements	30,000	39,038	30,000
Customer Service requests - responding to requests for service	16,000	17,239	16,000
<b>COMMUNITY SERVICES &amp; PARKS</b>			
Number of tenant/landlord workshops	2	2	2
Number of tenants that receive information and attend workshops	4,000 Tenants	695 Tenants	700 Tenants
Number of landlords that receive information and attend workshops	40 Landlords	2	25

# Performance Measures

## Community Services & Facilities

**STRATEGIC OBJECTIVE:** Availability of accessible parks, community centers and community services tailored to the City's diverse needs, which enhance the character of the community and offer personal enrichment and recreational opportunities.

Measurement	2011 Target	2011 Actual	2012 Target
<p><b>COMMUNITY SERVICES &amp; PARKS</b></p> <p>Develop new parks and facilities in an attempt to increase the number and types of facilities provided to the residents of Glendale</p>	<p>Renovate Griffith Manor Park; Maple Park, Deukmejian Barn; and Construct Pacific Park Pool.</p>	<p>Complete</p>	<p>Design Pacific Park Soccer Field, Maple Park Phase II, Carr Park Improvements; Construct ARC Phase II Central Park Improvements, Maryland Mini Park, Verdugo Adobe Restroom.</p>
<p><b>HUMAN RESOURCES</b></p> <p>100% of City Facilities will be inspected for compliance with safety standards</p>	<p>100%</p>	<p>50%</p>	<p>100%</p>
<p><b>LIBRARY</b></p> <p>Number of ebooks in collection</p>	<p>N/A</p>	<p>3,100</p>	<p>4,500</p>
<p>20,000 wireless access users annually and 250,000 users of Library computers</p>	<p>100%</p>	<p>91%</p>	<p>100%</p>
<p>Renovate existing libraries to upgrade, protect, and adapt facilities for improved and current library service delivery</p>	<p>Remodel of Casa Verdugo and Chevy Chase. Design of Brand and Central.</p>	<p>Continued design of Brand and Central. Architects chosen.</p>	<p>Begin construction on Brand. Complete design of Central. Complete remodel of Chevy and Casa.</p>

# Performance Measures Infrastructure & Mobility

**STRATEGIC OBJECTIVE:** A city focused on providing a safe, efficient and reliable transportation and utility services through a well planned infrastructure and effective use of innovative technologies.

Measurement	2011 Target	2011 Actual	2012 Target
<b>GLENDALE WATER &amp; POWER</b>			
Reduce electrical system usage losses to <10% by 2014	10%	8%	10%
Reduce unaccounted-for water to 5% by 2011	50%	80%	90%
Replace & Rehabilitate 25 miles of old pipe by 2014	50%	30%	30%
Achieve annual utility average OSHA incident rate of 2.0 by 2014	100%	100%	100%
Restore all minor power outages within 10 minutes of detection by 2014	10	> 10	10
Restore all major power outages within 20 minutes of detection by 2014	40	> 40	40
Increase annual electrical wholesale net revenue to \$10 million by 2014	35%	50%	50%
Reduce number of preventable outages to less than 25 per year by 2014	25	>25	25
<b>PUBLIC WORKS</b>			
Linear feet of sewer main cleaned	1.23 million	1.70 million	1.5 million
Linear feet of sewer main TV-inspected	200,000	278,860	250,000
Assess lower refuse fees than average in comparative cities	Yes	Yes	Yes
Tons of refuse from all sources accepted at the Scholl Canyon Landfill	300,000	331,000	300,000
Maintain a high quality on-time performance for the Beeline transit system according to a contractual agreement requiring no less than a 90% goal rate	90+%	90%	90%
Perform all scheduled Beeline preventive maintenance and inspections on-time on 35 buses	100%	100%	100%
Install and maintain optimal signalized intersections, pedestrian crossings, red-light enforcement technology, & conduct traffic calming, traffic safety outreach programs, & traffic impact studies	Yes	Yes	Yes
Maintain the City's PCI (Pavement Condition Index for local streets and roads) at 74.6	74.6	74.6	75

# Performance Measures

## Arts & Culture

**STRATEGIC OBJECTIVE:** Implementation and preservation of a rich variety of arts and cultural experiences celebrating the community's diverse cultures, values and heritage.

Measurement	2011 Target	2011 Actual	2012 Target
<b>HUMAN RESOURCES</b>  95% of all employees will complete harassment training every two years	95%	99.8%	95%
<b>LIBRARY</b>  Number of materials borrowed in languages other than English	50,000	65,485	67,000
<b>MANAGEMENT SERVICES</b>  Support and implement at least 4 cultural events that recognize and promote different cultures	4	4	4



# Performance Measures

## Sustainability

**STRATEGIC OBJECTIVE:** Implementation of sustainable City principles to protect the quality of the air, water, land and other natural resources; conserve native vegetation and other ecosystems, and minimize human impacts.

Measurement	2011 Target	2011 Actual	2012 Target
<b>GLENDALE WATER &amp; POWER</b>			
Increase Grayson Power Plant Efficiency to <10,000 heat rate	20%	15%	25%
Reduce Green House Gas Emissions to 1990 levels by 2020	10%	50%	50%
Achieve a balanced energy portfolio of 33% renewable by 2020	60%	60%	60%
<b>PUBLIC WORKS</b>			
Maintain regulatory compliance according to Regional Water Quality Control Board mandates	Yes	Yes	Yes
Maintain regulatory compliance in accordance with National Pollutant Discharge Elimination System (NPDES) mandates	Yes	Yes	Yes
Maintain Regulatory Compliance with Southern California Air Quality Management District (AQMD) Rules and the Regional Water Quality Control Board	Yes	Yes	Yes
Maintain regulatory compliance in accordance with Regional Water Quality Control Board mandates by conducting restaurant inspections related to waste Fats, Oils, and Grease (FOG) discharges	757 inspections	605 inspections	650 inspections
Implement 20% of initiatives of Glendale Zero-Waste Plan by July 2013	New	New	Yes
Number of trees planted by the Glendale Public Works Department exceeds the number of trees removed	New	New	Yes
Tons of street sweeping debris recycled	New	New	1,500

# Adopted BUDGET

City of Glendale, CA

2011 - 2012



**CITY OF GLENDALE  
SUMMARY OF RESOURCES & APPROPRIATIONS  
FY 2011-2012 ADOPTED BUDGET**

		<u>Total All Funds</u>
<b>Resources</b>		
Property Taxes		\$ 79,620,717
Other Taxes		73,724,167
Licenses and Permits		6,225,774
Fines and Forfeitures		1,455,000
Use of Money and Property		13,127,984
Revenue from Other Agencies		47,934,332
Charges for Services		403,159,186
Misc and Non-Operating Revenue		36,498,574
Interfund Revenue		39,521,180
Transfers from Other Funds		35,925,205
Use of Fund Balance		112,058,036
	<b>TOTAL</b>	<b>\$ 849,250,155</b>
<b>Appropriations</b>		
Salaries and Benefits		\$ 246,832,156
Maintenance & Operations		
Contractual Services	71,893,360	
Debt Service	40,585,215	
Other	446,639,229	
Total Maintenance & Operations	<u>559,117,804</u>	559,117,804
Capital		
Capital Outlay	13,879,551	
Capital Projects	62,536,922	
Total Capital	<u>76,416,473</u>	76,416,473
Inventory Offsets		-
Allocation Offsets		(61,293,875)
Transfers		35,925,205
Estimated Savings		(7,747,608)
Fund Surplus		-
	<b>TOTAL</b>	<b>\$ 849,250,155</b>

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**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY DEPARTMENT  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
Administrative Services	\$ 5,541,589	\$ 10,506,519	\$ 10,512,669	\$ 10,184,267
City Attorney	1,616,905	3,565,347	3,565,347	3,720,156
City Clerk	969,666	1,516,208	1,516,208	1,363,822
City Treasurer	538,972	578,866	578,866	615,378
Community Development	95,091,012	79,415,883	116,508,854	100,683,598
Community Services and Parks	30,379,914	30,506,922	33,589,726	28,583,272
Fire	57,474,126	60,453,132	64,661,259	60,808,546
Glendale Water & Power	207,791,566	328,675,077	339,093,347	318,210,000
Human Resources	50,059,718	41,893,545	41,893,545	46,059,975
Information Services	10,607,226	14,280,767	15,933,277	16,098,587
Library	8,702,735	10,284,816	10,449,455	12,833,586
Management Services	4,712,581	5,435,187	5,557,653	5,118,429
Non-Departmental	-	(2,130,000)	(2,130,000)	(7,747,608)
Police	64,436,473	70,696,493	72,380,862	76,605,695
Public Works	111,459,169	119,274,746	126,616,425	140,187,247
<b>Department Sub-Total</b>	<b>\$ 649,381,652</b>	<b>\$ 774,953,508</b>	<b>\$ 840,727,493</b>	<b>\$ 813,324,950</b>
<b>Other Financing Uses</b>				
Transfer-Capital Funds	\$ 30,524,062	\$ 1,392,062	\$ 1,473,062	\$ 1,688,250
Transfer-Debt Service	5,000,000	-	-	-
Transfer-Electric	19,107,000	19,107,000	19,107,000	21,107,000
Transfer-General Fund	17,915,137	2,236,911	4,166,911	3,100,000
Transfer-GRA	591,000	605,000	605,000	605,000
Transfer-Internal Service Fund	4,319,786	1,075,000	1,075,000	1,965,000
Transfer-Parking	1,900,000	1,900,000	1,900,000	1,900,000
Transfer-Refuse Fund	-	1,000,000	1,000,000	1,000,000
Transfer-Special Revenue	-	3,240,000	3,240,000	4,559,955
Transfer-Water	4,160,000	4,160,000	4,160,000	-
<b>Other Financing Uses Sub-Total</b>	<b>\$ 83,516,985</b>	<b>\$ 34,715,973</b>	<b>\$ 36,726,973</b>	<b>\$ 35,925,205</b>
<b>GRAND TOTAL</b>	<b>\$ 732,898,637</b>	<b>\$ 809,669,481</b>	<b>\$ 877,454,466</b>	<b>\$ 849,250,155</b>

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**CITY OF GLENDALE**  
**SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND**  
**FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Administrative Services</b>				
General Fund (101)	\$ 2,929,905	\$ 4,878,055	\$ 4,884,205	\$ 4,717,267
Liability Insurance Fund (612)	2,611,684	5,628,464	5,628,464	5,467,000
<b>Total Administrative Services</b>	<b>\$ 5,541,589</b>	<b>\$ 10,506,519</b>	<b>\$ 10,512,669</b>	<b>\$ 10,184,267</b>
<b>City Attorney</b>				
General Fund (101)	\$ 1,616,905	\$ 3,565,347	\$ 3,565,347	\$ 3,720,156
<b>Total City Attorney</b>	<b>\$ 1,616,905</b>	<b>\$ 3,565,347</b>	<b>\$ 3,565,347</b>	<b>\$ 3,720,156</b>
<b>City Clerk</b>				
General Fund (101)	\$ 969,666	\$ 1,516,208	\$ 1,516,208	\$ 1,363,822
<b>Total City Clerk</b>	<b>\$ 969,666</b>	<b>\$ 1,516,208</b>	<b>\$ 1,516,208</b>	<b>\$ 1,363,822</b>
<b>City Treasurer</b>				
General Fund (101)	\$ 538,972	\$ 578,866	\$ 578,866	\$ 615,378
<b>Total City Treasurer</b>	<b>\$ 538,972</b>	<b>\$ 578,866</b>	<b>\$ 578,866</b>	<b>\$ 615,378</b>
<b>Community Development</b>				
General Fund (101)	\$ 7,700,884	\$ 8,648,191	\$ 8,891,162	\$ 9,045,390
Community Development Fund (201)	334,824	420,000	420,000	420,000
Housing Assistance Fund (202)	26,265,174	26,849,303	28,849,303	30,482,612
Home Grant Fund (203)	2,958,724	2,320,339	2,320,339	2,104,436
GRA Administrative Fund I (240)	21,899,640	15,072,987	45,311,987	23,484,453
GRA Administrative Fund II (241)	6,640,837	5,782,185	8,323,185	6,255,581
Low & Moderate Housing Fund (242)	11,264,582	4,603,295	4,743,295	4,794,430
GRA Central Project Fund (244)	(95,903)	-	-	-
GC3 Fund (245)	166	605,000	605,000	605,000
SF Rd Corridor Tax Share Fund (246)	288,488	-	-	-
2010 Tax Allocation Bonds (247)	6,187,694	1,650,000	1,650,000	4,275,000
2011 TABs-Redevelopment Proj (248)	-	-	-	1,881,000
2003 GRA Tax Allocation Bonds (302)	4,776,490	4,773,000	4,773,000	4,802,600
2002 GRA Tax Allocation Bonds (304)	3,813,300	3,812,000	3,812,000	3,812,000
Low and Mod Loan Fund (307)	3,056,113	3,056,113	3,056,113	3,056,113
2010 GRA Tax Allocation Bonds (308)	-	1,823,470	1,823,470	1,462,025
2011 GRA Tax Allocation Bonds (309)	-	-	-	4,202,958
Capital Improvement Fund (401)	-	-	1,930,000	-
<b>Total Community Development</b>	<b>\$ 95,091,012</b>	<b>\$ 79,415,883</b>	<b>\$ 116,508,854</b>	<b>\$ 100,683,598</b>
<b>Community Services and Parks</b>				
General Fund (101)	\$ 12,872,175	\$ 14,971,286	\$ 15,075,014	\$ 12,159,020
Community Development Fund (201)	3,321,369	3,372,466	5,372,466	2,931,703
Supportive Housing Grant Fund (204)	2,124,913	2,194,335	2,194,335	2,443,451
Emergency Shelter Grant Fund (205)	473,479	143,776	143,776	199,156
Workforce Investment Fund (206)	5,059,749	3,962,100	4,090,485	4,625,000
Glendale Youth Alliance Fund (211)	-	-	-	1,899,165
Nutritional Meals Grant Fund (270)	485,379	517,205	628,296	520,757
Capital Improvement Fund (401)	3,490,976	2,500,113	2,246,713	675,511
Development Impact Fees (405)	-	-	978,000	-
Recreation Fund (501)	2,551,875	2,845,641	2,860,641	3,129,509
<b>Total Community Services and Parks</b>	<b>\$ 30,379,914</b>	<b>\$ 30,506,922</b>	<b>\$ 33,589,726</b>	<b>\$ 28,583,272</b>

**CITY OF GLENDALE**  
**SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND**  
**FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Fire</b>				
General Fund (101)	\$ 37,112,563	\$ 37,756,102	\$ 37,763,426	\$ 38,664,395
Fire Grant Fund (265)	1,422,858	3,414,892	7,570,465	1,074,836
Fire Mutual Aid Fund (266)	306,812	392,175	392,175	100,000
Special Events Fund (267)	93,153	86,250	86,250	31,606
Capital Improvement Fund (401)	20,837	-	-	200,000
Hazardous Disposal Fund (510)	1,756,549	1,859,872	1,859,872	1,748,680
Fire Paramedic Fund (511)	13,604,765	13,157,872	13,157,872	14,922,582
Fire Communication Fund (701)	3,156,588	3,785,969	3,831,199	4,066,447
<b>Total Fire</b>	<b>\$ 57,474,126</b>	<b>\$ 60,453,132</b>	<b>\$ 64,661,259</b>	<b>\$ 60,808,546</b>
<b>Glendale Water &amp; Power</b>				
Electric Public Benefit Fund (290)	\$ 8,052,913	\$ 8,260,800	\$ 8,422,570	\$ 7,379,200
Electric Operation Fund (551)	-	-	-	-
Electric Works Revenue Fund (552)	165,887,922	204,643,431	204,643,431	192,932,700
Electric Depreciation Fund (553)	-	54,059,604	62,506,104	49,215,400
Electric-SCAQMD State Sales (554)	-	25,000	25,000	-
Water Works Revenue Fund (572)	33,850,731	36,130,400	36,130,400	43,767,800
Water Depreciation Fund (573)	-	25,555,842	27,365,842	24,914,900
<b>Total Glendale Water &amp; Power</b>	<b>\$ 207,791,566</b>	<b>\$ 328,675,077</b>	<b>\$ 339,093,347</b>	<b>\$ 318,210,000</b>
<b>Human Resources</b>				
General Fund (101)	\$ 1,451,419	\$ 2,788,175	\$ 2,788,175	\$ 2,659,028
Unemployment Insurance Fund (610)	175,795	188,000	188,000	183,000
Compensation Insurance Fund (614)	18,592,122	10,468,140	10,468,140	10,434,000
Dental Insurance Fund (615)	1,445,458	1,403,000	1,403,000	1,559,000
Medical Insurance Fund (616)	22,043,463	22,260,000	22,260,000	24,063,000
Vision Insurance Fund (617)	263,350	347,000	347,000	361,000
Employee Benefits Fund (640)	3,184,455	2,647,000	2,647,000	3,700,000
RHSP Benefits Fund (641)	2,658,479	1,732,000	1,732,000	2,900,000
Post Employment Benefits Fund (642)	245,177	60,230	60,230	200,947
<b>Total Human Resources</b>	<b>\$ 50,059,718</b>	<b>\$ 41,893,545</b>	<b>\$ 41,893,545</b>	<b>\$ 46,059,975</b>
<b>Information Services</b>				
General Fund (101)	\$ 4,573,461	\$ -	\$ -	\$ -
Capital Improvement Fund (401)	341,217	-	-	-
ISD Infrastructure Fund (603)	983,821	4,669,075	4,789,075	6,070,179
ISD Applications Fund (604)	670,720	5,941,756	7,474,266	5,785,010
Citywide Document Mgt Sys Fund (606)	158,638	-	-	-
ISD Wireless Communication Fund (660)	2,604,769	3,669,936	3,669,936	4,243,398
Financial System Operation Fund (670)	1,084,120	-	-	-
ICIS (702)	190,481	-	-	-
<b>Total Information Services</b>	<b>\$ 10,607,226</b>	<b>\$ 14,280,767</b>	<b>\$ 15,933,277</b>	<b>\$ 16,098,587</b>
<b>Library</b>				
General Fund (101)	\$ 7,885,670	\$ 8,324,842	\$ 8,324,842	\$ 8,541,105
Library Fund (275)	455,385	209,974	374,613	221,290
Capital Improvement Fund (401)	361,679	1,750,000	1,750,000	4,071,191
<b>Total Library</b>	<b>\$ 8,702,735</b>	<b>\$ 10,284,816</b>	<b>\$ 10,449,455</b>	<b>\$ 12,833,586</b>



**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Management Services</b>				
General Fund (101)	\$ 4,147,784	\$ 4,985,187	\$ 5,042,653	\$ 4,586,429
Cable Access Fund (280)	450,000	450,000	515,000	532,000
Capital Improvement Fund (401)	114,797	-	-	-
<b>Total Management Services</b>	<b>\$ 4,712,581</b>	<b>\$ 5,435,187</b>	<b>\$ 5,557,653</b>	<b>\$ 5,118,429</b>
<b>Non-Departmental</b>				
General Fund (101)	\$ -	\$ (2,130,000)	\$ (2,130,000)	\$ (7,747,608)
<b>Total Non-Departmental</b>	<b>\$ -</b>	<b>\$ (2,130,000)</b>	<b>\$ (2,130,000)</b>	<b>\$ (7,747,608)</b>
<b>Police</b>				
General Fund (101)	\$ 53,841,474	\$ 64,039,853	\$ 64,039,853	\$ 69,321,620
Narcotic Forfeiture Fund (260)	490,677	1,379,503	1,529,503	1,264,495
Special Grant Fund (261)	1,357,598	801,351	2,335,720	1,446,876
Supplemental Law Enforcement (262)	269,465	270,632	270,632	366,996
Police Staff Augmentation Fund (263)	4,839,789	-	-	-
Special Events Fund (267)	507,481	691,518	691,518	773,442
Police Building Project (303)	2,392,567	2,250,000	2,250,000	2,350,000
Capital Improvement Fund (401)	86,404	-	-	-
Joint Helicopter Operation Fd (602)	651,018	1,263,636	1,263,636	1,082,266
<b>Total Police</b>	<b>\$ 64,436,473</b>	<b>\$ 70,696,493</b>	<b>\$ 72,380,862</b>	<b>\$ 76,605,695</b>
<b>Public Works</b>				
General Fund (101)	\$ 18,486,177	\$ 20,944,869	\$ 20,992,624	\$ 19,530,316
Local Transit Assistance Fund (250)	12,787,806	10,522,663	10,522,663	13,692,203
Air Quality Improvement (251)	648,286	318,496	318,496	305,537
SanFernando Landscape District (253)	5,013	40,000	40,000	81,124
Measure R Fund (254)	-	-	-	1,125,000
Capital Leases (306)	1,392,061	1,392,062	1,392,062	1,392,062
Capital Improvement Fund (401)	17,686,613	-	3,297,758	250,000
State Gas Tax Fund (402)	7,761,970	5,163,000	5,778,766	8,959,552
Parking Fund (520)	7,345,920	8,075,450	8,105,450	8,737,404
Sewer Fund (525)	17,490,207	34,323,556	37,673,956	46,373,708
Refuse Disposal Fund (530)	17,407,222	21,552,380	21,552,380	21,971,037
Fleet / Equipment Mgmt Fund (601)	10,447,894	16,942,270	16,942,270	17,769,304
<b>Total Public Works</b>	<b>\$ 111,459,169</b>	<b>\$ 119,274,746</b>	<b>\$ 126,616,425</b>	<b>\$ 140,187,247</b>
<b>Department Sub-Total</b>	<b>\$ 649,381,652</b>	<b>\$ 774,953,508</b>	<b>\$ 840,727,493</b>	<b>\$ 813,324,950</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY DEPARTMENT/FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Other Financing Uses</b>				
Transfer-Capital Funds	\$ 30,524,062	\$ 1,392,062	\$ 1,473,062	\$ 1,688,250
Transfer-Debt Service	5,000,000	-	-	-
Transfer-Electric	19,107,000	19,107,000	19,107,000	21,107,000
Transfer-General Fund	17,915,137	2,236,911	4,166,911	3,100,000
Transfer-GRA	591,000	605,000	605,000	605,000
Transfer-Internal Service Fund	4,319,786	1,075,000	1,075,000	1,965,000
Transfer-Parking	1,900,000	1,900,000	1,900,000	1,900,000
Transfer-Refuse Fund	-	1,000,000	1,000,000	1,000,000
Transfer-Special Revenue	-	3,240,000	3,240,000	4,559,955
Transfer-Water	4,160,000	4,160,000	4,160,000	-
<b>Other Financing Uses Sub-Total</b>	<b>\$ 83,516,985</b>	<b>\$ 34,715,973</b>	<b>\$ 36,726,973</b>	<b>\$ 35,925,205</b>
<b>GRAND TOTAL</b>	<b>\$ 732,898,637</b>	<b>\$ 809,669,481</b>	<b>\$ 877,454,466</b>	<b>\$ 849,250,155</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>General Fund</u></b>				
General Fund (101)				
Administrative Services	\$ 2,929,905	\$ 4,878,055	\$ 4,884,205	\$ 4,717,267
City Attorney	1,616,905	3,565,347	3,565,347	3,720,156
City Clerk	969,666	1,516,208	1,516,208	1,363,822
City Treasurer	538,972	578,866	578,866	615,378
Community Development	7,700,884	8,648,191	8,891,162	9,045,390
Community Services and Parks	12,872,175	14,971,286	15,075,014	12,159,020
Fire	37,112,563	37,756,102	37,763,426	38,664,395
Human Resources	1,451,419	2,788,175	2,788,175	2,659,028
Information Services	4,573,461	-	-	-
Library	7,885,670	8,324,842	8,324,842	8,541,105
Management Services	4,147,784	4,985,187	5,042,653	4,586,429
Non-Departmental	-	(2,130,000)	(2,130,000)	(7,747,608)
Police	53,841,474	64,039,853	64,039,853	69,321,620
Public Works	18,486,177	20,944,869	20,992,624	19,530,316
Transfers	17,915,137	2,236,911	4,166,911	3,100,000
<b>Total General Fund</b>	<b>\$ 172,042,192</b>	<b>\$ 173,103,892</b>	<b>\$ 175,499,286</b>	<b>\$ 170,276,318</b>

**Special Revenue**

Community Development Fund (201)	\$ 3,656,193	\$ 3,792,466	\$ 5,792,466	\$ 3,351,703
Housing Assistance Fund (202)	26,265,174	26,849,303	28,849,303	30,482,612
Home Grant Fund (203)	2,958,724	2,320,339	2,320,339	2,104,436
Supportive Housing Grant Fund (204)	2,124,913	2,194,335	2,194,335	2,443,451
Emergency Shelter Grant Fund (205)	473,479	143,776	143,776	199,156
Workforce Investment Fund (206)	5,059,749	3,962,100	4,090,485	4,625,000
Glendale Youth Alliance Fund (211)	-	-	-	1,899,165
GRA Administrative Fund I (240)	21,899,640	15,072,987	45,311,987	23,484,453
GRA Administrative Fund II (241)	7,231,837	6,387,185	8,928,185	6,860,581
Low & Moderate Housing Fund (242)	11,264,582	4,603,295	4,743,295	4,794,430
GRA Central Project Fund (244)	(95,903)	-	-	-
GC3 Fund (245)	166	605,000	605,000	605,000
SF Rd Corridor Tax Share Fund (246)	288,488	-	-	-
2010 Tax Allocation Bonds (247)	6,187,694	1,650,000	1,650,000	4,275,000
2011 TABs-Redevelopment Proj (248)	-	-	-	1,881,000
Local Transit Assistance Fund (250)	12,787,806	10,522,663	10,522,663	13,692,203
Air Quality Improvement (251)	648,286	318,496	318,496	305,537
SanFernando Landscape District (253)	5,013	40,000	40,000	81,124
Measure R Fund (254)	-	-	-	5,086,705
Narcotic Forfeiture Fund (260)	490,677	1,379,503	1,529,503	1,264,495
Special Grant Fund (261)	1,357,598	801,351	2,335,720	1,446,876
Supplemental Law Enforcement (262)	269,465	270,632	270,632	366,996
Police Staff Augmentation Fund (263)	4,839,789	3,240,000	3,240,000	-
Fire Grant Fund (265)	1,422,858	3,414,892	7,570,465	1,074,836
Fire Mutual Aid Fund (266)	306,812	392,175	392,175	100,000
Special Events Fund (267)	600,634	777,768	777,768	805,048
Nutritional Meals Grant Fund (270)	485,379	517,205	628,296	520,757

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
Library Fund (275)	455,385	209,974	374,613	221,290
Cable Access Fund (280)	450,000	450,000	515,000	1,130,250
Electric Public Benefit Fund (290)	8,052,913	8,260,800	8,422,570	7,379,200
Fire Paramedic Fund (511)	13,604,765	13,157,872	13,157,872	14,922,582
ICIS (702)	190,481	-	-	-
<b>Total Special Revenue</b>	<b>\$ 133,282,597</b>	<b>\$ 111,334,117</b>	<b>\$ 154,724,944</b>	<b>\$ 135,403,886</b>
<b><u>Debt Service</u></b>				
2003 GRA Tax Allocation Bonds (302)	\$ 4,776,490	\$ 4,773,000	\$ 4,773,000	\$ 4,802,600
Police Building Project (303)	7,392,567	2,250,000	2,250,000	2,350,000
2002 GRA Tax Allocation Bonds (304)	3,813,300	3,812,000	3,812,000	3,812,000
Capital Leases (306)	1,392,061	1,392,062	1,392,062	1,392,062
Low and Mod Loan Fund (307)	3,056,113	3,056,113	3,056,113	3,056,113
2010 GRA Tax Allocation Bonds (308)	-	1,823,470	1,823,470	1,462,025
2011 GRA Tax Allocation Bonds (309)	-	-	-	4,202,958
<b>Total Debt Service</b>	<b>\$ 20,430,532</b>	<b>\$ 17,106,645</b>	<b>\$ 17,106,645</b>	<b>\$ 21,077,758</b>
<b><u>Capital Projects</u></b>				
Capital Improvement Fund (401)				
Community Development	\$ -	\$ -	\$ 1,930,000	\$ -
Community Services and Parks	3,490,976	2,500,113	2,246,713	675,511
Fire	20,837	-	-	200,000
Information Services	341,217	-	-	-
Library	361,679	1,750,000	1,750,000	4,071,191
Management Services	114,797	-	-	-
Police	86,404	-	-	-
Public Works	17,686,613	-	3,297,758	250,000
Transfers	28,342,062	1,392,062	1,473,062	1,688,250
<b>Total Capital Improvement Fund</b>	<b>\$ 50,444,585</b>	<b>\$ 5,642,175</b>	<b>\$ 10,697,533</b>	<b>\$ 6,884,952</b>
State Gas Tax Fund (402)				
Public Works	\$ 7,761,970	\$ 5,163,000	\$ 5,778,766	\$ 8,959,552
<b>Total State Gas Tax Fund</b>	<b>\$ 7,761,970</b>	<b>\$ 5,163,000</b>	<b>\$ 5,778,766</b>	<b>\$ 8,959,552</b>
Police Facility Construction (404)				
Transfers	\$ 2,182,000	\$ -	\$ -	\$ -
<b>Total Police Facility Construction</b>	<b>\$ 2,182,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Development Impact Fees (405)				
Community Services and Parks	\$ -	\$ -	\$ 978,000	\$ -
<b>Total Development Impact Fees</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 978,000</b>	<b>\$ -</b>
<b>Total Capital Projects</b>	<b>\$ 60,388,555</b>	<b>\$ 10,805,175</b>	<b>\$ 17,454,299</b>	<b>\$ 15,844,504</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS BY FUND/DEPARTMENT  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>Enterprise</u></b>				
Recreation Fund (501)	\$ 2,551,875	\$ 2,845,641	\$ 2,860,641	\$ 3,129,509
Hazardous Disposal Fund (510)	1,756,549	1,859,872	1,859,872	1,748,680
Parking Fund (520)	9,245,920	9,975,450	10,005,450	10,637,404
Sewer Fund (525)	17,490,207	34,323,556	37,673,956	46,373,708
Refuse Disposal Fund (530)	17,407,222	22,552,380	22,552,380	22,971,037
Electric Works Revenue Fund (552)	184,994,922	223,750,431	223,750,431	214,039,700
Electric Depreciation Fund (553)	-	54,059,604	62,506,104	49,215,400
Electric-SCAQMD State Sales (554)	-	25,000	25,000	-
Water Works Revenue Fund (572)	38,010,731	40,290,400	40,290,400	43,767,800
Water Depreciation Fund (573)	-	25,555,842	27,365,842	24,914,900
Fire Communication Fund (701)	3,156,588	3,785,969	3,831,199	4,066,447
<b>Total Enterprise</b>	<b>\$ 274,614,014</b>	<b>\$ 419,024,145</b>	<b>\$ 432,721,275</b>	<b>\$ 420,864,585</b>
<b><u>Internal Service</u></b>				
Fleet / Equipment Mgmt Fund (601)	\$ 11,388,655	\$ 17,442,270	\$ 17,442,270	\$ 17,769,304
Joint Helicopter Operation Fund (602)	651,018	1,263,636	1,263,636	1,082,266
ISD Infrastructure Fund (603)	983,821	4,669,075	4,789,075	6,070,179
ISD Applications Fund (604)	670,720	6,516,756	8,049,266	6,385,010
Police CAD RMS Replacement Fund (605)	1,545,482	-	-	-
Citywide Document Mgt Sys Fund (606)	367,767	-	-	-
Unemployment Insurance Fund (610)	175,795	188,000	188,000	183,000
Liability Insurance Fund (612)	2,611,684	5,628,464	5,628,464	6,832,000
Compensation Insurance Fund (614)	18,592,122	10,468,140	10,468,140	10,434,000
Dental Insurance Fund (615)	1,445,458	1,403,000	1,403,000	1,559,000
Medical Insurance Fund (616)	22,043,463	22,260,000	22,260,000	24,063,000
Vision Insurance Fund (617)	263,350	347,000	347,000	361,000
Employee Benefits Fund (640)	3,184,455	2,647,000	2,647,000	3,700,000
RHSP Benefits Fund (641)	2,658,479	1,732,000	1,732,000	2,900,000
Post Employment Benefits Fund (642)	245,177	60,230	60,230	200,947
ISD Wireless Communication Fund (660)	2,604,769	3,669,936	3,669,936	4,243,398
Financial System Operation Fund (670)	2,708,533	-	-	-
<b>Total Internal Service</b>	<b>\$ 72,140,748</b>	<b>\$ 78,295,507</b>	<b>\$ 79,948,017</b>	<b>\$ 85,783,104</b>
<b>GRAND TOTAL</b>	<b>\$ 732,898,637</b>	<b>\$ 809,669,481</b>	<b>\$ 877,454,466</b>	<b>\$ 849,250,155</b>

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# CITY OF GLENDALE

## GENERAL FUND

The **General Fund** is the City's primary operating fund. It accounts for the majority of financial resources and outlays for services that the public typically associates with local government. These services include parks, libraries, police, fire, building and planning services, and general administrative support functions. The fund also accounts for the City's discretionary funding sources (e.g., property tax, sales tax, vehicle license fees, and franchise fees). As a rule, General Fund resources are used only to fund operations that do not have other dedicated (restricted) funding sources.

The Budget Message, the Budget Guide, and the Resources & Appropriations sections of this document provide more information on the FY 2011-12 General Fund budget, including budget assumptions, expenditure and revenue highlights, transfers to other funds, and the financial forecast.

**CITY OF GLENDALE**  
**SUMMARY OF APPROPRIATIONS IN THE GENERAL FUND**  
**FY 2011-2012 ADOPTED BUDGET**

	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Operation</b>	<b>Capital Outlay</b>	<b>Estimated Savings</b>	<b>Transfers</b>	<b>TOTAL APPROPRIATIONS</b>
Administrative Services	\$ 3,279,837	\$ 1,437,430	\$ -	\$ -	\$ -	\$ 4,717,267
City Attorney	3,470,383	249,773	-	-	-	3,720,156
City Clerk	932,921	430,901	-	-	-	1,363,822
City Treasurer	542,418	72,960	-	-	-	615,378
Community Development	8,123,196	922,194	-	-	-	9,045,390
Community Services & Parks	9,055,947	3,103,073	-	-	-	12,159,020
Fire	33,516,057	5,107,338	41,000	-	-	38,664,395
Human Resources	1,659,195	999,833	-	-	-	2,659,028
Library	6,391,822	2,149,283	-	-	-	8,541,105
Management Services	3,502,909	1,083,520	-	-	-	4,586,429
Non-Departmental	-	-	-	(7,747,608)	-	(7,747,608)
Police	59,735,891	9,585,729	-	-	-	69,321,620
Public Works	11,148,195	8,382,121	-	-	-	19,530,316
Transfers-Out of General Fund	-	-	-	-	3,100,000	3,100,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$141,358,771</b>	<b>\$ 33,524,155</b>	<b>\$ 41,000</b>	<b>\$(7,747,608)</b>	<b>\$3,100,000</b>	<b>\$ 170,276,318</b>



**CITY OF GLENDALE  
GENERAL FUND  
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>REVENUES</b>					
<b>Property Taxes</b>					
30010	Property tax current	\$ 22,698,004	\$ 24,100,000	\$ 24,100,000	\$ 25,107,000
30011	Property tax admin fee	(688,751)	(730,000)	(730,000)	(771,000)
30020	Property tax delinquent	1,316,535	1,480,000	1,480,000	740,000
30030	Property tax supplement	264,644	690,000	690,000	250,000
30050	ERAF in lieu VLF	15,896,504	15,860,000	15,860,000	16,158,000
30060	SB211 Prop tax share Central	518,194	460,000	460,000	470,000
30700	Property tax penalty	330,382	350,000	350,000	357,000
<b>Total Property Taxes</b>		<b>\$ 40,335,513</b>	<b>\$ 42,210,000</b>	<b>\$ 42,210,000</b>	<b>\$ 42,311,000</b>
<b>Sales Tax</b>					
30300	Sales tax	\$ 18,243,262	\$ 20,836,000	\$ 20,836,000	\$ 20,300,000
30305	ERAF in lieu of sales tax	5,571,524	5,705,000	5,705,000	6,800,000
30310	State 1/2% sales tax	1,331,133	1,600,000	1,600,000	1,475,000
<b>Total Sales Tax</b>		<b>\$ 25,145,919</b>	<b>\$ 28,141,000</b>	<b>\$ 28,141,000</b>	<b>\$ 28,575,000</b>
<b>Utility Users Tax</b>					
30320	Utility users tax	\$ 27,827,499	\$ 28,525,000	\$ 28,525,000	\$ 28,515,000
<b>Total Utility Users Tax</b>		<b>\$ 27,827,499</b>	<b>\$ 28,525,000</b>	<b>\$ 28,525,000</b>	<b>\$ 28,515,000</b>
<b>Other Taxes</b>					
30330	Franchise tax	\$ 2,586,619	\$ 2,713,000	\$ 2,713,000	\$ 2,633,000
30340	Occupancy tax	2,690,462	2,900,000	2,900,000	2,720,000
30350	Property transfer tax	572,820	550,000	550,000	554,000
30360	Landfill host assessment	-	2,800,000	2,800,000	2,800,000
<b>Total Other Taxes</b>		<b>\$ 5,849,901</b>	<b>\$ 8,963,000</b>	<b>\$ 8,963,000</b>	<b>\$ 8,707,000</b>
<b>Licenses &amp; Permits</b>					
30800	Dog licenses	\$ 105,760	\$ 100,000	\$ 100,000	\$ 189,250
30805	Cat licenses	28	-	-	-
30820	Building permits	2,768,353	3,430,000	3,430,000	3,956,460
30821	Green bldg initiative SB1473	493	-	-	-
30825	Plan check fees	133,074	128,000	128,000	314,759
30830	Planning permits	816,721	675,000	675,000	856,914
30840	Grading permits	25,228	20,000	20,000	32,345
30850	Street permits	271,685	300,000	300,000	303,188
30870	Business license permits	431,235	450,000	450,000	572,858
<b>Total Licenses &amp; Permits</b>		<b>\$ 4,552,577</b>	<b>\$ 5,103,000</b>	<b>\$ 5,103,000</b>	<b>\$ 6,225,774</b>
<b>Fines &amp; Forfeitures</b>					
37800	Traffic safety fines	\$ 1,205,638	\$ 1,200,000	\$ 1,200,000	\$ 1,180,000
37801	Red-Light traffic safety fines	-	385,000	385,000	275,000
<b>Total Fines &amp; Forfeitures</b>		<b>\$ 1,205,638</b>	<b>\$ 1,585,000</b>	<b>\$ 1,585,000</b>	<b>\$ 1,455,000</b>
<b>Intergovernmental Revenue</b>					
30900	Interest on advance to GRA	\$ 2,081,000	\$ 3,081,000	\$ 3,081,000	\$ 6,000,000
<b>Total Intergovernmental Revenue</b>		<b>\$ 2,081,000</b>	<b>\$ 3,081,000</b>	<b>\$ 3,081,000</b>	<b>\$ 6,000,000</b>

**CITY OF GLENDALE  
GENERAL FUND  
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Use of Money &amp; Property</b>					
38000	Interest & inv. revenue	\$ 958,646	\$ 1,500,000	\$ 1,500,000	\$ 500,000
38005	Interest & inv. GASB 31	174,630	-	-	-
38100	Landfill gas royalties	2,071,429	2,500,000	2,500,000	2,500,000
38200	Rental income	240,168	240,000	240,000	240,000
38201	Lease income	450,000	450,000	515,000	532,000
<b>Total Use of Money &amp; Property</b>		<b>\$ 3,894,872</b>	<b>\$ 4,690,000</b>	<b>\$ 4,755,000</b>	<b>\$ 3,772,000</b>
<b>Revenues from Other Agencies</b>					
31240	Federal grant	\$ 127,500	\$ -	\$ -	\$ -
31250	Disaster relief reimb	638,414	-	-	-
31260	Mutual aid reimbursement	149,063	-	-	-
31600	Historic preserve grant	8,500	-	-	-
32611	Disaster relief reimb - State	166,512	-	-	-
32850	State S/B 90	74,527	50,000	50,000	75,000
33000	Motor vehicle in lieu	608,461	500,000	500,000	513,000
33100	State library grant	26,982	80,000	80,000	70,000
33400	State H/O exemptions	217,893	225,000	225,000	222,000
34050	County grants	5,417	10,000	10,000	9,400
34300	Joint project	990	-	-	-
34301	Local grants	-	-	10,000	-
<b>Total Revenues from Other Agencies</b>		<b>\$ 2,024,259</b>	<b>\$ 865,000</b>	<b>\$ 875,000</b>	<b>\$ 889,400</b>
<b>Charges for Services</b>					
34500	Zoning-Subdivision fees	\$ 25,519	\$ 24,000	\$ 24,000	\$ 79,537
34510	Map and publication fees	32,338	30,000	30,000	52,000
34520	Filing-certification fee	3,397	10,000	10,000	4,000
34523	Notary fees	1,920	-	-	-
34527	Child identification kits	716	-	-	-
34529	Film rentals of city property	41,356	100,000	100,000	10,400
34532	Special event fees	89,641	-	-	54,260
34540	Finger print fees	218,931	200,000	200,000	243,540
34600	Special police fees	410,025	860,000	860,000	502,657
34605	Vehicle tow admin fee (VTACR)	159,938	150,000	150,000	190,000
34630	Fire fees	277,416	475,000	475,000	347,223
34631	Fire mechanical maint fees	-	10,000	10,000	10,350
34650	Hydrant flow test fees	(10)	-	-	-
34660	Hazardous vegetation fee	1,388	-	-	-
34680	Code enforcement fees	36,950	40,000	40,000	228,697
34690	Youth employment fees	1,358,831	1,685,660	1,685,660	-
34691	Outreach revenue	67,708	130,000	130,000	75,000
34700	Express plan check fees	94,544	5,000	5,000	199,502
34701	Final Map Checking Fees	-	-	40,000	9,676
34710	Excavation fees	100,333	90,000	90,000	363,735
34770	Collectible jobs - A & G	88,073	80,000	80,000	83,000
35000	Library fines and fees	114,697	125,000	125,000	137,719
35020	Library misc fees	-	-	-	32,480
35261	Aquatics	8,855	15,000	15,000	16,000
35510	Local assessment fees	72,296	50,000	50,000	52,000

**CITY OF GLENDALE  
GENERAL FUND  
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
37112 Charges for Surveillance	-	-	-	250,000
37140 Graphics fees (external)	32,000	-	-	-
<b>Total Charges for Services</b>	<b>\$ 3,236,861</b>	<b>\$ 4,079,660</b>	<b>\$ 4,119,660</b>	<b>\$ 2,941,776</b>
<b>Misc. &amp; Non-Operating</b>				
38500 Donations & contribution	\$ 6,894	\$ 20,000	\$ 20,000	\$ 25,000
38520 Rose float donations	50,000	-	-	50,000
38525 Sponsorships	16,036	-	-	-
38526 Advertising revenue	35,166	30,000	30,000	35,000
38550 Unclaimed money & prop	29,035	50,000	50,000	25,000
38560 Miscellaneous revenue	518,559	722,669	722,669	825,000
38567 PERS discount	1,010,115	-	-	-
39080 Sales of property	1,680	-	-	-
<b>Total Misc. &amp; Non-Operating</b>	<b>\$ 1,667,485</b>	<b>\$ 822,669</b>	<b>\$ 822,669</b>	<b>\$ 960,000</b>
<b>Interfund Revenue</b>				
37660 Salary O/H budget Job	\$ 493,627	\$ 410,000	\$ 410,000	\$ 410,000
37661 Cost allocation revenue	11,518,178	14,386,563	14,386,563	14,211,180
<b>Total Interfund Revenue</b>	<b>\$ 12,011,805</b>	<b>\$ 14,796,563</b>	<b>\$ 14,796,563</b>	<b>\$ 14,621,180</b>
<b>Operating Transfer from Other Funds</b>				
39110 Transfer-Special Revenue	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
39120 Transfer-Capital Funds	5,850,000	-	81,000	296,188
39130 Transfer-Debt Service	5,000,000	-	-	-
39146 Transfer-Refuse Fund	-	1,000,000	1,000,000	1,000,000
39150 Transfer-Electric	19,107,000	19,107,000	19,107,000	21,107,000
39160 Transfer-Water	4,160,000	4,160,000	4,160,000	-
39200 Transfer-Parking	1,900,000	1,900,000	1,900,000	1,900,000
39210 Transfer-Internal Service Fund	1,000,000	1,075,000	1,075,000	-
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 37,017,000</b>	<b>\$ 30,242,000</b>	<b>\$ 30,323,000</b>	<b>\$ 24,303,188</b>
<b>Total Revenues</b>	<b>\$ 166,850,329</b>	<b>\$ 173,103,892</b>	<b>\$ 173,299,892</b>	<b>\$ 169,276,318</b>
<b>Use of Fund Balance/(Surplus)</b>	<b>\$ 5,191,863</b>	<b>\$ -</b>	<b>\$ 2,199,394</b>	<b>\$ 1,000,000</b>
<b>TOTAL RESOURCES</b>	<b>\$ 172,042,192</b>	<b>\$ 173,103,892</b>	<b>\$ 175,499,286</b>	<b>\$ 170,276,318</b>

**CITY OF GLENDALE  
GENERAL FUND  
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>EXPENDITURES</b>					
<b>Salaries &amp; Benefits</b>					
41100	Salaries	\$ 81,846,330	\$ 91,259,746	\$ 91,305,939	\$ 89,465,232
41200	Overtime	9,214,606	6,959,728	6,959,728	6,956,881
41300	Hourly wages	4,264,057	3,973,687	4,020,169	3,244,711
41600-42600	Benefits	18,430,370	20,098,855	20,106,505	26,487,783
42700	PERS retirement	14,620,408	16,160,338	16,166,554	21,263,061
42798	Program reduction salary&ben	-	-	-	(4,000,897)
42799	Salary charges out	(2,032,338)	(2,174,000)	(2,174,000)	(2,058,000)
<b>Total Salaries &amp; Benefits</b>		<b>\$126,343,433</b>	<b>\$136,278,354</b>	<b>\$136,384,895</b>	<b>\$141,358,771</b>
<b>Maintenance &amp; Operation</b>					
42800	Auto allowance	\$ 317,750	\$ 289,628	\$ 289,628	\$ 274,194
42900	Uniform allowance	543,380	539,750	539,750	537,459
43050	Repairs-bldgs & grounds	579,055	601,058	601,058	598,120
43060	Utilities	2,882,668	2,828,463	2,833,763	2,824,864
43070	Lease payments	11,350	91,266	91,266	52,359
43080	Rent	92,686	39,552	39,552	8,057
43090	Equipment usage	4,202	2,000	2,000	2,000
43110	Contractual services	7,356,654	7,858,114	8,192,388	8,151,969
43111	Construction services	1,760,491	1,551,000	1,551,000	1,511,000
43112	Direct assistance	66,000	-	-	-
43114	City grant match	-	-	3,675	-
43150	Cost allocation charge	1,134	-	-	-
44100	Repairs to equipment	76,567	104,766	104,766	121,650
44120	Repairs to office equip	59,552	74,923	74,923	74,450
44200	Advertising	104,487	139,760	139,760	128,610
44250	Data communication	65,177	2,955	2,955	-
44300	Telephone	648,091	502,336	502,336	-
44351	Fleet / equip rental charge	6,270,595	6,270,295	6,270,295	5,270,294
44352	ISD service charge	-	8,478,506	8,478,506	8,148,405
44400	Janitorial services	152,803	137,512	137,512	139,800
44450	Postage	157,316	196,799	197,034	170,943
44500	Support of prisoners	67,089	95,000	95,000	60,600
44550	Travel	64,484	87,361	87,361	105,857
44551	POST travel	14,589	30,493	30,493	108,205
44600	Laundry & towel service	26,980	38,120	38,120	37,900
44650	Training	99,776	145,104	146,104	174,075
44651	POST training	49,778	103,376	103,376	23,790
44700	Computer software	138,819	89,624	89,624	-
44750	Liability	2,920,210	2,263,526	2,264,721	1,745,394
44751	Insurance/surety bond premium	-	350,497	350,497	383,319
44760	Regulatory	1,913	1,700	1,700	3,300
44800	Membership and dues	81,192	158,512	158,512	160,635
45050	Periodicals & newspapers	221,217	194,130	194,130	233,701
45100	Books	445,463	423,343	423,343	479,954
45150	Furniture & equipment	264,992	167,366	167,366	224,300
45170	Computer hardware	41,321	43,830	43,830	-
45200	Maps and blue prints	5,253	9,450	9,450	9,450
45250	Office supplies	436,616	550,063	550,463	557,209

**CITY OF GLENDALE  
GENERAL FUND  
SUMMARY FOR THE BUDGET YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
45300 Small tools	9,136	18,000	18,000	18,050
45350 General supplies	1,231,348	1,283,526	1,316,391	1,297,637
45400 Reports & publications	884	1,400	1,400	1,400
45450 Printing and graphics	85,684	298,583	297,608	254,415
45600 A & G overhead	368	-	-	-
46000 Depreciation	-	305,556	305,556	-
46900 Business meetings	81,816	86,526	86,526	79,055
47000 Miscellaneous	111,034	229,358	230,358	176,480
47010 Discount earned & lost	(461)	-	-	-
49049 Program reductions M&O	-	-	-	(624,745)
49050 Charges-other depts	-	(48,500)	(48,500)	-
<b>Total Maintenance &amp; Operation</b>	<b>\$ 27,549,460</b>	<b>\$ 36,634,627</b>	<b>\$ 37,013,596</b>	<b>\$ 33,524,155</b>
<b>Transfer - Other Funds</b>				
48020 Transfer-Special Revenue	\$ 4,736,911	\$ 2,236,911	\$ 2,236,911	\$ 1,600,000
48040 Transfer-Capital Funds	-	-	1,930,000	1,500,000
48070 Transfer-Internal Service	13,178,226	-	-	-
<b>Total Transfer - Other Funds</b>	<b>\$ 17,915,137</b>	<b>\$ 2,236,911</b>	<b>\$ 4,166,911</b>	<b>\$ 3,100,000</b>
Capital Outlay	\$ 234,162	\$ 84,000	\$ 63,884	\$ 41,000
Estimated Savings	-	(2,130,000)	(2,130,000)	(7,747,608)
<b>TOTAL EXPENDITURES</b>	<b>\$172,042,192</b>	<b>\$173,103,892</b>	<b>\$175,499,286</b>	<b>\$170,276,318</b>

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# CITY OF GLENDALE

## SPECIAL REVENUE FUNDS

**Special Revenue Funds** consist of those "restricted receipts" which may not be used for general municipal purposes. They are restricted by Local Ordinance, State or Federal Statute, to be used for specific purposes. These groups of funds represent services funded primarily by other levels of government and not "traditionally" provided by local government. Most of the Federal, State, and County grants that the City receives are accounted for in special revenue funds and must be spent and accounted for according to the specific grant requirements. Should the funding for most of these programs be eliminated, it is likely that the services would also be eliminated. Unspent revenues can be carried over to the next fiscal year because the use of the revenues is restricted and the projects they are designed to fund may take multiple fiscal years to complete.

Total appropriation in the Special Revenue Funds for FY 2011-12 is \$135.4 million, which reflects an increase of approximately \$24.1 million or a 21.6% compared to the FY2010-11 adopted budget. This change, however, is a net change and consists of a variety of changes. More details on the Special Revenue Funds can be found in the Resources & Appropriations section of this document. Below is a brief description of the thirty-two (32) Special Revenue Funds included in the Special Revenue Funds section.

- Community Development Fund (201) is used to account for grants received from the U.S Department of Housing and Urban Development (HUD) and expended by the City as a participant in the Federal Community Development Block Grant Program. This program started in 1974 and since then has the greatest level of community participation and demand for service.
- Housing Assistance Fund (202) is used to account for monies received and expended by the City under Section 8 of the Federal Housing and Urban Development Act for housing assistance to low and moderate income families.
- Home Grant Fund (203) is used to account for monies received and expended by the City under the HOME Investment Partnerships Program to strengthen public-private partnerships and to preserve and provide affordable housing.
- Supportive Housing Grant Fund (204) is used to account for monies received by the City under the Supportive Housing Program to address the homeless needs of the City.
- Emergency Shelter Grant Fund (205) is used to account for monies received by the City under the Emergency Shelter Grant Program to address the homeless needs of the City.
- Workforce Investment Fund (206) is used to account for grant monies received and expended, in the federally funded job training program.
- Glendale Youth Alliance Fund (211) is a new fund established in FY 10-11 to account for monies received and expended by the "self sustaining" programs provided by the Glendale Youth Alliance (GYA). Prior to the establishment of this fund, GYA was housed entirely in the General Fund and various controlled programs were used to account for monies received and

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

expended within these “self sustaining” programs. These programs are “self sustaining” because youth employment fees are charged to customers for services provided. The estimated revenue for these youth employment fees is the determining factor in establishing the program budgets. Since revenues deposited into the General Fund are considered to be a part of the general pool of monies, and the revenue generated through the youth employment fees need to be appropriated for the “self sustaining” programs only, it was decided that the creation of a Special Revenue Fund would better meet the needs of these programs.

- GRA Administrative Fund I (240) is used to account for monies received and expended within the Central Project Area in accordance with the Redevelopment Plan of the Agency made pursuant to redevelopment laws of the State of California. The Central Project Area was established in 1972 with the intent of revitalizing the central business district of the city.
- GRA Administrative Fund II (241) is used to account for monies received and expended within the San Fernando Project Area in accordance with the Redevelopment Plan of the Agency made pursuant to redevelopment laws of the States of California. The San Fernando Project Area was established in 1992 with the intent of providing for the revitalization of the Project Area by proper planning and reinvestment activities.
- Low and Moderate Housing Fund (242) is used to account for monies received and expended by the Agency for the 20% set aside funding from tax increment pursuant to redevelopment laws of the State of California.
- GRA Central Project Fund (244) is also known as the Town Center Fund, which is the development fund for the 2002 Tax Allocation Bonds proceeds.
- Grand Central Creative Campus (GC3) Fund (245) is the Walt Disney Co. development project which brings new construction and more jobs to the area, along with increased tax increment revenue. The first phase of the project consisted of two 3-story, Hollywood Art Deco buildings (each 125,000 SF) completed in December 2006. This first phase is located at the corner of Grandview Avenue and Flower Street. City and Agency staff have been reviewing plans for a 23,000 SF child care facility with a staff of 77 which will be licensed for 236 children.
- SF Road Corridor Tax Share Fund (246) houses three redevelopment projects Flower Street Rail Crossing, SR134/San Fernando Rd Access and Grandview/Sonora Railroad Crossing in the San Fernando Project Area.
- 2010 Tax Allocation Bonds Fund (247) was established in FY 2009-10 to properly record and account for the Capital Projects assigned to be funded for by the 2010 Tax Allocation Bonds issued by the Glendale Redevelopment Agency.
- 2011 Tax Allocation Bonds Fund (248) was established in FY 2010-11 to properly record and account for the Redevelopment Capital Projects assigned to be funded for by the 2011 Tax Allocation Bonds issued by the Glendale Redevelopment Agency.



## CITY OF GLENDALE SPECIAL REVENUE FUNDS

- 2011 Tax Allocation Bonds Fund (249) was established in FY 2010-11 to properly record and account for the Housing Projects assigned to be funded for by the 2011 Tax Allocation Bonds issued by the Glendale Redevelopment Agency.
- Local Transit Assistance Fund (250) is used to account for monies received from a portion of the sales tax (Prop A & C) which is restricted to transportation-related activities. This funding is dedicated toward ongoing capital projects for the City's public transit system.
- Air Quality Improvement Fund (251) is used to account for monies received from South Coast Air Quality Management District and expended on air pollution reduction.
- PW Special Grants Fund (252) is used to account for various small grants received and expended by the Public Works Department.
- San Fernando Landscape District Fund (253) is used to account for assessments and expenditures associated with the San Fernando Road Corridor (SFRC) Landscape & Maintenance District Project.
- Measure R Fund (254) is used to account for the ½ cent sales tax increase to fund for the transportation needs of Los Angeles County which was voter approved in November 2008. The collection of the tax began on July 1, 2009. Fifteen percent (15%) of the Measure R tax is designated for the Local Return (LR) Program to be used by cities and the County of Los Angeles. The Los Angeles County Metropolitan Transportation Authority (LACMTA) allocates and distributes LR funds monthly to the City on a per capita basis. The Measure R Ordinance specifies that LR funds are to be used for transportation purposes only. Eligible projects include Streets and Roads, Traffic Control Measures, Bikeways & Pedestrians Improvements and Public Transit Services.
- Narcotic Forfeiture Fund (260) is used to account for the proceeds of money or property seized as a result of illegal activity which is restricted to law enforcement uses.
- Special Grant Fund (261) is used to account for various Federal, State & County grants received and expended by the Police Department to support programs such as Safe Cities, Project Safe Neighborhood, Seat Belt Enforcement, Traffic Education Enforcement, Sobriety Checkpoints, Wellness, Technology Purchase, Personnel Training, etc.
- Supplemental Law Enforcement Fund (262) is used to account for monies received from the State of California to provide funding for local agencies for the Citizen's Option for Public Safety Program (COPS).
- Fire Grant Fund (265) is used to account for grant monies received and expended for fire prevention programs.

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

- Fire Mutual Aid Fund (266) is used to account for reimbursements received from either Federal or the State of California for the City's fire strike team labor costs, fire equipment charges as well as overhead costs incurred by the City in assisting fire incidents outside of the City's jurisdiction. The fund was established in FY 2008-09 to account for all mutual aid related revenues and expenses, which were previously accounted for in the General Fund.
- Special Events Fund (267) is used to account for reimbursements received from different agencies for City personnel services provided to special events and movie filming.
- Nutritional Meals Grant Fund (270) is used to account for monies received from Federal assistance programs for senior citizen services.
- Library Grant Fund (275) is used to account for grant monies, donations, and special revenues received from State and local agencies to be expensed for library programs.
- Cable Access Fund (280) is used to account for the 1.45% cable access fee to provide for resources to broadcast the City Council meetings and other various commissions, forums, etc. Effective FY 2009-10, the staff and operations for the Cable Access Fund were moved to the General Fund. The Cable Access fees remain in this fund to account for lease payments.
- Electric Public Benefit Fund (290) is used to account for the 2.85% fees assessed on the electric customers to fund public benefit programs such as low income projects, research and development and demonstration programs, as mandated by State of California, AB 1890.
- Fire Paramedic Fund (511) is used to account for operations of the emergency transport and paramedic service in the City. The Fire Paramedic Fund was created by the City Council during FY 1998-99. This program became fully operational on March 1, 2000. This fund has become a Special Revenue Fund due to its continuing net losses. The City continues to only recover a portion of operational costs in this fund. The annual budget includes a transfer from the General Fund to help stabilize this fund.

The following pages provide a summary of the budget for each of the City's Special Revenue Funds for the budget year ending June 30, 2012.

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Community Development Fund 201	Housing Assistance Fund 202	Home Grant Fund 203
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	-	21,233	-
Revenue from Other Agencies	3,351,703	15,565,668	2,104,436
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	15,169,494	-
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 3,351,703</b>	<b>\$ 30,756,395</b>	<b>\$ 2,104,436</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 974,884	\$ 2,372,231	\$ 210,624
Maintenance and Operation	1,406,151	28,110,381	1,893,812
Capital Outlay	-	-	-
Capital Projects	970,668	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 3,351,703</b>	<b>\$ 30,482,612</b>	<b>\$ 2,104,436</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 273,783</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Supportive Housing Grant Fund 204	Emergency Shelter Grant Fund 205	Workforce Investment Fund 206
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	-	-	-
Revenue from Other Agencies	2,443,451	199,156	4,525,000
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	-	100,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 2,443,451</b>	<b>\$ 199,156</b>	<b>\$ 4,625,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 134,686	\$ 7,908	\$ 3,339,244
Maintenance and Operation	2,308,765	191,248	1,285,756
Capital Outlay	-	-	-
Capital Projects	-	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,443,451</b>	<b>\$ 199,156</b>	<b>\$ 4,625,000</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Glendale Youth Alliance Fund 211	GRA Administrative Fund I 240	GRA Administrative Fund II 241
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ 9,576,758	\$ 6,790,255
Other Taxes	-	-	-
Use of Money and Property	-	980,000	20,000
Revenue from Other Agencies	-	-	-
Charges for Services	1,899,165	16,000	-
Misc and Non-Operating Revenue	-	20,000	-
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	12,891,695	50,326
<b>TOTAL RESOURCES</b>	<b>\$ 1,899,165</b>	<b>\$ 23,484,453</b>	<b>\$ 6,860,581</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 1,664,584	\$ 2,093,804	\$ 291,208
Maintenance and Operation	234,581	11,777,649	5,315,373
Capital Outlay	-	-	-
Capital Projects	-	9,613,000	649,000
Transfers to Other Funds	-	-	605,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,899,165</b>	<b>\$ 23,484,453</b>	<b>\$ 6,860,581</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Low & Moderate Housing Fund 242	GRA Central Project Fund 244	GC3 Fund 245
<b>Estimated Resources</b>			
Property Taxes	\$ 3,607,008	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	165,000	65,000	50,000
Revenue from Other Agencies	-	-	-
Charges for Services	-	-	-
Misc and Non-Operating Revenue	250,000	-	-
Transfers from Other Funds	-	-	605,000
Use of Fund Balance	772,422	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 4,794,430</b>	<b>\$ 65,000</b>	<b>\$ 655,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 2,278,072	\$ -	\$ -
Maintenance and Operation	2,516,358	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	605,000
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,794,430</b>	<b>\$ -</b>	<b>\$ 605,000</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ 50,000</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	SF Rd Corridor Tax Share Fund 246	2010 Tax Allocation Bonds 247	2011 TABs- Redevelopment Projects 248
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	170,000	350,000	-
Revenue from Other Agencies	2,300,000	-	-
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	-	-
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	3,925,000	1,881,000
<b>TOTAL RESOURCES</b>	<b>\$ 2,470,000</b>	<b>\$ 4,275,000</b>	<b>\$ 1,881,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ -	\$ -	\$ -
Maintenance and Operation	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	4,275,000	1,881,000
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ 4,275,000</b>	<b>\$ 1,881,000</b>
<b>NET SURPLUS</b>	<b>\$ 2,470,000</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Local Transit Assistance Fund 250	Air Quality Improvement 251	SanFernando Landscape District 253
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	100,000	20,000	-
Revenue from Other Agencies	8,349,602	255,000	-
Charges for Services	1,446,000	52,000	-
Misc and Non-Operating Revenue	40,000	-	81,124
Transfers from Other Funds	3,961,705	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 13,897,307</b>	<b>\$ 327,000</b>	<b>\$ 81,124</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 1,072,660	\$ 201,709	\$ -
Maintenance and Operation	9,257,043	103,828	81,124
Capital Outlay	3,262,500	-	-
Capital Projects	100,000	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 13,692,203</b>	<b>\$ 305,537</b>	<b>\$ 81,124</b>
<b>NET SURPLUS</b>	<b>\$ 205,104</b>	<b>\$ 21,463</b>	<b>\$ -</b>



**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Measure R Fund 254	Narcotic Forfeiture Fund 260	Special Grant Fund 261
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	1,738,167	-	-
Use of Money and Property	11,774	-	-
Revenue from Other Agencies	-	-	536,366
Charges for Services	-	-	278,818
Misc and Non-Operating Revenue	-	-	87,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	3,336,764	1,264,495	544,692
<b>TOTAL RESOURCES</b>	<b>\$ 5,086,705</b>	<b>\$ 1,264,495</b>	<b>\$ 1,446,876</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ -	\$ 497,681	\$ 778,446
Maintenance and Operation	-	416,814	668,430
Capital Outlay	-	350,000	-
Capital Projects	1,125,000	-	-
Transfers to Other Funds	3,961,705	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 5,086,705</b>	<b>\$ 1,264,495</b>	<b>\$ 1,446,876</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Supplemental Law Enforcement 262	Fire Grant Fund 265	Fire Mutual Aid Fund 266
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	-	-	-
Revenue from Other Agencies	366,996	1,094,606	100,000
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	3,000	-
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 366,996</b>	<b>\$ 1,097,606</b>	<b>\$ 100,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 357,573	\$ 363,172	\$ 98,306
Maintenance and Operation	9,423	11,664	1,694
Capital Outlay	-	-	-
Capital Projects	-	700,000	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 366,996</b>	<b>\$ 1,074,836</b>	<b>\$ 100,000</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 22,770</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Special Events Fund 267	Nutritional Meals Grant Fund 270	Library Fund 275
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	-	-
Use of Money and Property	-	2,500	30,477
Revenue from Other Agencies	-	244,347	-
Charges for Services	805,048	-	110,404
Misc and Non-Operating Revenue	-	136,202	53,909
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	137,708	26,500
<b>TOTAL RESOURCES</b>	<b>\$ 805,048</b>	<b>\$ 520,757</b>	<b>\$ 221,290</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 728,494	\$ 286,315	\$ 50,374
Maintenance and Operation	76,554	234,442	144,416
Capital Outlay	-	-	26,500
Capital Projects	-	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 805,048</b>	<b>\$ 520,757</b>	<b>\$ 221,290</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Cable Access Fund 280	Electric Public Benefit Fund 290	Fire Paramedic Fund 511
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ -	\$ -
Other Taxes	-	6,189,000	-
Use of Money and Property	10,000	50,000	-
Revenue from Other Agencies	-	-	-
Charges for Services	600,000	-	12,472,665
Misc and Non-Operating Revenue	600	50,000	3,000
Transfers from Other Funds	-	-	1,600,000
Use of Fund Balance	519,650	1,090,200	846,917
<b>TOTAL RESOURCES</b>	<b>\$ 1,130,250</b>	<b>\$ 7,379,200</b>	<b>\$ 14,922,582</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ -	\$ 395,600	\$ 5,272,373
Maintenance and Operation	532,000	6,983,600	9,469,209
Capital Outlay	-	-	181,000
Capital Projects	-	-	-
Transfers to Other Funds	598,250	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,130,250</b>	<b>\$ 7,379,200</b>	<b>\$ 14,922,582</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SPECIAL REVENUE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

		<u>Total</u>
<b>Estimated Resources</b>		
Property Taxes	\$	19,974,021
Other Taxes		7,927,167
Use of Money and Property		2,045,984
Revenue from Other Agencies		41,436,331
Charges for Services		17,680,100
Misc and Non-Operating Revenue		15,994,329
Transfers from Other Funds		6,166,705
Use of Fund Balance		27,287,369
<b>TOTAL RESOURCES</b>	<b>\$</b>	<b><u>138,512,006</u></b>
<b>Estimated Appropriations</b>		
Salaries and Benefits	\$	23,469,948
Maintenance and Operation		83,030,315
Capital Outlay		3,820,000
Capital Projects		19,918,668
Transfers to Other Funds		5,164,955
<b>TOTAL APPROPRIATIONS</b>	<b>\$</b>	<b><u>135,403,886</u></b>
<b>NET SURPLUS</b>	<b>\$</b>	<b><u>3,108,120</u></b>

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# CITY OF GLENDALE

## DEBT SERVICE FUNDS

**Debt Service Funds** are used to account for the accumulation and disbursement of financial resources that will be used to make principal and interest payments on general long-term debt of the City of Glendale. This fund type is recognized in Generally Accepted Governmental Accounting Standards.

Cities have three choices in financing their operations and funding public facilities: pay-as-you-go, debt financing, and public/private ventures. The City has used debt financing primarily to finance major capital facilities or to prepay long-term obligations. The City has no general obligation (GO) debt. The City currently does not have a formal debt management policy.

The City's long-term debt is comprised of revenue bonds, tax allocation bonds, variable rate demand certificates of participation (COP), loan and capital leases payable, landfill closure and post-closure care liability, compensated absences, arbitrage rebate liabilities, claims payable, and post employment benefits payable. The tax allocation bonds are secured by a pledge of 80% of all incremental property taxes allocated to and received by the Glendale Redevelopment Agency for the Central Project Area. The revenue bonds are payable from the revenue derived by the Glendale Water & Power department.

Funds included in the Debt Service Funds section are the four (4) GRA tax allocation bonds (Funds 302, 304, 308 and 309), the Police Building Project COPs (Fund 303), the Municipal Building Services capital lease payment (Fund 306), and the Low & Mod loans payable (Fund 307). The remaining long-term debt are listed under specific funds in the Enterprise Funds, Internal Service Funds and Special Revenue Funds sections. The following provides a brief summary for each of the seven (7) Debt Service Funds:

- 2002 GRA Tax Allocation Bonds Fund (302) is used to accumulate monies for the interest and principal payments of the 2002 Tax Allocation bonds. Debt Service is financed via the incremental property tax from the Glendale Redevelopment Agency. In 2002, payments on the Redevelopment Agency's Revenue Bonds were completed and the Agency issued \$48 million in Tax Allocation Bonds to fund improvements in the Central Project Area, primarily the Town Center Project.
- 2003 GRA Tax Allocation Bonds Fund (304) is used to accumulate monies for the interest and principal payments of the 2003 Tax Allocation bonds. Debt Service is financed via the incremental property tax from the Glendale Redevelopment Agency. In the fall of 2003, the Agency issued \$58 million in tax allocation refunding bonds to refund (refinance) its 1993 Tax Allocation Bond issuance to borrow at a lower rate.
- 2010 GRA Tax Allocation Bonds Fund (308) is used to accumulate monies for the interest and principal payments of the 2010 Tax Allocation bonds issued for \$26 million to fund existing capital improvement projects. Debt Service is financed via the incremental property tax from the Glendale Redevelopment Agency.
- 2011 GRA Tax Allocation Bonds Fund (309) is used to accumulate monies for the interest and principal payments of the 2011 Tax Allocation bonds issued for \$50 million in February 2011 to fund new and existing housing and non-housing projects. Debt Service is financed via the incremental property tax from the Glendale Redevelopment Agency.
- Police Building Project Fund (303) is used to accumulate monies for the interest and principal payments of the 2000 Police Building Project Variable Rate Demands Certificates of Participation. Debt Service is currently financed via the capitalized interest set aside for the project. Since the completion of the Police building construction in 2005, debt service is financed via lease payments.

# CITY OF GLENDALE

## DEBT SERVICE FUNDS

- Capital Leases Fund (306) is used to accumulate monies for the interest and principal payments of the \$8.2 million Capital Lease with SunTrust Leasing Corporation to finance the Municipal Building Services (MSB) Seismic Upgrade Project approved in August 2006. Debt Service is financed via annual lease payments.
- Low / Moderate Loan Payable Fund (307) was created in FY 2008-09 for the interest and principal payments of the \$14 million loan that the Housing Authority obtained from the Union Bank of California in February 2009 to fund the development of affordable rental and owner housing projects. Debt Service is financed via the 20% of incremental property taxes received by the Housing Authority from the Glendale Redevelopment Project areas.

Total interest & principal payments projected in the Debt Service Funds for FY 2011-12 is \$21.1 million. An overall increase of about \$4 million is identified due to the 2011 GRA tax allocation bond issue. The 2011 GRA Tax Allocation Bonds, Fund 309, was created to account for the debt service payments on these bonds. In FY 2011-12, an appropriation of \$4.2 million is budgeted to cover the annual obligation.

### BOND RATING

The bond rating process is a comprehensive analysis of the City's past and current financial practices and performances. Forecasts of future performance and projected long-term financial planning and practice are also reviewed.

The City received the most recent bond rating in February 2010 from Standard & Poor's where the City's credit rating was raised from 'AA+' to 'AAA'. The rating action reflects Standard & Poor's view of the City's improved General Fund reserves with sound management practices and very low debt levels as compare to assessed value. At the same time, Standard & Poor's raised the City's long-term rating from 'AA' to 'AA+' on the City's outstanding Certificates of Participation (COPs). The rating on the COPs reflects their view of the City's underlying general credit worthiness and its covenant to budget and allocate lease payments. The rating from Moody's Investor Service was 'Aaa' and from Fitch was 'AAA'.

Bonds which are rated AAA & Aaa are judged to be of the best quality. They carry the smallest degree of investment risk. Interest payments are protected by a large or an exceptionally stable margin and principal is secure. While the various protective elements are likely to change, such changes, as can be visualized, are most unlikely to impair the fundamentally strong position of such issues. Bonds rated AAA are generally known as investment grade bonds of which the Bonds issuer is judged to have a very strong capacity to meet its financial commitment.



## CITY OF GLENDALE DEBT SERVICE FUNDS

The annual debt service requirements to amortize governmental long-term bonded debt in the Debt Service Funds at June 30, 2011 (in thousands) are as follows:

Fiscal Year	Police Building Project (COPs)		GRA Tax Allocation Bonds		Capital Lease	
	Interest	Principal	Interest	Principal	Interest	Principal
2012	141	1,700	8,840	5,225	173	1,220
2013	137	1,800	8,091	7,130	118	1,274
2014	132	1,900	7,759	7,595	60	1,332
2015	127	2,000	7,415	7,950	-	-
2016-2020	549	11,400	29,924	50,754	-	-
2021-2025	379	14,600	13,432	69,473	-	-
2026-2030	159	19,000	-	-	-	-
<b>Total</b>	<b>\$ 1,624</b>	<b>\$ 52,400</b>	<b>\$ 75,461</b>	<b>\$ 148,127</b>	<b>\$ 351</b>	<b>\$ 3,826</b>

Fiscal Year	Low & Mod Loans Payable		Total		Total Debt Service
	Interest	Principal	Interest	Principal	
2012	237	2,820	9,391	10,965	20,356
2013	139	2,917	8,485	13,121	21,606
2014	39	2,253	7,990	13,080	21,070
2015	-	-	7,542	9,950	17,492
2016-2020	-	-	30,473	62,154	92,627
2021-2025	-	-	13,811	84,073	97,884
2026-2030	-	-	159	19,000	19,159
<b>Total</b>	<b>\$ 415</b>	<b>\$ 7,990</b>	<b>\$ 77,851</b>	<b>\$ 212,343</b>	<b>\$ 290,194</b>

# CITY OF GLENDALE DEBT SERVICE FUNDS

## CITY OF GLENDALE LEGAL DEBT MARGIN As of June 30, 2011 (unaudited)

Under City Charter, the total bonded debt of the city shall at no time exceed a total of fifteen (15) percent of the assessed valuation of all property taxable for city purposes. The City's assessed value totaled about \$22.9 billion. As of June 30, 2011 the City's legal debt margin totaled \$3,286,050,299. The City is not at risk of exceeding its legal debt limit.

Net Assessed Value *		\$ 22,892,818,447
Debt Limit - 15% of Assessed Value		\$ 3,433,922,767
Amount of Debt Applicable to Debt Limit		
Redevelopment Tax Allocation Bonds	\$ 148,127,000	
Low/Moderate Housing Loan Payable	7,990,000	
Subtotal Debt applicable to Debt Limit	\$ 156,117,000	
Less		
Reserves in Debt Service Funds available for principal payment	8,244,532	
Total Debt applicable to Debt Limit		147,872,468
Legal Debt Margin		\$ 3,286,050,299

\* Source: County of Los Angeles, Auditor-Controller's Office

### Statement of Legal Debt Margin (Last Ten Fiscal Years-in thousands)

Fiscal Year	Net Assessed Property Value	Debt Limit (15% of assessed value)	Debt applicable to Debt Limit	Legal Debt Margin
2002	13,739,047	2,060,857	-	2,060,857
2003	14,399,107	2,159,866	48,015	2,111,851
2004	15,543,087	2,331,463	97,469	2,233,994
2005	16,573,867	2,486,080	101,220	2,384,860
2006	18,005,193	2,700,779	96,985	2,603,794
2007	19,901,327	2,985,199	92,570	2,892,629
2008	21,210,320	3,181,548	87,980	3,093,568
2009	22,588,450	3,388,268	88,936	3,299,332
2010	22,589,800	3,388,470	107,985	3,280,485
2011	22,892,818	3,433,923	147,872	3,286,050

**CITY OF GLENDALE  
DEBT SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	2003 GRA Tax Allocation Bonds 302	Police Building Project 303	2002 GRA Tax Allocation Bonds 304
<b>Estimated Resources</b>			
Property Taxes	\$ 4,802,600	\$ -	\$ 3,812,000
Use of Money and Property	100,000	800,000	110,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	1,550,000	-
<b>TOTAL RESOURCES</b>	<b>\$ 4,902,600</b>	<b>\$ 2,350,000</b>	<b>\$ 3,922,000</b>
<b>Estimated Appropriations</b>			
Maintenance and Operation	\$ 4,802,600	\$ 2,350,000	\$ 3,812,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,802,600</b>	<b>\$ 2,350,000</b>	<b>\$ 3,812,000</b>
<b>NET SURPLUS</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 110,000</b>

**CITY OF GLENDALE  
DEBT SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Capital Leases 306	Low and Mod Loan Fund 307	2010 GRA Tax Allocation Bonds 308
<b>Estimated Resources</b>			
Property Taxes	\$ -	\$ 3,056,113	\$ 1,462,025
Use of Money and Property	-	-	-
Transfers from Other Funds	1,392,062	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 1,392,062</b>	<b>\$ 3,056,113</b>	<b>\$ 1,462,025</b>
<b>Estimated Appropriations</b>			
Maintenance and Operation	\$ 1,392,062	\$ 3,056,113	\$ 1,462,025
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,392,062</b>	<b>\$ 3,056,113</b>	<b>\$ 1,462,025</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
DEBT SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	<b>2011 GRA Tax Allocation Bonds 309</b>	<b>Total</b>
<b>Estimated Resources</b>		
Property Taxes	\$ 4,202,958	\$ 17,335,696
Use of Money and Property	-	1,010,000
Transfers from Other Funds	-	1,392,062
Use of Fund Balance	-	1,550,000
<b>TOTAL RESOURCES</b>	<b>\$ 4,202,958</b>	<b>\$ 21,287,758</b>
<b>Estimated Appropriations</b>		
Maintenance and Operation	\$ 4,202,958	\$ 21,077,758
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,202,958</b>	<b>\$ 21,077,758</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 210,000</b>

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# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

The **Capital Improvement Program (CIP)** is primarily a tool for the long-range planning and programming of the City's capital needs. It provides a method for placing the needs of all City divisions in their appropriate relative priority. Capital improvements are projects of large size, fixed nature, or long life, whose duration do not necessarily correlate to a fiscal year, which provide new public facilities or improvements to existing public facilities or services. Also included in this broad definition of the term are: major replacements and reconstructions, items of large equipment such as fire trucks, furniture and other equipment, when purchased as a part of the initial projects, and acquisition of land needed for projects within and beyond the immediate five-year period.

Due to the size of the Capital Improvement Projects, they are presented on a ten year plan basis, with the "Future Years" column representing a cumulative of five year projections. When the FY 2011-12 City of Glendale budget is adopted by the City Council, only the FY 2011-12 CIP budget is approved and authorized. The process of evaluation is repeated each year with firm authorization for one year. The remaining projects and anticipated appropriations are a general guide for the next four to nine years. Their inclusion in this budget is for informational and planning purposes. Thus, the City government has an annual review of its capital program, and there is assurance that every project undertaken is carefully evaluated in relation to all other needs, so that funds expended will be the most beneficial for the public.

City staff prioritizes projects in the order of priority category (imperative/essential/important) rankings, project justifications according to need, project scheduling, and funding availability. All City governmental capital improvements are funded on a "pay-as-you-go" or cash basis, but recognize that there may be times when an alternate financing strategy may be appropriate. Each strategy (General Obligation Bonds, Tax Allocation Bond Proceeds, Certificates of Participation, and Lease-Back arrangements, etc.) needs to be considered in light of the specific project and the consequences of each financing strategy needs to be assessed.

The downturn in the economy and the State's efforts to take local resources have had a significant impact on the City's ability to improve its infrastructure, most notably the General Fund CIP portion. To help mitigate the impact of the economic downturn, sales tax revenue that was once deposited into the Capital Improvement Fund (401) remains in the General Fund. Despite these budget challenges to the General Fund portion of CIP, other major capital projects for redevelopment areas, public transit, parks, library, street, sewer, refuse, electric and water utilities can still proceed because their funding comes from other sources such as the redevelopment tax increment and bonds proceeds, Federal and State and Regional funding sources, and revenue generated from enterprise funds. The City's total CIP appropriation for FY 2011-12 is \$136.2 million. Highlights of the City's program include the following:

- Glendale Water & Power comprises \$74.1 million of the total CIP appropriation for FY 2011-12. Some of the significant projects include Smart Grid infrastructure, Grayson Power Plant improvements, and expansion and improvements to the Electric distribution system.
- Public Works has a CIP appropriation of \$37.1 million of which \$26.9 million is for projects budgeted in the Sewer Fund (525). Significant projects in the Sewer Fund include the Hyperion Waster Water System, the LA-Glendale Water Reclamation Plant, and the Chevy Chase Sewer Diversion.
- The Glendale Redevelopment Agency has a CIP budget of \$17 million. Significant projects include the Central Avenue Improvements and the Central Library Renovation. It should be noted

# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

that the Agency's ability to fund future projects could be severely curtailed depending on the outcome of the State Legislation (AB1X 26 & 27) as discussed earlier in the Budget Message section of this document.

- The General Fund CIP Fund (Fund 401) has an appropriation of \$6.9 million for FY 2011-12. Significant projects include the Brand Library Renovation and the lease payment for the Municipal Services Building renovation.
- Community Services & Parks has approximately \$1 million appropriated in CIP for Pacific Park turf upgrades.

This section specifically discuss about the General Fund CIP (Fund 401), the State Gas Tax Fund (Fund 402), the Scholl Canyon Landfill Post-Closure Fund (Fund 403) and the Development Impact Fees Fund (Fund 405). The detail for all other CIP can be found in the Department Section of this document within each respective fund and department.

### SUMMARY OF CIP APPROPRIATIONS & FUNDING SOURCES

The following excerpts provide information regarding appropriation and the funding sources for the General Fund CIP (Fund 401), the State Gas Tax Fund (Fund 402), the Scholl Canyon Landfill Post-Closure Fund (Fund 403), and the Development Impact Fees Fund (Fund 405).

#### ***General Fund CIP (401)***

The FY 2011-12 General Fund CIP (Fund 401) includes appropriations for the following projects:

- Brand Park Restroom Renovation- \$10,000 (*Community Services & Parks*)
- Palmer Park Playground Equipment- \$49,777 (*Community Services & Parks*)
- Maple Park Children's Splash Playground- \$70,000 (*Community Services & Parks*)
- Park Safety and Security-\$245,734 (*Community Services & Parks*)
- Parks Unanticipated Repairs- \$100,000 (*Community Services & Parks*)
- Rockhaven Rehabilitation- \$200,000 (*Community Services & Parks*)
- Fire Regional Training Center - \$100,000 (*Fire*)
- Training Center Burn Building Reconstruction- \$100,000 (*Fire*)
- Branch Libraries- \$100,000 (*Library*)
- Brand Library Renovation- \$3,570,701 (*Library*)
- Chevy Chase Branch Update- \$150,000 (*Library*)
- Montrose Branch Library- \$150,000 (*Library*)
- SE Glendale Storefront Library- \$100,490 (*Library*)
- ADA Modifications- \$250,000 (*Public Works*)
- MSB Lease Payment- \$1,392,062
- Transfer to the General Fund for Pacific Pool Project- \$296,188



# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

Main revenue sources for the General Fund CIP (Fund 401) come from the Scholl Canyon Royalty Fee, grant receivables, the Agency's Advance to the City, and unspent funds from previous projects that have been closed.

### ***State Gas Tax Fund (402)***

The FY 2011-12 State Gas Tax Fund includes new appropriations of approx. \$9 million for the following Public Works Projects:

- Street Resurfacing Program- \$2,463,000
- Gutter Construction Program- \$1,358,000
- Street Reconstruction Program-\$1,207,000
- SR134/Fairmount Bridge Local Match-\$2,000,000
- Street Name Signs Citywide Inventory & Replacement- \$175,000
- Traffic Light Synchronization(Glendale/Verdugo)- \$872,664
- Traffic Light Synchronization (Brand Blvd)- \$297,470
- Traffic Light Synchronization (Colorado/SFR)- \$451,256
- Fiber Optic Interconnect (IEN)-\$135,162

The State gas tax is derived from tax collected on each gallon of gasoline purchased in the State of California. Funding is allocated to cities on a shared basis based primarily on population. Gas tax revenues are restricted to be used for construction, improvement, and maintenance of public streets.

### ***Scholl Canyon Landfill Post-Closure Fund (403)***

As the operator of a solid waste landfill, the City is required to make minimum deposits to a post closure trust fund over the life of the landfill to ensure adequate resources for the 30 years of commitment for post-closure maintenance. The funding is set aside annually for this purpose.

Pursuant to Assembly Bill 2248 and the regulations established by the California Integrated Waste Management Board (Board), landfill operators are required to submit an initial cost estimate of closure and post-closure maintenance and to establish a financial mechanism to demonstrate the availability of funding to conduct closure and post-closure maintenance activities. The City selected a trust fund as the financial mechanism and the Board approved this. The City Treasurer was designated as the trustee to ensure that the City set aside the required deposits annually. The City subcontracts with Los Angeles County Sanitation District to operate Scholl Canyon and as part of this contract, the County is responsible for the closure cost of Scholl Canyon. The City is responsible for the post-closure maintenance cost of Scholl Canyon. Based on an estimated average annual filled capacity of 460,000 tons, the Scholl Canyon Landfill has a remaining life of approximately 11 years. The City records the annual provision for the required landfill deposits as designated cash in the Landfill Post-Closure Fund (Fund 403). Thus, there has been an annual deposit of \$1.5 million into this fund and as of June 30, 2011, the total designated case balance in this fund is \$22.1 million. The total current cost of landfill closure and post-closure care is an estimate that is subject to change resulting from inflation, deflation, technology, or changes in applicable laws or regulations. Due to the challenges faced by the Capital Improvement Fund, the annual deposit was suspended for FY2010-11 and FY2011-12.

# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

### ***Development Impact Fees Fund (405)***

The Development Impact Fees Funds is derived from Parks and Library Mitigation Fees (AB1600) and Quimby fees. There are no new appropriations budgeted in FY2011-12 in this fund.

### **CAPITAL IMPROVEMENT PROJECT HIGHLIGHTS AND OPERATIONAL IMPACTS**

This section provides an excerpt with operational impacts for major capital improvement projects budgeted in FY2011-12 within the Capital Improvement General Fund (Fund 401) and the State Gas Tax Fund (Fund 402).

### ***Capital Improvement General Fund (401)***

Identified below are some of the major projects budgeted within the FY2011-12 General Fund CIP (Fund 401) and the operational impacts of these projects.

- ***Park Safety and Security:*** The FY2011-12 appropriation of \$245,734 in this project is to be used for security measures, such as security fences, at Carr Park and Brand Park. Another \$245,734 is anticipated for FY2012-13. This will benefit both the citizens and the visitors in the community by making these two parks a safer place to visit.
- ***Park Unanticipated Repairs:*** The FY2011-12 appropriation of \$100,000 in this project is to be used for unanticipated repairs within all Parks in the City. This budget is allocated for any unanticipated costs in labor, materials, equipment, and other operating costs that may arise during the year related to the maintenance of the City's Parks. Often these include incidents of vandalism that result in the need for repair or renovation to a portion of a park building, or other park improvement (e.g. drinking fountains, bathrooms, playground equipment). In other situations, the work may stem from winter water damage, vehicle accidents, or underground system failures that damage other park infrastructure. These costs may include labor time charged for the repair and restoration of such incidents. Well maintained parks will benefit both citizens and visitors in the Community. These repairs will provide a safer place for children to play, as well as a safer place for all the Community members to enjoy. In addition, by removing the vandalism and making these necessary repairs, it makes the City parks more inviting to people and encourages the use of these recreational outlets.
- ***Transfer to the General Fund for the Operation of the Pacific Park Pool:*** In response to the high demand of public pools in Glendale, in FY2010-11, the City constructed a pool at the Pacific Park facility. To help relieve the general fund of some of the burden of the operational costs of this pool, in FY2011-12, the Capital Improvement Fund is transferring \$296,188 to the General Fund. This transfer will help pay for the labor and materials associated with the operation of the pool during the summer months of the year. A total of \$1 million will be transferred within a three-year period; FY2013-14 will be the last year of the transfer. Since there is such an overwhelming demand for the use of the pool, this appropriation is helping meet the needs of the citizens by providing additional resources to the facility during the busiest months of the year. It also provides the community with a safer place to swim.

## CITY OF GLENDALE CAPITAL IMPROVEMENT PROGRAM

- *Brand Library Renovation*: The FY2011-12 appropriation of approximately \$3.6 million will be utilized to renovate 1904 and 1969 infrastructures including seismic retrofit, HVAC, plumbing, electrical, telecommunication upgrades, and ADA access. The inefficient use of space, public safety issues related to the infrastructure, and the potential of irreparable damage to the historic structure, make this a critical project for the Library. The prior year's appropriation for this project is \$1.3 million; another \$4.6 million is anticipated for FY2012-13. Renovating the Brand Library will provide a safer facility for citizens, visitors, and employees. In addition, the renovations will make the Library more inviting to people visiting or wanting to move into the community.
- *Chevy Chase Branch Update*: The FY2011-12 appropriation of \$150,000 in this project is for the remodel of the Chevy Chase Neighborhood Library. This remodel will create revenue generating opportunities and accommodate a new service model that focuses on services to children and their families.

### ***State Gas Tax Fund (402)***

Identified below are some of the major projects budgeted within the FY2011-12 State Gas Tax Fund and the operational impacts of these projects.

- *Street Name Signs Citywide Inventory & Replacement*: The FY2011-12 appropriation of \$175,000 in this project is for the inventory of all street name signs and to make replacements as needed per the Federal Highway Administration requirements.
- *Street Resurfacing Program*: This annual ongoing Public Works program is intended to restore the structural integrity to deteriorated streets. This will prolong the useful life of the pavement and decrease maintenance costs by overlaying these streets with rubberized asphalt concrete. Failure to perform rehabilitation at the proper life cycle interval increases the degree of deterioration, thus requiring a more expensive method of rehabilitation. There is approximately \$2.5 million appropriated in FY2011-12. Ongoing maintenance of the streets will benefit both the citizens and visitors in the community. This will provide a safer place to walk and drive, as well as make the City more inviting to people visiting and wanting to move into the community.
- *Gutter Construction Program*: The FY2011-12 appropriation of approximately \$1.4 million is to be used for construction of concrete gutters on existing streets without gutters and partial funding for the replacement of damaged curbs, gutters and sidewalks as part of the Annual Street Resurfacing Program. This enhances the quality of the City's gutters, curbs, and sidewalks, and provides for a safer environment for the citizens and the visitors of the community.
- *Street Reconstruction Program*: This ongoing Public Works program is intended to reconstruct streets with extensive structural failure that can no longer be rehabilitated economically by surface treatments such as resurfacing or slurry sealing. The FY2011-12 appropriation of approximately \$1.2 million will be used for street reconstruction by removing the existing pavement bad base material, re-grading and constructing a new base and pavement, with a rubberized asphalt concrete. This enhances the quality of the City's streets and provides for a safer environment for the citizens and the visitors of the community.

# CITY OF GLENDALE

## **CAPITAL IMPROVEMENT PROGRAM**

The following pages provide a Summary for the General Fund Capital Improvement Program (Fund 401) and a detailed listing of the projects within this Fund, the State Gas Tax Fund (Fund 402), the Scholl Canyon Landfill Post-Closure Fund (Fund 403) and the Development Impact Fees Fund (Fund 405), for the fiscal years ending June 30, 2012 through June 30, 2021.

**CITY OF GLENDALE**  
**GENERAL FUND CAPITAL IMPROVEMENT PROGRAM - FUND 401**  
(in Thousands)

	FY 10-11 Adopted	FY 10-11 Est. Actuals	FY 11-12 Adopted	FY 12-13 Projected	FY 13-14 Projected	FY 14-15 Projected	FY 15-16 Projected	Future Years 2016-21	Estimated Totals 2011-21
<b>Capital Improvement Fund (401) - Recurring Resources</b>									
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,136	\$ 1,193	\$ 6,921	\$ 9,249
ERAF in Lieu of Sales Tax	-	-	-	-	-	227	238	1,382	1,847
Scholl Canyon Host Fee	-	-	-	-	-	-	-	-	-
Scholl Canyon Royalty Fee	2,520	3,418	3,606	2,222	2,344	2,473	2,609	15,362	28,615
Parks Mitigation Fee (AB1600)	1,071	-	-	-	-	-	-	-	-
Library Mitigation Fee (AB1600)	5	-	-	-	-	-	-	-	-
Miscellaneous Revenue	-	27	-	-	-	-	-	-	-
<b>TOTAL RECURRING RESOURCES</b>	<b>\$ 3,596</b>	<b>\$ 3,445</b>	<b>\$ 3,606</b>	<b>\$ 2,222</b>	<b>\$ 2,344</b>	<b>\$ 3,836</b>	<b>\$ 4,040</b>	<b>\$ 23,664</b>	<b>\$ 39,712</b>
<b>Capital Improvement Fund (401) - Non-Recurring Resources</b>									
Transfer-Cable Access Fund	\$ -	\$ -	\$ 598	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 598
Transfer-Agency's Advance to the City	-	-	1,500	1,500	1,500	1,500	1,500	-	7,500
Estimated Grant Revenue	1,422	29,335	-	-	-	-	-	-	-
<b>TOTAL ALL RESOURCES</b>	<b>\$ 5,018</b>	<b>\$ 32,780</b>	<b>\$ 5,704</b>	<b>\$ 3,722</b>	<b>\$ 3,844</b>	<b>\$ 5,336</b>	<b>\$ 5,540</b>	<b>\$ 23,664</b>	<b>\$ 47,810</b>
<b>Capital Improvement Fund (401) - Expenditures &amp; Transfers</b>									
Capital Project Expenditures	\$ 3,174	\$ 17,124	\$ 5,197	\$ 5,470	\$ 4,292	\$ 1,200	\$ 3,450	\$ 3,250	\$ 22,859
Capital Project Expenditures (Mitigation AB1600)	1,076	-	-	-	-	-	-	-	-
Transfer-GF- Pacific Park Pool Operation	-	81	296	300	323	-	-	-	919
MSB Lease Payments (7 yrs payments, ends in FY2013-14)	1,392	1,392	1,392	1,392	1,392	-	-	-	4,176
To Be Programmed & Contingency	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 5,642</b>	<b>\$ 18,597</b>	<b>\$ 6,885</b>	<b>\$ 7,162</b>	<b>\$ 6,007</b>	<b>\$ 1,200</b>	<b>\$ 3,450</b>	<b>\$ 3,250</b>	<b>\$ 27,954</b>
<b>Estimated Annual Surplus / (Shortfall)</b>	<b>\$ (624)</b>	<b>\$ 14,183</b>	<b>\$ (1,181)</b>	<b>\$ (3,440)</b>	<b>\$ (2,163)</b>	<b>\$ 4,136</b>	<b>\$ 2,090</b>	<b>\$ 20,414</b>	<b>\$ 19,856</b>
Estimated Beginning Fund Balance	374	(8,457)	3,221	1,672	(1,768)	(3,931)	205	2,295	1,693
Unbilled Grants	-	-	-	-	-	-	-	-	-
Remaining Appropriations from prior year carryovers	-	-	(12,161)	-	-	-	-	-	(12,161)
Deappropriation of prior year carryovers	250	-	-	-	-	-	-	-	-
Reclassification of Mitigation and Quimby Fee to Fund 405	-	(2,505)	-	-	-	-	-	-	-
GRA Reimbursement (ARC and Columbus Soccer Field)	-	-	1,747	-	-	-	-	-	1,747
Liability Fund Reimbursement ( Gladys Drive Slope Repair and Sleepy Hollow Slope Repair)	-	-	1,365	-	-	-	-	-	1,365
Unbilled Grant Revenue	-	-	8,681	-	-	-	-	-	8,681
<b>REVISED ESTIMATED ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ 3,221</b>	<b>\$ 1,672</b>	<b>\$ (1,768)</b>	<b>\$ (3,931)</b>	<b>\$ 205</b>	<b>\$ 2,295</b>	<b>\$ 22,709</b>	<b>\$ 21,181</b>

**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT PROGRAM**  
**SUMMARY OF PROJECT APPROPRIATIONS BY FUND**

Project	Fund-Project	Prior Years Appropriations	FY 11-12 Adopted	FY 12-13 Projected	FY 13-14 Projected	FY 14-15 Projected	FY15-16 Projected	Future Years FY 16-21	Estimated Project Total
<b>FUND 401 - GENERAL FUND</b>									
City Hall Renovation	401-51187	\$ 140,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	140,589
<b>401-Management Services Sub-Total</b>		<b>\$ 140,589</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>140,589</b>
Document Storage Program	401-50009	\$ 879,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	879,384
Radio Site Power Systems	401-51556	287,833	-	-	-	-	-	-	287,833
Citywide Network Upgrade	401-51558	419,181	-	-	-	-	-	-	419,181
City Services Interface	401-51628	59,672	-	-	-	-	-	-	59,672
Crime Analysis System - GIS	401-51664	60,000	-	-	-	-	-	-	60,000
<b>401-Information Services Sub-Total</b>		<b>\$ 1,706,069</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,706,069</b>
Replace Police CAD Syst	401-50026	\$ 3,495,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,495,558
Document Image & Storage-Police	401-51370	300,000	-	-	-	-	-	-	300,000
Old Police Building Remodeling	401-51371	119,664	-	-	-	-	-	-	119,664
Vehicle Mounted Video System	401-51560	319,833	-	-	-	-	-	-	319,833
<b>401-Police Sub-Total</b>		<b>\$ 4,235,055</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,235,055</b>
Fire Station 29 Reconstruction	401-51559	\$ 3,663	\$ -	\$ -	\$ 1,046,337	\$ 750,000	\$ 3,000,000	\$ -	4,800,000
Fire Station 26 Reconstruction	401-51679	28,389	-	-	-	-	-	-	28,389
Fire Regional Training Center	401-51729	141,836	100,000	-	-	-	-	-	241,836
Training Center Burn Bldg Reco	401-51763	-	100,000	-	-	-	-	-	100,000
<b>401-Fire Sub-Total</b>		<b>\$ 173,888</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 1,046,337</b>	<b>\$ 750,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>5,170,225</b>
Rte 134 Freeway Ramp	401-50076	\$ 491,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	491,574
Flower Street Rail Crossing	401-50809	1,247,909	-	-	-	-	-	-	1,247,909
TDA funds for CIP	401-50830	1,060,142	-	-	-	-	-	-	1,060,142
Security System Upgrade	401-51305	245,706	-	-	-	-	-	-	245,706
Old Police Building Remodeling	401-51371	2,380,336	-	-	-	-	-	-	2,380,336
Interstate 5/Western Interchan	401-51429	12,355,000	-	-	-	-	-	-	12,355,000
Allen Ave Storm Drain Improvements	401-51432	571,876	-	-	-	-	-	-	571,876
Signal Power Backup System	401-51436	10,528	-	169,736	169,736	-	-	-	350,000
ADA Facility Modifications	401-51490	326,259	250,000	250,000	250,000	250,000	250,000	1,250,000	2,826,259
Crosswalk Safety	401-51492	5,783	-	-	-	-	-	-	5,783
Corrugated Metal Pipe (CMP) Replacement	401-51494	625,000	-	-	-	-	-	-	625,000
Street Resurfacing Program	401-51562	398,749	-	-	-	-	-	-	398,749
Street Reconstruction Program	401-51564	490,493	-	-	-	-	-	-	490,493
Flower Street Widening	401-51630	2,242,000	-	-	-	-	-	-	2,242,000
Gladys Drive Slope Repair	401-51665	1,014,357	-	-	-	-	-	-	1,014,357
Sleepy Hollow Slope Repair	401-51666	350,000	-	-	-	-	-	-	350,000
Remodel MSB First Floor	401-51671	-	-	-	500,000	-	-	-	500,000
Glady's Drive Slope Repair	401-G51530	90,458	-	-	-	-	-	-	90,458
Greenwich Street Slope Repair	401-G51532	374,541	-	-	-	-	-	-	374,541
Riverdale-Maple PLACE Grant	401-G51562	20,000	-	-	-	-	-	-	20,000
SR-134/SFR Access & Safety Program	401-G51647	28,533,062	-	-	-	-	-	-	28,533,062
Traf Lght Sync-Glendale/Verdugo	401-G51688	1,798,000	-	-	-	-	-	-	1,798,000
Traff Light Sync - Brand Blvd	401-G51689	613,000	-	-	-	-	-	-	613,000
Traff Light Sync-Colorado/SFR	401-G51690	930,000	-	-	-	-	-	-	930,000
I-5/SR134 Congestion MGMT	401-G51697	814,000	-	-	-	-	-	-	814,000
Fiber Optic Interconnect-IEN	401-G51698	1,433,000	-	-	-	-	-	-	1,433,000
ARRA Caltrans Tier I Projects	401-G51703	6,052,754	-	-	-	-	-	-	6,052,754
SR2S Cycle 9-6 Schools	401-G51792	997,260	-	-	-	-	-	-	997,260
<b>401-Public Works Sub-Total</b>		<b>\$ 65,471,787</b>	<b>\$ 250,000</b>	<b>\$ 419,736</b>	<b>\$ 919,736</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 68,811,259</b>
Parks Development	401-50087	\$ 4,414,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,414,648
Adult Recreation Center Improvements	401-50254	4,280,568	-	-	-	-	-	-	4,280,568
Civic Auditorium Landscaping	401-50966	753,972	-	-	-	-	-	-	753,972
Elementary School Park Imp	401-51316	540,546	-	-	-	-	-	-	540,546
Park Upgrades 2004-05	401-51438	1,607,857	-	-	-	-	-	-	1,607,857
Glendale Aquatic Center	401-51439	51,169	-	-	-	-	-	-	51,169
ADA Facility Mod-Parks	401-51497	267,712	-	-	-	-	-	-	267,712
Stengel BallField Renovation	401-51566	83,933	-	-	-	-	-	-	83,933
Maple Park	401-51567	4,399,000	-	-	-	-	-	-	4,399,000
Cedar Park Development	401-51570	814,413	-	-	-	-	-	-	814,413
Pacific Park Aquatic Facility	401-51605	1,876,335	-	-	-	-	-	-	1,876,335
Tax Defaulted Prop Purchase	401-51614	365,000	-	-	-	-	-	-	365,000

**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT PROGRAM**  
**SUMMARY OF PROJECT APPROPRIATIONS BY FUND**

Project	Fund-Project	Prior Years Appropriations	FY 11-12 Adopted	FY 12-13 Projected	FY 13-14 Projected	FY 14-15 Projected	FY15-16 Projected	Future Years FY 16-21	Estimated Project Total
Maryland Mini Park Development	401-51624	80,475	-	-	-	-	-	-	80,475
Stengel Field Bleachers	401-51625	320,000	-	-	-	-	-	-	320,000
Rockhaven Rehabilitation	401-51658	675,648	200,000	-	-	-	-	-	875,648
Freeway Parksite A	401-51667	125,151	-	-	376,198	-	-	-	501,349
Columbus Soccer Field	401-51668	400,000	-	-	-	-	-	-	400,000
Tennis Courts	401-51669	658,822	-	-	-	-	-	-	658,822
Park Safety and Security	401-51675	188,619	245,734	245,734	-	-	-	-	680,087
Lighting Improvements at Glorietta	401-51705	-	-	-	-	-	-	-	-
Civic Auditorium Traffic Improvements	401-51706	84,527	-	-	-	-	-	-	84,527
Parks Unanticipated Repairs	401-51707	200,000	100,000	100,000	100,000	100,000	100,000	500,000	1,200,000
Maple Park Children's Splash Playground	401-51708	-	70,000	-	-	-	-	-	70,000
Brand Park Restroom Renovation	401-51709	779	10,000	-	-	-	-	-	10,779
Brand Park Restroom Replacement	401-51710	250,000	-	-	-	-	-	-	250,000
Brand West Playground Equipment	401-51711	-	-	-	250,000	-	-	-	250,000
Palmer Park Playground Equipment	401-51712	1,115	49,777	-	-	-	-	-	50,892
Verdugo Park Renovations	401-51713	-	-	-	1,000,000	-	-	1,000,000	2,000,000
Babe Herman Renovation	401-51714	-	-	-	-	-	-	-	-
Pacific Park Playground & Water Play	401-51715	-	-	-	-	-	-	-	-
Fremont Park Upgrade	401-51716	-	-	-	-	-	-	-	-
Nibley Park Restroom Renovation	401-51717	-	-	-	-	-	-	-	-
Dunsmore Park Restroom	401-51718	-	-	-	-	-	-	-	-
Civic Auditorium Floor Upgrade	401-51719	-	-	-	-	-	-	-	-
Sports Complex Playground Equipment	401-51720	-	-	-	-	-	-	-	-
New York Park Playground Equipment	401-51721	-	-	-	-	-	-	-	-
Dunsmore Park Playground Equipment	401-51722	-	-	-	-	-	-	-	-
Maple Park Playground Equipment	401-51723	-	-	-	-	-	-	-	-
PARKS BART	401-51753	213,815	-	-	-	-	-	-	213,815
Glendale Riverwalk Phase I	401-51764	130,000	-	-	-	-	-	-	130,000
Lighting Improvements at Verdugo	401-51789	96,334	-	-	-	-	-	-	96,334
LeMesnager Barn	401-G51408	200,000	-	-	-	-	-	-	200,000
Deukmejian Barn 05-06	401-G51637	1,000,000	-	-	-	-	-	-	1,000,000
Le Mesnager Barn Grant -Prop 8	401-G51694	425,000	-	-	-	-	-	-	425,000
Glendale Riverwalk Phase I	401-G51699	173,000	-	-	-	-	-	-	173,000
Youth Overnight Campground	401-G51734	50,000	-	-	-	-	-	-	50,000
Master Planning Riverwalk Phase I	401-G51736	102,500	-	-	-	-	-	-	102,500
Recreational Trail Program	401-G51754	196,102	-	-	-	-	-	-	196,102
LA County Competitive Trail	401-G51755	123,472	-	-	-	-	-	-	123,472
Maryland Mini Park	401-G51798	1,724,600	-	-	-	-	-	-	1,724,600
<b>401-Parks Sub-Total</b>		<b>\$ 26,875,110</b>	<b>\$ 675,511</b>	<b>\$ 345,734</b>	<b>\$ 1,726,198</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 1,500,000</b>	<b>\$ 31,322,553</b>
Metro Loma Public Art WFH Grant	401-G51652	\$ 11,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,675
<b>401-Community Development Sub-Total</b>		<b>\$ 11,675</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,675</b>
Brand Library Renovation	401-50094	\$ 1,350,000	\$ 3,570,701	\$ 4,605,000	\$ -	\$ -	\$ -	\$ -	9,525,701
Central Library Renovation	401-51318	688,000	-	-	-	-	-	-	688,000
SE Glendale Storefront Library	401-51534	448,215	100,490	-	-	-	-	-	548,705
Casa Verdugo Branch Library	401-51572	14,228	-	-	-	-	-	-	14,228
Montrose Branch Library	401-51670	3,493	150,000	-	500,000	-	-	-	653,493
Chevy Chase Branch Update	401-51724	3,884	150,000	-	-	-	-	-	153,884
Branch Libraries	401-51725	111,026	100,000	100,000	100,000	100,000	100,000	500,000	1,111,026
<b>401-Library Sub-Total</b>		<b>\$ 2,618,846</b>	<b>\$ 4,071,191</b>	<b>\$ 4,705,000</b>	<b>\$ 600,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>\$ 12,695,037</b>
<b>FUND 401 TOTAL</b>		<b>\$ 101,233,019</b>	<b>\$ 5,196,702</b>	<b>\$ 5,470,470</b>	<b>\$ 4,292,271</b>	<b>\$ 1,200,000</b>	<b>\$ 3,450,000</b>	<b>\$ 3,250,000</b>	<b>\$ 124,092,462</b>

**FUND 402 - GENERAL FUND CIP - GAS TAX FUND**

San Fernando Corridor ITS	402-51285	\$ 2,066,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,024
ADV Traveler Info System	402-51286	124,758	-	-	-	-	-	-	124,758
Regionwide Incidnt Mgmt Start	402-51287	176,566	-	-	-	-	-	-	176,566

**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT PROGRAM**  
**SUMMARY OF PROJECT APPROPRIATIONS BY FUND**

Project	Fund-Project	Prior Years Appropriations	FY 11-12 Adopted	FY 12-13 Projected	FY 13-14 Projected	FY 14-15 Projected	FY15-16 Projected	Future Years FY 16-21	Estimated Project Total
Pavement Manag System (GPMS)	402-51366	255,533	-	-	-	-	-	-	255,533
Signal Power Backup System	402-51388	422,586	-	-	-	-	-	-	422,586
New Traffic Signals	402-51498	26,007	-	-	-	-	-	-	26,007
Street Resurfacing Program	402-51500	14,252,434	2,463,000	2,483,000	2,505,000	2,505,000	2,527,000	7,718,000	34,453,434
Gutter Construction Program	402-51501	8,410,865	1,358,000	1,369,000	1,380,000	1,380,000	1,392,000	4,254,000	19,543,865
Street Reconstruction Program	402-51502	7,654,978	1,207,000	1,217,000	1,227,000	1,227,000	1,237,000	3,780,000	17,549,978
SR134/SFR Local Match	402-51647	1,680,672	2,000,000	-	-	-	-	-	3,680,672
Street Name Signs Citywide Inventory & Replacement	402-51728	1,012,720	175,000	175,000	175,000	175,000	175,000	875,000	2,762,720
San Fern Rd Rehab, Phase I/II	402-G51649	3,331,979	-	-	-	-	-	-	3,331,979
Glenoaks Blvd Rehab - Con/CE	402-G51659	3,202,570	-	-	-	-	-	-	3,202,570
Traf Lght Sync-Glendale/Verdugo	402-G51688	-	872,664	-	-	-	-	-	872,664
Traff Light Sync - Brand Blvd	402-G51689	-	297,470	-	-	-	-	-	297,470
Traff Light Sync-Colorado/SFR	402-G51690	-	451,256	-	-	-	-	-	451,256
I-5/SR134 Congestion MGMT	402-G51697	204,000	-	-	-	-	-	-	204,000
Fiber Optic Interconnect-IEN	402-G51698	290,840	135,162	-	-	-	-	-	426,002
ARRA Caltrans Tier I Projects	402-G51703	373,574	-	-	-	-	-	-	373,574
Rubberized Asphalt Concrete 0708	402-G51765	48,250	-	-	-	-	-	-	48,250
Prop 1B, FY 09-10	402-G51766	3,152,386	-	-	-	-	-	-	3,152,386
<b>FUND 402 TOTAL</b>		<b>\$ 46,686,743</b>	<b>\$ 8,959,552</b>	<b>\$ 5,244,000</b>	<b>\$ 5,287,000</b>	<b>\$ 5,287,000</b>	<b>\$ 5,331,000</b>	<b>\$ 16,627,000</b>	<b>\$ 93,422,295</b>
<b>FUND 403 - SCHOLL CANYON LANDFILL POST-CLOSURE FUND</b>									
Scholl Canyon Landfill Post-Closure Fund	403-501	\$ 22,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,100,000
<b>FUND 403 TOTAL</b>		<b>\$ 22,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,100,000</b>
<b>FUND 405 - DEVELOPMENT IMPACT FEES FUND</b>									
Adult Recreation Center Improvements	405-50254	\$ 310,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,596
Pacific Park Aquatic Facility	402-51605	667,404	-	-	-	-	-	-	667,404
<b>FUND 405 TOTAL</b>		<b>\$ 978,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 978,000</b>
<b>CIP GRAND TOTAL</b>		<b>\$ 170,997,762</b>	<b>\$ 14,156,254</b>	<b>\$ 10,714,470</b>	<b>\$ 9,579,271</b>	<b>\$ 6,487,000</b>	<b>\$ 8,781,000</b>	<b>\$ 19,877,000</b>	<b>\$ 240,592,757</b>



**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT FUNDS**  
SUMMARY OF PROJECT BUDGET & EXPENDITURES

Project	Project Description	A	B	C	D	E	F
		Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining Balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
51187	City Hall Renovation	\$ 140,589	\$ 125,799	\$ 14,790	\$ 115,785	\$ 10,014	\$ -
	<b>401-140 Total</b>	<b>\$ 140,589</b>	<b>\$ 125,799</b>	<b>\$ 14,790</b>	<b>\$ 115,785</b>	<b>\$ 10,014</b>	<b>\$ -</b>
50009	Document Storge Program	\$ 879,384	\$ 879,384	\$ -	\$ 731,785	\$ 147,599	\$ -
51556	Radio Site Power Systems	287,833	287,833	-	287,833	-	-
51558	Citywide Network Upgrade	419,181	419,181	-	379,595	39,586	-
51628	City Services Interface	59,672	59,672	-	55,220	4,452	-
51664	Crime Analysis System - GIS	60,000	60,000	-	39,978	20,022	-
	<b>401-171 Total</b>	<b>\$ 1,706,069</b>	<b>\$ 1,706,069</b>	<b>\$ -</b>	<b>\$ 1,494,411</b>	<b>\$ 211,658</b>	<b>\$ -</b>
50026	Replace Police CAD Syst	\$ 3,495,558	\$ 3,495,558	\$ -	\$ 3,403,261	\$ 92,298	\$ -
51370	Document Image & Storage-Police	300,000	300,000	-	298,509	1,491	-
51371	Old Police Building Remodeling	119,664	119,664	-	119,664	-	-
51560	Vehicle Mounted Video System	319,833	319,833	-	319,833	-	-
	<b>401-301 Total</b>	<b>\$ 4,235,055</b>	<b>\$ 4,235,055</b>	<b>\$ -</b>	<b>\$ 4,141,266</b>	<b>\$ 93,789</b>	<b>\$ -</b>
51559	Fire Station 29 Reconstruction	\$ 3,663	\$ 3,663	\$ -	\$ 3,663	\$ -	\$ -
51679	Fire Station 26 Reconstruction	28,389	28,389	-	6,013	22,376	-
51729	Fire Regional Training Cente	141,836	141,836	-	11,161	130,674	100,000
51763	Training Center Burn Bldg Reco	-	-	-	-	-	100,000
	<b>401-401 Total</b>	<b>\$ 173,888</b>	<b>\$ 173,888</b>	<b>\$ -</b>	<b>\$ 20,837</b>	<b>\$ 153,051</b>	<b>\$ 200,000</b>
50076	Rte 134 Freeway Ramp	\$ 491,574	\$ 491,574	\$ -	\$ 491,574	\$ -	\$ -
50809	Flower Street Rail Crossing	1,247,909	1,247,909	-	1,231,401	16,508	-
50830	TDA funds for CIP	1,060,142	925,449	134,693	802,264	123,185	-
51305	Security System Upgrade	245,706	245,706	-	226,000	19,706	-
51371	Old Police Building Remodeling	2,380,336	455,236	1,925,099	158,208	297,029	-
51429	Interstate 5/Western Interchange	12,355,000	12,220,381	134,619	12,142,602	77,779	-
51432	Allen Ave Strom Drain Improv.	571,876	572,422	(545)	572,422	-	-
51436	Signal Power Backup System	10,528	10,528	-	10,528	-	-
51490	ADA Facility Modification	326,259	326,259	-	323,735	2,524	250,000
51492	Crosswalk Safety	5,783	5,783	-	5,401	382	-
51494	CMP replacement	625,000	625,000	-	562,360	62,640	-
51562	Street Resurfacing Program	398,749	398,749	-	374,468	24,281	-
51564	Street Reconstruction Program	490,493	490,493	-	321,750	168,743	-
51630	Flower Street Improvements	2,242,000	2,069,504	172,496	2,141,609	(72,105)	-
51665	Gladys Drive Slope Repair	1,014,357	807,023	207,333	321,725	485,298	-
51666	Sleepy Hollow Slope Repair	350,000	343,788	6,212	339,638	4,150	-
51671	Remodel MSB First Floor	-	-	-	-	-	-
59998	Project Management	-	967,606	(967,606)	785,375	182,231	-
G51530	Gladys Drive Slope Repair	90,458	66,141	24,317	66,141	-	-
G51532	Greenwich Street Slope Repair	374,541	374,541	-	374,486	54	-
G51562	Riverdale-Maple PLACE Grant	20,000	19,140	860	5,200	13,940	-
G51647	SR-134/SFR Access & Safety Program	28,533,062	28,382,268	150,794	28,731,991	(349,724)	-
G51688	Traf Lght Sync-Glendale/Verdugo	1,798,000	288,271	1,509,729	-	288,271	-
G51689	Traff Light Sync - Brand Blvd	613,000	98,591	514,409	-	98,591	-
G51690	Traff Light Sync-Colorado/SFR	930,000	148,958	781,042	-	148,958	-
G51697	I-5/SR134 Congestion MGMT	814,000	-	814,000	-	-	-
G51698	Fiber Optic Interconnect-IEN	1,433,000	146,903	1,286,097	-	146,903	-
G51703	ARRA Caltrans Tier I Projects	6,052,754	5,611,663	441,091	3,681,708	1,929,955	-
G51792	SR2S Cycle 9 - 6 schools	997,260	83,207	914,053	-	83,207	-
	<b>401-501 Total</b>	<b>\$ 65,471,787</b>	<b>\$ 57,423,092</b>	<b>\$ 8,048,695</b>	<b>\$ 53,670,586</b>	<b>\$ 3,752,505</b>	<b>\$ 250,000</b>
50087	Park Development	\$ 4,414,648	\$ 4,414,648	\$ -	\$ 4,414,677	\$ (29)	\$ -
50254	Adult Rec Center Impr	4,280,568	4,260,997	19,570	3,975,434	285,563	-
50966	Civic Auditorium Landscaping	753,972	719,428	34,544	700,226	19,202	-
51316	Elementary School Park Improv	540,546	540,546	-	534,263	6,284	-
51438	Park Upgrades 2004-05	1,607,857	1,568,000	39,857	1,568,000	-	-
51439	Glendale Aquatic Center	51,169	51,169	-	51,169	-	-
51497	ADA Facility Mod-Parks	267,712	267,712	-	267,712	-	-
51566	Stengel Ballfield Renovation	83,933	83,933	-	80,995	2,938	-
51567	Maple Park	4,399,000	4,042,318	356,682	699,567	3,342,752	-
51570	Cedar Park Development	814,413	814,413	-	809,721	4,692	-
51605	Pacific Park Aquatic Facility	1,876,335	1,884,327	(7,992)	257,612	1,626,715	-
51614	Tax Defaulted Prop Purchase	365,000	369,846	(4,846)	345,040	24,805	-

**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT FUNDS**  
SUMMARY OF PROJECT BUDGET & EXPENDITURES

Project	Project Description	A	B	C	D	E	F
		Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining Balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
51624	Maryland Mini Park Development	80,475	80,475	-	113,960	(33,485)	-
51625	Stengel Field Bleachers	320,000	95,782	224,218	3,577	92,205	-
51658	Rockhaven Rehabilitation	675,648	675,648	-	541,800	133,848	200,000
51667	Freeway Parksite A	125,151	125,151	-	102,589	22,562	-
51668	Columbus Soccer Field	400,000	230,092	169,908	86,683	143,409	-
51669	Adult Rec Ctr Tennis Court Repairs	658,822	138,091	520,730	118,371	19,721	-
51675	Park Safety and Security	188,619	188,619	-	147,895	40,724	245,734
51705	Lighting Improvements at Glorietta	-	-	-	-	-	-
51706	Civic Auditorium Traffic Improv.	84,527	-	84,527	-	-	-
51707	Parks Unanticipated Repairs	200,000	138,242	61,758	67,484	70,758	100,000
51708	Maple Park Children's Splash	-	-	-	-	-	70,000
51709	Brand Park Restroom Renovation	779	779	-	-	779	10,000
51710	Verdugo Adobe Restroom Renovation	250,000	25,446	224,554	-	25,446	-
51711	Brand West Playground Equipmen	-	-	-	-	-	-
51712	Palmer Park Playground Equipmen	1,115	1,115	-	223	892	49,777
51753	PARKS BART	213,815	213,815	-	88,248	125,567	-
51764	Glendale Riverwalk Phase I	130,000	7,449	122,551	-	7,449	-
51789	Lighting Improvements Verdugo	96,334	96,334	-	-	96,334	-
59998	Project Management	-	531,315	(531,315)	497,120	34,195	-
G51408	LeMesnager Barn	200,000	189,108	10,892	132,658	56,450	-
G51637	Deukmejian Barn 05-06	1,000,000	798,355	201,645	116,551	681,804	-
G51694	Le Mesnager Barn Grant-Prop 8	425,000	424,121	879	100,327	323,793	-
G51699	Glendale Riverwalk Phase I	173,000	51,978	121,022	49,659	2,320	-
G51734	Youth Overnight Campground	50,000	31,731	18,269	4,778	26,953	-
G51736	Master Planning Riverwalk	102,500	106,975	(4,475)	37,138	69,837	-
G51754	Recreational Trail Program	196,102	-	196,102	-	-	-
G51755	LA County Competitive Trails	123,472	-	123,472	-	-	-
G51798	Maryland Mini-Park	1,724,600	21,649	1,702,951	-	21,649	-
	<b>401-601 Total</b>	<b>\$ 26,875,110</b>	<b>\$ 23,189,606</b>	<b>\$ 3,685,504</b>	<b>\$ 15,913,477</b>	<b>\$ 7,276,129</b>	<b>\$ 675,511</b>
50094	Brand Library Renovation	\$ 1,350,000	\$ 937,554	\$ 412,446	\$ 655,883	\$ 281,671	\$ 3,570,701
51318	Central Library Renovation	688,000	688,000	-	688,000	-	-
51534	SE Glendale Storefront Library	448,215	448,215	-	439,682	8,533	100,490
51572	Casa Verdugo Branch Library	14,228	14,228	-	14,228	-	-
51670	Montrose Branch Library	3,493	3,493	-	3,493	-	150,000
51724	Chevy Chase Branch Update	3,884	3,884	-	-	3,884	150,000
51725	Branch Libraries	111,026	111,026	-	61,154	49,872	100,000
	<b>401-681 Total</b>	<b>\$ 2,618,846</b>	<b>\$ 2,206,400</b>	<b>\$ 412,446</b>	<b>\$ 1,862,440</b>	<b>\$ 343,960</b>	<b>\$ 4,071,191</b>
G51652	Metro Loma Public Art WFH Gran	\$ 11,675	\$ 11,675	\$ -	\$ 11,675	\$ -	\$ -
	<b>401-801 Total</b>	<b>\$ 11,675</b>	<b>\$ 11,675</b>	<b>\$ -</b>	<b>\$ 11,675</b>	<b>\$ -</b>	<b>\$ -</b>
51285	San Fernando Corridor ITS	\$ 2,066,024	\$ 2,066,024	\$ -	\$ 2,066,024	\$ -	\$ -
51286	ADV Traveler Info System	124,758	124,758	-	124,758	-	-
51287	Regionwide Incidnt Mgmt Start	176,566	176,566	-	176,566	-	-
51366	Pavement Manag System (GPMS)	255,533	255,533	-	255,533	-	-
51388	Signal Power Backup System	422,586	422,586	-	421,609	977	-
51498	New Traffic Signals	26,007	600	25,407	-	600	-
51500	Street Resurfacing Program	14,252,434	9,424,629	4,827,805	6,444,039	2,980,590	2,463,000
51501	Gutter Construction Program	8,410,865	5,757,523	2,653,343	5,037,605	719,917	1,358,000
51502	Street Reconstruction Program	7,654,978	3,948,575	3,706,403	2,882,165	1,066,411	1,207,000
51647	SR134/SFR Local Match	1,680,672	1,665,653	15,019	-	1,665,653	2,000,000
51728	Street Name Signs Citywide Inventory 8 Replacement	1,012,720	140,877	871,843	-	140,877	175,000
G51649	San Fern Rd Rehab, Phase I/I	3,331,979	2,767,200	564,779	375,480	2,391,720	-
G51659	Glenoaks Blvd Rehab - Con/CE	3,202,570	3,202,570	-	3,202,570	-	-
G51697	I-5/SR134 Congestion MGMT	204,000	-	204,000	-	-	-
G51688	Traf Lght Sync-Glendale/Verdugo	-	-	-	-	-	872,664
G51689	Traff Light Sync - Brand Blvd	-	-	-	-	-	297,470
G51690	Traff Light Sync-Colorado/SFR	-	-	-	-	-	451,256
G51698	Fiber Optic Interconnect-IEN	290,840	44,554	246,286	143,169	(98,615)	135,162
G51703	ARRA Caltrans Tier I Projects	373,574	319,415	54,159	-	319,415	-
G51765	Rubberized Asphlt Concrete 0708	48,250	48,117	133	48,117	-	-

**CITY OF GLENDALE**  
**CAPITAL IMPROVEMENT FUNDS**  
SUMMARY OF PROJECT BUDGET & EXPENDITURES

Project	Project Description	A	B	C	D	E	F
		Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining Balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
G51766	Prop 1B, FY 09-10	3,152,386	136,286	3,016,099	39,293	96,994	-
G51782	Targeted RAC Grant 09-10	-	-	-	-	-	-
G51783	RAC Chip Seal Grant 09-10	-	-	-	-	-	-
	<b>402-501 Total</b>	<b>\$ 46,686,743</b>	<b>\$ 30,501,467</b>	<b>\$ 16,185,276</b>	<b>\$ 21,216,928</b>	<b>\$ 9,284,539</b>	<b>\$ 8,959,552</b>
N/A	Fund	\$ 22,100,000	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>403-501 Total</b>	<b>\$ 22,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
50254	Adult Rec Center Impr	\$ 310,596	\$ -	\$ -	\$ -	\$ -	\$ -
51605	Pacific Park Aquatic Facility	667,404	-	309,166	-	-	-
	<b>405-601 Total</b>	<b>\$ 978,000</b>	<b>\$ -</b>	<b>\$ 309,166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
CAPITAL PROJECTS FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Capital Improvement Fund 401	State Gas Tax Fund 402	Total
<b>Estimated Resources</b>			
Use of Money and Property	\$ -	\$ 300,000	\$ 300,000
Revenue from Other Agencies	-	5,518,601	5,518,601
Charges for Services	3,606,000	-	3,606,000
Transfers from Other Funds	3,463,250	-	3,463,250
Use of Fund Balance	-	3,140,951	3,140,951
<b>TOTAL RESOURCES</b>	<b>\$ 7,069,250</b>	<b>\$ 8,959,552</b>	<b>\$ 16,028,802</b>
<b>Estimated Appropriations</b>			
Capital Projects	\$ 5,196,702	\$ 8,959,552	\$ 14,156,254
Transfers to Other Funds	1,688,250	-	1,688,250
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 6,884,952</b>	<b>\$ 8,959,552</b>	<b>\$ 15,844,504</b>
<b>NET SURPLUS</b>	<b>\$ 184,298</b>	<b>\$ -</b>	<b>\$ 184,298</b>

## CITY OF GLENDALE ENTERPRISE FUNDS

The **Enterprise Funds** for the City of Glendale consist of Recreation, Hazardous Disposal, Parking, Sewer, Refuse, Electric, Water, and Fire Communication. The Fire Communication Fund was previously reported as a Special Revenue Fund but is now under the category of Enterprise Funds. These activities primary source of revenues are charges for services, and reflect characteristics that are more properly accounted for as enterprise operations. Significant changes to specific funds are highlighted following the brief description of each Enterprise Funds below:

- Recreation Fund (501) is used to account for the recreation program of the Community Services & Parks department on a proprietary user fee basis.
- Hazardous Disposal Fund (510) is used to account for operations of the toxic waste disposal in the City.
- Parking Fund (520) is used to account for operations of City-owned public parking lots and garages.
- Sewer Fund (525) is used to account for operations and maintenance of the sewer system. This service is primarily contracted with the City of Los Angeles.
- Refused Disposal Fund (530) is used to account for operations of the City-owned refuse collection and disposal service.
- Electric Fund (552-554) is used to account for the operations of the City-owned electric utility services.
- Water Fund (572-573) is used to account for the operations of the City-owned water utility services.
- Fire Communication Fund (701) is used to account for monies received and expended, as the lead city, for the tri-city (Burbank, Glendale and Pasadena) fire communication operations.

Total appropriation in the Enterprise Funds for FY 2011-12 is \$420.9 million, which reflects an increase of approximately \$1.8 million, or 0.4%, compared to the FY 2010-11 adopted budget. Significant changes include the following:

- The **Sewer Fund** budget reflects an increase of approximately \$12 million, or 35.1%, compared to the FY 2010-11 adopted budget. This increase is primarily due to the \$12 million budgeted for the Chevy Chase Sewer Diversion Project.
- The **Electric Fund** budget reflects a decrease of approximately \$14.6 million, or 5.2%, compared to the FY 2010-11 adopted budget. This decrease is mainly due to a decrease in operating expenditures of \$11.7 million and another \$5.2 million decrease in capital expenditures. These decreases are offset by a \$2 million increase in the transfer to the General Fund as well as \$353 thousand increase in Capital Outlay expenditures.

## CITY OF GLENDALE ENTERPRISE FUNDS

- The **Water Fund** budget reflects an increase of approximately \$2.8 million, or 4.3%, compared to the FY 2010-11 adopted budget. This net increase is primarily due to an increase of \$7.6 million in operating expenditures, an increase of \$659 thousand in Capital Projects, and offset by a decrease of \$4.2 million in the transfer to the General Fund.

The following pages provide a summary of the budget for each of the City's Enterprise Funds for the budget year ending June 30, 2012.

**CITY OF GLENDALE  
ENTERPRISE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Recreation Fund 501	Hazardous Disposal Fund 510	Parking Fund 520
<b>Estimated Resources</b>			
<i>Revenue</i>			
Operating Revenue	\$ 2,207,980	\$ 1,538,346	\$ 8,060,000
Non-Operating Revenue	511,800	68,000	120,000
<i>Total Revenue</i>	<b>\$ 2,719,780</b>	<b>\$ 1,606,346</b>	<b>\$ 8,180,000</b>
<i>Other Resources</i>			
Contribution in Aid	\$ -	\$ -	\$ -
Fund Balance-Prior Year	409,729	142,334	2,457,404
<i>Total Other Resources</i>	<b>\$ 409,729</b>	<b>\$ 142,334</b>	<b>\$ 2,457,404</b>
<b>TOTAL RESOURCES</b>	<b>\$ 3,129,509</b>	<b>\$ 1,748,680</b>	<b>\$ 10,637,404</b>
<b>Estimated Appropriations</b>			
Operating Expenses	\$ 3,129,509	\$ 1,748,680	\$ 8,637,404
Non-Operating Expenses	-	-	-
Capital Outlay	-	-	-
Capital Projects	-	-	100,000
Transfer to Other Funds	-	-	1,900,000
Revenue Bond Requirements	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 3,129,509</b>	<b>\$ 1,748,680</b>	<b>\$ 10,637,404</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
ENTERPRISE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Sewer Fund 525	Refuse Disposal Fund 530	Electric Utility Funds 551, 552, 553, 554
<b>Estimated Resources</b>			
<i>Revenue</i>			
Operating Revenue	\$ 16,500,000	\$ 19,210,000	\$ 202,930,200
Non-Operating Revenue	1,300,000	300,000	30,720,000
<i>Total Revenue</i>	<b>\$ 17,800,000</b>	<b>\$ 19,510,000</b>	<b>\$ 233,650,200</b>
<i>Other Resources</i>			
Contribution in Aid	\$ -	\$ -	\$ 1,500,000
Fund Balance-Prior Year	28,573,708	3,461,037	28,104,900
<i>Total Other Resources</i>	<b>\$ 28,573,708</b>	<b>\$ 3,461,037</b>	<b>\$ 29,604,900</b>
<b>TOTAL RESOURCES</b>	<b>\$ 46,373,708</b>	<b>\$ 22,971,037</b>	<b>\$ 263,255,100</b>
<b>Estimated Appropriations</b>			
Operating Expenses	\$ 19,051,041	\$ 18,665,037	\$ 186,887,700
Non-Operating Expenses	-	-	8,800,000
Capital Outlay	457,667	3,306,000	856,800
Capital Projects	26,865,000	-	45,603,600
Transfer to Other Funds	-	1,000,000	21,107,000
Revenue Bond Requirements	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 46,373,708</b>	<b>\$ 22,971,037</b>	<b>\$ 263,255,100</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
ENTERPRISE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Water Utility Funds 572, 573	Fire Communication Fund 701	Total
<b>Estimated Resources</b>			
<i>Revenue</i>			
Operating Revenue	\$ 44,328,400	\$ 3,201,825	\$ 297,976,751
Non-Operating Revenue	6,400,000	655,837	40,075,637
<i>Total Revenue</i>	<b>\$ 50,728,400</b>	<b>\$ 3,857,662</b>	<b>\$ 338,052,388</b>
<i>Other Resources</i>			
Contribution in Aid	\$ 450,000	\$ -	\$ 1,950,000
Fund Balance-Prior Year	17,504,300	208,785	80,862,197
<i>Total Other Resources</i>	<b>\$ 17,954,300</b>	<b>\$ 208,785</b>	<b>\$ 82,812,197</b>
<b>TOTAL RESOURCES</b>	<b>\$ 68,682,700</b>	<b>\$ 4,066,447</b>	<b>\$ 420,864,585</b>
<b>Estimated Appropriations</b>			
Operating Expenses	\$ 41,442,800	\$ 3,514,947	\$ 283,077,118
Non-Operating Expenses	4,825,000	-	13,625,000
Capital Outlay	63,500	551,500	5,235,467
Capital Projects	22,351,400	-	94,920,000
Transfer to Other Funds	-	-	24,007,000
Revenue Bond Requirements	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 68,682,700</b>	<b>\$ 4,066,447</b>	<b>\$ 420,864,585</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

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# CITY OF GLENDALE

## INTERNAL SERVICE FUNDS

**Internal Service Funds** are proprietary funds serving only the City of Glendale. These funds are established to account for any activity that provides goods or services to other funds and departments within the City of Glendale on a cost-reimbursement basis. These funds are intended to be self-supporting. Since these funds derive their resources from expensing the Governmental and Enterprise budgets, they are already included within the City budget and are presented for informational and memorandum control purposes.

Below is a brief description of the fourteen (14) Internal Service Funds included in the Internal Service Funds section:

- *Fleet/Equipment Management Fund (601)* is used to account for equipment replacement resources which are derived from periodic charges to governmental operations to ensure timely replacement of equipment.
- *Joint Helicopter Operation Fund (602)* is used to account for set-aside funds to perform major maintenance or replacement of the helicopters.
- *ISD Infrastructure Fund (603)* is used to account for the replacement of all technology equipment supported by the Information Services Department.
- *ISD Applications Fund (604)* is used to account for the replacement of all software and applications supported by the Information Services Department.
- *Unemployment Insurance Fund (610)* is used to finance and account for unemployment claims. Resources are derived from unemployment insurance charges to various City operations. Unemployment claims are reimbursed to the State Employment Department which disburses the unemployment claims.
- *Liability Insurance Fund (612)* is used to account for financing and disbursing of City self-insurance funds for uninsurable litigation activities, general liability, and auto liability claims. Charges, in lieu of insurance premiums, are made periodically to City operations to provide the self-insurance resources.
- *Compensation Insurance Fund (614)* is used to finance and account for the City's workers' compensation claims. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.
- *Dental Insurance Fund (615)* is used to finance and account for the City's dental insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.
- *Medical Insurance Fund (616)* is used to finance and account for the City's medical insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.
- *Vision Insurance Fund (617)* is used to finance and account for the City's vision insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.

## CITY OF GLENDALE INTERNAL SERVICE FUNDS

- Employee Benefits Fund (640) is used to account for the resources and the liability for employees' compensated absences (vacation and compensatory time).
- Retiree Health Savings Plan (RHSP) Benefits Fund (641) is used to account for the resources and the liability for employees' sick leave conversion under the RHSP plan.
- Post Employment Benefits Fund (642) is used to account for the resources and the liability for retirees' medical insurance premium subsidy.
- ISD Wireless Communication Fund (660) is used to account for the operation of the citywide radio system.

The following pages provide a summary of the budget for each of the City's Internal Service Funds for the budget year ending June 30, 2012.

**CITY OF GLENDALE  
INTERNAL SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Fleet / Equipment Mgmt Fund 601	Joint Helicopter Operation Fd 602	ISD Infrastructure Fund 603
<b>Estimated Resources</b>			
Charges for Services	\$ 10,751,248	\$ 572,552	\$ 4,826,926
Misc and Non-Operating Revenue	325,000	700,608	-
Transfers from Other Funds	-	-	600,000
Use of Fund Balance	6,693,056	-	643,253
<b>TOTAL RESOURCES</b>	<b>\$ 17,769,304</b>	<b>\$ 1,273,160</b>	<b>\$ 6,070,179</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 4,158,181	\$ 28,717	\$ 2,768,338
Maintenance and Operation	10,367,527	1,053,549	3,273,341
Capital Outlay	3,243,596	-	28,500
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 17,769,304</b>	<b>\$ 1,082,266</b>	<b>\$ 6,070,179</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 190,894</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INTERNAL SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	ISD Applications Fund 604	Unemployment Insurance Fund 610	Liability Insurance Fund 612
<b>Estimated Resources</b>			
Charges for Services	\$ 5,561,945	\$ 175,000	\$ 6,574,000
Misc and Non-Operating Revenue	-	8,000	960,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	823,065	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 6,385,010</b>	<b>\$ 183,000</b>	<b>\$ 7,534,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 3,557,356	\$ -	\$ 412,479
Maintenance and Operation	1,780,666	183,000	5,054,521
Capital Outlay	446,988	-	-
Transfers to Other Funds	600,000	-	1,365,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 6,385,010</b>	<b>\$ 183,000</b>	<b>\$ 6,832,000</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 702,000</b>

**CITY OF GLENDALE  
INTERNAL SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Compensation Insurance Fund 614	Dental Insurance Fund 615	Medical Insurance Fund 616
<b>Estimated Resources</b>			
Charges for Services	\$ 12,971,000	\$ 1,553,000	\$ 24,038,000
Misc and Non-Operating Revenue	200,000	6,000	25,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 13,171,000</b>	<b>\$ 1,559,000</b>	<b>\$ 24,063,000</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ 1,366,235	\$ -	\$ -
Maintenance and Operation	9,067,765	1,559,000	24,063,000
Capital Outlay	-	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 10,434,000</b>	<b>\$ 1,559,000</b>	<b>\$ 24,063,000</b>
<b>NET SURPLUS</b>	<b>\$ 2,737,000</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INTERNAL SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Vision Insurance Fund 617	Employee Benefits Fund 640	RHSP Benefits Fund 641
<b>Estimated Resources</b>			
Charges for Services	\$ 357,000	\$ 5,794,000	\$ 4,234,094
Misc and Non-Operating Revenue	4,000	100,000	80,000
Transfers from Other Funds	-	-	-
Use of Fund Balance	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 361,000</b>	<b>\$ 5,894,000</b>	<b>\$ 4,314,094</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ -	\$ -	\$ -
Maintenance and Operation	361,000	3,700,000	2,900,000
Capital Outlay	-	-	-
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 361,000</b>	<b>\$ 3,700,000</b>	<b>\$ 2,900,000</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ 2,194,000</b>	<b>\$ 1,414,094</b>



**CITY OF GLENDALE  
INTERNAL SERVICE FUNDS  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	Post Employment Benefits Fund 642	ISD Wireless Communication Fund 660	Total
<b>Estimated Resources</b>			
Charges for Services	\$ 190,947	\$ 3,444,847	\$ 81,044,559
Misc and Non-Operating Revenue	10,000	-	2,418,608
Transfers from Other Funds	-	-	600,000
Use of Fund Balance	-	798,551	8,957,925
<b>TOTAL RESOURCES</b>	<b>\$ 200,947</b>	<b>\$ 4,243,398</b>	<b>\$ 93,021,092</b>
<b>Estimated Appropriations</b>			
Salaries and Benefits	\$ -	\$ 1,303,755	\$ 13,595,061
Maintenance and Operation	200,947	1,875,643	65,439,959
Capital Outlay	-	1,064,000	4,783,084
Transfers to Other Funds	-	-	1,965,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 200,947</b>	<b>\$ 4,243,398</b>	<b>\$ 85,783,104</b>
<b>NET SURPLUS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,237,988</b>

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Funds</b>				
<b>General Fund (101)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 22,698,004	\$ 24,100,000	\$ 24,100,000	\$ 25,107,000
30011 Property tax admin fee	(688,751)	(730,000)	(730,000)	(771,000)
30020 Property tax delinquent	1,316,535	1,480,000	1,480,000	740,000
30030 Property tax supplement	264,644	690,000	690,000	250,000
30050 ERAF in lieu VLF	15,896,504	15,860,000	15,860,000	16,158,000
30060 SB211 Prop tax share Central	518,194	460,000	460,000	470,000
30700 Property tax penalty	330,382	350,000	350,000	357,000
<b>Total Property Taxes</b>	<b>\$ 40,335,513</b>	<b>\$ 42,210,000</b>	<b>\$ 42,210,000</b>	<b>\$ 42,311,000</b>
<b>Sales Tax</b>				
30300 Sales tax	\$ 18,243,262	\$ 20,836,000	\$ 20,836,000	\$ 20,300,000
30305 ERAF in lieu of sales tax	5,571,524	5,705,000	5,705,000	6,800,000
30310 State 1/2% sales tax	1,331,133	1,600,000	1,600,000	1,475,000
<b>Total Sales Tax</b>	<b>\$ 25,145,919</b>	<b>\$ 28,141,000</b>	<b>\$ 28,141,000</b>	<b>\$ 28,575,000</b>
<b>Utility Users Tax</b>				
30320 Utility users tax	\$ 27,827,499	\$ 28,525,000	\$ 28,525,000	\$ 28,515,000
<b>Total Utility Users Tax</b>	<b>\$ 27,827,499</b>	<b>\$ 28,525,000</b>	<b>\$ 28,525,000</b>	<b>\$ 28,515,000</b>
<b>Other Taxes</b>				
30330 Franchise tax	\$ 2,586,619	\$ 2,713,000	\$ 2,713,000	\$ 2,633,000
30340 Occupancy tax	2,690,462	2,900,000	2,900,000	2,720,000
30350 Property transfer tax	572,820	550,000	550,000	554,000
30360 Landfill host assessment	-	2,800,000	2,800,000	2,800,000
<b>Total Other Taxes</b>	<b>\$ 5,849,901</b>	<b>\$ 8,963,000</b>	<b>\$ 8,963,000</b>	<b>\$ 8,707,000</b>
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ 127,500	\$ -	\$ -	\$ -
31250 Disaster relief reimb	638,414	-	-	-
31260 Mutual aid reimbursement	149,063	-	-	-
31600 Historic preserve grant	8,500	-	-	-
32611 Disaster relief reimb - State	166,512	-	-	-
32850 State S/B 90	74,527	50,000	50,000	75,000
33000 Motor vehicle in lieu	608,461	500,000	500,000	513,000
33100 State library grant	26,982	80,000	80,000	70,000
33400 State H/O exemptions	217,893	225,000	225,000	222,000
34050 County grants	5,417	10,000	10,000	9,400
34300 Joint project	990	-	-	-
34301 Local grants	-	-	10,000	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 2,024,259</b>	<b>\$ 865,000</b>	<b>\$ 875,000</b>	<b>\$ 889,400</b>
<b>Charges for Services</b>				
34500 Zoning-Subdivision fees	\$ 25,519	\$ 24,000	\$ 24,000	\$ 79,537
34510 Map and publication fees	32,338	30,000	30,000	52,000
34520 Filing-certification fee	3,397	10,000	10,000	4,000
34523 Notary fees	1,920	-	-	-
34527 Child identification kits	716	-	-	-
34529 Film rentals of city property	41,356	100,000	100,000	10,400
34532 Special event fees	89,641	-	-	54,260

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
34540 Finger print fees	218,931	200,000	200,000	243,540
34600 Special police fees	410,025	860,000	860,000	502,657
34605 Vehicle tow admin fee (VTACR)	159,938	150,000	150,000	190,000
34630 Fire fees	277,416	475,000	475,000	347,223
34631 Fire mechanical maint fees	-	10,000	10,000	10,350
34650 Hydrant flow test fees	(10)	-	-	-
34660 Hazardous vegetation fee	1,388	-	-	-
34680 Code enforcement fees	36,950	40,000	40,000	228,697
34690 Youth employment fees	1,358,831	1,685,660	1,685,660	-
34691 Outreach revenue	67,708	130,000	130,000	75,000
34700 Express plan check fees	94,544	5,000	5,000	199,502
34701 Final Map Checking Fees	-	-	40,000	9,676
34710 Excavation fees	100,333	90,000	90,000	363,735
34770 Collectible jobs - A & G	88,073	80,000	80,000	83,000
35000 Library fines and fees	114,697	125,000	125,000	137,719
35020 Library misc fees	-	-	-	32,480
35261 Aquatics	8,855	15,000	15,000	16,000
35510 Local assessment fees	72,296	50,000	50,000	52,000
37112 Charges for Surveillance	-	-	-	250,000
37140 Graphics fees (external)	32,000	-	-	-
<b>Total Charges for Services</b>	<b>\$ 3,236,861</b>	<b>\$ 4,079,660</b>	<b>\$ 4,119,660</b>	<b>\$ 2,941,776</b>
<b>Intergovernmental Revenues</b>				
30900 Interest on advance to GRA	\$ 2,081,000	\$ 3,081,000	\$ 3,081,000	\$ 6,000,000
<b>Total Intergovernmental Revenues</b>	<b>\$ 2,081,000</b>	<b>\$ 3,081,000</b>	<b>\$ 3,081,000</b>	<b>\$ 6,000,000</b>
<b>Licenses and Permits</b>				
30800 Dog licenses	\$ 105,760	\$ 100,000	\$ 100,000	\$ 189,250
30805 Cat licenses	28	-	-	-
30820 Building permits	2,768,353	3,430,000	3,430,000	3,956,460
30821 Green bldg initiative SB1473	493	-	-	-
30825 Plan check fees	133,074	128,000	128,000	314,759
30830 Planning permits	816,721	675,000	675,000	856,914
30840 Grading permits	25,228	20,000	20,000	32,345
30850 Street permits	271,685	300,000	300,000	303,188
30870 Business license permits	431,235	450,000	450,000	572,858
<b>Total Licenses and Permits</b>	<b>\$ 4,552,577</b>	<b>\$ 5,103,000</b>	<b>\$ 5,103,000</b>	<b>\$ 6,225,774</b>
<b>Interfund Revenue</b>				
37660 Salary O/H budget Job	\$ 493,627	\$ 410,000	\$ 410,000	\$ 410,000
37661 Cost allocation revenue	11,518,178	14,386,563	14,386,563	14,211,180
<b>Total Interfund Revenue</b>	<b>\$ 12,011,805</b>	<b>\$ 14,796,563</b>	<b>\$ 14,796,563</b>	<b>\$ 14,621,180</b>
<b>Fines and Forfeitures</b>				
37800 Traffic safety fines	\$ 1,205,638	\$ 1,200,000	\$ 1,200,000	\$ 1,180,000
37801 Red-Light traffic safety fines	-	385,000	385,000	275,000
<b>Total Fines and Forfeitures</b>	<b>\$ 1,205,638</b>	<b>\$ 1,585,000</b>	<b>\$ 1,585,000</b>	<b>\$ 1,455,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 958,646	\$ 1,500,000	\$ 1,500,000	\$ 500,000
38005 Interest & inv. GASB 31	174,630	-	-	-
38100 Landfill gas royalties	2,071,429	2,500,000	2,500,000	2,500,000
38200 Rental income	240,168	240,000	240,000	240,000

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
38201 Lease income	450,000	450,000	515,000	532,000
<b>Total Use of Money and Property</b>	<b>\$ 3,894,872</b>	<b>\$ 4,690,000</b>	<b>\$ 4,755,000</b>	<b>\$ 3,772,000</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 6,894	\$ 20,000	\$ 20,000	\$ 25,000
38520 Rose float donations	50,000	-	-	50,000
38525 Sponsorships	16,036	-	-	-
38526 Advertising revenue	35,166	30,000	30,000	35,000
38550 Unclaimed money & prop	29,035	50,000	50,000	25,000
38560 Miscellaneous revenue	518,559	722,669	722,669	825,000
38567 PERS discount	1,010,115	-	-	-
39080 Sales of property	1,680	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 1,667,485</b>	<b>\$ 822,669</b>	<b>\$ 822,669</b>	<b>\$ 960,000</b>
<b>Operating Transfer from Other Funds</b>				
39110 Transfer-Special Revenue	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -
39120 Transfer-Capital Funds	5,850,000	-	81,000	296,188
39130 Transfer-Debt Service	5,000,000	-	-	-
39146 Transfer-Refuse Fund	-	1,000,000	1,000,000	1,000,000
39150 Transfer-Electric	19,107,000	19,107,000	19,107,000	21,107,000
39160 Transfer-Water	4,160,000	4,160,000	4,160,000	-
39200 Transfer-Parking	1,900,000	1,900,000	1,900,000	1,900,000
39210 Transfer-Internal Service Fund	1,000,000	1,075,000	1,075,000	-
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 37,017,000</b>	<b>\$ 30,242,000</b>	<b>\$ 30,323,000</b>	<b>\$ 24,303,188</b>
<b>Total General Fund</b>	<b>\$166,850,329</b>	<b>\$173,103,892</b>	<b>\$ 173,299,892</b>	<b>\$169,276,318</b>
<b>Special Revenue</b>				
<b>Community Development Fund (201)</b>				
<b>Revenues from Other Agencies</b>				
31440 Comm dev block grant	\$ 3,663,741	\$ 3,792,466	\$ 3,792,466	\$ 3,351,703
<b>Total Revenues from Other Agencies</b>	<b>\$ 3,663,741</b>	<b>\$ 3,792,466</b>	<b>\$ 3,792,466</b>	<b>\$ 3,351,703</b>
<b>Miscellaneous Revenue</b>				
38730 Grant program income	\$ 4,930	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 4,930</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Community Development Fund</b>	<b>\$ 3,668,671</b>	<b>\$ 3,792,466</b>	<b>\$ 3,792,466</b>	<b>\$ 3,351,703</b>
<b>Housing Assistance Fund (202)</b>				
<b>Revenues from Other Agencies</b>				
31400 Voucher program	\$ 11,668,726	\$ 12,576,129	\$ 12,676,129	\$ 13,882,782
31406 Family self-sufficiency	32,825	-	-	-
31430 Earned admin. reserve	1,691,931	1,524,000	1,524,000	1,682,886
38720 Portable voucher admin fee	12,839,041	12,803,800	12,803,800	1,248,555
38721 Portable voucher HAP revenue	-	-	1,300,000	13,882,782
<b>Total Revenues from Other Agencies</b>	<b>\$ 26,232,522</b>	<b>\$ 26,903,929</b>	<b>\$ 28,303,929</b>	<b>\$ 30,697,005</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 16,862	\$ 20,000	\$ 20,000	\$ 21,233

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
38005 Interest & inv. GASB 31	543	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 17,405</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 21,233</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 306,768	\$ 47,286	\$ 47,286	\$ 38,157
<b>Total Miscellaneous Revenue</b>	<b>\$ 306,768</b>	<b>\$ 47,286</b>	<b>\$ 47,286</b>	<b>\$ 38,157</b>
<b>Total Housing Assistance Fund</b>	<b>\$ 26,556,696</b>	<b>\$ 26,971,215</b>	<b>\$ 28,371,215</b>	<b>\$ 30,756,395</b>
<b>Home Grant Fund (203)</b>				
<b>Revenues from Other Agencies</b>				
31410 Home grant	\$ 2,953,739	\$ 2,317,339	\$ 2,317,339	\$ 2,104,436
<b>Total Revenues from Other Agencies</b>	<b>\$ 2,953,739</b>	<b>\$ 2,317,339</b>	<b>\$ 2,317,339</b>	<b>\$ 2,104,436</b>
<b>Miscellaneous Revenue</b>				
38750 HOME program income	\$ 5,342	\$ 3,000	\$ 3,000	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 5,342</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>
<b>Total Home Grant Fund</b>	<b>\$ 2,959,082</b>	<b>\$ 2,320,339</b>	<b>\$ 2,320,339</b>	<b>\$ 2,104,436</b>
<b>Supportive Housing Grant Fund (204)</b>				
<b>Revenues from Other Agencies</b>				
31420 Supportive housing prog	\$ 2,171,872	\$ 2,194,335	\$ 2,194,335	\$ 2,443,451
<b>Total Revenues from Other Agencies</b>	<b>\$ 2,171,872</b>	<b>\$ 2,194,335</b>	<b>\$ 2,194,335</b>	<b>\$ 2,443,451</b>
<b>Miscellaneous Revenue</b>				
38511 Cash match	\$ 102	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Supportive Housing Grant Fund</b>	<b>\$ 2,171,974</b>	<b>\$ 2,194,335</b>	<b>\$ 2,194,335</b>	<b>\$ 2,443,451</b>
<b>Emergency Shelter Grant Fund (205)</b>				
<b>Revenues from Other Agencies</b>				
31450 Emergency shelter grant	\$ 473,479	\$ 143,776	\$ 143,776	\$ 199,156
<b>Total Revenues from Other Agencies</b>	<b>\$ 473,479</b>	<b>\$ 143,776</b>	<b>\$ 143,776</b>	<b>\$ 199,156</b>
<b>Total Emergency Shelter Grant Fund</b>	<b>\$ 473,479</b>	<b>\$ 143,776</b>	<b>\$ 143,776</b>	<b>\$ 199,156</b>
<b>Workforce Investment Fund (206)</b>				
<b>Revenues from Other Agencies</b>				
31701 WIA Title I adult	\$ 879,363	\$ 643,000	\$ 746,385	\$ 650,000
31702 WIA Title I youth	1,328,157	680,000	680,000	685,000
31703 WIA dislocated worker	1,446,672	976,000	976,000	986,000
31704 WIA discretionary	42,000	155,000	155,000	225,000
31707 WIA SALT funds	-	-	-	15,000
31711 WIA 15% Governor's discr grant	-	150,000	150,000	350,000
31713 Social Security admin grant	104,010	106,000	131,000	414,000
31730 Title III rapid response	1,131,455	400,000	400,000	400,000
31756 CalWork youth - County	-	722,100	722,100	620,000
31791 WIA emergency grant	83,185	-	-	50,000

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
34000 GAIN assessment	262,247	70,000	70,000	120,000
34200 Hawthorne STEP	7,200	10,000	10,000	10,000
<b>Total Revenues from Other Agencies</b>	<b>\$ 5,284,289</b>	<b>\$ 3,912,100</b>	<b>\$ 4,040,485</b>	<b>\$ 4,525,000</b>
<b>Miscellaneous Revenue</b>				
38512 WIB Foundation revenue	\$ -	\$ -	\$ -	\$ 50,000
38560 Miscellaneous revenue	-	50,000	50,000	50,000
<b>Total Miscellaneous Revenue</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 100,000</b>
<b>Total Workforce Investment Fund</b>	<b>\$ 5,284,289</b>	<b>\$ 3,962,100</b>	<b>\$ 4,090,485</b>	<b>\$ 4,625,000</b>
<b>Glendale Youth Alliance Fund (211)</b>				
<b>Charges for Services</b>				
34690 Youth employment fees	\$ -	\$ -	\$ -	\$ 1,899,165
<b>Total Charges for Services</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,899,165</b>
<b>Total Glendale Youth Alliance Fund</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,899,165</b>
<b>GRA Administrative Fund I (240)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 17,064,928	\$ 11,717,545	\$ 11,717,545	\$ 9,276,758
30020 Property tax delinquent	86,209	120,000	120,000	120,000
30030 Property tax supplement	(89,157)	280,000	280,000	180,000
<b>Total Property Taxes</b>	<b>\$ 17,061,980</b>	<b>\$ 12,117,545</b>	<b>\$ 12,117,545</b>	<b>\$ 9,576,758</b>
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 457	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	126	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 583</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35535 Parking meters Glendale lots	\$ 16,241	\$ 16,000	\$ 16,000	\$ 16,000
<b>Total Charges for Services</b>	<b>\$ 16,241</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 778,583	\$ 630,000	\$ 630,000	\$ 680,000
38005 Interest & inv. GASB 31	70,601	-	-	-
38200 Rental income	180,531	300,000	300,000	300,000
<b>Total Use of Money and Property</b>	<b>\$ 1,029,715</b>	<b>\$ 930,000</b>	<b>\$ 930,000</b>	<b>\$ 980,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 129,772	\$ 20,000	\$ 20,000	\$ 20,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 129,772</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>Total GRA Administrative Fund I</b>	<b>\$ 18,238,290</b>	<b>\$ 13,083,545</b>	<b>\$ 13,083,545</b>	<b>\$ 10,592,758</b>
<b>GRA Administrative Fund II (241)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 6,650,140	\$ 6,768,017	\$ 6,768,017	\$ 6,670,255
30020 Property tax delinquent	139,950	48,000	48,000	60,000

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
30030 Property tax supplement	24,903	60,000	60,000	60,000
<b>Total Property Taxes</b>	<b>\$ 6,814,993</b>	<b>\$ 6,876,017</b>	<b>\$ 6,876,017</b>	<b>\$ 6,790,255</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 22,023	\$ 20,000	\$ 20,000	\$ 20,000
38005 Interest & inv. GASB 31	4,040	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 26,064</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>Total GRA Administrative Fund II</b>	<b>\$ 6,841,056</b>	<b>\$ 6,896,017</b>	<b>\$ 6,896,017</b>	<b>\$ 6,810,255</b>
<b>Low &amp; Moderate Housing Fund (242)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 4,920,653	\$ 4,153,295	\$ 4,153,295	\$ 3,476,506
30020 Property tax delinquent	56,540	-	-	43,158
30030 Property tax supplement	(16,064)	-	-	87,344
<b>Total Property Taxes</b>	<b>\$ 4,961,129</b>	<b>\$ 4,153,295</b>	<b>\$ 4,153,295</b>	<b>\$ 3,607,008</b>
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 264	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	73	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 337</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 294,341	\$ 200,000	\$ 200,000	\$ 165,000
38005 Interest & inv. GASB 31	12,944	-	-	-
38200 Rental income	26,011	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 333,296</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 165,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 399,353	\$ 250,000	\$ 250,000	\$ 250,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 399,353</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
<b>Non Operating Sources</b>				
39010 Issuance of debt	\$ 4,808,586	\$ -	\$ -	\$ -
<b>Total Non Operating Sources</b>	<b>\$ 4,808,586</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Low &amp; Moderate Housing Fund</b>	<b>\$ 10,502,701</b>	<b>\$ 4,603,295</b>	<b>\$ 4,603,295</b>	<b>\$ 4,022,008</b>
<b>GRA Central Project Fund (244)</b>				
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 62,108	\$ 100,000	\$ 100,000	\$ 50,000
38005 Interest & inv. GASB 31	5,760	-	-	15,000
<b>Total Use of Money and Property</b>	<b>\$ 67,867</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 65,000</b>
<b>Total GRA Central Project Fund</b>	<b>\$ 67,867</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 65,000</b>
<b>GC3 Fund (245)</b>				
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 44,169	\$ 50,000	\$ 50,000	\$ 40,000
38005 Interest & inv. GASB 31	8,122	-	-	10,000
<b>Total Use of Money and Property</b>	<b>\$ 52,292</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Operating Transfer from Other Funds</b>				
39140 Transfer-GRA	\$ 591,000	\$ 605,000	\$ 605,000	\$ 605,000
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 591,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>
<b>Total GC3 Fund</b>	<b>\$ 643,292</b>	<b>\$ 655,000</b>	<b>\$ 655,000</b>	<b>\$ 655,000</b>
<b>SF Rd Corridor Tax Share Fund (246)</b>				
<b>Revenues from Other Agencies</b>				
33510 County shared revenues-proptax	\$ 2,332,460	\$ 2,300,000	\$ 2,300,000	\$ 2,300,000
<b>Total Revenues from Other Agencies</b>	<b>\$ 2,332,460</b>	<b>\$ 2,300,000</b>	<b>\$ 2,300,000</b>	<b>\$ 2,300,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 139,069	\$ 160,000	\$ 160,000	\$ 150,000
38005 Interest & inv. GASB 31	21,379	-	-	20,000
<b>Total Use of Money and Property</b>	<b>\$ 160,448</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 170,000</b>
<b>Total SF Rd Corridor Tax Share Fund</b>	<b>\$ 2,492,908</b>	<b>\$ 2,460,000</b>	<b>\$ 2,460,000</b>	<b>\$ 2,470,000</b>
<b>2010 Tax Allocation Bonds (247)</b>				
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 181,055	\$ -	\$ -	\$ 200,000
38005 Interest & inv. GASB 31	103,645	-	-	150,000
<b>Total Use of Money and Property</b>	<b>\$ 284,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Non Operating Sources</b>				
39010 Issuance of debt	\$ 24,650,427	\$ -	\$ -	\$ -
<b>Total Non Operating Sources</b>	<b>\$ 24,650,427</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total 2010 Tax Allocation Bonds</b>	<b>\$ 24,935,126</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 350,000</b>
<b>Local Transit Assistance Fund (250)</b>				
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ -	\$ 385,344	\$ 385,344	\$ 978,344
32550 County Prop A 5% incentive-NTD	388,143	380,000	380,000	314,000
32610 State grants	-	-	-	1,023,000
34050 County grants	2,635,596	3,042,513	3,042,513	2,861,568
34060 County Prop A incentive	317,315	203,146	203,146	224,245
34061 County transit capital grant	1,890,000	-	-	-
34062 Prop A Discretionary - Tier 2	-	-	-	574,850
34070 County Prop C grant	2,186,341	2,524,078	2,524,078	2,373,595
<b>Revenues from Other Agencies</b>	<b>\$ 7,417,395</b>	<b>\$ 6,535,081</b>	<b>\$ 6,535,081</b>	<b>\$ 8,349,602</b>
<b>Charges for Services</b>				
34780 Transit fare	\$ 441,483	\$ 450,000	\$ 450,000	\$ 450,000
34790 MTA pass sales	103,972	120,000	120,000	100,000
34800 Dial-a-ride	40,905	45,000	45,000	45,000
34830 Bee line senior pass	87	2,000	2,000	-
34840 Bee line fuel sales	-	5,000	5,000	10,000
34850 Purchased transit agreements	859,089	800,000	800,000	816,000

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
35550 Parking garage revenue	28,865	25,000	25,000	25,000
<b>Total Charges for Services</b>	<b>\$ 1,474,402</b>	<b>\$ 1,447,000</b>	<b>\$ 1,447,000</b>	<b>\$ 1,446,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 173,551	\$ -	\$ -	\$ -
38005 Interest & inv. GASB 31	4,596	-	-	100,000
38200 Rental income	3,117	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 181,265</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 49	\$ -	\$ -	\$ -
38526 Advertising revenue	32,711	40,000	40,000	40,000
38560 Miscellaneous revenue	922	-	-	-
39080 Sales of property	3,900	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 37,582</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>
<b>Operating Transfer from Other Funds</b>				
39110 Transfer-Special Revenue	\$ -	\$ -	\$ -	\$ 3,961,705
<b>Total Operating Transfer from Other Funds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,961,705</b>
<b>Total Local Transit Assistance Fund</b>	<b>\$ 9,110,644</b>	<b>\$ 8,022,081</b>	<b>\$ 8,022,081</b>	<b>\$ 13,897,307</b>
<b>Air Quality Improvement (251)</b>				
<b>Revenues from Other Agencies</b>				
32500 AQMD assessment (456)	\$ 236,751	\$ 255,000	\$ 255,000	\$ 255,000
<b>Total Revenues from Other Agencies</b>	<b>\$ 236,751</b>	<b>\$ 255,000</b>	<b>\$ 255,000</b>	<b>\$ 255,000</b>
<b>Charges for Services</b>				
34810 Employee MTA pass sales	\$ 6,515	\$ 7,000	\$ 7,000	\$ 7,000
34820 Employee metro link pass	21,300	45,000	45,000	45,000
<b>Total Charges for Services</b>	<b>\$ 27,815</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 5,303	\$ 20,000	\$ 20,000	\$ 18,000
38005 Interest & inv. GASB 31	(1,247)	-	-	2,000
<b>Total Use of Money and Property</b>	<b>\$ 4,055</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
<b>Total Air Quality Improvement</b>	<b>\$ 268,621</b>	<b>\$ 327,000</b>	<b>\$ 327,000</b>	<b>\$ 327,000</b>
<b>PW Special Grants Fund (252)</b>				
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 3,610	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 3,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total PW Special Grants Fund</b>	<b>\$ 3,610</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>SanFernando Landscape District (253)</b>				
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 861	\$ -	\$ -	\$ -
38005 Interest & inv. GASB 31	286	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 1,147</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Miscellaneous Revenue</b>				
38558 Misc landscape assessment	\$ 35,457	\$ 40,000	\$ 40,000	\$ 81,124
<b>Total Miscellaneous Revenue</b>	<b>\$ 35,457</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 81,124</b>
<b>Total SanFernando Landscape District</b>	<b>\$ 36,604</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 81,124</b>
<b>Measure R Fund (254)</b>				
<b>Sales Tax</b>				
30311 Measure R half-cent sales tax	\$ 1,315,470	\$ 1,400,000	\$ 1,400,000	\$ 1,738,167
<b>Total Sales Tax</b>	<b>\$ 1,315,470</b>	<b>\$ 1,400,000</b>	<b>\$ 1,400,000</b>	<b>\$ 1,738,167</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 12,372	\$ 9,000	\$ 9,000	\$ 11,774
38005 Interest & inv. GASB 31	5,696	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 18,068</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 11,774</b>
<b>Total Measure R Fund</b>	<b>\$ 1,333,538</b>	<b>\$ 1,409,000</b>	<b>\$ 1,409,000</b>	<b>\$ 1,749,941</b>
<b>Narcotic Forfeiture Fund (260)</b>				
<b>Fines and Forfeitures</b>				
37810 Narcotics forfeitures	\$ 1,293,916	\$ -	\$ -	\$ -
<b>Total Fines and Forfeitures</b>	<b>\$ 1,293,916</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 33,152	\$ -	\$ -	\$ -
38005 Interest & inv. GASB 31	8,663	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 41,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenue</b>				
39080 Sales of property	\$ 3,015	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 3,015</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39110 Transfer-Special Revenue	\$ -	\$ 240,000	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ -</b>	<b>\$ 240,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Narcotic Forfeiture Fund</b>	<b>\$ 1,338,746</b>	<b>\$ 240,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Special Grant Fund (261)</b>				
<b>Revenues from Other Agencies</b>				
31671 Police grants-misc federal	\$ 186,536	\$ 168,750	\$ 1,208,470	\$ 212,888
31673 Project safe neighborhoods grt	-	-	25,000	-
32870 Off of Traf Safety grant - CG	-	-	3,355	-
32871 Off of Traffic Safety-oper grt	-	-	254,795	-
33300 State police grants	192,607	238,363	299,862	288,978
33340 OCJP/L.A./Impact	24,156	38,025	38,025	34,500
34050 County grants	22,520	-	150,000	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 425,820</b>	<b>\$ 445,138</b>	<b>\$ 1,979,507</b>	<b>\$ 536,366</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Charges for Services</b>				
34601 GHS - SRO	\$ 115,500	\$ 35,800	\$ 35,800	\$ 38,500
34602 LA County grant (COPPS Ahead)	178,640	220,813	220,813	240,318
<b>Total Charges for Services</b>	<b>\$ 294,140</b>	<b>\$ 256,613</b>	<b>\$ 256,613</b>	<b>\$ 278,818</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 60,526	\$ 37,600	\$ 37,600	\$ 75,000
38560 Miscellaneous revenue	32,124	12,000	12,000	12,000
39080 Sales of property	1,000	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 93,650</b>	<b>\$ 49,600</b>	<b>\$ 49,600</b>	<b>\$ 87,000</b>
<b>Total Special Grant Fund</b>	<b>\$ 813,610</b>	<b>\$ 751,351</b>	<b>\$ 2,285,720</b>	<b>\$ 902,184</b>
<b>Supplemental Law Enforcement (262)</b>				
<b>Revenues from Other Agencies</b>				
33300 State police grants	\$ 207,376	\$ 330,312	\$ 330,312	\$ 366,996
<b>Total Revenues from Other Agencies</b>	<b>\$ 207,376</b>	<b>\$ 330,312</b>	<b>\$ 330,312</b>	<b>\$ 366,996</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 70	\$ -	\$ -	\$ -
<b>Total Use of Money and Property</b>	<b>\$ 70</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39110 Transfer-Special Revenue	\$ -	\$ -	\$ 240,000	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>-</b>	<b>-</b>	<b>240,000</b>	<b>-</b>
<b>Total Supplemental Law Enforcement</b>	<b>\$ 207,446</b>	<b>\$ 330,312</b>	<b>\$ 570,312</b>	<b>\$ 366,996</b>
<b>Police Staff Augmentation Fund (263)</b>				
<b>Charges for Services</b>				
34600 Special police fees	\$ 271,426	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>	<b>\$ 271,426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fines and Forefeitures</b>				
37801 Red-Light traffic safety fines	\$ 526,205	\$ -	\$ -	\$ -
<b>Total Fines and Forefeitures</b>	<b>526,205</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 69,083	\$ -	\$ -	\$ -
38005 Interest & inv. GASB 31	4,383	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 73,467</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 276,999	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 276,999</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 2,500,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Police Staff Augmentation Fund</b>	<b>\$ 3,648,096</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Fire Grant Fund (265)</b>				
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ -	\$ -	\$ -	\$ 560,000
31451 Fire grant-federal misc	-	-	1,280,000	-
31456 Domestic preparedness grant	1,050,709	370,671	1,131,091	100,000
31458 Homeland security grant	151,201	3,041,221	4,842,276	434,606
<b>Total Revenues from Other Agencies</b>	<b>\$ 1,201,910</b>	<b>\$ 3,411,892</b>	<b>\$ 7,253,367</b>	<b>\$ 1,094,606</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 86,000	\$ 3,000	\$ 3,000	\$ 3,000
38511 Cash match	-	-	243,730	-
38560 Miscellaneous revenue	3,349	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 89,349</b>	<b>\$ 3,000</b>	<b>\$ 246,730</b>	<b>\$ 3,000</b>
<b>Total Fire Grant Fund</b>	<b>\$ 1,291,259</b>	<b>\$ 3,414,892</b>	<b>\$ 7,500,097</b>	<b>\$ 1,097,606</b>
<b>Fire Mutual Aid Fund (266)</b>				
<b>Revenues from Other Agencies</b>				
31260 Mutual aid reimbursement	\$ 306,812	\$ 392,175	\$ 392,175	\$ 100,000
<b>Total Revenues from Other Agencies</b>	<b>\$ 306,812</b>	<b>\$ 392,175</b>	<b>\$ 392,175</b>	<b>\$ 100,000</b>
<b>Total Fire Mutual Aid Fund</b>	<b>\$ 306,812</b>	<b>\$ 392,175</b>	<b>\$ 392,175</b>	<b>\$ 100,000</b>
<b>Special Events Fund (267)</b>				
<b>Charges for Services</b>				
34532 Special event fees	\$ 600,510	\$ 777,768	\$ 777,768	\$ 805,048
<b>Total Charges for Services</b>	<b>\$ 600,510</b>	<b>\$ 777,768</b>	<b>\$ 777,768</b>	<b>\$ 805,048</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 124	\$ -	\$ -	\$ -
<b>Total Use of Money and Property</b>	<b>\$ 124</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Special Events Fund</b>	<b>\$ 600,634</b>	<b>\$ 777,768</b>	<b>\$ 777,768</b>	<b>\$ 805,048</b>
<b>Nutritional Meals Grant Fund (270)</b>				
<b>Revenues from Other Agencies</b>				
31000 USDA C1	\$ 23,373	\$ 21,266	\$ 21,266	\$ 23,252
31001 USDA C2	8,729	6,930	6,930	6,811
31300 Nutrit. meals IIIB support svcs	861	1,000	1,000	906
31310 Nutritional meals IIIC1	208,667	170,524	179,384	169,105
31320 Nutritional meals IIIC2	54,751	42,854	45,085	44,273
31340 ICM - Older American Act	31,560	31,648	31,648	-
31350 ICM - AB2800	3,851	3,863	3,863	-
31360 ICM - AB764	5,728	6,209	6,209	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 337,521</b>	<b>\$ 284,294</b>	<b>\$ 295,385</b>	<b>\$ 244,347</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 4,599	\$ 2,500	\$ 2,500	\$ 2,500
38005 Interest & inv. GASB 31	1,161	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 5,759</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 46,311	\$ 70,000	\$ 70,000	\$ 85,000
38511 Cash match	326	10,000	10,000	22,000
38560 Miscellaneous revenue	11,222	13,500	13,500	29,202
<b>Total Miscellaneous Revenue</b>	<b>\$ 57,859</b>	<b>\$ 93,500</b>	<b>\$ 93,500</b>	<b>\$ 136,202</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 136,911	\$ 136,911	\$ 136,911	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 136,911</b>	<b>\$ 136,911</b>	<b>\$ 136,911</b>	<b>\$ -</b>
<b>Total Nutritional Meals Grant Fund</b>	<b>\$ 538,050</b>	<b>\$ 517,205</b>	<b>\$ 528,296</b>	<b>\$ 383,049</b>
<b>Library Fund (275)</b>				
<b>Revenues from Other Agencies</b>				
31200 Federal library grant	\$ 58,125	\$ -	\$ 21,422	\$ -
33100 State library grant	136,001	-	141,113	-
33120 State library literacy grant	57,104	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 251,230</b>	<b>\$ -</b>	<b>\$ 162,535</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35020 Library misc fees	\$ 123,874	\$ 112,669	\$ 112,669	\$ 110,404
<b>Total Charges for Services</b>	<b>\$ 123,874</b>	<b>\$ 112,669</b>	<b>\$ 112,669</b>	<b>\$ 110,404</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 16,844	\$ 18,000	\$ 18,000	\$ 30,477
38005 Interest & inv. GASB 31	4,948	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 21,791</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 30,477</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 78,158	\$ 48,858	\$ 48,858	\$ 53,909
38560 Miscellaneous revenue	5,109	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 83,267</b>	<b>\$ 48,858</b>	<b>\$ 48,858</b>	<b>\$ 53,909</b>
<b>Total Library Fund</b>	<b>\$ 480,161</b>	<b>\$ 179,527</b>	<b>\$ 342,062</b>	<b>\$ 194,790</b>
<b>Cable Access Fund (280)</b>				
<b>Charges for Services</b>				
34530 Cable access fees	\$ 508,302	\$ 450,000	\$ 450,000	\$ 600,000
<b>Total Charges for Services</b>	<b>\$ 508,302</b>	<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 600,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 14,398	\$ 17,000	\$ 17,000	\$ 10,000
38005 Interest & inv. GASB 31	3,775	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 18,172</b>	<b>\$ 17,000</b>	<b>\$ 17,000</b>	<b>\$ 10,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 516	\$ 1,000	\$ 1,000	\$ 600
<b>Total Miscellaneous Revenue</b>	<b>\$ 516</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 600</b>
<b>Total Cable Access Fund</b>	<b>\$ 526,991</b>	<b>\$ 468,000</b>	<b>\$ 468,000</b>	<b>\$ 610,600</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Electric Public Benefit Fund (290)</b>				
<b>Other Taxes</b>				
30370 Public benefit fees	\$ 5,992,449	\$ 6,798,000	\$ 6,798,000	\$ 6,189,000
<b>Total Other Taxes</b>	<b>\$ 5,992,449</b>	<b>\$ 6,798,000</b>	<b>\$ 6,798,000</b>	<b>\$ 6,189,000</b>
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ 1,000,571	\$ -	\$ -	\$ -
<b>Total Revenues from Other Agencies</b>	<b>\$ 1,000,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 51,689	\$ 100,000	\$ 100,000	\$ 50,000
38005 Interest & inv. GASB 31	5,620	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 57,309</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 78,386	\$ 50,000	\$ 50,000	\$ 50,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 78,386</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total Electric Public Benefit Fund</b>	<b>\$ 7,128,715</b>	<b>\$ 6,948,000</b>	<b>\$ 6,948,000</b>	<b>\$ 6,289,000</b>
<b>Fire Paramedic Fund (511)</b>				
<b>Charges for Services</b>				
34670 Emergency med response	\$ 11,655,113	\$ 11,679,673	\$ 11,679,673	\$ 12,360,027
34672 Paramedic membership fee	136,293	134,820	134,820	112,638
<b>Total Charges for Services</b>	<b>\$ 11,791,406</b>	<b>\$ 11,814,493</b>	<b>\$ 11,814,493</b>	<b>\$ 12,472,665</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 6,002	\$ -	\$ -	\$ 3,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 6,002</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 1,600,000
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,100,000</b>	<b>\$ 1,600,000</b>
<b>Total Fire Paramedic Fund</b>	<b>\$ 13,897,407</b>	<b>\$ 13,914,493</b>	<b>\$ 13,914,493</b>	<b>\$ 14,075,665</b>
<b>ICIS (702)</b>				
<b>Charges for Services</b>				
34531 Interagency communication fees	\$ 240,000	\$ -	\$ -	\$ -
<b>Total Charges for Services</b>	<b>\$ 240,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 9,731	\$ -	\$ -	\$ -
38005 Interest & inv. GASB 31	1,455	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 11,186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**SUMMARY OF REVENUES BY FUND**  
**FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 48,820	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 48,820</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total ICIS</b>	<b>\$ 300,006</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Special Revenue</b>	<b>\$146,666,381</b>	<b>\$ 104,913,892</b>	<b>\$ 112,235,477</b>	<b>\$111,224,637</b>
<b><u>Debt Service</u></b>				
<b>2003 GRA Tax Allocation Bonds (302)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 4,578,000	\$ 4,613,000	\$ 4,613,000	\$ 4,802,600
<b>Total Property Taxes</b>	<b>\$ 4,578,000</b>	<b>\$ 4,613,000</b>	<b>\$ 4,613,000</b>	<b>\$ 4,802,600</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 112,650	\$ 160,000	\$ 160,000	\$ 100,000
<b>Total Use of Money and Property</b>	<b>\$ 112,650</b>	<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>\$ 100,000</b>
<b>Total 2003 GRA Tax Allocation Bonds</b>	<b>\$ 4,690,650</b>	<b>\$ 4,773,000</b>	<b>\$ 4,773,000</b>	<b>\$ 4,902,600</b>
<b>Police Building Project (303)</b>				
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 701,128	\$ 1,000,000	\$ 1,000,000	\$ 800,000
38005 Interest & inv. GASB 31	75,846	-	-	-
<b>Total Use of Money and Property</b>	<b>\$ 776,974</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 800,000</b>
<b>Total Police Building Project</b>	<b>\$ 776,974</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 800,000</b>
<b>2002 GRA Tax Allocation Bonds (304)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 3,614,000	\$ 3,682,000	\$ 3,682,000	\$ 3,812,000
<b>Total Property Taxes</b>	<b>\$ 3,614,000</b>	<b>\$ 3,682,000</b>	<b>\$ 3,682,000</b>	<b>\$ 3,812,000</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 78,282	\$ 130,000	\$ 130,000	\$ 110,000
<b>Total Use of Money and Property</b>	<b>\$ 78,282</b>	<b>\$ 130,000</b>	<b>\$ 130,000</b>	<b>\$ 110,000</b>
<b>Total 2002 GRA Tax Allocation Bonds</b>	<b>\$ 3,692,282</b>	<b>\$ 3,812,000</b>	<b>\$ 3,812,000</b>	<b>\$ 3,922,000</b>
<b>Capital Leases (306)</b>				
<b>Operating Transfer from Other Funds</b>				
39120 Transfer-Capital Funds	\$ 1,392,062	\$ 1,392,062	\$ 1,392,062	\$ 1,392,062
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>
<b>Total Capital Leases</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>



**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Low and Mod Loan Fund (307)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ 3,056,114	\$ 3,056,113	\$ 3,056,113	\$ 3,056,113
<b>Total Property Taxes</b>	<b>\$ 3,056,114</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>
<b>Total Low and Mod Loan Fund</b>	<b>\$ 3,056,114</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>
<b>2010 GRA Tax Allocation Bonds (308)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ -	\$ 1,823,470	\$ 1,823,470	\$ 1,462,025
<b>Total Property Taxes</b>	<b>\$ -</b>	<b>\$ 1,823,470</b>	<b>\$ 1,823,470</b>	<b>\$ 1,462,025</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 809	\$ -	\$ -	\$ -
<b>Total Use of Money and Property</b>	<b>\$ 809</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Non Operating Sources</b>				
39010 Issuance of debt	\$ 1,622,810	\$ -	\$ -	\$ -
<b>Total Non Operating Sources</b>	<b>\$ 1,622,810</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total 2010 GRA Tax Allocation Bonds</b>	<b>\$ 1,623,619</b>	<b>\$ 1,823,470</b>	<b>\$ 1,823,470</b>	<b>\$ 1,462,025</b>
<b>2011 GRA Tax Allocation Bonds (309)</b>				
<b>Property Taxes</b>				
30010 Property tax current	\$ -	\$ -	\$ -	\$ 4,202,958
<b>Total Property Taxes</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,202,958</b>
<b>Total 2011 GRA Tax Allocation Bonds</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,202,958</b>
<b>Total Debt Service</b>	<b>\$ 15,231,701</b>	<b>\$ 15,856,645</b>	<b>\$ 15,856,645</b>	<b>\$ 19,737,758</b>
<b>Capital Projects</b>				
<b>Capital Improvement Fund (401)</b>				
<b>Sales Tax</b>				
30300 Sales tax	\$ 900,236	\$ -	\$ -	\$ -
30305 ERAF in lieu of sales tax	232,147	-	-	-
<b>Total Sales Tax</b>	<b>\$ 1,132,383</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Taxes</b>				
30360 Landfill host assessment	\$ 2,048,474	\$ -	\$ -	\$ -
<b>Total Other Taxes</b>	<b>\$ 2,048,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ 751,144	\$ -	\$ 2,154,414	\$ -
31250 Disaster relief reimb	62,722	-	-	-
32610 State grants	14,335,663	1,422,000	4,044,134	-
32611 Disaster relief reimb - State	20,907	-	-	-
32640 State HES grant	1,152,175	-	-	-
34050 County grants	2,004,519	-	244,278	-

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
34301 Local grants	120,076	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 18,447,206</b>	<b>\$ 1,422,000</b>	<b>\$ 6,442,826</b>	<b>\$ -</b>
<b>Charges for Services</b>				
36000 Landfill royalty tipping fee	\$ 3,860,250	\$ 2,520,000	\$ 2,520,000	\$ 3,606,000
<b>Total Charges for Services</b>	<b>\$ 3,860,250</b>	<b>\$ 2,520,000</b>	<b>\$ 2,520,000</b>	<b>\$ 3,606,000</b>
<b>Licenses and Permits</b>				
30871 Parks mitigation fee (AB1600)	\$ 1,042,702	\$ 1,071,000	\$ 1,071,000	\$ -
30872 Library mitigation fee (AB1600)	5,699	5,000	5,000	-
30873 Parks quimby fee	69	-	-	-
<b>Total Licenses and Permits</b>	<b>\$ 1,048,470</b>	<b>\$ 1,076,000</b>	<b>\$ 1,076,000</b>	<b>\$ -</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 3,381	\$ -	\$ -	\$ -
<b>Total Use of Money and Property</b>	<b>\$ 3,381</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 25,265	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 25,265</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ -	\$ -	\$ 1,930,000	\$ 1,500,000
39110 Transfer-Special Revenue	-	-	-	598,250
39120 Transfer-Capital Funds	1,182,000	-	-	-
39210 Transfer-Internal Service Fund	-	-	-	1,365,000
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 1,182,000</b>	<b>\$ -</b>	<b>\$ 1,930,000</b>	<b>\$ 3,463,250</b>
<b>Total Capital Improvement Fund</b>	<b>\$ 27,747,430</b>	<b>\$ 5,018,000</b>	<b>\$ 11,968,826</b>	<b>\$ 7,069,250</b>
<b>State Gas Tax Fund (402)</b>				
<b>Revenues from Other Agencies</b>				
31240 Federal grant	\$ 264,134	\$ -	\$ -	\$ -
32610 State grants	48,117	-	242,192	-
32800 State gas tax (2107 & 2107.5)	1,443,048	1,700,000	1,700,000	1,468,757
32810 State gas tax (2106)	636,328	750,000	750,000	650,103
32820 State gas tax (2105)	1,079,680	1,250,000	1,250,000	1,096,158
32821 State gas tax (2103)	-	2,062,944	2,062,944	2,303,583
32860 State TRAF congestion AB2928	1,876,161	-	-	-
34300 Joint project	3,450	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 5,350,919</b>	<b>\$ 5,762,944</b>	<b>\$ 6,005,136</b>	<b>\$ 5,518,601</b>
<b>Use of Money and Property</b>				
38000 Interest & inv. revenue	\$ 267,406	\$ 300,000	\$ 300,000	\$ 200,000
38005 Interest & inv. GASB 31	30,219	-	-	100,000
<b>Total Use of Money and Property</b>	<b>\$ 297,624</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>
<b>Total State Gas Tax Fund</b>	<b>\$ 5,648,544</b>	<b>\$ 6,062,944</b>	<b>\$ 6,305,136</b>	<b>\$ 5,818,601</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Landfill Postclosure Fund (403)</b>				
<b>Operating Transfer from Other Funds</b>				
39120 Transfer-Capital Funds	\$ 22,100,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 22,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Landfill Postclosure Fund</b>	<b>\$ 22,100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Police Facility Construction (404)</b>				
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 3,518	\$ -	\$ -	\$ -
<b>Total Miscellaneous Revenue</b>	<b>\$ 3,518</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Police Facility Construction</b>	<b>\$ 3,518</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Projects</b>	<b>\$ 55,499,492</b>	<b>\$ 11,080,944</b>	<b>\$ 18,273,962</b>	<b>\$ 12,887,851</b>
<b><u>Enterprise</u></b>				
<b>Recreation Fund (501)</b>				
<b>Charges for Services</b>				
35200 Rental civic auditorium	\$ 344,141	\$ 350,000	\$ 350,000	\$ 365,000
35210 Rental bldgs/facilities	354,886	324,225	324,225	316,600
35230 Contract classes	297,137	212,000	226,000	347,230
35231 Registrations fees	75,638	50,000	50,000	50,000
35233 Tournaments	12,390	10,000	10,000	10,000
35234 Program/ registration revenue	29,638	29,950	30,950	26,750
35235 Event delivery fee	3,975	5,000	5,000	4,000
35236 Parks filming fee	17,115	17,000	17,000	22,000
35240 Scholl golf course fees	165,000	165,000	165,000	165,000
35250 Field rental	389,032	380,000	380,000	385,000
35260 Sports leagues	279,520	187,000	187,000	187,000
35262 Parks misc fees	17,486	8,750	8,750	11,600
35280 Camps	209,380	162,100	162,100	162,500
35310 Concession	35,036	30,400	30,400	30,300
35550 Parking garage revenue	122,907	90,000	90,000	125,000
<b>Total Charges for Services</b>	<b>\$ 2,353,281</b>	<b>\$ 2,021,425</b>	<b>\$ 2,036,425</b>	<b>\$ 2,207,980</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 31,670	\$ 30,000	\$ 30,000	\$ 13,000
38525 Sponsorships	-	-	-	5,000
38560 Miscellaneous revenue	10,632	10,000	10,000	8,300
38700 Rental income	228,997	266,536	266,536	310,500
38710 Interest & inv. revenue	47,118	50,000	50,000	-
38715 Interest & inv. GASB 31	7,528	-	-	-
38800 Proprietary grants	175,000	175,000	175,000	175,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 500,944</b>	<b>\$ 531,536</b>	<b>\$ 531,536</b>	<b>\$ 511,800</b>
<b>Total Recreation Fund</b>	<b>\$ 2,854,225</b>	<b>\$ 2,552,961</b>	<b>\$ 2,567,961</b>	<b>\$ 2,719,780</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Hazardous Disposal Fund (510)</b>				
<b>Charges for Services</b>				
35650 Hazardous permits	\$ 543,623	\$ 585,000	\$ 585,000	\$ 543,623
35660 Hazardous billing fees	621,457	625,000	625,000	621,457
35670 Hazardous disposal fees	8,853	8,000	8,000	14,000
35680 Industrial waste permits	359,266	380,000	380,000	359,266
<b>Total Charges for Services</b>	<b>\$ 1,533,199</b>	<b>\$ 1,598,000</b>	<b>\$ 1,598,000</b>	<b>\$ 1,538,346</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 3,492	\$ 1,000	\$ 1,000	\$ 5,000
38710 Interest & inv. revenue	13,478	8,000	8,000	8,000
38715 Interest & inv. GASB 31	1,340	-	-	-
38800 Proprietary grants	83,999	40,000	40,000	55,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 102,310</b>	<b>\$ 49,000</b>	<b>\$ 49,000</b>	<b>\$ 68,000</b>
<b>Total Hazardous Disposal Fund</b>	<b>\$ 1,635,509</b>	<b>\$ 1,647,000</b>	<b>\$ 1,647,000</b>	<b>\$ 1,606,346</b>
<b>Parking Fund (520)</b>				
<b>Charges for Services</b>				
35500 Parking tickets	\$ 4,838,556	\$ 3,600,000	\$ 3,600,000	\$ 3,800,000
35520 Collectible jobs-agency	94,148	50,000	50,000	50,000
35532 Parking meters Glendale street	1,191,195	1,000,000	1,000,000	1,200,000
35535 Parking meters Glendale lots	614,222	464,000	464,000	470,000
35540 Parking meters Montrose	100,915	100,000	100,000	100,000
35550 Parking garage revenue	2,017,285	2,400,000	2,400,000	2,400,000
35560 Street permits	88,061	30,000	30,000	40,000
<b>Total Charges for Services</b>	<b>\$ 8,944,381</b>	<b>\$ 7,644,000</b>	<b>\$ 7,644,000</b>	<b>\$ 8,060,000</b>
<b>Miscellaneous Revenue</b>				
38559 Miscellaneous deferred revenue	\$ 1,049	\$ -	\$ -	\$ -
38560 Miscellaneous revenue	42,531	-	-	-
38710 Interest & inv. revenue	83,199	120,000	120,000	70,000
38715 Interest & inv. GASB 31	10,149	-	-	50,000
39080 Sales of property	4,750	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 141,679</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>	<b>\$ 120,000</b>
<b>Total Parking Fund</b>	<b>\$ 9,086,060</b>	<b>\$ 7,764,000</b>	<b>\$ 7,764,000</b>	<b>\$ 8,180,000</b>
<b>Sewer Fund (525)</b>				
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 15,586	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	4,286	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 19,872</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35900 Sewer service fees	\$ 14,504,488	\$ 16,100,000	\$ 16,100,000	\$ 14,900,000
35920 Sewer facility charge	204,488	400,000	400,000	1,600,000
<b>Total Charges for Services</b>	<b>\$ 14,708,975</b>	<b>\$ 16,500,000</b>	<b>\$ 16,500,000</b>	<b>\$ 16,500,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 36	\$ -	\$ -	\$ -

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
38710 Interest & inv. revenue	1,171,991	1,300,000	1,300,000	700,000
38715 Interest & inv. GASB 31	129,056	-	-	600,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 1,301,082</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>	<b>\$ 1,300,000</b>
<b>Total Sewer Fund</b>	<b>\$ 16,029,930</b>	<b>\$ 17,800,000</b>	<b>\$ 17,800,000</b>	<b>\$ 17,800,000</b>
<b>Refuse Disposal Fund (530)</b>				
<b>Revenues from Other Agencies</b>				
32501 Recyclables - State grant	\$ 44,820	\$ 90,000	\$ 90,000	\$ 90,000
<b>Total Revenues from Other Agencies</b>	<b>\$ 44,820</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>
<b>Charges for Services</b>				
36010 Commercial refuse fees	\$ 18,053,031	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000
36011 Residential refuse fee	-	14,790,000	14,790,000	10,790,000
36012 Bin rental fee	-	-	-	4,000,000
36020 Refuse bin drop-off fees	76,506	120,000	120,000	120,000
36030 Sale of recyclables	751,814	600,000	600,000	600,000
36040 AB 939 fees	1,060,125	1,000,000	1,000,000	1,000,000
<b>Total Charges for Services</b>	<b>\$ 19,941,477</b>	<b>\$ 19,120,000</b>	<b>\$ 19,120,000</b>	<b>\$ 19,120,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 44,660	\$ -	\$ -	\$ -
38710 Interest & inv. revenue	301,698	300,000	300,000	200,000
38715 Interest & inv. GASB 31	45,806	-	-	100,000
39080 Sales of property	48,600	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 440,764</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>
<b>Total Refuse Disposal Fund</b>	<b>\$ 20,427,061</b>	<b>\$ 19,510,000</b>	<b>\$ 19,510,000</b>	<b>\$ 19,510,000</b>
<b>Electric Works Revenue Fund (552)</b>				
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 2,240	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	560	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 2,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
36250 Electric domestic sales	\$ 59,219,787	\$ 66,141,302	\$ 66,141,302	\$ 59,219,787
36251 Green rate sales - domestic	697,323	485,848	485,848	753,109
36260 Electric commercial sale	106,426,569	122,147,746	122,147,746	111,831,121
36261 Green rate sales - commercial	113,011	59,711	59,711	122,052
36270 Electric st light sales	4,131	2,069	2,069	4,131
36280 Electric wholesale sales	3,500,143	19,000,000	19,000,000	21,000,000
36282 Gas wholesale sales	-	2,000,000	2,000,000	-
36290 Electric sale to utilities	2,625,071	4,000,000	4,000,000	9,000,000
36291 Gas sales to other utilities	4,317,248	4,000,000	4,000,000	1,000,000
<b>Total Charges for Services</b>	<b>\$ 176,903,284</b>	<b>\$ 217,836,676</b>	<b>\$ 217,836,676</b>	<b>\$ 202,930,200</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 1,545,821	\$ 1,300,000	\$ 1,300,000	\$ 2,000,000
38561 Fiber optic revenue	110,432	50,000	50,000	100,000
38564 Customer paid OT revenue	37,551	-	-	40,000
38700 Rental income	153,606	100,000	100,000	140,000

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SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
38710 Interest & inv. revenue	2,542,875	2,500,000	2,500,000	1,000,000
38715 Interest & inv. GASB 31	185,931	-	-	-
38770 Collectible jobs - A & G	53,237	100,000	100,000	40,000
38800 Proprietary grants	5,444,660	10,000,000	10,000,000	6,500,000
39080 Sales of property	65,391	50,000	50,000	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 10,139,504</b>	<b>\$ 14,100,000</b>	<b>\$ 14,100,000</b>	<b>\$ 9,820,000</b>
<b>Total Electric Works Revenue Fund</b>	<b>\$ 187,045,588</b>	<b>\$ 231,936,676</b>	<b>\$ 231,936,676</b>	<b>\$ 212,750,200</b>
<b>Electric Depreciation Fund (553)</b>				
<b>Interfund Revenue</b>				
37670 Depreciation-plant	\$ -	\$ 18,300,000	\$ 18,300,000	\$ 20,000,000
37680 Depreciation-vehicles	-	900,000	900,000	900,000
<b>Total Interfund Revenue</b>	<b>\$ -</b>	<b>\$ 19,200,000</b>	<b>\$ 19,200,000</b>	<b>\$ 20,900,000</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 1,351,075	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 1,351,075</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b>Total Electric Depreciation Fund</b>	<b>\$ 1,351,075</b>	<b>\$ 20,700,000</b>	<b>\$ 20,700,000</b>	<b>\$ 22,400,000</b>
<b>Water Works Revenue Fund (572)</b>				
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 18,300	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	5,033	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 23,333</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
36600 Water metered sales	\$ 33,442,450	\$ 36,425,936	\$ 36,425,936	\$ 42,054,255
36601 Water metered sales - recycled	1,422,802	1,862,382	1,862,382	1,688,363
36620 Water private fire	478,306	185,982	185,982	185,782
36640 Water other sales	372,802	400,000	400,000	400,000
36660 Water adjustment revenue	(21)	-	-	-
<b>Total Charges for Services</b>	<b>\$ 35,716,340</b>	<b>\$ 38,874,300</b>	<b>\$ 38,874,300</b>	<b>\$ 44,328,400</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 1,200,152	\$ 750,000	\$ 750,000	\$ 1,250,000
38700 Rental income	64,832	50,000	50,000	75,000
38710 Interest & inv. revenue	193,862	150,000	150,000	250,000
38715 Interest & inv. GASB 31	(5,074)	-	-	-
38760 Collectible jobs O/H	10,650	10,000	10,000	10,000
38770 Collectible jobs - A & G	14,055	-	-	-
38800 Proprietary grants	65,334	-	-	800,000
39080 Sales of property	7,800	-	-	15,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 1,551,611</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 2,400,000</b>
<b>Total Water Works Revenue Fund</b>	<b>\$ 37,291,284</b>	<b>\$ 39,834,300</b>	<b>\$ 39,834,300</b>	<b>\$ 46,728,400</b>
<b>Water Depreciation Fund (573)</b>				
<b>Interfund Revenue</b>				
37670 Depreciation-plant	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,700,000

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SUMMARY OF REVENUES BY FUND  
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	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
37680 Depreciation-vehicles	-	300,000	300,000	300,000
<b>Total Interfund Revenue</b>	<b>\$ -</b>	<b>\$ 3,800,000</b>	<b>\$ 3,800,000</b>	<b>\$ 4,000,000</b>
<b>Miscellaneous Revenue</b>				
38500 Donations & contribution	\$ 599,997	\$ 500,000	\$ 500,000	\$ 450,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 599,997</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 450,000</b>
<b>Total Water Depreciation Fund</b>	<b>\$ 599,997</b>	<b>\$ 4,300,000</b>	<b>\$ 4,300,000</b>	<b>\$ 4,450,000</b>
<b>Fire Communication Fund (701)</b>				
<b>Revenues from Other Agencies</b>				
31250 Disaster relief reimb	\$ 17,341	\$ -	\$ -	\$ -
32611 Disaster relief reimb - State	348	-	-	-
<b>Total Revenues from Other Agencies</b>	<b>\$ 17,689</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
34640 Fire communication - tri city	\$ 1,514,411	\$ 1,549,487	\$ 1,549,487	\$ 1,462,317
34641 Fire comm fees - contract city	1,355,120	1,426,622	1,426,622	1,533,497
34642 Fire comm O/H - tri city	194,137	186,703	186,703	107,118
34643 Fire comm O/H -contracts city	135,511	142,662	142,662	98,893
<b>Total Charges for Services</b>	<b>\$ 3,199,179</b>	<b>\$ 3,305,474</b>	<b>\$ 3,305,474</b>	<b>\$ 3,201,825</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 347	\$ 622,080	\$ 622,080	\$ -
38565 Fire comm - capital contribut	622,080	-	-	622,080
38710 Interest & inv. revenue	33,796	20,344	20,344	33,757
38715 Interest & inv. GASB 31	7,001	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 663,224</b>	<b>\$ 642,424</b>	<b>\$ 642,424</b>	<b>\$ 655,837</b>
<b>Total Fire Communication Fund</b>	<b>\$ 3,880,093</b>	<b>\$ 3,947,898</b>	<b>\$ 3,947,898</b>	<b>\$ 3,857,662</b>
<b>Total Enterprise</b>	<b>\$ 280,200,823</b>	<b>\$ 349,992,835</b>	<b>\$ 350,007,835</b>	<b>\$ 340,002,388</b>
<b>Internal Service</b>				
<b>Fleet / Equipment Mgmt Fund (601)</b>				
<b>Revenues from Other Agencies</b>				
31260 Mutual aid reimbursement	\$ -	\$ 15,000	\$ 15,000	\$ -
<b>Total Revenues from Other Agencies</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>
<b>Charges for Services</b>				
37110 Charges for vehicles	\$ 11,651,249	\$ 11,651,249	\$ 11,651,249	\$ 10,651,248
37111 Charges for equipment usage	942,713	500,000	500,000	100,000
<b>Total Charges for Services</b>	<b>\$ 12,593,962</b>	<b>\$ 12,151,249</b>	<b>\$ 12,151,249</b>	<b>\$ 10,751,248</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 102	\$ -	\$ -	\$ -
38710 Interest & inv. revenue	299,244	320,000	320,000	245,000
38715 Interest & inv. GASB 31	43,163	-	-	-

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
39080 Sales of property	77,495	60,000	60,000	80,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 420,003</b>	<b>\$ 380,000</b>	<b>\$ 380,000</b>	<b>\$ 325,000</b>
<b>Total Fleet / Equipment Mgmt Fund</b>	<b>\$ 13,013,965</b>	<b>\$ 12,546,249</b>	<b>\$ 12,546,249</b>	<b>\$ 11,076,248</b>
<b>Joint Helicopter Operation Fd (602)</b>				
<b>Charges for Services</b>				
34676 Joint air support maint. fee	\$ 317,854	\$ 601,378	\$ 601,378	\$ 572,552
37110 Charges for vehicles	-	301,259	301,259	-
<b>Total Charges for Services</b>	<b>\$ 317,854</b>	<b>\$ 902,637</b>	<b>\$ 902,637</b>	<b>\$ 572,552</b>
<b>Miscellaneous Revenue</b>				
38510 City's contribution	\$ 378,319	\$ 368,505	\$ 368,505	\$ 700,608
38710 Interest & inv. revenue	50,346	30,000	30,000	-
38715 Interest & inv. GASB 31	7,590	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 436,255</b>	<b>\$ 398,505</b>	<b>\$ 398,505</b>	<b>\$ 700,608</b>
<b>Total Joint Helicopter Operation Fd</b>	<b>\$ 754,108</b>	<b>\$ 1,301,142</b>	<b>\$ 1,301,142</b>	<b>\$ 1,273,160</b>
<b>ISD Infrastructure Fund (603)</b>				
<b>Charges for Services</b>				
37150 ISD service charge	\$ -	\$ 3,999,515	\$ 3,999,515	4,826,926
<b>Total Charges for Services</b>	<b>\$ -</b>	<b>\$ 3,999,515</b>	<b>\$ 3,999,515</b>	<b>\$ 4,826,926</b>
<b>Interfund Revenue</b>				
37540 Charges for telephone	\$ 497,105	\$ 696,000	\$ 696,000	\$ -
<b>Total Interfund Revenue</b>	<b>\$ 497,105</b>	<b>\$ 696,000</b>	<b>\$ 696,000</b>	<b>\$ -</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 1,280	\$ -	\$ -	\$ -
38710 Interest & inv. revenue	6,826	-	-	-
38715 Interest & inv. GASB 31	331	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 8,437</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 800,000	\$ -	\$ -	\$ -
39210 Transfer-Internal Service Fund	-	-	-	600,000
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
<b>Total ISD Infrastructure Fund</b>	<b>\$ 1,305,542</b>	<b>\$ 4,695,515</b>	<b>\$ 4,695,515</b>	<b>\$ 5,426,926</b>
<b>ISD Applications Fund (604)</b>				
<b>Charges for Services</b>				
34502 Technology fees	\$ 262,805	\$ 175,000	\$ 175,000	\$ 275,000
37150 ISD service charge	-	5,711,435	5,711,435	5,286,945
<b>Total Charges for Services</b>	<b>\$ 262,805</b>	<b>\$ 5,886,435</b>	<b>\$ 5,886,435</b>	<b>\$ 5,561,945</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 13,331	\$ 49,000	\$ 49,000	\$ -
38715 Interest & inv. GASB 31	(396)	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>12,934</b>	<b>49,000</b>	<b>49,000</b>	<b>-</b>



**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 60,000	\$ -	\$ -	\$ -
39210 Transfer-Internal Service Fund	3,379,025	-	-	-
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 3,439,025</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total ISD Applications Fund</b>	<b>\$ 3,714,764</b>	<b>\$ 5,935,435</b>	<b>\$ 5,935,435</b>	<b>\$ 5,561,945</b>
<b>Police CAD RMS Replacement Fund (605)</b>				
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 27,019	\$ -	\$ -	\$ -
38715 Interest & inv. GASB 31	3,898	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 30,917</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 100,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Police CAD RMS Replacement Fund</b>	<b>\$ 130,917</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Citywide Document Mgt Sys Fund (606)</b>				
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 6,293	\$ -	\$ -	\$ -
38715 Interest & inv. GASB 31	892	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 7,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 28,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 28,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Citywide Document Mgt Sys Fund</b>	<b>\$ 35,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unemployment Insurance Fund (610)</b>				
<b>Charges for Services</b>				
37000 Charges for ins-Gov	\$ 114,825	\$ -	\$ -	\$ -
37001 Charges for self-insured	-	178,000	178,000	175,000
37010 Charges for ins-Ent	52,973	-	-	-
<b>Total Charges for Services</b>	<b>\$ 167,798</b>	<b>\$ 178,000</b>	<b>\$ 178,000</b>	<b>\$ 175,000</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 10,091	\$ 10,000	\$ 10,000	\$ 8,000
38715 Interest & inv. GASB 31	1,139	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 11,230</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 8,000</b>
<b>Total Unemployment Insurance Fund</b>	<b>\$ 179,028</b>	<b>\$ 188,000</b>	<b>\$ 188,000</b>	<b>\$ 183,000</b>
<b>Liability Insurance Fund (612)</b>				
<b>Charges for Services</b>				
37001 Charges for self-insured	\$ 3,701,861	\$ 4,149,193	\$ 4,149,193	\$ 4,511,000
37002 Charges for excess liability ins.	1,011,972	1,341,220	1,341,220	1,633,000

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
37003 Charges for auto insurance	936,144	1,003,056	1,003,056	430,000
<b>Total Charges for Services</b>	<b>\$ 5,649,977</b>	<b>\$ 6,493,469</b>	<b>\$ 6,493,469</b>	<b>\$ 6,574,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 41,998	\$ 50,000	\$ 50,000	\$ 10,000
38710 Interest & inv. revenue	63,914	20,000	20,000	150,000
38715 Interest & inv. GASB 31	13,040	-	-	-
39080 Sales of property	-	-	-	800,000
<b>Total Miscellaneous Revenue</b>	<b>\$ 118,952</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 960,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 6,355,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 6,355,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Liability Insurance Fund</b>	<b>\$ 12,123,929</b>	<b>\$ 6,563,469</b>	<b>\$ 6,563,469</b>	<b>\$ 7,534,000</b>
<b>Compensation Insurance Fund (614)</b>				
<b>Charges for Services</b>				
37000 Charges for ins-Gov	\$ 7,134,731	\$ -	\$ -	\$ -
37001 Charges for self-insured	-	11,138,140	11,138,140	12,971,000
37010 Charges for ins-Ent	3,130,247	-	-	-
<b>Total Charges for Services</b>	<b>\$ 10,264,979</b>	<b>\$ 11,138,140</b>	<b>\$ 11,138,140</b>	<b>\$ 12,971,000</b>
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 1,193	\$ -	\$ -	\$ -
38710 Interest & inv. revenue	232,899	200,000	200,000	200,000
38715 Interest & inv. GASB 31	31,072	-	-	-
39080 Sales of property	16,525	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 281,689</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 700,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Compensation Insurance Fund</b>	<b>\$ 11,246,668</b>	<b>\$ 11,338,140</b>	<b>\$ 11,338,140</b>	<b>\$ 13,171,000</b>
<b>Dental Insurance Fund (615)</b>				
<b>Charges for Services</b>				
37031 Charges for ins-HMO ER	\$ 206,984	\$ -	\$ -	\$ 160,000
37032 Charges for ins-HMO EE	109	-	-	-
37033 Charges for ins-PPO ER	1,004,332	-	-	1,064,000
37034 Charges for ins-PPO EE	88,365	-	-	108,000
37035 Charges for ins-retirees HMO	14,188	-	-	16,000
37036 Charges for ins-retirees PPO	172,536	-	-	201,000
37060 Charges for ins-retirees	-	148,000	148,000	-
37080 Charges for ins-dental	5,732	1,250,000	1,250,000	4,000
<b>Total Charges for Services</b>	<b>\$ 1,492,245</b>	<b>\$ 1,398,000</b>	<b>\$ 1,398,000</b>	<b>\$ 1,553,000</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 5,986	\$ 5,000	\$ 5,000	\$ 6,000
38715 Interest & inv. GASB 31	649	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 6,635</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 6,000</b>

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**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 70,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Dental Insurance Fund</b>	<b>\$ 1,568,880</b>	<b>\$ 1,403,000</b>	<b>\$ 1,403,000</b>	<b>\$ 1,559,000</b>
<b>Medical Insurance Fund (616)</b>				
<b>Charges for Services</b>				
37031 Charges for ins-HMO ER	\$ 5,114,342	\$ 5,280,000	\$ 5,280,000	\$ 4,959,000
37032 Charges for ins-HMO EE	1,842,707	1,580,000	1,580,000	1,971,000
37033 Charges for ins-PPO ER	9,252,610	10,110,000	10,110,000	10,457,000
37034 Charges for ins-PPO EE	1,820,998	1,760,000	1,760,000	2,587,000
37035 Charges for ins-retirees HMO	755,757	740,000	740,000	929,000
37036 Charges for ins-retirees PPO	2,685,149	2,770,000	2,770,000	3,111,000
37070 Charges for ins-other	39,856	-	-	24,000
<b>Total Charges for Services</b>	<b>\$ 21,511,419</b>	<b>\$ 22,240,000</b>	<b>\$ 22,240,000</b>	<b>\$ 24,038,000</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 9,884	\$ 20,000	\$ 20,000	\$ 25,000
38715 Interest & inv. GASB 31	(545)	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 9,339</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 25,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 845,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 845,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Medical Insurance Fund</b>	<b>\$ 22,365,758</b>	<b>\$ 22,260,000</b>	<b>\$ 22,260,000</b>	<b>\$ 24,063,000</b>
<b>Vision Insurance Fund (617)</b>				
<b>Charges for Services</b>				
37090 Charges for ins-vision	\$ 333,836	\$ 344,000	\$ 344,000	\$ 357,000
<b>Total Charges for Services</b>	<b>\$ 333,836</b>	<b>\$ 344,000</b>	<b>\$ 344,000</b>	<b>\$ 357,000</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 3,857	\$ 3,000	\$ 3,000	\$ 4,000
38715 Interest & inv. GASB 31	784	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 4,640</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 4,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 15,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Vision Insurance Fund</b>	<b>\$ 353,477</b>	<b>\$ 347,000</b>	<b>\$ 347,000</b>	<b>\$ 361,000</b>
<b>Employee Benefits Fund (640)</b>				
<b>Charges for Services</b>				
37101 Charges for employee vac/comp	\$ 847,362	\$ 1,220,000	\$ 1,220,000	\$ 3,914,000
37102 Charges for employee comp time	2,138,207	2,087,000	2,087,000	1,880,000
<b>Total Charges for Services</b>	<b>\$ 2,985,569</b>	<b>\$ 3,307,000</b>	<b>\$ 3,307,000</b>	<b>\$ 5,794,000</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 111,841	\$ 100,000	\$ 100,000	\$ 100,000
38715 Interest & inv. GASB 31	16,276	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 128,117</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 375,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 375,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Employee Benefits Fund</b>	<b>\$ 3,488,686</b>	<b>\$ 3,407,000</b>	<b>\$ 3,407,000</b>	<b>\$ 5,894,000</b>
<b>RHSP Benefits Fund (641)</b>				
<b>Charges for Services</b>				
37100 Charges for empl benefits	\$ 1,836,140	\$ 2,332,000	\$ 2,332,000	\$ 4,234,094
<b>Total Charges for Services</b>	<b>\$ 1,836,140</b>	<b>\$ 2,332,000</b>	<b>\$ 2,332,000</b>	<b>\$ 4,234,094</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 79,347	\$ 100,000	\$ 100,000	\$ 80,000
38715 Interest & inv. GASB 31	12,109	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 91,456</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 80,000</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 370,000	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 370,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total RHSP Benefits Fund</b>	<b>\$ 2,297,596</b>	<b>\$ 2,432,000</b>	<b>\$ 2,432,000</b>	<b>\$ 4,314,094</b>
<b>Post Employment Benefits Fund (642)</b>				
<b>Charges for Services</b>				
37103 Sick leave retired	\$ -	\$ -	\$ -	\$ 190,947
37104 Medical-deceased-Fire	21,096	20,344	20,344	-
37105 Medical-deceased-Police	31,628	29,886	29,886	-
<b>Total Charges for Services</b>	<b>\$ 52,724</b>	<b>\$ 50,230</b>	<b>\$ 50,230</b>	<b>\$ 190,947</b>
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 10,753	\$ 10,000	\$ 10,000	\$ 10,000
38715 Interest & inv. GASB 31	2,723	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 13,477</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Total Post Employment Benefits Fund</b>	<b>\$ 66,201</b>	<b>\$ 60,230</b>	<b>\$ 60,230</b>	<b>\$ 200,947</b>
<b>ISD Wireless Communication Fund (660)</b>				
<b>Charges for Services</b>				
34675 Wireless communication fee	\$ 8,600	\$ -	\$ -	\$ -
37150 ISD Service Charge	616,169	3,057,452	3,057,452	3,444,847
<b>Total Charges for Services</b>	<b>\$ 624,769</b>	<b>\$ 3,057,452</b>	<b>\$ 3,057,452</b>	<b>\$ 3,444,847</b>
<b>Interfund Revenue</b>				
37540 Charges for telephone	\$ 24,681	\$ 351,182	\$ 351,182	\$ -
<b>Total Interfund Revenue</b>	<b>\$ 24,681</b>	<b>\$ 351,182</b>	<b>\$ 351,182</b>	<b>\$ -</b>

**CITY OF GLENDALE  
SUMMARY OF REVENUES BY FUND  
FOR THE YEARS ENDING JUNE 30**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Miscellaneous Revenue</b>				
38560 Miscellaneous revenue	\$ 17,350	\$ -	\$ -	\$ -
38710 Interest & inv. revenue	9,953	-	-	-
38715 Interest & inv. GASB 31	3,196	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 30,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 2,723,226	\$ -	\$ -	\$ -
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 2,723,226</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total ISD Wireless Communication Fund</b>	<b>\$ 3,403,175</b>	<b>\$ 3,408,634</b>	<b>\$ 3,408,634</b>	<b>\$ 3,444,847</b>
<b>Financial System Operation Fund (670)</b>				
<b>Miscellaneous Revenue</b>				
38710 Interest & inv. revenue	\$ 31,981	\$ -	\$ -	\$ -
38715 Interest & inv. GASB 31	2,909	-	-	-
<b>Total Miscellaneous Revenue</b>	<b>\$ 34,890</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Operating Transfer from Other Funds</b>				
39100 Transfer-General Fund	\$ 437,000	\$ -	\$ -	\$ -
39120 Transfer-Capital Funds	300,000	-	-	-
<b>Total Operating Transfer from Other Funds</b>	<b>\$ 737,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Financial System Operation Fund</b>	<b>\$ 771,890</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Internal Service</b>	<b>\$ 76,819,770</b>	<b>\$ 75,885,814</b>	<b>\$ 75,885,814</b>	<b>\$ 84,063,167</b>
<b>GRAND TOTAL</b>	<b>\$741,268,495</b>	<b>\$730,834,022</b>	<b>\$ 745,559,625</b>	<b>\$737,192,119</b>

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2012**

Fund Number - Fund Name	Estimated Fund Balance 7/1/2011		Resources			Appropriations	
	Total	Unreserved	Revenues	Transfers In	Total Resources	Salaries & Benefits	Maintenance & Operation
<b>101 - General Fund</b>	<b>\$ 134,054,031</b>	<b>\$ 62,968,496</b>	<b>\$ 144,973,130</b>	<b>\$ 24,303,188</b>	<b>\$ 169,276,318</b>	<b>\$ 141,360,311</b>	<b>\$ 33,522,615</b>
<b>Special Revenue Funds</b>							
201 - Community Development Fund	\$ (1,321,998)	\$ -	\$ 3,351,703	\$ -	\$ 3,351,703	\$ 974,884	\$ 1,406,151
202 - Housing Assistance Fund	4,038,996	-	30,756,395	-	30,756,395	2,372,231	28,110,381
203 - Home Grant Fund	-	-	2,104,436	-	2,104,436	210,624	1,893,812
204 - Supportive Housing Grant Fund	-	-	2,443,451	-	2,443,451	134,686	2,308,765
205 - Emergency Shelter Grant Fund	-	-	199,156	-	199,156	7,908	191,248
206 - Workforce Investment Fund	544,027	-	4,625,000	-	4,625,000	3,339,244	1,285,756
210 - Urban Art Fund	17,643	-	-	-	-	-	-
211 - Glendale Youth Alliance Fund	-	-	1,899,165	-	1,899,165	1,664,584	234,581
240 - GRA Administrative Fund I	(32,393,141)	-	10,592,758	-	10,592,758	2,093,804	11,777,649
241 - GRA Administrative Fund II	(8,058,224)	-	6,810,255	-	6,810,255	291,208	5,315,373
242 - Low & Moderate Housing Fund	20,390,241	-	4,022,008	-	4,022,008	2,278,072	2,516,358
244 - GRA Central Project Fund	2,690,411	-	65,000	-	65,000	-	-
245 - GC3 Fund	3,288,350	-	50,000	605,000	655,000	-	-
246 - SF Rd Corridor Tax Share Fund	13,077,567	-	2,470,000	-	2,470,000	-	-
247 - 2010 Tax Allocation Bonds	17,179,629	-	350,000	-	350,000	-	-
248 - 2011 TABs-Redevelopment Proj	34,914,316	-	-	-	-	-	-
249 - 2011 TABs-Housing Projects	7,469,266	-	-	-	-	-	-
250 - Local Transit Assistance Fund	7,494,326	-	9,935,602	3,961,705	13,897,307	1,072,660	9,257,043
251 - Air Quality Improvement	286,168	-	327,000	-	327,000	201,709	103,828
252 - PW Special Grants Fund	(1,161,266)	-	-	-	-	-	-
253 - SanFernando Landscape District	53,193	-	81,124	-	81,124	-	81,124
254 - Measure R Fund	3,111,783	-	1,749,941	-	1,749,941	-	-
260 - Narcotic Forfeiture Fund	1,511,450	-	-	-	-	497,681	416,814
261 - Special Grant Fund	(11,232)	-	902,184	-	902,184	778,446	668,430
262 - Supplemental Law Enforcement	248,401	-	366,996	-	366,996	357,573	9,423
265 - Fire Grant Fund	(712,063)	-	1,097,606	-	1,097,606	363,172	11,664
266 - Fire Mutual Aid Fund	-	-	100,000	-	100,000	98,306	1,694
267 - Special Events Fund	170,013	-	805,048	-	805,048	728,494	76,554
270 - Nutritional Meals Grant Fund	227,831	-	383,049	-	383,049	286,315	234,442
275 - Library Fund	2,124,849	-	194,790	-	194,790	50,374	144,416
280 - Cable Access Fund	792,186	-	610,600	-	610,600	-	532,000
290 - Electric Public Benefit Fund	866,289	-	6,289,000	-	6,289,000	395,600	6,983,600
511 - Fire Paramedic Fund	(3,596,453)	-	12,475,665	1,600,000	14,075,665	5,272,373	9,469,209
<b>Special Revenue Funds Total</b>	<b>\$ 73,242,558</b>	<b>\$ -</b>	<b>\$ 105,057,932</b>	<b>\$ 6,166,705</b>	<b>\$ 111,224,637</b>	<b>\$ 23,469,948</b>	<b>\$ 83,030,315</b>
<b>Debt Service Funds</b>							
302 - 2003 GRA Tax Allocation Bonds	\$ 5,494,074	\$ -	\$ 4,902,600	\$ -	\$ 4,902,600	\$ -	\$ 4,802,600
303 - Police Building Project	35,921,949	-	800,000	-	800,000	-	2,350,000
304 - 2002 GRA Tax Allocation Bonds	4,275,477	-	3,922,000	-	3,922,000	-	3,812,000
306 - Capital Leases	-	-	-	1,392,062	1,392,062	-	1,392,062
307 - Low and Mod Loan Fund	9,031	-	3,056,113	-	3,056,113	-	3,056,113
308 - 2010 GRA Tax Allocation Bonds	1,627,450	-	1,462,025	-	1,462,025	-	1,462,025
309 - 2011 GRA Tax Allocation Bonds	5,002,087	-	4,202,958	-	4,202,958	-	4,202,958
<b>Debt Service Funds Total</b>	<b>\$ 52,330,068</b>	<b>\$ -</b>	<b>\$ 18,345,696</b>	<b>\$ 1,392,062</b>	<b>\$ 19,737,758</b>	<b>\$ -</b>	<b>\$ 21,077,758</b>
<b>Capital Projects Funds</b>							
401 - Capital Improvement Fund	\$ (1,419,078)	\$ -	\$ 3,606,000	\$ 3,463,250	\$ 7,069,250	\$ -	\$ -
402 - State Gas Tax Fund	14,435,954	-	5,818,601	-	5,818,601	-	-
403 - Landfill Postclosure Fund	22,100,000	-	-	-	-	-	-
405 - Development Impact Fees	2,355,401	-	-	-	-	-	-
<b>Capital Projects Funds Total</b>	<b>\$ 37,472,277</b>	<b>\$ -</b>	<b>\$ 9,424,601</b>	<b>\$ 3,463,250</b>	<b>\$ 12,887,851</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2012**

Appropriations (Continued)						Projected Fund Balance 6/30/2012		
Capital Outlay	Capital Projects	Allocation Offset	Estimated Savings	Transfers	Total Appropriations	Total	Unreserved	Surplus / (Use of Fund Balance)
\$ 41,000	\$ -	\$ -	\$ (7,747,608)	\$ 3,100,000	\$ 170,276,318	\$ 133,054,031	\$ 61,968,496	\$ (1,000,000)
\$ -	\$ 970,668	\$ -	\$ -	\$ -	\$ 3,351,703	\$ (1,321,998)	\$ -	\$ -
-	-	-	-	-	30,482,612	4,312,779	-	273,783
-	-	-	-	-	2,104,436	-	-	-
-	-	-	-	-	2,443,451	-	-	-
-	-	-	-	-	199,156	-	-	-
-	-	-	-	-	4,625,000	544,027	-	-
-	-	-	-	-	-	17,643	-	-
-	-	-	-	-	1,899,165	-	-	-
-	9,613,000	-	-	-	23,484,453	(45,284,836)	-	(12,891,695)
-	649,000	-	-	605,000	6,860,581	(8,108,550)	-	(50,326)
-	-	-	-	-	4,794,430	19,617,819	-	(772,422)
-	-	-	-	-	-	2,755,411	-	65,000
-	605,000	-	-	-	605,000	3,338,350	-	50,000
-	-	-	-	-	-	15,547,567	-	2,470,000
-	4,275,000	-	-	-	4,275,000	13,254,629	-	(3,925,000)
-	1,881,000	-	-	-	1,881,000	33,033,316	-	(1,881,000)
-	-	-	-	-	-	7,469,266	-	-
3,262,500	100,000	-	-	-	13,692,203	7,699,430	-	205,104
-	-	-	-	-	305,537	307,631	-	21,463
-	-	-	-	-	-	(1,161,266)	-	-
-	-	-	-	-	81,124	53,193	-	-
-	1,125,000	-	-	3,961,705	5,086,705	(224,981)	-	(3,336,764)
350,000	-	-	-	-	1,264,495	246,955	-	(1,264,495)
-	-	-	-	-	1,446,876	(555,924)	-	(544,692)
-	-	-	-	-	366,996	248,401	-	-
-	700,000	-	-	-	1,074,836	(689,293)	-	22,770
-	-	-	-	-	100,000	-	-	-
-	-	-	-	-	805,048	170,013	-	-
-	-	-	-	-	520,757	90,123	-	(137,708)
26,500	-	-	-	-	221,290	2,098,349	-	(26,500)
-	-	-	-	598,250	1,130,250	272,536	-	(519,650)
-	-	-	-	-	7,379,200	(223,911)	-	(1,090,200)
181,000	-	-	-	-	14,922,582	(4,443,370)	-	(846,917)
\$ 3,820,000	\$ 19,918,668	\$ -	\$ -	\$ 5,164,955	\$ 135,403,886	\$ 49,063,309	\$ -	\$ (24,179,249)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,802,600	\$ 5,594,074	\$ -	\$ 100,000
-	-	-	-	-	2,350,000	34,371,949	-	(1,550,000)
-	-	-	-	-	3,812,000	4,385,477	-	110,000
-	-	-	-	-	1,392,062	-	-	-
-	-	-	-	-	3,056,113	9,031	-	-
-	-	-	-	-	1,462,025	1,627,450	-	-
-	-	-	-	-	4,202,958	5,002,087	-	-
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,077,758	\$ 50,990,068	\$ -	\$ (1,340,000)
\$ -	\$ 5,196,702	\$ -	\$ -	\$ 1,688,250	\$ 6,884,952	\$ (1,234,780)	\$ -	\$ 184,298
-	8,959,552	-	-	-	8,959,552	11,295,003	-	(3,140,951)
-	-	-	-	-	-	22,100,000	-	-
-	-	-	-	-	-	2,355,401	-	-
\$ -	\$ 14,156,254	\$ -	\$ -	\$ 1,688,250	\$ 15,844,504	\$ 34,515,624	\$ -	\$ (2,956,653)

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2012**

Fund Number - Fund Name	Estimated Fund Balance 7/1/2011		Resources			Appropriations	
	Total	Unreserved	Revenues	Transfers In	Total Resources	Salaries & Benefits	Maintenance & Operation
<b>Enterprise Funds</b>							
501 - Recreation Fund	\$ 3,402,677	\$ 3,399,066	\$ 2,719,780	\$ -	\$ 2,719,780	\$ 2,004,490	\$ 1,125,019
510 - Hazardous Disposal Fund	1,016,073	975,519	1,606,346	-	1,606,346	1,137,913	610,767
520 - Parking Fund	33,317,808	4,732,330	8,180,000	-	8,180,000	2,992,947	5,644,457
525 - Sewer Fund	214,221,870	65,061,477	17,800,000	-	17,800,000	2,408,625	16,642,416
530 - Refuse Disposal Fund	33,109,571	21,079,505	19,510,000	-	19,510,000	7,508,053	11,156,984
550 - Electric Surplus Fund	295,559,031	32,459,192	-	-	-	-	-
551 - Electric Operation Fund	(8,539)	(8,539)	-	-	-	26,457,199	34,591,676
552 - Electric Works Revenue Fund	25,527,701	25,527,701	212,750,200	-	212,750,200	12,915,600	180,017,100
553 - Electric Depreciation Fund	31,749,064	31,749,064	22,400,000	-	22,400,000	6,446,800	40,938,800
554 - Electric-SCAQMD State Sales	690,766	-	-	-	-	-	-
570 - Water Surplus Fund	66,443,854	(44,795,881)	-	-	-	-	-
572 - Water Works Revenue Fund	27,869,321	27,869,321	46,728,400	-	46,728,400	3,043,900	40,723,900
573 - Water Depreciation Fund	4,791,210	4,791,210	4,450,000	-	4,450,000	1,226,000	23,346,400
701 - Fire Communication Fund	4,428,399	3,149,913	3,857,662	-	3,857,662	2,266,849	1,248,098
<b>Enterprise Funds Total</b>	<b>\$ 742,118,806</b>	<b>\$ 175,989,879</b>	<b>\$ 340,002,388</b>	<b>\$ -</b>	<b>\$ 340,002,388</b>	<b>\$ 68,408,376</b>	<b>\$ 356,045,617</b>
<b>Internal Service Funds</b>							
601 - Fleet / Equipment Mgmt Fund	\$ 25,030,254	\$ 14,750,359	\$ 11,076,248	\$ -	\$ 11,076,248	\$ 4,158,181	\$ 10,367,527
602 - Joint Helicopter Operation Fd	3,943,215	3,217,474	1,273,160	-	1,273,160	28,717	1,053,549
603 - ISD Infrastructure Fund	1,068,106	1,068,106	4,826,926	600,000	5,426,926	2,768,338	3,273,341
604 - ISD Applications Fund	4,256,496	4,256,496	5,561,945	-	5,561,945	3,557,356	1,780,666
610 - Unemployment Insurance Fund	561,009	561,009	183,000	-	183,000	-	183,000
612 - Liability Insurance Fund	(1,696,939)	(1,696,939)	7,534,000	-	7,534,000	412,479	5,054,521
614 - Compensation Insurance Fund	(16,949,994)	(16,966,646)	13,171,000	-	13,171,000	1,366,235	9,067,765
615 - Dental Insurance Fund	339,631	339,631	1,559,000	-	1,559,000	-	1,559,000
616 - Medical Insurance Fund	1,107,173	1,107,173	24,063,000	-	24,063,000	-	24,063,000
617 - Vision Insurance Fund	278,907	278,907	361,000	-	361,000	-	361,000
640 - Employee Benefits Fund	(8,385,432)	(8,385,432)	5,894,000	-	5,894,000	-	3,700,000
641 - RHSP Benefits Fund	(7,077,863)	(7,077,863)	4,314,094	-	4,314,094	-	2,900,000
642 - Post Employment Benefits Fund	337,451	337,451	200,947	-	200,947	-	200,947
660 - ISD Wireless Communication Fd	1,096,762	637,639	3,444,847	-	3,444,847	1,303,755	1,875,643
<b>Internal Service Funds Total</b>	<b>\$ 3,908,776</b>	<b>\$ (7,572,636)</b>	<b>\$ 83,463,167</b>	<b>\$ 600,000</b>	<b>\$ 84,063,167</b>	<b>\$ 13,595,061</b>	<b>\$ 65,439,959</b>
<b>GRAND TOTAL</b>	<b>\$ 1,043,126,516</b>	<b>\$ 231,385,739</b>	<b>\$ 701,266,914</b>	<b>\$ 35,925,205</b>	<b>\$ 737,192,119</b>	<b>\$ 246,833,696</b>	<b>\$ 559,116,264</b>



**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2012**

Appropriations (Continued)						Projected Fund Balance 6/30/2012		
Capital Outlay	Capital Projects	Allocation Offset	Estimated Savings	Transfers	Total Appropriations	Total	Unreserved	Surplus / (Use of Fund Balance)
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,129,509	\$ 2,992,948	\$ 2,989,337	\$ (409,729)
-	-	-	-	-	1,748,680	873,739	833,185	(142,334)
-	100,000	-	-	1,900,000	10,637,404	30,860,404	2,274,926	(2,457,404)
457,667	26,865,000	-	-	-	46,373,708	185,648,162	36,487,769	(28,573,708)
3,306,000	-	-	-	1,000,000	22,971,037	29,648,534	17,618,468	(3,461,037)
-	-	-	-	-	-	295,559,031	32,459,192	-
60,000	185,000	(61,293,875)	-	-	-	(8,539)	(8,539)	-
-	-	-	-	21,107,000	214,039,700	24,238,201	24,238,201	(1,289,500)
796,800	1,033,000	-	-	-	49,215,400	4,933,664	4,933,664	(26,815,400)
-	-	-	-	-	-	690,766	-	-
-	-	-	-	-	-	66,443,854	(44,795,881)	-
-	-	-	-	-	43,767,800	30,829,921	30,829,921	2,960,600
63,500	279,000	-	-	-	24,914,900	(15,673,690)	(15,673,690)	(20,464,900)
551,500	-	-	-	-	4,066,447	4,219,614	2,941,128	(208,785)
<b>\$ 5,235,467</b>	<b>\$ 28,462,000</b>	<b>\$ (61,293,875)</b>	<b>\$ -</b>	<b>\$ 24,007,000</b>	<b>\$ 420,864,585</b>	<b>\$ 661,256,609</b>	<b>\$ 95,127,682</b>	<b>\$ (80,862,197)</b>
\$ 3,243,596	\$ -	\$ -	\$ -	\$ -	\$ 17,769,304	\$ 18,337,198	\$ 8,057,303	\$ (6,693,056)
-	-	-	-	-	1,082,266	4,134,109	3,408,368	190,894
28,500	-	-	-	-	6,070,179	424,853	424,853	(643,253)
446,988	-	-	-	600,000	6,385,010	3,433,431	3,433,431	(823,065)
-	-	-	-	-	183,000	561,009	561,009	-
-	-	-	-	1,365,000	6,832,000	(994,939)	(994,939)	702,000
-	-	-	-	-	10,434,000	(14,212,994)	(14,229,646)	2,737,000
-	-	-	-	-	1,559,000	339,631	339,631	-
-	-	-	-	-	24,063,000	1,107,173	1,107,173	-
-	-	-	-	-	361,000	278,907	278,907	-
-	-	-	-	-	3,700,000	(6,191,432)	(6,191,432)	2,194,000
-	-	-	-	-	2,900,000	(5,663,769)	(5,663,769)	1,414,094
-	-	-	-	-	200,947	337,451	337,451	-
1,064,000	-	-	-	-	4,243,398	298,211	(160,912)	(798,551)
<b>\$ 4,783,084</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,965,000</b>	<b>\$ 85,783,104</b>	<b>\$ 2,188,839</b>	<b>\$ (9,292,573)</b>	<b>\$ (1,719,937)</b>
<b>\$ 13,879,551</b>	<b>\$ 62,536,922</b>	<b>\$ (61,293,875)</b>	<b>\$ (7,747,608)</b>	<b>\$ 35,925,205</b>	<b>\$ 849,250,155</b>	<b>\$ 931,068,480</b>	<b>\$ 147,803,605</b>	<b>\$ (112,058,036)</b>

## CITY OF GLENDALE SUMMARY OF CHANGES IN FUND BALANCE

	Estimated Fund Balance 7/1/2011	Resources	Appropriations	Projected Fund Balance 6/30/2012	% Change in Fund Balance	\$ Change in Fund Balance
<b>Major Funds</b>						
General Fund	\$ 134,054,031	\$ 169,276,318	\$ 170,276,318	\$ 133,054,031	-0.7%	\$ (1,000,000)
Glendale Redevelopment Agency Fund	61,888,967	40,040,717	59,236,160	42,693,524	-31.0%	(19,195,443)
Capital Improvement Fund	(1,419,078)	7,069,250	6,884,952	(1,234,780)	13.0%	184,298
Sewer Fund	214,221,870	17,800,000	46,373,708	185,648,162	-13.3%	(28,573,708)
Electric Fund	353,518,023	235,150,200	263,255,100	325,413,123	-8.0%	(28,104,900)
Water Fund	99,104,385	51,178,400	68,682,700	81,600,085	-17.7%	(17,504,300)
<b>Major Funds Total</b>	<b>\$ 861,368,198</b>	<b>\$ 520,514,885</b>	<b>\$ 614,708,938</b>	<b>\$ 767,174,145</b>	<b>-10.9%</b>	<b>\$ (94,194,053)</b>
<b>Nonmajor Governmental Funds</b>						
Capital Projects Funds	\$ 38,891,355	\$ 5,818,601	\$ 8,959,552	\$ 35,750,404	-8.1%	\$ (3,140,951)
Debt Service Funds	35,921,949	2,192,062	3,742,062	34,371,949	-4.3%	(1,550,000)
Special Revenue Funds	27,761,710	88,729,616	93,503,422	22,987,904	-17.2%	(4,773,806)
<b>Nonmajor Governmental Funds Total</b>	<b>\$ 102,575,014</b>	<b>\$ 96,740,279</b>	<b>\$ 106,205,036</b>	<b>\$ 93,110,257</b>	<b>-9.2%</b>	<b>\$ (9,464,757)</b>
<b>Other Funds</b>						
Nonmajor Enterprise Funds	\$ 75,274,528	\$ 35,873,788	\$ 42,553,077	\$ 68,595,239	-8.9%	\$ (6,679,289)
Internal Service Funds	3,908,776	84,063,167	85,783,104	2,188,839	-44.0%	(1,719,937)
<b>Other Funds Total</b>	<b>\$ 79,183,304</b>	<b>\$ 119,936,955</b>	<b>\$ 128,336,181</b>	<b>\$ 70,784,078</b>	<b>-10.6%</b>	<b>\$ (8,399,226)</b>
<b>TOTAL</b>	<b>\$ 1,043,126,516</b>	<b>\$ 737,192,119</b>	<b>\$ 849,250,155</b>	<b>\$ 931,068,480</b>	<b>-10.7%</b>	<b>\$ (112,058,036)</b>

The chart above illustrates the estimated fund balance as of July 1, 2011 (un-audited), the project resources and appropriations for FY 2011-12, and the projected ending fund balances at June 30, 2012. The year over year changes in the various fund balances that exceed 10% in the aggregate per fund type are discussed below:

- Glendale Redevelopment Agency Fund** - As discussed earlier in this Budget Document, the impact of AB 1X 26 and 27 has had a significant impact in the Glendale Redevelopment Agency (Agency) Fund for the end of FY 2010-11 and into FY 2011-12. The significant fund balance deficit at the beginning of FY 2011-12 is a result of the Agency's transfer of cash and other assets to the General Fund during FY 2010-11. Depending on the outcome of the legislation, these assets may be available for the Agency to use, however for now these assets will reside in the General Fund as restricted funds. The Agencies fund balance is expected to decrease \$19.2 million, or 31.0%. This is primarily due to the existing projects and enforceable obligations the agency is able to complete under the provision of AB 1X 26 and 27. In addition, in order to continue to operate, the Agency must make a one-time payment to the State of California in accordance with the provision of AB 1X 27.
- Capital Improvement Fund** - This is the General Fund portion of the City's Capital Improvement program and is primarily funded via the "tipping fee" from the Scholl Canyon Landfill and a transfer from the General Fund. The fund balance is projected to increase by 13.0% or \$184,000 for FY 2011-12. This is a result of City Management taking a hard look at all projects in the Fund and prioritizing those projects that were deemed most important to the Community. Any projects that did not have a funding source have been deferred until such time the fund can sustain additional activity. The overall fund balance is negative because the fund contains a mixture of grant funded and non-grant funded projects. Most of the grant projects operated on a reimbursement type basis. This means the City first expends funds on the project, and then submits the proper documents to the granting agency for reimbursement. In some years, the grant funded projects can be significant which can cause a negative fund balance which will be offset by the unbilled grant revenue.
- Sewer Fund** - The fund balance in the Sewer Fund is forecasted to decrease 13.3% or \$28.6 million. The decrease is attributable to several capital projects that will commence during the upcoming fiscal year. Some of the projects include the Chevy Chase Sewer Diversion, the Hyperion Wastewater System, and the LA-Glendale Water Reclamation plant.

## CITY OF GLENDALE SUMMARY OF CHANGES IN FUND BALANCE

- **Water Fund** - The aggregate fund balance in the Water Funds is projected to decrease by approximately 17.7% or \$17.5 million. The decrease is due to the undertaking of significant capital projects that address a variety of needs throughout the community. Some of the significant projects include the Public Water Source improvements, Water Pumping Plant Improvements, Water Mains and Hydrants, and Smart Grid Infrastructure. All together, the amount appropriated for capital projects is approximately \$24.9 million.
- **Special Revenue Fund** - The aggregate fund balance for all Special Revenue Funds (excluding the Agency) is projected to decrease by 17.2% or \$4.8 million. This decrease is the cumulative result of the net change in fund balance for the various Special Revenue Funds. Significant changes to individual funds are highlighted below:

2010 Tax Allocation Bonds Fund (247) – This fund is used to record bond proceeds which fund a variety of projects in the Central Project Area. The fund balance is expected to decrease by approximately \$3.9 million in FY 2011-12 to pay the anticipated expenditures for the Central Library Renovation project.

Measure R Fund (254): The fund balance is expected to decrease by approximately \$3.3 million in FY 2011-12. This fund was established to record the revenue from the City's share of the ½ cent sales tax increase, which was voter approved in November of 2008, to fund Los Angeles County transportation needs. The collection of the tax began on July 1, 2009. Fifteen percent (15%) of the Measure R tax is designated for the Local Return (LR) Program to be used by cities and Los Angeles County. The measure R ordinance specifies that LR funds are to be used for transportation purposes only. A total of \$3.9 million will be transferred to the Local Transit Assistance Fund (250) to help fund the City's Beeline service. This transfer accounts for the decline in fund balance in the Measure R Fund.

Narcotic Forfeiture Fund (260): The fund balance is expected to decrease by approximately \$1.3 million to fund the operation and capital needs in FY 2011-12. The funding will be used for law enforcement purposes in accordance with the statutes and guidelines that govern the Federal Equitable Sharing Program. The fund balance is comprised of the City's share of federal forfeiture proceeds received through the Equitable Sharing Agreement in FY 2009-10. The proceeds are based on the resolution of specific court cases where the Glendale Police Department worked with federal agencies to enforce federal criminal laws.

Special Grant Fund (261): This fund is used to account for various Federal, State & County grants received and expended by the Police Department to support programs such as Safe Cities, Project Safe Neighborhood, Seat Belt Enforcement, Traffic Education Enforcement, Sobriety Checkpoints, etc. The fund balance for this fund is expected to decrease by \$545,000 in FY 2011-12. It should be noted that grant funds will eventually be received that will offset these expenditures.

Nutritional Meals Grant Fund (270): The fund balance is expected to decrease by approximately \$138,000 for FY 2011-12. The decrease in fund balance is a result of the suspension of the transfer of funds from the City's General Fund into this fund. This fund receives its revenue from Federal assistance programs for senior citizen services as well as a transfer from the City's General Fund. Over the last several years, this fund has established a healthy fund balance. As the fund balance is drawn down, the transfer from the General Fund will be revisited.

Cable Access Fund (280): The fund balance is expected to decrease by approximately \$520,000 during FY 2011-12. The decrease is a result of a one-time transfer of funds from this fund to the City's Capital Improvement Fund (401). Effective July 1, 2010, the City leased all of the assets

## CITY OF GLENDALE SUMMARY OF CHANGES IN FUND BALANCE

associated with the City's cable channel, GTV6, to the Glendale Finance Authority. Simultaneous with lease, the fee's received for Public Education and Government programming (PEG) were assigned to the Glendale Finance Authority. This fund is used to record the revenue and lease payments on behalf of the Glendale Finance Authority. As a result, the residual fund balance prior to the execution of the lease and assignment of PEG revenue is being transferred to the City's Capital Improvement Fund.

*Fire Paramedic Fund (511)*: The fund balance is expected to decrease by approximately \$847,000 during FY 2011-12. Over the last several years, this operation has relied on a variety of funding sources including charges for services provided and a transfer from the General Fund. As a cost savings strategy, the Paramedic service will be restructured without comprising the effective service provided. It is anticipated that as a result of the restructuring, the Paramedic Fund will no longer need a transfer from the General Fund and will be self-supported through fees collected as services are provided to the residents of the community.

- **Internal Service Funds** - The aggregate fund balance for all Internal Services Funds is projected to decrease by 44.0% or \$1.7 million. This decrease is the cumulative result of the net change in fund balance for each Internal Service Fund. Significant changes to individual funds are highlighted below:

*Fleet / Equipment Mgmt Fund (601)*: The fund balance is expected to decrease by approximately \$6.7 million in FY 2011-12 due to appropriation requests for vehicle/equipment acquisition and replacement. Funds have been accumulated over the years that will be used to purchase the needed items.

*ISD Infrastructure Fund (603)*: The fund balance is expected to decrease by approximately \$643,000 during FY 2011-12. The decrease is attributable to several significant projects including Smart Grid, Server Replacement, and Unified Active Directory Architecture.

*ISD Applications Fund (604)*: The fund balance is expected to decrease by \$823,000 during FY 2011-12. The decrease is attributable to using fund balance to pay for the Police CAD upgrade and a one-time transfer to the Technology Equipment Replacement Fund (603).

*ISD Wireless Communication Fund (660)*: The fund balance is expected to decrease by \$799,000 during FY 2011-12. The decrease is attributable to using fund balance for a variety of capital projects including the upgrade of the ICIS Master Site, Implementation of the New ICIS Simulcast Site, and an Emergency Backup Trunking System.

*Liability Insurance, Compensation Insurance, Employee Benefits and RHSP Benefits Funds (612, 614, 640, 641)*: The aggregate fund balance for these funds is expected to increase by approximately \$7.0 million in FY 2011-12 primarily due to increases in the rates charged to all City departments for these various funds. These funds have a cumulative fund balance deficit of approximately \$27.0 million. In order to address these deficits, a six-year funding plan has been established and the rates have been adjusted accordingly.

**CITY OF GLENDALE**  
**PERSONNEL SUMMARY**  
**Salaried Positions Authorized in Various Activities**  
**( Excludes Hourly Employees )**

	Actual 2009-10	Adopted Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<b><u>General Fund (101)</u></b>				
Administrative Services-Finance	27.55	32.05	32.05	31.05
City Attorney	9.80	20.16	20.16	20.16
City Clerk	10.00	10.00	10.00	10.00
City Treasurer	5.00	5.00	5.00	5.00
Community Development	67.37	68.00	69.00	67.30
Community Services & Parks	112.40	111.00	105.85	100.05
Fire	169.80	170.00	170.00	168.00
Human Resources	13.00	16.00	15.85	15.85
Information Services	35.00	-	-	-
Library	61.67	60.67	60.67	59.00
Management Services	29.00	30.00	29.00	32.50
Police	322.60	356.10	354.10	351.60
Public Works	147.10	151.05	149.15	137.15
<b>Total General Fund</b>	<b><u>1,010.29</u></b>	<b><u>1,030.03</u></b>	<b><u>1,020.83</u></b>	<b><u>997.66</u></b>
<b><u>Special Revenue Funds</u></b>				
Air Quality Improvement Fund (251)	0.15	0.15	0.15	0.15
Cable Access Fund (280)	-	-	-	-
Community Development Fund (201)	11.71	12.00	11.35	10.47
Electric Public Benefit Fund (290)	3.87	3.87	4.75	4.75
Fire Grants Fund (265)	1.00	1.00	2.00	2.00
Fire Paramedics Fund (511)	29.00	23.00	23.00	23.00
GRA Funds (240, 241)	18.23	16.23	16.23	17.43
Home Grant Fund (203)	1.30	1.35	1.35	1.40
Housing Assistance Fund (202)	22.88	22.73	22.73	23.78
Library Grant Fund (275)	0.33	0.33	0.33	-
Local Transit Assistance Fund (250)	12.25	10.30	10.30	10.30
Low & Moderate Housing Fund (242)	24.13	22.95	22.95	21.85
Narcotic Forfeiture Fund (260)	2.00	2.00	2.00	2.00
Nutritional Meals Fund (270)	3.00	3.00	3.00	3.00
Police Special Grants Fund (261)	2.00	2.00	2.00	2.00
Police Staff Augmentation Fund (263)	34.50	-	-	-
Supplemental Law Enforcement Fund (262)	2.00	2.00	2.00	2.00
Supportive Housing Fund (204)	0.88	0.78	0.78	1.10
Emergency Shelter Grant Fund (205)	-	-	-	0.06
Workforce Investment Act Fund (206)	25.65	21.50	21.45	20.35
Glendale Youth Alliance Fund (211)	-	-	6.00	6.00
<b>Total Special Revenue Funds</b>	<b><u>194.88</u></b>	<b><u>145.19</u></b>	<b><u>152.37</u></b>	<b><u>151.64</u></b>

**CITY OF GLENDALE  
PERSONNEL SUMMARY  
Salaried Positions Authorized in Various Activities  
( Excludes Hourly Employees )**

	<u>Actual 2009-10</u>	<u>Adopted Budget 2010-11</u>	<u>Revised Budget 2010-11</u>	<u>Adopted Budget 2011-12</u>
<b><u>Enterprise Funds</u></b>				
Electric / Water Funds (551-554, 572-573)	414.28	404.13	410.25	410.25
Fire Communications Fund (701)	20.00	20.00	20.00	20.00
Hazardous Disposal Fund (510)	11.20	11.00	11.00	11.00
Parking Fund (520)	35.10	34.30	34.30	34.30
Recreation Fund (501)	12.60	13.00	13.00	13.00
Refuse Disposal Fund (530)	85.75	82.35	82.25	82.25
Sewer Fund (525)	28.05	25.00	25.00	25.00
<b>Total Enterprise Funds</b>	<b><u>606.98</u></b>	<b><u>589.78</u></b>	<b><u>595.80</u></b>	<b><u>595.80</u></b>
<b><u>Internal Service Funds</u></b>				
Compensation Insurance Fund (614)	15.00	12.00	12.00	12.00
Fleet/Equip. Management Fund (601)	44.50	44.00	44.00	45.00
Graphics Fund (650)	-	-	-	-
ISD Application Fund (604)	-	19.33	19.33	19.93
ISD Infrastructure Fund (603)	-	21.33	22.33	22.73
ISD Wireless Communication Fund (660)	7.00	9.34	9.34	9.34
Liability Insurance Fund (612)	5.50	3.00	3.00	3.00
Medical Insurance Fund (616)	0.85	-	-	-
<b>Total Internal Service Funds</b>	<b><u>72.85</u></b>	<b><u>109.00</u></b>	<b><u>110.00</u></b>	<b><u>112.00</u></b>
<b><u>Capital Improvement Fund (401)</u></b>				
Parks Project Management	8.00	8.00	8.00	8.90
Public Works Project Management	7.00	7.00	7.00	7.00
<b>Total Capital Improvement Fund</b>	<b><u>15.00</u></b>	<b><u>15.00</u></b>	<b><u>15.00</u></b>	<b><u>15.90</u></b>
<b>GRAND TOTAL</b>	<b><u>1,900.00</u></b>	<b><u>1,889.00</u></b>	<b><u>1,894.00</u></b>	<b><u>1,873.00</u></b>

## CITY OF GLENDALE PERSONNEL CHANGES

The authorized salaried, full-time position count for FY 2011-12 is 1,873. The Adopted FY 2010-11 City of Glendale Budget authorized 1,889 salaried full-time positions. During FY 2010-11, Council authorized the addition of (9) positions and four (4) positions were deleted from the budget. Effective July 1, 2011, twenty-seven (27) positions were deleted from the budget and one (1) position was added. Thus, this net decrease of twenty-one (21) positions and the first time inclusion of the five (5) Councilmember's as a part of the authorized position count changes the City of Glendale position count to 1,873 authorized salaried, full-time positions for FY 2011-12. These changes are highlighted below:

	<u>Increase</u>	<u>Decrease</u>	<u>Total Increase/ (Decrease)</u>
<b>Changes Approved During FY 2010-11</b>			
Fire	1		1
Glendale Water & Power	7		7
Police		(1)	(1)
Management Services		(1)	(1)
Public Works		(2)	(2)
Community Development	1		1
<b>Total Changes Approved During FY 2010-11:</b>	<b>9</b>	<b>(4)</b>	<b>5</b>
<b>Changes Approved for FY 2011-12</b>			
Administrative Services-Finance		(1)	(1)
Community Development	1	(2)	
Community Services & Parks		(7)	
Fire		(2)	(2)
Library		(2)	(2)
Management Services		(2)	
Police		(1)	
Public Works		(11)	
<b>Total Changes Approved for FY 2011-12:</b>	<b>1</b>	<b>(27)</b>	<b>(26)</b>
<b>Total Changes in Salaried Full-Time Positions:</b>	<b>10</b>	<b>(31)</b>	<b>(21)</b>

It is important to note that in the previous years, the count for the five (5) Councilmembers was reflected in the position detail worksheet included within the department tab for Management Services. However, it was included for information purposes only and not as a part of the authorized position count. For FY 2011-12, it was decided that these positions should be part of the authorized count and thus, effective July 1, 2011, these positions have been included, changing the authorized position count from 1,868 to 1,873.

# Adopted BUDGET

City of Glendale, CA  
2011 - 2012

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# Adopted BUDGET

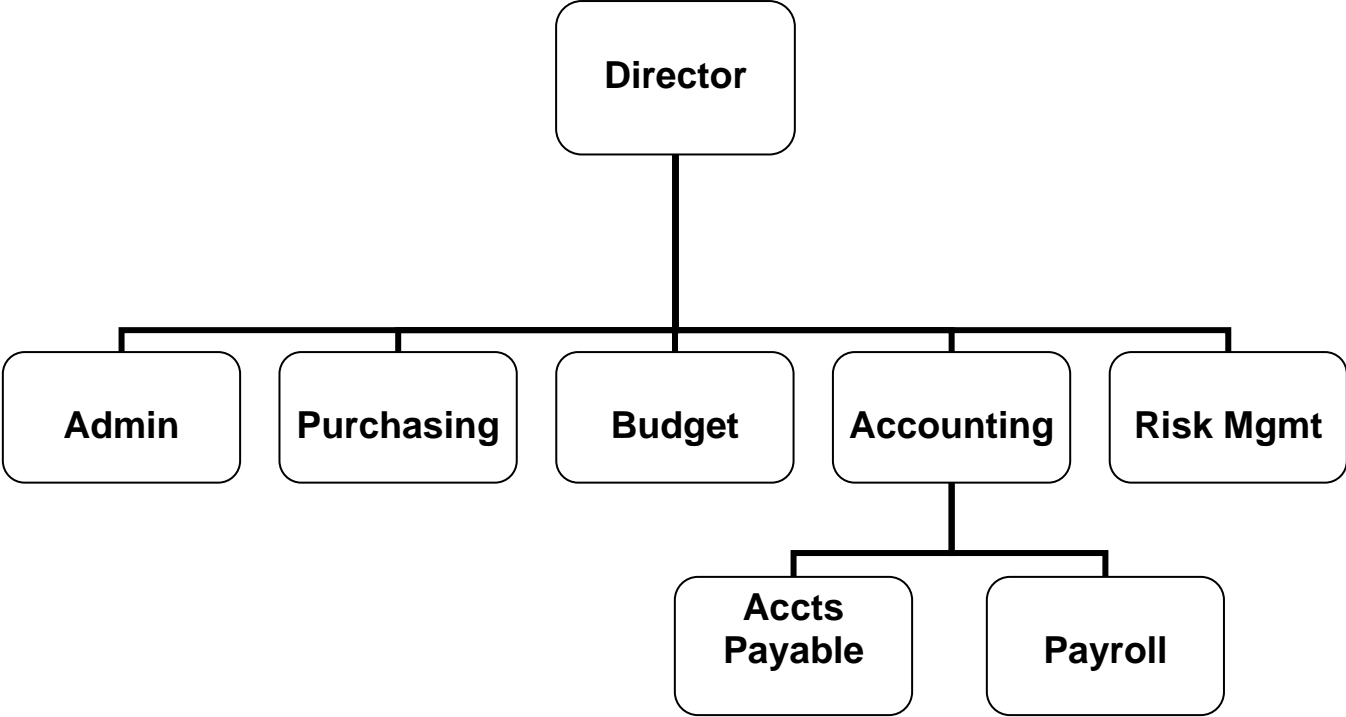
City of Glendale, CA

2011 - 2012

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# ADMINISTRATIVE SERVICES - FINANCE



# CITY OF GLENDALE

## ADMINISTRATIVE SERVICES - FINANCE

### **MISSION STATEMENT**

With excellence, integrity, and dedication, the Administrative Services – Finance Department is committed to providing timely, accurate, clear and concise information to the City Council, City Manager, City Departments and the Citizens of Glendale. As financial stewards of the City, the Administrative – Finance Department is dedicated to managing the City’s resources in a fiscally conservative manner while maintaining an exemplary level of customer service.

### **DEPARTMENT DESCRIPTION**

The Administrative Services – Finance Department provides a key role in every financial transaction of the City. Responsibilities include budget, purchasing, payroll, accounting, accounts receivable, accounts payable and risk management. The Department is considered a central support department providing fiscal oversight and control to other City departments and related agencies.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

The Administrative Services – Finance Department continually works to ensure that Generally Accepted Accounting Standards (GAAS) are maintained and upheld. As such, Accounting procedures are revised as necessary. Further, the annual Adopted Budget Document and the Consolidated Annual Financial Report (CAFR) are posted on the City’s website to provide additional opportunities for the community to be more informed of the City’s financial status. In addition, the City’s financial system provides timely and complete financial information directly to the departments. This in turn will help departments provide better service and information to residents and visitors to the City.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT**

	<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b><u>General Fund</u></b>				
Purchasing (101-162)	386,583	557,149	563,299	481,173
Administration (101-164)	616,582	1,741,503	1,741,503	1,437,377
Accounts Payable (101-165)	265,768	283,885	283,885	318,520
Budget (101-166)	466,711	671,126	671,126	761,912
Accounting (101-167)	827,603	1,160,768	1,160,768	1,197,839
Payroll (101-169)	366,657	463,624	463,624	520,446
<b>Total General Fund</b>	<b>\$ 2,929,905</b>	<b>\$ 4,878,055</b>	<b>\$ 4,884,205</b>	<b>\$ 4,717,267</b>
<b><u>Other Funds</u></b>				
Liability Insurance Fund (612)	2,611,684	5,628,464	5,628,464	5,467,000
<b>Total Other Funds</b>	<b>\$ 2,611,684</b>	<b>\$ 5,628,464</b>	<b>\$ 5,628,464</b>	<b>\$ 5,467,000</b>
<b><u>Transfers</u></b>				
Transfer to Other Funds (612-195)	-	-	-	1,365,000
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,365,000</b>
<b>Department Grand Total</b>	<b>\$ 5,541,589</b>	<b>\$ 10,506,519</b>	<b>\$ 10,512,669</b>	<b>\$ 11,549,267</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
PURCHASING  
101-162**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	289,185	422,384	428,534	382,486
41200	Overtime	684	-	-	-
41600-42600	Benefits	48,365	58,325	58,325	81,255
42700	PERS retirement	31,346	49,300	49,300	59,897
42798	Program reduction salary&ben	-	-	-	(74,441)
	<b>Total Salaries &amp; Benefits</b>	<b>369,581</b>	<b>530,009</b>	<b>536,159</b>	<b>449,197</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6	200	200	200
43110	Contractual services	199	-	-	-
44120	Repairs to office equip	15	100	100	100
44300	Telephone	9,036	8,500	8,500	-
44352	ISD service charge	-	1,588	1,588	18,327
44450	Postage	372	1,080	1,080	1,080
44550	Travel	8	1,000	1,000	1,000
44650	Training	(115)	1,000	1,000	1,000
44750	Liability	6,997	9,295	9,295	6,694
44751	Insurance/surety bond premium	-	542	542	627
44800	Membership and dues	30	900	900	900
45050	Periodicals & newspapers	19	35	35	35
45150	Furniture & equipment	-	100	100	100
45170	Computer hardware	-	100	100	-
45250	Office supplies	409	1,200	1,200	1,200
45350	General supplies	27	-	-	-
45450	Printing and graphics	-	400	400	400
46900	Business meetings	-	100	100	100
47000	Miscellaneous	-	1,000	1,000	1,000
49049	Program reductions M&O	-	-	-	(787)
	<b>Total Maintenance &amp; Operation</b>	<b>17,002</b>	<b>27,140</b>	<b>27,140</b>	<b>31,976</b>
<b>TOTAL</b>		<b>\$ 386,583</b>	<b>\$ 557,149</b>	<b>\$ 563,299</b>	<b>\$ 481,173</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
ADMINISTRATION  
101-164**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	281,677	281,388	281,388	291,912
41200	Overtime	1,574	-	-	-
41300	Hourly wages	27,709	37,500	37,500	37,500
41600-42600	Benefits	68,345	68,398	68,398	103,225
42700	PERS retirement	34,059	37,220	37,220	51,585
	<b>Total Salaries &amp; Benefits</b>	<b>413,363</b>	<b>424,506</b>	<b>424,506</b>	<b>484,222</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,893	5,880	5,880	5,880
43050	Repairs-bldgs & grounds	3,872	-	-	-
43110	Contractual services	164,668	245,000	245,000	245,000
44100	Repairs to equipment	195	-	-	-
44120	Repairs to office equip	145	200	200	200
44200	Advertising	381	-	-	-
44300	Telephone	3,736	3,200	3,200	-
44352	ISD service charge	-	1,039,231	1,039,231	680,363
44450	Postage	2,729	-	-	-
44550	Travel	-	2,000	2,000	2,000
44650	Training	1,761	2,000	2,000	2,000
44750	Liability	7,918	7,015	7,015	5,108
44751	Insurance/surety bond premium	-	846	846	979
44760	Regulatory	137	-	-	-
44800	Membership and dues	310	675	675	675
45050	Periodicals & newspapers	100	100	100	100
45100	Books	280	200	200	200
45150	Furniture & equipment	4,402	900	900	900
45250	Office supplies	5,165	7,000	7,000	7,000
45350	General supplies	287	1,000	1,000	1,000
45400	Reports & publications	-	250	250	250
46900	Business meetings	967	1,000	1,000	1,000
47000	Miscellaneous	274	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>203,219</b>	<b>1,316,997</b>	<b>1,316,997</b>	<b>953,155</b>
<b>TOTAL</b>		<b>\$ 616,582</b>	<b>\$ 1,741,503</b>	<b>\$ 1,741,503</b>	<b>\$ 1,437,377</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
ACCOUNTS PAYABLE  
101-165**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	172,187	183,310	183,310	184,734
41200	Overtime	427	-	-	-
41300	Hourly wages	6,481	-	-	-
41600-42600	Benefits	29,429	30,375	30,375	48,010
42700	PERS retirement	18,999	21,395	21,395	28,929
	<b>Total Salaries &amp; Benefits</b>	<b>227,522</b>	<b>235,080</b>	<b>235,080</b>	<b>261,673</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	20,756	22,000	22,000	22,000
44100	Repairs to equipment	84	-	-	-
44120	Repairs to office equip	15	-	-	-
44300	Telephone	2,400	2,400	2,400	-
44352	ISD service charge	-	1,270	1,270	12,451
44450	Postage	7,585	10,000	10,000	10,000
44650	Training	30	1,000	1,000	1,000
44750	Liability	4,457	4,035	4,035	3,233
44751	Insurance/surety bond premium	-	400	400	463
44800	Membership and dues	-	1,000	1,000	1,000
45170	Computer hardware	90	-	-	-
45250	Office supplies	2,822	2,000	2,000	2,000
45350	General supplies	-	2,000	2,000	2,000
45450	Printing and graphics	-	2,000	2,000	2,000
46900	Business meetings	-	200	200	200
47000	Miscellaneous	8	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>38,246</b>	<b>48,805</b>	<b>48,805</b>	<b>56,847</b>
<b>TOTAL</b>		<b>\$ 265,768</b>	<b>\$ 283,885</b>	<b>\$ 283,885</b>	<b>\$ 318,520</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
BUDGET  
101-166**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	272,219	459,205	459,205	482,320
41600-42600	Benefits	48,289	73,880	73,880	105,307
42700	PERS retirement	30,003	51,065	51,065	75,531
	<b>Total Salaries &amp; Benefits</b>	<b>350,510</b>	<b>584,150</b>	<b>584,150</b>	<b>663,158</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
43110	Contractual services	60,986	65,000	65,000	65,000
44300	Telephone	1,436	900	900	-
44352	ISD service charge	-	1,112	1,112	14,887
44550	Travel	-	450	450	450
44650	Training	1,233	2,000	2,000	2,000
44750	Liability	6,338	9,625	9,625	8,440
44751	Insurance/surety bond premium	-	564	564	652
44800	Membership and dues	110	325	325	325
45100	Books	-	100	100	100
45150	Furniture & equipment	45,021	-	-	-
45250	Office supplies	387	500	500	500
45350	General supplies	-	1,500	1,500	1,500
45450	Printing and graphics	-	4,000	4,000	4,000
46900	Business meetings	-	200	200	200
47000	Miscellaneous	690	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>116,201</b>	<b>86,976</b>	<b>86,976</b>	<b>98,754</b>
<b>TOTAL</b>		<b>\$ 466,711</b>	<b>\$ 671,126</b>	<b>\$ 671,126</b>	<b>\$ 761,912</b>



**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
ACCOUNTING  
101-167**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	520,149	738,485	738,485	691,844
41200	Overtime	507	-	-	-
41600-42600	Benefits	84,893	118,730	118,730	156,942
42700	PERS retirement	57,336	83,660	83,660	108,343
	<b>Total Salaries &amp; Benefits</b>	<b>662,885</b>	<b>940,875</b>	<b>940,875</b>	<b>957,129</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	42	1,000	1,000	1,000
43110	Contractual services	138,550	169,000	169,000	169,000
44120	Repairs to office equip	256	-	-	-
44300	Telephone	3,500	3,500	3,500	-
44352	ISD service charge	-	2,351	2,351	33,670
44450	Postage	2,281	100	100	100
44550	Travel	-	1,350	1,350	1,350
44650	Training	3,932	5,000	5,000	5,000
44700	Computer software	-	3,000	3,000	-
44750	Liability	12,598	15,770	15,770	12,107
44751	Insurance/surety bond premium	-	1,022	1,022	1,183
44800	Membership and dues	185	1,200	1,200	1,200
45050	Periodicals & newspapers	-	200	200	200
45100	Books	117	300	300	300
45150	Furniture & equipment	-	500	500	500
45170	Computer hardware	27	500	500	-
45250	Office supplies	1,632	2,000	2,000	2,000
45350	General supplies	-	2,000	2,000	2,000
45400	Reports & publications	595	-	-	-
45450	Printing and graphics	-	10,000	10,000	10,000
46900	Business meetings	64	600	600	600
47000	Miscellaneous	939	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>164,718</b>	<b>219,893</b>	<b>219,893</b>	<b>240,710</b>
<b>TOTAL</b>		<b>\$ 827,603</b>	<b>\$ 1,160,768</b>	<b>\$ 1,160,768</b>	<b>\$ 1,197,839</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
PAYROLL  
101-169**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	258,574	312,465	312,465	317,864
41200	Overtime	564	-	-	-
41300	Hourly wages	1,464	5,000	5,000	5,000
41600-42600	Benefits	57,961	64,225	64,225	91,034
42700	PERS retirement	28,492	36,470	36,470	50,560
	<b>Total Salaries &amp; Benefits</b>	<b>347,055</b>	<b>418,160</b>	<b>418,160</b>	<b>464,458</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	54	200	200	200
43110	Contractual services	576	2,000	2,000	2,000
44120	Repairs to office equip	-	1,000	1,000	1,000
44250	Data communication	200	-	-	-
44300	Telephone	3,100	3,000	3,000	-
44352	ISD service charge	-	1,319	1,319	16,192
44450	Postage	1,239	-	-	-
44650	Training	275	500	500	500
44750	Liability	6,317	6,985	6,985	5,563
44751	Insurance/surety bond premium	-	460	460	533
44800	Membership and dues	2,207	2,000	2,000	2,000
45250	Office supplies	1,732	14,000	14,000	14,000
45350	General supplies	3,636	7,000	7,000	7,000
45450	Printing and graphics	-	6,000	6,000	6,000
46900	Business meetings	258	500	500	500
47000	Miscellaneous	9	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>19,603</b>	<b>45,464</b>	<b>45,464</b>	<b>55,988</b>
<b>TOTAL</b>		<b>\$ 366,657</b>	<b>\$ 463,624</b>	<b>\$ 463,624</b>	<b>\$ 520,446</b>

**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
LIABILITY INSURANCE FUND (612)**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	549,900	288,612	288,612	287,736
41200	Overtime	1,204	-	-	-
41300	Hourly wages	85	-	-	-
41600-42600	Benefits	99,822	60,559	60,559	79,684
42700	PERS retirement	60,592	33,547	33,547	45,059
	<b>Total Salaries &amp; Benefits</b>	<b>711,604</b>	<b>382,718</b>	<b>382,718</b>	<b>412,479</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	545	1,350	1,350	1,350
43110	Contractual services	78,333	196,881	196,881	196,881
43150	Cost allocation charge	372,206	693,533	693,533	592,540
44300	Telephone	1,346	5,500	5,500	-
44352	ISD service charge	-	3,774	3,774	12,937
44400	Janitorial services	175	-	-	-
44450	Postage	7,437	700	700	700
44550	Travel	3,937	7,100	7,100	6,350
44650	Training	951	8,500	8,500	8,500
44700	Computer software	364	1,700	1,700	1,700
44750	Liability	13,636	7,215	7,215	7,625
44751	Insurance/surety bond premium	-	1,550	1,550	743
44800	Membership and dues	2,489	2,750	2,750	2,750
45050	Periodicals & newspapers	-	1,500	1,500	750
45100	Books	6,737	6,800	6,800	6,600
45150	Furniture & equipment	2,414	750	750	1,000
45170	Computer hardware	-	1,800	1,800	1,800
45250	Office supplies	2,781	4,600	4,600	4,600
45350	General supplies	38	500	500	750
46900	Business meetings	6	400	400	300
47000	Miscellaneous	759	4,298,843	4,298,843	4,206,645
48501	Excess liability premium	780,632	-	-	-
48502	Legal consultation fee	433,280	-	-	-
48503	Litigation miscellaneous exp	644,126	-	-	-
48510	Claims accrual	(3,508,010)	-	-	-
48600	Claims	3,053,857	-	-	-
48601	Insurance claims	2,044	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,900,080</b>	<b>5,245,746</b>	<b>5,245,746</b>	<b>5,054,521</b>
<b>TRANSFERS</b>					
48040	Transfer-Capital Funds	-	-	-	1,365,000
	<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,365,000</b>
<b>TOTAL</b>		<b>\$ 2,611,684</b>	<b>\$ 5,628,464</b>	<b>\$ 5,628,464</b>	<b>\$ 6,832,000</b>

**CITY OF GLENDALE**  
**ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT**  
**Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Accountant I	4.15	4.15	3.15	3.15
Accountant II	0.50	2.50	2.50	2.50
Accounting Services Administrator	0.90	0.95	0.95	0.95
Accounting Services Specialist	2.50	2.50	3.50	2.50
Accounts Payable Supervisor	1.00	1.00	1.00	1.00
Administrative Analyst	2.50	2.75	-	-
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	1.00	1.00	1.00	1.00
Budget Administrator	1.00	1.00	1.00	1.00
Budget Analyst	-	-	2.75	-
Budget Associate	-	-	-	1.00
Buyer	2.00	2.00	2.00	2.00
Collection Specialist	-	-	-	1.00
Director of Finance	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Office Services Supervisor	1.00	1.00	1.00	1.00
Payroll Supervisor	0.90	1.00	1.00	1.00
Purchasing Manager	1.00	1.00	1.00	1.00
Revenue Manager	1.00	1.00	1.00	1.00
Risk Manager	1.00	1.00	1.00	1.00
Sr. Accountant	1.85	2.20	2.20	2.20
Sr. Accounting Services Specialist	3.25	4.00	4.00	3.00
Sr. Accounting Technician (Confid.)	1.00	1.00	1.00	1.00
Sr. Budget Analyst	-	-	-	1.75
Sr. Buyer	-	1.00	1.00	1.00
Sr. Office Services Specialist	1.00	1.00	1.00	1.00
Total Salaried Employees	<u>30.55</u>	<u>35.05</u>	<u>35.05</u>	<u>34.05</u>
<u>Hourly Employees</u>				
Customer Service Representative	0.60	(1) 0.60	(1) 0.60	(1) 0.60
Hourly City Worker	0.30	(1) 0.30	(1) 0.30	(1) 0.30
Total Hourly Employees	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>	<u>0.90</u>
Administrative Services - Finance Total	<u><u>31.45</u></u>	<u><u>35.95</u></u>	<u><u>35.95</u></u>	<u><u>34.95</u></u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

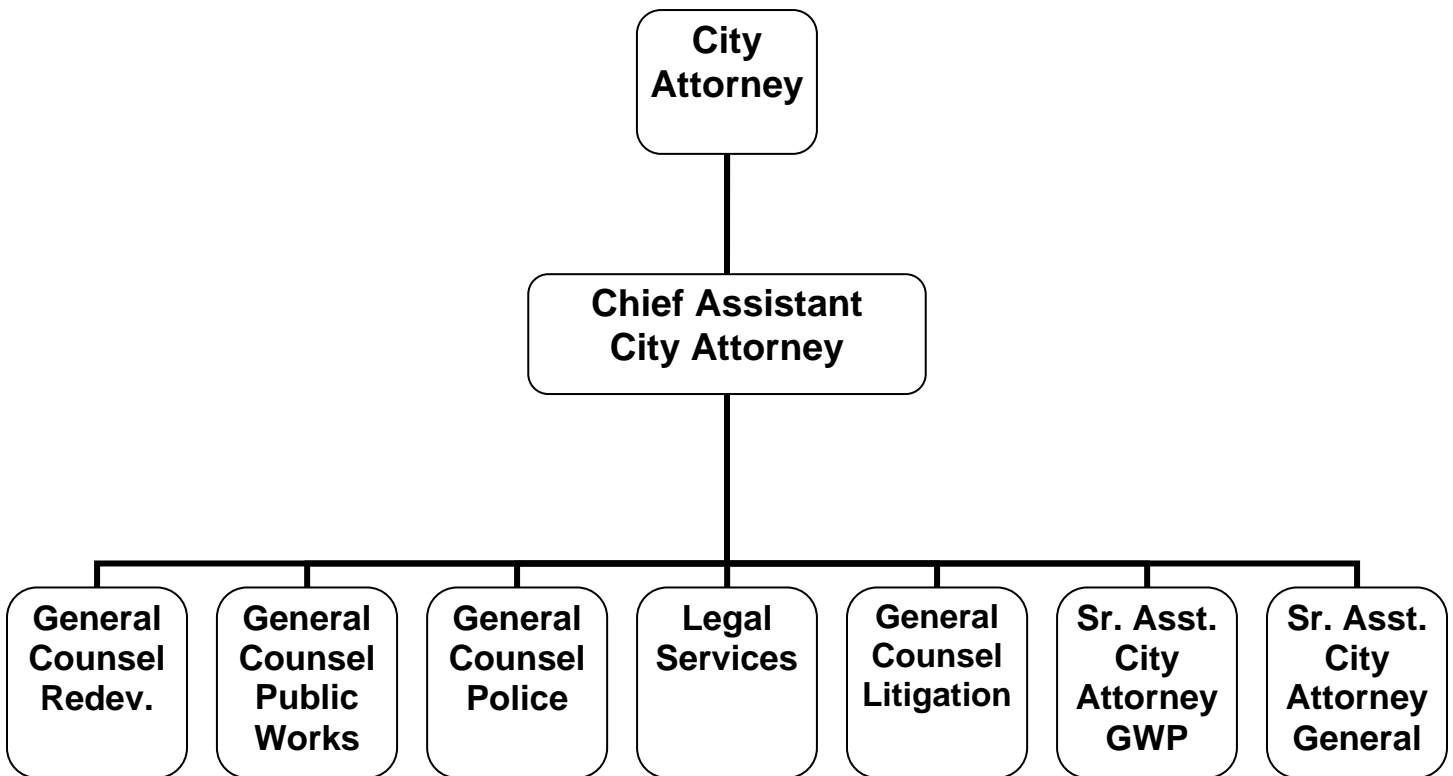
City of Glendale, CA

2011 - 2012

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# CITY ATTORNEY



# CITY OF GLENDALE

## CITY ATTORNEY

### **MISSION STATEMENT**

To provide professional, quality legal services in a cost effective manner which ultimately protect the interests of the City of Glendale, its departments, the City Council, and the citizens of the community.

### **DEPARTMENT DESCRIPTION**

The City Attorney's Office provides a full-range of dedicated, in-house legal services intended to ensure the legality of legislation, contracts, and programs, as well as ethically and competently defending legal actions filed against the City and its employees.

The City Attorney's Office consists of three primary sections: Litigation, Transactional, and Code Enforcement.

***Litigation:*** Defends the City in legal actions and/or claims brought against the City, initiates lawsuits, and asserts necessary actions related to eminent domain proceedings.

***Transactional:*** Prepares and approves all City ordinances, resolutions, motions, and contracts; renders legal opinions; and serves in an advisory capacity while representing the City in civil actions involving land use, housing, business disputes, and environmental issues.

***Code Enforcement:*** Pursues justice through fair and ethical prosecutions arising out of violations of State and City law and secures compliance with a wide range of codes.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

The City Attorney's Office handles complex and sophisticated matters in an efficient, responsive, and technological manner. This office works closely with City Departments to ensure all public meetings are held in compliance with the Brown Act. The City Attorney's Office also provides high quality legal advice as well as trainings regarding the Brown Act, Conflicts of Interest, CEQA, Public Records Act, Ethics, and the like to City Council, Boards and Commissions, and City Departments. Lastly, the City Attorney's Office effectively handles litigation matters pertaining to CEQA/land use.

#### ***Safe Community***

The Code Enforcement Section works closely with Neighborhood Services and Police to ensure the City of Glendale is safe and secure. Overall, the City Attorney's Office has provided excellent transactional, civil, and criminal representation on behalf of the City of Glendale.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
CITY ATTORNEY DEPARTMENT**

	<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b><u>General Fund</u></b>				
Internal Service (101-151)	1,236,305	3,132,764	3,132,764	3,315,981
Defending & Filing (101-152)	362,390	411,124	411,124	382,579
Code Enforcement (101-153)	18,209	21,459	21,459	21,596
<b>Total General Fund</b>	<b>\$ 1,616,905</b>	<b>\$ 3,565,347</b>	<b>\$ 3,565,347</b>	<b>\$ 3,720,156</b>
<b>Department Grand Total</b>	<b>\$ 1,616,905</b>	<b>\$ 3,565,347</b>	<b>\$ 3,565,347</b>	<b>\$ 3,720,156</b>



**CITY OF GLENDALE  
CITY ATTORNEY DEPARTMENT  
INTERNAL SERVICE  
101-151**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	933,028	2,264,219	2,264,219	2,270,514
41200	Overtime	31	515	515	515
41300	Hourly wages	208	824	824	824
41600-42600	Benefits	106,713	375,787	375,787	469,959
42700	PERS retirement	102,809	264,096	264,096	355,691
	<b>Total Salaries &amp; Benefits</b>	<b>1,142,787</b>	<b>2,905,441</b>	<b>2,905,441</b>	<b>3,097,503</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	10,268	11,160	11,160	11,160
44100	Repairs to equipment	-	303	303	303
44120	Repairs to office equip	1,466	3,318	3,318	3,318
44300	Telephone	3,819	1,986	1,986	-
44352	ISD service charge	-	82,263	82,263	87,038
44450	Postage	3,597	3,274	3,274	3,274
44550	Travel	983	4,274	4,274	4,274
44650	Training	11,903	20,995	20,995	20,995
44700	Computer software	153	985	985	-
44750	Liability	23,208	49,842	49,842	39,757
44751	Insurance/surety bond premium	-	1,507	1,507	1,743
44800	Membership and dues	5,510	5,636	5,636	5,636
45050	Periodicals & newspapers	-	660	660	660
45100	Books	13,687	22,901	22,901	22,901
45150	Furniture & equipment	3,474	1,359	1,359	1,359
45250	Office supplies	15,338	15,080	15,080	14,280
45350	General supplies	11	-	-	-
45450	Printing and graphics	-	600	600	600
46900	Business meetings	53	250	250	250
47000	Miscellaneous	48	930	930	930
	<b>Total Maintenance &amp; Operation</b>	<b>93,517</b>	<b>227,323</b>	<b>227,323</b>	<b>218,478</b>
<b>TOTAL</b>		<b>\$ 1,236,305</b>	<b>\$ 3,132,764</b>	<b>\$ 3,132,764</b>	<b>\$ 3,315,981</b>

**CITY OF GLENDALE  
CITY ATTORNEY DEPARTMENT  
DEFENDING & FILING  
101-152**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	283,046	317,658	317,658	265,263
41300	Hourly wages	-	733	733	733
41600-42600	Benefits	29,529	31,445	31,445	48,962
42700	PERS retirement	31,188	34,887	34,887	41,655
	<b>Total Salaries &amp; Benefits</b>	<b>343,763</b>	<b>384,723</b>	<b>384,723</b>	<b>356,613</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,521	1,187	1,187	1,721
43080	Rent	-	295	295	-
44100	Repairs to equipment	-	202	202	497
44120	Repairs to office equip	-	616	616	616
44300	Telephone	2,836	1,765	1,765	-
44352	ISD service charge	-	826	826	4,079
44450	Postage	-	1,000	1,000	1,000
44550	Travel	-	2,500	2,500	2,500
44650	Training	210	1,450	1,450	1,450
44700	Computer software	2,125	903	903	-
44750	Liability	6,897	6,576	6,576	4,655
44751	Insurance/surety bond premium	-	430	430	497
44800	Membership and dues	-	2,521	2,521	2,521
45050	Periodicals & newspapers	-	440	440	740
45100	Books	1,442	2,100	2,100	2,100
45150	Furniture & equipment	1,030	1,030	1,030	1,030
45250	Office supplies	1,553	2,060	2,060	2,060
45350	General supplies	14	-	-	-
47000	Miscellaneous	-	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>18,627</b>	<b>26,401</b>	<b>26,401</b>	<b>25,966</b>
<b>TOTAL</b>		<b>\$ 362,390</b>	<b>\$ 411,124</b>	<b>\$ 411,124</b>	<b>\$ 382,579</b>

**CITY OF GLENDALE  
CITY ATTORNEY DEPARTMENT  
CODE ENFORCEMENT  
101-153**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	11,293	11,287	11,287	12,414
41600-42600	Benefits	1,208	1,421	1,421	1,909
42700	PERS retirement	1,244	1,317	1,317	1,944
	<b>Total Salaries &amp; Benefits</b>	<b>13,745</b>	<b>14,025</b>	<b>14,025</b>	<b>16,267</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	48	36	36	-
44120	Repairs to office equip	-	106	106	106
44300	Telephone	2,155	2,155	2,155	-
44352	ISD service charge	-	31	31	143
44450	Postage	-	606	606	606
44650	Training	-	273	273	273
44750	Liability	276	248	248	217
44751	Insurance/surety bond premium	-	25	25	28
44800	Membership and dues	485	1,045	1,045	1,045
45100	Books	661	1,788	1,788	1,788
45150	Furniture & equipment	186	186	186	188
45250	Office supplies	654	550	550	550
47000	Miscellaneous	-	385	385	385
	<b>Total Maintenance &amp; Operation</b>	<b>4,464</b>	<b>7,434</b>	<b>7,434</b>	<b>5,329</b>
<b>TOTAL</b>		<b>\$ 18,209</b>	<b>\$ 21,459</b>	<b>\$ 21,459</b>	<b>\$ 21,596</b>

**CITY OF GLENDALE  
CITY ATTORNEY DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Analyst	0.50	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Assistant City Attorney	1.00	2.00	4.00	4.00
Chief Assistant City Attorney	0.80	1.00	1.00	1.00
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	1.00	2.16	0.16	0.16
Executive Analyst	1.00	1.00	1.00	1.00
General Counsel	-	3.00	4.00	4.00
Legal Executive Secretary	0.25	1.00	1.00	1.00
Legal Secretary	0.75	1.00	1.00	1.00
Legal Systems Associate	1.00	1.00	1.00	1.00
Office Services Secretary	1.00	1.00	1.00	1.00
Sr. Assistant City Attorney	3.00	4.00	3.00	3.00
City Attorney Total	<u>12.30</u>	<u>20.16</u>	<u>20.16</u>	<u>20.16</u>

# Adopted BUDGET

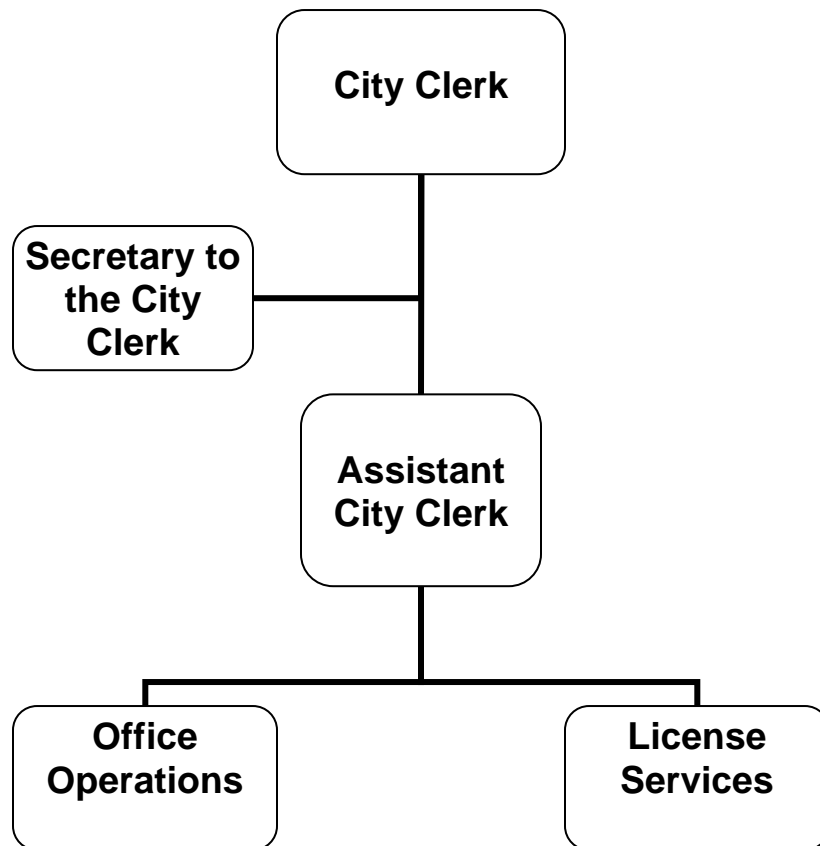
City of Glendale, CA

2011 - 2012

*Fund to be known as  
and interest on the  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
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# CITY CLERK



# CITY OF GLENDALE

## CITY CLERK

### **MISSION STATEMENT**

It is the mission of the Office of the City Clerk to maintain records and provide accurate information; to provide superior, professional and friendly services to the public and to our internal customers; to conduct elections in a non-partisan and impartial manner, and; to issue licenses and permits to ensure fair Code compliance.

### **DEPARTMENT DESCRIPTION**

Generally, the Office of the City Clerk is a service department within the City of Glendale upon which the City Council, all City departments, and the general public rely for information regarding the operations and legislative history of the City. The department serves as the liaison between the public and City Council and provides related municipal services.

Particularly, the City Clerk is the protector of the democratic process. He/she is the local official for elections, local legislation, compliance with the California Public Records Act, the Political Reform Act, and the Brown Act (open meeting laws). Before and after the City Council takes action, the City Clerk ensures that actions are in compliance with all federal, state, and local statutes and regulations and that all actions are properly executed, recorded, and archived.

Other responsibilities include, but are not limited to:

- Records: Attest, notarize, process, file, research, retrieve, maintain, monitor, plan, evaluate, receive, sign, countersign, open, close, seal and deliver upon request most documents that flow into and out of City Hall.
- Provide Accurate Information: Dispense information regarding the California Government Code, the Public Records Act, the Brown Act, the Political Reform Act, the City Municipal Code, and the telephone numbers and extensions of every office in city government.
- Customer Service: Listen attentively, be friendly, utilize all resources, and maintain patience.
- Impartiality: Coordinate municipal elections in a non-partisan manner; obey all state and federal laws.
- Code Compliance: Exercise compliance to the Glendale Municipal Code when processing/issuing various licenses and permits.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

It is the goal of the Office of the City Clerk to educate the community on the democratic process and governmental operations, and to offer assistance on protocol in achieving positive results in their quest to mitigate issues. The Office of the City Clerk prides itself with fostering a sense of belonging to the community by encouraging participation in the governmental process. Lastly, the City Clerk's office serves the community by taking the lead role as the central information center, directing and answering inquiries of citizens in an effort to provide a pleasant experience with local government, and offer the ultimate transparency to the community.

**CITY OF GLENDALE  
CITY CLERK**

***Arts & Culture***

The Office of the City Clerk values the City's diversity by embracing the ideology of including people of different cultural and religious backgrounds. Multicultural participation in the democratic process, as well as other activities, is highly encouraged.



**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
CITY CLERK DEPARTMENT**

	<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b><u>General Fund</u></b>				
Administration (101-121)	179,898	266,661	266,661	268,709
Licenses & Permits (101-122)	319,968	330,003	330,003	373,977
Public Records (101-123)	225,820	231,578	231,578	247,064
Public Meeting Support (101-124)	243,987	249,580	249,580	254,072
Elections (101-125)	(7)	438,386	438,386	220,000
<b>Total General Fund</b>	<b>\$ 969,666</b>	<b>\$ 1,516,208</b>	<b>\$ 1,516,208</b>	<b>\$ 1,363,822</b>
<b>Department Grand Total</b>	<b>\$ 969,666</b>	<b>\$ 1,516,208</b>	<b>\$ 1,516,208</b>	<b>\$ 1,363,822</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
ADMINISTRATION  
101-121**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	125,189	132,306	132,306	126,144
41200	Overtime	(2,016)	-	-	-
41300	Hourly wages	120	-	-	-
41600-42600	Benefits	21,331	26,673	26,673	29,823
42700	PERS retirement	13,782	15,412	15,412	19,754
	<b>Total Salaries &amp; Benefits</b>	<b>158,406</b>	<b>174,391</b>	<b>174,391</b>	<b>175,721</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	3,554	3,120	3,120	3,120
43080	Rent	2,934	2,937	2,937	2,937
44100	Repairs to equipment	-	100	100	100
44120	Repairs to office equip	147	-	-	-
44300	Telephone	2,908	1,724	1,724	-
44352	ISD service charge	-	49,721	49,721	42,825
44450	Postage	125	600	600	600
44550	Travel	699	2,170	2,170	2,170
44650	Training	2,120	3,500	3,500	3,500
44750	Liability	3,021	2,911	2,911	2,208
44751	Insurance/surety bond premium	-	257	257	298
44800	Membership and dues	792	975	975	975
45100	Books	132	150	150	150
45150	Furniture & equipment	774	1,000	1,000	1,000
45250	Office supplies	3,633	27,105	27,105	27,105
45350	General supplies	411	1,000	1,000	1,000
45450	Printing and graphics	-	4,200	4,200	4,200
46900	Business meetings	166	300	300	300
47000	Miscellaneous	77	500	500	500
49050	Charges-other depts	-	(10,000)	(10,000)	-
	<b>Total Maintenance &amp; Operation</b>	<b>21,493</b>	<b>92,270</b>	<b>92,270</b>	<b>92,988</b>
<b>TOTAL</b>		<b>\$ 179,898</b>	<b>\$ 266,661</b>	<b>\$ 266,661</b>	<b>\$ 268,709</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
LICENSES & PERMITS  
101-122**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	211,007	239,636	239,636	222,704
41200	Overtime	2,211	-	-	-
41300	Hourly wages	10	-	-	-
41600-42600	Benefits	56,216	60,397	60,397	70,205
42700	PERS retirement	23,203	27,853	27,853	34,875
	<b>Total Salaries &amp; Benefits</b>	<b>292,647</b>	<b>327,886</b>	<b>327,886</b>	<b>327,784</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,462	7,314	7,314	7,314
44300	Telephone	1,724	1,724	1,724	-
44352	ISD service charge	-	1,248	1,248	11,354
44450	Postage	9,763	8,500	8,500	8,500
44700	Computer software	-	1,500	1,500	-
44750	Liability	5,295	5,272	5,272	3,897
44751	Insurance/surety bond premium	-	446	446	515
45150	Furniture & equipment	-	1,500	1,500	1,500
45250	Office supplies	2,842	8,900	8,900	8,900
45350	General supplies	-	1,213	1,213	1,213
45450	Printing and graphics	-	2,500	2,500	2,500
47000	Miscellaneous	234	500	500	500
49050	Charges-other depts	-	(38,500)	(38,500)	-
	<b>Total Maintenance &amp; Operation</b>	<b>27,321</b>	<b>2,117</b>	<b>2,117</b>	<b>46,193</b>
<b>TOTAL</b>		<b>\$ 319,968</b>	<b>\$ 330,003</b>	<b>\$ 330,003</b>	<b>\$ 373,977</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
PUBLIC RECORDS  
101-123**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	155,993	158,469	158,469	156,390
41200	Overtime	877	-	-	-
41300	Hourly wages	158	-	-	-
41600-42600	Benefits	27,806	27,446	27,446	40,658
42700	PERS retirement	17,188	18,330	18,330	24,491
	<b>Total Salaries &amp; Benefits</b>	<b>202,023</b>	<b>204,245</b>	<b>204,245</b>	<b>221,539</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,388	2,388	2,388	2,388
43110	Contractual services	6,524	8,700	8,700	8,700
44120	Repairs to office equip	7,658	2,000	2,000	2,000
44300	Telephone	1,000	1,000	1,000	-
44450	Postage	-	200	200	200
44700	Computer software	-	100	100	-
44750	Liability	3,883	3,486	3,486	2,737
44751	Insurance/surety bond premium	-	259	259	300
45150	Furniture & equipment	-	1,000	1,000	1,000
45250	Office supplies	2,289	5,000	5,000	5,000
45350	General supplies	-	2,900	2,900	2,900
47000	Miscellaneous	56	300	300	300
	<b>Total Maintenance &amp; Operation</b>	<b>23,798</b>	<b>27,333</b>	<b>27,333</b>	<b>25,525</b>
<b>TOTAL</b>		<b>\$ 225,820</b>	<b>\$ 231,578</b>	<b>\$ 231,578</b>	<b>\$ 247,064</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
PUBLIC MEETING SUPPORT  
101-124**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	138,439	138,439	138,439	126,796
41200	Overtime	629	-	-	-
41600-42600	Benefits	20,111	21,034	21,034	28,697
42700	PERS retirement	15,254	16,054	16,054	19,856
	<b>Total Salaries &amp; Benefits</b>	<b>174,432</b>	<b>175,527</b>	<b>175,527</b>	<b>175,349</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,058	2,058	2,058	2,058
44120	Repairs to office equip	7,043	3,000	3,000	3,000
44200	Advertising	53,861	60,000	60,000	60,000
44300	Telephone	647	532	532	-
44352	ISD service charge	-	635	635	6,621
44450	Postage	-	300	300	300
44750	Liability	3,390	3,046	3,046	2,219
44751	Insurance/surety bond premium	-	282	282	325
45150	Furniture & equipment	-	1,000	1,000	1,000
45250	Office supplies	2,556	3,200	3,200	3,200
	<b>Total Maintenance &amp; Operation</b>	<b>69,555</b>	<b>74,053</b>	<b>74,053</b>	<b>78,723</b>
<b>TOTAL</b>		<b>\$ 243,987</b>	<b>\$ 249,580</b>	<b>\$ 249,580</b>	<b>\$ 254,072</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
ELECTIONS  
101-125**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	12,800	12,800	6,400
41300	Hourly wages	-	50,000	50,000	25,000
41600-42600	Benefits	-	2,254	2,254	1,128
	<b>Total Salaries &amp; Benefits</b>	-	<b>65,054</b>	<b>65,054</b>	<b>32,528</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	(25)	319,287	319,287	160,449
44200	Advertising	-	10,000	10,000	5,000
44300	Telephone	(2)	107	107	-
44450	Postage	-	36,866	36,866	18,433
44550	Travel	-	164	164	82
44750	Liability	3	1,382	1,382	691
45150	Furniture & equipment	-	100	100	50
45250	Office supplies	-	4,640	4,640	2,320
46900	Business meetings	17	686	686	343
47000	Miscellaneous	-	100	100	104
	<b>Total Maintenance &amp; Operation</b>	<b>(7)</b>	<b>373,332</b>	<b>373,332</b>	<b>187,472</b>
<b>TOTAL</b>		<b>\$ (7)</b>	<b>\$ 438,386</b>	<b>\$ 438,386</b>	<b>\$ 220,000</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Assistant City Clerk	1.00	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00	1.00
License Investigator	2.00	2.00	2.00	2.00
Office Services Secretary	1.00	1.00	-	-
Office Services Specialist II	2.00	2.00	3.00	3.00
Office Services Supervisor	1.00	1.00	-	-
Secretary to the City Clerk (Steno)	1.00	1.00	1.00	1.00
Senior Office Services Specialist	1.00	1.00	1.00	1.00
Senior Office Specialist	-	-	1.00	1.00
Total Salaried Employees	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
<u>Hourly Employees</u>				
City Resource Specialist	-	0.13 (1)	0.13 (1)	-
Hourly City Worker	-	0.77 (9)	0.77 (9)	-
Total Hourly Employees	<u>-</u>	<u>0.90</u>	<u>0.90</u>	<u>-</u>
City Clerk Total	<u>10.00</u>	<u>10.90</u>	<u>10.90</u>	<u>10.00</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

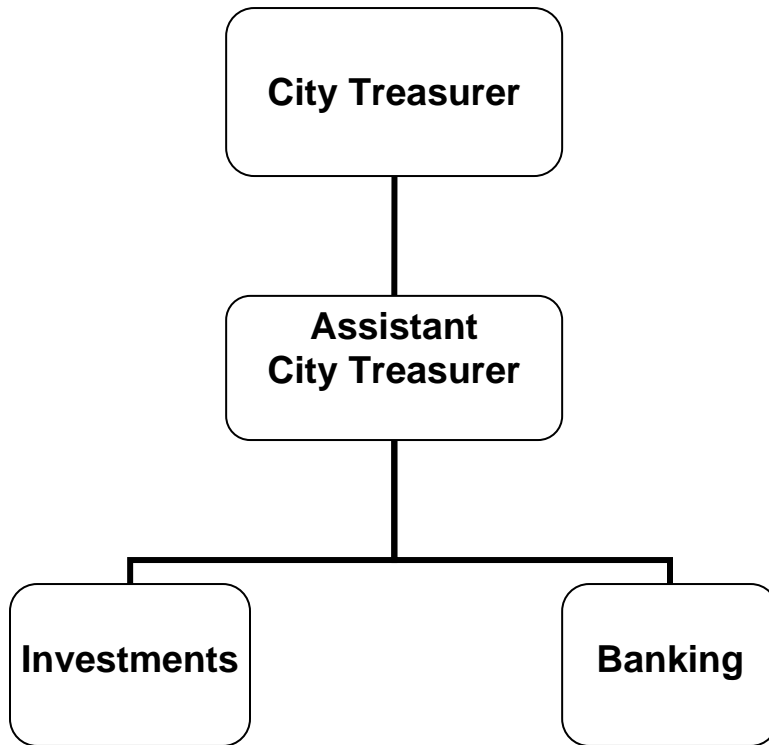
City of Glendale, CA

2011 - 2012





# CITY TREASURER



# CITY OF GLENDALE

## CITY TREASURER

### **MISSION STATEMENT**

The City Treasurer, in his most important role as Investment Manager of the City's funds, strives to maximize yield without compromising safety and liquidity.

### **DEPARTMENT DESCRIPTION**

#### ***Investment Portfolio Management***

The City Treasurer directs the investment of the City's idle funds. Working under the government code of the State of California, and with the advice of the Investment Policy Advisory Committee, the City Treasurer manages the City's portfolio.

#### ***Bank Relationship Management***

The City Treasurer acts as the banker for the City. The office collects revenues from various City departments daily. Revenues are combined into bank deposits which are transported to the bank by armored courier. The office manages the City's bank relationship, which consists of contract administration, daily treasury management, and reconciliation of the official bank accounts.

#### ***Trustee Responsibilities***

The City Treasurer acts as trustee for various City Street Improvement Bonds, maintaining street assessment records, mailing bond statements, and collecting and recording debt payment until all bonds are retired.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

Paramount to trust in government is transparency of office performance. The City's Investment Report is the formal vehicle that the City Treasurer's Office uses to communicate to the City Council and the public its investment activities, holdings and performance. The City's Investment Reports are produced on a monthly, quarterly, and annual basis. The City Treasurer's Office is committed to improving delivery of these reports by posting them on the City's website within 15 working days after the end of the month/quarter, and 45 working days after the fiscal year end for the Annual Report.

The City Treasurer's Office uses various automated solutions to improve the efficiency and effectiveness of the operation. The City Treasurer's Office will continue to use Bloomberg, an industry standard financial software tool, to stay abreast of various investment markets, news and financial information. Lastly, the City Treasurer's Office will continue to support the City's E-Commerce initiatives and other interdepartmental automation initiatives in an effort to reduce redundancy within the City of Glendale.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
CITY TREASURER DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>General Fund</u></b>				
City Treasurer (101-130)	538,972	578,866	578,866	615,378
<b>Total General Fund</b>	<b>\$ 538,972</b>	<b>\$ 578,866</b>	<b>\$ 578,866</b>	<b>\$ 615,378</b>
<b>Department Grand Total</b>	<b>\$ 538,972</b>	<b>\$ 578,866</b>	<b>\$ 578,866</b>	<b>\$ 615,378</b>

**CITY OF GLENDALE  
CITY TREASURER DEPARTMENT  
CITY TREASURER  
101-130**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	371,628	384,860	384,860	377,645
41200	Overtime	270	-	-	-
41600-42600	Benefits	68,131	68,334	68,334	105,634
42700	PERS retirement	41,136	44,921	44,921	59,139
	<b>Total Salaries &amp; Benefits</b>	<b>481,164</b>	<b>498,115</b>	<b>498,115</b>	<b>542,418</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,880	5,880	5,880	5,880
43110	Contractual services	24,191	22,200	22,200	23,002
44120	Repairs to office equip	485	1,000	1,000	610
44250	Data communication	80	15	15	-
44300	Telephone	3,468	3,200	3,200	-
44352	ISD service charge	-	21,702	21,702	23,016
44450	Postage	54	87	87	87
44550	Travel	1,562	1,685	1,685	2,045
44650	Training	250	680	680	780
44700	Computer software	5,955	6,000	6,000	-
44750	Liability	12,479	8,467	8,467	6,609
44751	Insurance/surety bond premium	-	4,368	4,368	4,467
44800	Membership and dues	138	495	495	498
45050	Periodicals & newspapers	408	590	590	632
45100	Books	59	150	150	150
45150	Furniture & equipment	-	677	677	700
45250	Office supplies	2,764	3,335	3,335	4,264
45350	General supplies	2	-	-	-
46900	Business meetings	34	120	120	120
47000	Miscellaneous	-	100	100	100
	<b>Total Maintenance &amp; Operation</b>	<b>57,808</b>	<b>80,751</b>	<b>80,751</b>	<b>72,960</b>
<b>TOTAL</b>		<b>\$ 538,972</b>	<b>\$ 578,866</b>	<b>\$ 578,866</b>	<b>\$ 615,378</b>

**CITY OF GLENDALE  
CITY TREASURER DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Associate	1.00	1.00	1.00	1.00
Assistant City Treasurer	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00
Office Services Specialist II	1.00	1.00	1.00	1.00
Sr. Accounting Services Specialist	1.00	1.00	1.00	1.00
City Treasurer Total	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

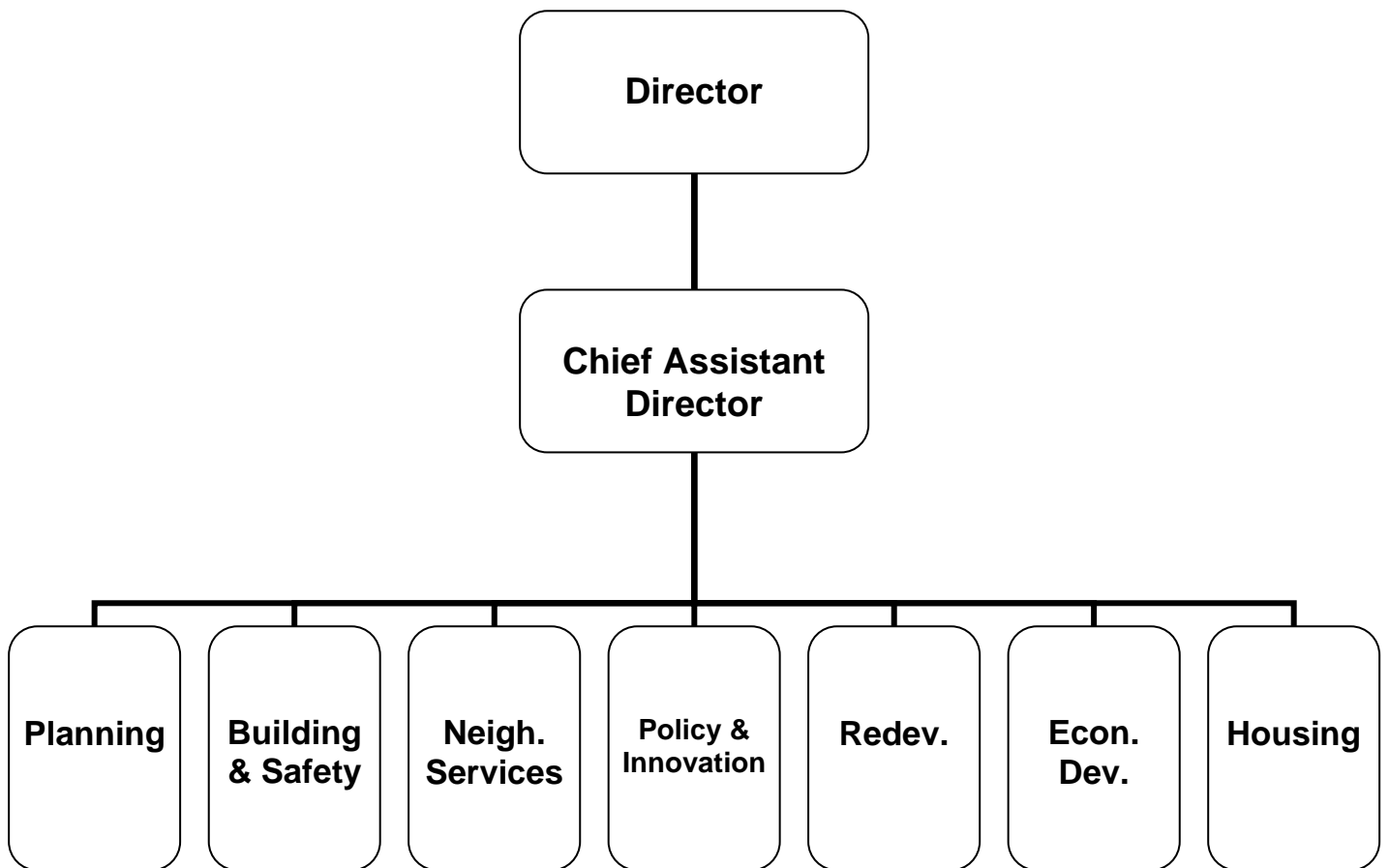
# Adopted BUDGET

City of Glendale, CA  
2011 - 2012

*A fund to be known as  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
atad.*



# COMMUNITY DEVELOPMENT



# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

### MISSION STATEMENT

Through ongoing dialogue with all segments of the community, the department captures the community's vision for its future quality of life and translates it into a well coordinated, internally consistent, streamlined work program, according to the missions of the City, Redevelopment Agency and Housing Authority.

### DEPARTMENT DESCRIPTION

The Department is comprised of six Divisions:

- ***Building and Safety Division***, which includes plan check and building inspections.
- ***Economic Development Division***, which provides strategies and services that will create an environment in which business can develop and prosper.
- ***Housing Division***, which provides rental assistance & development and preservation of affordable housing.
- ***Neighborhood Services Division***, which includes field operations (code enforcement, graffiti removal, rental housing enforcement) and community outreach & education (citizen involvement, neighborhood development and community education).
- ***Planning and Urban Design Division***, which includes Administration, Current Planning, Comprehensive Planning and Urban Design Studio.
- ***Redevelopment Division***, which encourages new development aimed at preventing and elimination of blighting influences.

The ***Building and Safety Division*** reviews all building construction, and changes in use of existing buildings on privately owned property. City owned facilities also are reviewed by Building and Safety to ensure that City projects are developed to the same rigorous standards as privately owned property. Applications for zoning, design review, building, trade, engineering and fire permits can all be obtained at the Permit Services Center. In addition, this Division performs all private property construction inspections, receives and processes Indigenous Tree Ordinance permit applications, enforces all construction related codes as mandated by the State, and assesses appropriate fees related to ASSFC, GUSD Development, Parks and Libraries Impact, construction and demolition recycling, and Green Building surcharges.

The ***Economic Development Division*** is responsible for assisting major industry clusters, business districts and merchant associations in the areas of retention, attraction, expansion and small business development as well as identifying and promoting new and innovative value-added business services.

The ***Housing Division's*** mission is to develop and preserve affordable housing opportunities for people of low and moderate income.

The Division regularly administers three (3) sources of funds to achieve its mission:

- 1) Federal Section 8 Housing Choice Voucher (HVC) for rental assistance
- 2) Federal HOME



## CITY OF GLENDALE COMMUNITY DEVELOPMENT

- 3) Redevelopment Set-Aside funds for new construction of renter and owner units, rehabilitation of existing affordable units, down payment assistance for First Time Home Buyers and other affordable housing/rental assistance programs

This Division has a board to which it is accountable: the Housing Authority of the City of Glendale.

The **Neighborhood Services Division** is responsible for the care, quality, and maintenance of neighborhoods and the built-community, after construction is completed. These efforts are carried out through the enforcement of codes, the education and involvement of residents, maintenance of the rights-of-way and the monitoring of permits and licenses. In addition, the Division operates a centralized customer service function for the City, taking-in, “triaging,” dispatching and monitoring service requests received of citizens via phone, internet or PCD.

In addition, Glendale Clean & Beautiful sits as an advisory board, advising the City on community beautification and code enforcement issues through the Neighborhood Services Division.

The **Planning & Urban Design Division** provides leadership in defining the community’s vision and ensures that development occurs in an orderly and safe manner. Its work program is sensitive to the community, avoids unnecessary impacts to the environment, meets the needs of the public, and improves the quality of the built environment by promoting high quality, excellent architecture, urban design and well-designed public environments that reflect community values, heritage and progressive design practices. Responsibilities include preparing and updating the General and Specific Plans, the Zoning Code, processing development applications (variances, conditional use permits, subdivisions, design review, etc.), historic districts, mobility planning and urban design review. In addition, the Division manages and provides support for six Boards and Commissions, which provide the opportunity for public input on development applications.

This Division has six Boards and Commissions to which it is accountable:

- 1) Building and Fire Board of Appeals
- 2) Design Review Board 1
- 3) Design Review Board 2
- 4) Historic Preservation Commission
- 5) Planning Commission
- 6) Environmental Planning Board

Weekly Planning Hearing Officer hearings also are conducted.

The **Redevelopment Division** staffs the **Glendale Redevelopment Agency**, which was created in 1972 for the purpose of improving, upgrading and revitalizing specific areas in the City that, over the course of time, had become blighted due to deterioration, disuse, and unproductive economic conditions. The Agency is a legal and public entity, separate from the City with its own powers and budget. The Agency has two defined Redevelopment Project Areas: Central Glendale and San Fernando Road Corridor.

The **Central Glendale Project Area** was established with the intent of revitalizing the central business district in the downtown. The project area was formed in 1972 and encompasses 263 acres in the heart of the City. It is bounded by Colorado Street to the south, Glenoaks Boulevard to the north, Central Avenue and Columbus on the western periphery and Louise Street and Maryland Avenue on the east.

The **San Fernando Road (SFR) Corridor Project Area** was established with the objective of eliminating conditions of blight by revitalizing and upgrading the commercial and industrial properties and public properties/facilities with proper planning and reinvestment activities. The project area was formed in 1992

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

and includes approximately 750 acres. It extends along the entire length of the SFR Corridor including areas west to the Golden State Freeway (I-5), in the northern half of the project area, and to the Southern Pacific Railroad in the southern half.

This Division has a board to which it is accountable: the Glendale Redevelopment Agency of the City of Glendale.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

The Department's education section teaches environmental stewardship in coordination with the Glendale Unified School District with the following programs:

- The Junior Ambassador Program (litter prevention, recycling, storm water pollution prevention)
- Recycling Challenge

In addition, the Department gives extensive outreach regarding the recent smoking restrictions ordinance. The Department's preservation programs continue to provide educational resources and information related to the City's development history and heritage.

The Department initiates many community and neighborhood festivals and programs ("I Love My Neighborhood" poster contest for youth, adopt-a-block, clean-up days, community gardens, "My Home Town" Photo Contest, Summer Nights on the Plaza) to involve residents and give them a sense of ownership for their neighborhoods. Beautification recognition awards (GEM, Halloween) are given in neighborhoods. The Department participates in the national Keep America Beautiful effort and neighborhood improvement efforts. The Neighborhood Services Kid's Corner webpage and "Clean Up Critters," are designed to encourage the youth in the community to take pride in their neighborhoods. The Department actively works to accommodate neighborhood concerns about development projects through the design review process, including accurate and timely notification to neighbors, posting of signs and notification to all neighborhood homeowners' associations of development projects. The Department works on comprehensive planning policies (beginning with the North Glendale/La Crescenta Community Plan and Citywide Design Guidelines), which includes input from the community in order to capture the vision of all those who live, work and play in Glendale.

The Department develops appropriate policies, guidelines and procedures necessary to ensure predictable development that is of high quality and reflective of community character. Staff works with the Planning Commission, Redevelopment Agency, Design Review Boards, and Historic Preservation Commission for public inclusion in the planning process to ensure that general plan, community plan, zoning and design guidelines reflect community character and effective land use policies. Staff will continue to implement the design review process, which plays a key role in maintaining community character by assuring that development plans are shaped to maximize consistency with the existing patterns of development. The Department assists in coordinating efforts between various departments for a comprehensive approach to the overall built environment in the City.

The Department plays a key role in the development issues which affect residents, and foster trust through accurate and timely notices of public hearings, and thorough and balanced staff reports for all public hearings: Planning Hearing Officer; Design Review Boards 1 & 2, Planning Commission, Historic Preservation Commission and Building & Fire Board of Appeals. Procedures of the City are well established and maintained at high standards. The Department will continue to participate in public forums, workshops, and meetings associated with planning and preservation efforts and staff will

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## COMMUNITY DEVELOPMENT

continue to advise applicants on planning and building policies to ensure a predictable, open and transparent entitlement review process.

The Department provides guidance and assistance to private development that is well planned and contributes positively to the community, both physically and economically. This in turn, creates a high quality of life for all Glendale residents and visitors.

The Department contributes a portion of the tax increment generated in the Redevelopment Project Areas to finance libraries, which create educational opportunities for all segments of the community.

The Department also coordinates its efforts with other local agencies focusing on workforce development.

The Department invests in both public and private projects that help foster a stronger sense of community through creation of public gathering places, community centers, cultural venues, improved pedestrian areas and diverse housing options.

### ***Safe & Healthy Community***

Through its housing and code enforcement programs, the Department works to ensure that houses, buildings and infrastructure are safe, free of blight, and that citizens feel safe and secure in their neighborhoods and take personal responsibility. The Department collaborates with the Redevelopment Agency on projects that eliminate blight and result in a more vibrant and beautiful community.

As healthcare is Glendale's single largest employment sector, the Department seeks opportunities to increase employment and growth in this industry.

The Department continuously strives to provide a safe environment that is free of blight for all Glendale residents and visitors. The primary goal of redevelopment is to eliminate blight through redevelopment of older, under utilized and blighted properties.

The Department, in collaboration with the Transportation Department, continues to implement the Downtown Mobility Study, which promotes greater use of public transit, more walking and a healthier environment. The Department works with the Community Services and Parks Department on the PLACE Grant, a grant from the State Health Department, to promote safety for bicyclists and pedestrians throughout the City. Neighborhood Services staff is responsible for implementing the City's "Fresh Air" ordinance, limiting the exposure by residents to toxic second-hand smoke in public spaces and in multi-family rental housing.

### ***Economic Vibrancy & Fiscal Responsibility***

The Department ensures that residential neighborhoods and commercial districts are safe, well-maintained and free of blight through the education of residents, enforcement of City codes and removal of graffiti. The Department is responsible for transmitting thorough and accurate information to existing and potential new businesses, in addition to processing necessary applications expeditiously.

The Department is charged with the elimination of blight, creation of jobs, residential, and commercial sustainability.

Department efforts include attraction, retention and expansion, targeting Glendale's traditional industry clusters, including healthcare, retail, manufacturing, financial services and entertainment. In addition,

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## COMMUNITY DEVELOPMENT

new efforts supporting the environmental sector (green jobs), education and technology, will play a greater role regionally in providing economic opportunity to residents and businesses.

### ***Balanced, Quality Housing***

The Department continues to maintain a certified Housing Element to ensure Glendale will retain competitiveness for State funding for housing and transportation projects. The Department monitors compliance with provisions of SB375 and submittal of annual reports to the State Department of Housing and Community Development as required by State law. In addition, the Department continues to play a key role in housing production by reviewing all housing plans and construction to ensure Building and Zoning Code compliance, processing design review applications and, as needed, other discretionary permits. Individualized guidance from staff's urban designers is given to enable property owners to successfully navigate design review. The Department will continue to promote innovative design for multi-family housing. In order to maintain safe housing, the department will inspect rental units for compliance with health and safety standards and process code enforcement cases.

Since Glendale is largely a "built-out" city, a critical component of the Housing Element is the required maintenance of existing housing, monitored and inspected by the Department's Neighborhood Services Division.

Glendale prides itself on the variety of housing options it offers to its residents. In furthering this attribute, the Department fosters the development of market rate housing in redevelopment project areas. In addition, 20% of the gross tax increment revenues are set-aside and committed to providing housing opportunities for low and moderate income segments of the community, including safe, decent, sanitary, affordable and special needs housing. The Department works directly with non-profit and private developers, non-profit agencies, multi family property owners and residents to achieve this goal.

### ***Community Services & Facilities***

The Urban Design Studio continues to collaborate with the Community Services and Parks Department to create opportunities to enhance the parks and open space, including streetscape throughout the City. The Department is currently working with multiple departments on the assessment and future planning of the Rockhaven site in North Glendale.

The Department provides professional peer review and design assistance for the renovation and construction of community facilities.

The Department contributes a portion of the tax increment revenue generated in the Redevelopment Project Areas to finance community facilities such as parks, libraries, fire stations, street & infrastructure improvements, and pedestrian enhancements.

The Department contributes a portion of the tax increment generated in the Redevelopment Project Areas to finance development of parks and open space. Additionally, it encourages the private sector to incorporate open space elements within redevelopment projects.

### ***Infrastructure & Mobility***

The Department, in cooperation with the Transportation and Traffic Division, continues to implement the policy recommendations of the Downtown Mobility Study, and as well as improvements to streetscape, pedestrian and bicyclist safety and mobility policy throughout the city.

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The Department invests in public infrastructure projects that address pedestrian, vehicular and cyclist mobility. The Department also participates in transit planning to ensure a broad representation of disciplines related to development and transit.

### ***Arts & Culture***

Significant effort is made to reach out to all sectors of the community to make sure all voices are heard, and that Glendale continues to be a vibrant place for all its inhabitants.

The Department, in partnership with Community Redevelopment & Housing staff, will direct and manage the public art requirements of the Downtown Specific Plan, as well as other public art initiatives in redevelopment areas. Neighborhood Services promotes art and community awareness in the schools through its yearly "I Love My Neighborhood" poster contest.

The Department's mission is to enhance and improve the quality of life and to promote positive growth in Glendale by facilitating investment in the *cultural arts* to offer Glendale residents and visitors an expanded venue to experience the arts.

### ***Sustainability***

The Department leads the City's newly formed "Green Task Force" to develop effective green building policies and standards. The Department will continue to collaborate with other departments on a variety of efforts to promote sustainability, including water and resource conservation. In addition, to environmental education programs at the schools, the Department holds events to promote the environment including:

- Eco Expo
- Torch Run for the Environment
- Litter Index
- Foothill Clean-Up
- Great American Clean-Up

The Department was instrumental in the development of two eco-community gardens in the City. The Department's Cigarette Litter Prevention program prevents approximately 100,000 cigarette butts each year from ending up on City sidewalks, gutters, and down storm drains. The Department completes environmental review on most of the development projects, which are requested through the Planning Division. Community Development staff identifies pertinent issues, and works with other City departments and outside agencies to develop mitigation that reduce and/or eliminate environmental impacts.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
COMMUNITY DEVELOPMENT DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
Planning-Administration (101-181)	872,584	1,286,136	1,446,400	803,265
Planning-Current (101-182)	1,401,088	1,425,564	1,434,350	1,473,056
Planning-Long Range (101-184)	845,463	795,121	795,121	952,781
Planning-Design Studio (101-185)	285,046	290,216	309,876	362,636
Building Inspection (101-521)	3,027,657	3,400,828	3,455,089	3,928,497
Economic Development (101-702)	39	10,729	10,729	10,606
NS Code Enforcement (101-822)	864,987	973,880	973,880	1,025,904
NS Outreach and Education (101-825-00000)	348,337	342,230	342,230	379,480
NS Knock Out Graffiti (101-825-10450)	55,683	123,487	123,487	109,165
<b>Total General Fund</b>	<b>\$ 7,700,884</b>	<b>\$ 8,648,191</b>	<b>\$ 8,891,162</b>	<b>\$ 9,045,390</b>
<b>Other Funds</b>				
Neighborhood Services CDBG (201-820)	334,824	420,000	420,000	420,000
<b>Housing Assistance Fund</b>				
Voucher Program (202-850-10180)	26,232,797	26,849,303	28,849,303	30,482,612
Family Self Sufficiency Assist (202-850-10390)	32,377	-	-	-
<b>Total Housing Assistance Fund</b>	<b>26,265,174</b>	<b>26,849,303</b>	<b>28,849,303</b>	<b>30,482,612</b>
<b>Home Grant Fund</b>				
HOME Administration (203-714)	-	250,000	270,000	287,506
HOME Administration (203-861)	191,735	-	-	-
New construction of Owner Hsng (203-840-12030)	3,518	-	-	-
American Dream Program (203-840-12040)	162,334	-	-	-
New Construct Renter-Acq/Rehab (203-840-12230)	2,601,137	2,070,339	2,050,339	1,816,930
<b>Total Home Grant Fund</b>	<b>2,958,724</b>	<b>2,320,339</b>	<b>2,320,339</b>	<b>2,104,436</b>
<b>GRA Administrative Fund I</b>				
GRA Administration I-Projects (240-701)	527,214	2,335,000	2,555,000	9,613,000
GRA Administration I (240-703)	21,005,422	11,437,489	41,437,489	12,471,453
GRA Economic Development (240-712)	367,004	1,300,498	1,319,498	1,400,000
<b>Total GRA Administrative Fund I</b>	<b>21,899,640</b>	<b>15,072,987</b>	<b>45,311,987</b>	<b>23,484,453</b>
<b>GRA Administrative Fund II</b>				
GRA Administration II-Projects (241-711)	892,098	396,500	437,500	649,000
GRA Administration II (241-713)	5,748,738	5,385,685	7,885,685	5,606,581
<b>Total GRA Administrative Fund II</b>	<b>6,640,837</b>	<b>5,782,185</b>	<b>8,323,185</b>	<b>6,255,581</b>
<b>Low &amp; Moderate Housing Fund</b>				
Set-aside Administration (242-714)	-	1,530,468	1,670,468	1,581,100
Set-aside Administration (242-861)	1,293,224	-	-	-
Housing Rehab (242-840-12010)	455,562	724,538	724,538	1,032,000
First time Home Buyer Program (242-840-12020)	63,000	225,000	225,000	225,000
New Construction of Owner Hsng (242-840-12030)	263,112	-	-	5,000
New Construct Renter-Acq/Rehab (242-840-12230)	7,700,343	316,845	316,845	226,030
Housing Enforcement (242-840-12240)	1,159,977	1,200,000	1,200,000	1,200,000
Section 8 HQS Repair Grants (242-840-12250)	-	5,000	5,000	-
Section 8 Moving Assistance Grants (242-840-12260)	1,653	12,500	12,500	5,000
LIFERAP (242-840-12270)	273,105	518,944	518,944	450,300
ERAP (242-840-12280)	8,050	20,000	20,000	20,000
Emergency Shelter for Homeless (242-840-12420)	46,555	50,000	50,000	50,000
<b>Total Low &amp; Moderate Housing Fund</b>	<b>11,264,582</b>	<b>4,603,295</b>	<b>4,743,295</b>	<b>4,794,430</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
COMMUNITY DEVELOPMENT DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
GRA Central Project Fund (244-701)	(95,903)	-	-	-
GC3 Fund (245-711)	166	605,000	605,000	605,000
SF Rd Corridor Tax Share Fund (246-711)	288,488	-	-	-
2010 Tax Allocation Bonds (247-701)	6,187,694	1,650,000	1,650,000	4,275,000
2011 TABs-Redevelopment Projects (248-701)	-	-	-	1,881,000
2003 GRA Tax Allocation Bonds (302-701)	4,776,490	4,773,000	4,773,000	4,802,600
2002 GRA Tax Allocation Bonds (304-701)	3,813,300	3,812,000	3,812,000	3,812,000
Low and Mod Loans Payable (307-840)	3,056,113	3,056,113	3,056,113	3,056,113
2010 GRA Tax Allocation Bonds (308-701)	-	1,823,470	1,823,470	1,462,025
<b>2011 GRA Tax Allocation Bonds</b>				
GRA Administration I (309-701)	-	-	-	3,430,536
Housing Development & Preservation (309-840)	-	-	-	772,422
<b>Total 2011 GRA Tax Allocation Bonds</b>	-	-	-	<b>4,202,958</b>
Capital Improvement Fund (401-702)	-	-	1,930,000	-
<b>Total Other Funds</b>	<b>\$ 87,390,128</b>	<b>\$ 70,767,692</b>	<b>\$ 107,617,692</b>	<b>\$ 91,638,208</b>
<b>Transfers</b>				
GRA Administration Fund II (241-195)	591,000	605,000	605,000	605,000
<b>Total Transfers</b>	<b>\$ 591,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>
<b>Department Grand Total</b>	<b>\$ 95,682,012</b>	<b>\$ 80,020,883</b>	<b>\$ 117,113,854</b>	<b>\$ 101,288,598</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PLANNING - ADMINISTRATION  
101-181**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	588,372	591,007	591,007	474,654
41200	Overtime	1,290	-	-	-
41300	Hourly wages	21,540	24,240	24,240	24,240
41600-42600	Benefits	107,649	108,267	108,267	129,389
42700	PERS retirement	67,205	71,392	71,392	78,127
	<b>Total Salaries &amp; Benefits</b>	<b>786,056</b>	<b>794,906</b>	<b>794,906</b>	<b>706,410</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	11,165	11,160	11,160	7,094
43110	Contractual services	-	-	160,264	-
44120	Repairs to office equip	685	-	-	-
44200	Advertising	15,536	-	-	-
44250	Data communication	48	-	-	-
44300	Telephone	2,236	1,165	1,165	-
44352	ISD service charge	-	418,094	418,094	34,179
44450	Postage	17,196	13,000	13,000	13,000
44550	Travel	550	300	300	300
44650	Training	3,341	3,375	3,375	3,375
44700	Computer software	-	500	500	-
44750	Liability	14,560	13,608	13,608	8,730
44751	Insurance/surety bond premium	-	960	960	1,109
44800	Membership and dues	3,426	300	300	300
45050	Periodicals & newspapers	25	250	250	250
45100	Books	45	300	300	300
45170	Computer hardware	335	-	-	-
45250	Office supplies	14,589	17,758	17,758	17,758
45350	General supplies	-	9,860	9,860	9,860
46900	Business meetings	2,790	600	600	600
	<b>Total Maintenance &amp; Operation</b>	<b>86,528</b>	<b>491,230</b>	<b>651,494</b>	<b>96,855</b>
<b>TOTAL</b>		<b>\$ 872,584</b>	<b>\$ 1,286,136</b>	<b>\$ 1,446,400</b>	<b>\$ 803,265</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
CURRENT PLANNING  
101-182**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,089,201	1,104,352	1,113,138	1,106,770
41200	Overtime	2,785	-	-	-
41300	Hourly wages	11,203	12,480	12,480	12,480
41600-42600	Benefits	141,993	139,302	139,302	215,306
42700	PERS retirement	120,017	130,077	130,077	173,320
42798	Program reduction salary&ben	-	-	-	(104,000)
	<b>Total Salaries &amp; Benefits</b>	<b>1,365,198</b>	<b>1,386,211</b>	<b>1,394,997</b>	<b>1,403,876</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,253	6,100	6,100	6,280
44300	Telephone	1,499	1,499	1,499	-
44352	ISD service charge	-	3,811	3,811	39,725
44750	Liability	27,401	24,608	24,608	19,586
44751	Insurance/surety bond premium	-	1,635	1,635	1,889
44800	Membership and dues	755	200	200	200
45450	Printing and graphics	(18)	1,500	1,500	1,500
	<b>Total Maintenance &amp; Operation</b>	<b>35,890</b>	<b>39,353</b>	<b>39,353</b>	<b>69,180</b>
<b>TOTAL</b>		<b>\$ 1,401,088</b>	<b>\$ 1,425,564</b>	<b>\$ 1,434,350</b>	<b>\$ 1,473,056</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LONG RANGE PLANNING  
101-184**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	591,178	591,178	591,178	591,178
41300	Hourly wages	11,756	13,200	13,200	-
41600-42600	Benefits	98,808	95,223	95,223	140,311
42700	PERS retirement	65,141	70,543	70,543	92,578
	<b>Total Salaries &amp; Benefits</b>	<b>766,883</b>	<b>770,144</b>	<b>770,144</b>	<b>824,067</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	127	-	-	10
44200	Advertising	11,389	3,010	3,010	3,010
44300	Telephone	944	408	408	-
44352	ISD service charge	-	1,804	1,804	108,785
44700	Computer software	60	-	-	-
44750	Liability	14,449	13,336	13,336	10,346
44751	Insurance/surety bond premium	-	933	933	1,077
44800	Membership and dues	1,289	500	500	500
45250	Office supplies	284	-	-	-
45350	General supplies	49,856	-	-	-
45450	Printing and graphics	-	4,986	4,986	4,986
46900	Business meetings	182	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>78,580</b>	<b>24,977</b>	<b>24,977</b>	<b>128,714</b>
<b>TOTAL</b>		<b>\$ 845,463</b>	<b>\$ 795,121</b>	<b>\$ 795,121</b>	<b>\$ 952,781</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PLANNING - DESIGN STUDIO  
101-185**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	217,020	224,121	224,121	224,315
41300	Hourly wages	-	-	-	19,200
41600-42600	Benefits	30,351	29,902	29,902	46,381
42700	PERS retirement	23,913	26,159	26,159	35,128
	<b>Total Salaries &amp; Benefits</b>	<b>271,284</b>	<b>280,182</b>	<b>280,182</b>	<b>325,024</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	313	-	-	54
43110	Contractual services	8,500	-	19,660	19,660
44200	Advertising	-	1,290	1,290	1,290
44300	Telephone	175	175	175	-
44352	ISD service charge	-	722	722	9,380
44750	Liability	4,775	4,931	4,931	4,262
44751	Insurance/surety bond premium	-	326	326	376
44800	Membership and dues	-	400	400	400
45450	Printing and graphics	-	2,190	2,190	2,190
	<b>Total Maintenance &amp; Operation</b>	<b>13,763</b>	<b>10,034</b>	<b>29,694</b>	<b>37,612</b>
<b>TOTAL</b>		<b>\$ 285,046</b>	<b>\$ 290,216</b>	<b>\$ 309,876</b>	<b>\$ 362,636</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
BUILDING & SAFETY  
101-521**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,178,690	2,378,169	2,417,869	2,504,806
41200	Overtime	54,278	65,812	65,812	80,000
41300	Hourly wages	169	-	-	-
41600-42600	Benefits	372,353	399,804	407,454	658,306
42700	PERS retirement	240,083	276,179	282,395	392,253
	<b>Total Salaries &amp; Benefits</b>	<b>2,845,573</b>	<b>3,119,964</b>	<b>3,173,530</b>	<b>3,635,365</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	54,392	54,780	54,780	54,780
43110	Contractual services	13,871	23,271	23,271	84,900
44120	Repairs to office equip	94	6,200	6,200	6,200
44250	Data communication	448	-	-	-
44300	Telephone	8,171	6,524	6,524	-
44352	ISD service charge	-	33,300	33,300	-
44450	Postage	1,185	2,700	2,700	2,700
44550	Travel	2,260	5,000	5,000	5,000
44650	Training	14,636	27,506	27,506	27,506
44700	Computer software	-	1,200	1,200	-
44750	Liability	54,303	53,768	54,463	45,235
44751	Insurance/surety bond premium	-	3,923	3,923	4,535
44800	Membership and dues	1,909	2,335	2,335	2,000
45100	Books	3,050	2,900	2,900	2,900
45150	Furniture & equipment	1,834	27,300	27,300	27,300
45200	Maps and blue prints	-	300	300	300
45250	Office supplies	22,411	21,576	21,576	21,576
45300	Small tools	176	200	200	200
45350	General supplies	131	6,500	6,500	6,500
45450	Printing and graphics	2,816	-	-	-
46900	Business meetings	403	-	-	-
47000	Miscellaneous	(4)	1,581	1,581	1,500
	<b>Total Maintenance &amp; Operation</b>	<b>182,084</b>	<b>280,864</b>	<b>281,559</b>	<b>293,132</b>
<b>TOTAL</b>		<b>\$ 3,027,657</b>	<b>\$ 3,400,828</b>	<b>\$ 3,455,089</b>	<b>\$ 3,928,497</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
ECONOMIC DEVELOPMENT  
101-702**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	10,729	10,729	10,606
46900	Business meetings	39	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>39</b>	<b>10,729</b>	<b>10,729</b>	<b>10,606</b>
<b>TOTAL</b>		<b>\$ 39</b>	<b>\$ 10,729</b>	<b>\$ 10,729</b>	<b>\$ 10,606</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
NEIGHBORHOOD SERVICES - CODE ENFORCEMENT  
101-822**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	502,046	511,733	511,733	508,160
41200	Overtime	2,306	-	-	-
41300	Hourly wages	30,299	119,353	119,353	184,141
41600-42600	Benefits	99,417	94,751	94,751	142,157
42700	PERS retirement	58,545	59,379	59,379	93,791
42798	Program reduction salary&ben	-	-	-	(62,058)
	<b>Total Salaries &amp; Benefits</b>	<b>692,614</b>	<b>785,216</b>	<b>785,216</b>	<b>866,191</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	18,193	12,981	12,981	12,981
43080	Rent	469	-	-	-
43110	Contractual services	5,977	13,400	13,400	13,400
43112	Direct assistance	66,000	-	-	-
44100	Repairs to equipment	273	1,800	1,800	1,800
44120	Repairs to office equip	248	-	-	-
44250	Data communication	448	-	-	-
44300	Telephone	9,584	9,000	9,000	-
44351	Fleet / equip rental charge	17,394	17,394	17,394	14,620
44352	ISD service charge	-	56,555	56,555	52,906
44450	Postage	8,271	10,000	10,000	10,000
44650	Training	34	550	550	550
44700	Computer software	-	500	500	-
44750	Liability	20,688	13,884	13,884	12,115
44751	Insurance/surety bond premium	-	900	900	1,040
44800	Membership and dues	1,132	400	400	400
45050	Periodicals & newspapers	211	200	200	200
45150	Furniture & equipment	1,375	1,000	1,000	1,000
45170	Computer hardware	-	200	200	-
45250	Office supplies	6,629	5,000	5,000	5,000
45300	Small tools	-	1,300	1,300	1,300
45350	General supplies	8,221	30,000	30,000	30,000
45400	Reports & publications	-	1,000	1,000	1,000
45450	Printing and graphics	-	10,000	10,000	10,000
46900	Business meetings	-	800	800	800
47000	Miscellaneous	508	1,800	1,800	1,800
49049	Program reductions M&O	-	-	-	(11,199)
	<b>Total Maintenance &amp; Operation</b>	<b>165,655</b>	<b>188,664</b>	<b>188,664</b>	<b>159,713</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	6,719	-	-	-
	<b>Total Capital Outlay</b>	<b>6,719</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 864,987</b>	<b>\$ 973,880</b>	<b>\$ 973,880</b>	<b>\$ 1,025,904</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
NEIGHBORHOOD SERVICES - OUTREACH & EDUCATION AND KNOCK OUT GRAFFITI  
101-825**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	141,586	162,427	162,427	162,078
41200	Overtime	2,295	-	-	-
41300	Hourly wages	89,732	103,264	103,264	115,247
41600-42600	Benefits	27,009	27,224	27,224	44,497
42700	PERS retirement	21,957	21,946	21,946	40,441
	<b>Total Salaries &amp; Benefits</b>	<b>282,580</b>	<b>314,861</b>	<b>314,861</b>	<b>362,263</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,823	1,584	1,584	1,584
42900	Uniform allowance	45	-	-	-
43060	Utilities	1,231	900	900	900
43080	Rent	781	-	-	-
43110	Contractual services	25,024	20,000	20,000	20,000
44100	Repairs to equipment	299	-	-	-
44120	Repairs to office equip	101	-	-	-
44200	Advertising	-	3,160	3,160	10
44352	ISD service charge	-	6,510	6,510	28,039
44450	Postage	10,214	4,974	4,974	4,974
44550	Travel	662	-	-	1,000
44650	Training	199	-	-	-
44700	Computer software	-	100	100	-
44750	Liability	5,668	5,845	5,845	4,853
44751	Insurance/surety bond premium	-	589	589	683
44800	Membership and dues	495	2,250	2,250	2,250
45050	Periodicals & newspapers	224	-	-	-
45150	Furniture & equipment	1,276	4,000	4,000	-
45250	Office supplies	11,566	7,460	7,460	5,460
45300	Small tools	611	3,000	3,000	3,000
45350	General supplies	49,361	50,000	50,000	35,000
45450	Printing and graphics	-	37,000	37,000	15,000
45600	A & G overhead	60	-	-	-
46900	Business meetings	1,436	2,000	2,000	2,500
47000	Miscellaneous	6,363	1,484	1,484	1,129
	<b>Total Maintenance &amp; Operation</b>	<b>121,440</b>	<b>150,856</b>	<b>150,856</b>	<b>126,382</b>
<b>TOTAL</b>		<b>\$ 404,020</b>	<b>\$ 465,717</b>	<b>\$ 465,717</b>	<b>\$ 488,645</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
NEIGHBORHOOD SERVICES - OUTREACH & EDUCATION  
101-825-0000**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	129,304	162,427	162,427	162,078
41200	Overtime	2,013	-	-	-
41300	Hourly wages	81,141	77,315	77,315	64,853
41600-42600	Benefits	22,741	26,537	26,537	42,385
42700	PERS retirement	19,724	18,917	18,917	35,537
	<b>Total Salaries &amp; Benefits</b>	<b>254,923</b>	<b>285,196</b>	<b>285,196</b>	<b>304,853</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,414	1,584	1,584	1,584
43060	Utilities	816	900	900	900
43080	Rent	732	-	-	-
43110	Contractual services	24,357	20,000	20,000	20,000
44100	Repairs to equipment	299	-	-	-
44120	Repairs to office equip	101	-	-	-
44200	Advertising	-	2,710	2,710	10
44352	ISD service charge	-	6,510	6,510	28,039
44450	Postage	8,351	3,674	3,674	3,674
44650	Training	199	-	-	-
44750	Liability	5,113	5,274	5,274	3,971
44751	Insurance/surety bond premium	-	422	422	489
44800	Membership and dues	55	-	-	-
45050	Periodicals & newspapers	120	-	-	-
45150	Furniture & equipment	1,276	-	-	-
45250	Office supplies	10,739	3,460	3,460	3,460
45300	Small tools	611	1,500	1,500	1,500
45350	General supplies	32,925	5,000	5,000	5,000
45450	Printing and graphics	-	5,000	5,000	5,000
45600	A & G overhead	60	-	-	-
46900	Business meetings	95	500	500	500
47000	Miscellaneous	2,152	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>93,414</b>	<b>57,034</b>	<b>57,034</b>	<b>74,627</b>
<b>TOTAL</b>		<b>\$ 348,337</b>	<b>\$ 342,230</b>	<b>\$ 342,230</b>	<b>\$ 379,480</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
NEIGHBORHOOD SERVICES - KNOCK OUT GRAFFITI  
101-825-10450**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	12,282	-	-	-
41200	Overtime	282	-	-	-
41300	Hourly wages	8,591	25,949	25,949	50,394
41600-42600	Benefits	4,268	687	687	2,112
42700	PERS retirement	2,234	3,029	3,029	4,904
	<b>Total Salaries &amp; Benefits</b>	<b>27,657</b>	<b>29,665</b>	<b>29,665</b>	<b>57,410</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	409	-	-	-
42900	Uniform allowance	45	-	-	-
43060	Utilities	415	-	-	-
43080	Rent	49	-	-	-
43110	Contractual services	667	-	-	-
44200	Advertising	-	450	450	-
44450	Postage	1,863	1,300	1,300	1,300
44550	Travel	662	-	-	1,000
44700	Computer software	-	100	100	-
44750	Liability	556	571	571	882
44751	Insurance/surety bond premium	-	167	167	194
44800	Membership and dues	440	2,250	2,250	2,250
45050	Periodicals & newspapers	104	-	-	-
45150	Furniture & equipment	-	4,000	4,000	-
45250	Office supplies	828	4,000	4,000	2,000
45300	Small tools	-	1,500	1,500	1,500
45350	General supplies	16,436	45,000	45,000	30,000
45450	Printing and graphics	-	32,000	32,000	10,000
46900	Business meetings	1,341	1,500	1,500	2,000
47000	Miscellaneous	4,211	984	984	629
	<b>Total Maintenance &amp; Operation</b>	<b>28,026</b>	<b>93,822</b>	<b>93,822</b>	<b>51,755</b>
<b>TOTAL</b>		<b>\$ 55,683</b>	<b>\$ 123,487</b>	<b>\$ 123,487</b>	<b>\$ 109,165</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
NEIGHBORHOOD SERVICES - CDBG FUNDING  
201-820**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	208,250	284,196	284,196	258,390
41200	Overtime	1,674	-	-	-
41300	Hourly wages	40,848	-	-	-
41600-42600	Benefits	23,374	51,009	51,009	67,927
42700	PERS retirement	26,893	32,905	32,905	44,780
	<b>Total Salaries &amp; Benefits</b>	<b>301,039</b>	<b>368,110</b>	<b>368,110</b>	<b>371,097</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,005	9,840	9,840	9,240
43080	Rent	13,104	13,104	13,104	13,104
44100	Repairs to equipment	-	5,419	5,419	5,419
44300	Telephone	4,036	2,600	2,600	-
44450	Postage	435	6,119	6,119	6,119
44650	Training	-	550	550	550
44750	Liability	6,277	7,105	7,105	7,780
44751	Insurance/surety bond premium	-	462	462	534
44800	Membership and dues	-	100	100	100
45250	Office supplies	3,050	4,595	4,595	4,595
45350	General supplies	878	500	500	500
47000	Miscellaneous	-	1,496	1,496	962
	<b>Total Maintenance &amp; Operation</b>	<b>33,785</b>	<b>51,890</b>	<b>51,890</b>	<b>48,903</b>
<b>TOTAL</b>		<b>\$ 334,824</b>	<b>\$ 420,000</b>	<b>\$ 420,000</b>	<b>\$ 420,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOUSING ASSISTANCE FUND  
202-850**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,394,173	1,605,353	1,605,353	1,658,376
41200	Overtime	2,526	-	-	-
41300	Hourly wages	101,992	81,762	81,762	89,444
41600-42600	Benefits	226,264	307,573	307,573	362,956
42700	PERS retirement	161,798	194,632	194,632	261,455
	<b>Total Salaries &amp; Benefits</b>	<b>1,886,753</b>	<b>2,189,320</b>	<b>2,189,320</b>	<b>2,372,231</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,908	4,110	4,110	4,404
43080	Rent	81,264	81,264	81,264	81,264
43110	Contractual services	76,490	125,126	125,126	108,015
43112	Direct assistance	24,103,656	24,280,129	26,280,129	13,882,782
43125	Portable voucher HAP expense	-	-	-	13,882,782
44100	Repairs to equipment	528	600	600	600
44120	Repairs to office equip	221	-	-	-
44200	Advertising	-	500	500	500
44300	Telephone	23,559	20,000	20,000	-
44351	Fleet / equip rental charge	1,200	1,200	1,200	1,200
44450	Postage	23,275	26,000	26,000	26,000
44550	Travel	1,588	5,550	5,550	7,695
44650	Training	2,256	7,500	7,500	20,000
44700	Computer software	214	5,000	5,000	5,000
44750	Liability	37,237	42,118	42,118	45,437
44751	Insurance/surety bond premium	-	2,936	2,936	3,394
44760	Regulatory	-	6,300	6,300	6,300
44800	Membership and dues	2,074	500	500	3,858
45100	Books	214	250	250	250
45150	Furniture & equipment	1,297	25,000	25,000	5,000
45170	Computer hardware	-	10,000	10,000	10,000
45250	Office supplies	14,723	10,000	10,000	10,000
45350	General supplies	14	-	-	-
45450	Printing and graphics	-	2,900	2,900	2,900
46900	Business meetings	107	1,000	1,000	1,000
47000	Miscellaneous	596	2,000	2,000	2,000
	<b>Total Maintenance &amp; Operation</b>	<b>24,378,421</b>	<b>24,659,983</b>	<b>26,659,983</b>	<b>28,110,381</b>
<b>TOTAL</b>		<b>\$ 26,265,174</b>	<b>\$ 26,849,303</b>	<b>\$ 28,849,303</b>	<b>\$ 30,482,612</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOUSING ASSISTANCE FUND - VOUCHER PROGRAM  
202-850-10180**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,368,960	1,605,353	1,605,353	1,658,376
41200	Overtime	2,526	-	-	-
41300	Hourly wages	101,992	81,762	81,762	89,444
41600-42600	Benefits	222,490	307,573	307,573	362,956
42700	PERS retirement	159,020	194,632	194,632	261,455
	<b>Total Salaries &amp; Benefits</b>	<b>1,854,987</b>	<b>2,189,320</b>	<b>2,189,320</b>	<b>2,372,231</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,908	4,110	4,110	4,404
43080	Rent	81,264	81,264	81,264	81,264
43110	Contractual services	76,490	125,126	125,126	108,015
43112	Direct assistance	24,103,656	24,280,129	26,280,129	13,882,782
43125	Portable voucher HAP expense	-	-	-	13,882,782
44100	Repairs to equipment	528	600	600	600
44120	Repairs to office equip	221	-	-	-
44200	Advertising	-	500	500	500
44300	Telephone	23,559	20,000	20,000	-
44351	Fleet / equip rental charge	1,200	1,200	1,200	1,200
44450	Postage	23,275	26,000	26,000	26,000
44550	Travel	1,588	5,550	5,550	7,695
44650	Training	2,256	7,500	7,500	20,000
44700	Computer software	214	5,000	5,000	5,000
44750	Liability	36,625	42,118	42,118	45,437
44751	Insurance/surety bond premium	-	2,936	2,936	3,394
44760	Regulatory	-	6,300	6,300	6,300
44800	Membership and dues	2,074	500	500	3,858
45100	Books	214	250	250	250
45150	Furniture & equipment	1,297	25,000	25,000	5,000
45170	Computer hardware	-	10,000	10,000	10,000
45250	Office supplies	14,723	10,000	10,000	10,000
45350	General supplies	14	-	-	-
45450	Printing and graphics	-	2,900	2,900	2,900
46900	Business meetings	107	1,000	1,000	1,000
47000	Miscellaneous	596	2,000	2,000	2,000
	<b>Total Maintenance &amp; Operation</b>	<b>24,377,809</b>	<b>24,659,983</b>	<b>26,659,983</b>	<b>28,110,381</b>
<b>TOTAL</b>		<b>\$ 26,232,797</b>	<b>\$ 26,849,303</b>	<b>\$ 28,849,303</b>	<b>\$ 30,482,612</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**HOUSING ASSISTANCE FUND - FAMILY SELF SUFFICIENCY ASSISTANCE PROGRAM**  
**202-850-10390**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	25,213	-	-	-
41600-42600	Benefits	3,774	-	-	-
42700	PERS retirement	2,778	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>31,765</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	611	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>611</b>	-	-	-
<b>TOTAL</b>		<b>\$ 32,377</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOME GRANT FUND - ADMINISTRATION  
203-714**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	132,919	132,919	143,041
41300	Hourly wages	-	3,000	8,000	5,000
41600-42600	Benefits	-	28,111	28,111	40,183
42700	PERS retirement	-	15,837	15,837	22,400
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>179,867</b>	<b>184,867</b>	<b>210,624</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	1,400	1,400	1,644
43110	Contractual services	-	50,900	65,900	63,900
44200	Advertising	-	1,500	1,500	1,500
44450	Postage	-	250	250	200
44550	Travel	-	-	-	100
44650	Training	-	150	150	200
44750	Liability	-	3,392	3,392	3,710
44751	Insurance/surety bond premium	-	272	272	314
44800	Membership and dues	-	500	500	500
45250	Office supplies	-	250	250	500
45450	Printing and graphics	-	300	300	250
46900	Business meetings	-	50	50	50
47000	Miscellaneous	-	11,169	11,169	4,014
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>70,133</b>	<b>85,133</b>	<b>76,882</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ 270,000</b>	<b>\$ 287,506</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOME GRANT FUND - ADMINISTRATION  
203-861**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	112,881	-	-	-
41200	Overtime	(68)	-	-	-
41300	Hourly wages	11,678	-	-	-
41600-42600	Benefits	21,997	-	-	-
42700	PERS retirement	13,742	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>160,231</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,066	-	-	-
43110	Contractual services	21,246	-	-	-
44200	Advertising	3,913	-	-	-
44450	Postage	283	-	-	-
44650	Training	42	-	-	-
44750	Liability	3,026	-	-	-
44800	Membership and dues	1,162	-	-	-
45250	Office supplies	232	-	-	-
45450	Printing and graphics	32	-	-	-
46900	Business meetings	24	-	-	-
47000	Miscellaneous	479	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>31,504</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 191,735</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
HOME GRANT FUND - HOUSING DEVELOPMENT & PRESERVATION  
203-840**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43110	Contractual services	2,527	-	-	-
43112	Direct assistance	2,763,471	2,070,339	2,050,339	1,816,930
47000	Miscellaneous	991	-	-	-
	Total Maintenance & Operation	<u>2,766,989</u>	<u>2,070,339</u>	<u>2,050,339</u>	<u>1,816,930</u>
<b>TOTAL</b>		<b>\$ 2,766,989</b>	<b>\$ 2,070,339</b>	<b>\$ 2,050,339</b>	<b>\$ 1,816,930</b>



**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**HOME GRANT FUND - NEW CONSTRUCTION OF OWNER HOUSING**  
**203-840-12030**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43110	Contractual services	2,527	-	-	-
47000	Miscellaneous	991	-	-	-
	Total Maintenance & Operation	3,518	-	-	-
<b>TOTAL</b>		<b>\$ 3,518</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**HOME GRANT FUND - AMERICAN DREAM PROGRAM**  
**203-840-12040**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
MAINTENANCE & OPERATION					
43112	Direct assistance	162,334	-	-	-
	Total Maintenance & Operation	162,334	-	-	-
		<hr/>			
<b>TOTAL</b>		<b>\$ 162,334</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**HOME GRANT FUND - NEW CONSTRUCTION RENTER ACQ/REHAB**  
**203-840-12230**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
MAINTENANCE & OPERATION					
43112	Direct assistance	2,601,137	2,070,339	2,050,339	1,816,930
	Total Maintenance & Operation	2,601,137	2,070,339	2,050,339	1,816,930
<b>TOTAL</b>		<b>\$ 2,601,137</b>	<b>\$ 2,070,339</b>	<b>\$ 2,050,339</b>	<b>\$ 1,816,930</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION I - CENTRAL PROJECT AREA - PROJECTS  
240-701**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,099	-	-	-
41200	Overtime	5,653	-	-	-
41600-42600	Benefits	310	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>8,061</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	-	170,000	-
44750	Liability	171	-	-	-
45350	General supplies	75,254	-	-	-
45600	A & G overhead	1,808	-	-	-
46900	Business meetings	77	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>77,310</b>	<b>-</b>	<b>170,000</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	-	2,335,000	2,335,000	9,613,000
53140	Administration costs	5,571	-	-	-
53150	Legal costs	63,449	-	-	-
53160	Planning, survey, design	149,662	-	50,000	-
53170	Real property purchase	2,000	-	-	-
53190	Operation of property	25,515	-	-	-
53210	On site improvements	5,471	-	-	-
53220	Site clearance costs	625	-	-	-
53230	Offsite improvement	189,460	-	-	-
53300	Other expenditures	91	-	-	-
	<b>Total Capital Projects</b>	<b>441,843</b>	<b>2,335,000</b>	<b>2,385,000</b>	<b>9,613,000</b>
<b>TOTAL</b>		<b>\$ 527,214</b>	<b>\$ 2,335,000</b>	<b>\$ 2,555,000</b>	<b>\$ 9,613,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION I - CENTRAL PROJECT AREA - CAPITAL IMPROVEMENT PROJECTS  
240-701**

Project	Project Description	A	B	C	D	E	FY 2011-12 Adopted Budget
		Overall Project/Grant Budget as of 6/30/2011	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/2011 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	
50255	Block 24/25 Rehab	7,773,672	7,701,572	72,101	7,701,572	-	-
50259	800 North Central	4,950,668	4,900,668	50,000	4,900,668	-	-
50262	Glendale City Center	450,513	414,727	35,786	414,727	-	-
50265	DPSS Site	3,907,405	3,877,427	29,978	3,877,427	-	-
50266	Block 29/30	4,855,824	4,817,924	37,900	4,817,924	-	-
50273	Alex Theater Project	7,778,575	6,345,451	1,433,124	5,886,690	458,761	415,000
50975	Downtown Green Space	421,732	371,732	50,000	371,732	-	-
50978	Freeway Landscape	200,000	-	200,000	-	-	-
51145	Town Center 2001	44,491,341	44,450,420	40,921	42,328,495	2,121,925	-
51220	CA Central Office Project	7,302	7,302	-	7,302	-	-
51288	Downtown Development Standards	1,183,000	1,149,857	33,143	1,050,355	99,502	-
51299	Citywide Public Signage Progra	50,000	40,348	9,652	40,348	-	-
51331	Town Center/ARC East Brand Con	1,210,000	437,580	772,420	168,757	268,823	-
51338	Central Glendale Area Facade	606,000	359,401	246,599	274,401	85,000	250,000
51451	Galleria Expansion	175,000	20,769	154,231	20,769	-	-
51452	Central Ave SR134 Off Ramp	1,200,000	-	1,200,000	-	-	-
51478	Brand Const Marketing Campaign	44,890	44,890	-	44,890	-	-
51484	Armenian Society of LA	120,000	23,190	96,810	-	23,190	-
51530	Orange Street Garage	65,000	34,273	30,727	31,712	2,561	-
51575	Verdugo Gardens-610 N. Central	20,000	2,607	17,393	2,607	-	-
51576	Brand at 134 Fwy Mixed Use Prj	25,000	-	25,000	-	-	-
51577	Agency Development Site	120,191	38,147	82,044	20,191	17,957	1,500,000
51578	Intracorp Orange/Wilson Mixed	10,000	1,540	8,460	1,540	-	-
51580	Milford & Orange Project	1,078	1,078	-	1,078	-	-
51590	Brand Boulevard Capital Costs	212,939	112,939	100,000	112,939	-	-
51726	Central Avenue Improvements	-	-	-	-	-	5,400,000
51752	Environmental Graphics	67,471	46,664	20,807	22,523	24,141	-
51768	Art Installation Program	183,000	52,402	130,598	-	52,402	-
51771	Museum of Neon Art (MONA)	1,000,000	-	1,000,000	-	-	-
51807	Art & Entertainment District	-	-	-	-	-	250,000
51808	225 W. Wilson Ave/Komar	-	-	-	-	-	40,000
51809	Mobility Implementation	-	-	-	-	-	150,000
51810	Rehab Old PD Bldg/New CDD Bldg	-	-	-	-	-	1,500,000
51811	Parks/Library TI Set-aside	-	-	-	-	-	108,000
<b>TOTAL</b>		<b>81,130,600</b>	<b>75,252,907</b>	<b>5,877,694</b>	<b>72,098,646</b>	<b>3,154,261</b>	<b>9,613,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION I - CENTRAL PROJECT AREA - ADMINISTRATION  
240-703**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,482,505	1,391,359	1,391,359	1,463,853
41200	Overtime	648	1,000	1,000	-
41300	Hourly wages	24,697	6,000	6,000	53,340
41600-42600	Benefits	268,962	259,115	259,115	332,748
42700	PERS retirement	156,783	152,455	152,455	218,863
	Total Salaries & Benefits	1,933,594	1,809,929	1,809,929	2,068,804
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	12,017	10,938	10,938	11,796
43050	Repairs-bldgs & grounds	-	10,000	10,000	10,000
43080	Rent	72,192	72,200	72,200	72,200
43110	Contractual services	250,048	482,500	482,500	479,500
43112	Direct assistance	18,000	18,000	18,000	18,000
43113	County property tax admin	336,460	328,000	328,000	478,000
43117	ERAF	11,012,230	2,265,037	2,265,037	-
43118	SB211 pass thru - County	1,504,881	1,200,000	1,200,000	1,229,786
43119	SB211 pass thru - Other County	74,688	75,000	75,000	76,862
43120	SB211 pass thru - City	370,960	400,000	400,000	409,929
43121	SB211 pass thru - GUSD	469,437	450,000	450,000	461,170
43122	SB211 pass thru - GCCD	87,875	90,000	90,000	92,234
43123	SB211 pass thru-City Area MWD	9,947	10,000	10,000	10,248
43150	Cost allocation charge	507,956	884,427	884,427	781,086
44100	Repairs to equipment	138	250	250	250
44120	Repairs to office equip	151	600	600	600
44200	Advertising	10,434	8,000	8,000	8,000
44300	Telephone	21,749	20,000	20,000	-
44352	ISD service charge	-	75,471	75,471	116,735
44450	Postage	4,506	10,000	10,000	10,000
44500	Support of prisoners	485	-	-	-
44550	Travel	8,506	15,090	15,090	12,690
44650	Training	2,970	7,840	7,840	8,315
44700	Computer software	1,882	2,500	2,500	2,500
44750	Liability	44,801	32,684	32,684	36,931
44751	Insurance/surety bond premium	-	15,923	15,923	18,217
44760	Regulatory	-	10,000	10,000	10,000
44800	Membership and dues	19,013	20,000	20,000	20,000
45050	Periodicals & newspapers	407	500	500	500
45100	Books	872	1,500	1,500	1,500
45150	Furniture & equipment	3,289	7,500	7,500	5,000
45170	Computer hardware	2,620	2,000	2,000	2,000
45200	Maps and blue prints	-	300	300	300
45250	Office supplies	4,682	4,000	4,000	4,000
45300	Small tools	-	300	300	300
45350	General supplies	1,343	1,500	1,500	1,500
45400	Reports & publications	-	1,000	1,000	1,000
45450	Printing and graphics	7,856	7,000	7,000	5,000
45600	A & G overhead	398	-	-	-

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION I - CENTRAL PROJECT AREA - ADMINISTRATION  
240-703**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
46900	Business meetings	2,472	3,500	3,500	3,500
47000	Miscellaneous	1,878	3,000	3,000	3,000
47040	Interest on loan	2,081,000	3,081,000	33,081,000	6,000,000
47041	Unpaid accrued interest	2,123,687	-	-	-
	Total Maintenance & Operation	19,071,828	9,627,560	39,627,560	10,402,649
<b>TOTAL</b>		<b>\$ 21,005,422</b>	<b>\$ 11,437,489</b>	<b>\$ 41,437,489</b>	<b>\$ 12,471,453</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
ECONOMIC DEVELOPMENT - GRA CENTRAL PROJECT AREA  
240-712**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	-	-	25,000
	Total Salaries & Benefits	-	-	-	25,000
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	282,577	1,300,000	1,319,000	1,375,000
44200	Advertising	32,711	-	-	-
44400	Janitorial services	424	-	-	-
44450	Postage	3,227	-	-	-
44650	Training	923	-	-	-
44751	Insurance/surety bond premium	-	498	498	-
44800	Membership and dues	1,847	-	-	-
45050	Periodicals & newspapers	5,219	-	-	-
45150	Furniture & equipment	1,805	-	-	-
45250	Office supplies	37	-	-	-
45350	General supplies	6,906	-	-	-
45400	Reports & publications	1,600	-	-	-
45450	Printing and graphics	8,582	-	-	-
46900	Business meetings	3,270	-	-	-
47000	Miscellaneous	17,875	-	-	-
	Total Maintenance & Operation	367,004	1,300,498	1,319,498	1,375,000
<b>TOTAL</b>		<b>\$ 367,004</b>	<b>\$ 1,300,498</b>	<b>\$ 1,319,498</b>	<b>\$ 1,400,000</b>



**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**GRA SAN FERNANDO PROJECT AREA - TRANSFER TO OTHER FUNDS**  
**241-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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TRANSFERS					
48020	Transfer-Special Revenue	591,000	605,000	605,000	605,000
	Total Transfers	<u>591,000</u>	<u>605,000</u>	<u>605,000</u>	<u>605,000</u>
<b>TOTAL</b>		<b>\$ 591,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION II - SAN FERNANDO PROJECT AREA - PROJECTS  
241-711**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	93,913	-	41,000	-
41300	Hourly wages	10,238	-	-	-
41600-42600	Benefits	4,155	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>108,306</b>	<b>-</b>	<b>41,000</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	470	-	-	-
44750	Liability	2,291	-	-	-
45600	A & G overhead	23,128	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>25,889</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	150,751	396,500	396,500	649,000
52000	Engineering	31,171	-	-	-
52100	Construction	280,196	-	-	-
53160	Planning, survey, design	130,129	-	-	-
53230	Offsite improvement	165,561	-	-	-
53300	Other expenditures	97	-	-	-
	<b>Total Capital Projects</b>	<b>757,903</b>	<b>396,500</b>	<b>396,500</b>	<b>649,000</b>
<b>TOTAL</b>		<b>\$ 892,098</b>	<b>\$ 396,500</b>	<b>\$ 437,500</b>	<b>\$ 649,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION II - SAN FERNANDO PROJECT AREA - CAPITAL IMPROVEMENT PROJECTS  
241-711**

<b>Project</b>	<b>Project Description</b>	<b>A Overall Project/Grant Budget as of 6/30/2011</b>	<b>B Life to Date Actuals Total (D+E)</b>	<b>C Remaining balance as of 6/30/2011 (A-B)</b>	<b>D Prior years Expenditures</b>	<b>E FY 2010-11 Expenditures</b>	<b>FY 2011-12 Adopted Budget</b>
50269	DreamWorks	200,000	198,930	1,070	198,550	380	-
50277	San Fernando Streetscape	6,562,000	5,728,209	833,791	5,638,764	89,445	-
50809	Flower Street Rail Crossing	678,829	667,577	11,252	653,679	13,899	-
51222	GC3 Project	-	-	-	-	-	-
51223	KABC 7	387,000	2,762	384,238	2,762	-	99,000
51356	San Fernando Rd. Facade Grant	1,218,966	1,113,506	105,460	796,006	317,500	250,000
51391	Griffith Manor Park	3,000,000	2,728,068	271,932	440,820	2,287,248	-
51655	Broadway & Doran Sts RR Improv	2,000,000	31,186	1,968,814	31,186	-	-
51781	Disney GC3 Phase II	41,000	43,510	(2,510)	-	43,510	50,000
51812	Creative Corridor	-	-	-	-	-	250,000
<b>TOTAL</b>		<b>14,087,795</b>	<b>10,513,748</b>	<b>3,574,047</b>	<b>7,761,767</b>	<b>2,751,981</b>	<b>649,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA ADMINISTRATION II - SAN FERNANDO PROJECT AREA - ADMINISTRATION  
241-713**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	116,106	195,986	195,986	210,239
41200	Overtime	229	-	-	-
41300	Hourly wages	18,861	-	-	-
41600-42600	Benefits	26,334	37,377	37,377	48,046
42700	PERS retirement	12,812	22,875	22,875	32,923
	<b>Total Salaries &amp; Benefits</b>	<b>174,342</b>	<b>256,238</b>	<b>256,238</b>	<b>291,208</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	4,272	2,802	2,802	3,684
43110	Contractual services	116,146	271,500	271,500	471,500
43113	County property tax admin	108,887	106,400	106,400	141,000
43115	Pass through - GUSD	701,124	706,614	706,614	697,801
43116	Pass through - County	3,918,685	3,949,372	3,949,372	3,900,113
43124	Inflationary growth-H&S 33676	74,788	-	-	-
43150	Cost allocation charge	63,069	75,273	75,273	79,913
44352	ISD service charge	-	572	572	3,040
44450	Postage	-	1,000	1,000	1,000
44750	Liability	3,732	4,899	4,899	5,328
44751	Insurance/surety bond premium	-	6,015	6,015	6,994
45250	Office supplies	1,716	2,000	2,000	2,000
45450	Printing and graphics	-	1,000	1,000	1,000
46900	Business meetings	58	1,000	1,000	1,000
47000	Miscellaneous	13	1,000	1,000	1,000
47040	Interest on loan	-	-	2,500,000	-
47041	Unpaid accrued interest	581,907	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>5,574,396</b>	<b>5,129,447</b>	<b>7,629,447</b>	<b>5,315,373</b>
<b>TOTAL</b>		<b>\$ 5,748,738</b>	<b>\$ 5,385,685</b>	<b>\$ 7,885,685</b>	<b>\$ 5,606,581</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - SET-ASIDE ADMINISTRATION  
242-714**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	564,272	564,272	551,861
41300	Hourly wages	-	10,000	10,000	10,000
41600-42600	Benefits	-	128,731	128,731	153,912
42700	PERS retirement	-	65,476	65,476	86,421
	<b>Total Salaries &amp; Benefits</b>	-	<b>768,479</b>	<b>768,479</b>	<b>802,194</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	2,960	2,960	3,348
43080	Rent	-	19,300	19,300	19,300
43110	Contractual services	-	218,900	358,900	289,750
43113	County property tax admin	-	108,600	108,600	124,000
43124	Inflationary growth-H&S 33676	-	-	-	18,000
43150	Cost allocation charge	-	330,319	330,319	156,247
44120	Repairs to office equip	-	500	500	500
44200	Advertising	-	500	500	500
44300	Telephone	-	3,200	3,200	-
44352	ISD service charge	-	13,330	13,330	121,599
44450	Postage	-	4,700	4,700	3,000
44550	Travel	-	7,000	7,000	2,400
44650	Training	-	2,500	2,500	4,740
44700	Computer software	-	1,250	1,250	2,400
44750	Liability	-	14,083	14,083	14,463
44751	Insurance/surety bond premium	-	1,697	1,697	1,966
44800	Membership and dues	-	2,000	2,000	975
45050	Periodicals & newspapers	-	750	750	550
45100	Books	-	750	750	50
45150	Furniture & equipment	-	5,500	5,500	1,500
45170	Computer hardware	-	250	250	1,500
45250	Office supplies	-	10,000	10,000	3,700
45400	Reports & publications	-	200	200	-
45450	Printing and graphics	-	2,500	2,500	2,500
46900	Business meetings	-	1,200	1,200	250
47000	Miscellaneous	-	10,000	10,000	5,668
	<b>Total Maintenance &amp; Operation</b>	-	<b>761,989</b>	<b>901,989</b>	<b>778,906</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 1,530,468</b>	<b>\$ 1,670,468</b>	<b>\$ 1,581,100</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - SET-ASIDE ADMINISTRATION  
242-861**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	591,090	-	-	-
41200	Overtime	511	-	-	-
41300	Hourly wages	10,810	-	-	-
41600-42600	Benefits	107,976	-	-	-
42700	PERS retirement	64,398	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>774,786</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,366	-	-	-
43080	Rent	18,348	-	-	-
43110	Contractual services	186,166	-	-	-
43113	County property tax admin	111,337	-	-	-
43124	Inflationary growth-H&S 33676	18,697	-	-	-
43150	Cost allocation charge	140,033	-	-	-
44120	Repairs to office equip	201	-	-	-
44200	Advertising	510	-	-	-
44300	Telephone	2,960	-	-	-
44450	Postage	5,150	-	-	-
44550	Travel	280	-	-	-
44650	Training	3,013	-	-	-
44750	Liability	14,423	-	-	-
44800	Membership and dues	1,812	-	-	-
45050	Periodicals & newspapers	514	-	-	-
45150	Furniture & equipment	509	-	-	-
45170	Computer hardware	106	-	-	-
45250	Office supplies	8,029	-	-	-
46900	Business meetings	601	-	-	-
47000	Miscellaneous	383	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>518,438</b>	-	-	-
<b>TOTAL</b>		<b>\$ 1,293,224</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - HOUSING DEVELOPMENT & PRESERVATION  
242-840**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,037,786	1,054,435	1,054,435	994,930
41200	Overtime	4,532	-	-	-
41300	Hourly wages	50,956	39,388	39,388	22,298
41600-42600	Benefits	204,834	222,493	222,493	289,987
42700	PERS retirement	118,322	126,887	126,887	168,663
	<b>Total Salaries &amp; Benefits</b>	<b>1,416,430</b>	<b>1,443,203</b>	<b>1,443,203</b>	<b>1,475,878</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	12,679	15,635	15,635	13,275
42900	Uniform allowance	105	-	-	-
43080	Rent	5,011	8,549	8,549	8,549
43110	Contractual services	8,804	-	-	-
43112	Direct assistance	7,151,786	1,473,628	1,473,628	1,596,183
43150	Cost allocation charge	32,512	61,977	61,977	61,391
44120	Repairs to office equip	-	500	500	-
44200	Advertising	135	200	200	200
44300	Telephone	2,399	3,355	3,355	-
44352	ISD service charge	-	5,107	5,107	9,233
44450	Postage	78	1,637	1,637	350
44550	Travel	-	1,500	1,500	100
44650	Training	-	3,050	3,050	1,000
44700	Computer software	-	1,000	1,000	-
44750	Liability	28,144	27,229	27,229	28,763
44751	Insurance/surety bond premium	-	1,767	1,767	2,044
44800	Membership and dues	-	100	100	-
45250	Office supplies	819	5,530	5,530	600
45350	General supplies	-	11,823	11,823	-
45450	Printing and graphics	-	500	500	1,000
47000	Miscellaneous	5,437	6,537	6,537	14,764
47042	Interest RDLP loan	87,757	-	-	-
47110	Principal RDLP loan	165,263	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>7,500,928</b>	<b>1,629,624</b>	<b>1,629,624</b>	<b>1,737,452</b>
<b>CAPITAL PROJECTS</b>					
53170	Real property purchase	1,054,000	-	-	-
	<b>Total Capital Projects</b>	<b>1,054,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 9,971,358</b>	<b>\$ 3,072,827</b>	<b>\$ 3,072,827</b>	<b>\$ 3,213,330</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - HOUSING REHAB  
242-840-12010**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	143,170	157,584	157,584	157,584
41600-42600	Benefits	26,524	30,392	30,392	40,267
42700	PERS retirement	15,776	18,393	18,393	24,678
	<b>Total Salaries &amp; Benefits</b>	<b>185,470</b>	<b>206,369</b>	<b>206,369</b>	<b>222,529</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43112	Direct assistance	266,584	500,000	500,000	800,000
43150	Cost allocation charge	-	12,594	12,594	-
44352	ISD service charge	-	635	635	-
44750	Liability	3,508	3,940	3,940	4,176
44751	Insurance/surety bond premium	-	263	263	285
47000	Miscellaneous	-	737	737	5,010
	<b>Total Maintenance &amp; Operation</b>	<b>270,092</b>	<b>518,169</b>	<b>518,169</b>	<b>809,471</b>
<b>TOTAL</b>		<b>\$ 455,562</b>	<b>\$ 724,538</b>	<b>\$ 724,538</b>	<b>\$ 1,032,000</b>



**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**LOW & MODERATE HOUSING FUND - FIRST TIME HOME BUYER PROGRAM**  
**242-840-12020**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43112	Direct assistance	63,000	225,000	225,000	225,000
	Total Maintenance & Operation	63,000	225,000	225,000	225,000
<b>TOTAL</b>		<b>\$ 63,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - NEW CONSTRUCTION OF OWNER HOUSING  
242-840-12030**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	358	-	-	-
41300	Hourly wages	146	-	-	-
41600-42600	Benefits	9	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>513</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43112	Direct assistance	8,359	-	-	-
44750	Liability	8	-	-	-
47000	Miscellaneous	1,212	-	-	5,000
47042	Interest RDLP loan	87,757	-	-	-
47110	Principal RDLP loan	165,263	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>262,599</b>	<b>-</b>	<b>-</b>	<b>5,000</b>
<b>TOTAL</b>		<b>\$ 263,112</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - NEW CONSTRUCTION RENTER ACQ/REHAB  
242-840-12230**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	8,985	-	-	-
41600-42600	Benefits	15	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	8,804	-	-	-
43112	Direct assistance	6,622,204	301,128	301,128	196,183
43150	Cost allocation charge	-	15,717	15,717	26,826
44200	Advertising	135	-	-	-
44300	Telephone	2,399	-	-	-
44750	Liability	13	-	-	-
44751	Insurance/surety bond premium	-	-	-	21
47000	Miscellaneous	3,789	-	-	3,000
	<b>Total Maintenance &amp; Operation</b>	<b>6,637,343</b>	<b>316,845</b>	<b>316,845</b>	<b>226,030</b>
<b>CAPITAL PROJECTS</b>					
53170	Real property purchase	1,054,000	-	-	-
	<b>Total Capital Projects</b>	<b>1,054,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 7,700,343</b>	<b>\$ 316,845</b>	<b>\$ 316,845</b>	<b>\$ 226,030</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - HOUSING ENFORCEMENT  
242-840-12240**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	826,950	825,786	825,786	762,510
41200	Overtime	4,532	-	-	-
41300	Hourly wages	4,358	-	-	-
41600-42600	Benefits	168,177	180,204	180,204	233,706
42700	PERS retirement	91,001	95,601	95,601	128,774
	<b>Total Salaries &amp; Benefits</b>	<b>1,095,018</b>	<b>1,101,591</b>	<b>1,101,591</b>	<b>1,124,990</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	12,637	15,525	15,525	13,275
42900	Uniform allowance	105	-	-	-
43150	Cost allocation charge	29,730	29,089	29,089	29,549
44120	Repairs to office equip	-	500	500	-
44300	Telephone	-	2,600	2,600	-
44352	ISD service charge	-	4,155	4,155	8,564
44450	Postage	-	1,200	1,200	-
44550	Travel	-	1,500	1,500	-
44650	Training	-	550	550	-
44750	Liability	22,050	20,645	20,645	22,013
44751	Insurance/surety bond premium	-	1,392	1,392	1,609
44800	Membership and dues	-	100	100	-
45250	Office supplies	-	4,530	4,530	-
45350	General supplies	-	11,823	11,823	-
47000	Miscellaneous	436	4,800	4,800	-
	<b>Total Maintenance &amp; Operation</b>	<b>64,959</b>	<b>98,409</b>	<b>98,409</b>	<b>75,010</b>
<b>TOTAL</b>		<b>\$ 1,159,977</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>	<b>\$ 1,200,000</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**LOW & MODERATE HOUSING FUND - SECTION 8 HQS REPAIR GRANTS**  
**242-840-12250**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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MAINTENANCE & OPERATION					
43112	Direct assistance	-	5,000	5,000	-
	Total Maintenance & Operation	-	5,000	5,000	-
		<hr/>			
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>
		<hr/>			

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - SECTION 8 MOVING ASSISTANCE GRANTS  
242-840-12260**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
MAINTENANCE & OPERATION					
43112	Direct assistance	1,653	12,500	12,500	5,000
	Total Maintenance & Operation	1,653	12,500	12,500	5,000
		<hr/>			
<b>TOTAL</b>		<b>\$ 1,653</b>	<b>\$ 12,500</b>	<b>\$ 12,500</b>	<b>\$ 5,000</b>
		<hr/>			

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW & MODERATE HOUSING FUND - LIFERAP  
242-840-12270**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	67,309	71,065	71,065	74,836
41300	Hourly wages	37,466	39,388	39,388	22,298
41600-42600	Benefits	10,110	11,897	11,897	16,014
42700	PERS retirement	11,545	12,893	12,893	15,211
	<b>Total Salaries &amp; Benefits</b>	<b>126,429</b>	<b>135,243</b>	<b>135,243</b>	<b>128,359</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	41	110	110	-
43080	Rent	5,011	8,549	8,549	8,549
43112	Direct assistance	135,380	360,000	360,000	300,000
43150	Cost allocation charge	2,782	4,577	4,577	5,016
44200	Advertising	-	200	200	200
44300	Telephone	-	755	755	-
44352	ISD service charge	-	317	317	669
44450	Postage	78	437	437	350
44550	Travel	-	-	-	100
44650	Training	-	2,500	2,500	1,000
44700	Computer software	-	1,000	1,000	-
44750	Liability	2,565	2,644	2,644	2,574
44751	Insurance/surety bond premium	-	112	112	129
45250	Office supplies	819	1,000	1,000	600
45450	Printing and graphics	-	500	500	1,000
47000	Miscellaneous	-	1,000	1,000	1,754
	<b>Total Maintenance &amp; Operation</b>	<b>146,676</b>	<b>383,701</b>	<b>383,701</b>	<b>321,941</b>
<b>TOTAL</b>		<b>\$ 273,105</b>	<b>\$ 518,944</b>	<b>\$ 518,944</b>	<b>\$ 450,300</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**LOW & MODERATE HOUSING FUND - ERAP**  
**242-840-12280**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
MAINTENANCE & OPERATION					
43112	Direct assistance	8,050	20,000	20,000	20,000
	Total Maintenance & Operation	8,050	20,000	20,000	20,000
		<hr/>			
<b>TOTAL</b>		<b>\$ 8,050</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
		<hr/>			



**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**LOW & MODERATE HOUSING FUND - EMERGENCY SHELTER FOR HOMELESS**  
**242-840-12420**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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MAINTENANCE & OPERATION					
43112	Direct assistance	46,555	50,000	50,000	50,000
	Total Maintenance & Operation	46,555	50,000	50,000	50,000
		<hr/>			
<b>TOTAL</b>		<b>\$ 46,555</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
		<hr/>			

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA CENTRAL PROJECT FUND  
244-701**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>CAPITAL PROJECTS</b>					
52100	Construction	651,150	-	-	-
53190	Operation of property	2,692	-	-	-
53200	Relocation costs	(749,745)	-	-	-
	Total Capital Projects	(95,903)	-	-	-
<b>TOTAL</b>		<b>\$ (95,903)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA CENTRAL PROJECT FUND - CAPITAL IMPROVEMENT PROJECTS  
244-701**

Project	Project Description	A	B	C	D	E	FY 2011-12 Adopted Budget
		Overall Project/Grant Budget as of 6/30/2011	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/2011 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	
51145	Town Center 2001	40,590,127	40,590,127	-	39,802,943	787,184	-
51331	Town Center/ARC East Brand Con	172,962	34,166	138,796	23,590	10,576	-
51392	Southside Colorado Streetscape	651,150	651,150	-	651,150	-	-
51484	Armenian Society of LA	250,000	250,180	(180)	250,180	-	-
	<b>TOTAL</b>	<b>41,664,239</b>	<b>41,525,623</b>	<b>138,616</b>	<b>40,727,863</b>	<b>797,760</b>	<b>-</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**GRA GRAND CENTRAL CREATIVE CAMPUS (GC3)**  
**245-711**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>MAINTENANCE &amp; OPERATION</b>					
46900	Business meetings	108	-	-	-
	Total Maintenance & Operation	108	-	-	-
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	-	605,000	605,000	605,000
53140	Administration costs	57	-	-	-
	Total Capital Projects	57	605,000	605,000	605,000
<b>TOTAL</b>		<b>\$ 166</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>	<b>\$ 605,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA GRAND CENTRAL CREATIVE CAMPUS (GC3) - CAPITAL IMPROVEMENT PROJECTS  
245-711**

<u>Project</u>	<u>Project Description</u>	<u>A</u> <u>Overall</u> <u>Project/Grant</u> <u>Budget as of</u> <u>6/30/2011</u>	<u>B</u> <u>Life to Date</u> <u>Actuals Total</u> <u>(D+E)</u>	<u>C</u> <u>Remaining</u> <u>balance as of</u> <u>6/30/2011</u> <u>(A-B)</u>	<u>D</u> <u>Prior years</u> <u>Expenditures</u>	<u>E</u> <u>FY 2010-11</u> <u>Expenditures</u>	<u>FY 2011-12</u> <u>Adopted</u> <u>Budget</u>
51222	GC3 Project	3,965,000	1,328,428	2,636,572	1,326,818	1,611	605,000
	<b>TOTAL</b>	<b>3,965,000</b>	<b>1,328,428</b>	<b>2,636,572</b>	<b>1,326,818</b>	<b>1,611</b>	<b>605,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA SAN FERNANDO ROAD CORRIDOR TAX SHARE FUND  
246-711**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	11,323	-	-	-
41600-42600	Benefits	441	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>11,764</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	249	-	-	-
45200	Maps and blue prints	165	-	-	-
45600	A & G overhead	193	-	-	-
46900	Business meetings	28	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>635</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
52000	Engineering	243,760	-	-	-
52100	Construction	31,880	-	-	-
52140	Storm drains	448	-	-	-
	<b>Total Capital Projects</b>	<b>276,089</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 288,488</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA SAN FERNANDO ROAD CORRIDOR TAX SHARE FUND - CAPITAL IMPROVEMENT PROJECTS  
246-711**

<u>Project</u>	<u>Project Description</u>	<u>A</u> <u>Overall</u> <u>Project/Grant</u> <u>Budget as of</u> <u>6/30/2011</u>	<u>B</u> <u>Life to Date</u> <u>Actuals Total</u> <u>(D+E)</u>	<u>C</u> <u>Remaining</u> <u>balance as of</u> <u>6/30/2011</u> <u>(A-B)</u>	<u>D</u> <u>Prior years</u> <u>Expenditures</u>	<u>E</u> <u>FY 2010-11</u> <u>Expenditures</u>	<u>FY 2011-12</u> <u>Adopted</u> <u>Budget</u>
50809	Flower Street Rail Crossing	4,821,000	4,542,805	278,195	4,456,085	86,720	-
51610	SR134/San Fernando Rd Access	230,000	229,079	921	229,079	-	-
51661	Grandview/Sonora RR Crossings	3,500,000	1,091,440	2,408,560	1,053,007	38,433	-
<b>TOTAL</b>		<b>8,551,000</b>	<b>5,863,324</b>	<b>2,687,676</b>	<b>5,738,170</b>	<b>125,154</b>	<b>-</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA 2010 TAX ALLOCATION BONDS  
247-701**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	177,062	-	-	-
41200	Overtime	836	-	-	-
41300	Hourly wages	2,584	-	-	-
41600-42600	Benefits	8,506	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>188,987</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	3,600	-	-	-
45600	A & G overhead	21,218	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>24,818</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	5,811,473	1,650,000	1,650,000	4,275,000
51250	Equipment	194	-	-	-
53140	Administration costs	161,981	-	-	-
53300	Other expenditures	240	-	-	-
	<b>Total Capital Projects</b>	<b>5,973,888</b>	<b>1,650,000</b>	<b>1,650,000</b>	<b>4,275,000</b>
<b>TOTAL</b>		<b>\$ 6,187,694</b>	<b>\$ 1,650,000</b>	<b>\$ 1,650,000</b>	<b>\$ 4,275,000</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA 2010 TAX ALLOCATION BONDS - CAPITAL IMPROVEMENT PROJECTS  
247-701**

<b>Project</b>	<b>Project Description</b>	<b>A Overall Project/Grant Budget as of 6/30/2011</b>	<b>B Life to Date Actuals Total (D+E)</b>	<b>C Remaining balance as of 6/30/2011 (A-B)</b>	<b>D Prior years Expenditures</b>	<b>E FY 2010-11 Expenditures</b>	<b>FY 2011-12 Adopted Budget</b>
50254	Adult Rec Center Impr	7,000,000	6,749,665	250,335	6,187,694	561,971	-
51318	Central Library Renovation	6,050,000	39,544	6,010,456	-	39,544	3,900,000
51331	Town Center/ARC East Brand Con	4,500,000	1,039,762	3,460,238	-	1,039,762	-
51668	Columbus Soccer Field	2,825,000	-	2,825,000	-	-	-
51572	Casa Verdugo Branch Library	-	-	-	-	-	105,000
51679	Fire Station 26 Reconstruction	-	-	-	-	-	270,000
<b>TOTAL</b>		<b>20,375,000</b>	<b>7,828,971</b>	<b>12,546,029</b>	<b>6,187,694</b>	<b>1,641,277</b>	<b>4,275,000</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**GRA 2011 TABs - REDEVELOPMENT PROJECTS**  
**248-701**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
CAPITAL PROJECTS					
51200	Other improvements	-	-	-	1,881,000
	Total Capital Projects	-	-	-	1,881,000
		<hr/>			
	<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,881,000</b>
		<hr/>			

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
GRA 2011 TABs - REDEVELOPMENT - CAPITAL IMPROVEMENT PROJECTS  
248-701**

<u>Project</u>	<u>Project Description</u>	<u>A</u> Overall Project/Grant Budget as of 6/30/2011	<u>B</u> Life to Date Actuals Total (D+E)	<u>C</u> Remaining balance as of 6/30/2011 (A-B)	<u>D</u> Prior years Expenditures	<u>E</u> FY 2010-11 Expenditures	<u>FY 2011-12 Adopted Budget</u>
50254	Adult Rec Center Impr	-	-	-	-	-	1,481,000
51668	Columbus Soccer Field	-	-	-	-	-	400,000
<b>TOTAL</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,881,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2003 GRA TAX ALLOCATION BONDS - DEBT SERVICE  
302-701**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	5,250	6,000	6,000	6,000
47051	Accrued interest 2003 tax allo	1,956,240	1,811,990	1,811,990	1,691,540
47101	Principal 2003 tax allocation	2,815,000	2,955,000	2,955,000	3,105,000
49000	Unallocated	-	10	10	60
	<b>Total Maintenance &amp; Operation</b>	<b>4,776,490</b>	<b>4,773,000</b>	<b>4,773,000</b>	<b>4,802,600</b>
<b>TOTAL</b>		<b>\$ 4,776,490</b>	<b>\$ 4,773,000</b>	<b>\$ 4,773,000</b>	<b>\$ 4,802,600</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2002 GRA TAX ALLOCATION BONDS - DEBT SERVICE  
304-701**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	5,450	6,000	6,000	6,000
47050	Interest on bonds	-	1,565,763	1,565,763	1,485,963
47052	Accrued interest 2002 tax allo	1,642,850	-	-	-
47102	Principal 2002 tax allocation	2,165,000	2,240,000	2,240,000	2,320,000
49000	Unallocated	-	237	237	37
	<b>Total Maintenance &amp; Operation</b>	<b>3,813,300</b>	<b>3,812,000</b>	<b>3,812,000</b>	<b>3,812,000</b>
<b>TOTAL</b>		<b>\$ 3,813,300</b>	<b>\$ 3,812,000</b>	<b>\$ 3,812,000</b>	<b>\$ 3,812,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
LOW AND MOD LOANS PAYABLE FUND - DEBT SERVICE  
307-840**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
47053	Interest on loan - L&M	420,239	329,818	329,818	236,581
47109	Principal on loan - L&M	2,635,874	2,726,295	2,726,295	2,819,532
	<b>Total Maintenance &amp; Operation</b>	<b>3,056,113</b>	<b>3,056,113</b>	<b>3,056,113</b>	<b>3,056,113</b>
<b>TOTAL</b>		<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>	<b>\$ 3,056,113</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2010 GRA TAX ALLOCATION BONDS - DEBT SERVICE  
308-701**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
47066	Accrued interest 2010 TABs	-	1,823,470	1,823,470	1,462,025
	Total Maintenance & Operation	-	1,823,470	1,823,470	1,462,025
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 1,823,470</b>	<b>\$ 1,823,470</b>	<b>\$ 1,462,025</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2011 GRA TAX ALLOCATION BONDS - REDEVELOPMENT PORTION OF DEBT SERVICE  
309-701**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	-	-	3,000
47070	Accrued interest 2011STABs-GRA	-	-	-	3,427,536
	Total Maintenance & Operation	-	-	-	3,430,536
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,430,536</b>



**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
2011 GRA TAX ALLOCATION BONDS - HOUSING PORTION OF DEBT SERVICE  
309-840**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>MAINTENANCE &amp; OPERATION</b>				
47071 Accrued interest 2011STABs-HSG	-	-	-	772,422
Total Maintenance & Operation	-	-	-	772,422
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 772,422</b>

**CITY OF GLENDALE**  
**COMMUNITY DEVELOPMENT DEPARTMENT**  
**CAPITAL IMPROVEMENT FUND - ECONOMIC DEVELOPMENT PROJECTS**  
**401-702**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
CAPITAL PROJECTS					
51200	Other improvements	-	-	1,930,000	-
	Total Capital Projects	-	-	1,930,000	-
<hr/>					
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,930,000</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Accountant I	0.10	0.10	0.10	0.10
Accountant II	0.50	0.50	0.50	0.50
Accounting Services Administrator	0.10	0.05	0.05	0.05
Accounting Services Specialist	0.15	0.15	0.15	0.15
Administrative Analyst	9.95	9.70	9.50	9.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	1.00	1.00	1.00	1.00
Asst. Dir. of Comm. Svcs & Parks	0.30	-	-	-
Asst. Dir. of Community Planning	1.00	1.00	1.00	1.00
Budget Analyst	-	-	0.20	-
Building Code Specialist II	2.00	2.00	2.00	2.00
Building Inspection Supervisor	1.00	1.00	2.00	2.00
Building Inspector	6.00	6.00	6.00	6.00
Building Official	1.00	1.00	1.00	1.00
Caseworker II	1.00	1.00	1.00	1.00
Chief Assistant City Attorney	0.20	-	-	-
Chief Assistant Dir. Of Comm. Dev.	-	-	-	1.00
Customer Service Representative	14.00	14.00	14.00	14.00
Deputy City Attorney	0.95	0.79	0.79	0.79
Deputy Director - Housing	1.00	1.00	1.00	1.00
Deputy Director of Community Development	-	-	1.00	1.00
Deputy Director of Development Services	1.00	1.00	1.00	1.00
Director of Comm. Devel. & Housing	0.75	-	-	-
Director of Community Development	1.00	1.00	1.00	1.00
Director of Comm. Redev. & Housing	1.00	1.00	1.00	-
Economic Development Coordinator	-	-	1.00	1.00
Economic Development Manager	1.00	1.00	1.00	1.00
Electrical Inspector	2.00	2.00	1.00	1.00
Executive Secretary (Steno)	2.00	2.00	2.00	2.00
Fire Protection Engineer I	1.00	1.00	1.00	1.00
General Counsel	1.00	-	-	-
Housing Advisor	8.00	8.00	8.00	9.00
Housing Project Manager	1.00	1.00	1.00	1.00
Housing Technician	3.35	4.00	4.00	4.00
HVAC Inspector	1.00	1.00	1.00	1.00
Legal Secretary	1.25	1.00	1.00	1.00
Neighborhood Servcs Field Rep.	4.00	4.00	4.00	4.00
Neighborhood Services Administrator	1.00	1.00	1.00	1.00
Neighborhood Services Inspector	6.00	6.00	6.00	6.00
Office Operations Supervisor	1.00	1.00	1.00	1.00
Office Services Secretary	2.00	2.00	2.00	2.00
Office Services Specialist I	-	-	-	-
Office Services Specialist II	2.00	2.00	1.00	1.00
Office Services Supervisor	2.75	2.90	2.90	2.90
Office Services Supervisor (Steno)	1.00	1.00	1.00	1.00
Permit Services Technician	4.00	4.00	4.00	4.00
Planner	6.00	6.00	6.00	6.00
Planning Administrator	1.00	1.00	1.00	1.00
Planning Assistant	3.00	3.00	3.00	3.00

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Planning Associate	1.00	1.00	1.00	-
Plumbing Inspector	2.00	2.00	2.00	2.00
Principal Civil Engineer	1.00	1.00	1.00	1.00
Principal Planner	3.00	3.00	3.00	3.00
Principal Urban Designer	1.00	1.00	1.00	1.00
Production Artist	-	-	1.00	1.00
Program Coordinator	1.00	1.00	1.00	1.00
Program Specialist	1.00	1.00	1.00	1.00
Program Supervisor	1.00	1.00	1.00	1.00
Redevelopment Project Manager	2.00	2.00	1.00	1.00
Sr. Accountant	0.80	0.45	0.45	0.45
Sr. Administrative Analyst	4.00	4.00	4.00	4.00
Sr. Budget Analyst	-	-	-	0.20
Sr. Building Code Specialist	2.00	2.00	3.00	3.00
Sr. Building Inspector	1.00	1.00	1.00	1.00
Sr. Community Development Supervisor	1.00	1.10	1.10	1.10
Sr. IT Applications Analyst	-	-	-	-
Sr. IT Applications Specialist	1.00	1.00	1.00	1.00
Sr. Neighborhood Svcs. Supervisor	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	3.75	3.75	3.75	3.75
Sr. Office Specialist	1.00	1.00	1.00	1.00
Sr. Planner	6.00	6.00	6.00	6.00
Sr. Redevelopment Project Manager	2.00	2.00	1.00	1.00
Sr. Urban Designer	1.00	1.00	1.00	1.00
Zoning Administrator	-	-	-	-
Total Salaried Employees	<u>137.90</u>	<u>135.49</u>	<u>136.49</u>	<u>135.99</u>

<u>Hourly Employees</u>		*		*		*		*
Administrative Associate	1.00	(1)	1.00	(1)	1.00	(1)	-	
Administrative Intern	1.00	(1)	1.00	(1)	1.00	(1)	1.38	(3)
City Resource Specialist	1.50	(2)	1.50	(3)	1.50	(3)	1.50	(2)
Customer Service Representative	0.50	(1)	1.15	(2)	1.15	(2)	2.46	(4)
Hourly City Worker	3.90	(7)	4.40	(7)	4.40	(7)	4.11	(7)
Maintenance Worker	-						0.34	(1)
Neighborhood Services Inspector	0.91	(1)	-		-		-	
Program Coordinator	0.90	(1)	0.75	(1)	0.75	(1)	0.65	(1)
Program Specialist	1.90	(2)	2.00	(3)	2.00	(3)	3.51	(5)
Total Hourly Employees	<u>11.61</u>		<u>11.80</u>		<u>11.80</u>		<u>13.95</u>	

<u>Appointed Officials</u>				
Agency/Housing Authority Members	7.00	7.00	7.00	7.00
Total Appointed Officials	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>

Community Development Department Total	<u>156.51</u>	<u>154.29</u>	<u>155.29</u>	<u>156.94</u>
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\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

\*\* This data reflects recent departmental consolidation for Community Planning and  
Community Redevelopment and Housing to form the new Community Development Department

# Adopted BUDGET

City of Glendale, CA

2011 - 2012



# COMMUNITY SERVICES & PARKS

**Director**

**Administration**

**Park Planning  
&  
Development**

**Park Services**

**Recreation &  
Community  
Services**

**CDBG /  
Homeless**

**Workforce  
Development  
/ GYA**

# CITY OF GLENDALE

## COMMUNITY SERVICES & PARKS

### MISSION STATEMENT

The mission of the Community Services & Parks (CSP) Department is to enhance the quality of life by providing safe, well-maintained parks and public places; preserving open space and historic resources; providing services that address the physical, recreational, social and economic needs of the community; and creating opportunities for renewal, growth, and enrichment.

### DEPARTMENT DESCRIPTION

The Department consists of six divisions:

**Administration** is responsible for fiscal and personnel management, clerical support services, grant administration, and staff support to the Community Services and Parks Arts & Culture Commissions, Cultural Affairs, and Community Development Block Grant Advisory Committee.

**Park Planning & Development**, also known as the Capital Improvement Program (CIP), is responsible for the renovation of existing facilities, the preservation of historical sites, the design and development of new parks and recreation facilities, the acquisition of land for the development of parks and recreation facilities, and the preservation of open space.

**Park Services** is responsible for landscape and building maintenance of all of the developed parkland and recreation facilities throughout the City. In addition, the Division oversees all contract landscape areas in the City, including Fire Stations, GWP Pump Houses, Libraries, and City Medians. The Division maintains approximately 276 acres of developed parkland which is comprised of 47 parks and recreation facilities. It maintains over 285,000 square feet of buildings and manages the maintenance contracts for 120 non-park sites such as fire stations, libraries and medians.

**Recreation & Community Services** provides a variety of recreational opportunities, enrichment programs and human services for all ages and abilities. This division is subdivided into three core areas:

1. **Recreational & Special Use Facilities**: This includes three community centers, an art studio, a senior center, a skate park, an auditorium, sports complex, park buildings, and picnic shelter facilities.
2. **Recreation Programs**: This includes special events, day camps, youth programs, senior activities, sports programs, life-long learning classes, aquatics, and volunteer opportunities.
3. **Human Services**: This includes a variety of social services which cater to the following audiences: youth & family, seniors, and individuals with special needs.

**Community Development Block Grant/Homeless Program** administers federal grant programs, including the Community Development Block Grant (CDBG), the Emergency Shelter Grant (ESG) and the Supportive Housing Program (SHP) that address the needs of low-income persons, including elderly, at-risk youth, and the homeless. CDBG funds help to provide social services, improve community centers and revitalize neighborhoods. The Section collaborates with community agencies to help coordinate 42 social service programs, and 10 capital improvement projects in the community at any given time.

**Workforce Development** performs grant administration, program development, operation of employment and training programs, and business services. This Division receives state and federal workforce development funding from both formula and competitive grant sources to meet the employment needs of residents from Glendale, Burbank, La Canada Flintridge and surrounding communities. The Division also provides assistance to local businesses.

# CITY OF GLENDALE

## COMMUNITY SERVICES & PARKS

### RELATIONSHIP TO STRATEGIC GOALS

#### ***Safe & Healthy Community***

The CSP Department produces a Social Services Directory to raise awareness of the programs and services provided by organizations that are serving the community's families.

#### ***Economic Vibrancy & Fiscal Responsibility***

Through the Workforce Development Section, CSP strives to provide policy direction, programs and services toward the development of a skilled labor force to promote the retention and expansion of local businesses, as well as the creation and attraction of high wage/high growth employers. Programs include specialized grants for lay off aversion and specific business downsizing, as well as skill training in high demand growth industries such as health care, entertainment and "green" initiatives.

#### ***Community Services & Facilities***

Through the federal grant programs, the CSP Department provides planning, coordination and funding for social services, improvement of parks, libraries and community centers, handicapped accessibility projects, community involvement, job training and upgrading public improvements. The Verdugo Jobs Center, in particular focuses on providing excellent customer service that is adaptable and responsive to the changing needs of the labor market and economic conditions.

CSP also maintains a variety of public recreational facilities. These include, but are not limited to: three community centers, a senior center, twenty-seven picnic areas, five wading pools, twenty-five ball fields, a skate park, and more.

#### ***Arts & Culture***

The CSP Department provides a wide variety of arts and cultural experiences throughout the community. These include, but are not limited to: Man's Inhumanity to Man event, Cruise Night event, the Summer Concert Series, the Moonlight Movie Series, Theatre in the Park, Diamond Awards for the Achievement in the Arts, and support for the City's Unity Fest and Cesar Chavez events.



**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
COMMUNITY SERVICES AND PARKS DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
Parks Administration (101-601)	855,024	1,529,681	1,529,681	1,151,098
<b>Parks</b>				
Parks Maintenance (101-602-50020)	6,687,481	7,161,516	7,161,516	7,307,674
Open Space & Trail (101-602-50021)	1,141	-	-	-
<b>Total Parks</b>	<b>6,688,622</b>	<b>7,161,516</b>	<b>7,161,516</b>	<b>7,307,674</b>
<b>Recreation Facilities</b>				
Brand Studios (101-603-50013)	70,495	70,531	70,531	77,262
Maple Park Comm Center (101-603-50014)	175,585	208,030	208,030	300,394
Pacific Comm Center (101-603-50015)	405,538	430,257	430,257	375,455
Adult Rec Comm Center (101-603-50016)	353,325	358,540	358,540	428,914
Sparr Heights Com Center (101-603-50017)	173,941	177,145	177,145	146,289
Verdugo Skate Park (101-603-50018)	160,458	168,399	168,399	101,673
Pacific Park Pool (101-603-50022)	-	-	81,000	296,188
<b>Total Recreation Facilities</b>	<b>1,339,342</b>	<b>1,412,902</b>	<b>1,493,902</b>	<b>1,726,175</b>
<b>Recreation Programs &amp; Services</b>				
Open Space & Trail (101-604-50021)	254,809	277,890	295,606	-
Recreation Administration (101-604-50030)	449,554	533,553	533,553	430,345
Life-Long Learning (101-604-50031)	382,618	424,963	424,963	149,849
City-Wide Sports (101-604-50032)	543,046	543,132	543,132	408,173
Arts & Culture (101-604-50033)	56,797	85,950	85,950	86,513
Youth Outreach (101-604-50034)	213,389	291,317	291,317	262,908
Youth Programs (101-604-50035)	228,295	237,972	237,972	27,338
Club Maple (101-604-50036)	55,562	136,640	141,652	90,721
Senior Programs (101-604-50037)	239,874	299,352	299,352	255,599
<b>Total Recreation Programs &amp; Services</b>	<b>2,423,944</b>	<b>2,830,769</b>	<b>2,853,497</b>	<b>1,711,446</b>
<b>Glendale Youth Alliance (GYA)</b>				
GYA General Fund Program (101-824-00000)	188,024	181,343	181,343	262,627
GYA GREAT (101-824-10060)	440,347	691,015	691,015	-
GYA Grants (101-824-10410)	533,623	712,056	721,056	-
GYA GYEP (101-824-10470)	165,083	232,147	232,147	-
GYA Summer Brush Program (101-824-10610)	214,905	188,476	179,476	-
GYA Program Coordination (101-824-10620)	15,307	22,368	22,368	-
GYA Staff Development (101-824-10630)	7,954	9,013	9,013	-
<b>Total Youth Employment</b>	<b>1,565,243</b>	<b>2,036,418</b>	<b>2,036,418</b>	<b>262,627</b>
<b>Total General Fund</b>	<b>\$ 12,872,175</b>	<b>\$ 14,971,286</b>	<b>\$ 15,075,014</b>	<b>\$ 12,159,020</b>
<b>Other Funds</b>				
<b>Community Development Block Grant (CDBG) Fund</b>				
CDBG Administration (201-605)	-	712,000	712,000	595,000
CDBG Administration (201-861)	659,064	-	-	-
Community Development Projects (201-801)	2,662,305	2,660,466	4,660,466	2,336,703
<b>Total CDBG Fund</b>	<b>3,321,369</b>	<b>3,372,466</b>	<b>5,372,466</b>	<b>2,931,703</b>
<b>Supportive Housing Program (SHP) Fund</b>				
SHP Programs (204-801-00000)	2,018,593	2,065,992	2,065,992	2,307,892
SHP Administration (204-801-10080)	106,320	128,343	128,343	135,559
<b>Total SHP Fund</b>	<b>2,124,913</b>	<b>2,194,335</b>	<b>2,194,335</b>	<b>2,443,451</b>
Emergency Shelter Grant Fund (205-801)	473,479	143,776	143,776	199,156
<b>Workforce Investment Act (WIA) Fund</b>				
WIA Administration (206-861)	344,772	502,593	512,931	540,979
WIA Verdugo Jobs Center (206-862)	4,714,978	3,459,507	3,577,554	4,084,021
<b>Total WIA Fund</b>	<b>5,059,749</b>	<b>3,962,100</b>	<b>4,090,485</b>	<b>4,625,000</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
COMMUNITY SERVICES AND PARKS DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Glendale Youth Alliance (GYA) Fund</b>				
GYA GREAT (211-824-10060)	-	-	-	825,820
GYA Grants (211-824-10410)	-	-	-	536,831
GYA GYEP (211-824-10470)	-	-	-	167,985
GYA Summer Brush Program (211-824-10610)	-	-	-	346,512
GYA Program Coordination (211-824-10620)	-	-	-	12,761
GYA Staff Development (211-824-10630)	-	-	-	9,256
<b>Total Glendale Youth Alliance (GYA) Fund</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,899,165</b>
Senior Programs (270-604-50037)	485,379	517,205	628,296	520,757
<b>Capital Improvement Fund</b>				
Parks Administration (401-601)	3,490,651	2,500,113	2,246,713	675,511
CDBG Administration (401-801)	325	-	-	-
<b>Total Capital Improvement Fund</b>	<b>3,490,976</b>	<b>2,500,113</b>	<b>2,246,713</b>	<b>675,511</b>
Development Impact Fees (405-601)	-	-	978,000	-
<b>Recreation Fund-Parks</b>				
Parks Maintenance (501-602-50001)	184,664	335,289	335,289	360,167
Open Space & Trail (501-602-50021)	-	-	-	817
<b>Total Recreation Fund-Parks</b>	<b>184,664</b>	<b>335,289</b>	<b>335,289</b>	<b>360,984</b>
<b>Recreation Fund-Facilities</b>				
Civic Auditorium (501-603-50011)	831,615	910,131	910,131	806,195
Sports Complex (501-603-50012)	710,321	767,072	767,072	776,805
Brand Studios (501-603-50013)	10,692	9,948	9,948	4,153
Maple Park Comm Center (501-603-50014)	18,959	12,382	12,382	50,321
Pacific Comm Center (501-603-50015)	55,101	62,341	62,341	119,083
Adult Rec Comm Center (501-603-50016)	1,599	24,273	24,273	23,707
Sparr Heights Com Center (501-603-50017)	15,064	16,183	16,183	17,481
Verdugo Skate Park (501-603-50018)	30,513	14,064	14,064	12,348
Parks Maintenance (501-603-50020)	562	-	-	-
Pacific Park Pool (501-603-50022)	-	-	15,000	48,021
<b>Total Recreation Fund-Facilities</b>	<b>1,674,425</b>	<b>1,816,394</b>	<b>1,831,394</b>	<b>1,858,114</b>
<b>Recreation Fund- Recreation Programs &amp; Services</b>				
Open Space & Trail (501-604-50021)	4,405	6,053	6,053	-
Life-Long Learning (501-604-50031)	397,356	407,467	407,467	494,669
City-Wide Sports (501-604-50032)	136,560	115,184	115,184	183,829
Arts & Culture (501-604-50033)	1,617	-	-	-
Youth Outreach (501-604-50034)	1,599	500	500	-
Youth Programs (501-604-50035)	145,717	156,547	156,547	228,661
Club Maple (501-604-50036)	5,532	4,022	4,022	-
Senior Programs (501-604-50037)	-	4,185	4,185	3,252
<b>Total Recreation Fund-Recreation Programs &amp; Services</b>	<b>692,786</b>	<b>693,958</b>	<b>693,958</b>	<b>910,411</b>
<b>Total Other Funds</b>	<b>\$ 17,507,739</b>	<b>\$ 15,535,636</b>	<b>\$ 18,514,712</b>	<b>\$ 16,424,252</b>
<b>Department Grand Total</b>	<b>\$ 30,379,914</b>	<b>\$ 30,506,922</b>	<b>\$ 33,589,726</b>	<b>\$ 28,583,272</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PARKS ADMINISTRATION  
101-601**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	571,060	527,814	527,814	541,875
41200	Overtime	10	-	-	-
41300	Hourly wages	2,123	12,280	12,280	20,000
41600-42600	Benefits	131,121	138,996	138,996	160,484
42700	PERS retirement	60,583	61,193	61,193	88,203
	<b>Total Salaries &amp; Benefits</b>	<b>764,897</b>	<b>740,283</b>	<b>740,283</b>	<b>810,562</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,963	5,880	5,880	5,280
42900	Uniform allowance	575	-	-	-
43110	Contractual services	20,963	121,000	121,000	121,000
44100	Repairs to equipment	-	1,000	1,000	1,000
44120	Repairs to office equip	-	2,000	2,000	2,000
44200	Advertising	1,500	2,500	2,500	2,500
44300	Telephone	14,812	10,000	10,000	-
44352	ISD service charge	-	587,141	587,141	248,935
44450	Postage	2,073	3,000	3,000	3,000
44550	Travel	1,665	-	-	-
44650	Training	-	4,100	4,100	4,100
44700	Computer software	695	4,500	4,500	-
44750	Liability	20,527	11,883	11,883	9,991
44751	Insurance/surety bond premium	-	1,086	1,086	1,256
44800	Membership and dues	1,455	2,500	2,500	2,500
45050	Periodicals & newspapers	1,079	414	414	414
45100	Books	105	244	244	244
45150	Furniture & equipment	-	3,000	3,000	3,000
45170	Computer hardware	536	-	-	-
45200	Maps and blue prints	-	150	150	150
45250	Office supplies	8,331	19,000	19,000	17,000
45350	General supplies	140	-	-	-
45450	Printing and graphics	-	1,000	1,000	1,000
46900	Business meetings	2,070	2,500	2,500	2,500
47000	Miscellaneous	7,639	6,500	6,500	4,666
49049	Program reductions M&O	-	-	-	(90,000)
	<b>Total Maintenance &amp; Operation</b>	<b>90,127</b>	<b>789,398</b>	<b>789,398</b>	<b>340,536</b>
<b>TOTAL</b>		<b>\$ 855,024</b>	<b>\$ 1,529,681</b>	<b>\$ 1,529,681</b>	<b>\$ 1,151,098</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PARKS  
101-602**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,090,595	3,494,599	3,494,599	3,555,895
41200	Overtime	7,245	-	-	-
41300	Hourly wages	173,910	177,855	177,855	210,250
41600-42600	Benefits	962,948	1,094,189	1,094,189	1,210,650
42700	PERS retirement	359,281	418,269	418,269	584,706
42798	Program reduction salary&ben	-	-	-	(300,249)
42799	Salary charges out	(8,315)	(8,000)	(8,000)	(8,000)
	<b>Total Salaries &amp; Benefits</b>	<b>4,585,664</b>	<b>5,176,912</b>	<b>5,176,912</b>	<b>5,253,252</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,373	6,300	6,300	7,780
42900	Uniform allowance	15,646	750	750	3,525
43050	Repairs-bldgs & grounds	139,936	154,988	154,988	154,988
43060	Utilities	860,213	894,022	894,022	894,022
43080	Rent	-	2,000	2,000	5,120
43110	Contractual services	369,031	284,914	284,914	286,264
44100	Repairs to equipment	9,293	11,200	11,200	11,200
44250	Data communication	39	-	-	-
44300	Telephone	14,637	8,813	8,813	-
44351	Fleet / equip rental charge	225,841	225,841	225,841	190,327
44352	ISD service charge	-	-	-	146,235
44400	Janitorial services	10,340	-	-	-
44450	Postage	64	-	-	-
44650	Training	920	5,450	5,450	5,450
44700	Computer software	176	1,000	1,000	-
44750	Liability	191,535	80,795	80,795	65,907
44751	Insurance/surety bond premium	-	53,200	53,200	57,060
44800	Membership and dues	270	550	550	550
45250	Office supplies	3,063	5,500	5,500	6,700
45300	Small tools	6,830	10,000	10,000	10,000
45350	General supplies	219,461	238,036	238,036	244,751
45450	Printing and graphics	35	-	-	600
46900	Business meetings	558	227	227	227
47000	Miscellaneous	42	1,018	1,018	1,306
49049	Program reductions M&O	-	-	-	(37,590)
	<b>Total Maintenance &amp; Operation</b>	<b>2,073,304</b>	<b>1,984,604</b>	<b>1,984,604</b>	<b>2,054,422</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	29,655	-	-	-
	<b>Total Capital Outlay</b>	<b>29,655</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 6,688,622</b>	<b>\$ 7,161,516</b>	<b>\$ 7,161,516</b>	<b>\$ 7,307,674</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PARKS-PARKS MAINTENANCE  
101-602-50020**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,090,595	3,494,599	3,494,599	3,406,041
41200	Overtime	7,245	-	-	-
41300	Hourly wages	173,910	177,855	177,855	190,900
41600-42600	Benefits	962,948	1,094,189	1,094,189	1,171,035
42700	PERS retirement	359,281	418,269	418,269	557,763
42798	Program reduction salary&ben	-	-	-	(64,487)
42799	Salary charges out	(8,315)	(8,000)	(8,000)	(8,000)
	<b>Total Salaries &amp; Benefits</b>	<b>4,585,664</b>	<b>5,176,912</b>	<b>5,176,912</b>	<b>5,253,252</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,373	6,300	6,300	7,780
42900	Uniform allowance	15,646	750	750	-
43050	Repairs-bldgs & grounds	139,936	154,988	154,988	154,988
43060	Utilities	860,213	894,022	894,022	894,022
43080	Rent	-	2,000	2,000	2,000
43110	Contractual services	369,031	284,914	284,914	284,914
44100	Repairs to equipment	9,293	11,200	11,200	11,200
44250	Data communication	39	-	-	-
44300	Telephone	13,512	8,813	8,813	-
44351	Fleet / equip rental charge	225,841	225,841	225,841	189,823
44352	ISD service charge	-	-	-	140,235
44400	Janitorial services	10,340	-	-	-
44450	Postage	64	-	-	-
44650	Training	920	5,450	5,450	5,450
44700	Computer software	176	1,000	1,000	-
44750	Liability	191,535	80,795	80,795	62,946
44751	Insurance/surety bond premium	-	53,200	53,200	56,698
44800	Membership and dues	270	550	550	550
45250	Office supplies	3,063	5,500	5,500	5,500
45300	Small tools	6,830	10,000	10,000	10,000
45350	General supplies	219,445	238,036	238,036	238,036
45450	Printing and graphics	35	-	-	-
46900	Business meetings	558	227	227	227
47000	Miscellaneous	42	1,018	1,018	1,018
49049	Program reductions M&O	-	-	-	(10,965)
	<b>Total Maintenance &amp; Operation</b>	<b>2,072,163</b>	<b>1,984,604</b>	<b>1,984,604</b>	<b>2,054,422</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	29,655	-	-	-
	<b>Total Capital Outlay</b>	<b>29,655</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 6,687,481</b>	<b>\$ 7,161,516</b>	<b>\$ 7,161,516</b>	<b>\$ 7,307,674</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PARKS-OPEN SPACE & TRAIL  
101-602-50021**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	-	-	149,854
41300	Hourly wages	-	-	-	19,350
41600-42600	Benefits	-	-	-	39,615
42700	PERS retirement	-	-	-	26,943
42798	Program reduction salary&ben	-	-	-	(235,762)
	<b>Total Salaries &amp; Benefits</b>	-	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	-	-	3,525
43080	Rent	-	-	-	3,120
43110	Contractual services	-	-	-	1,350
44300	Telephone	1,125	-	-	-
44351	Fleet / equip rental charge	-	-	-	504
44352	ISD service charge	-	-	-	6,000
44750	Liability	-	-	-	2,961
44751	Insurance/surety bond premium	-	-	-	362
45250	Office supplies	-	-	-	1,200
45350	General supplies	16	-	-	6,715
45450	Printing and graphics	-	-	-	600
47000	Miscellaneous	-	-	-	288
49049	Program reductions M&O	-	-	-	(26,625)
	<b>Total Maintenance &amp; Operation</b>	1,141	-	-	-
<b>TOTAL</b>		<b>\$ 1,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES  
101-603**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	526,166	536,644	544,428	595,396
41300	Hourly wages	450,643	476,712	523,194	738,822
41600-42600	Benefits	133,944	140,188	140,188	221,051
42700	PERS retirement	84,782	90,458	90,458	151,087
42798	Program reduction salary&ben	-	-	-	(259,520)
	<b>Total Salaries &amp; Benefits</b>	<b>1,195,535</b>	<b>1,244,002</b>	<b>1,298,268</b>	<b>1,446,836</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,129	2,634	2,634	2,634
42900	Uniform allowance	2,140	3,890	3,890	7,780
43060	Utilities	34	-	5,300	23,800
43110	Contractual services	23,332	36,990	39,840	44,990
44100	Repairs to equipment	2,494	6,000	6,000	26,100
44200	Advertising	-	-	-	2,000
44250	Data communication	153	-	-	-
44300	Telephone	6,295	4,621	4,621	-
44352	ISD service charge	-	-	-	44,354
44450	Postage	387	622	857	1,107
44650	Training	318	3,000	4,000	5,175
44700	Computer software	240	-	-	-
44750	Liability	30,137	22,296	22,796	23,348
44751	Insurance/surety bond premium	-	1,610	1,610	2,072
44800	Membership and dues	545	1,625	1,625	2,525
45050	Periodicals & newspapers	-	1,340	1,340	1,340
45100	Books	-	300	300	300
45150	Furniture & equipment	5,367	5,100	5,100	5,100
45170	Computer hardware	110	-	-	-
45250	Office supplies	17,049	17,100	17,500	22,081
45300	Small tools	-	100	100	100
45350	General supplies	49,931	47,432	60,181	71,536
45450	Printing and graphics	4,146	12,364	15,064	12,264
46900	Business meetings	-	300	300	-
47000	Miscellaneous	-	1,576	2,576	2,273
49049	Program reductions M&O	-	-	-	(21,540)
	<b>Total Maintenance &amp; Operation</b>	<b>143,807</b>	<b>168,900</b>	<b>195,634</b>	<b>279,339</b>
<b>TOTAL</b>		<b>\$ 1,339,342</b>	<b>\$ 1,412,902</b>	<b>\$ 1,493,902</b>	<b>\$ 1,726,175</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-BRAND STUDIOS  
101-603-50013**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	56,800	53,299	53,299	53,299
41600-42600	Benefits	3,626	3,304	3,304	5,401
42700	PERS retirement	703	3,111	3,111	4,173
	<b>Total Salaries &amp; Benefits</b>	<b>61,128</b>	<b>59,714</b>	<b>59,714</b>	<b>62,873</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	540	540	540
42900	Uniform allowance	576	410	410	410
44300	Telephone	1,200	1,200	1,200	-
44352	ISD service charge	-	-	-	5,000
44450	Postage	-	164	164	164
44750	Liability	1,354	1,173	1,173	933
44751	Insurance/surety bond premium	-	79	79	91
45150	Furniture & equipment	548	600	600	600
45250	Office supplies	1,012	1,000	1,000	1,000
45350	General supplies	2,777	1,900	1,900	1,900
45450	Printing and graphics	1,900	3,650	3,650	3,650
47000	Miscellaneous	-	101	101	101
	<b>Total Maintenance &amp; Operation</b>	<b>9,366</b>	<b>10,817</b>	<b>10,817</b>	<b>14,389</b>
<b>TOTAL</b>		<b>\$ 70,495</b>	<b>\$ 70,531</b>	<b>\$ 70,531</b>	<b>\$ 77,262</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-MAPLE PARK COMMUNITY CENTER  
101-603-50014**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	77,052	77,052	77,052	136,560
41300	Hourly wages	47,222	70,372	70,372	119,767
41600-42600	Benefits	22,349	23,408	23,408	50,754
42700	PERS retirement	16,217	13,100	13,100	30,763
42798	Program reduction salary&ben	-	-	-	(71,183)
	<b>Total Salaries &amp; Benefits</b>	<b>162,839</b>	<b>183,932</b>	<b>183,932</b>	<b>266,661</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	369	940	940	1,500
44100	Repairs to equipment	-	900	900	-
44300	Telephone	1,114	625	625	-
44352	ISD service charge	-	-	-	9,000
44450	Postage	-	100	100	350
44650	Training	60	375	375	1,375
44700	Computer software	240	-	-	-
44750	Liability	3,072	3,244	3,244	4,485
44751	Insurance/surety bond premium	-	236	236	485
44800	Membership and dues	-	250	250	750
45250	Office supplies	-	4,000	4,000	6,581
45350	General supplies	7,891	9,625	9,625	15,304
45450	Printing and graphics	-	3,200	3,200	1,500
46900	Business meetings	-	300	300	-
47000	Miscellaneous	-	303	303	-
49049	Program reductions M&O	-	-	-	(7,597)
	<b>Total Maintenance &amp; Operation</b>	<b>12,746</b>	<b>24,098</b>	<b>24,098</b>	<b>33,733</b>
<b>TOTAL</b>		<b>\$ 175,585</b>	<b>\$ 208,030</b>	<b>\$ 208,030</b>	<b>\$ 300,394</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-PACIFIC COMMUNITY CENTER  
101-603-50015**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	225,655	228,796	228,796	229,192
41300	Hourly wages	67,783	83,720	83,720	83,720
41600-42600	Benefits	43,334	48,463	48,463	62,315
42700	PERS retirement	30,125	31,591	31,591	42,446
42798	Program reduction salary&ben	-	-	-	(84,232)
	<b>Total Salaries &amp; Benefits</b>	<b>366,897</b>	<b>392,570</b>	<b>392,570</b>	<b>333,441</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	795	960	960	960
43110	Contractual services	125	-	-	-
44100	Repairs to equipment	1,000	1,000	1,000	2,000
44300	Telephone	1,759	1,048	1,048	-
44352	ISD service charge	-	-	-	13,000
44450	Postage	88	82	82	82
44650	Training	75	1,125	1,125	300
44750	Liability	7,160	6,876	6,876	5,476
44751	Insurance/surety bond premium	-	492	492	567
44800	Membership and dues	410	600	600	600
45100	Books	-	300	300	300
45150	Furniture & equipment	4,819	2,000	2,000	2,000
45250	Office supplies	7,593	7,100	7,100	7,100
45350	General supplies	12,848	13,000	13,000	14,825
45450	Printing and graphics	1,969	2,000	2,000	-
47000	Miscellaneous	-	1,104	1,104	1,104
49049	Program reductions M&O	-	-	-	(6,300)
	<b>Total Maintenance &amp; Operation</b>	<b>38,641</b>	<b>37,687</b>	<b>37,687</b>	<b>42,014</b>
<b>TOTAL</b>		<b>\$ 405,538</b>	<b>\$ 430,257</b>	<b>\$ 430,257</b>	<b>\$ 375,455</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-ADULT RECREATION COMMUNITY CENTER  
101-603-50016**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	113,221	118,488	118,488	119,028
41300	Hourly wages	128,015	117,177	117,177	154,571
41600-42600	Benefits	30,737	31,127	31,127	45,024
42700	PERS retirement	18,519	20,668	20,668	30,743
	<b>Total Salaries &amp; Benefits</b>	<b>290,492</b>	<b>287,460</b>	<b>287,460</b>	<b>349,366</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	450	450	450
42900	Uniform allowance	-	780	780	780
43110	Contractual services	23,207	36,990	36,990	36,990
44100	Repairs to equipment	-	2,500	2,500	2,500
44300	Telephone	1,200	1,200	1,200	-
44352	ISD service charge	-	-	-	10,000
44450	Postage	205	100	100	100
44650	Training	183	750	750	750
44750	Liability	12,221	5,185	5,185	4,788
44751	Insurance/surety bond premium	-	409	409	474
44800	Membership and dues	-	425	425	425
45050	Periodicals & newspapers	-	1,080	1,080	1,080
45150	Furniture & equipment	-	2,500	2,500	2,500
45250	Office supplies	6,090	3,600	3,600	3,600
45350	General supplies	19,728	14,097	14,097	14,097
45450	Printing and graphics	-	1,014	1,014	1,014
	<b>Total Maintenance &amp; Operation</b>	<b>62,834</b>	<b>71,080</b>	<b>71,080</b>	<b>79,548</b>
<b>TOTAL</b>		<b>\$ 353,325</b>	<b>\$ 358,540</b>	<b>\$ 358,540</b>	<b>\$ 428,914</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-SPARR HEIGHTS COMMUNITY CENTER  
101-603-50017**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	60,420	60,420	60,420	59,508
41300	Hourly wages	68,130	68,149	68,149	68,149
41600-42600	Benefits	19,919	19,955	19,955	24,407
42700	PERS retirement	10,536	11,030	11,030	14,654
42798	Program reduction salary&ben	-	-	-	(32,600)
	<b>Total Salaries &amp; Benefits</b>	<b>159,006</b>	<b>159,554</b>	<b>159,554</b>	<b>134,118</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	699	744	744	744
42900	Uniform allowance	400	460	460	460
43060	Utilities	34	-	-	-
44100	Repairs to equipment	1,494	1,600	1,600	1,600
44250	Data communication	153	-	-	-
44300	Telephone	450	213	213	-
44352	ISD service charge	-	-	-	3,000
44450	Postage	88	176	176	176
44650	Training	-	375	375	375
44750	Liability	3,158	2,828	2,828	2,233
44751	Insurance/surety bond premium	-	202	202	233
44800	Membership and dues	-	175	175	175
45050	Periodicals & newspapers	-	260	260	260
45250	Office supplies	1,920	900	900	900
45350	General supplies	6,261	7,090	7,090	7,090
45450	Printing and graphics	277	2,500	2,500	2,500
47000	Miscellaneous	-	68	68	68
49049	Program reductions M&O	-	-	-	(7,643)
	<b>Total Maintenance &amp; Operation</b>	<b>14,935</b>	<b>17,591</b>	<b>17,591</b>	<b>12,171</b>
<b>TOTAL</b>		<b>\$ 173,941</b>	<b>\$ 177,145</b>	<b>\$ 177,145</b>	<b>\$ 146,289</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-VERDUGO SKATE PARK  
101-603-50018**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	49,818	51,888	51,888	51,108
41300	Hourly wages	82,693	83,995	83,995	83,995
41600-42600	Benefits	13,980	13,931	13,931	15,444
42700	PERS retirement	8,682	10,958	10,958	14,581
42798	Program reduction salary&ben	-	-	-	(71,505)
	<b>Total Salaries &amp; Benefits</b>	<b>155,173</b>	<b>160,772</b>	<b>160,772</b>	<b>93,623</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	430	900	900	900
42900	Uniform allowance	-	340	340	340
44300	Telephone	572	335	335	-
44352	ISD service charge	-	-	-	1,354
44450	Postage	6	-	-	-
44650	Training	-	375	375	375
44750	Liability	3,173	2,990	2,990	2,364
44751	Insurance/surety bond premium	-	192	192	222
44800	Membership and dues	135	175	175	175
45170	Computer hardware	110	-	-	-
45250	Office supplies	433	500	500	500
45300	Small tools	-	100	100	100
45350	General supplies	427	1,720	1,720	1,720
	<b>Total Maintenance &amp; Operation</b>	<b>5,285</b>	<b>7,627</b>	<b>7,627</b>	<b>8,050</b>
<b>TOTAL</b>		<b>\$ 160,458</b>	<b>\$ 168,399</b>	<b>\$ 168,399</b>	<b>\$ 101,673</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FACILITIES-PACIFIC PARK POOL  
101-603-50022**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	-	7,784	-
41300	Hourly wages	-	-	46,482	175,321
41600-42600	Benefits	-	-	-	17,706
42700	PERS retirement	-	-	-	13,727
	<b>Total Salaries &amp; Benefits</b>	-	-	54,266	206,754
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	-	-	3,330
43060	Utilities	-	-	5,300	23,800
43110	Contractual services	-	-	2,850	8,000
44100	Repairs to equipment	-	-	-	20,000
44200	Advertising	-	-	-	2,000
44352	ISD service charge	-	-	-	3,000
44450	Postage	-	-	235	235
44650	Training	-	-	1,000	2,000
44750	Liability	-	-	500	3,069
44800	Membership and dues	-	-	-	400
45250	Office supplies	-	-	400	2,400
45350	General supplies	-	-	12,749	16,600
45450	Printing and graphics	-	-	2,700	3,600
47000	Miscellaneous	-	-	1,000	1,000
	<b>Total Maintenance &amp; Operation</b>	-	-	26,734	89,434
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 81,000</b>	<b>\$ 296,188</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES  
101-604**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,069,562	1,240,022	1,262,750	892,491
41200	Overtime	7,043	-	-	-
41300	Hourly wages	458,493	587,354	587,354	468,170
41600-42600	Benefits	248,404	286,837	286,837	264,766
42700	PERS retirement	139,342	187,927	187,927	176,422
42798	Program reduction salary&ben	-	-	-	(459,665)
	<b>Total Salaries &amp; Benefits</b>	<b>1,922,844</b>	<b>2,302,140</b>	<b>2,324,868</b>	<b>1,342,184</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,959	10,116	10,116	10,436
42900	Uniform allowance	6,967	9,400	9,400	5,525
43050	Repairs-bldgs & grounds	3,092	-	-	-
43060	Utilities	4,335	-	-	-
43080	Rent	11,225	4,320	4,320	-
43110	Contractual services	155,281	134,850	134,850	142,500
44100	Repairs to equipment	-	10,000	10,000	10,000
44200	Advertising	2,275	6,000	6,000	6,000
44250	Data communication	662	1,440	1,440	-
44300	Telephone	17,575	13,721	13,721	-
44351	Fleet / equip rental charge	5,160	5,160	5,160	3,833
44352	ISD service charge	-	-	-	44,879
44400	Janitorial services	11	-	-	-
44450	Postage	17,336	19,460	19,460	19,902
44650	Training	419	6,715	6,715	5,975
44700	Computer software	601	-	-	-
44750	Liability	37,513	46,671	46,671	23,811
44751	Insurance/surety bond premium	-	3,934	3,934	3,277
44800	Membership and dues	1,450	3,275	3,275	2,925
45050	Periodicals & newspapers	48	230	230	230
45100	Books	13	425	425	425
45150	Furniture & equipment	29,907	2,000	2,000	2,000
45170	Computer hardware	672	-	-	-
45250	Office supplies	6,979	10,920	10,920	9,320
45350	General supplies	119,441	148,739	148,739	141,010
45450	Printing and graphics	48,407	78,450	78,450	66,150
46900	Business meetings	3,483	6,732	6,732	5,600
47000	Miscellaneous	21,290	6,071	6,071	7,476
49049	Program reductions M&O	-	-	-	(142,012)
	<b>Total Maintenance &amp; Operation</b>	<b>501,100</b>	<b>528,629</b>	<b>528,629</b>	<b>369,262</b>
<b>TOTAL</b>		<b>\$ 2,423,944</b>	<b>\$ 2,830,769</b>	<b>\$ 2,853,497</b>	<b>\$ 1,711,446</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-OPEN SPACE & TRAIL  
101-604-50021**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	152,020	152,136	169,852	-
41300	Hourly wages	24,220	44,395	44,395	-
41600-42600	Benefits	33,622	34,880	34,880	-
42700	PERS retirement	18,847	22,939	22,939	-
	<b>Total Salaries &amp; Benefits</b>	<b>228,708</b>	<b>254,350</b>	<b>272,066</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,125	3,525	3,525	-
43080	Rent	3,503	3,120	3,120	-
43110	Contractual services	3,851	1,350	1,350	-
44300	Telephone	1,266	1,600	1,600	-
44351	Fleet / equip rental charge	600	600	600	-
44450	Postage	16	70	70	-
44750	Liability	3,877	4,324	4,324	-
44751	Insurance/surety bond premium	-	314	314	-
45150	Furniture & equipment	579	-	-	-
45170	Computer hardware	176	-	-	-
45250	Office supplies	26	1,200	1,200	-
45350	General supplies	9,266	6,715	6,715	-
45450	Printing and graphics	816	600	600	-
47000	Miscellaneous	-	122	122	-
	<b>Total Maintenance &amp; Operation</b>	<b>26,101</b>	<b>23,540</b>	<b>23,540</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 254,809</b>	<b>\$ 277,890</b>	<b>\$ 295,606</b>	<b>\$ -</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-RECREATION ADMINISTRATION  
101-604-50030**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	291,545	342,770	342,770	242,082
41300	Hourly wages	817	-	-	-
41600-42600	Benefits	50,721	56,470	56,470	52,861
42700	PERS retirement	32,160	39,868	39,868	37,910
	<b>Total Salaries &amp; Benefits</b>	<b>375,243</b>	<b>439,108</b>	<b>439,108</b>	<b>332,853</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,017	5,400	5,400	5,400
42900	Uniform allowance	479	4,000	4,000	4,000
43050	Repairs-bldgs & grounds	3,092	-	-	-
43060	Utilities	4,270	-	-	-
44200	Advertising	85	2,000	2,000	2,000
44300	Telephone	3,213	2,750	2,750	-
44352	ISD service charge	-	-	-	9,000
44400	Janitorial services	11	-	-	-
44450	Postage	5	431	431	431
44650	Training	-	2,300	2,300	2,300
44700	Computer software	601	-	-	-
44750	Liability	7,393	7,541	7,541	4,236
44751	Insurance/surety bond premium	-	652	652	754
44800	Membership and dues	210	1,000	1,000	1,000
45050	Periodicals & newspapers	-	180	180	180
45100	Books	-	225	225	225
45150	Furniture & equipment	29,328	2,000	2,000	2,000
45170	Computer hardware	165	-	-	-
45250	Office supplies	916	1,840	1,840	1,840
45350	General supplies	17,938	57,275	57,275	57,275
45450	Printing and graphics	-	2,650	2,650	2,650
46900	Business meetings	417	2,400	2,400	2,400
47000	Miscellaneous	171	1,801	1,801	1,801
	<b>Total Maintenance &amp; Operation</b>	<b>74,311</b>	<b>94,445</b>	<b>94,445</b>	<b>97,492</b>
<b>TOTAL</b>		<b>\$ 449,554</b>	<b>\$ 533,553</b>	<b>\$ 533,553</b>	<b>\$ 430,345</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-LIFE-LONG LEARNING  
101-604-50031**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	85,700	128,940	128,940	128,160
41200	Overtime	6,746	-	-	-
41300	Hourly wages	26,870	46,325	46,325	46,325
41600-42600	Benefits	22,698	35,754	35,754	43,005
42700	PERS retirement	9,443	17,753	17,753	23,697
42798	Program reduction salary&ben	-	-	-	(201,601)
	<b>Total Salaries &amp; Benefits</b>	<b>151,458</b>	<b>228,772</b>	<b>228,772</b>	<b>39,586</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
42900	Uniform allowance	183	150	150	150
43080	Rent	7,721	-	-	-
43110	Contractual services	137,937	116,500	116,500	116,500
44300	Telephone	807	450	450	-
44352	ISD service charge	-	-	-	8,000
44450	Postage	16,682	17,000	17,000	17,000
44650	Training	25	375	375	375
44750	Liability	3,020	3,856	3,856	3,054
44751	Insurance/surety bond premium	-	474	474	631
44800	Membership and dues	135	425	425	425
45250	Office supplies	334	600	600	600
45350	General supplies	9,963	8,727	8,727	8,727
45450	Printing and graphics	33,434	47,000	47,000	47,000
47000	Miscellaneous	20,920	434	434	434
49049	Program reductions M&O	-	-	-	(92,833)
	<b>Total Maintenance &amp; Operation</b>	<b>231,161</b>	<b>196,191</b>	<b>196,191</b>	<b>110,263</b>
<b>TOTAL</b>		<b>\$ 382,618</b>	<b>\$ 424,963</b>	<b>\$ 424,963</b>	<b>\$ 149,849</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-CITY-WIDE SPORTS  
101-604-50032**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	194,764	197,892	197,892	196,068
41300	Hourly wages	210,172	196,179	196,179	196,179
41600-42600	Benefits	49,847	49,681	49,681	73,472
42700	PERS retirement	23,517	34,547	34,547	46,065
42798	Program reduction salary&ben	-	-	-	(163,462)
	<b>Total Salaries &amp; Benefits</b>	<b>478,300</b>	<b>478,299</b>	<b>478,299</b>	<b>348,322</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	361	1,876	1,876	1,876
42900	Uniform allowance	-	90	90	90
44100	Repairs to equipment	-	10,000	10,000	10,000
44300	Telephone	4,094	3,125	3,125	-
44351	Fleet / equip rental charge	360	360	360	303
44352	ISD service charge	-	-	-	5,000
44450	Postage	-	82	82	82
44650	Training	67	1,125	1,125	1,125
44750	Liability	10,006	8,669	8,669	6,864
44751	Insurance/surety bond premium	-	619	619	715
44800	Membership and dues	770	775	775	775
45250	Office supplies	2,723	1,200	1,200	1,200
45350	General supplies	38,923	33,041	33,041	33,041
45450	Printing and graphics	7,442	3,600	3,600	3,600
47000	Miscellaneous	-	271	271	271
49049	Program reductions M&O	-	-	-	(5,091)
	<b>Total Maintenance &amp; Operation</b>	<b>64,747</b>	<b>64,833</b>	<b>64,833</b>	<b>59,851</b>
<b>TOTAL</b>		<b>\$ 543,046</b>	<b>\$ 543,132</b>	<b>\$ 543,132</b>	<b>\$ 408,173</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-ARTS & CULTURE  
101-604-50033**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	43,842	57,375	57,375	57,375
41600-42600	Benefits	2,488	3,185	3,185	2,531
42700	PERS retirement	4,806	6,697	6,697	4,493
	<b>Total Salaries &amp; Benefits</b>	<b>51,137</b>	<b>67,257</b>	<b>67,257</b>	<b>64,399</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44200	Advertising	2,190	4,000	4,000	4,000
44300	Telephone	453	216	216	-
44352	ISD service charge	-	-	-	3,879
44450	Postage	271	900	900	900
44650	Training	-	240	240	240
44750	Liability	1,199	1,262	1,262	1,004
44751	Insurance/surety bond premium	-	103	103	119
44800	Membership and dues	110	300	300	300
45050	Periodicals & newspapers	48	50	50	50
45100	Books	-	200	200	200
45250	Office supplies	97	200	200	200
45350	General supplies	1,138	1,800	1,800	1,800
45450	Printing and graphics	-	7,800	7,800	7,800
46900	Business meetings	142	200	200	200
47000	Miscellaneous	13	1,422	1,422	1,422
	<b>Total Maintenance &amp; Operation</b>	<b>5,660</b>	<b>18,693</b>	<b>18,693</b>	<b>22,114</b>
<b>TOTAL</b>		<b>\$ 56,797</b>	<b>\$ 85,950</b>	<b>\$ 85,950</b>	<b>\$ 86,513</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-YOUTH OUTREACH  
101-604-50034**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	129,542	176,476	176,476	169,710
41300	Hourly wages	13,464	15,930	15,930	15,930
41600-42600	Benefits	33,710	46,335	46,335	54,402
42700	PERS retirement	14,326	22,457	22,457	27,824
42798	Program reduction salary&ben	-	-	-	(24,927)
	<b>Total Salaries &amp; Benefits</b>	<b>191,043</b>	<b>261,198</b>	<b>261,198</b>	<b>242,939</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	169	360	360	500
42900	Uniform allowance	519	150	150	250
43060	Utilities	65	-	-	-
43110	Contractual services	147	-	-	8,000
44250	Data communication	662	1,440	1,440	-
44300	Telephone	3,000	2,220	2,220	-
44352	ISD service charge	-	-	-	4,000
44450	Postage	156	88	88	250
44650	Training	30	775	775	485
44750	Liability	3,424	4,232	4,232	3,249
44751	Insurance/surety bond premium	-	339	339	392
45100	Books	13	-	-	-
45170	Computer hardware	331	-	-	-
45250	Office supplies	1,048	1,200	1,200	2,000
45350	General supplies	3,934	3,200	3,200	6,403
45450	Printing and graphics	5,924	12,000	12,000	1,000
46900	Business meetings	2,924	4,000	4,000	3,000
47000	Miscellaneous	-	115	115	1,440
49049	Program reductions M&O	-	-	-	(11,000)
	<b>Total Maintenance &amp; Operation</b>	<b>22,346</b>	<b>30,119</b>	<b>30,119</b>	<b>19,969</b>
<b>TOTAL</b>		<b>\$ 213,389</b>	<b>\$ 291,317</b>	<b>\$ 291,317</b>	<b>\$ 262,908</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-YOUTH PROGRAMS  
101-604-50035**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	99,038	58,924	58,924	-
41200	Overtime	297	-	-	-
41300	Hourly wages	68,442	122,509	122,509	47,720
41600-42600	Benefits	23,295	12,394	12,394	1,661
42700	PERS retirement	14,238	14,028	14,028	3,736
42798	Program reduction salary&ben	-	-	-	(41,932)
	<b>Total Salaries &amp; Benefits</b>	<b>205,310</b>	<b>207,855</b>	<b>207,855</b>	<b>11,185</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	900	900	900
42900	Uniform allowance	634	815	815	330
43080	Rent	-	1,200	1,200	-
43110	Contractual services	1,275	2,500	2,500	2,500
44300	Telephone	1,614	1,000	1,000	-
44351	Fleet / equip rental charge	4,200	4,200	4,200	3,530
44352	ISD service charge	-	-	-	6,000
44450	Postage	85	589	589	589
44650	Training	30	775	775	400
44750	Liability	4,225	3,990	3,990	835
44751	Insurance/surety bond premium	-	260	260	90
44800	Membership and dues	-	175	175	-
45250	Office supplies	522	1,980	1,980	780
45350	General supplies	10,214	10,000	10,000	6,500
45450	Printing and graphics	-	1,400	1,400	1,100
46900	Business meetings	-	132	132	-
47000	Miscellaneous	187	201	201	601
49049	Program reductions M&O	-	-	-	(8,002)
	<b>Total Maintenance &amp; Operation</b>	<b>22,986</b>	<b>30,117</b>	<b>30,117</b>	<b>16,153</b>
<b>TOTAL</b>		<b>\$ 228,295</b>	<b>\$ 237,972</b>	<b>\$ 237,972</b>	<b>\$ 27,338</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-CLUB MAPLE  
101-604-50036**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	8,559	52,800	57,812	46,961
41300	Hourly wages	27,323	37,443	37,443	37,443
41600-42600	Benefits	3,365	15,963	15,963	7,070
42700	PERS retirement	3,885	10,533	10,533	10,286
42798	Program reduction salary&ben	-	-	-	(21,707)
	<b>Total Salaries &amp; Benefits</b>	<b>43,132</b>	<b>116,739</b>	<b>121,751</b>	<b>80,053</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	412	180	180	360
42900	Uniform allowance	524	190	190	225
43110	Contractual services	1,260	3,000	3,000	4,000
44300	Telephone	2,057	2,000	2,000	-
44352	ISD service charge	-	-	-	3,000
44450	Postage	53	-	-	350
44650	Training	267	375	375	300
44750	Liability	1,017	1,986	1,986	1,477
44751	Insurance/surety bond premium	-	167	167	193
44800	Membership and dues	-	175	175	-
45250	Office supplies	1,313	1,500	1,500	1,500
45350	General supplies	4,736	9,230	9,230	8,513
45450	Printing and graphics	791	900	900	500
47000	Miscellaneous	-	198	198	-
49049	Program reductions M&O	-	-	-	(9,750)
	<b>Total Maintenance &amp; Operation</b>	<b>12,431</b>	<b>19,901</b>	<b>19,901</b>	<b>10,668</b>
<b>TOTAL</b>		<b>\$ 55,562</b>	<b>\$ 136,640</b>	<b>\$ 141,652</b>	<b>\$ 90,721</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION PROGRAMS & SERVICES-SENIOR PROGRAMS  
101-604-50037**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	108,395	130,084	130,084	109,510
41300	Hourly wages	43,343	67,198	67,198	67,198
41600-42600	Benefits	28,658	32,175	32,175	29,764
42700	PERS retirement	18,119	19,105	19,105	22,411
42798	Program reduction salary&ben	-	-	-	(6,036)
	<b>Total Salaries &amp; Benefits</b>	<b>198,516</b>	<b>248,562</b>	<b>248,562</b>	<b>222,847</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	1,200	1,200	1,200
42900	Uniform allowance	2,503	480	480	480
43110	Contractual services	10,812	11,500	11,500	11,500
44300	Telephone	1,071	360	360	-
44352	ISD service charge	-	-	-	6,000
44450	Postage	67	300	300	300
44650	Training	-	750	750	750
44750	Liability	3,351	10,811	10,811	3,092
44751	Insurance/surety bond premium	-	1,006	1,006	383
44800	Membership and dues	225	425	425	425
45250	Office supplies	-	1,200	1,200	1,200
45350	General supplies	23,329	18,751	18,751	18,751
45450	Printing and graphics	-	2,500	2,500	2,500
47000	Miscellaneous	-	1,507	1,507	1,507
49049	Program reductions M&O	-	-	-	(15,336)
	<b>Total Maintenance &amp; Operation</b>	<b>41,358</b>	<b>50,790</b>	<b>50,790</b>	<b>32,752</b>
<b>TOTAL</b>		<b>\$ 239,874</b>	<b>\$ 299,352</b>	<b>\$ 299,352</b>	<b>\$ 255,599</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE  
101-824**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	468,692	606,808	606,808	146,650
41200	Overtime	15,686	8,220	8,220	-
41300	Hourly wages	736,533	984,900	984,900	-
41600-42600	Benefits	104,658	139,006	139,006	33,498
42700	PERS retirement	93,217	125,369	125,369	22,965
	<b>Total Salaries &amp; Benefits</b>	<b>1,418,785</b>	<b>1,864,303</b>	<b>1,864,303</b>	<b>203,113</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,520	1,450	1,450	-
43080	Rent	23,212	30,000	30,000	-
43110	Contractual services	11,872	21,000	21,000	-
44200	Advertising	-	600	600	-
44300	Telephone	598	350	350	-
44351	Fleet / equip rental charge	9,054	9,054	9,054	7,610
44352	ISD service charge	-	40,117	40,117	49,147
44450	Postage	2,273	1,000	1,000	-
44550	Travel	414	-	-	-
44650	Training	1,679	1,200	1,200	-
44700	Computer software	149	-	-	-
44750	Liability	33,768	35,298	35,298	2,566
44751	Insurance/surety bond premium	-	2,251	2,251	191
44800	Membership and dues	-	350	350	-
45150	Furniture & equipment	27,080	3,000	3,000	-
45170	Computer hardware	-	5,000	5,000	-
45250	Office supplies	8,290	7,215	7,215	-
45350	General supplies	26,125	12,129	12,129	-
47000	Miscellaneous	422	2,101	2,101	-
	<b>Total Maintenance &amp; Operation</b>	<b>146,457</b>	<b>172,115</b>	<b>172,115</b>	<b>59,514</b>
<b>TOTAL</b>		<b>\$ 1,565,243</b>	<b>\$ 2,036,418</b>	<b>\$ 2,036,418</b>	<b>\$ 262,627</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GENERAL FUND PROGRAM  
101-824-00000**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	110,367	122,516	122,516	146,650
41200	Overtime	4,909	-	-	-
41600-42600	Benefits	19,594	21,954	21,954	33,498
42700	PERS retirement	11,748	14,829	14,829	22,965
	<b>Total Salaries &amp; Benefits</b>	<b>146,619</b>	<b>159,299</b>	<b>159,299</b>	<b>203,113</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	3	-	-	-
43080	Rent	23,212	-	-	-
44351	Fleet / equip rental charge	9,054	9,054	9,054	7,610
44352	ISD service charge	-	10,030	10,030	49,147
44450	Postage	1,799	-	-	-
44700	Computer software	149	-	-	-
44750	Liability	6,956	2,795	2,795	2,566
44751	Insurance/surety bond premium	-	165	165	191
45350	General supplies	102	-	-	-
47000	Miscellaneous	130	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>41,405</b>	<b>22,044</b>	<b>22,044</b>	<b>59,514</b>
<b>TOTAL</b>		<b>\$ * 188,024</b>	<b>\$ 181,343</b>	<b>\$ 181,343</b>	<b>\$ 262,627</b>

\* Actual 2009-10 column reflects \$8,230 in actuals charged to Dept ID 800 and Dept ID 820.

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA GREAT  
101-824-10060**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	7,728	7,040	7,040	-
41300	Hourly wages	383,047	603,900	603,900	-
41600-42600	Benefits	13,441	19,550	19,550	-
42700	PERS retirement	26,399	35,655	35,655	-
	<b>Total Salaries &amp; Benefits</b>	430,615	666,145	666,145	-
<b>MAINTENANCE &amp; OPERATION</b>					
44352	ISD service charge	-	10,029	10,029	-
44750	Liability	9,731	13,441	13,441	-
44751	Insurance/surety bond premium	-	799	799	-
47000	Miscellaneous	-	601	601	-
	<b>Total Maintenance &amp; Operation</b>	9,731	24,870	24,870	-
<b>TOTAL</b>		<b>\$ 440,347</b>	<b>\$ 691,015</b>	<b>\$ 691,015</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA GRANTS  
101-824-10410**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	352,818	484,292	484,292	-
41200	Overtime	907	-	-	-
41300	Hourly wages	49,912	55,000	55,000	-
41600-42600	Benefits	58,878	86,362	86,362	-
42700	PERS retirement	43,303	60,460	60,460	-
	<b>Total Salaries &amp; Benefits</b>	<b>505,818</b>	<b>686,114</b>	<b>686,114</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	698	-	-	-
43110	Contractual services	11,372	6,000	15,000	-
44300	Telephone	530	350	350	-
44750	Liability	9,385	11,864	11,864	-
44751	Insurance/surety bond premium	-	684	684	-
45170	Computer hardware	-	1,000	1,000	-
45250	Office supplies	1,791	2,215	2,215	-
45350	General supplies	4,029	3,129	3,129	-
47000	Miscellaneous	-	700	700	-
	<b>Total Maintenance &amp; Operation</b>	<b>27,805</b>	<b>25,942</b>	<b>34,942</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 533,623</b>	<b>\$ 712,056</b>	<b>\$ 721,056</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA GYEP  
101-824-10470**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	1,543	1,180	1,180	-
41300	Hourly wages	144,422	198,000	198,000	-
41600-42600	Benefits	4,794	6,374	6,374	-
42700	PERS retirement	10,820	11,624	11,624	-
	<b>Total Salaries &amp; Benefits</b>	<b>161,579</b>	<b>217,178</b>	<b>217,178</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44352	ISD service charge	-	10,029	10,029	-
44750	Liability	3,504	4,382	4,382	-
44751	Insurance/surety bond premium	-	258	258	-
47000	Miscellaneous	-	300	300	-
	<b>Total Maintenance &amp; Operation</b>	<b>3,504</b>	<b>14,969</b>	<b>14,969</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 165,083</b>	<b>\$ 232,147</b>	<b>\$ 232,147</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA SUMMER BRUSH PROGRAM  
101-824-10610**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	5,507	-	-	-
41200	Overtime	30	-	-	-
41300	Hourly wages	137,545	100,000	100,000	-
41600-42600	Benefits	7,386	3,870	3,870	-
42700	PERS retirement	947	1,167	1,167	-
	<b>Total Salaries &amp; Benefits</b>	<b>151,415</b>	<b>105,037</b>	<b>105,037</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	818	1,450	1,450	-
43080	Rent	-	30,000	30,000	-
43110	Contractual services	500	15,000	6,000	-
44200	Advertising	-	600	600	-
44300	Telephone	69	-	-	-
44352	ISD service charge	-	10,029	10,029	-
44450	Postage	475	1,000	1,000	-
44550	Travel	414	-	-	-
44650	Training	1,679	1,200	1,200	-
44750	Liability	3,670	2,200	2,200	-
44751	Insurance/surety bond premium	-	310	310	-
44800	Membership and dues	-	350	350	-
45150	Furniture & equipment	27,080	3,000	3,000	-
45170	Computer hardware	-	4,000	4,000	-
45250	Office supplies	6,499	5,000	5,000	-
45350	General supplies	21,994	9,000	9,000	-
47000	Miscellaneous	292	300	300	-
	<b>Total Maintenance &amp; Operation</b>	<b>63,490</b>	<b>83,439</b>	<b>74,439</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 214,905</b>	<b>\$ 188,476</b>	<b>\$ 179,476</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA PROGRAM COORDINATION  
101-824-10620**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	51	-	-	-
41300	Hourly wages	14,542	20,000	20,000	-
41600-42600	Benefits	372	640	640	-
42700	PERS retirement	-	1,167	1,167	-
	<b>Total Salaries &amp; Benefits</b>	14,965	21,807	21,807	-
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	342	440	440	-
44751	Insurance/surety bond premium	-	21	21	-
47000	Miscellaneous	-	100	100	-
	<b>Total Maintenance &amp; Operation</b>	342	561	561	-
<b>TOTAL</b>		<b>\$ 15,307</b>	<b>\$ 22,368</b>	<b>\$ 22,368</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE-GYA STAFF DEVELOPMENT  
101-824-10630**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	516	-	-	-
41300	Hourly wages	7,064	8,000	8,000	-
41600-42600	Benefits	193	256	256	-
42700	PERS retirement	-	467	467	-
	<b>Total Salaries &amp; Benefits</b>	<b>7,774</b>	<b>8,723</b>	<b>8,723</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	180	176	176	-
44751	Insurance/surety bond premium	-	14	14	-
47000	Miscellaneous	-	100	100	-
	<b>Total Maintenance &amp; Operation</b>	<b>180</b>	<b>290</b>	<b>290</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 7,954</b>	<b>\$ 9,013</b>	<b>\$ 9,013</b>	<b>\$ -</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
CDBG FUND-ADMINISTRATION  
201-605**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	470,892	453,892	356,600
41300	Hourly wages	-	21,000	21,000	21,000
41600-42600	Benefits	-	85,337	85,337	83,587
42700	PERS retirement	-	55,779	55,779	59,132
	<b>Total Salaries &amp; Benefits</b>	-	<b>633,008</b>	<b>616,008</b>	<b>520,319</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	3,696	3,696	600
43080	Rent	-	18,348	18,348	18,348
43110	Contractual services	-	8,000	25,000	16,000
44200	Advertising	-	6,000	6,000	4,000
44300	Telephone	-	3,000	3,000	-
44450	Postage	-	5,000	5,000	5,000
44700	Computer software	-	1,000	1,000	2,000
44750	Liability	-	12,297	12,297	9,451
44751	Insurance/surety bond premium	-	1,751	1,751	2,584
45150	Furniture & equipment	-	5,000	5,000	5,000
45170	Computer hardware	-	5,000	5,000	2,000
45250	Office supplies	-	6,200	6,200	6,200
45450	Printing and graphics	-	1,200	1,200	1,200
46900	Business meetings	-	1,000	1,000	1,000
47000	Miscellaneous	-	1,500	1,500	1,298
	<b>Total Maintenance &amp; Operation</b>	-	<b>78,992</b>	<b>95,992</b>	<b>74,681</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 712,000</b>	<b>\$ 712,000</b>	<b>\$ 595,000</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
CDBG FUND-COMMUNITY DEVELOPMENT PROJECTS  
201-801**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	78,972	10,242	10,242	10,242
41200	Overtime	4,921	-	-	-
41300	Hourly wages	88,714	104,600	104,600	55,607
41600-42600	Benefits	11,562	4,554	4,554	7,307
42700	PERS retirement	5,765	13,404	13,404	10,312
	<b>Total Salaries &amp; Benefits</b>	<b>189,933</b>	<b>132,800</b>	<b>132,800</b>	<b>83,468</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	8	-	-	-
43110	Contractual services	14,364	-	-	-
43112	Direct assistance	1,003,288	908,462	2,908,462	1,033,268
44200	Advertising	322	-	-	-
44450	Postage	704	-	-	-
44750	Liability	3,293	2,871	2,871	1,745
45100	Books	2,664	-	-	-
45150	Furniture & equipment	195	-	-	-
45250	Office supplies	865	-	-	-
45350	General supplies	2,793	-	-	-
45600	A & G overhead	2,637	-	-	-
46900	Business meetings	315	-	-	-
47000	Miscellaneous	735	-	-	-
47040	Interest on loan	16,703	28,268	28,268	17,554
47100	Principal	-	220,000	220,000	230,000
	<b>Total Maintenance &amp; Operation</b>	<b>1,048,886</b>	<b>1,159,601</b>	<b>3,159,601</b>	<b>1,282,567</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	32,147	-	-	-
52100	Construction	1,355,931	1,368,065	1,368,065	970,668
53160	Planning, survey, design	9,932	-	-	-
53170	Real property purchase	25,000	-	-	-
53280	Grants	36	-	-	-
53300	Other expenditures	442	-	-	-
	<b>Total Capital Projects</b>	<b>1,423,486</b>	<b>1,368,065</b>	<b>1,368,065</b>	<b>970,668</b>
<b>TOTAL</b>		<b>\$ 2,662,305</b>	<b>\$ 2,660,466</b>	<b>\$ 4,660,466</b>	<b>\$ 2,336,703</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
COMMUNITY DEVELOPMENT PROJECTS (201-801)**

<b>PROJECT</b>	<b>Project Number</b>	<b>Account 41000</b>	<b>Account 43000</b>	<b>Account 55000</b>	<b>FY 11-12 Total</b>
The Zone Academy - The Salvation Army	G612101		15,000		15,000
Multi-Cultural Program (and ESL Classes) - GAR	G612102		9,542		9,542
Fair Housing Program- The Housing Rights Center	G612103		7,633		7,633
Community Outreach Project - Armenian Relief Society of Western USA, Inc.	G612104		58,205		58,205
Youth Employment Program - Glendale Youth Alliance	G612105		75,667		75,667
Transitional Housing Project for Homeless Women & Children - DOH	G612106		19,084		19,084
Glendale Housing NOW-PATH Ventures	G612107		9,542		9,542
After School Tutoring-Homenetmen Glendale Ararat Chapter	G612108		15,267		15,267
"Create Freedom and Awareness" Youth Transformation Seminar- ARK Family Ctr.	G612109		11,450		11,450
Intervention/Prevention Counseling Program- CASPS	G612111		26,717		26,717
Homeless Community Outreach & Assessment- PATH Achieve Glendale	G612112		32,442		32,442
Loaves & Fishes Homeless Prevention-Catholic Charities of Los Angeles	G612113		42,000		42,000
After School Program - Club JAM	G612116		36,000		36,000
Center for Mission and Community Development Restroom and ADA Improvements-Glendale Adventist Medical Center	G612118		71,241		71,241
Youth Activities Corner-Homenetmen Glendale Ararat Chapter	G612119		56,241		56,241
ARS Community Center Roof Replacement-Armenian Relief Society	G612120		80,000		80,000
Hamilton Court Transitional Housing Electrical Upgrade and Installation of Smoke Detectors-Door of Hope	G612121		125,000		125,000
Bookmobile Program	G612201	9,000	542		9,542
Senior Services Program	G612202	20,992	-		20,992
Glendale Police Activities League (PAL)	G612203	13,788	-		13,788
STAR Youth Program	G612204	16,221	-		16,221
Youth & Family Services Program	G612205	15,267			15,267
Rosie Goes To Wall Street	G612206	8,200	3,441		11,641
Section 108 Loan Repayment (Edison Pacific)	G612312	-	247,553	-	247,553
Section 108 Loan Repayment (PATH)	G612313		240,000		240,000
Business Assistance and Job Creation Program	G612314		100,000	-	100,000
Pacific Park Artificial Turf Project	G612315			970,668	970,668
<b>Total</b>		<b>\$ 83,468</b>	<b>\$ 1,282,567</b>	<b>\$ 970,668</b>	<b>\$ 2,336,703</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
COMMUNITY DEVELOPMENT CAPITAL IMPROVEMENT PROJECTS (201-801)**

		A	B	C	D	E	F
Project	Project Description	Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
G610303	Pacific Park Pool Project	3,197,058	3,102,619	94,439	404,248	2,698,371	-
G611303	MD Mini-Park & Neighborhd Park	1,594,565	1,364,431	230,134	1,128,376	236,055	-
G611305	Carr and Maple Park Upgrades	997,000	-	997,000	-	-	-
G67314	Cedar Mini-Park	792,211	778,127	14,084	726,842	51,285	-
G612315	Pacific Park Artificial Turf	-	-	-	-	-	970,668
<b>Total</b>		<b>\$ 6,580,834</b>	<b>\$ 5,245,177</b>	<b>\$ 1,335,657</b>	<b>\$ 2,259,466</b>	<b>\$ 2,985,711</b>	<b>\$ 970,668</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
CDBG FUND-ADMINISTRATION  
201-861**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	427,787	-	-	-
41300	Hourly wages	34,166	-	-	-
41600-42600	Benefits	76,225	-	-	-
42700	PERS retirement	49,359	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>587,537</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	3,984	-	-	-
43080	Rent	18,348	-	-	-
43110	Contractual services	5,173	-	-	-
44120	Repairs to office equip	486	-	-	-
44200	Advertising	5,915	-	-	-
44300	Telephone	5,397	-	-	-
44450	Postage	4,934	-	-	-
44700	Computer software	1,457	-	-	-
44750	Liability	11,929	-	-	-
45150	Furniture & equipment	576	-	-	-
45170	Computer hardware	4,065	-	-	-
45250	Office supplies	8,188	-	-	-
45350	General supplies	76	-	-	-
45450	Printing and graphics	17	-	-	-
46900	Business meetings	436	-	-	-
47000	Miscellaneous	546	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>71,527</b>	-	-	-
<b>TOTAL</b>		<b>\$ 659,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
SUPPORTIVE HOUSING GRANT FUND  
204-801**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	88,561	64,645	64,645	92,869
41300	Hourly wages	1,501	-	-	-
41600-42600	Benefits	20,996	14,423	14,423	27,274
42700	PERS retirement	9,795	7,545	7,545	14,543
	<b>Total Salaries &amp; Benefits</b>	<b>120,853</b>	<b>86,613</b>	<b>86,613</b>	<b>134,686</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43112	Direct assistance	2,001,668	2,105,967	2,105,967	2,306,171
44300	Telephone	345	-	-	-
44750	Liability	1,982	1,615	1,615	2,461
44751	Insurance/surety bond premium	-	140	140	133
45350	General supplies	66	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>2,004,061</b>	<b>2,107,722</b>	<b>2,107,722</b>	<b>2,308,765</b>
<b>TOTAL</b>		<b>\$ 2,124,913</b>	<b>\$ 2,194,335</b>	<b>\$ 2,194,335</b>	<b>\$ 2,443,451</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
SUPPORTIVE HOUSING GRANT FUND-PROGRAMS  
204-801-00000**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	36,281	-	-	26,176
41300	Hourly wages	1,508	-	-	-
41600-42600	Benefits	9,501	-	-	9,271
42700	PERS retirement	4,018	-	-	4,099
	<b>Total Salaries &amp; Benefits</b>	<b>51,308</b>	<b>-</b>	<b>-</b>	<b>39,546</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43112	Direct assistance	1,966,043	2,065,967	2,065,967	2,267,652
44300	Telephone	345	-	-	-
44750	Liability	831	-	-	694
44751	Insurance/surety bond premium	-	25	25	-
45350	General supplies	66	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,967,286</b>	<b>2,065,992</b>	<b>2,065,992</b>	<b>2,268,346</b>
<b>TOTAL</b>		<b>\$ 2,018,593</b>	<b>\$ 2,065,992</b>	<b>\$ 2,065,992</b>	<b>\$ 2,307,892</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
SUPPORTIVE HOUSING GRANT FUND-ADMINISTRATION  
204-801-10080**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	52,280	64,645	64,645	66,693
41300	Hourly wages	(7)	-	-	-
41600-42600	Benefits	11,495	14,423	14,423	18,003
42700	PERS retirement	5,777	7,545	7,545	10,444
	<b>Total Salaries &amp; Benefits</b>	<b>69,545</b>	<b>86,613</b>	<b>86,613</b>	<b>95,140</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43112	Direct assistance	35,625	40,000	40,000	38,519
44750	Liability	1,150	1,615	1,615	1,767
44751	Insurance/surety bond premium	-	115	115	133
	<b>Total Maintenance &amp; Operation</b>	<b>36,775</b>	<b>41,730</b>	<b>41,730</b>	<b>40,419</b>
<b>TOTAL</b>		<b>\$ 106,320</b>	<b>\$ 128,343</b>	<b>\$ 128,343</b>	<b>\$ 135,559</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
EMERGENCY SHELTER GRANT FUND  
205-801**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	102,236	-	-	5,235
41200	Overtime	240	-	-	-
41300	Hourly wages	16,665	-	-	-
41600-42600	Benefits	22,748	-	-	1,853
42700	PERS retirement	11,893	-	-	820
	<b>Total Salaries &amp; Benefits</b>	<b>153,781</b>	-	-	<b>7,908</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	117,137	-	-	-
43112	Direct assistance	199,939	143,776	143,776	191,109
44750	Liability	2,621	-	-	139
	<b>Total Maintenance &amp; Operation</b>	<b>319,697</b>	<b>143,776</b>	<b>143,776</b>	<b>191,248</b>
<b>TOTAL</b>		<b>\$ 473,479</b>	<b>\$ 143,776</b>	<b>\$ 143,776</b>	<b>\$ 199,156</b>

**EMERGENCY SHELTER GRANT PROJECTS**

<b>PROJECT</b>	<b>Project Number</b>	<b>FY 2011-12 Total</b>
Loaves & Fishes Homeless Prevention-Catholic Charities of Los Angeles., Inc.	G612702	31,391
Sunrise Village Emergency Shelter-YWCA of Glendale	G612703	12,200
Hamilton Court Transitional Housing Program-Door of Hope	G612704	8,354
Emergency Housing Program-PATH Achieve Glendale	G612701	91,394
To Be Programmed into New or Current Projects		55,817
<b>Total</b>		<b>\$ 199,156</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
WIA-ADMINISTRATION  
206-861**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	276,831	292,689	303,027	313,037
41300	Hourly wages	23,601	58,282	58,282	53,821
41600-42600	Benefits	46,364	54,205	54,205	68,883
42700	PERS retirement	31,204	35,822	35,822	49,029
	<b>Total Salaries &amp; Benefits</b>	<b>378,001</b>	<b>440,998</b>	<b>451,336</b>	<b>484,770</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	572	1,644	1,644	-
43110	Contractual services	4,400	8,700	8,700	8,700
44200	Advertising	1,727	6,000	6,000	6,000
44300	Telephone	11,993	6,012	6,012	-
44450	Postage	924	1,200	1,200	1,226
44550	Travel	3,789	5,100	5,100	5,100
44650	Training	-	2,150	2,150	2,150
44700	Computer software	-	3,690	3,690	2,690
44750	Liability	7,324	8,774	8,774	8,295
44751	Insurance/surety bond premium	-	557	557	673
44800	Membership and dues	8,550	4,323	4,323	6,530
45050	Periodicals & newspapers	100	560	560	560
45100	Books	67	100	100	200
45170	Computer hardware	-	2,000	2,000	2,000
45250	Office supplies	3,014	6,785	6,785	6,785
45400	Reports & publications	-	500	500	500
45450	Printing and graphics	-	300	300	1,000
46900	Business meetings	665	1,377	1,377	1,500
47000	Miscellaneous	61	1,823	1,823	2,300
49050	Charges-other depts	(76,415)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>(33,230)</b>	<b>61,595</b>	<b>61,595</b>	<b>56,209</b>
<b>TOTAL</b>		<b>\$ 344,772</b>	<b>\$ 502,593</b>	<b>\$ 512,931</b>	<b>\$ 540,979</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
WIA-VERDUGO JOBS CENTER  
206-862**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,459,759	1,293,112	1,353,159	1,468,373
41300	Hourly wages	545,656	743,752	743,752	805,197
41600-42600	Benefits	249,924	267,113	267,113	350,957
42700	PERS retirement	166,775	158,857	158,857	229,947
	<b>Total Salaries &amp; Benefits</b>	<b>2,422,114</b>	<b>2,462,834</b>	<b>2,522,881</b>	<b>2,854,474</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,992	2,100	2,100	3,800
43050	Repairs-bldgs & grounds	643	500	500	500
43060	Utilities	69,158	69,000	69,000	69,200
43080	Rent	238,908	345,000	345,000	325,000
43110	Contractual services	88,139	48,000	48,000	196,278
43112	Direct assistance	1,676,270	366,793	424,793	489,112
44120	Repairs to office equip	745	250	250	650
44200	Advertising	14,920	6,000	6,000	15,000
44250	Data communication	146	-	-	-
44300	Telephone	917	8,000	8,000	-
44400	Janitorial services	8,803	11,600	11,600	16,000
44450	Postage	1,679	10,000	10,000	8,000
44550	Travel	5,429	5,000	5,000	5,000
44600	Laundry & towel service	-	200	200	200
44650	Training	1,715	2,400	2,400	2,400
44700	Computer software	195	9,600	9,600	5,330
44750	Liability	48,306	50,921	50,921	38,912
44751	Insurance/surety bond premium	-	3,467	3,467	4,010
44800	Membership and dues	116	850	850	510
45050	Periodicals & newspapers	625	850	850	850
45100	Books	-	200	200	200
45150	Furniture & equipment	1,462	3,500	3,500	3,500
45170	Computer hardware	7,023	8,900	8,900	7,600
45250	Office supplies	34,976	27,000	27,000	27,000
45300	Small tools	315	200	200	200
45350	General supplies	2,516	9,042	9,042	4,164
45400	Reports & publications	-	800	800	200
45450	Printing and graphics	-	700	700	700
46900	Business meetings	2,245	1,600	1,600	1,607
47000	Miscellaneous	9,204	4,200	4,200	3,624
49050	Charges-other depts	76,415	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>2,292,863</b>	<b>996,673</b>	<b>1,054,673</b>	<b>1,229,547</b>
<b>TOTAL</b>		<b>\$ 4,714,978</b>	<b>\$ 3,459,507</b>	<b>\$ 3,577,554</b>	<b>\$ 4,084,021</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE FUND  
211-824**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	-	-	407,981
41200	Overtime	-	-	-	28,200
41300	Hourly wages	-	-	-	924,000
41600-42600	Benefits	-	-	-	148,902
42700	PERS retirement	-	-	-	155,501
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>1,664,584</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	-	-	1,450
43080	Rent	-	-	-	30,000
43110	Contractual services	-	-	-	21,000
43150	Cost allocation charge	-	-	-	85,612
44200	Advertising	-	-	-	600
44352	ISD service charge	-	-	-	36,442
44450	Postage	-	-	-	1,000
44750	Liability	-	-	-	36,045
44751	Insurance/surety bond premium	-	-	-	2,407
45250	Office supplies	-	-	-	7,225
45350	General supplies	-	-	-	12,500
47000	Miscellaneous	-	-	-	300
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>234,581</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,899,165</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**GLENDALE YOUTH ALLIANCE FUND-GYA GREAT**  
**211-824-10060**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	-	-	27,000
41300	Hourly wages	-	-	-	640,000
41600-42600	Benefits	-	-	-	36,515
42700	PERS retirement	-	-	-	70,157
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>773,672</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	-	-	21,403
44352	ISD service charge	-	-	-	12,147
44750	Liability	-	-	-	17,676
44751	Insurance/surety bond premium	-	-	-	922
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>52,148</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 825,820</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE FUND-GYA GRANTS  
211-824-10410**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	-	-	313,332
41300	Hourly wages	-	-	-	50,000
41600-42600	Benefits	-	-	-	73,055
42700	PERS retirement	-	-	-	56,898
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>493,285</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	-	-	6,000
43150	Cost allocation charge	-	-	-	21,403
44750	Liability	-	-	-	9,628
44751	Insurance/surety bond premium	-	-	-	790
45250	Office supplies	-	-	-	2,225
45350	General supplies	-	-	-	3,500
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>43,546</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 536,831</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**GLENDALE YOUTH ALLIANCE FUND-GYA GYEP**  
**211-824-10470**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	-	-	1,200
41300	Hourly wages	-	-	-	115,000
41600-42600	Benefits	-	-	-	5,854
42700	PERS retirement	-	-	-	9,005
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>131,059</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	-	-	21,403
44352	ISD service charge	-	-	-	12,147
44750	Liability	-	-	-	3,079
44751	Insurance/surety bond premium	-	-	-	297
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>36,926</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 167,985</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
GLENDALE YOUTH ALLIANCE FUND-GYA SUMMER BRUSH PROGRAM  
211-824-10610**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	-	-	94,649
41300	Hourly wages	-	-	-	100,000
41600-42600	Benefits	-	-	-	32,492
42700	PERS retirement	-	-	-	17,954
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>245,095</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	-	-	1,450
43080	Rent	-	-	-	30,000
43110	Contractual services	-	-	-	15,000
43150	Cost allocation charge	-	-	-	21,403
44200	Advertising	-	-	-	600
44352	ISD service charge	-	-	-	12,148
44450	Postage	-	-	-	1,000
44750	Liability	-	-	-	5,158
44751	Insurance/surety bond premium	-	-	-	358
45250	Office supplies	-	-	-	5,000
45350	General supplies	-	-	-	9,000
47000	Miscellaneous	-	-	-	300
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>101,417</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 346,512</b>



**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**GLENDALE YOUTH ALLIANCE FUND-GYA PROGRAM COORDINATION**  
**211-824-10620**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
SALARIES & BENEFITS					
41300	Hourly wages	-	-	-	11,000
41600-42600	Benefits	-	-	-	584
42700	PERS retirement	-	-	-	861
	Total Salaries & Benefits	-	-	-	12,445
MAINTENANCE & OPERATION					
44750	Liability	-	-	-	292
44751	Insurance/surety bond premium	-	-	-	24
	Total Maintenance & Operation	-	-	-	316
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,761</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**GLENDALE YOUTH ALLIANCE FUND-GYA STAFF DEVELOPMENT**  
**211-824-10630**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	-	-	8,000
41600-42600	Benefits	-	-	-	402
42700	PERS retirement	-	-	-	626
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>9,028</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	-	-	-	212
44751	Insurance/surety bond premium	-	-	-	16
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>228</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,256</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
NUTRITIONAL MEALS GRANT FUND-RECREATION PROGRAMS & SERVICES-SENIOR PROGRAMS  
270-604-50037**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	114,140	151,954	151,954	146,107
41300	Hourly wages	63,472	106,876	106,876	63,189
41600-42600	Benefits	26,057	43,098	43,098	44,244
42700	PERS retirement	18,205	23,973	23,973	32,775
	<b>Total Salaries &amp; Benefits</b>	<b>221,874</b>	<b>325,901</b>	<b>325,901</b>	<b>286,315</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43050	Repairs-bldgs & grounds	3,600	-	-	-
43110	Contractual services	219,175	170,819	281,910	213,377
44300	Telephone	3,707	3,504	3,504	-
44351	Fleet / equip rental charge	4,920	4,920	4,920	4,920
44450	Postage	265	100	100	450
44550	Travel	630	-	-	-
44650	Training	125	125	125	125
44750	Liability	-	-	-	5,545
44751	Insurance/surety bond premium	-	-	-	783
45150	Furniture & equipment	794	6,200	6,200	2,500
45350	General supplies	4,724	4,636	4,636	6,502
45450	Printing and graphics	-	1,000	1,000	240
47000	Miscellaneous	3,131	-	-	-
47010	Discount earned & lost	(500)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>240,572</b>	<b>191,304</b>	<b>302,395</b>	<b>234,442</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	22,933	-	-	-
	<b>Total Capital Outlay</b>	<b>22,933</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 485,379</b>	<b>\$ 517,205</b>	<b>\$ 628,296</b>	<b>\$ 520,757</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
CAPITAL IMPROVEMENT FUND  
401-601**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,233,556	807,526	807,526	933,330
41200	Overtime	11,309	-	-	-
41300	Hourly wages	552,305	-	-	-
41600-42600	Benefits	199,902	175,911	175,911	242,492
42700	PERS retirement	118,893	94,254	94,254	146,003
42799	Salary charges out	(1,215,819)	(1,077,691)	(1,077,691)	(1,321,825)
	<b>Total Salaries &amp; Benefits</b>	<b>900,146</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,371	5,280	5,280	10,032
44300	Telephone	34	-	-	-
44450	Postage	528	-	-	-
44750	Liability	39,908	20,189	20,189	23,506
45350	General supplies	366	-	-	-
45600	A & G overhead	166,590	-	-	-
47010	Discount earned & lost	(994)	-	-	-
49050	Charges-other depts	-	(25,469)	(25,469)	(33,538)
	<b>Total Maintenance &amp; Operation</b>	<b>212,804</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51150	Buildings and structures	1,890	-	-	-
51200	Other improvements	2,515,185	2,500,113	2,246,713	675,511
51250	Equipment	(19)	-	-	-
53140	Administration costs	(161,981)	-	-	-
53170	Real property purchase	15,372	-	-	-
53190	Operation of property	7,125	-	-	-
53300	Other expenditures	129	-	-	-
	<b>Total Capital Projects</b>	<b>2,377,701</b>	<b>2,500,113</b>	<b>2,246,713</b>	<b>675,511</b>
<b>TOTAL</b>		<b>\$ 3,490,651</b>	<b>\$ 2,500,113</b>	<b>\$ 2,246,713</b>	<b>\$ 675,511</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**CAPITAL IMPROVEMENT FUND-CDBG**  
**401-801**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
CAPITAL PROJECTS					
53280	Grants	325	-	-	-
	Total Capital Projects	325	-	-	-
<hr/>					
<b>TOTAL DEPARTMENT</b>		<b>\$ 325</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**DEVELOPMENT IMPACT FEES FUND**  
**405-601**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
CAPITAL PROJECTS					
51200	Other improvements	-	-	978,000	-
	Total Capital Projects	-	-	978,000	-
		<hr/>			
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 978,000</b>	<b>\$ -</b>
		<hr/> <hr/>			

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-PARKS  
501-602**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	76,545	99,792	99,792	82,062
41300	Hourly wages	-	10,495	10,495	43,274
41600-42600	Benefits	20,590	31,336	31,336	25,915
42700	PERS retirement	8,797	11,648	11,648	12,851
	<b>Total Salaries &amp; Benefits</b>	<b>105,932</b>	<b>153,271</b>	<b>153,271</b>	<b>164,102</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	240	-	-	-
43050	Repairs-bldgs & grounds	6,270	45,000	45,000	45,000
43110	Contractual services	5,206	45,000	45,000	48,000
43150	Cost allocation charge	7,625	20,408	20,408	17,205
44100	Repairs to equipment	-	10,000	10,000	7,500
44351	Fleet / equip rental charge	10,000	10,000	10,000	10,000
44352	ISD service charge	-	-	-	1,603
44400	Janitorial services	(145)	-	-	-
44450	Postage	-	-	-	500
44550	Travel	48	-	-	-
44650	Training	1,795	-	-	4,500
44750	Liability	1,858	2,757	2,757	3,322
44751	Insurance/surety bond premium	-	217	217	252
45250	Office supplies	911	-	-	2,000
45300	Small tools	-	2,500	2,500	5,000
45350	General supplies	41,788	42,000	42,000	48,000
45450	Printing and graphics	-	1,000	1,000	1,000
46000	Depreciation	3,136	3,136	3,136	-
46900	Business meetings	-	-	-	1,500
47000	Miscellaneous	-	-	-	1,500
	<b>Total Maintenance &amp; Operation</b>	<b>78,732</b>	<b>182,018</b>	<b>182,018</b>	<b>196,882</b>
<b>TOTAL</b>		<b>\$ 184,664</b>	<b>\$ 335,289</b>	<b>\$ 335,289</b>	<b>\$ 360,984</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-PARKS-PARKS MAINTENANCE  
501-602-50001**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	76,545	99,792	99,792	82,062
41300	Hourly wages	-	10,495	10,495	42,500
41600-42600	Benefits	20,590	31,336	31,336	25,893
42700	PERS retirement	8,797	11,648	11,648	12,851
	<b>Total Salaries &amp; Benefits</b>	<b>105,932</b>	<b>153,271</b>	<b>153,271</b>	<b>163,306</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	240	-	-	-
43050	Repairs-bldgs & grounds	6,270	45,000	45,000	45,000
43110	Contractual services	5,206	45,000	45,000	48,000
43150	Cost allocation charge	7,625	20,408	20,408	17,205
44100	Repairs to equipment	-	10,000	10,000	7,500
44351	Fleet / equip rental charge	10,000	10,000	10,000	10,000
44352	ISD service charge	-	-	-	1,603
44400	Janitorial services	(145)	-	-	-
44450	Postage	-	-	-	500
44550	Travel	48	-	-	-
44650	Training	1,795	-	-	4,500
44750	Liability	1,858	2,757	2,757	3,301
44751	Insurance/surety bond premium	-	217	217	252
45250	Office supplies	911	-	-	2,000
45300	Small tools	-	2,500	2,500	5,000
45350	General supplies	41,788	42,000	42,000	48,000
45450	Printing and graphics	-	1,000	1,000	1,000
46000	Depreciation	3,136	3,136	3,136	-
46900	Business meetings	-	-	-	1,500
47000	Miscellaneous	-	-	-	1,500
	<b>Total Maintenance &amp; Operation</b>	<b>78,732</b>	<b>182,018</b>	<b>182,018</b>	<b>196,861</b>
<b>TOTAL</b>		<b>\$ 184,664</b>	<b>\$ 335,289</b>	<b>\$ 335,289</b>	<b>\$ 360,167</b>



**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**RECREATION FUND-PARKS-OPEN SPACE & TRAIL**  
**501-602-50021**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	-	-	774
41600-42600	Benefits	-	-	-	22
	<b>Total Salaries &amp; Benefits</b>	-	-	-	<b>796</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	-	-	-	21
	<b>Total Maintenance &amp; Operation</b>	-	-	-	<b>21</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 817</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES  
501-603**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	408,401	499,290	499,290	483,918
41200	Overtime	4,584	-	-	-
41300	Hourly wages	325,319	310,706	325,206	387,888
41600-42600	Benefits	146,279	191,768	191,768	173,125
42700	PERS retirement	65,020	94,541	94,541	92,315
42798	Program reduction salary&ben	-	-	-	64,794
	<b>Total Salaries &amp; Benefits</b>	<b>949,603</b>	<b>1,096,305</b>	<b>1,110,805</b>	<b>1,202,040</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	73	125	125	125
42900	Uniform allowance	1,637	510	510	510
43050	Repairs-bldgs & grounds	11,329	11,000	11,000	11,000
43060	Utilities	303,082	352,397	352,397	292,397
43080	Rent	1,195	-	-	-
43110	Contractual services	159,950	107,000	107,000	107,240
43111	Construction services	18,549	-	-	-
43150	Cost allocation charge	62,232	101,016	101,016	77,478
44100	Repairs to equipment	3,557	2,000	2,000	2,000
44200	Advertising	87	2,000	2,000	2,000
44300	Telephone	6,784	3,560	3,560	-
44351	Fleet / equip rental charge	9,538	9,538	9,538	9,538
44352	ISD service charge	-	13,184	13,184	30,248
44400	Janitorial services	6,624	-	-	-
44450	Postage	252	512	512	512
44650	Training	1,070	1,775	1,775	1,775
44750	Liability	25,470	20,250	20,750	23,104
44751	Insurance/surety bond premium	-	8,550	8,550	9,176
44800	Membership and dues	2,565	175	175	175
45150	Furniture & equipment	4,903	-	-	-
45170	Computer hardware	126	-	-	-
45250	Office supplies	2,652	2,195	2,195	2,195
45300	Small tools	154	-	-	-
45350	General supplies	96,900	78,809	78,809	78,809
45450	Printing and graphics	566	500	500	500
46000	Depreciation	-	-	-	1,805
46900	Business meetings	-	100	100	100
47000	Miscellaneous	5,528	4,893	4,893	5,093
49049	Program reductions M&O	-	-	-	294
	<b>Total Maintenance &amp; Operation</b>	<b>724,822</b>	<b>720,089</b>	<b>720,589</b>	<b>656,074</b>
<b>TOTAL</b>		<b>\$ 1,674,425</b>	<b>\$ 1,816,394</b>	<b>\$ 1,831,394</b>	<b>\$ 1,858,114</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-CIVIC AUDITORIUM  
501-603-50011**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	169,116	251,814	251,814	238,512
41200	Overtime	3,199	-	-	-
41300	Hourly wages	205,758	177,834	177,834	177,363
41600-42600	Benefits	71,466	107,371	107,371	92,592
42700	PERS retirement	33,276	50,149	50,149	37,351
	<b>Total Salaries &amp; Benefits</b>	<b>482,815</b>	<b>587,168</b>	<b>587,168</b>	<b>545,818</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	79	-	-	-
43050	Repairs-bldgs & grounds	11,118	6,000	6,000	6,000
43060	Utilities	164,634	190,000	190,000	130,000
43080	Rent	1,195	-	-	-
43110	Contractual services	96,757	61,900	61,900	62,140
43150	Cost allocation charge	8,890	20,203	20,203	17,370
44100	Repairs to equipment	3,557	-	-	-
44200	Advertising	87	2,000	2,000	2,000
44300	Telephone	3,110	2,880	2,880	-
44351	Fleet / equip rental charge	2,000	2,000	2,000	2,000
44352	ISD service charge	-	4,120	4,120	6,246
44400	Janitorial services	2,761	-	-	-
44450	Postage	21	196	196	196
44650	Training	750	375	375	375
44750	Liability	16,585	10,741	10,741	11,021
44751	Insurance/surety bond premium	-	7,648	7,648	8,129
45150	Furniture & equipment	1,557	-	-	-
45250	Office supplies	1,989	1,200	1,200	1,200
45300	Small tools	154	-	-	-
45350	General supplies	28,233	12,000	12,000	12,000
45450	Printing and graphics	38	-	-	-
47000	Miscellaneous	5,283	1,700	1,700	1,700
	<b>Total Maintenance &amp; Operation</b>	<b>348,799</b>	<b>322,963</b>	<b>322,963</b>	<b>260,377</b>
<b>TOTAL</b>		<b>\$ 831,615</b>	<b>\$ 910,131</b>	<b>\$ 910,131</b>	<b>\$ 806,195</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-SPORTS COMPLEX  
501-603-50012**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	239,285	247,476	247,476	245,406
41200	Overtime	1,385	-	-	-
41300	Hourly wages	75,751	83,819	83,819	88,262
41600-42600	Benefits	69,580	78,241	78,241	73,885
42700	PERS retirement	31,109	38,668	38,668	51,831
	<b>Total Salaries &amp; Benefits</b>	<b>417,109</b>	<b>448,204</b>	<b>448,204</b>	<b>459,384</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	73	125	125	125
42900	Uniform allowance	1,558	510	510	510
43050	Repairs-bldgs & grounds	210	5,000	5,000	5,000
43060	Utilities	138,448	162,397	162,397	162,397
43110	Contractual services	54,858	40,300	40,300	40,300
43150	Cost allocation charge	8,890	26,935	26,935	21,358
44100	Repairs to equipment	-	2,000	2,000	2,000
44300	Telephone	476	680	680	-
44351	Fleet / equip rental charge	7,538	7,538	7,538	7,538
44352	ISD service charge	-	4,120	4,120	6,242
44400	Janitorial services	3,862	-	-	-
44450	Postage	231	316	316	316
44650	Training	320	1,400	1,400	1,400
44750	Liability	7,782	8,283	8,283	8,842
44751	Insurance/surety bond premium	-	789	789	913
44800	Membership and dues	2,565	175	175	175
45150	Furniture & equipment	3,347	-	-	-
45170	Computer hardware	126	-	-	-
45250	Office supplies	462	840	840	840
45350	General supplies	62,466	56,610	56,610	56,610
45450	Printing and graphics	-	500	500	500
46000	Depreciation	-	-	-	1,805
46900	Business meetings	-	100	100	100
47000	Miscellaneous	-	250	250	450
	<b>Total Maintenance &amp; Operation</b>	<b>293,211</b>	<b>318,868</b>	<b>318,868</b>	<b>317,421</b>
<b>TOTAL</b>		<b>\$ 710,321</b>	<b>\$ 767,072</b>	<b>\$ 767,072</b>	<b>\$ 776,805</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-BRAND STUDIOS  
501-603-50013**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	1,876	1,876	1,876
41600-42600	Benefits	-	235	235	53
42700	PERS retirement	-	219	219	-
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>2,330</b>	<b>2,330</b>	<b>1,929</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	8,890	6,735	6,735	-
44300	Telephone	1,599	-	-	-
44352	ISD service charge	-	824	824	2,160
44750	Liability	-	47	47	50
44751	Insurance/surety bond premium	-	12	12	14
45350	General supplies	202	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>10,692</b>	<b>7,618</b>	<b>7,618</b>	<b>2,224</b>
<b>TOTAL</b>		<b>\$ 10,692</b>	<b>\$ 9,948</b>	<b>\$ 9,948</b>	<b>\$ 4,153</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-MAPLE PARK COMMUNITY CENTER  
501-603-50014**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	6,418	3,001	3,001	10,734
41600-42600	Benefits	741	377	377	242
42700	PERS retirement	-	350	350	779
42798	Program reduction salary&ben	-	-	-	30,822
	<b>Total Salaries &amp; Benefits</b>	<b>7,159</b>	<b>3,728</b>	<b>3,728</b>	<b>42,577</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	8,890	6,735	6,735	4,276
44352	ISD service charge	-	824	824	2,160
44750	Liability	161	75	75	285
44751	Insurance/surety bond premium	-	20	20	23
45350	General supplies	2,221	1,000	1,000	1,000
45450	Printing and graphics	528	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>11,801</b>	<b>8,654</b>	<b>8,654</b>	<b>7,744</b>
<b>TOTAL</b>		<b>\$ 18,959</b>	<b>\$ 12,382</b>	<b>\$ 12,382</b>	<b>\$ 50,321</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-PACIFIC COMMUNITY CENTER  
501-603-50015**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	31,530	22,511	22,511	50,435
41600-42600	Benefits	3,815	2,825	2,825	4,163
42700	PERS retirement	635	2,627	2,627	-
42798	Program reduction salary&ben	-	-	-	30,821
	<b>Total Salaries &amp; Benefits</b>	<b>35,980</b>	<b>27,963</b>	<b>27,963</b>	<b>85,419</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	6,925	4,800	4,800	4,800
43150	Cost allocation charge	8,890	20,203	20,203	17,370
44352	ISD service charge	-	824	824	2,160
44750	Liability	749	563	563	1,337
44751	Insurance/surety bond premium	-	45	45	54
45250	Office supplies	201	-	-	-
45350	General supplies	2,356	5,000	5,000	5,000
47000	Miscellaneous	-	2,943	2,943	2,943
	<b>Total Maintenance &amp; Operation</b>	<b>19,121</b>	<b>34,378</b>	<b>34,378</b>	<b>33,664</b>
<b>TOTAL</b>		<b>\$ 55,101</b>	<b>\$ 62,341</b>	<b>\$ 62,341</b>	<b>\$ 119,083</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-ADULT RECREATION COMMUNITY CENTER  
501-603-50016**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	12,006	12,006	13,098
41600-42600	Benefits	-	1,507	1,507	275
42700	PERS retirement	-	1,401	1,401	2,051
	<b>Total Salaries &amp; Benefits</b>	-	14,914	14,914	15,424
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	6,735	6,735	4,276
44300	Telephone	1,599	-	-	-
44352	ISD service charge	-	824	824	2,160
44750	Liability	-	300	300	347
45350	General supplies	-	1,500	1,500	1,500
	<b>Total Maintenance &amp; Operation</b>	1,599	9,359	9,359	8,283
<b>TOTAL</b>		<b>\$ 1,599</b>	<b>\$ 24,273</b>	<b>\$ 24,273</b>	<b>\$ 23,707</b>



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-SPARR HEIGHTS COMMUNITY CENTER  
501-603-50017**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	5,420	6,121	6,121	5,816
41600-42600	Benefits	626	768	768	758
42700	PERS retirement	-	714	714	-
42798	Program reduction salary&ben	-	-	-	3,151
	<b>Total Salaries &amp; Benefits</b>	<b>6,047</b>	<b>7,603</b>	<b>7,603</b>	<b>9,725</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	8,891	6,735	6,735	4,276
44352	ISD service charge	-	824	824	2,160
44750	Liability	127	153	153	154
44751	Insurance/surety bond premium	-	22	22	26
45250	Office supplies	-	155	155	155
45350	General supplies	-	691	691	691
49049	Program reductions M&O	-	-	-	294
	<b>Total Maintenance &amp; Operation</b>	<b>9,018</b>	<b>8,580</b>	<b>8,580</b>	<b>7,756</b>
<b>TOTAL</b>		<b>\$ 15,064</b>	<b>\$ 16,183</b>	<b>\$ 16,183</b>	<b>\$ 17,481</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-VERDUGO SKATE PARK  
501-603-50018**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	163	3,538	3,538	3,389
41600-42600	Benefits	19	444	444	105
42700	PERS retirement	-	413	413	303
	<b>Total Salaries &amp; Benefits</b>	<b>182</b>	<b>4,395</b>	<b>4,395</b>	<b>3,797</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	1,411	-	-	-
43111	Construction services	18,549	-	-	-
43150	Cost allocation charge	8,891	6,735	6,735	4,276
44352	ISD service charge	-	824	824	2,160
44750	Liability	60	88	88	90
44751	Insurance/surety bond premium	-	14	14	17
45350	General supplies	1,421	2,008	2,008	2,008
	<b>Total Maintenance &amp; Operation</b>	<b>30,331</b>	<b>9,669</b>	<b>9,669</b>	<b>8,551</b>
<b>TOTAL</b>		<b>\$ 30,513</b>	<b>\$ 14,064</b>	<b>\$ 14,064</b>	<b>\$ 12,348</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-PARKS MAINTENANCE  
501-603-50020**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	279	-	-	-
41600-42600	Benefits	32	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>311</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	6	-	-	-
47000	Miscellaneous	245	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>251</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 562</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-FACILITIES-PACIFIC PARK POOL  
501-603-50022**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	-	14,500	36,915
41600-42600	Benefits	-	-	-	1,052
	<b>Total Salaries &amp; Benefits</b>	-	-	14,500	37,967
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	-	-	4,276
44352	ISD service charge	-	-	-	4,800
44750	Liability	-	-	500	978
	<b>Total Maintenance &amp; Operation</b>	-	-	500	10,054
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 48,021</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES  
501-604**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	121,234	123,685	123,685	124,164
41200	Overtime	21,422	-	-	21,000
41300	Hourly wages	185,047	212,609	212,609	241,136
41600-42600	Benefits	37,691	38,199	38,199	52,904
42700	PERS retirement	22,330	39,256	39,256	30,566
42798	Program reduction salary&ben	-	-	-	168,578
	<b>Total Salaries &amp; Benefits</b>	<b>387,724</b>	<b>413,749</b>	<b>413,749</b>	<b>638,348</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,733	1,720	1,720	1,720
42900	Uniform allowance	6,046	615	615	595
43080	Rent	4,879	5,850	5,850	5,850
43110	Contractual services	166,182	112,192	112,192	97,936
43150	Cost allocation charge	56,429	70,092	70,092	33,623
44200	Advertising	-	500	500	500
44250	Data communication	769	-	-	-
44300	Telephone	5,398	1,650	1,650	-
44352	ISD service charge	-	3,294	3,294	35,609
44450	Postage	684	1,088	1,088	1,088
44700	Computer software	8,891	8,500	8,500	-
44750	Liability	8,006	8,406	8,406	10,316
44751	Insurance/surety bond premium	-	753	753	873
45150	Furniture & equipment	477	-	-	-
45250	Office supplies	4,328	3,810	3,810	4,260
45350	General supplies	38,969	57,689	57,689	64,559
45450	Printing and graphics	-	3,300	3,300	3,300
47000	Miscellaneous	2,272	750	750	500
49049	Program reductions M&O	-	-	-	11,334
	<b>Total Maintenance &amp; Operation</b>	<b>305,062</b>	<b>280,209</b>	<b>280,209</b>	<b>272,063</b>
<b>TOTAL</b>		<b>\$ 692,787</b>	<b>\$ 693,958</b>	<b>\$ 693,958</b>	<b>\$ 910,411</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-OPEN SPACE & TRAIL  
501-604-50021**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	3,154	2,806	2,806	-
41600-42600	Benefits	175	167	167	-
42700	PERS retirement	-	328	328	-
	<b>Total Salaries &amp; Benefits</b>	<b>3,329</b>	<b>3,301</b>	<b>3,301</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	734	-	-	-
43150	Cost allocation charge	-	1,682	1,682	-
44750	Liability	69	70	70	-
45350	General supplies	273	750	750	-
47000	Miscellaneous	-	250	250	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,076</b>	<b>2,752</b>	<b>2,752</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 4,405</b>	<b>\$ 6,053</b>	<b>\$ 6,053</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-LIFE-LONG LEARNING  
501-604-50031**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	121,234	123,685	123,685	124,164
41200	Overtime	21,422	-	-	21,000
41300	Hourly wages	68,250	99,020	99,020	107,597
41600-42600	Benefits	28,494	31,440	31,440	43,733
42700	PERS retirement	18,287	25,997	25,997	28,276
42798	Program reduction salary&ben	-	-	-	51,508
	<b>Total Salaries &amp; Benefits</b>	<b>257,688</b>	<b>280,142</b>	<b>280,142</b>	<b>376,278</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	695	720	720	720
42900	Uniform allowance	2,920	240	240	240
43110	Contractual services	79,588	69,464	69,464	58,208
43150	Cost allocation charge	28,215	28,898	28,898	12,500
44250	Data communication	769	-	-	-
44300	Telephone	6	450	450	-
44352	ISD service charge	-	1,647	1,647	15,000
44450	Postage	17	49	49	49
44700	Computer software	8,891	8,500	8,500	-
44750	Liability	5,052	5,567	5,567	6,777
44751	Insurance/surety bond premium	-	445	445	516
45150	Furniture & equipment	477	-	-	-
45250	Office supplies	3,209	1,500	1,500	1,950
45350	General supplies	7,558	8,345	8,345	16,545
45450	Printing and graphics	-	1,200	1,200	1,200
47000	Miscellaneous	2,272	300	300	300
49049	Program reductions M&O	-	-	-	4,386
	<b>Total Maintenance &amp; Operation</b>	<b>139,668</b>	<b>127,325</b>	<b>127,325</b>	<b>118,391</b>
<b>TOTAL</b>		<b>\$ 397,356</b>	<b>\$ 407,467</b>	<b>\$ 407,467</b>	<b>\$ 494,669</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-CITY-WIDE SPORTS  
501-604-50032**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	36,886	38,745	38,745	61,505
41600-42600	Benefits	3,440	2,306	2,306	2,600
42700	PERS retirement	2,486	4,523	4,523	2,290
42798	Program reduction salary&ben	-	-	-	38,553
	<b>Total Salaries &amp; Benefits</b>	<b>42,811</b>	<b>45,574</b>	<b>45,574</b>	<b>104,948</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	75	75	75
43080	Rent	4,255	5,000	5,000	5,000
43110	Contractual services	65,331	21,488	21,488	21,488
43150	Cost allocation charge	14,107	18,915	18,915	12,500
44352	ISD service charge	-	-	-	15,000
44450	Postage	668	1,039	1,039	1,039
44750	Liability	825	968	968	1,630
44751	Insurance/surety bond premium	-	155	155	179
45250	Office supplies	1,119	1,560	1,560	1,560
45350	General supplies	7,444	18,810	18,810	18,810
45450	Printing and graphics	-	1,400	1,400	1,400
47000	Miscellaneous	-	200	200	200
	<b>Total Maintenance &amp; Operation</b>	<b>93,749</b>	<b>69,610</b>	<b>69,610</b>	<b>78,881</b>
<b>TOTAL</b>		<b>\$ 136,560</b>	<b>\$ 115,184</b>	<b>\$ 115,184</b>	<b>\$ 183,829</b>



**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**RECREATION FUND-RECREATION PROGRAMS & SERVICES-ARTS & CULTURE**  
**501-604-50033**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
44300	Telephone	1,599	-	-	-
44750	Liability	18	-	-	-
	Total Maintenance & Operation	1,617	-	-	-
<b>TOTAL</b>		<b>\$ 1,617</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**COMMUNITY SERVICES & PARKS DEPARTMENT**  
**RECREATION FUND-RECREATION PROGRAMS & SERVICES-YOUTH OUTREACH**  
**501-604-50034**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
44300	Telephone	1,599	-	-	-
45350	General supplies	-	500	500	-
	Total Maintenance & Operation	1,599	500	500	-
<b>TOTAL</b>		<b>\$ 1,599</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-YOUTH PROGRAMS  
501-604-50035**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	76,757	72,038	72,038	72,034
41600-42600	Benefits	5,582	4,286	4,286	6,571
42700	PERS retirement	1,557	8,408	8,408	-
42798	Program reduction salary&ben	-	-	-	78,517
	<b>Total Salaries &amp; Benefits</b>	<b>83,896</b>	<b>84,732</b>	<b>84,732</b>	<b>157,122</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,038	1,000	1,000	1,000
42900	Uniform allowance	3,126	300	300	280
43080	Rent	623	850	850	850
43110	Contractual services	17,149	18,240	18,240	18,240
43150	Cost allocation charge	14,107	18,915	18,915	7,900
44200	Advertising	-	500	500	500
44300	Telephone	2,194	1,200	1,200	-
44352	ISD service charge	-	1,647	1,647	5,609
44750	Liability	2,042	1,801	1,801	1,909
44751	Insurance/surety bond premium	-	128	128	149
45250	Office supplies	-	750	750	750
45350	General supplies	21,542	25,784	25,784	26,704
45450	Printing and graphics	-	700	700	700
49049	Program reductions M&O	-	-	-	6,948
	<b>Total Maintenance &amp; Operation</b>	<b>61,821</b>	<b>71,815</b>	<b>71,815</b>	<b>71,539</b>
<b>TOTAL</b>		<b>\$ 145,717</b>	<b>\$ 156,547</b>	<b>\$ 156,547</b>	<b>\$ 228,661</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-CLUB MAPLE  
501-604-50036**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43110	Contractual services	3,380	3,000	3,000	-
44751	Insurance/surety bond premium	-	22	22	-
45350	General supplies	2,152	1,000	1,000	-
	Total Maintenance & Operation	5,532	4,022	4,022	-
<b>TOTAL</b>		<b>\$ 5,532</b>	<b>\$ 4,022</b>	<b>\$ 4,022</b>	<b>\$ -</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
RECREATION FUND-RECREATION PROGRAMS & SERVICES-SENIOR PROGRAMS  
501-604-50037**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43150	Cost allocation charge	-	1,682	1,682	723
44751	Insurance/surety bond premium	-	3	3	29
45350	General supplies	-	2,500	2,500	2,500
	Total Maintenance & Operation	-	4,185	4,185	3,252
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 4,185</b>	<b>\$ 4,185</b>	<b>\$ 3,252</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Accountant I	0.75	0.75	0.75	0.75
Accounting Services Specialist	1.35	1.35	1.35	1.35
Accounting Technician	1.00	1.00	1.00	1.00
Administrative Analyst	11.55	11.55	11.50	11.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	1.00	1.00	1.00	1.00
Asst. Director of Community Svcs & Parks	0.70	1.00	1.00	1.00
Asst. Project Manager	1.00	1.00	1.00	1.00
Budget Analyst	-	-	0.05	-
Building Repairer	7.00	7.00	7.00	7.00
Case Worker I	3.00	3.00	3.00	3.00
Case Worker II	4.00	4.00	4.00	4.00
Community Development Supervisor	-	-	1.00	1.00
Community Services Administrator	1.00	1.00	1.00	1.00
Community Services Coordinator	9.00	9.00	9.00	9.00
Community Services Manager	3.00	3.00	3.00	3.00
Community Services Specialist	6.00	6.00	7.00	6.00
Community Services Supervisor	9.00	9.00	9.00	8.00
Custodial Worker	3.00	3.00	3.00	3.00
Customer Service Representative	1.00	1.00	1.00	1.00
Departmental Budget Specialist	1.00	1.00	1.00	1.00
Deputy City Attorney	0.05	0.05	0.05	0.05
Director of Community Services & Parks	1.00	1.00	1.00	1.00
Director of Comm. Dev. & Housing	0.25	-	-	-
Equipment Operator I	1.00	1.00	1.00	1.00
Executive Analyst	1.00	-	-	-
Gardener	30.00	30.00	30.00	29.00
Human Resources Analyst II	-	-	0.15	0.15
Laborer	1.00	1.00	1.00	1.00
Maintenance Worker	5.00	5.00	5.00	5.00
Office Services Specialist I	2.00	2.00	2.00	2.00
Office Services Specialist II	1.00	1.00	1.00	1.00
Office Services Supervisor	0.25	0.10	0.10	0.10
Office Specialist II	2.00	2.00	2.00	2.00
Park Maintenance Supervisor	3.00	3.00	3.00	3.00
Park Naturalist	1.00	1.00	1.00	-
Park Services Administrator	1.00	1.00	1.00	1.00
Park Services Manager	4.00	4.00	4.00	4.00
Parks Maint. Supervisor	1.00	1.00	1.00	1.00
PC Specialist	2.00	-	-	-
Program Coordinator	2.00	2.00	2.00	2.00
Program Specialist	4.00	4.00	4.00	4.00
Program Supervisor	1.00	1.00	-	-
Project Management Administrator	1.00	1.00	1.00	1.00
Project Manager	4.00	4.00	4.00	4.00
Rec & Community Services Coordinator	1.00	1.00	-	-
Seasonal Laborer/Park Laborer	14.00	14.00	14.00	14.00
Sr. Accountant	0.35	0.35	0.35	0.35
Sr. Administrative Analyst	3.00	2.00	2.00	2.00
Sr. Budget Analyst	-	-	-	0.05
Sr. Building Repairer	2.00	2.00	2.00	2.00
Sr. Community Development Supervisor	3.00	2.90	2.90	2.90

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Sr. Gardener	4.00	4.00	4.00	4.00
Sr. Office Services Specialist	6.00	5.00	5.00	4.00
Sr. Park Naturalist	1.00	1.00	1.00	-
Sr. Project Manager	1.00	1.00	1.00	1.00
Workforce Development Administrator	1.00	1.00	1.00	1.00
Total Salaried Employees	<u>170.25</u>	<u>165.05</u>	<u>165.20</u>	<u>158.70</u>

Unclassified positions

Accountant I	1.00	1.00	1.00	1.00
Administrative Analyst	5.00	5.00	5.00	3.00
Case Worker I	4.00	4.00	3.00	2.00
Case Worker II	-	-	1.00	1.00
Program Coordinator	1.00	1.00	-	-
Program Specialist	3.00	3.00	3.00	3.00
Total Unclassified positions	<u>14.00</u>	<u>14.00</u>	<u>13.00</u>	<u>10.00</u>

Hourly Employees

Accounting Technician	0.50	(1)	0.50	(1)	0.50	(1)	-	*
Administrative Analyst	0.50	(1)	0.50	(1)	0.50	(1)	-	
Administrative Assistant	-		0.30	(1)	0.30	(1)	0.51	(1)
Assistant Pool Manager	0.51	(3)	0.51	(3)	0.51	(3)	0.69	(4)
City Resource Specialist	2.51	(6)	2.51	(6)	2.51	(6)	1.80	(3)
Civic Auditorium Attendant	0.24	(21)	0.25	(20)	0.25	(20)	0.19	(20)
Civic Auditorium Event Attendant	3.98	(10)	4.81	(8)	4.81	(8)	4.95	(10)
Civic Auditorium Event Facilitator	0.86	(5)	0.65	(5)	0.65	(5)	0.96	(2)
Civic Event Staff	0.02	(4)	0.02	(4)	0.02	(4)	-	
Community Services Specialist	3.52	(13)	3.89	(14)	3.89	(14)	-	
Custodial Worker	1.34	(3)	1.34	(3)	1.34	(3)	1.25	(2)
Customer Service Assistant	1.23	(2)	1.21	(2)	1.21	(2)	1.10	(2)
Customer Service Representative	0.60	(1)	0.60	(1)	0.60	(1)	-	
Facility Attendant I	2.09	(4)	2.45	(5)	2.45	(5)	10.01	(26)
Facility Attendant II	5.04	(17)	9.03	(23)	9.03	(23)	2.26	(8)
Gardener	0.07	(16)	0.08	(14)	0.08	(14)	-	
Glendale Youth Alliance Worker	0.03	(10)	0.03	(8)	0.03	(8)	-	
Hourly City Worker	13.99	(27)	15.86	(24)	15.86	(24)	15.27	(20)
Hourly City Worker/Instructor	-		2.07	(44)	2.07	(44)	1.99	(25)
Hourly Coordinator	0.60	(1)	-		-		-	
Hourly Program Specialist (summer)	-		1.00	(3)	1.00	(3)	-	
Lifeguard I	1.27	(39)	1.08	(26)	1.08	(26)	3.99	(17)
Lifeguard II	2.73	(46)	2.99	(72)	2.99	(72)	3.12	(18)
Lifeguard III	1.20	(29)	1.12	(16)	1.12	(16)	1.91	(11)
Meal Coordinator	-		1.69	(3)	1.69	(3)	1.33	(3)
Meal Driver	-		-		-		0.96	(3)
Office Specialist I	-		-		-		1.00	(1)
Park Ranger (Non-Safety)	0.24	(3)	-		-		-	
Pool Manager	0.62	(6)	0.62	(6)	0.62	(6)	0.69	(4)
Recreation Leader I	2.58	(16)	1.38	(12)	1.38	(12)	3.08	(22)
Recreation Leader II	10.37	(156)	9.74	(179)	9.74	(179)	5.30	(25)
Recreation Leader III	2.36	(32)	2.44	(30)	2.44	(30)	1.10	(6)
Recreation Program Specialist	2.11	(48)	4.26	(15)	4.26	(15)	2.39	(11)
Reserve Park Ranger	0.02	(1)	-		-		-	
Seasonal Laborer	3.46	(6)	6.33	(11)	6.33	(11)	9.10	(13.5)
Skate Attendants I	1.73	varies	1.73	(2)	1.73	(2)	0.93	(3)

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10		Budget 2010-11		Revised Budget 2010-11		Adopted Budget 2011-12	
Skate Attendants II	1.80	varies	1.84	(4)	1.84	(4)	2.58	(9)
Weekend Supervisor	0.60	(1)	0.60	(1)	0.60	(1)	0.77	(1)
Youth Employment Apprentice Worker	11.20	(40)	11.20	(40)	11.20	(40)	14.75	(44)
Youth Employment Team Supervisor	8.00	(26)	8.00	(26)	8.00	(26)	7.65	(23)
Youth Worker	11.30	(117)	11.30	(117)	11.30	(117)	9.10	(117)
Total Hourly Employees	<u>99.21</u>		<u>113.93</u>		<u>113.93</u>		<u>110.73</u>	
Community Services & Parks Total	<u>283.46</u>		<u>292.98</u>		<u>292.13</u>		<u>279.43</u>	

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)



# Adopted BUDGET

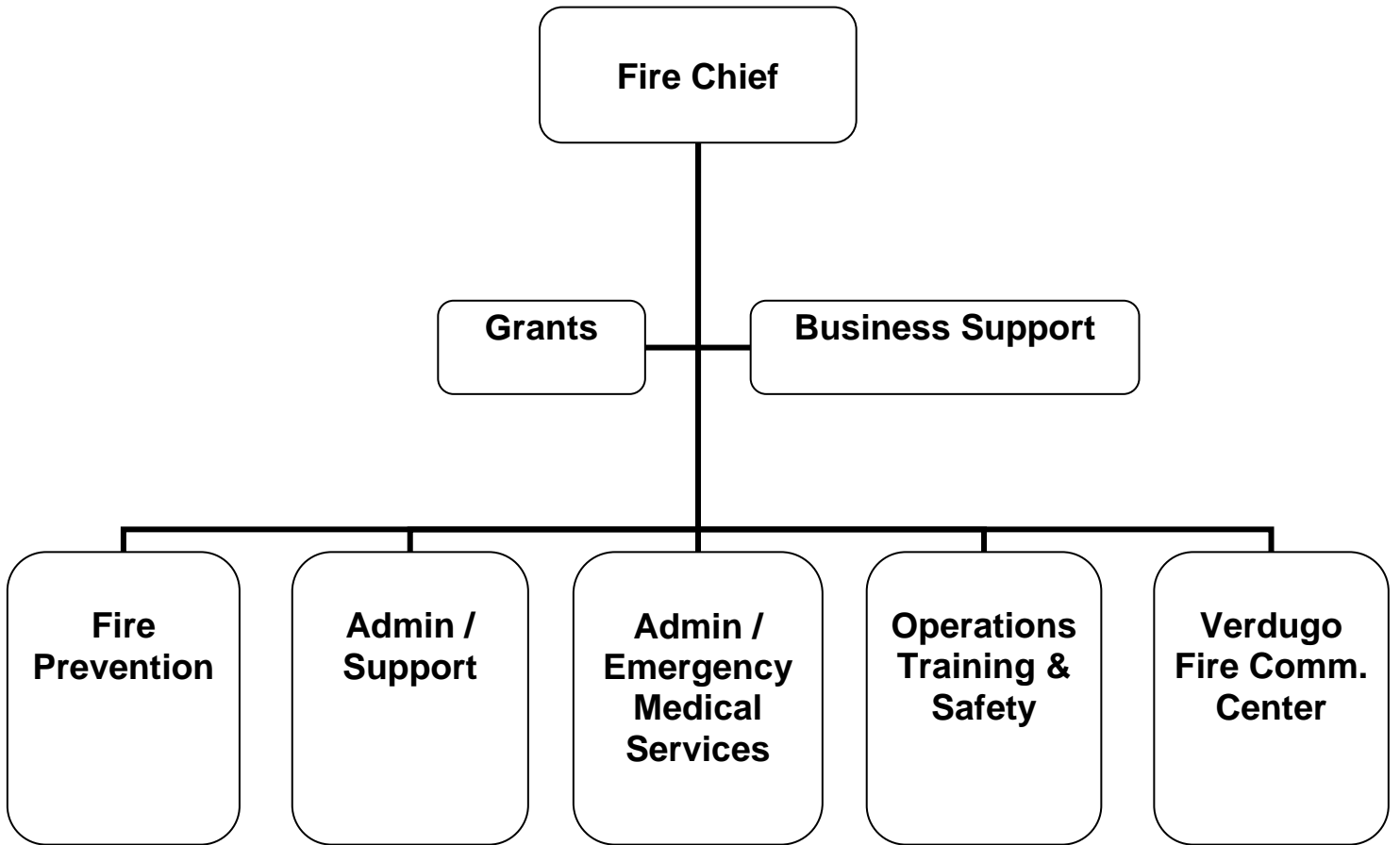
City of Glendale, CA

2011 - 2012

*Fund to be known as  
and interest on loans  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appropriations as  
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# FIRE



# CITY OF GLENDALE

## FIRE

### MISSION STATEMENT

The mission of the Glendale Fire Department is to protect life and property by providing the highest level of service to the community. Through nine strategically located fire stations, a Fire Prevention & Environmental Management Center, and the Emergency Operations Center, the Fire Department works to maintain a safe community and contribute to an improved quality of life by providing the highest possible level of emergency services.

### DEPARTMENT DESCRIPTION

The Fire Department is organized into four sections:

- 1) Fire Operations & Training and Safety
- 2) Fire Prevention & Unified Environmental Management Programs
- 3) Administration
- 4) Verdugo Fire Communications Center

The mission of the **Fire Operations Section** is to prevent or reduce the loss of life and the destruction of property and the environment from fire, medical, hazardous materials and other emergency occurrences.

From the nine fire stations, 171 sworn personnel, 12 FTE Ambulance Operators, Fire Operations responds to emergency incidents of all types, conducts fire prevention inspections, and provides public education about the hazards of fire. With 12 engines, 3 trucks, 4 paramedic ambulances, 2 basic life support ambulances, Type I Haz Mat Team and Urban Search and Rescue Teams, 1 air & light apparatus, 2 water tenders, and a variety of other specialized equipment, the Glendale Fire Department is prepared for every contingency.

The mission of the **Fire Prevention & Unified Environmental Management Programs** is to prevent fires, restore and protect property, enhance the environment, and to ensure public health, environmental quality and economic vitality.

This section ensures the fire, life, and environmental safety of the community by plan review, construction and occupancy inspections. The section is housed in two facilities, the Fire Prevention / Environmental Management Center (FPEMC) and the Fire Engineering (FE) Unit located within the Permit Services Center in City Hall.

The FPEMC is the headquarters of the Section and houses the majority of the Section's inspectors who conduct technical inspections of new construction and certain existing occupancies for a wide variety of code compliance issues.

The FE Unit provides service at the Permit Services Center. Personnel conduct technical plan reviews throughout the entire development cycle of the plan review/permitting process.

Environmental safety encompasses the "life cycle" of hazardous materials and hazardous wastes by combining seven elements of responsibility, the Unified Environmental Management Programs:

- Hazardous Materials Management and Release Reporting (HMMRP)
- California Accidental Release Prevention (Cal/ARP)

# CITY OF GLENDALE

## FIRE

- Underground Storage Tanks (UST)
- Aboveground Storage Tanks (AST)
- Hazardous Waste Generator & Treatment (HWGT)
- Industrial Waste (IW)
- California Fire Code (CFC)

Household Hazardous Waste (HHW) from Glendale and La Canada residents, and small businesses, is collected every Wednesday and Saturday at the FPEMC. The HHW collected is recycled as much as possible, thereby diverting this waste from landfills. The FPEMC also collects used motor oil every Thursday through a curbside collection program. The FPEMC serves as a drop-off point for the Operations Section to drop off hazardous materials and wastes picked up from incidents.

The **Administrative Section** is responsible for:

- Managing the City's emergency preparedness activities and the Emergency Operations Center. The section provides leadership and training to all city departments to ensure their preparedness to manage the consequences of natural or man-made disasters.
- Managing all of the state and federal homeland security grant applications, purchases, and compliance with city, state, and federal homeland security grant financial and reporting policies and requirements.
- Providing coordination and liaison with other city and local agencies on issues such as regional training and communications, facilities and equipment support, and Emergency Medical Program management oversight.

**Verdugo Fire Communications Center** (Verdugo) receives emergency calls related to fire and medical incidents from 12 cities and the Bob Hope Airport, ensuring that the correct resources are dispatched immediately to respond and assist.

Verdugo is responsible for providing highly trained staff to receive and process incident reports that arrive by 9-1-1 and other emergency phone lines, as well as by radio. Call processing includes emergency medical dispatch and pre-arrival instructions, when needed, to supply first-aid instructions until help has arrived and to assist first responders with locating the victim quickly.

This service is provided for the cities of Alhambra, Arcadia, Burbank, Glendale, Monrovia, Montebello, Monterey Park, Pasadena, San Gabriel, San Marino, Sierra Madre, South Pasadena and the Bob Hope Airport.

Verdugo also serves as Area C Coordinator within Region I for the California Master Mutual Aid System. Verdugo staff coordinates single overhead resources (task oriented personnel requests) for Incident Management Team needs and strike team activity for brush fires or other large events, utilizing key resources from each of the twelve cities that it serves.

# CITY OF GLENDALE FIRE

## RELATIONSHIP TO STRATEGIC GOALS

### *Safe & Healthy Community*

It is the goal of the Glendale Fire Department to ensure that community members and visitors are safe and secure, and that the community is prepared and has the capacity to respond to disasters. We actively work with the community regarding public safety issues.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
FIRE DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>General Fund</u></b>				
Administration (101-402)	1,319,476	2,105,814	2,105,814	1,710,492
Operations (101-403)	33,009,843	32,516,974	32,516,974	34,452,741
Mechanical Maintenance (101-404)	556,431	539,595	539,595	453,539
Prevention (101-411)	1,151,196	1,444,884	1,452,208	990,365
Communications (101-415)	883,817	914,317	914,317	873,317
Emergency Services (101-425)	191,801	234,518	234,518	183,941
<b>Total General Fund</b>	<b>\$ 37,112,563</b>	<b>\$ 37,756,102</b>	<b>\$ 37,763,426</b>	<b>\$ 38,664,395</b>
<b><u>Other Funds</u></b>				
Fire Grant Fund (265-401)	1,422,858	3,414,892	7,570,465	1,074,836
Fire Mutual Aid Fund (266-403)	306,812	392,175	392,175	100,000
Special Events Fund (267-403)	93,153	86,250	86,250	31,606
Capital Improvement Fund (401-401)	20,837	-	-	200,000
Hazardous Disposal Fund (510-421)	1,756,549	1,859,872	1,859,872	1,748,680
Fire Paramedic Fund (511-405)	13,604,765	13,157,872	13,157,872	14,922,582
Fire Communication Fund (701-416)	3,156,588	3,785,969	3,831,199	4,066,447
<b>Total Other Funds</b>	<b>\$ 20,361,563</b>	<b>\$ 22,697,030</b>	<b>\$ 26,897,833</b>	<b>\$ 22,144,151</b>
<b>Department Grand Total</b>	<b>\$ 57,474,126</b>	<b>\$ 60,453,132</b>	<b>\$ 64,661,259</b>	<b>\$ 60,808,546</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
ADMINISTRATION  
101-402**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	798,572	853,031	853,031	800,942
41200	Overtime	4,242	2,575	2,575	5,000
41600-42600	Benefits	189,966	198,195	198,195	229,597
42700	PERS retirement	150,770	161,749	161,749	203,666
	<b>Total Salaries &amp; Benefits</b>	<b>1,143,550</b>	<b>1,215,550</b>	<b>1,215,550</b>	<b>1,239,205</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,950	2,800	2,800	3,000
43050	Repairs-bldgs & grounds	29,012	22,432	22,432	22,432
43060	Utilities	63,456	72,938	72,938	65,000
43110	Contractual services	4,867	-	-	-
44100	Repairs to equipment	719	100	100	100
44120	Repairs to office equip	-	100	100	100
44300	Telephone	14,933	14,500	14,500	-
44351	Fleet / equip rental charge	2,300	2,300	2,300	1,933
44352	ISD service charge	-	710,130	710,130	319,056
44400	Janitorial services	21,260	25,512	25,512	25,000
44450	Postage	920	1,000	1,000	1,000
44500	Support of prisoners	20	-	-	-
44550	Travel	1,270	780	780	1,500
44650	Training	150	2,220	2,220	2,000
44700	Computer software	20	-	-	-
44750	Liability	25,188	18,823	18,823	14,104
44751	Insurance/surety bond premium	-	7,679	7,679	8,212
44800	Membership and dues	1,039	750	750	500
45050	Periodicals & newspapers	48	50	50	50
45100	Books	33	50	50	100
45150	Furniture & equipment	60	500	500	500
45170	Computer hardware	-	100	100	-
45250	Office supplies	6,226	2,000	2,000	2,000
45350	General supplies	503	2,500	2,500	2,000
45450	Printing and graphics	-	1,000	1,000	500
46900	Business meetings	729	1,500	1,500	2,000
47000	Miscellaneous	224	500	500	200
	<b>Total Maintenance &amp; Operation</b>	<b>175,926</b>	<b>890,264</b>	<b>890,264</b>	<b>471,287</b>
<b>TOTAL</b>		<b>\$ 1,319,476</b>	<b>\$ 2,105,814</b>	<b>\$ 2,105,814</b>	<b>\$ 1,710,492</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
OPERATIONS  
101-403**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	16,627,153	17,310,044	17,310,044	17,307,887
41200	Overtime	5,529,218	3,955,769	3,955,769	4,008,344
41300	Hourly wages	59,677	60,000	60,000	70,000
41600-42600	Benefits	4,329,362	4,290,577	4,290,577	5,323,364
42700	PERS retirement	3,942,229	3,940,876	3,940,876	5,292,925
42798	Program reduction salary&ben	-	-	-	(593,250)
	<b>Total Salaries &amp; Benefits</b>	<b>30,487,639</b>	<b>29,557,266</b>	<b>29,557,266</b>	<b>31,409,270</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	16,200	16,200	16,200	16,200
42900	Uniform allowance	119,411	123,800	123,800	119,234
43050	Repairs-bldgs & grounds	15,626	25,000	25,000	25,000
43060	Utilities	206,395	214,999	214,999	214,000
43110	Contractual services	40,853	55,501	55,501	62,637
43150	Cost allocation charge	1,134	-	-	-
44100	Repairs to equipment	26,253	33,651	33,651	30,000
44120	Repairs to office equip	-	500	500	500
44250	Data communication	1,767	1,400	1,400	-
44300	Telephone	46,229	50,000	50,000	-
44351	Fleet / equip rental charge	1,069,335	1,069,335	1,069,335	898,795
44352	ISD service charge	-	555,501	555,501	866,360
44400	Janitorial services	32,605	25,000	25,000	26,000
44450	Postage	1,605	2,500	2,500	2,000
44550	Travel	1,609	-	-	1,000
44600	Laundry & towel service	9,796	10,000	10,000	15,000
44650	Training	12,206	1,700	1,700	7,060
44700	Computer software	5,939	14,020	14,020	-
44750	Liability	646,779	469,168	469,168	374,259
44751	Insurance/surety bond premium	-	47,787	47,787	53,926
44800	Membership and dues	270	500	500	500
45050	Periodicals & newspapers	181	-	-	-
45100	Books	1,520	250	250	500
45150	Furniture & equipment	47,379	30,000	30,000	28,600
45170	Computer hardware	-	300	300	-
45200	Maps and blue prints	191	1,000	1,000	500
45250	Office supplies	20,892	13,000	13,000	14,000
45300	Small tools	79	250	250	500
45350	General supplies	183,385	130,696	150,812	140,000
45400	Reports & publications	268	150	150	150
45450	Printing and graphics	593	500	500	500
46900	Business meetings	9,056	8,000	8,000	8,000
47000	Miscellaneous	4,654	5,000	5,000	4,000
47010	Discount earned & lost	(5)	-	-	-
49049	Program reductions M&O	-	-	-	93,250
	<b>Total Maintenance &amp; Operation</b>	<b>2,522,204</b>	<b>2,905,708</b>	<b>2,925,824</b>	<b>3,002,471</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	54,000	33,884	41,000
	<b>Total Capital Outlay</b>	<b>-</b>	<b>54,000</b>	<b>33,884</b>	<b>41,000</b>
<b>TOTAL</b>		<b>\$ 33,009,843</b>	<b>\$ 32,516,974</b>	<b>\$ 32,516,974</b>	<b>\$ 34,452,741</b>



**CITY OF GLENDALE  
FIRE DEPARTMENT  
MECHANICAL MAINTENANCE  
101-404**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41600-42600	Benefits	456	-	-	-
	Total Salaries & Benefits	456	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	15,120	-	-	-
44300	Telephone	1,071	-	-	-
44351	Fleet / equip rental charge	539,595	539,595	539,595	453,539
44600	Laundry & towel service	111	-	-	-
45250	Office supplies	73	-	-	-
45350	General supplies	5	-	-	-
	Total Maintenance & Operation	555,974	539,595	539,595	453,539
<b>TOTAL</b>		<b>\$ 556,431</b>	<b>\$ 539,595</b>	<b>\$ 539,595</b>	<b>\$ 453,539</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
PREVENTION  
101-411**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	583,669	782,187	789,511	774,835
41200	Overtime	16,523	50,000	50,000	10,000
41300	Hourly wages	13,012	25,000	25,000	15,000
41600-42600	Benefits	165,424	217,683	217,683	223,555
42700	PERS retirement	88,761	124,140	124,140	154,398
42798	Program reduction salary&ben	-	-	-	(426,499)
	<b>Total Salaries &amp; Benefits</b>	<b>867,389</b>	<b>1,199,010</b>	<b>1,206,334</b>	<b>751,289</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	4,840	4,800	4,800	4,800
42900	Uniform allowance	4,052	4,500	4,500	4,516
43050	Repairs-bldgs & grounds	-	200	200	200
43110	Contractual services	232,789	145,000	145,000	145,000
44100	Repairs to equipment	307	250	250	250
44120	Repairs to office equip	-	500	500	500
44200	Advertising	674	-	-	-
44300	Telephone	12,229	12,000	12,000	-
44351	Fleet / equip rental charge	250	250	250	210
44352	ISD service charge	-	27,881	27,881	44,251
44450	Postage	3,998	1,500	1,500	1,500
44550	Travel	-	460	460	460
44650	Training	637	540	540	540
44750	Liability	15,856	19,628	19,628	13,998
44751	Insurance/surety bond premium	-	1,815	1,815	2,101
44800	Membership and dues	1,185	2,000	2,000	1,200
45050	Periodicals & newspapers	69	200	200	200
45100	Books	412	3,500	3,500	3,500
45150	Furniture & equipment	-	2,000	2,000	1,000
45200	Maps and blue prints	-	500	500	500
45250	Office supplies	2,652	8,000	8,000	4,000
45300	Small tools	-	250	250	250
45350	General supplies	1,638	5,000	5,000	5,000
45400	Reports & publications	20	-	-	-
45450	Printing and graphics	873	2,500	2,500	2,500
46900	Business meetings	1,040	2,000	2,000	2,000
47000	Miscellaneous	285	600	600	600
	<b>Total Maintenance &amp; Operation</b>	<b>283,807</b>	<b>245,874</b>	<b>245,874</b>	<b>239,076</b>
<b>TOTAL</b>		<b>\$ 1,151,196</b>	<b>\$ 1,444,884</b>	<b>\$ 1,452,208</b>	<b>\$ 990,365</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
COMMUNICATIONS  
101-415**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	883,696	914,317	914,317	873,317
45150	Furniture & equipment	121	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>883,817</b>	<b>914,317</b>	<b>914,317</b>	<b>873,317</b>
<b>TOTAL</b>		<b>\$ 883,817</b>	<b>\$ 914,317</b>	<b>\$ 914,317</b>	<b>\$ 873,317</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
EMERGENCY SERVICES  
101-425**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	71,851	71,851	71,851	69,931
41200	Overtime	4,988	20,000	20,000	5,000
41600-42600	Benefits	14,534	16,723	16,723	20,013
42700	PERS retirement	16,315	15,521	15,521	21,349
	<b>Total Salaries &amp; Benefits</b>	<b>107,689</b>	<b>124,095</b>	<b>124,095</b>	<b>116,293</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	500	500	500	500
43050	Repairs-bldgs & grounds	7,250	4,000	4,000	4,000
43110	Contractual services	120	-	-	-
43114	City grant match	-	-	3,675	-
44100	Repairs to equipment	2,175	2,000	2,000	2,000
44120	Repairs to office equip	-	100	100	100
44300	Telephone	27,647	26,000	26,000	-
44351	Fleet / equip rental charge	100	100	100	84
44352	ISD service charge	-	22,140	22,140	39,907
44450	Postage	380	1,000	1,000	500
44550	Travel	1,633	1,000	1,000	1,500
44650	Training	2,062	1,500	1,500	1,500
44700	Computer software	669	100	100	-
44750	Liability	1,943	2,021	2,021	1,312
44751	Insurance/surety bond premium	-	212	212	245
44800	Membership and dues	576	750	750	500
45150	Furniture & equipment	1,589	1,000	1,000	1,000
45170	Computer hardware	(1,500)	1,000	1,000	-
45200	Maps and blue prints	1,123	500	500	500
45250	Office supplies	3,921	5,000	5,000	5,000
45350	General supplies	9,473	5,000	5,000	2,500
45450	Printing and graphics	1,893	5,000	1,325	5,000
46900	Business meetings	7,399	1,000	1,000	1,000
47000	Miscellaneous	30	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>68,982</b>	<b>80,423</b>	<b>80,423</b>	<b>67,648</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	15,131	30,000	30,000	-
	<b>Total Capital Outlay</b>	<b>15,131</b>	<b>30,000</b>	<b>30,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 191,801</b>	<b>\$ 234,518</b>	<b>\$ 234,518</b>	<b>\$ 183,941</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
FIRE GRANT FUND  
265-401**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	72,396	87,318	674,013	244,878
41200	Overtime	76,015	266,296	335,944	-
41600-42600	Benefits	24,250	17,464	17,464	55,853
42700	PERS retirement	7,977	8,855	8,855	62,441
	<b>Total Salaries &amp; Benefits</b>	<b>180,637</b>	<b>379,933</b>	<b>1,036,276</b>	<b>363,172</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	-	-	1,000
43110	Contractual services	7,225	-	10,900	-
44500	Support of prisoners	62	-	-	-
44550	Travel	3,412	-	-	1,000
44650	Training	23,095	-	24,848	-
44750	Liability	3,265	1,897	1,897	6,489
44751	Insurance/surety bond premium	-	152	152	175
44800	Membership and dues	70	-	-	-
45150	Furniture & equipment	70,028	105,535	1,237,899	-
45170	Computer hardware	100,614	-	-	-
45300	Small tools	4,430	-	-	-
45350	General supplies	59,524	-	67,646	3,000
45450	Printing and graphics	4,261	3,000	3,000	-
46900	Business meetings	217	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>276,202</b>	<b>110,584</b>	<b>1,346,342</b>	<b>11,664</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	966,019	2,924,375	5,187,847	-
	<b>Total Capital Outlay</b>	<b>966,019</b>	<b>2,924,375</b>	<b>5,187,847</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51250	Equipment	-	-	-	700,000
	<b>Total Capital Projects</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>700,000</b>
<b>TOTAL</b>		<b>\$ 1,422,858</b>	<b>\$ 3,414,892</b>	<b>\$ 7,570,465</b>	<b>\$ 1,074,836</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
FIRE MUTUAL AID FUND  
266-403**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	278,543	350,000	350,000	96,804
41600-42600	Benefits	23,366	34,475	34,475	1,502
	<b>Total Salaries &amp; Benefits</b>	<b>301,909</b>	<b>384,475</b>	<b>384,475</b>	<b>98,306</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	4,903	7,700	7,700	1,694
	<b>Total Maintenance &amp; Operation</b>	<b>4,903</b>	<b>7,700</b>	<b>7,700</b>	<b>1,694</b>
<b>TOTAL</b>		<b>\$ 306,812</b>	<b>\$ 392,175</b>	<b>\$ 392,175</b>	<b>\$ 100,000</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
SPECIAL EVENTS FUND  
267-403**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	93,153	84,500	84,500	24,200
41600-42600	Benefits	-	-	-	376
	<b>Total Salaries &amp; Benefits</b>	<b>93,153</b>	<b>84,500</b>	<b>84,500</b>	<b>24,576</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	-	-	6,606
44750	Liability	-	1,750	1,750	424
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>1,750</b>	<b>1,750</b>	<b>7,030</b>
<b>TOTAL</b>		<b>\$ 93,153</b>	<b>\$ 86,250</b>	<b>\$ 86,250</b>	<b>\$ 31,606</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
CAPITAL IMPROVEMENT FUND - FIRE PROJECTS  
401-401**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	7,073	-	-	-
41600-42600	Benefits	798	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>7,871</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	156	-	-	-
45600	A & G overhead	1,649	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,805</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	-	-	-	100,000
51250	Equipment	6,828	-	-	-
52100	Construction	4,334	-	-	100,000
	<b>Total Capital Projects</b>	<b>11,161</b>	<b>-</b>	<b>-</b>	<b>200,000</b>
<b>TOTAL</b>		<b>\$ 20,837</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>



**CITY OF GLENDALE  
FIRE DEPARTMENT  
HAZARDOUS DISPOSAL FUND  
510-421**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	775,199	817,362	817,362	761,458
41200	Overtime	13,629	15,000	15,000	15,000
41300	Hourly wages	16,051	-	-	-
41600-42600	Benefits	213,340	257,735	257,735	241,620
42700	PERS retirement	90,394	95,053	95,053	119,835
	<b>Total Salaries &amp; Benefits</b>	<b>1,108,614</b>	<b>1,185,150</b>	<b>1,185,150</b>	<b>1,137,913</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,200	7,200	7,200	7,200
42900	Uniform allowance	4,724	5,724	5,724	3,770
43050	Repairs-bldgs & grounds	36,724	10,000	10,000	5,000
43060	Utilities	25,742	26,000	26,000	25,000
43110	Contractual services	223,208	156,000	156,000	183,000
43150	Cost allocation charge	197,438	292,681	292,681	188,237
44100	Repairs to equipment	294	1,000	1,000	500
44120	Repairs to office equip	-	250	250	250
44200	Advertising	933	5,000	5,000	1,000
44250	Data communication	448	-	-	-
44300	Telephone	6,435	6,000	6,000	-
44351	Fleet / equip rental charge	2,000	2,000	2,000	2,000
44352	ISD service charge	-	35,259	35,259	51,254
44400	Janitorial services	-	1,000	1,000	250
44450	Postage	1,580	2,800	2,800	1,000
44550	Travel	-	1,000	1,000	1,000
44600	Laundry & towel service	230	500	500	250
44650	Training	1,466	3,500	3,500	3,500
44700	Computer software	1,907	-	-	-
44750	Liability	27,874	20,809	20,809	20,442
44751	Insurance/surety bond premium	-	2,899	2,899	3,264
44760	Regulatory	8,386	12,600	12,600	12,600
44800	Membership and dues	280	300	300	300
45050	Periodicals & newspapers	155	400	400	400
45100	Books	109	600	600	600
45150	Furniture & equipment	17,001	2,800	2,800	1,000
45250	Office supplies	2,909	1,000	1,000	2,000
45300	Small tools	-	100	100	100
45350	General supplies	27,631	24,000	24,000	45,000
45450	Printing and graphics	-	500	500	250
46000	Depreciation	45,530	45,350	45,350	45,350
46500	Uncollectible accounts	6,642	5,700	5,700	5,000
46900	Business meetings	559	750	750	750
47000	Miscellaneous	531	1,000	1,000	500
	<b>Total Maintenance &amp; Operation</b>	<b>647,936</b>	<b>674,722</b>	<b>674,722</b>	<b>610,767</b>
<b>TOTAL</b>		<b>\$ 1,756,549</b>	<b>\$ 1,859,872</b>	<b>\$ 1,859,872</b>	<b>\$ 1,748,680</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
FIRE PARAMEDIC FUND  
511-405**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,833,778	2,617,611	2,617,611	2,638,642
41200	Overtime	851,557	656,250	656,250	656,250
41300	Hourly wages	126,241	405,003	405,003	300,000
41600-42600	Benefits	771,691	810,002	810,002	859,341
42700	PERS retirement	641,696	558,218	558,218	818,140
	<b>Total Salaries &amp; Benefits</b>	<b>5,224,963</b>	<b>5,047,084</b>	<b>5,047,084</b>	<b>5,272,373</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	18,306	15,403	15,403	17,157
43050	Repairs-bldgs & grounds	-	200	200	200
43110	Contractual services	316,963	309,620	309,620	310,620
43150	Cost allocation charge	-	-	-	586,267
44100	Repairs to equipment	3,084	8,000	8,000	9,000
44250	Data communication	82	-	-	-
44300	Telephone	3,942	4,000	4,000	-
44351	Fleet / equip rental charge	65,196	65,196	65,196	65,196
44352	ISD service charge	-	-	-	93,718
44450	Postage	-	40	40	40
44550	Travel	400	-	-	40
44650	Training	7,878	7,263	7,263	16,320
44700	Computer software	16,446	16,040	16,040	16,040
44750	Liability	106,473	91,971	91,971	86,658
44751	Insurance/surety bond premium	-	14,941	14,941	15,687
44760	Regulatory	-	-	-	13,340
44800	Membership and dues	300	150	150	250
45050	Periodicals & newspapers	67	-	-	-
45100	Books	29	-	-	-
45150	Furniture & equipment	7,301	1,000	1,000	2,650
45250	Office supplies	5,710	10,000	10,000	12,000
45350	General supplies	156,962	144,737	144,737	175,000
45450	Printing and graphics	-	6,000	6,000	6,000
46400	Insurance write down	6,091,019	5,895,499	5,895,499	6,719,651
46500	Uncollectible accounts	1,402,755	1,399,728	1,399,728	1,322,375
46900	Business meetings	2,002	500	500	500
47000	Miscellaneous	73,644	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>8,278,557</b>	<b>7,990,788</b>	<b>7,990,788</b>	<b>9,469,209</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	101,246	120,000	120,000	181,000
	<b>Total Capital Outlay</b>	<b>101,246</b>	<b>120,000</b>	<b>120,000</b>	<b>181,000</b>
<b>TOTAL</b>		<b>\$ 13,604,765</b>	<b>\$ 13,157,872</b>	<b>\$ 13,157,872</b>	<b>\$ 14,922,582</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
FIRE COMMUNICATION FUND  
701-416**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,256,624	1,485,771	1,485,771	1,384,853
41200	Overtime	310,121	266,745	266,745	266,745
41300	Hourly wages	71,588	25,000	25,000	25,750
41600-42600	Benefits	257,008	329,868	329,868	366,948
42700	PERS retirement	142,058	171,523	171,523	222,553
	<b>Total Salaries &amp; Benefits</b>	<b>2,037,400</b>	<b>2,278,907</b>	<b>2,278,907</b>	<b>2,266,849</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	100	100	-
42900	Uniform allowance	11,184	10,156	10,156	10,557
43050	Repairs-bldgs & grounds	-	10,000	10,000	10,000
43060	Utilities	24,183	28,395	28,395	28,395
43080	Rent	140,160	140,160	140,160	140,160
43110	Contractual services	16,300	31,030	31,030	88,000
43114	City grant match	-	-	55,230	-
43150	Cost allocation charge	332,923	320,379	320,379	214,348
44100	Repairs to equipment	26,899	43,002	43,002	34,031
44120	Repairs to office equip	410	200	200	200
44250	Data communication	112,297	161,574	161,574	34,520
44300	Telephone	79,363	70,436	70,436	72,000
44352	ISD service charge	-	100,027	100,027	196,599
44400	Janitorial services	745	400	400	400
44450	Postage	43	25	25	25
44550	Travel	1,799	14,604	14,604	10,604
44600	Laundry & towel service	-	100	100	100
44650	Training	2,190	1,900	1,900	8,400
44700	Computer software	88,245	74,357	74,357	73,316
44750	Liability	41,296	44,438	44,438	41,818
44751	Insurance/surety bond premium	-	5,273	5,273	4,466
44800	Membership and dues	220	299	299	299
45050	Periodicals & newspapers	-	25	25	25
45100	Books	-	3,000	3,000	2,500
45150	Furniture & equipment	1,263	3,500	3,500	5,000
45170	Computer hardware	24,770	10,000	10,000	5,000
45200	Maps and blue prints	-	175	175	175
45250	Office supplies	7,690	4,120	4,120	6,000
45300	Small tools	136	300	300	300
45350	General supplies	1,763	2,000	2,000	52,000
45400	Reports & publications	36	258	258	258
45450	Printing and graphics	-	100	100	100
46000	Depreciation	180,359	205,455	205,455	207,402
46900	Business meetings	2,413	600	600	600
47000	Miscellaneous	1,312	500	500	500
	<b>Total Maintenance &amp; Operation</b>	<b>1,097,998</b>	<b>1,286,888</b>	<b>1,342,118</b>	<b>1,248,098</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	48,733	220,174	210,174	551,500
	<b>Total Capital Outlay</b>	<b>48,733</b>	<b>220,174</b>	<b>210,174</b>	<b>551,500</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(27,543)	-	-	-
	<b>Total Capital Projects</b>	<b>(27,543)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 3,156,588</b>	<b>\$ 3,785,969</b>	<b>\$ 3,831,199</b>	<b>\$ 4,066,447</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00
Deputy Fire Chief	-	-	-	1.00
Emergency Med Tech Coordinator	1.00	1.00	1.00	1.00
Engineering Project Specialist	1.00	1.00	1.00	1.00
Environmental Mgmt Coordinator	1.00	1.00	1.00	1.00
Exec Adminis/Verdugo Fire Comm	1.00	1.00	1.00	1.00
Executive Secretary (Steno)	1.00	1.00	1.00	1.00
Fire Battalion Chief	6.00	6.00	7.00	6.00
Fire Captain	39.00	39.00	39.00	39.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Comm. Shift Supervisor	5.00	5.00	5.00	5.00
Fire Comm. Operator (42 Hour)	12.00	12.00	12.00	12.00
Fire Engineer	37.00	37.00	37.00	36.00
Fire Environmental Specialist	2.00	2.00	2.00	2.00
Fire Marshal	1.00	1.00	1.00	1.00
Fire Prevention Coordinator	1.00	1.00	1.00	1.00
Fire Prevention Inspector	2.00	2.00	2.00	2.00
Fire Protection Specialist I	1.00	1.00	1.00	1.00
Firefighter	102.00	96.00	96.00	96.00
Neighborhood Services Field Rep.	2.00	2.00	2.00	2.00
Office Services Specialist II	1.00	1.00	1.00	1.00
Public Education Coordinator	1.00	1.00	1.00	-
Public Safety Business Administrator	1.00	1.00	1.00	1.00
Sr. Administrative Analyst	1.00	1.00	1.00	1.00
Sr. Fire Environmental Specialist	3.00	3.00	3.00	3.00
Sr. IT Applications Specialist	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	3.00	3.00	3.00	3.00
Storekeeper	1.00	1.00	1.00	1.00
Total Salaried Employees	<u>231.00</u>	<u>225.00</u>	<u>226.00</u>	<u>224.00</u>
<u>Hourly Employees</u>				
Ambulance Operator	-	12.00	(20) 12.00	(20) 12.00
City Resource Specialist	-	0.20	(1) 0.20	(1) 0.20
Fire Cadet	2.40	(15) 2.40	(15) 2.40	(15) 2.40
Fire Communications Operator	-	1.00	(3) 1.00	(3) 1.00
Hourly City Worker	0.20	(1) -	-	-
Public Education Instructor	1.00	(3) 1.00	(3) 1.00	(3) 1.00
Total Hourly Employees	<u>3.60</u>	<u>16.60</u>	<u>16.60</u>	<u>16.60</u>
Fire Total	<u>234.60</u>	<u>241.60</u>	<u>242.60</u>	<u>240.60</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

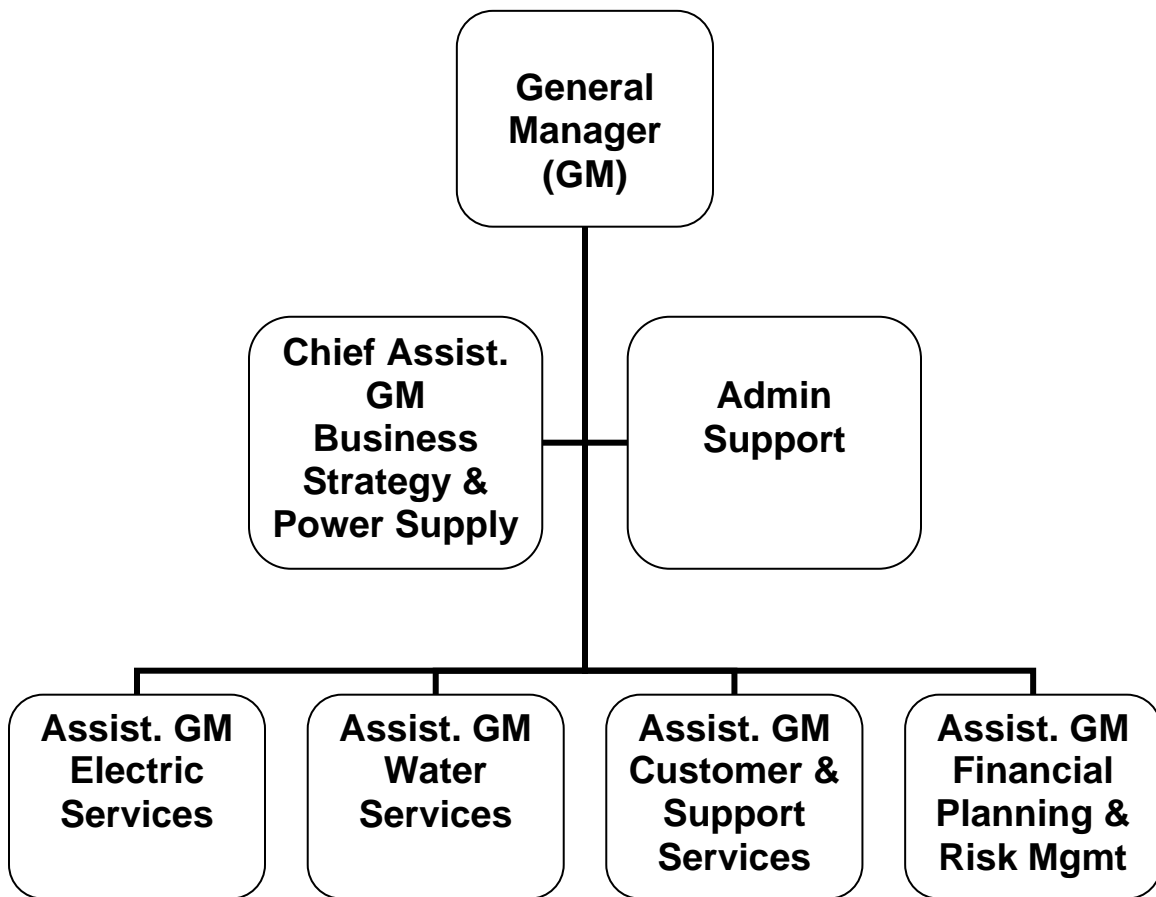
City of Glendale, CA

2011 - 2012

*Fund to be known as  
and interest on the  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
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# GLENDALE WATER & POWER



# CITY OF GLENDALE

## GLENDALE WATER & POWER

### **MISSION STATEMENT**

GWP provides customers with reliable and sustainable water and power services that are cost effective and innovative. This vision is accomplished through the prudent use of resources, technology, innovation, teamwork and planning to ensure sufficient supply for today and the future.

### **DEPARTMENT DESCRIPTION**

GWP consists of four divisions:

- Electrical Services
- Customer and Support Services
- Power Supply
- Water Services

The focus of these divisions is to ensure that the City is served well today, and is poised to meet future challenges. The key components in GWP's operation include:

Electric Services - Provide reliable and efficient electric service by maintaining and making continuous improvements in the power delivery system.

Water Supply - Maximize the production of local water resources and the efficiency of water use.

Power Supply - Ensure reliable power supply under severe legislative /regulatory controls and restrictions through a portfolio of resources, including a reconfigured Grayson Power Plant.

Customer & Support Services - Achieve high customer satisfaction levels by increasing the value of all GWP programs and services.

Rates - Achieve water and electric rates that are at the median of comparable utilities in Southern California.

Infrastructure - Assure high service reliability by continuously improving and maintaining the GWP physical plant, electric and water facilities.

Work Force - Hire, develop, and retain a safe, highly skilled, dedicated, and customer-focused work force.

Systems - Utilize new and existing information systems and technologies that reduce GWP's costs, enhance customer service, and increase operational effectiveness.

Legislation and Regulation - Influence local, state, and federal legislation and regulations to benefit the customers and GWP's efficient operation.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Informed & Engaged Community***

The successful implementation of the Smart Grid project will position GWP in the forefront of technology, giving customers access to real time information. With the support of the Water and Electric Services Divisions, the Customer and Support Services Division has led GWP's move to the Smart Grid for the past two years. Smart Grid provides the foundation for a host of functions to make GWP more energy

# CITY OF GLENDALE

## **GLENDALE WATER & POWER**

efficient and to help customers better manage their electric and water usage, and thereby reducing their utility bills.

The Customer and Support Services Division plays a strong role in a number of areas of the strategic plan, including communications with customers and internal stakeholders, helping to reduce customer energy and water consumption, helping reduce electric and water rates, and working to implement new technologies, such as the Advanced Metering Infrastructure and Meter Data Management System (all part of the Smart Grid) to prepare GWP for the future.

### ***Infrastructure & Mobility***

GWP will provide reliable electrical service by implementing the following:

- Reducing the number of outages by 25 per year
- Replacing aging infrastructure and proper planning of future infrastructure
- Implementing effective asset management



**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
GLENDALE WATER & POWER DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>Electric Utility</u></b>				
Electric Public Benefits Fund (290-901)	8,052,913	8,260,800	8,422,570	7,379,200
<b>Electric Works Revenue Fund</b>				
Administration (552-911)	23,236,042	25,560,000	25,560,000	28,515,000
Power Management (552-921)	114,768,830	149,563,531	149,563,531	136,058,200
Electric Services (552-931)	20,723,911	21,705,500	21,705,500	23,034,200
Customer Services (552-971)	7,159,139	7,814,400	7,814,400	5,325,300
<b>Total Electric Works Revenue Fund</b>	<b>165,887,922</b>	<b>204,643,431</b>	<b>204,643,431</b>	<b>192,932,700</b>
<b>Electric Depreciation Fund</b>				
Administration (553-911)	(34,910,865)	4,237,500	4,567,500	3,674,000
Power Management (553-921)	2,519,368	4,544,600	7,661,100	6,816,300
Electric Services (553-931)	32,391,497	45,277,504	50,277,504	38,725,100
<b>Total Electric Depreciation Fund</b>	<b>-</b>	<b>54,059,604</b>	<b>62,506,104</b>	<b>49,215,400</b>
Electric SCAQMD State Sales Fund (554-921)	-	25,000	25,000	-
<b>Total Electric Utility</b>	<b>\$ 173,940,835</b>	<b>\$ 266,988,835</b>	<b>\$ 275,597,105</b>	<b>\$ 249,527,300</b>
<b><u>Water Utility</u></b>				
<b>Water Works Revenue Fund</b>				
Administration (572-911)	4,753,883	6,425,000	6,425,000	7,575,000
Water Services (572-951)	26,710,463	26,693,200	26,693,200	31,179,900
Customer Services (572-971)	2,386,384	3,012,200	3,012,200	5,012,900
<b>Total Water Works Revenue Fund</b>	<b>33,850,731</b>	<b>36,130,400</b>	<b>36,130,400</b>	<b>43,767,800</b>
<b>Water Depreciation Fund</b>				
Administration (573-911)	(24,069,656)	1,412,500	1,522,500	1,224,600
Water Services (573-951)	24,069,656	24,143,342	25,843,342	23,690,300
<b>Total Water Depreciation Fund</b>	<b>-</b>	<b>25,555,842</b>	<b>27,365,842</b>	<b>24,914,900</b>
<b>Total Water Utility</b>	<b>\$ 33,850,731</b>	<b>\$ 61,686,242</b>	<b>\$ 63,496,242</b>	<b>\$ 68,682,700</b>
<b><u>Transfers</u></b>				
Electric Works Revenue Fund (552-911)	19,107,000	19,107,000	19,107,000	21,107,000
Water Works Revenue Fund (572-911)	4,160,000	4,160,000	4,160,000	-
<b>Total Transfers</b>	<b>\$ 23,267,000</b>	<b>\$ 23,267,000</b>	<b>\$ 23,267,000</b>	<b>\$ 21,107,000</b>
<b>Department Grand Total</b>	<b>\$ 231,058,566</b>	<b>\$ 351,942,077</b>	<b>\$ 362,360,347</b>	<b>\$ 339,317,000</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC PUBLIC BENEFITS FUND  
 290-901**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	260,022	282,500	282,500	390,600
41200	Overtime	2,199	5,000	5,000	5,000
41300	Hourly wages	42,853	6,000	167,770	-
	<b>Total Salaries &amp; Benefits</b>	<b>305,074</b>	<b>293,500</b>	<b>455,270</b>	<b>395,600</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	9,241	10,500	10,500	10,500
43070	Lease payments	23,776	25,000	25,000	25,000
43110	Contractual services	3,042,845	3,455,000	3,455,000	2,920,000
43111	Construction services	460,276	-	-	-
44200	Advertising	-	10,000	10,000	10,000
44300	Telephone	536	1,000	1,000	-
44450	Postage	21,801	30,000	30,000	30,000
44550	Travel	-	6,400	6,400	6,400
44650	Training	-	4,500	4,500	4,500
44700	Computer software	601	-	-	-
44750	Liability	6,712	-	-	-
44800	Membership and dues	305	1,000	1,000	1,000
45050	Periodicals & newspapers	-	500	500	500
45100	Books	-	500	500	500
45150	Furniture & equipment	-	10,000	10,000	10,000
45250	Office supplies	88	2,000	2,000	2,000
45450	Printing and graphics	1,321	-	-	-
45512	Public benefit programs	-	4,000,700	4,000,700	3,330,200
45600	A & G overhead	154,466	154,800	154,800	250,000
45610	Section overhead	72,690	63,000	63,000	86,000
45621	Employee benefit overhead	148,583	166,400	166,400	250,000
46500	Uncollectible accounts	23,537	25,000	25,000	25,000
46900	Business meetings	149	1,000	1,000	1,000
47000	Miscellaneous	3,780,912	-	-	21,000
	<b>Total Maintenance &amp; Operation</b>	<b>7,747,839</b>	<b>7,967,300</b>	<b>7,967,300</b>	<b>6,983,600</b>
<b>TOTAL</b>		<b>\$ 8,052,913</b>	<b>\$ 8,260,800</b>	<b>\$ 8,422,570</b>	<b>\$ 7,379,200</b>

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
ELECTRIC OPERATION FUND-ADMINISTRATION  
551-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	7,390,393	6,987,752	6,987,752	6,610,500
41200	Overtime	106,334	65,500	65,500	42,500
41300	Hourly wages	122,561	48,601	48,601	10,000
41600-42600	Benefits	6,659,319	7,835,914	7,835,914	8,628,223
42700	PERS retirement	3,587,943	3,909,804	3,909,804	5,351,476
	<b>Total Salaries &amp; Benefits</b>	<b>17,866,550</b>	<b>18,847,571</b>	<b>18,847,571</b>	<b>20,642,699</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	16,218	79,300	79,300	85,300
42900	Uniform allowance	30,450	35,000	35,000	35,000
43050	Repairs-bldgs & grounds	352,424	617,500	617,500	625,000
43060	Utilities	548,071	654,500	654,500	645,000
43070	Lease payments	6,148	30,000	30,000	30,000
43090	Equipment usage	68,738	50,500	50,500	33,000
43110	Contractual services	946,135	1,523,300	1,523,300	1,431,800
43111	Construction services	1,325,817	3,883,000	3,883,000	4,175,000
43150	Cost allocation charge	5,411,078	5,631,445	5,631,445	5,596,963
44100	Repairs to equipment	968	1,000	1,000	3,000
44120	Repairs to office equip	2,956	8,600	8,600	6,600
44250	Data communication	2,466	-	-	-
44300	Telephone	8,251	12,100	12,100	-
44350	Vehicle maintenance	-	1,000	1,000	1,000
44352	ISD service charge	-	3,480,778	3,480,778	3,818,753
44400	Janitorial services	19,129	22,000	22,000	22,000
44450	Postage	1,263	2,500	2,500	2,000
44550	Travel	31,281	56,700	56,700	58,000
44650	Training	28,763	110,000	110,000	115,000
44700	Computer software	23,624	24,700	24,700	23,700
44750	Liability	1,245,838	912,364	912,364	955,692
44751	Insurance/surety bond premium	-	775,557	775,557	825,667
44760	Regulatory	29,973	89,500	89,500	46,000
44800	Membership and dues	6,225	24,200	24,200	11,200
45050	Periodicals & newspapers	4,837	4,000	4,000	4,500
45100	Books	1,660	3,200	3,200	4,200
45150	Furniture & equipment	59,383	149,900	149,900	85,400
45170	Computer hardware	54,050	66,200	66,200	66,200
45200	Maps and blue prints	600	-	-	-
45250	Office supplies	80,682	84,500	84,500	92,500
45300	Small tools	547	2,200	2,200	2,200
45350	General supplies	300,931	199,100	199,100	71,600
45400	Reports & publications	2,648	2,700	2,700	2,700
45450	Printing and graphics	18,047	66,200	66,200	62,200
45504	Fuel - diesel gas	-	2,000	2,000	2,000
45600	A & G overhead	66,062	144,000	144,000	32,000
45610	Section overhead	36,129	-	-	-
45620	Material overhead	24,118	22,400	22,400	20,000
45621	Employee benefit overhead	999,863	1,091,400	1,091,400	1,247,401
46900	Business meetings	8,655	16,500	16,500	11,500
47000	Miscellaneous	145,695	213,000	213,000	185,600
47010	Discount earned & lost	-	5,000	5,000	-

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-ADMINISTRATION  
 551-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
Total Maintenance & Operation		11,909,723	20,097,844	20,097,844	20,435,676
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	38,363	244,000	244,000	60,000
	Total Capital Outlay	38,363	244,000	244,000	60,000
<b>CAPITAL PROJECTS</b>					
51250	Equipment	180,329	-	440,000	185,000
51800	Mobile equipment	-	120,000	120,000	-
	Total Capital Projects	180,329	120,000	560,000	185,000
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(29,994,965)	(39,309,415)	(39,749,415)	(41,323,375)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-POWER MANAGEMENT  
 551-921**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	259,948	475,000	475,000	330,000
	Total Salaries & Benefits	<u>259,948</u>	<u>475,000</u>	<u>475,000</u>	<u>330,000</u>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,336	4,000	4,000	4,000
43110	Contractual services	433	-	-	-
44300	Telephone	-	1,000	1,000	-
44450	Postage	174	1,000	1,000	1,000
44550	Travel	27	-	-	-
44760	Regulatory	-	1,000	1,000	1,000
44800	Membership and dues	125	2,000	2,000	2,000
45100	Books	423	-	-	-
45150	Furniture & equipment	-	2,000	2,000	2,000
45170	Computer hardware	84	-	-	-
45250	Office supplies	88	3,000	3,000	3,000
45600	A & G overhead	132,573	285,000	285,000	211,200
45621	Employee benefit overhead	142,971	280,300	280,300	212,200
46900	Business meetings	-	1,000	1,000	1,000
	Total Maintenance & Operation	<u>282,234</u>	<u>580,300</u>	<u>580,300</u>	<u>437,400</u>
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(542,182)	(1,055,300)	(1,055,300)	(767,400)
<b>TOTAL</b>		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-ELECTRIC SERVICES  
 551-931**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	777,727	1,080,100	1,080,100	987,800
41300	Hourly wages	7,549	50,000	50,000	50,000
	<b>Total Salaries &amp; Benefits</b>	<b>785,276</b>	<b>1,130,100</b>	<b>1,130,100</b>	<b>1,037,800</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,280	16,000	16,000	16,000
43080	Rent	5,025	6,000	6,000	6,000
43110	Contractual services	13,109	-	-	-
44300	Telephone	718	2,000	2,000	-
44450	Postage	851	4,000	4,000	4,000
44550	Travel	11,873	21,400	21,400	12,200
44650	Training	3,397	1,800	1,800	1,800
44800	Membership and dues	-	1,500	1,500	1,500
45100	Books	145	1,000	1,000	1,000
45250	Office supplies	16,336	25,000	25,000	25,000
45350	General supplies	286	-	-	-
45600	A & G overhead	398,129	654,600	654,600	632,200
45621	Employee benefit overhead	426,185	643,800	643,800	638,700
46900	Business meetings	252	1,000	1,000	1,000
47000	Miscellaneous	77	1,000	1,000	3,000
	<b>Total Maintenance &amp; Operation</b>	<b>881,662</b>	<b>1,379,100</b>	<b>1,379,100</b>	<b>1,342,400</b>
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(1,666,938)	(2,509,200)	(2,509,200)	(2,380,200)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-WATER SERVICES  
 551-951**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	563,952	887,000	887,000	877,000
41200	Overtime	-	1,000	1,000	1,000
41300	Hourly wages	2,305	10,000	10,000	10,000
	<b>Total Salaries &amp; Benefits</b>	<b>566,257</b>	<b>898,000</b>	<b>898,000</b>	<b>888,000</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	10,560	11,000	11,000	11,000
43110	Contractual services	342,589	415,000	415,000	325,000
44200	Advertising	-	1,500	1,500	1,500
44250	Data communication	448	-	-	-
44300	Telephone	1,132	2,000	2,000	-
44450	Postage	6,031	3,500	3,500	3,500
44550	Travel	4,396	17,300	17,300	22,100
44650	Training	1,805	10,000	10,000	8,300
44760	Regulatory	-	2,000	2,000	2,000
44800	Membership and dues	-	15,000	15,000	15,000
45050	Periodicals & newspapers	484	500	500	500
45100	Books	373	500	500	500
45150	Furniture & equipment	-	3,000	3,000	3,000
45250	Office supplies	5,625	15,000	15,000	15,000
45350	General supplies	2,413	200	200	200
45450	Printing and graphics	-	2,000	2,000	2,000
45600	A & G overhead	288,791	538,200	538,200	561,300
45620	Material overhead	-	-	-	100
45621	Employee benefit overhead	310,473	524,600	524,600	562,600
46900	Business meetings	1,747	3,000	3,000	3,000
47000	Miscellaneous	149	200	200	2,200
	<b>Total Maintenance &amp; Operation</b>	<b>977,016</b>	<b>1,564,500</b>	<b>1,564,500</b>	<b>1,538,800</b>
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(1,543,273)	(2,462,500)	(2,462,500)	(2,426,800)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-CUSTOMER SERVICES  
 551-971**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,271,232	3,460,916	3,460,916	3,111,500
41200	Overtime	34,229	39,800	39,800	63,800
41300	Hourly wages	37,330	71,600	71,600	137,400
41600-42600	Benefits	941	-	-	-
	Total Salaries & Benefits	3,343,732	3,572,316	3,572,316	3,312,700
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	18,617	21,700	21,700	22,600
43070	Lease payments	22,246	26,600	26,600	31,600
43080	Rent	4,550	-	-	5,000
43090	Equipment usage	207,109	251,700	251,700	263,600
43110	Contractual services	1,537,006	1,942,400	1,942,400	1,954,400
43150	Cost allocation charge	3,248	-	-	-
44100	Repairs to equipment	305	-	-	-
44120	Repairs to office equip	5,739	-	-	-
44200	Advertising	25,959	35,000	35,000	30,000
44250	Data communication	5,073	500	500	-
44300	Telephone	27,810	30,500	30,500	-
44450	Postage	136,468	110,000	110,000	130,000
44550	Travel	22,602	57,800	57,800	61,200
44600	Laundry & towel service	2,294	2,600	2,600	2,600
44650	Training	9,462	26,300	26,300	26,300
44700	Computer software	10,611	2,500	2,500	2,500
44750	Liability	217	-	-	-
44760	Regulatory	-	2,000	2,000	2,000
44800	Membership and dues	2,792	7,800	7,800	7,300
45050	Periodicals & newspapers	490	1,600	1,600	700
45100	Books	-	1,100	1,100	-
45150	Furniture & equipment	25,391	22,000	22,000	13,500
45170	Computer hardware	41,566	29,300	29,300	29,300
45250	Office supplies	43,430	50,500	50,500	50,000
45300	Small tools	2,672	8,000	8,000	8,000
45350	General supplies	4,738	8,500	8,500	6,500
45400	Reports & publications	718	-	-	-
45450	Printing and graphics	64,158	14,200	14,200	64,200
45600	A & G overhead	1,698,437	2,119,600	2,119,600	1,991,300
45610	Section overhead	677,400	650,900	650,900	676,800
45620	Material overhead	226	1,700	1,700	3,900
45621	Employee benefit overhead	1,817,439	2,051,300	2,051,300	2,009,200
46500	Uncollectible accounts	479,650	500,000	500,000	330,000
46900	Business meetings	6,897	10,500	10,500	10,000
47000	Miscellaneous	80,238	62,800	62,800	127,300
	Total Maintenance & Operation	6,985,559	8,049,400	8,049,400	7,859,800
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(10,329,291)	(11,621,716)	(11,621,716)	(11,172,500)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-GARAGE  
 551-993**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	12,175	-	-	-
44300	Telephone	1,296	-	-	-
44350	Vehicle maintenance	22,025	-	-	-
44351	Fleet / equip rental charge	2,175,300	2,175,300	2,175,300	2,175,300
	<b>Total Maintenance &amp; Operation</b>	<b>2,210,795</b>	<b>2,175,300</b>	<b>2,175,300</b>	<b>2,175,300</b>
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(2,210,795)	(2,175,300)	(2,175,300)	(2,175,300)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC OPERATION FUND-WAREHOUSE  
 551-995**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	230,537	240,000	240,000	241,000
41200	Overtime	-	5,000	5,000	5,000
	<b>Total Salaries &amp; Benefits</b>	<b>230,537</b>	<b>245,000</b>	<b>245,000</b>	<b>246,000</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43050	Repairs-bldgs & grounds	-	500	500	500
43060	Utilities	18,428	17,200	17,200	17,200
44100	Repairs to equipment	-	1,000	1,000	1,000
44120	Repairs to office equip	-	500	500	500
44300	Telephone	2,399	2,700	2,700	-
44400	Janitorial services	-	500	500	500
44450	Postage	-	200	200	200
44550	Travel	9	3,500	3,500	3,500
44650	Training	-	700	700	700
44700	Computer software	-	1,000	1,000	1,000
44800	Membership and dues	-	100	100	300
45150	Furniture & equipment	2,155	2,000	2,000	2,000
45170	Computer hardware	714	7,000	7,000	7,000
45250	Office supplies	1,839	2,000	2,000	2,000
45300	Small tools	-	800	800	800
45350	General supplies	5,423	3,000	3,000	3,000
45600	A & G overhead	117,574	144,000	144,000	154,200
45620	Material overhead	198,481	-	-	-
45621	Employee benefit overhead	126,796	141,600	141,600	154,200
47000	Miscellaneous	5	1,000	1,000	3,700
47010	Discount earned & lost	-	450,000	450,000	450,000
	<b>Total Maintenance &amp; Operation</b>	<b>473,821</b>	<b>779,300</b>	<b>779,300</b>	<b>802,300</b>
<b>ALLOCATION OFFSET</b>					
70060	Allocation Offset	(704,358)	(1,024,300)	(1,024,300)	(1,048,300)
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC WORKS REVENUE FUND-ADMINISTRATION  
 552-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	133,628	525,000	525,000	490,000
45250	Office supplies	204	-	-	-
45600	A & G overhead	847	-	-	-
45610	Section overhead	332	-	-	-
45621	Employee benefit overhead	913	-	-	-
46000	Depreciation	18,129,521	19,200,000	19,200,000	22,200,000
47000	Miscellaneous	-	25,000	25,000	25,000
47050	Interest on bonds	4,970,597	5,810,000	5,810,000	5,800,000
	<b>Total Maintenance &amp; Operation</b>	<b>23,236,042</b>	<b>25,560,000</b>	<b>25,560,000</b>	<b>28,515,000</b>
<b>TRANSFERS</b>					
48010	Transfer-General Fund	19,107,000	19,107,000	19,107,000	21,107,000
	<b>Total Transfers</b>	<b>19,107,000</b>	<b>19,107,000</b>	<b>19,107,000</b>	<b>21,107,000</b>
<b>TOTAL</b>		<b>\$ 42,343,042</b>	<b>\$ 44,667,000</b>	<b>\$ 44,667,000</b>	<b>\$ 49,622,000</b>

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
ELECTRIC WORKS REVENUE FUND-POWER MANAGEMENT  
552-921**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	4,587,795	5,214,431	5,214,431	5,017,500
41200	Overtime	472,619	484,100	484,100	234,500
41300	Hourly wages	248,575	156,000	156,000	156,000
	<b>Total Salaries &amp; Benefits</b>	<b>5,308,989</b>	<b>5,854,531</b>	<b>5,854,531</b>	<b>5,408,000</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	412	5,000	5,000	5,000
43050	Repairs-bldgs & grounds	18,173	136,000	136,000	136,000
43060	Utilities	1,000,723	2,082,000	2,082,000	2,082,000
43070	Lease payments	38,481	2,243,000	2,243,000	92,000
43090	Equipment usage	7,827	37,000	37,000	35,000
43110	Contractual services	2,905,451	2,898,000	2,898,000	3,237,000
43111	Construction services	-	200,000	200,000	100,000
44100	Repairs to equipment	1,494,301	1,355,000	1,355,000	1,405,000
44120	Repairs to office equip	209	1,000	1,000	1,000
44200	Advertising	-	2,000	2,000	2,000
44250	Data communication	2,960	2,000	2,000	-
44300	Telephone	32,067	35,000	35,000	-
44350	Vehicle maintenance	-	5,000	5,000	5,000
44400	Janitorial services	26,403	35,000	35,000	35,000
44450	Postage	1,400	19,000	19,000	7,000
44550	Travel	47,405	33,000	33,000	35,300
44600	Laundry & towel service	7,398	11,000	11,000	11,000
44650	Training	43,079	39,000	39,000	39,000
44700	Computer software	89,301	23,000	23,000	23,000
44750	Liability	775	-	-	-
44760	Regulatory	145,962	201,000	201,000	302,000
44800	Membership and dues	20,660	25,000	25,000	25,000
45050	Periodicals & newspapers	10,119	5,000	5,000	5,000
45100	Books	1,606	1,000	1,000	1,000
45150	Furniture & equipment	20,472	15,000	15,000	15,000
45170	Computer hardware	29,483	35,000	35,000	35,000
45200	Maps and blue prints	1,433	5,000	5,000	5,000
45250	Office supplies	4,147	9,000	9,000	9,000
45300	Small tools	28,615	19,300	19,300	19,300
45350	General supplies	671,614	676,000	676,000	601,000
45400	Reports & publications	-	2,000	2,000	2,000
45450	Printing and graphics	-	4,000	4,000	4,000
45501	Fuel-landfill gas	6,653,984	4,864,300	4,864,300	7,354,400
45502	Fuel-natural gas	20,757,864	34,232,000	34,232,000	22,927,700
45510	Purchased power	66,494,701	83,850,000	83,850,000	81,751,000
45511	Hedging costs	3,369,926	2,620,000	2,620,000	2,620,000
45600	A & G overhead	2,288,796	3,222,400	3,222,400	3,211,300
45610	Section overhead	541,698	1,029,400	1,029,400	744,000
45620	Material overhead	9,193	176,600	176,600	167,600
45621	Employee benefit overhead	2,388,261	3,097,000	3,097,000	3,231,600
46001	Gas depletion	284,829	420,000	420,000	298,000
46900	Business meetings	3,231	3,000	3,000	3,000
47000	Miscellaneous	16,977	36,000	36,000	68,000
47010	Discount earned & lost	(97)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>109,459,840</b>	<b>143,709,000</b>	<b>143,709,000</b>	<b>130,650,200</b>
<b>TOTAL</b>		<b>\$ 114,768,830</b>	<b>\$ 149,563,531</b>	<b>\$ 149,563,531</b>	<b>\$ 136,058,200</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC WORKS REVENUE FUND-ELECTRIC SERVICES  
 552-931**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	7,114,360	7,320,100	7,320,100	7,089,000
41200	Overtime	529,572	456,900	456,900	268,200
41300	Hourly wages	198,844	120,000	120,000	150,400
	<b>Total Salaries &amp; Benefits</b>	<b>7,842,776</b>	<b>7,897,000</b>	<b>7,897,000</b>	<b>7,507,600</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,727	500	500	500
43050	Repairs-bldgs & grounds	48,265	49,000	49,000	141,000
43060	Utilities	464,558	416,000	416,000	447,000
43070	Lease payments	77,560	75,000	75,000	75,000
43080	Rent	54,022	55,000	55,000	60,000
43090	Equipment usage	1,152,775	436,700	436,700	500,000
43110	Contractual services	1,175,971	2,347,900	2,347,900	3,290,400
43111	Construction services	-	75,000	75,000	-
44100	Repairs to equipment	67,496	2,500	2,500	2,500
44120	Repairs to office equip	667	500	500	2,000
44250	Data communication	14,259	-	-	-
44300	Telephone	76,425	72,700	72,700	-
44350	Vehicle maintenance	48	500	500	-
44400	Janitorial services	9,792	7,000	7,000	10,000
44450	Postage	1,060	1,000	1,000	1,000
44550	Travel	25,683	61,000	61,000	70,700
44600	Laundry & towel service	213	600	600	600
44650	Training	54,499	38,900	38,900	35,000
44700	Computer software	21,314	6,000	6,000	6,000
44750	Liability	817	-	-	-
44760	Regulatory	1,692	16,000	16,000	16,000
44800	Membership and dues	8,465	25,000	25,000	15,000
45050	Periodicals & newspapers	268	200	200	500
45100	Books	65	1,000	1,000	1,000
45150	Furniture & equipment	39,876	5,000	5,000	10,500
45170	Computer hardware	36,866	15,000	15,000	15,000
45200	Maps and blue prints	730	-	-	-
45250	Office supplies	37,602	20,500	20,500	18,500
45300	Small tools	93,437	100,000	100,000	125,000
45350	General supplies	811,674	253,300	253,300	488,100
45450	Printing and graphics	258	1,000	1,000	700
45500	Fuel-oil	24	-	-	-
45600	A & G overhead	3,480,298	4,324,600	4,324,600	4,265,000
45610	Section overhead	832,630	1,638,900	1,638,900	1,460,700
45620	Material overhead	211,100	215,000	215,000	165,800
45621	Employee benefit overhead	4,055,579	3,539,300	3,539,300	4,214,400
45622	Customer services allocation	(15)	-	-	-
45623	General plant allocation	(1)	-	-	-
46900	Business meetings	5,545	2,700	2,700	2,500
47000	Miscellaneous	17,893	5,200	5,200	86,200
47010	Discount earned & lost	(1)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>12,881,135</b>	<b>13,808,500</b>	<b>13,808,500</b>	<b>15,526,600</b>
<b>TOTAL</b>		<b>\$ 20,723,911</b>	<b>\$ 21,705,500</b>	<b>\$ 21,705,500</b>	<b>\$ 23,034,200</b>

**CITY OF GLENDALE**  
**GLENDALE WATER & POWER DEPARTMENT**  
**ELECTRIC WORKS REVENUE FUND-CUSTOMER SERVICES**  
**552-971**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
45610	Section overhead	(67,070)	-	-	-
45622	Customer services allocation	7,226,209	7,814,400	7,814,400	5,325,300
	Total Maintenance & Operation	<u>7,159,139</u>	<u>7,814,400</u>	<u>7,814,400</u>	<u>5,325,300</u>
<b>TOTAL</b>		<b>\$ 7,159,139</b>	<b>\$ 7,814,400</b>	<b>\$ 7,814,400</b>	<b>\$ 5,325,300</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC DEPRECIATION FUND-ADMINISTRATION  
 553-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
45623	General plant allocation	1,828,575	4,237,500	4,567,500	3,674,000
	Total Maintenance & Operation	<u>1,828,575</u>	<u>4,237,500</u>	<u>4,567,500</u>	<u>3,674,000</u>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(36,739,439)	-	-	-
	Total Capital Projects	<u>(36,739,439)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL</b>		<b><u>\$ (34,910,865)</u></b>	<b><u>\$ 4,237,500</u></b>	<b><u>\$ 4,567,500</u></b>	<b><u>\$ 3,674,000</u></b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 ELECTRIC DEPRECIATION FUND-POWER MANAGEMENT  
 553-921**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	60,426	144,000	144,000	179,400
	Total Salaries & Benefits	<u>60,426</u>	<u>144,000</u>	<u>144,000</u>	<u>179,400</u>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	602,328	350,000	350,000	850,000
43111	Construction services	793,183	3,511,700	6,628,200	4,338,100
44100	Repairs to equipment	3,690	-	-	-
44760	Regulatory	2,016	-	-	-
45170	Computer hardware	1,880	-	-	-
45200	Maps and blue prints	149	-	-	-
45250	Office supplies	127	-	-	-
45350	General supplies	167,081	-	-	-
45600	A & G overhead	30,817	86,400	86,400	114,700
45610	Section overhead	7,855	25,900	25,900	23,400
45621	Employee benefit overhead	33,234	85,100	85,100	114,700
47050	Interest on bonds	-	-	-	500,000
47059	Capitalized interest -water 08	133,998	-	-	-
	Total Maintenance & Operation	<u>1,776,359</u>	<u>4,059,100</u>	<u>7,175,600</u>	<u>5,940,900</u>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	6,699	15,000	15,000	60,000
	Total Capital Outlay	<u>6,699</u>	<u>15,000</u>	<u>15,000</u>	<u>60,000</u>
<b>CAPITAL PROJECTS</b>					
51250	Equipment	675,884	264,500	264,500	491,000
51800	Mobile equipment	-	62,000	62,000	145,000
	Total Capital Projects	<u>675,884</u>	<u>326,500</u>	<u>326,500</u>	<u>636,000</u>
<b>TOTAL</b>		<b><u>\$ 2,519,368</u></b>	<b><u>\$ 4,544,600</u></b>	<b><u>\$ 7,661,100</u></b>	<b><u>\$ 6,816,300</u></b>



**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
ELECTRIC DEPRECIATION FUND-ELECTRIC SERVICES  
553-931**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,950,354	4,601,424	4,601,424	5,973,800
41200	Overtime	390,395	137,700	137,700	121,900
41300	Hourly wages	111,230	24,000	24,000	171,700
	<b>Total Salaries &amp; Benefits</b>	<b>4,451,980</b>	<b>4,763,124</b>	<b>4,763,124</b>	<b>6,267,400</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	621	-	-	-
43070	Lease payments	12,765	-	-	-
43080	Rent	3,580	-	-	-
43090	Equipment usage	938,922	1,064,600	1,064,600	996,100
43110	Contractual services	16,934,296	23,270,900	28,270,900	9,032,200
43111	Construction services	273,388	420,000	420,000	5,072,000
44100	Repairs to equipment	2,830	-	-	-
44120	Repairs to office equip	110	-	-	-
44200	Advertising	1,800	-	-	-
44300	Telephone	1,158	-	-	-
44450	Postage	2,029	-	-	-
44550	Travel	3,918	-	-	-
44650	Training	12	-	-	-
44700	Computer software	329,491	-	-	-
44750	Liability	82,709	-	-	-
44760	Regulatory	73,946	13,000	13,000	8,000
45100	Books	28	-	-	-
45150	Furniture & equipment	152,657	3,500	3,500	671,500
45170	Computer hardware	99,178	-	-	-
45250	Office supplies	575	15,000	15,000	-
45300	Small tools	75,369	-	-	-
45350	General supplies	2,563,874	4,256,100	4,256,100	3,337,900
45450	Printing and graphics	-	500	500	500
45600	A & G overhead	2,060,873	2,777,600	2,777,600	3,823,200
45610	Section overhead	802,994	931,275	931,275	1,075,500
45620	Material overhead	284,916	468,300	468,300	901,400
45621	Employee benefit overhead	2,175,666	2,694,725	2,694,725	3,845,600
46900	Business meetings	178	-	-	-
47000	Miscellaneous	3,220	8,000	8,000	60,000
47010	Discount earned & lost	(3)	-	-	-
47050	Interest on bonds	-	3,000,000	3,000,000	2,500,000
47059	Capitalized interest -water 08	1,005,467	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>27,886,565</b>	<b>38,923,500</b>	<b>43,923,500</b>	<b>31,323,900</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	731	244,980	244,980	736,800
	<b>Total Capital Outlay</b>	<b>731</b>	<b>244,980</b>	<b>244,980</b>	<b>736,800</b>
<b>CAPITAL PROJECTS</b>					
51250	Equipment	52,222	67,900	67,900	10,000
51800	Mobile equipment	-	1,278,000	1,278,000	387,000
	<b>Total Capital Projects</b>	<b>52,222</b>	<b>1,345,900</b>	<b>1,345,900</b>	<b>397,000</b>
<b>TOTAL</b>		<b>\$ 32,391,497</b>	<b>\$ 45,277,504</b>	<b>\$ 50,277,504</b>	<b>\$ 38,725,100</b>

**CITY OF GLENDALE**  
**GLENDALE WATER & POWER DEPARTMENT**  
**ELECTRIC SCAQMD STATE SALES FUND**  
**554-921**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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MAINTENANCE & OPERATION					
47000	Miscellaneous	-	25,000	25,000	-
	Total Maintenance & Operation	-	25,000	25,000	-
		<hr/>			
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>
		<hr/>			

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 WATER WORKS REVENUE FUND-ADMINISTRATION  
 572-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	300,000	300,000	250,000
44750	Liability	-	-	-	1,000,000
45150	Furniture & equipment	27,766	-	-	-
46000	Depreciation	3,229,309	3,800,000	3,800,000	4,000,000
47050	Interest on bonds	1,496,809	2,325,000	2,325,000	2,325,000
	<b>Total Maintenance &amp; Operation</b>	<b>4,753,883</b>	<b>6,425,000</b>	<b>6,425,000</b>	<b>7,575,000</b>
<b>TRANSFERS</b>					
48010	Transfer-General Fund	4,160,000	4,160,000	4,160,000	-
	<b>Total Transfers</b>	<b>4,160,000</b>	<b>4,160,000</b>	<b>4,160,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 8,913,883</b>	<b>\$ 10,585,000</b>	<b>\$ 10,585,000</b>	<b>\$ 7,575,000</b>

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
WATER WORKS REVENUE FUND-WATER SERVICES  
572-951**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,152,284	3,001,900	3,001,900	2,854,500
41200	Overtime	253,730	144,900	144,900	131,400
41300	Hourly wages	109,485	58,000	58,000	58,000
	<b>Total Salaries &amp; Benefits</b>	<b>3,515,499</b>	<b>3,204,800</b>	<b>3,204,800</b>	<b>3,043,900</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	110	1,000	1,000	1,000
42900	Uniform allowance	7,432	15,000	15,000	2,800
43050	Repairs-bldgs & grounds	160,733	132,500	132,500	346,500
43060	Utilities	2,696,810	2,735,300	2,735,300	2,858,300
43070	Lease payments	4,399	5,500	5,500	5,500
43080	Rent	1,378	18,300	18,300	12,300
43090	Equipment usage	570,426	236,700	236,700	296,800
43110	Contractual services	1,569,848	1,552,500	1,552,500	1,713,700
43111	Construction services	8,500	40,000	40,000	265,000
43150	Cost allocation charge	2,000	-	-	600,000
44100	Repairs to equipment	114,576	69,000	69,000	240,000
44120	Repairs to office equip	2,173	2,500	2,500	4,000
44250	Data communication	6,431	-	-	-
44300	Telephone	46,406	34,900	34,900	-
44350	Vehicle maintenance	-	2,000	2,000	2,000
44400	Janitorial services	7,422	8,500	8,500	8,500
44450	Postage	1,348	2,600	2,600	6,600
44550	Travel	6,024	21,600	21,600	39,100
44650	Training	32,715	75,000	75,000	68,100
44700	Computer software	11,852	11,500	11,500	15,500
44750	Liability	379	-	-	-
44760	Regulatory	139,267	112,700	112,700	183,400
44800	Membership and dues	52,913	28,300	28,300	41,800
45050	Periodicals & newspapers	478	800	800	800
45100	Books	1,210	700	700	2,000
45150	Furniture & equipment	39,291	11,000	11,000	23,500
45170	Computer hardware	13,481	10,200	10,200	26,000
45200	Maps and blue prints	138	500	500	500
45250	Office supplies	8,893	7,100	7,100	9,500
45300	Small tools	42,513	15,600	15,600	53,000
45350	General supplies	599,091	320,500	320,500	523,100
45400	Reports & publications	573	800	800	1,500
45450	Printing and graphics	2,824	12,500	12,500	28,700
45500	Fuel-oil	292	-	-	-
45520	Purchased water	12,437,850	12,711,000	12,711,000	15,084,000
45600	A & G overhead	1,546,040	1,836,000	1,836,000	1,826,900
45610	Section overhead	1,170,356	1,522,500	1,522,500	1,749,300
45620	Material overhead	73,707	119,100	119,100	155,900
45621	Employee benefit overhead	1,749,589	1,778,700	1,778,700	1,834,400
46900	Business meetings	2,761	4,500	4,500	6,500
47000	Miscellaneous	62,798	31,500	31,500	99,500
47010	Discount earned & lost	(65)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>23,194,964</b>	<b>23,488,400</b>	<b>23,488,400</b>	<b>28,136,000</b>
<b>TOTAL</b>		<b>\$ 26,710,463</b>	<b>\$ 26,693,200</b>	<b>\$ 26,693,200</b>	<b>\$ 31,179,900</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 WATER WORKS REVENUE FUND-CUSTOMER SERVICES  
 572-971**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
45610	Section overhead	(22,357)	-	-	-
45622	Customer services allocation	2,408,741	3,012,200	3,012,200	5,012,900
	<b>Total Maintenance &amp; Operation</b>	<b>2,386,384</b>	<b>3,012,200</b>	<b>3,012,200</b>	<b>5,012,900</b>
<b>TOTAL</b>		<b>\$ 2,386,384</b>	<b>\$ 3,012,200</b>	<b>\$ 3,012,200</b>	<b>\$ 5,012,900</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 WATER DEPRECIATION FUND-ADMINISTRATION  
 573-911**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
45623	General plant allocation	609,525	1,412,500	1,522,500	1,224,600
	Total Maintenance & Operation	609,525	1,412,500	1,522,500	1,224,600
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(24,679,181)	-	-	-
	Total Capital Projects	(24,679,181)	-	-	-
<b>TOTAL</b>		<b>\$ (24,069,656)</b>	<b>\$ 1,412,500</b>	<b>\$ 1,522,500</b>	<b>\$ 1,224,600</b>

**CITY OF GLENDALE  
 GLENDALE WATER & POWER DEPARTMENT  
 WATER DEPRECIATION FUND-WATER SERVICES  
 573-951**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	822,453	1,240,342	1,240,342	1,209,300
41200	Overtime	34,873	58,600	58,600	14,000
41300	Hourly wages	136,159	38,200	38,200	2,700
	<b>Total Salaries &amp; Benefits</b>	<b>993,485</b>	<b>1,337,142</b>	<b>1,337,142</b>	<b>1,226,000</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	191	-	-	-
43050	Repairs-bldgs & grounds	39	-	-	-
43070	Lease payments	26,363	1,000	1,000	1,000
43080	Rent	22,234	-	-	-
43090	Equipment usage	106,090	45,400	45,400	229,400
43110	Contractual services	8,864,223	14,859,300	14,859,300	7,092,900
43111	Construction services	10,273,117	1,717,500	3,317,500	9,524,000
44100	Repairs to equipment	19,010	15,000	15,000	15,200
44120	Repairs to office equip	6,380	-	-	-
44200	Advertising	-	2,000	2,000	2,000
44250	Data communication	474	-	-	-
44300	Telephone	42	1,000	1,000	-
44450	Postage	2,350	1,000	1,000	1,000
44550	Travel	35	-	-	-
44650	Training	790	1,000	1,000	1,000
44700	Computer software	48,680	3,000	3,000	53,000
44750	Liability	11	-	-	-
44760	Regulatory	20,909	60,400	60,400	13,500
45100	Books	52	1,000	1,000	1,000
45150	Furniture & equipment	26,918	8,000	8,000	9,500
45170	Computer hardware	49,031	40,000	40,000	5,000
45200	Maps and blue prints	428	1,000	1,000	1,000
45250	Office supplies	55	1,000	1,000	1,000
45300	Small tools	944	-	-	-
45350	General supplies	641,544	192,400	192,400	360,100
45450	Printing and graphics	-	63,200	63,200	5,100
45600	A & G overhead	444,024	771,800	771,800	774,100
45610	Section overhead	394,091	960,325	960,325	653,200
45620	Material overhead	100,156	21,200	21,200	97,300
45621	Employee benefit overhead	466,169	836,675	836,675	774,500
46900	Business meetings	174	1,000	1,000	1,000
47000	Miscellaneous	403,038	5,000	5,000	6,000
47010	Discount earned & lost	(500)	-	-	-
47050	Interest on bonds	-	2,500,000	2,500,000	2,500,000
47059	Capitalized interest -water 08	940,759	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>22,857,820</b>	<b>22,109,200</b>	<b>23,709,200</b>	<b>22,121,800</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	731	45,000	45,000	63,500
	<b>Total Capital Outlay</b>	<b>731</b>	<b>45,000</b>	<b>45,000</b>	<b>63,500</b>
<b>CAPITAL PROJECTS</b>					
51100	Land and land rights	9,020	40,000	40,000	150,000
51250	Equipment	143,979	260,000	260,000	14,000

**CITY OF GLENDALE**  
**GLENDALE WATER & POWER DEPARTMENT**  
**WATER DEPRECIATION FUND-WATER SERVICES**  
**573-951**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
51800	Mobile equipment	64,621	352,000	452,000	115,000
	Total Capital Projects	217,620	652,000	752,000	279,000
<b>TOTAL</b>		<b>\$ 24,069,656</b>	<b>\$ 24,143,342</b>	<b>\$ 25,843,342</b>	<b>\$ 23,690,300</b>



**CITY OF GLENDALE  
CAPITAL IMPROVEMENT PROGRAM - GWP  
SUMMARY OF PROJECTS**

Project	FY 11-12 Adopted	FY 12-13 Projected	FY 13-14 Projected	FY 14-15 Projected	FY 15-16 Projected	Future Years FY 16 - 21	Estimated Project Total
<b>GLENDALE WATER &amp; POWER - ELECTRIC UTILITY FUND 553</b>							
Grayson Power Plant Steam Units	\$ 4,746,600	\$ 3,427,300	\$ 1,014,300	\$ 2,129,000	\$ 1,100,000	\$ 11,300,000	\$ 23,717,200
Grayson Power Plant Gas Units	702,200	2,172,500	4,078,300	3,389,300	1,286,600	85,000,000	96,628,900
Grayson Power Plant BOP & Auxillary	586,300	103,000	636,600	2,151,900	923,600	4,400,000	8,801,400
Transmission Capital Improvements	250,000	257,500	265,200	273,200	281,400	1,300,000	2,627,300
Production Plant Sub-Total	6,285,100	5,960,300	5,994,400	7,943,400	3,591,600	102,000,000	131,774,800
Distribution System Expansion	3,451,800	5,955,500	3,341,900	5,992,800	1,688,500	20,200,000	40,630,500
Distribution System Reliability Improvements	6,221,300	3,293,600	9,093,000	8,016,900	9,182,600	36,000,000	71,807,400
Distribution System Modification & Replacements	6,695,700	10,179,300	4,240,200	3,852,200	8,778,200	32,000,000	65,745,600
Electric Meters and Services	3,183,400	3,038,100	3,104,200	3,198,300	3,295,600	10,000,000	25,819,600
Distribution System OH / UG Conversions	-	-	-	-	-	-	-
Distribution System 4 to 12kV Conversions	911,800	9,597,300	1,519,700	-	-	-	12,028,800
Streetlight System Capital	310,600	568,200	585,300	602,800	616,900	2,700,000	5,383,800
Smart Grid Infrastructure	15,283,200	10,075,500	7,700,900	7,890,100	6,321,700	30,000,000	77,271,400
Transmission and Distribution Plant Sub-Total	36,057,800	42,707,500	29,585,200	29,553,100	29,883,500	130,900,000	298,687,100
Electric General Plant Capital	3,198,500	782,800	783,200	693,200	545,100	5,000,000	11,002,800
General Plant Capital - Common Facilities	3,674,000	277,200	99,500	57,400	206,800	2,000,000	6,314,900
<b>ELECTRIC UTILITY TOTAL</b>	<b>\$ 49,215,400</b>	<b>\$ 49,727,800</b>	<b>\$ 36,462,300</b>	<b>\$ 38,247,100</b>	<b>\$ 34,227,000</b>	<b>\$ 239,900,000</b>	<b>\$ 447,779,600</b>
<b>GLENDALE WATER &amp; POWER - WATER UTILITY FUND 573</b>							
Public Water Source Improvements	\$ 6,204,300	\$ 2,267,800	\$ 2,206,400	\$ 1,002,300	\$ 1,043,400	\$ 7,981,800	\$ 20,706,000
Water Pumping Plant Improvements	5,380,600	3,146,800	591,000	28,100	113,900	2,820,000	12,080,400
Water Quality and Treatment Plant Improvements	596,800	1,057,000	899,000	452,200	380,400	1,043,000	4,428,400
Water Reservoir and Tank Improvements	966,100	1,051,400	1,136,100	408,500	857,400	1,653,200	6,072,700
Water Mains, Hydrants, Services & Meters	4,709,500	7,012,200	11,559,800	7,685,300	5,448,900	5,932,600	42,348,300
Smart Grid Infrastructure	5,400,000	-	-	-	-	-	5,400,000
Recycled Water Reservoir, Tanks and Mains	86,200	119,600	123,200	694,800	130,500	1,004,300	2,158,600
General Plant Capital	346,800	103,000	96,200	104,700	147,100	707,800	1,505,600
General Plant Capital - Common Facilities	1,224,600	92,400	33,100	19,100	68,900	1,338,000	2,776,100
<b>WATER UTILITY TOTAL</b>	<b>\$ 24,914,900</b>	<b>\$ 14,850,200</b>	<b>\$ 16,644,800</b>	<b>\$ 10,395,000</b>	<b>\$ 8,190,500</b>	<b>\$ 22,480,700</b>	<b>\$ 97,476,100</b>
<b>GWP PROJECTS TOTAL</b>	<b>\$ 74,130,300</b>	<b>\$ 64,578,000</b>	<b>\$ 53,107,100</b>	<b>\$ 48,642,100</b>	<b>\$ 42,417,500</b>	<b>\$ 262,380,700</b>	<b>\$ 545,255,700</b>

**CITY OF GLENDALE  
GLENDALE WATER & POWER  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Accountant II	1.00	-	-	-
Administrative Analyst	6.00	6.00	5.00	5.00
Administrative Assistant	4.00	4.00	4.00	5.00
Administrative Associate	2.00	2.00	-	
Assistant Engineering Technician	3.00	3.00	2.00	2.00
Assistant General Manager	5.00	5.00	5.00	5.00
Building Repairer - Water	2.00	2.00	2.00	2.00
Business Account Representative	2.00	2.00	2.00	2.00
Business Transformation Manager	-	-	1.00	
Business Transformer & Marketing Administrator	-	-	1.00	1.00
Civil Engineer I	1.00	1.00	1.00	3.00
Civil Engineer II	2.00	2.00	2.00	2.00
Civil Engineering Assistant	3.00	3.00	3.00	1.00
Civil Engineering Associate	3.00	3.00	3.00	3.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Service Field Supervisor	1.00	1.00	1.00	1.00
Customer Service Field Technician	6.00	6.00	6.00	6.00
Customer Service Representative	1.00	1.00	1.00	1.00
Customer Service Utility Repr. I	34.00	34.00	34.00	34.00
Customer Service Utility Supervisor	3.00	3.00	3.00	3.00
Deputy City Attorney	1.00	-	-	
Electrical Engineer I	4.00	4.00	5.00	5.00
Electrical Engineer II	1.00	1.00	1.00	1.00
Electrical Engineering Assistant	4.00	4.00	3.00	3.00
Electrical Engineering Associate	2.00	2.00	2.00	2.00
Electrical Helper	5.00	5.00	5.00	4.00
Electrical Line Mech Supervisor I	12.00	12.00	12.00	11.00
Electrical Line Mechanic	14.00	14.00	15.00	13.00
Electrical Line Mechanic Apprentice	11.00	11.00	10.00	14.00
Electrical Line Mechanic Supervisor II	5.00	5.00	5.00	5.00
Electrical Mechanic Assistant	4.00	4.00	4.00	4.00
Electrical Mechanic Supervisor II	1.00	1.00	1.00	1.00
Electrical Operation Supervisor	2.00	2.00	2.00	2.00
Electrical Service Planner	5.00	5.00	5.00	5.00
Electrical Services Administrator	-	-		
Electrical Superintendent	1.00	1.00	1.00	1.00
Electrical System Dispatcher	5.00	5.00	5.00	5.00
Electrical System Dispatcher Supervisor	1.00	1.00	1.00	1.00
Electrical Test Supervisor	1.00	1.00	1.00	1.00
Electrical Test Technician I	3.00	3.00	3.00	3.00
Electrical Test Technician II	6.00	6.00	6.00	6.00
Energy Marketer/Trader	1.00	1.00	1.00	1.00
Energy Trading Manger	1.00	1.00	1.00	1.00
Engineering Aide	1.00	1.00	1.00	1.00
Engineering Technician	4.00	4.00	6.00	6.00

**CITY OF GLENDALE  
GLENDALE WATER & POWER  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Equipment Operator II	1.00	1.00	1.00	-
Equipment Welder	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
General Manager-GWP	1.00	1.00	1.00	1.00
Housing Technician	0.65	-	-	-
Human Resources Analyst II	1.00	-	-	-
Information Services Administrator	1.00	1.00	1.00	1.00
Information Services Project Manager	1.00	1.00	2.00	2.00
Integrated Resources Plan Administrator	-	-	1.00	1.00
Internal Auditor	1.00	-	-	-
IT Applications Analyst	1.00	1.00	-	-
IT Applications Specialist	1.00	1.00	1.00	1.00
Legal Executive Secretary	0.50	-	-	-
Line Clearance Forestry Supervisor I	3.00	3.00	3.00	3.00
Maintenance Worker	3.00	3.00	3.00	-
Mechanical Engineer I	1.00	1.00	-	-
Mechanical Engineer II	1.00	1.00	1.00	1.00
Mechanical Engineering Assistant	1.00	1.00	2.00	2.00
Meter Reader	8.00	8.00	7.00	7.00
Office Services Specialist II	5.00	5.00	4.00	4.00
Office Services Supervisor	1.00	1.00	2.00	2.00
Office Services Supervisor (Steno)	1.00	1.00	-	-
Office Specialist I	-	-	-	1.00
PC Specialist	4.00	1.00	1.00	1.00
Power Contracts Manager	-	-	1.00	1.00
Power Line Truck Operator	2.00	2.00	2.00	2.00
Power Planning Manager	-	-	1.00	1.00
Power Plant Auxiliary Operator	4.00	4.00	4.00	4.00
Power Plant Control Operator	13.00	13.00	12.00	12.00
Power Plant Control Operator Apprentice	10.00	10.00	9.00	8.00
Power Plant Inst & Cntrl Supervisor	1.00	1.00	1.00	1.00
Power Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Power Plant Mechanic	7.00	7.00	8.00	8.00
Power Plant Mechanic Apprentice	4.00	4.00	3.00	3.00
Power Plant Mechanic Supervisor	1.00	1.00	1.00	1.00
Power Plant Operation Supervisor	1.00	1.00	1.00	1.00
Power Plant Operator	2.00	2.00	2.00	2.00
Power Plant Shift Supervisor	3.00	3.00	4.00	4.00
Power Plant Superintendent	1.00	1.00	-	-
Power Plant Technician	1.00	1.00	2.00	2.00
Power Systems Analyst	3.00	3.00	3.00	3.00
Principal Civil Engineer	1.00	1.00	1.00	1.00
Principal Electrical Engineer	3.00	3.00	2.00	2.00
Principal Engineering Technician	-	-	-	1.00
Principal Mechanical Engineer	1.00	1.00	1.00	1.00
Principal Water Quality Specialist	1.00	1.00	1.00	1.00

**CITY OF GLENDALE  
GLENDALE WATER & POWER  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Project Manager	3.00	3.00	3.00	3.00
Public Benefits Charge Coordinator	2.00	2.00	4.00	4.00
Public Benefits Charge Marketing Manager	1.00	1.00	-	-
Resource Efficiency Advisor	1.00	1.00	1.00	1.00
Revenue Protection Coordinator	-	-	1.00	1.00
Sr. Administrative Analyst	-	-	1.00	1.00
Sr. Assistant City Attorney	1.00	-	-	-
Sr. Buyer	1.00	-	-	-
Sr. Civil Engineer	2.00	2.00	2.00	2.00
Sr. Customer Srvc. Field Tech.	1.00	1.00	1.00	1.00
Sr. Customer Srvc. Utility Rep	5.00	5.00	6.00	6.00
Sr. Electrical Engineer	2.00	2.00	2.00	1.00
Sr. Electrical Srvc. Planner	2.00	2.00	2.00	2.00
Sr. Electrical System Dispatcher	5.00	5.00	5.00	5.00
Sr. Electrical Test Technician	4.00	4.00	4.00	4.00
Sr. Engineering Technician	2.00	2.00	2.00	2.00
Sr. Environmental Program Specialist	2.00	2.00	2.00	2.00
Sr. IT Application Specialist	2.00	2.00	2.00	2.00
Sr. Mechanical Engineer	1.00	1.00	-	-
Sr. Meter Reader	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	5.00	5.00	6.00	6.00
Sr. Office Specialist	3.00	3.00	5.00	5.00
Sr. Power Plant Mechanic	2.00	2.00	2.00	2.00
Sr. Power Plant Technician	2.00	2.00	2.00	2.00
Sr. Project Manager	1.00	1.00	1.00	1.00
Sr. Water Facilities Operator	1.00	1.00	2.00	2.00
Sr. Water Quality Specialist	-	-	1.00	1.00
Sr. Water Quality Technician	-	-	1.00	1.00
Sr. Water System Mechanic	3.00	3.00	3.00	3.00
Station Electrician	2.00	2.00	2.00	2.00
Station Electrician Superv. I	1.00	1.00	1.00	1.00
Station Electrician/Operator	6.00	6.00	7.00	7.00
Station Electrician/Operator Apprentice	3.00	3.00	2.00	2.00
Station Electrician/Operator Supervisor I	5.00	5.00	5.00	5.00
Station Electrician/Operator Supervisor II	1.00	1.00	1.00	1.00
Storekeeper	4.00	4.00	4.00	4.00
Stores Supervisor	1.00	1.00	1.00	1.00
Systems Analyst	2.00	2.00	3.00	3.00
Technical Staff Analyst	1.00	1.00	1.00	1.00
Transformer Shop Supervisor	1.00	1.00	1.00	1.00
Transformer Shop Technician	1.00	1.00	1.00	1.00
Underground Distribution Construction Mechanic I	10.00	10.00	10.00	10.00
Underground Distribution Construction Mechanic II	3.00	3.00	3.00	3.00
Underground Distribution Construction Supervisor I	3.00	3.00	3.00	3.00
Underground Distribution Construction Supervisor II	1.00	1.00	1.00	1.00
Utility Equipment Operator II	-	-	-	1.00
Utility Maintenance Worker	-	-	-	3.00

**CITY OF GLENDALE  
GLENDALE WATER & POWER  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Utility Welder	1.00	1.00	1.00	1.00
Water Facilities Operator	3.00	3.00	2.00	2.00
Water Meter Repairer	1.00	1.00	2.00	2.00
Water Quality Specialist	1.00	1.00	-	-
Water Quality Technician	2.00	2.00	2.00	2.00
Water Superintendent	2.00	2.00	2.00	2.00
Water System Apprentice	3.00	3.00	3.00	1.00
Water System Equipment Operator	3.00	3.00	3.00	3.00
Water System Helper	5.00	5.00	4.00	6.00
Water System Mechanic	10.00	10.00	10.00	10.00
Water System Supervisor I	1.00	1.00	1.00	2.00
Water System Supervisor II	8.00	8.00	8.00	8.00
Water Systems Supervisor III	2.00	2.00	2.00	1.00
Yard Attendant	1.00	1.00	1.00	1.00
Total Salaried Employees	<u>418.15</u>	<u>408.00</u>	<u>415.00</u>	<u>415.00</u>
<u>Hourly Employees</u>	*	*	*	*
City Resource Specialist	6.75 (8)	5.75 (11)	5.75 (11)	5.75 (11)
Engineering Technician	0.25 (1)	-	-	-
Mechanical Engineering Assistant	0.25 (1)	0.25 (1)	0.25 (1)	0.25 (1)
Office Specialist I	1.00 (2)	1.75 (3)	1.75 (3)	1.75 (3)
Power Plant Control Operator	1.75 (2)	2.25 (4)	2.25 (4)	2.25 (4)
Total Hourly Positions	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
Glendale Water and Power Total	<u><u>428.15</u></u>	<u><u>418.00</u></u>	<u><u>425.00</u></u>	<u><u>425.00</u></u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

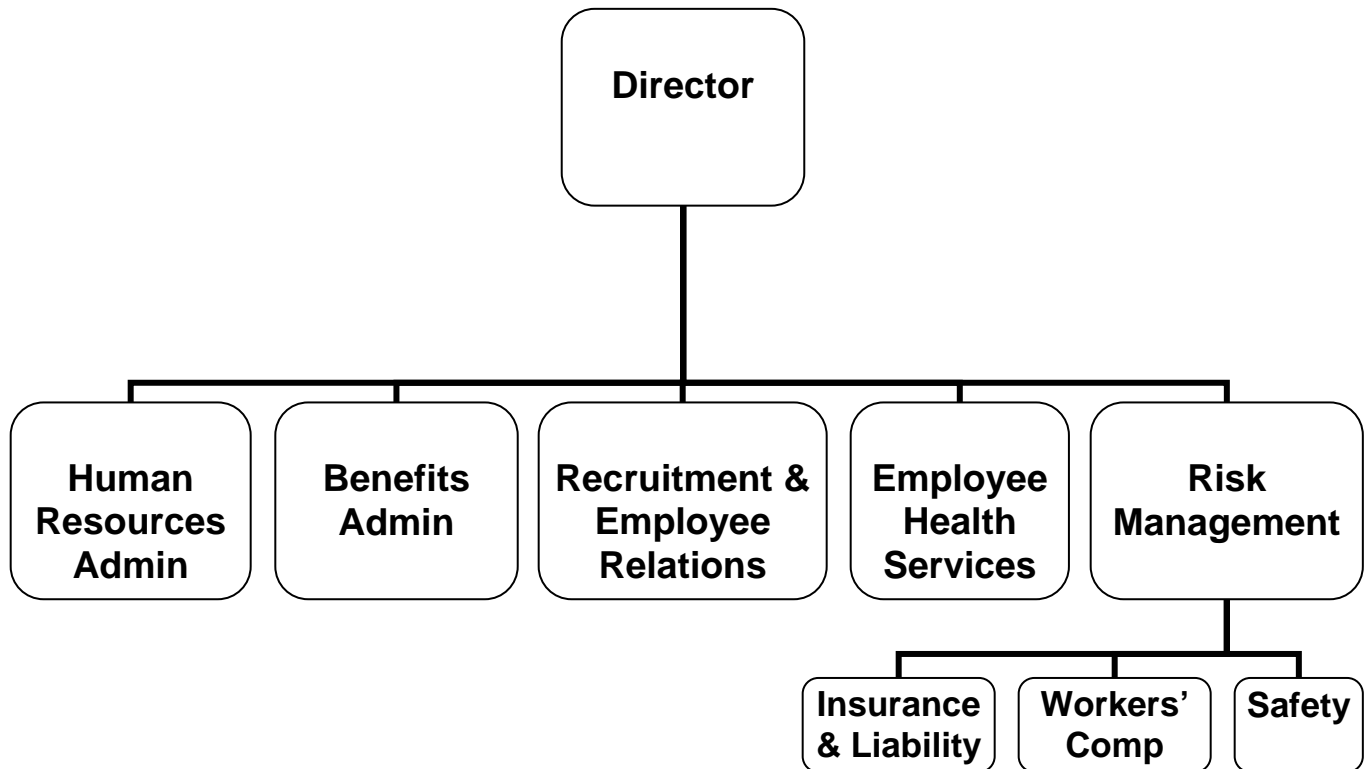
City of Glendale, CA

2011 - 2012

*A fund to be known as  
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# HUMAN RESOURCES



# CITY OF GLENDALE

## HUMAN RESOURCES

### MISSION STATEMENT

To maximize the effectiveness, productivity and performance of the City of Glendale's human resources through the development of a workplace environment that is responsive to the needs of the organization and its employees.

### DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for all employment services for the organization including recruitment and testing, employee relations, employee benefits, training and development, occupational safety, workers' compensation and employee health services. The Department also serves as staff to the Glendale Civil Service Commission which is responsible for ensuring the principles of merit are maintained in the hiring, staffing, and retention of City employees.

The Human Resources Department is organized into five (5) divisions:

- Human Resource Administration
- Employee Training & Development
- Employee Health Services
- Workers' Compensation
- Employee Safety

The ***Human Resources Administration Division*** administers the Civil Service system involving employee recruitment, selection, placement, and classification of employees. The Division develops and enforces personnel policies and procedures based on Federal, State and local legislation relating to employment matters. In addition, it manages the City's employee relations program including the negotiation and administration of labor contracts and resolution of employment issues; it also provides advice/counsel to managers and employees on workplace issues.

The ***Employee Training & Development Division*** provides training and development opportunities to employees through the Glendale University Training and Development Program, Glendale Supervisory Academy, Glendale Leadership Academy, ongoing training needs assessments, and career coaching and counseling.

The ***Employee Health Services Division*** provides high quality and cost-effective services to all departments and employees of the City. The Division coordinates a full range of regulatory compliance examinations, and applicant and employee physicals. It also provides a wellness program for employees.

The ***Workers' Compensation Division*** provides professional, competent and timely claims service to the City's departments. It provides prompt claims management to reduce the number of work days lost due to injuries. The Division's goal is to cure and relieve employees of their industrial condition through immediate medical management. The Division also assists employees in the processing of their claims to attain all of the benefits they are legally entitled to receive. This results in more employees on the job to improve the services provided by the City of Glendale.

The services of the ***Employee Safety Division*** include ongoing inspections of work facilities and equipment; safety training; accident investigation; and compliance with Cal/OSHA regulations.



# CITY OF GLENDALE

## HUMAN RESOURCES

### RELATIONSHIP TO STRATEGIC GOALS

#### ***Informed & Engaged Community***

The Human Resources Department continually works to operate an efficient and cost effective Department by ensuring staff are knowledgeable and trained to provide consultation services to managers and employees surrounding the issues of Federal and State employment regulations, employee relations, and labor contracts. The Department also conducted a comprehensive Request for Proposal (RFP) process to provide broker services for the City's health benefits program.

Human Resources continually searches for ways to improve services while reducing costs. The Department is in the process of implementing an online applicant tracking management system, which will enable the placement of class specifications and offer additional employment information online. In addition, applicants will be able to apply for positions and check the status of their applications online. The Workers' Compensation Division has identified files to scan into FileNet which will allow for eventual destruction of the "paper files".

#### ***Safe & Healthy Community***

The Employee Health Services (EHS) Division coordinates, monitors and reviews examinations administered by the City's contract clinic, Glendale Adventist Occupational Medical Center, to ensure City standards are met. EHS's wellness program assists and encourages employees toward the maintenance of a more healthy lifestyle and increased productivity.

#### ***Arts & Culture***

Human Resources continues to conduct aggressive outreach recruitment efforts, including the implementation of a media strategic plan, in order to educate the community about public sector employment, as well as to diversify the workforce. In addition, the Employee Training & Development Division continues to provide diversity awareness training for all City employees.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
HUMAN RESOURCES DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
Training (101-205)	120,881	169,893	169,893	124,972
Administration (101-206)	1,330,538	2,618,282	2,618,282	2,534,056
<b>Total General Fund</b>	<b>\$ 1,451,419</b>	<b>\$ 2,788,175</b>	<b>\$ 2,788,175</b>	<b>\$ 2,659,028</b>
<b>Other Funds</b>				
Unemployment Insurance Fund (610)	175,795	188,000	188,000	183,000
<b>Compensation Insurance Fund</b>				
Employee Health Services (614-211)	789,205	690,354	690,354	718,831
Compensation Insurance (614-215)	17,278,115	9,259,624	9,259,624	9,169,128
Safety (614-221)	524,802	518,162	518,162	546,041
<b>Total Compensation Insurance Fund</b>	<b>\$ 18,592,122</b>	<b>\$ 10,468,140</b>	<b>\$ 10,468,140</b>	<b>\$ 10,434,000</b>
Dental Insurance Fund (615)	1,445,458	1,403,000	1,403,000	1,559,000
Medical Insurance Fund (616)	22,043,463	22,260,000	22,260,000	24,063,000
Vision Insurance Fund (617)	263,350	347,000	347,000	361,000
Employee Benefits Fund (640)	3,184,455	2,647,000	2,647,000	3,700,000
RHSP Benefits Fund (641)	2,658,479	1,732,000	1,732,000	2,900,000
Post Employment Benefits Fund (642)	245,177	60,230	60,230	200,947
<b>Total Other Funds</b>	<b>\$ 48,608,299</b>	<b>\$ 39,105,370</b>	<b>\$ 39,105,370</b>	<b>\$ 43,400,947</b>
<b>Department Grand Total</b>	<b>\$ 50,059,718</b>	<b>\$ 41,893,545</b>	<b>\$ 41,893,545</b>	<b>\$ 46,059,975</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
TRAINING  
101-205**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	106,423	136,940	136,940	139,830
44550	Travel	3,921	6,560	6,560	6,560
44751	Insurance/surety bond premium	-	193	193	225
44800	Membership and dues	2,407	3,000	3,000	3,000
45150	Furniture & equipment	-	2,500	2,500	2,500
45250	Office supplies	106	3,700	3,700	3,000
45450	Printing and graphics	-	5,000	5,000	-
46900	Business meetings	8,023	12,000	12,000	10,000
49049	Program reductions M&O	-	-	-	(40,143)
	<b>Total Maintenance &amp; Operation</b>	<b>120,881</b>	<b>169,893</b>	<b>169,893</b>	<b>124,972</b>
<b>TOTAL</b>		<b>\$ 120,881</b>	<b>\$ 169,893</b>	<b>\$ 169,893</b>	<b>\$ 124,972</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
ADMINISTRATION  
101-206**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	910,422	1,205,983	1,205,983	1,165,576
41200	Overtime	638	3,000	3,000	3,000
41300	Hourly wages	20,862	30,000	30,000	30,000
41600-42600	Benefits	143,044	206,122	206,122	273,392
42700	PERS retirement	100,373	143,564	143,564	187,227
	<b>Total Salaries &amp; Benefits</b>	<b>1,175,339</b>	<b>1,588,669</b>	<b>1,588,669</b>	<b>1,659,195</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,061	6,200	6,200	6,200
43050	Repairs-bldgs & grounds	-	5,000	5,000	2,500
43110	Contractual services	37,556	118,500	118,500	136,062
44120	Repairs to office equip	470	2,000	2,000	2,000
44200	Advertising	17,244	40,300	40,300	40,300
44250	Data communication	80	-	-	-
44300	Telephone	20,285	18,000	18,000	-
44352	ISD service charge	-	703,847	703,847	576,554
44450	Postage	12,536	15,000	15,000	11,000
44550	Travel	5,027	6,320	6,320	6,320
44650	Training	2,006	1,500	1,500	3,000
44700	Computer software	597	2,500	2,500	-
44750	Liability	22,550	27,258	27,258	20,976
44751	Insurance/surety bond premium	-	1,853	1,853	2,144
44800	Membership and dues	1,255	2,505	2,505	2,505
45050	Periodicals & newspapers	-	150	150	150
45100	Books	-	150	150	150
45150	Furniture & equipment	2,563	7,000	7,000	7,000
45170	Computer hardware	-	1,030	1,030	-
45250	Office supplies	15,611	44,000	44,000	40,000
45350	General supplies	25	-	-	-
45450	Printing and graphics	-	8,500	8,500	-
46900	Business meetings	8,861	12,000	12,000	12,000
47000	Miscellaneous	2,473	6,000	6,000	6,000
	<b>Total Maintenance &amp; Operation</b>	<b>155,200</b>	<b>1,029,613</b>	<b>1,029,613</b>	<b>874,861</b>
<b>TOTAL</b>		<b>\$ 1,330,538</b>	<b>\$ 2,618,282</b>	<b>\$ 2,618,282</b>	<b>\$ 2,534,056</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
UNEMPLOYMENT INSURANCE FUND (610)**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43150	Cost allocation charge	5,631	5,245	5,245	4,713
47000	Miscellaneous	-	182,755	182,755	178,287
48600	Claims	170,164	-	-	-
	Total Maintenance & Operation	175,795	188,000	188,000	183,000
<b>TOTAL</b>		<b>\$ 175,795</b>	<b>\$ 188,000</b>	<b>\$ 188,000</b>	<b>\$ 183,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
COMPENSATION INSURANCE FUND-EMPLOYEE HEALTH SERVICES  
614-211**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	360,372	180,972	180,972	180,192
41200	Overtime	19	-	-	-
41300	Hourly wages	4,616	-	-	5,000
41600-42600	Benefits	53,075	18,661	18,661	28,331
42700	PERS retirement	40,148	21,123	21,123	29,001
	<b>Total Salaries &amp; Benefits</b>	<b>458,229</b>	<b>220,756</b>	<b>220,756</b>	<b>242,524</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	2,281	-	-	-
43080	Rent	25,023	1,500	1,500	1,200
43110	Contractual services	139,432	287,000	287,000	277,000
43150	Cost allocation charge	113,347	80,379	80,379	146,669
44120	Repairs to office equip	371	1,500	1,500	500
44300	Telephone	3,734	3,000	3,000	-
44352	ISD service charge	-	5,466	5,466	7,168
44450	Postage	524	-	-	-
44550	Travel	716	2,800	2,800	2,475
44650	Training	2,398	3,000	3,000	3,000
44700	Computer software	396	23,000	23,000	18,000
44750	Liability	9,771	4,525	4,525	4,908
44751	Insurance/surety bond premium	-	1,301	1,301	1,507
44800	Membership and dues	2,297	980	980	980
45050	Periodicals & newspapers	702	1,000	1,000	400
45100	Books	292	500	500	1,000
45150	Furniture & equipment	1,526	1,500	1,500	1,500
45170	Computer hardware	99	2,000	2,000	2,000
45250	Office supplies	5,041	3,000	3,000	1,500
45350	General supplies	14,736	5,000	5,000	3,000
45450	Printing and graphics	-	600	600	500
46000	Depreciation	2,332	-	-	-
46900	Business meetings	2,070	3,000	3,000	2,500
47000	Miscellaneous	93	1,000	1,000	500
48562	Compensation ins-temporary	3,796	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>330,976</b>	<b>432,051</b>	<b>432,051</b>	<b>476,307</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	37,547	37,547	-
	<b>Total Capital Outlay</b>	<b>-</b>	<b>37,547</b>	<b>37,547</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 789,205</b>	<b>\$ 690,354</b>	<b>\$ 690,354</b>	<b>\$ 718,831</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
COMPENSATION INSURANCE FUND-COMPENSATION INSURANCE  
614-215**

		* Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	563,052	526,464	526,464	524,220
41200	Overtime	-	750	750	750
41300	Hourly wages	13,617	18,213	18,213	18,213
41600-42600	Benefits	71,578	70,895	70,895	99,065
42700	PERS retirement	63,542	63,155	63,155	84,945
	<b>Total Salaries &amp; Benefits</b>	<b>711,789</b>	<b>679,477</b>	<b>679,477</b>	<b>727,193</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	100	100	100
43050	Repairs-bldgs & grounds	-	250	250	250
43110	Contractual services	136,136	166,000	166,000	242,000
43150	Cost allocation charge	134,207	117,728	117,728	181,721
44120	Repairs to office equip	283	500	500	500
44300	Telephone	3,734	4,000	4,000	-
44352	ISD service charge	-	40,303	40,303	28,791
44450	Postage	4,474	3,000	3,000	2,500
44550	Travel	918	1,390	1,390	1,675
44650	Training	1,055	3,750	3,750	4,750
44700	Computer software	12,076	23,000	23,000	-
44750	Liability	13,962	13,649	13,649	14,395
44751	Insurance/surety bond premium	-	1,285	1,285	1,487
44760	Regulatory	-	500	500	250
44800	Membership and dues	821	1,000	1,000	1,000
45050	Periodicals & newspapers	-	250	250	250
45100	Books	617	750	750	750
45150	Furniture & equipment	459	4,000	4,000	4,000
45170	Computer hardware	-	500	500	500
45250	Office supplies	3,090	5,000	5,000	4,000
45350	General supplies	-	500	500	500
45450	Printing and graphics	-	500	500	500
46900	Business meetings	-	250	250	250
47000	Miscellaneous	586	8,191,942	8,191,942	7,951,766
48501	Excess Liability Premium	183,038	-	-	-
48510	Claims Accrual	8,370,652	-	-	-
48562	Compensation Insurance-temporary	2,382,321	-	-	-
48563	Compensation ins-permanent	930,922	-	-	-
48564	Compensation ins-medical	3,856,233	-	-	-
48565	Compensation ins-other exp	523,562	-	-	-
48566	Compensation ins-rehab	928	-	-	-
48567	Compensation ins-training	6,253	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>16,566,326</b>	<b>8,580,147</b>	<b>8,580,147</b>	<b>8,441,935</b>
<b>TOTAL</b>		<b>\$ 17,278,115</b>	<b>\$ 9,259,624</b>	<b>\$ 9,259,624</b>	<b>\$ 9,169,128</b>

\* Actual 2009-10 column reflects all expenses charged to fund 614 except charges for Dept ID 211 and Dept ID 221.

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
COMPENSATION INSURANCE FUND-SAFETY  
614-221**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	259,404	256,326	256,326	246,564
41200	Overtime	6,611	1,000	1,000	1,000
41300	Hourly wages	-	24,638	24,638	24,638
41600-42600	Benefits	46,824	52,380	52,380	81,846
42700	PERS retirement	28,586	32,794	32,794	42,470
	<b>Total Salaries &amp; Benefits</b>	<b>341,424</b>	<b>367,138</b>	<b>367,138</b>	<b>396,518</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	40	40	-
42900	Uniform allowance	150	150	150	150
43050	Repairs-bldgs & grounds	-	250	250	250
43110	Contractual services	13,063	20,000	20,000	25,000
43150	Cost allocation charge	87,258	53,181	53,181	43,615
44100	Repairs to equipment	-	500	500	500
44120	Repairs to office equip	-	100	100	100
44250	Data communication	-	250	250	250
44300	Telephone	3,709	4,000	4,000	-
44350	Vehicle maintenance	-	100	100	100
44351	Fleet / equip rental charge	1,000	1,000	1,000	1,000
44352	ISD service charge	-	8,703	8,703	12,659
44450	Postage	384	200	200	200
44550	Travel	970	5,055	5,055	4,140
44650	Training	8,162	11,250	11,250	11,250
44700	Computer software	4,170	500	500	500
44750	Liability	7,426	7,067	7,067	7,213
44751	Insurance/surety bond premium	-	713	713	826
44800	Membership and dues	150	470	470	470
45050	Periodicals & newspapers	507	500	500	500
45100	Books	-	500	500	500
45150	Furniture & equipment	10,446	1,000	1,000	1,000
45170	Computer hardware	-	100	100	-
45250	Office supplies	2,504	1,000	1,000	500
45300	Small tools	38	50	50	50
45350	General supplies	33,344	27,000	27,000	25,000
45450	Printing and graphics	-	250	250	250
45503	Fuel - gasoline	-	500	500	500
46000	Depreciation	9,809	6,095	6,095	10,000
46900	Business meetings	-	250	250	250
47000	Miscellaneous	287	250	250	2,750
	<b>Total Maintenance &amp; Operation</b>	<b>183,378</b>	<b>151,024</b>	<b>151,024</b>	<b>149,523</b>
<b>TOTAL</b>		<b>\$ 524,802</b>	<b>\$ 518,162</b>	<b>\$ 518,162</b>	<b>\$ 546,041</b>



**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
DENTAL INSURANCE FUND (615)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	40,567	36,248	36,248	25,280
47000	Miscellaneous	-	1,366,752	1,366,752	1,533,720
48512	Insurance admin fee	250,304	-	-	-
48600	Claims	1,154,587	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,445,458</b>	<b>1,403,000</b>	<b>1,403,000</b>	<b>1,559,000</b>
<b>TOTAL</b>		<b>\$ 1,445,458</b>	<b>\$ 1,403,000</b>	<b>\$ 1,403,000</b>	<b>\$ 1,559,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
MEDICAL INSURANCE FUND (616)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	47,068	-	-	-
41200	Overtime	250	-	-	-
41600-42600	Benefits	7,837	-	-	-
42700	PERS retirement	5,186	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>60,341</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	384,660	374,781	374,781	376,379
44352	ISD service charge	-	270	270	-
44750	Liability	1,130	-	-	-
44751	Insurance/surety bond premium	-	496	496	576
47000	Miscellaneous	-	21,884,453	21,884,453	23,686,045
47230	Retirees	268,379	-	-	-
48512	Insurance admin fee	1,657,528	-	-	-
48513	HMO premium ER	5,026,213	-	-	-
48514	HMO premium EE	1,960,101	-	-	-
48515	Retirees PPO (admin & claims)	3,586,608	-	-	-
48516	Retirees HMO (premium only)	541,520	-	-	-
48600	Claims	8,556,983	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>21,983,122</b>	<b>22,260,000</b>	<b>22,260,000</b>	<b>24,063,000</b>
<b>TOTAL</b>		<b>\$ 22,043,463</b>	<b>\$ 22,260,000</b>	<b>\$ 22,260,000</b>	<b>\$ 24,063,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
VISION INSURANCE FUND (617)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	8,817	9,033	9,033	6,881
47000	Miscellaneous	-	337,967	337,967	354,119
48512	Insurance admin fee	29,847	-	-	-
48600	Claims	224,686	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>263,350</b>	<b>347,000</b>	<b>347,000</b>	<b>361,000</b>
<b>TOTAL</b>		<b>\$ 263,350</b>	<b>\$ 347,000</b>	<b>\$ 347,000</b>	<b>\$ 361,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT FUND  
EMPLOYEE BENEFITS FUND (640)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41600-42600	Benefits	3,184,455	-	-	-
	Total Salaries & Benefits	<u>3,184,455</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	25,478	25,478	52,068
47000	Miscellaneous	-	2,621,522	2,621,522	3,647,932
	Total Maintenance & Operation	<u>-</u>	<u>2,647,000</u>	<u>2,647,000</u>	<u>3,700,000</u>
<b>TOTAL</b>		<b>\$ 3,184,455</b>	<b>\$ 2,647,000</b>	<b>\$ 2,647,000</b>	<b>\$ 3,700,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
RETIREE HEALTH SAVINGS PLAN (RHSP) BENEFITS FUND (641)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41600-42600	Benefits	2,658,479	-	-	-
	Total Salaries & Benefits	2,658,479	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43150	Cost allocation charge	-	33,678	33,678	36,112
47000	Miscellaneous	-	1,698,322	1,698,322	2,863,888
	Total Maintenance & Operation	-	1,732,000	1,732,000	2,900,000
<b>TOTAL</b>		<b>\$ 2,658,479</b>	<b>\$ 1,732,000</b>	<b>\$ 1,732,000</b>	<b>\$ 2,900,000</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
POST EMPLOYMENT BENEFITS FUND (642)**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41600-42600	Benefits	245,177	-	-	-
	Total Salaries & Benefits	245,177	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
47000	Miscellaneous	-	60,230	60,230	200,947
	Total Maintenance & Operation	-	60,230	60,230	200,947
<b>TOTAL</b>		<b>\$ 245,177</b>	<b>\$ 60,230</b>	<b>\$ 60,230</b>	<b>\$ 200,947</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Admin. Assistant/Human Resources	1.00	1.00	1.00	1.00
Admin. Associate/Human Resources	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	1.00	1.00
Customer Service Representative	2.00	2.00	2.00	2.00
Director of Human Resources	1.00	1.00	1.00	1.00
Health Services Administrator	1.00	1.00	1.00	1.00
Human Resources Analyst	2.00	2.00	-	-
Human Resources Analyst II	-	1.00	1.85	1.85
Human Resources Assistant	-	-	1.00	1.00
Human Resources Associate	1.00	1.00	1.00	1.00
Human Resources Technician	-	-	1.00	1.00
Office Services Specialist I	2.00	2.00	2.00	2.00
Office Services Specialist II	2.00	2.00	1.00	1.00
Office Services Supervisor	1.00	1.00	1.00	1.00
Payroll Supervisor	0.10	-	-	-
PC Specialist	1.00	-	-	-
Safety Administrator	1.00	1.00	1.00	1.00
Safety Services Specialist	1.00	1.00	1.00	1.00
Sr. Accounting Services Specialist	0.75	-	-	-
Sr. Human Resources Analyst	2.00	2.00	2.00	2.00
Sr. Office Specialist	1.00	1.00	1.00	1.00
Sr. Safety Services Specialist	1.00	1.00	1.00	1.00
Sr. Workers Comp Analyst	1.00	1.00	1.00	1.00
Workers Comp Administrator	1.00	1.00	1.00	1.00
Workers Comp Analyst	2.00	2.00	2.00	2.00
Workers Comp Technician	2.00	2.00	2.00	2.00
Total Salaried Employees	<u>28.85</u>	<u>28.00</u>	<u>27.85</u>	<u>27.85</u>
<u>Hourly Employees</u>				
City Resource Specialist	0.26 (1)	0.26 (1)	0.26 (1)	0.26 (1)
Hourly City Worker	0.60 (1)	0.60 (1)	0.60 (1)	0.60 (1)
Medical Assistant	0.60 (1)	-	-	-
Office Services Specialist II	0.60 (1)	0.60 (1)	0.60 (1)	0.60 (1)
Total Hourly Employees	<u>2.06</u>	<u>1.46</u>	<u>1.46</u>	<u>1.46</u>
Human Resources Total	<u>30.91</u>	<u>29.46</u>	<u>29.31</u>	<u>29.31</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

City of Glendale, CA

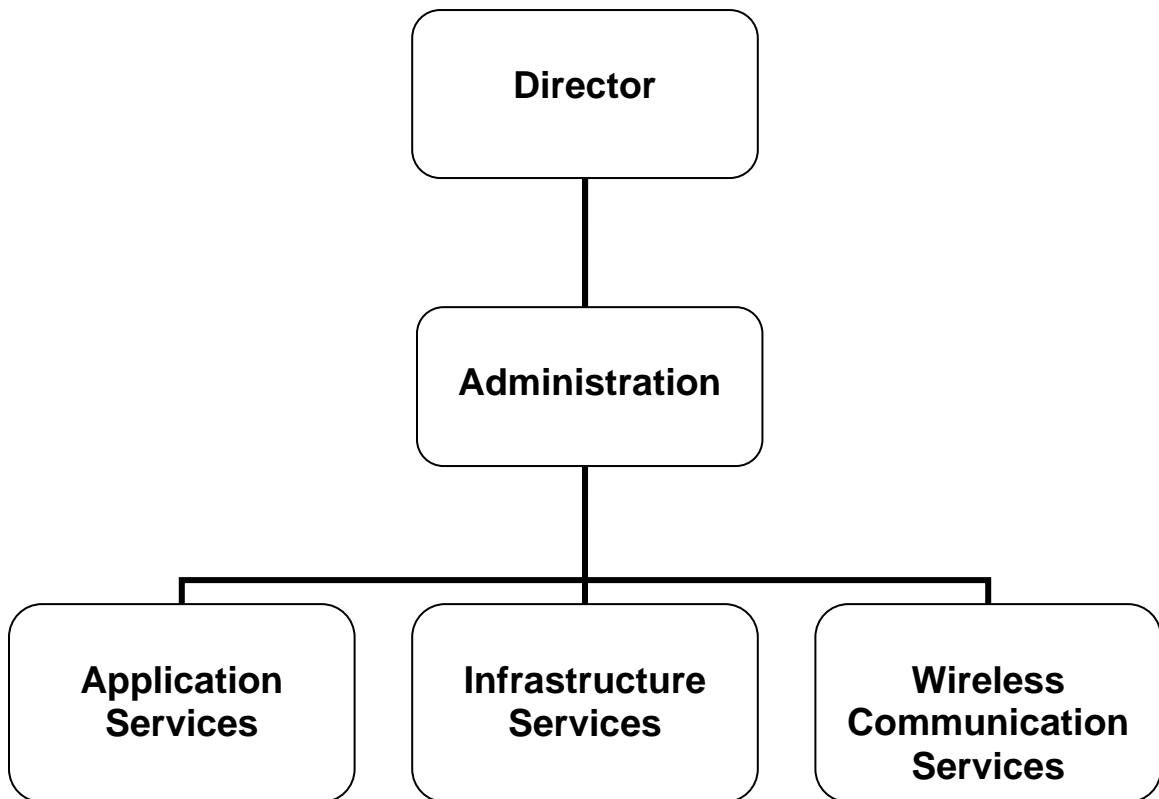
2011 - 2012

*A fund to be known as  
and interest on the  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
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# INFORMATION SERVICES



# CITY OF GLENDALE INFORMATION SERVICES

## MISSION STATEMENT

To provide leadership in information technology, with a focus on providing strategic direction on technology issues, while responsibly managing the City's technology infrastructure, and applications and maintaining the highest level of reliable service to the community.

## DEPARTMENT DESCRIPTION

Information Services Department (ISD) is organized into three Divisions:

- The **Applications Support Division** is responsible for management of Geographic Information Systems (GIS), Land Information Systems (LIS), Document Management (FileNet), PeopleSoft System (Human Resource, Payroll, Accounting and Budgeting modules), E-mail, ISD Help Desk and WEB Development and Applications.
- The **Infrastructure Support Division** manages Systems Operations and Administration (Linux and MS-Windows), as well as Citywide Network, PC and Telephone support.
- The **Wireless Communications Division** is responsible for City Radio Equipment and Systems, Cellular Phones, Blackberry Smart Phones, Wireless Data Devices, and all of the City's wireless communications and interoperability assets.

## RELATIONSHIP TO STRATEGIC GOALS

### ***Informed & Engaged Community***

ISD continually endeavors to use technology to enable the conduct of the business of government with integrity, openness and inclusion. ISD strives to enable excellent customer service, looking for multiple opportunities to create an informed community with a positive perception of City Government. ISD provides all major public documents via the web as required by law in a convenient and highly accessible manner so they are available to the whole community. ISD provides a variety of e-government services on the City's website, enabling residents and businesses to access information regarding City decisions and policies.

ISD continually searches for ways to improve services while reducing costs. Major systems that are mission-critical to City departments are operated and maintained to ensure high-availability and responsiveness. Upgrades to these systems are constantly evaluated and cost-effective solutions are implemented. New technologies are evaluated annually according to industry best practices. ISD consistently advocates for the use of proven and reliable technology to streamline business processes and reduce operating costs. ISD also looks for consolidation opportunities with systems such as the Fire/Police radios and PeopleSoft Financials that include Purchasing and Human Resources modules. ISD's goal is to enhance customer experience through effective technology services, resources and data quality.

### ***Safe & Healthy Community***

ISD assists the City's public safety departments in ensuring that Glendale is a community that is physically safe, free of blight and prepared for emergencies, creating a sense of security for all. Community preparation and capacity to respond to disasters is a high City priority in which ISD plays a significant role by assuring mutual aid and communications interoperability.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
INFORMATION SERVICES DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
ISD-Administration (101-173)	545,555	-	-	-
ISD-Infrastructure Support (101-174)	1,442,326	-	-	-
ISD-Applications Support (101-175)	2,459,154	-	-	-
ISD-Telephone System Support (101-176)	126,426	-	-	-
<b>Total General Fund</b>	<b>\$ 4,573,461</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Funds</b>				
Capital Improvement Fund (401-171)	341,217	-	-	-
<b>ISD Infrastructure Fund</b>				
Infrastructure Support (603-174)	983,821	4,669,075	4,789,075	6,070,179
<b>Total ISD Infrastructure Fund</b>	<b>983,821</b>	<b>4,669,075</b>	<b>4,789,075</b>	<b>6,070,179</b>
<b>ISD Applications Fund</b>				
Projects (604-171)	-	-	1,438,680	-
Applications Support (604-175)	670,720	5,941,756	6,035,586	5,785,010
Citywide Document Imaging System (606-177)	158,638	-	-	-
Financial System Operation Fd (670-177)	1,084,120	-	-	-
<b>Total ISD Applications Fund</b>	<b>1,913,477</b>	<b>5,941,756</b>	<b>7,474,266</b>	<b>5,785,010</b>
<b>ISD Wireless Communication Fund</b>				
Wireless Communication System (660-172)	2,604,769	3,669,936	3,669,936	4,243,398
<b>Total ISD Wireless Communication Fund</b>	<b>\$ 2,604,769</b>	<b>\$ 3,669,936</b>	<b>\$ 3,669,936</b>	<b>\$ 4,243,398</b>
ICIS (702-172) <sup>(1)</sup>	190,481	-	-	-
<b>Total Other Funds</b>	<b>\$ 6,033,765</b>	<b>\$ 14,280,767</b>	<b>\$ 15,933,277</b>	<b>\$ 16,098,587</b>
<b>Transfers</b>				
ISD Applications Fund (604)	-	575,000	575,000	600,000
Citywide Document Imaging System (606)	209,129	-	-	-
Financial System Operation Fd (670)	1,624,414	-	-	-
Police CAD RMS Replacement Fund (605)	1,545,482	-	-	-
<b>Total Transfers</b>	<b>\$ 3,379,025</b>	<b>\$ 575,000</b>	<b>\$ 575,000</b>	<b>\$ 600,000</b>
<b>Department Grand Total</b>	<b>\$ 13,986,251</b>	<b>\$ 14,855,767</b>	<b>\$ 16,508,277</b>	<b>\$ 16,698,587</b>

<sup>(1)</sup> Effective 7/1/2010, the detail for ICIS budget is no longer included in the budget book since the JPA Board approves the ICIS budget.

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
ADMINISTRATION  
101-173**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	383,137	-	-	-
41200	Overtime	294	-	-	-
41600-42600	Benefits	59,175	-	-	-
42700	PERS retirement	42,685	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>485,291</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,236	-	-	-
43110	Contractual services	15,516	-	-	-
44120	Repairs to office equip	15	-	-	-
44300	Telephone	4,928	-	-	-
44450	Postage	14	-	-	-
44750	Liability	12,842	-	-	-
45250	Office supplies	5,794	-	-	-
45350	General supplies	161	-	-	-
46900	Business meetings	1,195	-	-	-
47000	Miscellaneous	311	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>47,012</b>	-	-	-
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	13,251	-	-	-
	<b>Total Capital Outlay</b>	<b>13,251</b>	-	-	-
<b>TOTAL</b>		<b>\$ 545,555</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
INFRASTRUCTURE SUPPORT  
101-174**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	804,820	-	-	-
41200	Overtime	33,586	-	-	-
41300	Hourly wages	145,882	-	-	-
41600-42600	Benefits	174,224	-	-	-
42700	PERS retirement	99,133	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,257,646</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,374	-	-	-
43110	Contractual services	119,876	-	-	-
44120	Repairs to office equip	981	-	-	-
44250	Data communication	11,287	-	-	-
44300	Telephone	16,054	-	-	-
44351	Fleet / equip rental charge	300	-	-	-
44450	Postage	23	-	-	-
44550	Travel	449	-	-	-
44650	Training	1,585	-	-	-
44750	Liability	24,140	-	-	-
45150	Furniture & equipment	1,403	-	-	-
45170	Computer hardware	115	-	-	-
45250	Office supplies	1,107	-	-	-
45300	Small tools	356	-	-	-
45350	General supplies	422	-	-	-
46900	Business meetings	54	-	-	-
47000	Miscellaneous	1,154	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>184,680</b>	-	-	-
<b>TOTAL</b>		<b>\$ 1,442,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
APPLICATION SUPPORT  
101-175**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,402,825	-	-	-
41200	Overtime	7,054	-	-	-
41300	Hourly wages	90,195	-	-	-
41600-42600	Benefits	199,765	-	-	-
42700	PERS retirement	158,327	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,858,166</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	137	-	-	-
43050	Repairs-bldgs & grounds	4,176	-	-	-
43110	Contractual services	425,112	-	-	-
44120	Repairs to office equip	263	-	-	-
44300	Telephone	10,717	-	-	-
44450	Postage	55	-	-	-
44550	Travel	2,616	-	-	-
44650	Training	5,808	-	-	-
44700	Computer software	100,492	-	-	-
44750	Liability	36,508	-	-	-
44800	Membership and dues	384	-	-	-
45100	Books	218	-	-	-
45150	Furniture & equipment	240	-	-	-
45170	Computer hardware	11,521	-	-	-
45250	Office supplies	1,874	-	-	-
45300	Small tools	65	-	-	-
46900	Business meetings	391	-	-	-
47000	Miscellaneous	412	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>600,988</b>	-	-	-
<b>TOTAL</b>		<b>\$ 2,459,154</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 INFORMATION SERVICES DEPARTMENT  
 TELEPHONE SYSTEM SUPPORT  
 101-176**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	98,725	-	-	-
41200	Overtime	1,951	-	-	-
41600-42600	Benefits	9,915	-	-	-
42700	PERS retirement	10,824	-	-	-
	<b>Total Salaries &amp; Benefits</b>	121,415	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	89	-	-	-
44300	Telephone	2,055	-	-	-
44750	Liability	2,629	-	-	-
45250	Office supplies	5	-	-	-
45300	Small tools	162	-	-	-
45350	General supplies	72	-	-	-
	<b>Total Maintenance &amp; Operation</b>	5,011	-	-	-
<b>TOTAL</b>		<b>\$ 126,426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 INFORMATION SERVICES DEPARTMENT  
 CAPITAL IMPROVEMENT FUND  
 401-171**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	18,960	-	-	-
45170	Computer hardware	900	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>19,860</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	31,441	-	-	-
51250	Equipment	289,916	-	-	-
	<b>Total Capital Projects</b>	<b>321,357</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 341,217</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
ISD INFRASTRUCTURE FUND-INFRASTRUCTURE SUPPORT  
603-174**

		Actual * 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	1,574,181	1,574,181	1,732,694
41200	Overtime	358	45,000	45,000	65,000
41300	Hourly wages	9	208,355	208,355	203,288
41600-42600	Benefits	-	303,015	303,015	464,181
42700	PERS retirement	-	233,131	233,131	303,175
	<b>Total Salaries &amp; Benefits</b>	<b>367</b>	<b>2,363,682</b>	<b>2,363,682</b>	<b>2,768,338</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	6,500	6,500	6,500
43110	Contractual services	18,770	650,000	770,000	924,611
43111	Construction services	-	150,000	150,000	-
43150	Cost allocation charge	20,136	103,135	103,135	145,185
44100	Repairs to equipment	3,121	15,000	15,000	15,000
44120	Repairs to office equip	43,917			
44250	Data communication	8,145	3,030	3,030	3,030
44300	Telephone	498,540	696,000	696,000	396,000
44301	Cell phone	-	6,110	6,110	6,110
44350	Vehicle maintenance	-	3,500	3,500	3,500
44351	Fleet / equip rental charge	-	300	300	300
44450	Postage	-	250	250	250
44650	Training	-	16,500	16,500	16,500
44700	Computer software	23,748	50,000	50,000	50,000
44750	Liability	8	45,688	45,688	53,026
44751	Insurance/surety bond premium	-	3,142	3,142	3,638
45100	Books	-	2,502	2,502	2,502
45150	Furniture & equipment	89,139	95,799	95,799	-
45170	Computer hardware	265,692	448,900	448,900	1,638,152
45250	Office supplies	7	2,300	2,300	2,300
45300	Small tools	-	5,000	5,000	5,000
45350	General supplies	5,706	400	400	400
47000	Miscellaneous	6,525	1,337	1,337	1,337
	<b>Total Maintenance &amp; Operation</b>	<b>983,454</b>	<b>2,305,393</b>	<b>2,425,393</b>	<b>3,273,341</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	-	28,500
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,500</b>
<b>TOTAL</b>		<b>\$ 983,821</b>	<b>\$ 4,669,075</b>	<b>\$ 4,789,075</b>	<b>\$ 6,070,179</b>

\* Data in the "Actual 2009-10" column reflects expenses incurred by fund 603 prior to the fund restructuring as a result of the ISD Rate Study. Thus, the expenses in this column may reflect charges to various Dept ID numbers that existed with this fund during that period of time and not just Dept ID number 174.

**CITY OF GLENDALE  
 INFORMATION SERVICES DEPARTMENT  
 ISD APPLICATIONS FUND-PROJECTS  
 604-171**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	-	200,000	-
	Total Salaries & Benefits	-	-	200,000	-
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	-	1,238,680	-
	Total Maintenance & Operation	-	-	1,238,680	-
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,438,680</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
ISD APPLICATIONS FUND-APPLICATION SUPPORT  
604-175**

		* Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	1,688,221	1,688,221	1,734,248
41200	Overtime	-	122,536	122,536	50,000
41300	Hourly wages	52,300	959,783	959,783	945,001
41600-42600	Benefits	2,022	267,519	267,519	408,537
42700	PERS retirement	-	309,075	309,075	419,570
	<b>Total Salaries &amp; Benefits</b>	<b>54,322</b>	<b>3,347,134</b>	<b>3,347,134</b>	<b>3,557,356</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	1,680	1,680	6,500
43110	Contractual services	479,863	1,413,819	1,507,649	1,302,509
43150	Cost allocation charge	11,495	122,190	122,190	143,150
44250	Data communication	-	-	-	150
44300	Telephone	-	9,942	9,942	1,200
44450	Postage	-	33	33	50
44550	Travel	-	17,389	17,389	15,000
44650	Training	-	85,658	85,658	25,000
44700	Computer software	115,032	646,290	646,290	200,000
44750	Liability	1,151	66,200	66,200	72,326
44751	Insurance/surety bond premium	-	6,615	6,615	7,661
44800	Membership and dues	-	24	24	50
45100	Books	-	-	-	50
45150	Furniture & equipment	-	1,131	1,131	1,700
45170	Computer hardware	8,857	220,000	220,000	1,000
45250	Office supplies	-	1,290	1,290	500
45350	General supplies	-	-	-	400
45450	Printing and graphics	-	500	500	800
46900	Business meetings	-	-	-	320
47000	Miscellaneous	-	1,861	1,861	2,300
	<b>Total Maintenance &amp; Operation</b>	<b>616,398</b>	<b>2,594,622</b>	<b>2,688,452</b>	<b>1,780,666</b>
<b>TRANSFERS</b>					
48070	Transfer-Internal Service	-	-	-	-
	<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	-	446,988
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>446,988</b>
<b>TOTAL</b>		<b>\$ 670,720</b>	<b>\$ 5,941,756</b>	<b>\$ 6,035,586</b>	<b>\$ 5,785,010</b>

\* Data in the "Actual 2009-10" column reflects expenses incurred by fund 604 prior to the fund restructuring as a result of the ISD Rate Study. Thus, the expenses in this column may reflect charges to various Dept ID numbers that existed with this fund during that period of time and not just Dept ID number 175.

**CITY OF GLENDALE**  
**INFORMATION SERVICES DEPARTMENT**  
**ISD APPLICATION FUND-TRANSFER TO OTHER FUNDS**  
**604-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
TRANSFERS					
48010	Transfer-General Fund	-	575,000	575,000	600,000
	Total Transfers	-	575,000	575,000	600,000
		<hr/>			
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 575,000</b>	<b>\$ 575,000</b>	<b>\$ 600,000</b>
		<hr/>			

**CITY OF GLENDALE**  
**INFORMATION SERVICES DEPARTMENT**  
**POLICE CAD RMS REPLACEMENT FUND-TRANSFER TO OTHER FUNDS**  
**605-000**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
TRANSFERS					
48070	Transfer-Internal Service	1,545,482	-	-	-
	Total Transfers	1,545,482	-	-	-
		<hr/>			
<b>TOTAL</b>		<b>\$ 1,545,482</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
 INFORMATION SERVICES DEPARTMENT  
 CITYWIDE DOCUMENT IMAGING SYSTEM FUND  
 606-177**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	4,699	-	-	-
41600-42600	Benefits	120	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>4,818</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	53,297	-	-	-
43150	Cost allocation charge	1,498	-	-	-
44700	Computer software	47,991	-	-	-
44750	Liability	103	-	-	-
45170	Computer hardware	50,930	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>153,819</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TRANSFERS</b>					
48070	Transfer-Internal Service	209,129	-	-	-
	<b>Total Transfers</b>	<b>209,129</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 367,767</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
ISD WIRELESS COMMUNICATION FUND  
660-172**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	589,155	824,784	824,784	819,492
41200	Overtime	35,668	13,801	13,801	40,978
41300	Hourly wages	59,100	-	-	63,309
41600-42600	Benefits	111,259	154,743	154,743	245,638
42700	PERS retirement	71,564	92,168	92,168	134,338
	<b>Total Salaries &amp; Benefits</b>	<b>866,745</b>	<b>1,085,496</b>	<b>1,085,496</b>	<b>1,303,755</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	12	4,060	4,060	9,022
42900	Uniform allowance	3,939	5,109	5,109	5,109
43050	Repairs-bldgs & grounds	-	2,500	2,500	2,500
43060	Utilities	19,507	15,000	15,000	15,525
43080	Rent	22,956	27,554	27,554	28,931
43090	Equipment usage	162	-	-	-
43110	Contractual services	387,778	440,000	440,000	463,500
43150	Cost allocation charge	189,770	83,741	83,741	89,976
44250	Data communication	195,693	15,000	15,000	15,525
44251	Wireless data communication	58	119,105	119,105	119,105
44300	Telephone	6,283	5,000	5,000	5,175
44301	Cell phone	-	232,077	232,077	232,077
44351	Fleet / equip rental charge	3,500	3,500	3,500	3,500
44400	Janitorial services	5,599	6,210	6,210	6,210
44450	Postage	3,042	4,140	4,140	4,285
44650	Training	-	12,000	12,000	12,000
44700	Computer software	6,043	7,500	7,500	7,763
44750	Liability	18,437	20,620	20,620	24,481
44751	Insurance/surety bond premium	-	3,981	3,981	4,619
44760	Regulatory	527	5,000	5,000	5,175
44800	Membership and dues	619	700	700	700
45050	Periodicals & newspapers	-	160	160	160
45100	Books	313	500	500	500
45150	Furniture & equipment	881,081	834,600	834,600	395,000
45170	Computer hardware	20,292	12,000	12,000	12,420
45250	Office supplies	3,282	2,100	2,100	2,100
45300	Small tools	635	2,500	2,500	2,500
45350	General supplies	13,128	270,840	270,840	320,850
45400	Reports & publications	-	600	600	600
45503	Fuel - gasoline	-	1,000	1,000	1,035
46000	Depreciation	17,259	43,000	43,000	83,000
46900	Business meetings	-	-	-	300
47000	Miscellaneous	2,512	4,343	4,343	2,000
	<b>Total Maintenance &amp; Operation</b>	<b>1,802,427</b>	<b>2,184,440</b>	<b>2,184,440</b>	<b>1,875,643</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	195,758	400,000	400,000	1,064,000
	<b>Total Capital Outlay</b>	<b>195,758</b>	<b>400,000</b>	<b>400,000</b>	<b>1,064,000</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(260,162)	-	-	-
	<b>Total Capital Projects</b>	<b>(260,162)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 2,604,769</b>	<b>\$ 3,669,936</b>	<b>\$ 3,669,936</b>	<b>\$ 4,243,398</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
FINANCIAL SYSTEM OPERATION FUND  
670-177**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	560,180	-	-	-
41600-42600	Benefits	14,541	-	-	-
42700	PERS retirement	61,050	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>635,771</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	233,326	-	-	-
43150	Cost allocation charge	22,935	-	-	-
44650	Training	275	-	-	-
44700	Computer software	229	-	-	-
44750	Liability	13,434	-	-	-
45170	Computer hardware	178,149	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>448,349</b>	-	-	-
<b>TRANSFERS</b>					
48070	Transfer-Internal Service	1,624,414	-	-	-
	<b>Total Transfers</b>	<b>1,624,414</b>	-	-	-
<b>TOTAL</b>		<b>\$ 2,708,533</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
ICIS  
702-172**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	188,782	-	-	-
44250	Data communication	-	-	-	-
44300	Telephone	589	-	-	-
44550	Travel	771	-	-	-
45350	General supplies	14	-	-	-
45450	Printing and graphics	325	-	-	-
47000	Miscellaneous	-	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>190,481</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL DEPARTMENT</b>		<b>\$ 190,481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Note:

Effective 7/1/2010, the detail for ICIS budget is no longer included in the budget book since the JPA Board approves the ICIS budget.

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Analyst	-	-	1.00	1.00
Administrative Assistant	-	1.00	-	-
Administrative Associate	1.00	-	-	-
Assistant Director of Information Services	1.00	1.00	1.00	1.00
Director of Information Services	1.00	1.00	1.00	1.00
I.T. Applications Analyst	2.00	1.00	2.00	2.00
I.T. Applications Specialist	3.00	4.00	4.00	4.00
Information Services Administrator	3.00	3.00	3.00	3.00
Information Services Project Manager	3.00	4.00	4.00	5.00
Office Services Supervisor	1.00	-	-	-
PC Specialist	4.00	11.00	10.00	10.00
PC Specialist Supervisor	1.00	1.00	2.00	2.00
Programmer Analyst	1.00	1.00	-	-
Sr. IT Applications Specialist	5.00	5.00	5.00	5.00
Sr. Office Services Specialist	-	1.00	1.00	1.00
Sr. Telecommunications Technician	1.00	1.00	-	-
Sr. Network Specialist	1.00	1.00	1.00	1.00
Sr. Telecommunication Specialist	1.00	1.00	1.00	-
Sr. Telecommunications Technician	-	-	-	1.00
Systems Analyst	2.00	2.00	2.00	2.00
Technical Staff Analyst	2.00	2.00	2.00	2.00
Technical Staff Assistant	1.00	1.00	1.00	1.00
Technical Staff Associate	2.00	2.00	2.00	2.00
Telecommunications Supervisor	-	-	1.00	1.00
Telecommunications Technician	1.00	1.00	1.00	1.00
Wireless Systems Tech/Supervisor	1.00	-	-	-
Wireless Systems Technician	4.00	4.00	5.00	5.00
Wireless Systems Technologist	-	1.00	1.00	1.00
Total Salaried Employees	<u>42.00</u>	<u>50.00</u>	<u>51.00</u>	<u>52.00</u>
<u>Hourly Employees</u>				
City Resource Specialist	5.60	8.50	8.50	8.50
Hourly City Worker	1.20	3.50	3.50	3.50
Total Hourly Employees	<u>6.80</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
Information Services Total	<u>48.80</u>	<u>62.00</u>	<u>63.00</u>	<u>64.00</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

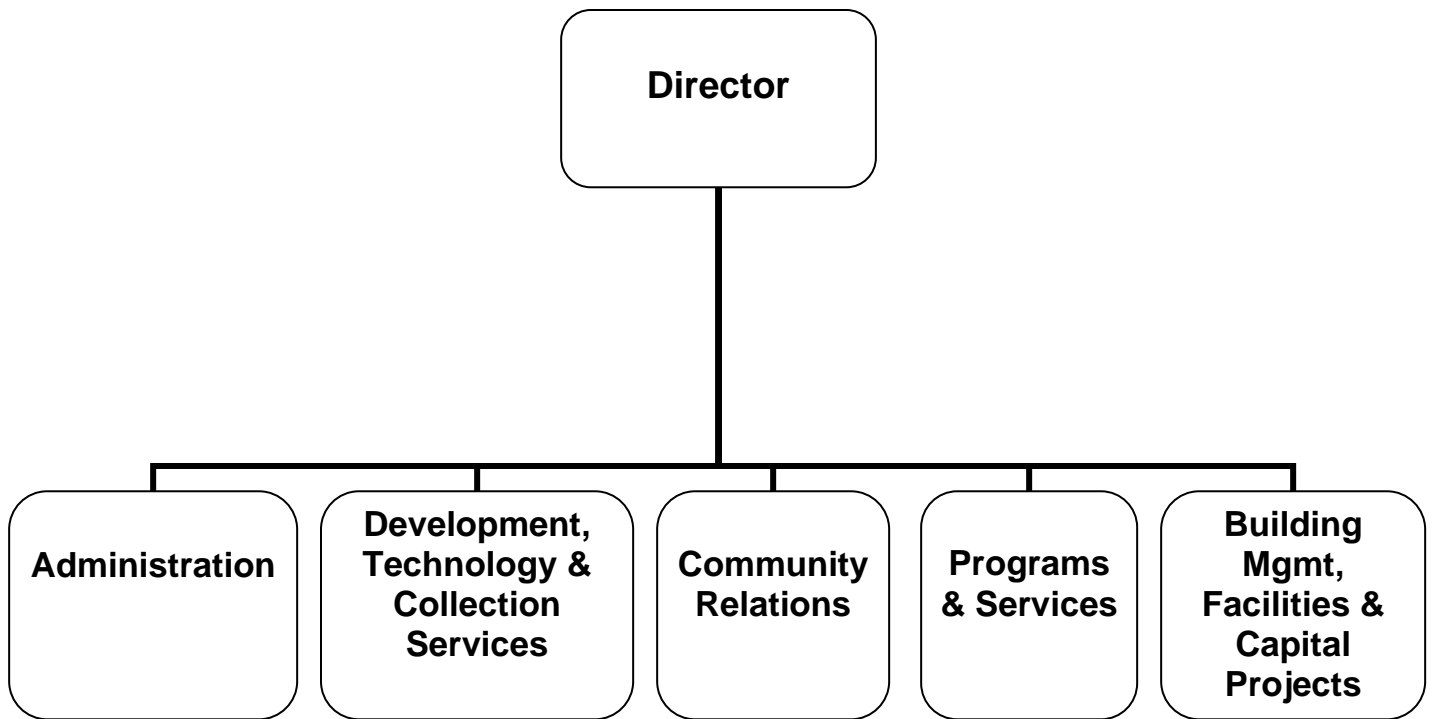
City of Glendale, CA

2011 - 2012

*A fund to be known as  
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and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
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# LIBRARY



# CITY OF GLENDALE LIBRARY

## MISSION STATEMENT

The Glendale Public Library provides services, materials and activities to enrich life, foster literacy, inspire intellectual curiosity and stimulate the imagination.

## DEPARTMENT DESCRIPTION

The Library Department contributes to Glendale's quality of life by meeting the ongoing educational and cultural needs of the community. Through its many programs and services the Library encourages adult and early childhood literacy, serves as a vital center for civic engagement, and offers a community gathering place for long time and newly arrived residents. Resources include books, online databases, downloadable books and music, compact discs, DVDs, magazines and newspapers. Programs include author appearances, a community read for adults and children, book discussion groups, computer instruction, story hours, special performers, and summer reading programs for children, teens and adults. The Library consists of four divisions:

The **Library Administration Division** oversees all library operations, including budget, personnel, facilities, community relations, and revenue generating opportunities. The Division directs the development and implementation of programs and services in support of the Library's mission. It fosters communication and collaboration with other city departments as well as individuals and organizations in the community. It also provides support to the Friends of the Glendale Public Library who raise funds to benefit library programming.

The **Programs and Services Division** consists of four sections (1) Adult and Teen Services, (2) Children's Services, (3) Neighborhood Services, and (4) Art and Music Services. Staff assist residents and visitors of all ages in using all Library resources; respond to information and research inquiries asked in person, by telephone and via the Internet; select and maintain the Library's collections of materials in a variety of text and online formats; offer a wide variety of programming for adults, teens and children in multiple languages at all library locations; and support the Library's archives of Glendale's history.

The **Capital Projects and Facilities Division** ensures that buildings are maintained and renovations of existing facilities are designed to meet community service needs. Areas of responsibility include a central library, six branch libraries, an art and music library, recital hall and an art gallery.

The **Development, Technology & Collection Services Division** has four areas of focus:

- *Fundraising* opportunities are organized to support the General Fund.
- *Technical Services* handles the acquisition, processing and cataloging of new materials.
- *Library Information Technical Support* provides strategic direction on technology issues, manages Library technology infrastructure in coordination with the city-wide Information Services Department, and provides technical support to patrons and staff.
- *Collection Services* provides borrower services at the Central Library and coordinates circulation services library-wide by overseeing the development and implementation of policies and procedures for loaning materials to the public.

# CITY OF GLENDALE LIBRARY

## RELATIONSHIP TO STRATEGIC GOALS

### ***Informed & Engaged Community***

The Library Department provides comprehensive life-long learning opportunities that foster a literate and educated community. Services are provided in-house and online. The Library also provides ongoing educational programs and services focused on preserving Glendale's history and supporting the City's high aesthetic standards. Documents and images are available online and to the public in Central Library's Special Collections Room. Programs are offered throughout the library system.

### ***Community Services & Facilities***

The Library Department provides community services in 156,000 square feet of well maintained, barrier free facilities that are tailored to the diverse needs of the community. Many of the libraries are surrounded by green space maintained by the Community Services and Parks Department.

### ***Arts & Culture***

The Library supports a community that values, celebrates and engages the City's rich diversity by providing a wide-variety of materials, services and programs. Services include multi-lingual computer workshops for all ages and story times for children. The Library provides a wide variety of cultural experiences that encompass all disciplines at all facilities including the Brand Library and Art Center. Programs include gallery exhibits, displays, dance recitals, music recitals, an author's series, book talks/groups, and storytelling, craft and play programs for children. The Central Library auditorium hosts art and literary events on a rental basis.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
LIBRARY DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
<b>Library</b>				
Library (101-682-00000)	1,029,875	-	-	-
Administration Division (101-682-40001)	-	1,220,626	1,220,626	1,579,271
Services and Programs Division (101-682-40002)	-	2,333,792	2,336,307	2,417,050
Brand Library / Art & Music (101-682-40003)	-	561,616	554,501	554,903
Library Connection @ Adams Square (101-682-40004)	-	321,249	322,249	294,722
Chevy Chase Neighborhood Library (101-682-40005)	-	28,293	28,293	26,111
Casa Verdugo Neighborhood Library (101-682-40006)	-	217,644	218,144	301,995
Grandview Neighborhood Library (101-682-40007)	-	203,545	203,945	289,084
Montrose Neighborhood Library (101-682-40008)	-	383,395	384,595	414,430
Pacific Park Neighborhood Library (101-682-40009)	-	326,043	327,543	315,240
Bookmobile Program (101-682-40010)	-	66,384	66,384	21,236
Development, Technology & Collection Services (101-682-40011)	-	2,662,255	2,662,255	2,327,063
<b>Total Library</b>	<b>1,029,875</b>	<b>8,324,842</b>	<b>8,324,842</b>	<b>8,541,105</b>
Library-Adult Services (101-683)	1,379,366	-	-	-
Library-Brand (101-684)	538,285	-	-	-
Library-Children Services (101-685)	496,067	-	-	-
Library-Literacy (101-686)	36,847	-	-	-
Library-Neighborhood Libraries (101-687)	1,869,519	-	-	-
Library Access Services (101-688)	2,535,711	-	-	-
<b>Total General Fund</b>	<b>\$ 7,885,670</b>	<b>\$ 8,324,842</b>	<b>\$ 8,324,842</b>	<b>\$ 8,541,105</b>
<b>Other Funds</b>				
<b>Library Fund</b>				
Library Grant/Project (275-681)	455,385	-	164,639	26,500
Donations (275-682-40012)	-	72,305	72,305	47,441
Special Revenue Accounts (275-682-40013)	-	137,669	137,669	147,349
<b>Total Library Fund</b>	<b>455,385</b>	<b>209,974</b>	<b>374,613</b>	<b>221,290</b>
Capital Improvement Fund (401-681)	361,679	1,750,000	1,750,000	4,071,191
<b>Total Other Funds</b>	<b>\$ 817,064</b>	<b>\$ 1,959,974</b>	<b>\$ 2,124,613</b>	<b>\$ 4,292,481</b>
<b>Department Grand Total</b>	<b>\$ 8,702,735</b>	<b>\$10,284,816</b>	<b>\$10,449,455</b>	<b>\$12,833,586</b>

(1) Effective Fiscal Year 2010-11, Library General Fund & Library Fund began using superprograms accounting structure with the 101-682 and 275-682 combos. Orgs 683, 684, 685, 686, 687 and 688 are longer used. Library Grants and CIP Projects continue using Org 681.

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY  
101-682**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	488,005	4,073,064	4,073,064	3,981,556
41200	Overtime	6,057	5,831	5,831	5,831
41300	Hourly wages	31,533	962,143	962,143	962,143
41600-42600	Benefits	100,069	722,236	722,236	1,031,055
42700	PERS retirement	55,334	476,665	476,665	654,787
42798	Program reduction salary&ben	-	-	-	(243,550)
	<b>Total Salaries &amp; Benefits</b>	<b>680,998</b>	<b>6,239,939</b>	<b>6,239,939</b>	<b>6,391,822</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,068	15,940	15,940	15,540
43050	Repairs-bldgs & grounds	755	-	-	-
43060	Utilities	291,642	430,000	430,000	400,000
43070	Lease payments	-	51,082	51,082	52,359
43110	Contractual services	3,287	482,679	482,679	476,244
44100	Repairs to equipment	1,949	500	500	-
44120	Repairs to office equip	250	3,000	3,000	3,000
44200	Advertising	-	1,000	1,000	1,000
44300	Telephone	4,517	9,990	9,990	-
44351	Fleet / equip rental charge	-	7,802	7,802	6,558
44352	ISD service charge	-	304,353	304,353	363,952
44450	Postage	6,898	8,000	8,000	7,500
44650	Training	75	500	500	-
44700	Computer software	-	4,000	4,000	-
44750	Liability	18,297	110,901	110,901	86,620
44751	Insurance/surety bond premium	-	9,390	9,390	10,850
44800	Membership and dues	650	600	600	1,000
45050	Periodicals & newspapers	-	185,871	185,871	225,000
45100	Books	246	385,295	385,295	442,106
45150	Furniture & equipment	160	6,500	6,500	10,000
45170	Computer hardware	-	5,000	5,000	-
45250	Office supplies	4,563	43,000	43,000	40,000
45350	General supplies	-	6,000	6,000	-
45450	Printing and graphics	6,060	12,000	12,000	15,000
46900	Business meetings	917	500	500	500
47000	Miscellaneous	1,542	1,000	1,000	500
49049	Program reductions M&O	-	-	-	(8,446)
	<b>Total Maintenance &amp; Operation</b>	<b>348,877</b>	<b>2,084,903</b>	<b>2,084,903</b>	<b>2,149,283</b>
<b>TOTAL</b>		<b>\$ 1,029,875</b>	<b>\$ 8,324,842</b>	<b>\$ 8,324,842</b>	<b>\$ 8,541,105</b>



**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY ADMINISTRATION  
101-682-00000**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	488,005	-	-	-
41200	Overtime	6,057	-	-	-
41300	Hourly wages	31,533	-	-	-
41600-42600	Benefits	100,069	-	-	-
42700	PERS retirement	55,334	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>680,998</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,068	-	-	-
43050	Repairs-bldgs & grounds	755	-	-	-
43060	Utilities	291,642	-	-	-
43110	Contractual services	3,287	-	-	-
44100	Repairs to equipment	1,949	-	-	-
44120	Repairs to office equip	250	-	-	-
44300	Telephone	4,517	-	-	-
44450	Postage	6,898	-	-	-
44650	Training	75	-	-	-
44750	Liability	18,297	-	-	-
44800	Membership and dues	650	-	-	-
45100	Books	246	-	-	-
45150	Furniture & equipment	160	-	-	-
45250	Office supplies	4,563	-	-	-
45450	Printing and graphics	6,060	-	-	-
46900	Business meetings	917	-	-	-
47000	Miscellaneous	1,542	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>348,877</b>	-	-	-
<b>TOTAL</b>		<b>\$ 1,029,875</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
ADMINISTRATION DIVISION  
101-682-40001**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	556,740	556,740	554,880
41200	Overtime	-	5,831	5,831	5,831
41300	Hourly wages	-	78,228	78,228	41,418
41600-42600	Benefits	-	121,632	121,632	165,034
42700	PERS retirement	-	64,983	64,983	90,479
42798	Program reduction salary&ben	-	-	-	(1,540)
	<b>Total Salaries &amp; Benefits</b>	-	<b>827,414</b>	<b>827,414</b>	<b>856,102</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	8,880	8,880	8,880
43060	Utilities	-	310,000	310,000	279,800
43110	Contractual services	-	3,400	3,400	3,400
44100	Repairs to equipment	-	500	500	-
44120	Repairs to office equip	-	3,000	3,000	3,000
44200	Advertising	-	1,000	1,000	1,000
44300	Telephone	-	2,984	2,984	-
44352	ISD service charge	-	-	-	363,952
44450	Postage	-	8,000	8,000	7,500
44650	Training	-	500	500	-
44750	Liability	-	14,097	14,097	10,537
44751	Insurance/surety bond premium	-	1,401	1,401	10,850
44800	Membership and dues	-	600	600	1,000
45150	Furniture & equipment	-	6,500	6,500	10,000
45250	Office supplies	-	12,850	12,850	12,250
45350	General supplies	-	6,000	6,000	-
45450	Printing and graphics	-	12,000	12,000	12,000
46900	Business meetings	-	500	500	500
47000	Miscellaneous	-	1,000	1,000	500
49049	Program reductions M&O	-	-	-	(2,000)
	<b>Total Maintenance &amp; Operation</b>	-	<b>393,212</b>	<b>393,212</b>	<b>723,169</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 1,220,626</b>	<b>\$ 1,220,626</b>	<b>\$ 1,579,271</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
SERVICES AND PROGRAMS DIVISION  
101-682-40002**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	1,306,310	1,306,310	1,148,297
41300	Hourly wages	-	179,760	179,760	204,707
41600-42600	Benefits	-	240,948	240,948	303,131
42700	PERS retirement	-	153,020	153,020	188,730
42798	Program reduction salary&ben	-	-	-	(112,186)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>1,880,038</b>	<b>1,880,038</b>	<b>1,732,679</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	3,100	3,100	3,000
43110	Contractual services	-	8,579	8,579	181,596
44300	Telephone	-	2,955	2,955	-
44750	Liability	-	32,693	32,693	23,679
44751	Insurance/surety bond premium	-	4,426	4,426	-
45050	Periodicals & newspapers	-	185,871	185,871	225,000
45100	Books	-	213,280	215,795	250,731
45250	Office supplies	-	2,850	2,850	2,675
49049	Program reductions M&O	-	-	-	(2,310)
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>453,754</b>	<b>456,269</b>	<b>684,371</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 2,333,792</b>	<b>\$ 2,336,307</b>	<b>\$ 2,417,050</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
BRAND LIBRARY / ART & MUSIC  
101-682-40003**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	292,311	292,311	290,076
41300	Hourly wages	-	76,071	76,071	71,637
41600-42600	Benefits	-	40,193	40,193	60,249
42700	PERS retirement	-	34,290	34,290	45,426
42798	Program reduction salary&ben	-	-	-	(8,816)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>442,865</b>	<b>442,865</b>	<b>458,572</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
43060	Utilities	-	56,000	56,000	44,000
43110	Contractual services	-	400	400	400
44300	Telephone	-	800	800	-
44750	Liability	-	8,104	8,104	6,331
44751	Insurance/surety bond premium	-	732	732	-
45100	Books	-	48,115	41,000	41,000
45250	Office supplies	-	4,400	4,400	1,400
45450	Printing and graphics	-	-	-	3,000
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>118,751</b>	<b>111,636</b>	<b>96,331</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 561,616</b>	<b>\$ 554,501</b>	<b>\$ 554,903</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY CONNECTION @ ADAMS SQUARE  
101-682-40004**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	135,609	135,609	95,706
41300	Hourly wages	-	54,661	54,661	68,672
41600-42600	Benefits	-	17,233	17,233	20,318
42700	PERS retirement	-	15,688	15,688	14,988
42798	Program reduction salary&ben	-	-	-	(4,650)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>223,191</b>	<b>223,191</b>	<b>195,034</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	-	7,000	7,000	3,200
43070	Lease payments	-	51,082	51,082	52,359
43110	Contractual services	-	9,240	9,240	9,728
44300	Telephone	-	150	150	-
44750	Liability	-	4,186	4,186	2,876
45100	Books	-	25,500	26,500	29,625
45250	Office supplies	-	900	900	1,900
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>98,058</b>	<b>99,058</b>	<b>99,688</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 321,249</b>	<b>\$ 322,249</b>	<b>\$ 294,722</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
CHEVY CHASE NEIGHBORHOOD LIBRARY  
101-682-40005**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	19,632	19,632	13,663
41600-42600	Benefits	-	767	767	934
42700	PERS retirement	-	212	212	-
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>20,611</b>	<b>20,611</b>	<b>14,597</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	-	3,000	3,000	4,000
44300	Telephone	-	100	100	-
44750	Liability	-	432	432	239
45100	Books	-	4,000	4,000	7,125
45250	Office supplies	-	150	150	150
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>7,682</b>	<b>7,682</b>	<b>11,514</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 28,293</b>	<b>\$ 28,293</b>	<b>\$ 26,111</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
CASA VERDUGO NEIGHBORHOOD LIBRARY  
101-682-40006**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	118,920	118,920	161,386
41300	Hourly wages	-	34,866	34,866	35,849
41600-42600	Benefits	-	17,646	17,646	40,810
42700	PERS retirement	-	14,129	14,129	25,273
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>185,561</b>	<b>185,561</b>	<b>263,318</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
43060	Utilities	-	10,000	10,000	13,000
44300	Telephone	-	100	100	-
44750	Liability	-	3,383	3,383	3,452
45100	Books	-	17,500	18,000	21,125
45250	Office supplies	-	900	900	900
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>32,083</b>	<b>32,583</b>	<b>38,677</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 217,644</b>	<b>\$ 218,144</b>	<b>\$ 301,995</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
GRANDVIEW NEIGHBORHOOD LIBRARY  
101-682-40007**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	116,976	116,976	161,604
41300	Hourly wages	-	35,150	35,150	37,828
41600-42600	Benefits	-	10,684	10,684	33,507
42700	PERS retirement	-	13,628	13,628	25,307
42798	Program reduction salary&ben	-	-	-	(7,838)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>176,438</b>	<b>176,438</b>	<b>250,408</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	160	160	160
43060	Utilities	-	5,000	5,000	13,000
44300	Telephone	-	100	100	-
44750	Liability	-	3,347	3,347	3,491
45100	Books	-	17,600	18,000	21,125
45250	Office supplies	-	900	900	900
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>27,107</b>	<b>27,507</b>	<b>38,676</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 203,545</b>	<b>\$ 203,945</b>	<b>\$ 289,084</b>



**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
MONTROSE NEIGHBORHOOD LIBRARY  
101-682-40008**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	211,571	211,571	215,898
41300	Hourly wages	-	50,195	50,195	43,580
41600-42600	Benefits	-	41,325	41,325	57,076
42700	PERS retirement	-	24,545	24,545	33,810
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>327,636</b>	<b>327,636</b>	<b>350,364</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	300	300	-
43060	Utilities	-	19,000	19,000	25,000
43110	Contractual services	-	400	400	-
44300	Telephone	-	100	100	-
44750	Liability	-	5,759	5,759	4,541
45100	Books	-	29,300	30,500	33,625
45250	Office supplies	-	900	900	900
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>55,759</b>	<b>56,959</b>	<b>64,066</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 383,395</b>	<b>\$ 384,595</b>	<b>\$ 414,430</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
PACIFIC PARK NEIGHBORHOOD LIBRARY  
101-682-40009**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	182,154	182,154	156,784
41300	Hourly wages	-	42,275	42,275	57,428
41600-42600	Benefits	-	28,096	28,096	30,581
42700	PERS retirement	-	21,121	21,121	24,551
42798	Program reduction salary&ben	-	-	-	(7,838)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>273,646</b>	<b>273,646</b>	<b>261,506</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	100	100	100
43060	Utilities	-	20,000	20,000	18,000
43110	Contractual services	-	360	360	360
44300	Telephone	-	100	100	-
44750	Liability	-	4,937	4,937	3,749
45100	Books	-	26,000	27,500	30,625
45250	Office supplies	-	900	900	900
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>52,397</b>	<b>53,897</b>	<b>53,734</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 326,043</b>	<b>\$ 327,543</b>	<b>\$ 315,240</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
BOOKMOBILE PROGRAM  
101-682-40010**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	28,277	28,277	27,867
41300	Hourly wages	-	17,575	17,575	15,900
41600-42600	Benefits	-	7,171	7,171	9,327
42700	PERS retirement	-	3,350	3,350	4,364
42798	Program reduction salary&ben	-	-	-	(44,113)
	<b>Total Salaries &amp; Benefits</b>	-	<b>56,373</b>	<b>56,373</b>	<b>13,345</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44300	Telephone	-	100	100	-
44351	Fleet / equip rental charge	-	4,802	4,802	4,036
44750	Liability	-	1,009	1,009	766
45100	Books	-	4,000	4,000	7,125
45250	Office supplies	-	100	100	100
49049	Program reductions M&O	-	-	-	(4,136)
	<b>Total Maintenance &amp; Operation</b>	-	<b>10,011</b>	<b>10,011</b>	<b>7,891</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 66,384</b>	<b>\$ 66,384</b>	<b>\$ 21,236</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
DEVELOPMENT, TECHNOLOGY & COLLECTION SERVICES (DTCS)  
101-682-40011**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	1,124,196	1,124,196	1,169,058
41300	Hourly wages	-	373,730	373,730	371,461
41600-42600	Benefits	-	196,541	196,541	310,088
42700	PERS retirement	-	131,699	131,699	201,859
42798	Program reduction salary&ben	-	-	-	(56,569)
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>1,826,166</b>	<b>1,826,166</b>	<b>1,995,897</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	3,000	3,000	3,000
43110	Contractual services	-	460,300	460,300	280,760
44300	Telephone	-	2,501	2,501	-
44351	Fleet / equip rental charge	-	3,000	3,000	2,522
44352	ISD service charge	-	304,353	304,353	-
44700	Computer software	-	4,000	4,000	-
44750	Liability	-	32,954	32,954	26,959
44751	Insurance/surety bond premium	-	2,831	2,831	-
45170	Computer hardware	-	5,000	5,000	-
45250	Office supplies	-	18,150	18,150	17,925
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>836,089</b>	<b>836,089</b>	<b>331,166</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 2,662,255</b>	<b>\$ 2,662,255</b>	<b>\$ 2,327,063</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY-ADULT SERVICES  
101-683**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	555,658	-	-	-
41300	Hourly wages	165,391	-	-	-
41600-42600	Benefits	112,705	-	-	-
42700	PERS retirement	70,835	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>904,589</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	8,579	-	-	-
44250	Data communication	49	-	-	-
44300	Telephone	1,500	-	-	-
44650	Training	219	-	-	-
44750	Liability	17,960	-	-	-
45050	Periodicals & newspapers	206,777	-	-	-
45100	Books	238,594	-	-	-
45250	Office supplies	1,009	-	-	-
46900	Business meetings	91	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>474,777</b>	-	-	-
<b>TOTAL</b>		<b>\$ 1,379,366</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY-BRAND  
101-684**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	254,569	-	-	-
41200	Overtime	327	-	-	-
41300	Hourly wages	98,048	-	-	-
41600-42600	Benefits	32,624	-	-	-
42700	PERS retirement	32,749	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>418,317</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	44,970	-	-	-
44100	Repairs to equipment	190	-	-	-
44300	Telephone	800	-	-	-
44450	Postage	708	-	-	-
44750	Liability	8,753	-	-	-
45050	Periodicals & newspapers	7,285	-	-	-
45100	Books	49,850	-	-	-
45150	Furniture & equipment	1,985	-	-	-
45250	Office supplies	2,651	-	-	-
45450	Printing and graphics	2,777	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>119,968</b>	-	-	-
<b>TOTAL</b>		<b>\$ 538,285</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY-CHILDREN SERVICES  
101-685**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	306,596	-	-	-
41300	Hourly wages	48,770	-	-	-
41600-42600	Benefits	41,394	-	-	-
42700	PERS retirement	36,070	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>432,831</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
44300	Telephone	700	-	-	-
44650	Training	148	-	-	-
44750	Liability	8,748	-	-	-
45100	Books	52,655	-	-	-
45150	Furniture & equipment	250	-	-	-
45250	Office supplies	735	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>63,237</b>	-	-	-
<b>TOTAL</b>		<b>\$ 496,067</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY-LITERACY  
101-686**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	27,529	-	-	-
41600-42600	Benefits	4,451	-	-	-
42700	PERS retirement	3,033	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>35,013</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
44300	Telephone	500	-	-	-
44750	Liability	834	-	-	-
45250	Office supplies	500	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,834</b>	-	-	-
<b>TOTAL</b>		<b>\$ 36,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY-NEIGHBORHOOD LIBRARIES  
101-687**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,040,055	-	-	-
41200	Overtime	583	-	-	-
41300	Hourly wages	282,738	-	-	-
41600-42600	Benefits	162,281	-	-	-
42700	PERS retirement	128,286	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,613,943</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	3,335	-	-	-
43060	Utilities	59,477	-	-	-
43080	Rent	54,066	-	-	-
43110	Contractual services	8,888	-	-	-
44100	Repairs to equipment	117	-	-	-
44300	Telephone	900	-	-	-
44351	Fleet / equip rental charge	7,802	-	-	-
44650	Training	352	-	-	-
44750	Liability	32,222	-	-	-
45050	Periodicals & newspapers	1,564	-	-	-
45100	Books	81,605	-	-	-
45250	Office supplies	4,915	-	-	-
45350	General supplies	31	-	-	-
46900	Business meetings	200	-	-	-
47000	Miscellaneous	100	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>255,576</b>	-	-	-
<b>TOTAL</b>		<b>\$ 1,869,519</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY ACCESS SERVICES  
101-688**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,148,200	-	-	-
41200	Overtime	7,616	-	-	-
41300	Hourly wages	366,580	-	-	-
41600-42600	Benefits	215,628	-	-	-
42700	PERS retirement	161,184	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,899,207</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	3,057	-	-	-
43110	Contractual services	448,027	-	-	-
44100	Repairs to equipment	594	-	-	-
44300	Telephone	3,215	-	-	-
44650	Training	100	-	-	-
44700	Computer software	3,805	-	-	-
44750	Liability	37,299	-	-	-
44800	Membership and dues	79	-	-	-
45100	Books	(150)	-	-	-
45150	Furniture & equipment	8,440	-	-	-
45170	Computer hardware	3,088	-	-	-
45250	Office supplies	16,257	-	-	-
45350	General supplies	14	-	-	-
45450	Printing and graphics	209	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>524,033</b>	-	-	-
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	112,470	-	-	-
	<b>Total Capital Outlay</b>	<b>112,470</b>	-	-	-
<b>TOTAL</b>		<b>\$ 2,535,711</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY FUND - GRANT/PROJECT  
275-681**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	13,192	-	-	-
41200	Overtime	411	-	-	-
41300	Hourly wages	120,799	-	77,500	-
41600-42600	Benefits	17,648	-	11,422	-
42700	PERS retirement	3,898	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>155,948</b>	-	<b>88,922</b>	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	161	-	-	-
43080	Rent	423	-	-	-
43110	Contractual services	49,448	-	-	-
43150	Cost allocation charge	31,985	-	-	-
44100	Repairs to equipment	7,809	-	-	-
44200	Advertising	275	-	-	-
44450	Postage	170	-	3,000	-
44550	Travel	10,142	-	-	-
44650	Training	9,044	-	-	-
44750	Liability	2,833	-	-	-
44800	Membership and dues	236	-	-	-
45050	Periodicals & newspapers	9,370	-	-	-
45100	Books	95,410	-	61,613	-
45150	Furniture & equipment	29,611	-	-	-
45250	Office supplies	20,695	-	5,000	-
45350	General supplies	14,547	-	2,104	-
45450	Printing and graphics	5,773	-	-	-
46900	Business meetings	3,428	-	-	-
47000	Miscellaneous	757	-	4,000	-
	<b>Total Maintenance &amp; Operation</b>	<b>292,115</b>	-	<b>75,717</b>	-
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	7,322	-	-	26,500
	<b>Total Capital Outlay</b>	<b>7,322</b>	-	-	<b>26,500</b>
<b>TOTAL</b>		<b>\$ 455,385</b>	<b>\$ -</b>	<b>\$ 164,639</b>	<b>\$ 26,500</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY FUND - ALL PROGRAMS  
275-682**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	500	500	-
41300	Hourly wages	-	45,868	45,868	47,868
41600-42600	Benefits	-	1,829	1,829	2,506
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>48,197</b>	<b>48,197</b>	<b>50,374</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
43110	Contractual services	-	35,500	35,500	39,700
43150	Cost allocation charge	-	30,447	30,447	25,470
44100	Repairs to equipment	-	500	500	500
44120	Repairs to office equip	-	1,000	1,000	1,000
44352	ISD service charge	-	105	105	800
44450	Postage	-	200	200	200
44550	Travel	-	500	500	1,000
44650	Training	-	1,000	1,000	1,000
44700	Computer software	-	7,000	7,000	5,000
44750	Liability	-	1,160	1,160	1,269
44751	Insurance/surety bond premium	-	1,041	1,041	1,207
44800	Membership and dues	-	500	500	500
45050	Periodicals & newspapers	-	5,477	5,477	477
45100	Books	-	40,000	40,000	34,200
45150	Furniture & equipment	-	1,000	1,000	500
45170	Computer hardware	-	3,500	3,500	3,000
45250	Office supplies	-	12,500	12,500	7,703
45350	General supplies	-	18,147	18,147	17,190
45450	Printing and graphics	-	500	500	1,000
46900	Business meetings	-	1,500	1,500	2,500
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>161,777</b>	<b>161,777</b>	<b>144,416</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 209,974</b>	<b>\$ 209,974</b>	<b>\$ 194,790</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY FUND - DONATIONS  
275-682-40012**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	-	1,000	1,000	1,000
41600-42600	Benefits	-	40	40	84
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>1,040</b>	<b>1,040</b>	<b>1,084</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	200	200	200
43110	Contractual services	-	8,500	8,500	12,000
43150	Cost allocation charge	-	30,447	30,447	-
44100	Repairs to equipment	-	500	500	500
44120	Repairs to office equip	-	1,000	1,000	1,000
44352	ISD service charge	-	105	105	-
44450	Postage	-	200	200	200
44550	Travel	-	500	500	1,000
44650	Training	-	1,000	1,000	1,000
44750	Liability	-	25	25	27
44751	Insurance/surety bond premium	-	1,041	1,041	-
44800	Membership and dues	-	500	500	500
45050	Periodicals & newspapers	-	477	477	477
45100	Books	-	12,000	12,000	16,200
45150	Furniture & equipment	-	1,000	1,000	-
45170	Computer hardware	-	500	500	-
45250	Office supplies	-	500	500	503
45350	General supplies	-	10,770	10,770	11,250
45450	Printing and graphics	-	500	500	-
46900	Business meetings	-	1,500	1,500	1,500
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>71,265</b>	<b>71,265</b>	<b>46,357</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 72,305</b>	<b>\$ 72,305</b>	<b>\$ 47,441</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
LIBRARY FUND - SPECIAL REVENUE ACCOUNTS  
275-682-40013**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	500	500	-
41300	Hourly wages	-	44,868	44,868	46,868
41600-42600	Benefits	-	1,789	1,789	2,422
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>47,157</b>	<b>47,157</b>	<b>49,290</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	27,000	27,000	27,700
43150	Cost allocation charge	-	-	-	25,470
44352	ISD service charge	-	-	-	800
44700	Computer software	-	7,000	7,000	5,000
44750	Liability	-	1,135	1,135	1,242
44751	Insurance/surety bond premium	-	-	-	1,207
45050	Periodicals & newspapers	-	5,000	5,000	-
45100	Books	-	28,000	28,000	18,000
45150	Furniture & equipment	-	-	-	500
45170	Computer hardware	-	3,000	3,000	3,000
45250	Office supplies	-	12,000	12,000	7,200
45350	General supplies	-	7,377	7,377	5,940
45450	Printing and graphics	-	-	-	1,000
46900	Business meetings	-	-	-	1,000
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>90,512</b>	<b>90,512</b>	<b>98,059</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 137,669</b>	<b>\$ 137,669</b>	<b>\$ 147,349</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
CAPITAL IMPROVEMENT FUND - LIBRARY PROJECTS  
401-681**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	35,391	-	-	-
41200	Overtime	2,218	-	-	-
41300	Hourly wages	796	-	-	-
41600-42600	Benefits	948	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>39,352</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	1,604	-	-	-
44100	Repairs to equipment	1,715	-	-	-
44750	Liability	845	-	-	-
44800	Membership and dues	120	-	-	-
45100	Books	22,047	-	-	-
45150	Furniture & equipment	45,544	-	-	-
45250	Office supplies	1,393	-	-	-
45350	General supplies	228	-	-	-
45600	A & G overhead	8,698	-	-	-
46900	Business meetings	293	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>82,487</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51150	Buildings and structures	34,148	250,000	250,000	250,000
51200	Other improvements	-	-	-	100,490
52100	Construction	199,710	1,500,000	1,500,000	3,720,701
53160	Planning, survey, design	5,800	-	-	-
53300	Other expenditures	182	-	-	-
	<b>Total Capital Projects</b>	<b>239,840</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>4,071,191</b>
<b>TOTAL</b>		<b>\$ 361,679</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 4,071,191</b>

**CITY OF GLENDALE  
LIBRARY DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	1.00	1.00	1.00	1.00
Bookmobile Operator	1.00	1.00	1.00	1.00
Customer Service Assistant	-	-	-	1.00
Customer Service Representative	10.00	9.00	9.00	9.00
Director of Libraries	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Librarian	14.00	14.00	14.00	13.00
Librarian Specialist	2.00	2.00	2.00	2.00
Library Assistant	6.00	6.00	6.00	6.00
Library Services Administrator	3.00	3.00	3.00	3.00
Library Supervisor	5.00	5.00	5.00	5.00
Library Technician	5.00	5.00	5.00	4.00
Literacy Services Specialist I	1.00	1.00	1.00	-
Office Operations Supervisor	1.00	1.00	1.00	1.00
Sr. Administrative Analyst	1.00	1.00	1.00	1.00
Sr. Customer Service Rep	2.00	2.00	2.00	2.00
Sr. Library Supervisor	5.00	5.00	5.00	5.00
Technical Staff Assistant	2.00	2.00	2.00	2.00
Total Salaried Employees	<u>62.00</u>	<u>61.00</u>	<u>61.00</u>	<u>59.00</u>
<u>Hourly Employees</u>				
Customer Service Assistant	-	1.06	(5) 1.06	(5) 1.50
Customer Service Representative	6.39	(46) 7.05	(37) 7.05	(27) 6.42
Hourly Worker	1.27	(6) 1.17	(6) 1.17	(4) 0.67
Librarian	2.46	(27) 2.48	(35) 2.48	(27) 2.02
Library Assistant	3.63	(17) 3.02	(15) 3.02	(17) 2.50
Library Monitor	2.67	(19) 2.80	(17) 2.80	(10) 2.70
Library Page	13.46	(82) 13.49	(67) 13.49	(38) 10.50
Office Services Specialist I	0.76	(1) -	-	-
Office Services Specialist II	1.26	(4) 1.64	(3) 1.64	(2) 1.17
Office Specialist I	0.08	(4) 1.19	(4) 1.19	(4) 1.04
Total Hourly Employees	<u>31.98</u>	<u>33.90</u>	<u>33.90</u>	<u>28.52</u>
Library Total	<u>93.98</u>	<u>94.90</u>	<u>94.90</u>	<u>87.52</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)



# Adopted BUDGET

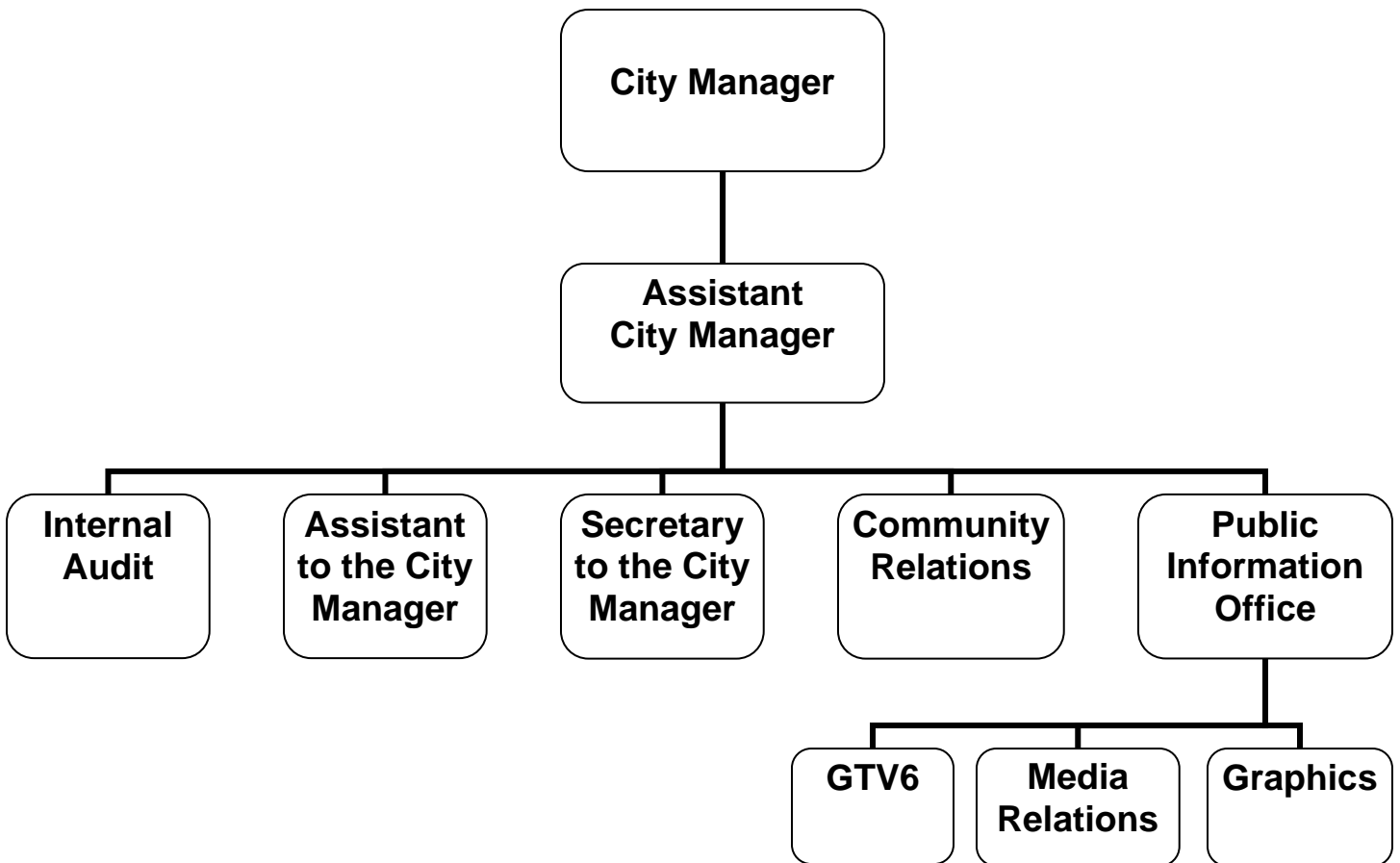
City of Glendale, CA

2011 - 2012

*A fund to be known as  
and interest on the  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
atad.*



# MANAGEMENT SERVICES



# CITY OF GLENDALE MANAGEMENT SERVICES

## **MISSION STATEMENT**

To implement City Council policy directives, provide leadership, promote the health, safety and well-being of the community, administer prudent fiscal management through the efficient and cost effective management of City operations to meet the short and long term needs of the community, and to strengthen communications and partnerships with the community.

## **DEPARTMENT DESCRIPTION**

The City Manager's Office is the Department through which the City Manager, the Chief Administrative Officer of the City, directs and coordinates the official services and business affairs of the City. Staff works closely with the City Council, recommending policy alternatives and assuring the proper and efficient implementation of Council-approved policies, programs and directives. This Department coordinates the development of new departments and sections, assists in their management, and is responsible for the preparation and presentation of the annual city budget for the City Council's review and adoption. The Department also provides staff support to the Commission on the Status of Women which assesses and evaluates the needs and issues of women in the City. Additionally, the Department's Internal Audit Section is responsible for ensuring the City's assets are properly recorded and safeguarded, and that operations are conducted in an efficient and effective manner. Finally, the Public Information Office oversees the dissemination of information to the public through various media sources such as the City's Government Access Channel 6, and serves as the liaison with the media.

## **RELATIONSHIP TO STRATEGIC GOALS**

### ***Informed & Engaged Community***

The Management Services Department works closely with the Offices of the City Clerk and City Attorney to ensure that all public meetings are held in compliance with all applicable laws and accessible for the citizenry to participate in. Furthermore, Management Services ensures that City business is conducted in a manner that is in the best interest of the public, with integrity, openness, and inclusion.

### ***Economic Vibrancy & Fiscal Responsibility***

The Management Services Department works closely with all other City Departments to continually search for ways of improving services while reducing costs. Through fiscally prudent management practices, the City maintains a healthy \$450 million investment portfolio and continues to retain high credit and bond ratings.

### ***Arts & Culture***

The City hosts a number of annual events to recognize and celebrate the diverse cultures within the community. The City Council holds a number of signature events that celebrate and commemorate the City's diverse cultures. The City is also home to a large number of businesses and non-profit organizations which provide services that serve the unique and diverse needs of our residents.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
MANAGEMENT SERVICES DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b><u>General Fund</u></b>				
City Council Cable Access (101-111)	690,881	686,561	697,527	537,983
Membership and Dues (101-114)	33,220	99,575	99,575	99,588
City Manager (101-140)	2,211,257	2,545,557	2,592,057	2,274,158
City Auditor (101-141)	617,364	933,194	933,194	1,055,760
<b><u>Special Events</u></b>				
Special Events (101-142-00000)	30,975	76,900	76,900	77,368
EHRC Fund Raising Events (101-142-93140)	139	2,500	2,500	-
Military Banner Program (101-142-93200)	2,341	5,000	5,000	-
<b>Total Special Events</b>	<b>33,455</b>	<b>84,400</b>	<b>84,400</b>	<b>77,368</b>
Special Events Sponsorship (101-143)	21,535	39,900	39,900	-
Commission Status of Women (101-144-00000)	-	63,373	63,373	-
Graphics (101-163)	540,073	532,627	532,627	541,572
<b>Total General Fund</b>	<b>\$ 4,147,784</b>	<b>\$ 4,985,187</b>	<b>\$ 5,042,653</b>	<b>\$ 4,586,429</b>
<b><u>Other Funds</u></b>				
Cable Access Fund (280-111)	450,000	450,000	515,000	532,000
Capital Improvement Fund (401-140)	114,797	-	-	-
<b>Total Other Funds</b>	<b>\$ 564,797</b>	<b>\$ 450,000</b>	<b>\$ 515,000</b>	<b>\$ 532,000</b>
<b><u>Transfers</u></b>				
Cable Access Fund (280-195)	-	-	-	598,250
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 598,250</b>
<b>Department Grand Total</b>	<b>\$ 4,712,581</b>	<b>\$ 5,435,187</b>	<b>\$ 5,557,653</b>	<b>\$ 5,716,679</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
CITY COUNCIL CABLE ACCESS - GTV6  
101-111**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	456,274 *	461,352	472,318	404,496
41300	Hourly wages	16,804	22,000	22,000	22,000
41600-42600	Benefits	83,853	83,915	83,915	99,800
42700	PERS retirement	50,751	53,849	53,849	63,344
42798	Program reduction salary&ben	-	-	-	(148,741)
	<b>Total Salaries &amp; Benefits</b>	<b>607,681</b>	<b>621,116</b>	<b>632,082</b>	<b>440,899</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,640	2,640	2,640	-
43050	Repairs-bldgs & grounds	-	946	946	1,000
43110	Contractual services	23,053	2,100	2,100	2,100
44100	Repairs to equipment	1,430	2,860	2,860	3,000
44300	Telephone	8,224	7,760	7,760	-
44352	ISD service charge	-	16,254	16,254	67,154
44450	Postage	44	200	200	200
44700	Computer software	553	2,000	2,000	-
44750	Liability	11,473	10,634	10,634	7,463
44751	Insurance/surety bond premium	-	751	751	867
44800	Membership and dues	75	200	200	200
45050	Periodicals & newspapers	529	100	100	100
45150	Furniture & equipment	113	8,000	8,000	8,000
45170	Computer hardware	2,720	4,000	4,000	-
45250	Office supplies	3,466	4,000	4,000	4,000
45350	General supplies	1,747	1,000	1,000	1,000
46900	Business meetings	25	-	-	-
47000	Miscellaneous	1,735	2,000	2,000	2,000
	<b>Total Maintenance &amp; Operation</b>	<b>57,824</b>	<b>65,445</b>	<b>65,445</b>	<b>97,084</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	25,375	-	-	-
	<b>Total Capital Outlay</b>	<b>25,375</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 690,881</b>	<b>\$ 686,561</b>	<b>\$ 697,527</b>	<b>\$ 537,983</b>

\* Effective 7/1/2009, Cable Access GTV6 reports to Management Services General Fund 101-111. Cable Access Fund 280 then gets charged a lease payment for the operation cost. In prior fiscal years, the operation reported under Cable Access Fund 280-111.

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
MEMBERSHIP AND DUES  
101-114**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44751	Insurance/surety bond premium	-	75	75	88
44800	Membership and dues	33,220	99,500	99,500	99,500
	<b>Total Maintenance &amp; Operation</b>	<b>33,220</b>	<b>99,575</b>	<b>99,575</b>	<b>99,588</b>
<b>TOTAL</b>		<b>\$ 33,220</b>	<b>\$ 99,575</b>	<b>\$ 99,575</b>	<b>\$ 99,588</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
CITY MANAGER  
101-140**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,375,857	1,367,774	1,367,774	1,180,684
41200	Overtime	1,754	-	-	1,000
41300	Hourly wages	-	-	-	16,250
41600-42600	Benefits	334,621	327,561	327,561	420,189
42700	PERS retirement	160,329	159,226	159,226	200,438
42798	Program reduction salary&ben	-	-	-	(52,570)
	<b>Total Salaries &amp; Benefits</b>	<b>1,872,561</b>	<b>1,854,561</b>	<b>1,854,561</b>	<b>1,765,991</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	59,148	57,060	57,060	48,540
43110	Contractual services	136,801	166,500	213,000	105,000
44100	Repairs to equipment	-	500	500	1,000
44120	Repairs to office equip	118	500	500	500
44200	Advertising	750	1,000	1,000	1,000
44250	Data communication	760	100	100	-
44300	Telephone	34,229	29,387	29,387	-
44352	ISD service charge	-	143,029	143,029	84,681
44450	Postage	5,731	22,000	22,000	22,000
44550	Travel	19,698	32,255	32,255	32,255
44650	Training	-	1,875	1,875	2,000
44700	Computer software	-	500	500	-
44750	Liability	34,057	32,203	32,203	22,626
44751	Insurance/surety bond premium	-	2,853	2,853	3,302
44800	Membership and dues	1,813	4,300	4,300	4,300
45050	Periodicals & newspapers	216	1,100	1,100	1,100
45100	Books	17	1,000	1,000	1,000
45150	Furniture & equipment	-	3,500	3,500	3,500
45170	Computer hardware	-	400	400	-
45250	Office supplies	11,707	37,358	37,358	37,350
45350	General supplies	6,047	48,550	48,550	48,500
45450	Printing and graphics	-	67,568	67,568	67,600
46900	Business meetings	16,815	13,000	13,000	13,000
47000	Miscellaneous	10,789	24,458	24,458	24,500
49049	Program reductions M&O	-	-	-	(15,587)
	<b>Total Maintenance &amp; Operation</b>	<b>338,696</b>	<b>690,996</b>	<b>737,496</b>	<b>508,167</b>
<b>TOTAL</b>		<b>\$ 2,211,257</b>	<b>\$ 2,545,557</b>	<b>\$ 2,592,057</b>	<b>\$ 2,274,158</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
CITY AUDITOR  
101-141**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	458,839	676,404	611,404	685,284
41600-42600	Benefits	74,578	105,553	105,553	173,010
42700	PERS retirement	50,558	78,950	78,950	107,315
	<b>Total Salaries &amp; Benefits</b>	<b>583,975</b>	<b>860,907</b>	<b>795,907</b>	<b>965,609</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	735	5,880	5,880	5,880
43110	Contractual services	9,798	31,500	96,500	31,000
44300	Telephone	920	920	920	-
44352	ISD service charge	-	2,858	2,858	25,809
44450	Postage	91	90	90	90
44550	Travel	3	1,778	1,778	-
44650	Training	2,910	1,650	1,650	3,500
44700	Computer software	313	1,500	1,500	-
44750	Liability	11,586	14,881	14,881	11,992
44751	Insurance/surety bond premium	-	970	970	1,120
44800	Membership and dues	1,788	1,200	1,200	2,500
45100	Books	-	240	240	240
45150	Furniture & equipment	3,331	-	-	1,000
45250	Office supplies	1,740	2,600	2,600	2,000
45350	General supplies	169	1,200	1,200	800
45450	Printing and graphics	-	3,800	3,800	3,000
46900	Business meetings	-	120	120	120
47000	Miscellaneous	7	1,100	1,100	1,100
	<b>Total Maintenance &amp; Operation</b>	<b>33,389</b>	<b>72,287</b>	<b>137,287</b>	<b>90,151</b>
<b>TOTAL</b>		<b>\$ 617,364</b>	<b>\$ 933,194</b>	<b>\$ 933,194</b>	<b>\$ 1,055,760</b>



**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
SPECIAL EVENTS  
101-142**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	4,764	-	-	-
41300	Hourly wages	1,823	-	-	-
41600-42600	Benefits	147	-	-	459
	<b>Total Salaries &amp; Benefits</b>	<b>6,733</b>	-	-	<b>459</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	10,389	25,896	25,896	25,600
44200	Advertising	876	1,900	1,900	1,500
44750	Liability	145	-	-	-
44751	Insurance/surety bond premium	-	93	93	108
45250	Office supplies	95	6,500	6,500	5,150
45350	General supplies	303	2,200	2,200	2,200
45450	Printing and graphics	801	7,700	7,700	7,100
46900	Business meetings	2,711	1,000	1,000	645
47000	Miscellaneous	11,402	39,111	39,111	34,606
	<b>Total Maintenance &amp; Operation</b>	<b>26,721</b>	<b>84,400</b>	<b>84,400</b>	<b>76,909</b>
<b>TOTAL</b>		<b>\$ 33,455</b>	<b>\$ 84,400</b>	<b>\$ 84,400</b>	<b>\$ 77,368</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
SPECIAL EVENTS - OTHER PROGRAMS  
101-142-00000**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	4,764	-	-	-
41300	Hourly wages	1,823	-	-	-
41600-42600	Benefits	147	-	-	459
	<b>Total Salaries &amp; Benefits</b>	6,733	-	-	459
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	8,503	25,896	25,896	25,600
44200	Advertising	876	1,900	1,900	1,500
44750	Liability	145	-	-	-
44751	Insurance/surety bond premium	-	88	88	108
45250	Office supplies	95	5,500	5,500	5,150
45350	General supplies	303	2,200	2,200	2,200
45450	Printing and graphics	801	7,700	7,700	7,100
46900	Business meetings	2,711	1,000	1,000	645
47000	Miscellaneous	10,809	32,616	32,616	34,606
	<b>Total Maintenance &amp; Operation</b>	24,242	76,900	76,900	76,909
<b>TOTAL</b>		<b>\$ 30,975</b>	<b>\$ 76,900</b>	<b>\$ 76,900</b>	<b>\$ 77,368</b>

**CITY OF GLENDALE**  
**MANAGEMENT SERVICES DEPARTMENT**  
**SPECIAL EVENTS - EHRC FUND RAISING EVENTS**  
**101-142-93140**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
47000	Miscellaneous	139	2,500	2,500	-
<b>TOTAL</b>		<b>\$ 139</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ -</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
MILITARY BANNER PROGRAM  
101-142-93200**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	1,886	-	-	-
44751	Insurance/surety bond premium	-	5	5	-
45250	Office supplies	-	1,000	1,000	-
47000	Miscellaneous	455	3,995	3,995	-
	<b>Total Maintenance &amp; Operation</b>	<b>2,341</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 2,341</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
SPECIAL EVENTS SPONSORSHIP  
101-143**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	1,390	-	-	-
44751	Insurance/surety bond premium	-	45	45	52
47000	Miscellaneous	20,145	39,855	39,855	39,855
49049	Program reductions M&O	-	-	-	(39,907)
	Total Maintenance & Operation	21,535	39,900	39,900	-
<b>TOTAL</b>		<b>\$ 21,535</b>	<b>\$ 39,900</b>	<b>\$ 39,900</b>	<b>\$ -</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
COMMISSION STATUS OF WOMEN  
101-144**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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MAINTENANCE & OPERATION					
47000	Miscellaneous	-	63,373 *	63,373	-
	Total Maintenance & Operation	-	63,373	63,373	-
<hr/>					
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 63,373</b>	<b>\$ 63,373</b>	<b>\$ -</b>
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\* Effective 7/1/2010, Commission Status of Women reports under new Org 101-144. In prior fiscal years, it was reported as a part of the City Manager Org 101-140.

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
GRAPHICS  
101-163**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	249,533	195,148	195,148	198,684
41300	Hourly wages	51,458	76,668	76,668	75,530
41600-42600	Benefits	42,365	37,339	37,339	55,650
42700	PERS retirement	32,100	27,875	27,875	37,852
42798	Program reduction salary&ben	-	-	-	(37,765)
	<b>Total Salaries &amp; Benefits</b>	<b>375,457</b>	<b>337,030</b>	<b>337,030</b>	<b>329,951</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	17	300	300	-
43110	Contractual services	48,892	68,000	68,000	68,000
44120	Repairs to office equip	23,174	21,973	21,973	22,000
44250	Data communication	95	-	-	-
44300	Telephone	1,063	1,000	1,000	-
44352	ISD service charge	-	5,782	5,782	27,330
44450	Postage	3,243	150	150	150
44550	Travel	902	1,080	1,080	1,100
44650	Training	331	1,000	1,000	1,000
44700	Computer software	1,071	5,000	5,000	-
44750	Liability	7,528	5,980	5,980	4,799
44751	Insurance/surety bond premium	-	697	697	807
45050	Periodicals & newspapers	987	1,300	1,300	1,300
45150	Furniture & equipment	-	500	500	500
45170	Computer hardware	-	500	500	-
45200	Maps and blue prints	3,638	6,000	6,000	6,000
45250	Office supplies	60,856	75,535	75,535	75,535
45350	General supplies	79	-	-	-
45450	Printing and graphics	12,600	-	-	2,000
46900	Business meetings	227	300	300	300
47000	Miscellaneous	53	500	500	800
47010	Discount earned & lost	(141)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>164,616</b>	<b>195,597</b>	<b>195,597</b>	<b>211,621</b>
<b>TOTAL</b>		<b>\$ 540,073</b>	<b>\$ 532,627</b>	<b>\$ 532,627</b>	<b>\$ 541,572</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
CABLE ACCESS FUND  
280-111**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<hr/>					
MAINTENANCE & OPERATION					
43070	Lease payments	450,000	450,000	515,000	532,000
	Total Maintenance & Operation	450,000	450,000	515,000	532,000
		<hr/>			
<b>TOTAL</b>		<b>\$ 450,000</b>	<b>\$ 450,000</b>	<b>\$ 515,000</b>	<b>\$ 532,000</b>
		<hr/>			



**CITY OF GLENDALE**  
**MANAGEMENT SERVICES DEPARTMENT**  
**CABLE ACCESS FUND - TRANSFER TO OTHER FUNDS**  
**280-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
TRANSFERS					
48040	Transfer-Capital Funds	-	-	-	598,250
	Total Transfers	-	-	-	598,250
		<hr/>			
	<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 598,250</b>
		<hr/>			

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
CAPITAL IMPROVEMENT FUND - CITY MANAGER PROJECTS  
401-140**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	641	-	-	-
41600-42600	Benefits	15	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>656</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	14	-	-	-
45150	Furniture & equipment	2,047	-	-	-
45350	General supplies	181	-	-	-
45600	A & G overhead	13,579	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>15,821</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
53300	Other expenditures	98,320	-	-	-
	<b>Total Capital Projects</b>	<b>98,320</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 114,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Associate	1.00	1.00	1.00	1.00
Assistant City Manager	1.00	1.00	1.00	1.00
Assistant Public Information Officer	1.00	1.00	1.00	1.00
Assistant to City Manager	1.00	1.00	1.00	1.00
Broadcast Coordinator	-	-	1.00	1.00
Broadcast Manager	1.00	1.00	1.00	-
Broadcast Production Assistant	4.00	4.00	3.00	3.00
Broadcast Production Coordinator	1.00	1.00	-	-
City Auditor	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00
Community Relations Coordinator	1.00	1.00	1.00	1.00
Deputy City Manager	1.00	1.00	-	-
Duplicating Machine Operator	1.00	1.00	1.00	1.00
Executive Secretary (Confidential)	2.00	2.00	2.00	2.00
Internal Audit Associate	2.00	2.00	1.00	-
Internal Auditor	-	1.00	2.00	3.00
Motion Graphics Designer	-	-	1.00	1.00
Office Services Secretary	1.00	1.00	1.00	-
Office Specialist I	2.00	2.00	2.00	2.00
Police Sergeant	-	-	-	0.50
Principal Internal Auditor	1.00	1.00	-	-
Public Information Officer	1.00	1.00	1.00	1.00
Secretary to City Manager	1.00	1.00	1.00	1.00
Sr. Graphics Illustrator	1.00	1.00	1.00	1.00
Sr. Internal Auditor	1.00	1.00	2.00	2.00
Sr. Investigator	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	1.00	1.00	1.00	1.00
Total Salaried Employees	<u>29.00</u>	<u>30.00</u>	<u>29.00</u>	<u>27.50</u>
<u>Hourly Employees</u>				
Hourly City Worker	1.23	1.23	1.23	1.83
Total Hourly Employees	<u>1.23</u>	<u>1.23</u>	<u>1.23</u>	<u>1.83</u>
<u>Elected Officials</u>				
Councilmember	5.00	5.00	5.00	5.00
Total Elected Officials	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
Management Services Total	<u>35.23</u>	<u>36.23</u>	<u>35.23</u>	<u>34.33</u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

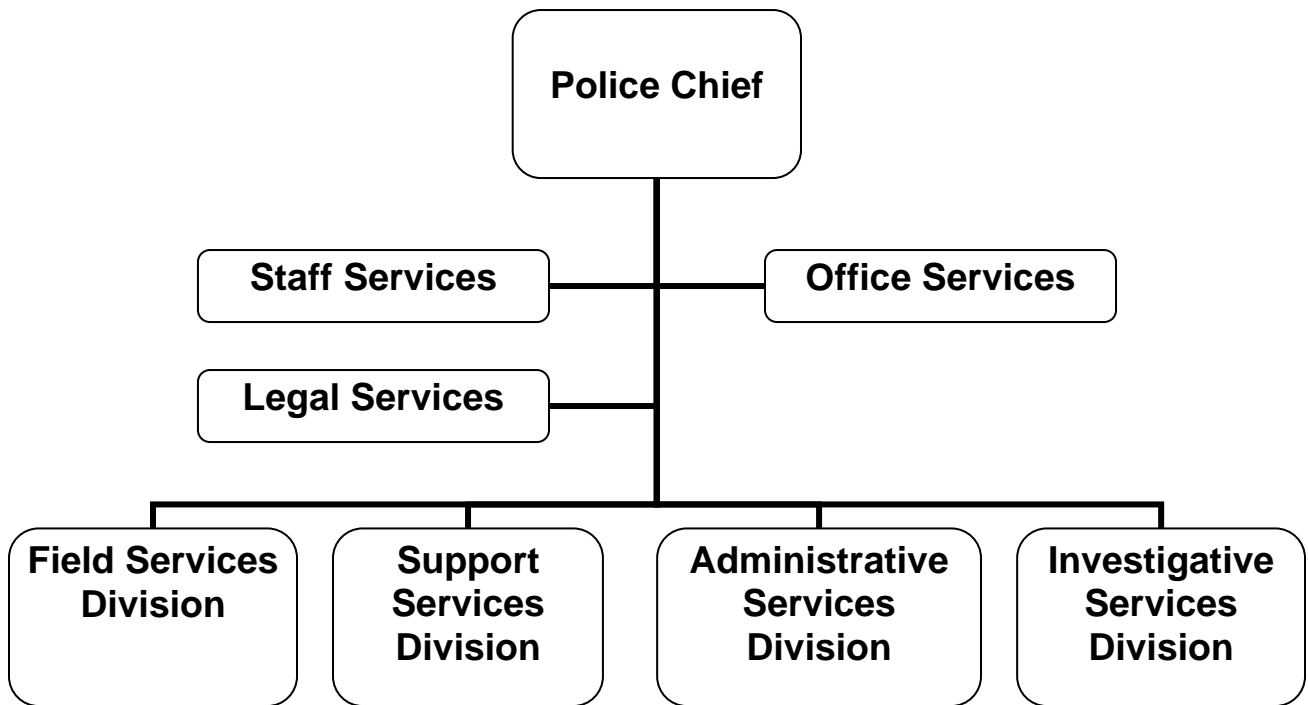
City of Glendale, CA

2011 - 2012

*Fund to be known as  
and interest on loans  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appropriations as  
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# POLICE



# CITY OF GLENDALE POLICE

## MISSION STATEMENT

In partnership with our community, we will ensure a safe and peaceful city. We are committed to providing proactive law enforcement and high quality police services to our diverse community.

## DEPARTMENT DESCRIPTION

The Police Department provides law enforcement services and addresses quality of life issues in Glendale. Specific responsibilities include 911 emergency response; proactive law enforcement; traffic enforcement and collision investigation; crime investigation and case preparation; community and school policing; and administration of the City jail facility. The Police Department is organized into the following five (5) Divisions: (1) Administrative Services, (2) Field Services, (3) Investigative Services, (4) Support Services, and (5) Office of the Chief.

The ***Administrative Services Division*** is composed of:

- ***Budget and Property Bureau*** – Processes and manages: all police fees, alarm permits/false alarm fees and other revenues; accounts payables and contracts; grants; and payroll and overtime. Books-in, manages and inventories all property, evidence and safekeeping and found articles. Manages all police facility systems including the police community rooms.
- ***Records Bureau***– Processes and maintains all police records including crime reports, supplemental investigative reports, citations, bookings and arrest information, field interview cards, bail receipts, gun dealer information, pawn tickets and jail logs for the Police Department. Also intakes and processes subpoenas and discovery motions.
- ***Police Fleet Maintenance Unit*** - Responsible for repair / maintenance of vehicles. Also maintains the Civic Center Pool Fleet and the Vehicle Wash Facility.
- ***Technology Bureau*** – Purchases, implements, and maintains all technology for the Police Department including repair and updating of existing Department hardware and software. Coordinates and provides training for new technology as well as providing the Department with a research and development function.

The ***Field Services Division*** provides front-line emergency 911 response, uniformed police services, Traffic Bureau (Motor Officers, Parking Enforcement Officers, Vehicle Collision Investigation Detectives), Downtown Policing Unit and other proactive field based policing strategies to support the over-arching mission of the Glendale Police Department.

The ***Investigative Services Division*** consists of four Bureaus: Criminal Investigations Bureau, Violent Crimes Bureau, Special Investigations Bureau and Special Operations Bureau. Within these bureaus reside functional and specialized Details charged with the enforcement and investigation of crimes and the processing of intelligence and evidence. These Details include: Criminal Intelligence/Organized Crime, Robbery/Homicide, Assaults/Special Offenses, Burglary/Auto-Theft, Financial Crimes, Gang Enforcement, Forensic Laboratory (CSI), Crime Analysis, Vice Enforcement, Narcotics Enforcement, DNA Lab Project and the iLEAD Real-Time Crime Analysis Project. These detective and specialized enforcement operations represent one of the core essential service components of the agency. These personnel identify and arrest perpetrators, facilitate criminal trials and prosecutions, author and execute search and arrest warrants, collect and analyze forensic evidence, conduct surveillances of suspected criminal elements, conduct detailed investigations, author crime reports, and engage in detailed crime scene management and processing.

# CITY OF GLENDALE

## POLICE

The **Support Services Division** is composed of:

- Communications Bureau – Takes all incoming calls for service including both police and fire 911 calls. Dispatches police resources and provides informational support to operational field units.
- Custody Bureau - Operates the City Jail, (third-busiest municipal jail in Los Angeles County) incarcerating all pre-arraigned arrestees. Operates four enterprise programs: Pay-to-Stay Program; Inmate “Trusty” Program; Court-Ordered Worker Program; and the Immigration and Custom Enforcement (ICE) Prisoner Housing Program.
- Professional Standards Bureau (PSB) - Responsible for all personnel functions of the Department and oversees recruitment, entry-level testing, background investigations, promotional testing and discipline. The Internal Affairs Unit is responsible for all personnel complaints and investigations, court “discovery” compliance and the maintenance of confidential employment records. Also maintains official liaison with the City Attorney’s Office and the City Human Resources Department.

The **Office of the Chief** provides direction and overall management of the department. Components of the Division include:

- Staff services which oversee police involvement in special events and filming permits, media relations and community relations, the CPPAC Committee, GPAC, the Glendale Police Foundation, the Volunteer Program and the recent return of the Behind the Badge TV Program.
- Legal Services which oversee risk management and provide city attorney liaison.

### **RELATIONSHIP TO CITY STRATEGIC GOALS**

#### ***Informed & Engaged Community***

The Police Department is committed to providing realistic, open, and transparent services to the Glendale community, including enhanced community relations and public education; enhanced partnerships with the City Council and other City departments; department-wide community policing; and a renewed commitment to recruit candidates that represent the City’s diverse community in terms of ethnicity, gender, cultural background, and language skills.

The Department continually searches for methods of improving service levels through integration of new technologies that improve efficiencies. This proactive approach is in part responsible for Glendale’s continued status as one of America’s safest cities despite staffing per population ratios and police cost per resident ratios that are considerably less than surrounding communities.

#### ***Safe & Healthy Community***

The Police Department is committed to working in collaboration with other City Departments to create a safe community. This will be accomplished through the use of a quality of life, community policing philosophy. By focusing on neighborhoods, partnerships, and long term problem solving, the Police Department will maintain its ranking of one of America’s top ten safest cities with a population of over 100,000 and continue to reduce the resident’s fear of crime.

#### ***Infrastructure & Mobility***

In conjunction with the City’s Traffic Engineering Department, the Traffic Bureau has developed innovative and flexible traffic management strategies. These strategies have helped mitigate the impact of the huge traffic volume associated with holiday shopping in the Central Business District.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
POLICE DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
Administrative Services (101-302-30001)	7,580,039	9,548,499	9,548,499	11,480,735
Field Services (101-302-30002)	26,242,949	24,606,929	24,640,459	32,553,198
Investigative Services (101-302-30003)	12,284,116	12,808,473	12,215,028	14,042,964
Support Services (101-302-30004)	6,888,945	16,299,688	16,859,603	10,315,182
Office of the Chief (101-302-30009)	845,425	776,264	776,264	929,541
<b>Total General Fund</b>	<b>\$ 53,841,474</b>	<b>\$ 64,039,853</b>	<b>\$ 64,039,853</b>	<b>\$ 69,321,620</b>
<b>Other Funds</b>				
<b>Narcotic Forfeiture Fund</b>				
Narcotic Forfeiture Fund (260-329)	490,677	-	-	-
Administrative Services (260-302-30001)	-	215,561	245,561	128,966
Field Services (260-302-30002)	-	367,408	542,808	463,678
Investigative Services (260-302-30003)	-	29,134	29,134	529,851
Support Services (260-302-30004)	-	767,400	712,000	142,000
<b>Total Narcotic Forfeiture Fund</b>	<b>490,677</b>	<b>1,379,503</b>	<b>1,529,503</b>	<b>1,264,495</b>
Special Grant Fund (261-301)	1,357,598	801,351	2,335,720	1,446,876
<b>Supplemental Law Enforcement Fund</b>				
Supplemental Law Enforcement (262-301)	269,465	-	-	-
Field Services (262-302-30002)	-	270,632	270,632	366,996
<b>Total Supplemental Law Enforcement Fund</b>	<b>269,465</b>	<b>270,632</b>	<b>270,632</b>	<b>366,996</b>
<b>Police Staff Augmentation Fund</b>				
Administrative Services (263-302-30001)	327,086	-	-	-
Field Services (263-302-30002)	3,901,103	-	-	-
Investigative Services (263-302-30003)	355,741	-	-	-
Support Services (263-302-30004)	255,860	-	-	-
<b>Total Police Staff Augmentation Fund</b>	<b>4,839,789</b>	<b>-</b>	<b>-</b>	<b>-</b>
Special Events Fund (267-302-30009)	507,481	691,518	691,518	773,442
Police Building Project (303-301)	2,392,567	2,250,000	2,250,000	2,350,000
Capital Improvement Fund (401-301)	86,404	-	-	-
Joint Helicopter Operation Fund (602-311)	651,018	1,263,636	1,263,636	1,082,266
<b>Total Other Funds</b>	<b>\$ 10,594,999</b>	<b>\$ 6,656,640</b>	<b>\$ 8,341,009</b>	<b>\$ 7,284,075</b>
<b>Transfers</b>				
Police Staff Augmentation Fund (263-195)	-	3,240,000	3,240,000	-
Police Building Project Fund (303-195)	5,000,000	-	-	-
Police Facility Construction Fund (404-195)	2,182,000	-	-	-
<b>Total Transfers</b>	<b>\$ 7,182,000</b>	<b>\$ 3,240,000</b>	<b>\$ 3,240,000</b>	<b>\$ -</b>
<b>Department Grand Total</b>	<b>\$ 71,618,473</b>	<b>\$ 73,936,493</b>	<b>\$ 75,620,862</b>	<b>\$ 76,605,695</b>



**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE  
101-302**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	30,105,176	35,937,992	35,937,992	35,991,468
41200	Overtime	3,299,391	2,760,801	2,760,801	2,757,386
41300	Hourly wages	372,242	187,546	187,546	187,546
41600-42600	Benefits	7,035,373	7,981,118	7,981,118	11,164,413
42700	PERS retirement	6,454,805	7,534,864	7,534,864	9,960,401
42798	Program reduction salary&ben	-	-	-	(325,323)
	<b>Total Salaries &amp; Benefits</b>	<b>47,266,987</b>	<b>54,402,321</b>	<b>54,402,321</b>	<b>59,735,891</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	11,624	-	-	-
42900	Uniform allowance	385,147	391,575	391,575	393,379
43050	Repairs-bldgs & grounds	43,154	22,000	22,000	21,500
43060	Utilities	739,444	718,511	718,511	730,000
43070	Lease payments	11,350	40,184	40,184	-
43110	Contractual services	1,451,038	1,764,135	1,764,135	2,037,408
44100	Repairs to equipment	22,068	25,200	25,200	25,200
44120	Repairs to office equip	9,780	9,810	9,810	9,800
44200	Advertising	-	9,000	9,000	5,000
44250	Data communication	47,723	-	-	-
44300	Telephone	291,408	217,575	217,575	-
44351	Fleet / equip rental charge	1,978,788	1,978,788	1,978,788	1,663,207
44352	ISD service charge	-	2,609,051	2,609,051	3,273,652
44450	Postage	25,650	18,500	18,500	16,840
44500	Support of prisoners	67,037	95,000	95,000	60,600
44550	Travel	16,539	12,735	12,735	29,491
44551	POST travel	14,589	30,493	30,493	108,205
44600	Laundry & towel service	10,788	17,000	17,000	12,000
44650	Training	24,379	32,825	32,825	53,346
44651	POST training	49,778	103,376	103,376	23,790
44700	Computer software	15,009	21,500	21,500	-
44750	Liability	1,077,162	862,692	862,692	681,392
44751	Insurance/surety bond premium	-	100,401	100,401	112,433
44760	Regulatory	1,777	1,700	1,700	1,800
44800	Membership and dues	8,232	4,450	4,450	6,405
45050	Periodicals & newspapers	725	600	600	700
45100	Books	286	-	-	-
45150	Furniture & equipment	73,295	42,390	42,390	104,423
45170	Computer hardware	21,646	20,200	20,200	-
45200	Maps and blue prints	-	-	-	500
45250	Office supplies	78,437	50,471	50,471	79,100
45300	Small tools	513	-	-	200
45350	General supplies	71,235	111,509	111,509	104,767
45450	Printing and graphics	4,491	7,825	7,825	7,825
46000	Depreciation	-	305,556	305,556	-
46900	Business meetings	7,362	12,080	12,080	7,300
47000	Miscellaneous	14,038	400	400	19,350

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE  
101-302**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
47010	Discount earned & lost	(4)	-	-	-
49049	Program reductions M&O	-	-	-	(3,884)
	Total Maintenance & Operation	6,574,487	9,637,532	9,637,532	9,585,729
<b>TOTAL</b>		<b>\$ 53,841,474</b>	<b>\$ 64,039,853</b>	<b>\$ 64,039,853</b>	<b>\$ 69,321,620</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
ADMINISTRATIVE SERVICES  
101-302-30001**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,231,201	4,009,114	4,009,114	3,682,749
41200	Overtime	357,403	219,546	219,546	209,547
41300	Hourly wages	167,451	126,230	126,230	21,000
41600-42600	Benefits	856,313	1,014,923	1,014,923	999,906
42700	PERS retirement	403,079	518,485	518,485	639,927
42798	Program reduction salary&ben	-	-	-	(95,341)
	<b>Total Salaries &amp; Benefits</b>	<b>5,015,447</b>	<b>5,888,298</b>	<b>5,888,298</b>	<b>5,457,788</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,260	-	-	-
42900	Uniform allowance	34,905	39,040	39,040	38,451
43050	Repairs-bldgs & grounds	34,227	22,000	22,000	20,000
43060	Utilities	739,444	718,511	718,511	730,000
43070	Lease payments	5,892	26,624	26,624	-
43110	Contractual services	65,080	37,000	37,000	63,400
44100	Repairs to equipment	13,438	7,400	7,400	11,550
44120	Repairs to office equip	2,309	3,000	3,000	2,600
44250	Data communication	8,133	-	-	-
44300	Telephone	38,368	24,225	24,225	-
44351	Fleet / equip rental charge	1,348,219	-	-	1,663,207
44352	ISD service charge	-	2,523,901	2,523,901	3,273,652
44450	Postage	24,226	17,000	17,000	12,000
44550	Travel	2,665	1,359	1,359	4,075
44551	POST travel	-	3,254	3,254	8,340
44600	Laundry & towel service	10,788	17,000	17,000	12,000
44650	Training	2,757	3,503	3,503	5,740
44651	POST training	5,244	11,033	11,033	4,199
44700	Computer software	10,690	15,000	15,000	-
44750	Liability	137,637	96,164	96,164	68,483
44751	Insurance/surety bond premium	-	42,337	42,337	45,327
44760	Regulatory	1,777	1,700	1,700	1,800
44800	Membership and dues	862	250	250	700
45100	Books	132	-	-	-
45150	Furniture & equipment	13,893	14,500	14,500	10,623
45170	Computer hardware	9,665	8,000	8,000	-
45250	Office supplies	33,420	17,600	17,600	24,250
45350	General supplies	12,327	9,700	9,700	19,950
45450	Printing and graphics	1,134	-	-	2,000
46900	Business meetings	477	100	100	400
47000	Miscellaneous	5,624	-	-	200
	<b>Total Maintenance &amp; Operation</b>	<b>2,564,592</b>	<b>3,660,201</b>	<b>3,660,201</b>	<b>6,022,947</b>
<b>TOTAL</b>		<b>\$ 7,580,039</b>	<b>\$ 9,548,499</b>	<b>\$ 9,548,499</b>	<b>\$ 11,480,735</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
FIELD SERVICES  
101-302-30002**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	15,286,659	15,238,890	15,238,890	18,159,219
41200	Overtime	1,826,817	1,032,018	1,061,356	1,277,484
41300	Hourly wages	3,073	-	-	2,000
41600-42600	Benefits	3,414,750	3,155,021	3,158,424	5,750,275
42700	PERS retirement	3,525,934	3,540,414	3,540,414	5,418,441
	<b>Total Salaries &amp; Benefits</b>	<b>24,057,232</b>	<b>22,966,343</b>	<b>22,999,084</b>	<b>30,607,419</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	8,991	-	-	-
42900	Uniform allowance	212,471	161,790	161,790	215,366
43050	Repairs-bldgs & grounds	-	-	-	1,500
43110	Contractual services	892,063	897,000	897,000	1,184,000
44100	Repairs to equipment	5,131	300	300	7,750
44120	Repairs to office equip	2,721	1,400	1,400	2,500
44250	Data communication	31,316	-	-	-
44300	Telephone	123,890	92,450	92,450	-
44351	Fleet / equip rental charge	350,586	-	-	-
44352	ISD service charge	-	39,701	39,701	-
44450	Postage	127	60	60	40
44550	Travel	-	1,651	1,651	1,370
44551	POST travel	3,637	3,954	3,954	33,127
44650	Training	4,822	4,256	4,256	22,696
44651	POST training	27,740	13,397	13,397	11,079
44700	Computer software	528	500	500	-
44750	Liability	473,138	359,632	360,325	340,178
44751	Insurance/surety bond premium	-	27,551	27,647	38,951
44800	Membership and dues	1,315	-	-	1,105
45100	Books	154	-	-	-
45150	Furniture & equipment	659	2,000	2,000	18,000
45170	Computer hardware	9,821	700	700	-
45200	Maps and blue prints	-	-	-	500
45250	Office supplies	8,589	4,900	4,900	27,050
45350	General supplies	23,072	22,364	22,364	35,867
45450	Printing and graphics	691	6,500	6,500	1,500
46900	Business meetings	899	80	80	900
47000	Miscellaneous	3,354	400	400	2,300
	<b>Total Maintenance &amp; Operation</b>	<b>2,185,716</b>	<b>1,640,586</b>	<b>1,641,375</b>	<b>1,945,779</b>
<b>TOTAL</b>		<b>\$ 26,242,949</b>	<b>\$ 24,606,929</b>	<b>\$ 24,640,459</b>	<b>\$ 32,553,198</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
INVESTIGATIVE SERVICES  
101-302-30003**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	7,391,718	7,808,218	7,393,321	7,947,774
41200	Overtime	867,568	1,050,985	1,033,289	1,050,987
41300	Hourly wages	451	-	-	-
41600-42600	Benefits	1,728,155	1,809,558	1,707,386	2,582,429
42700	PERS retirement	1,595,953	1,656,060	1,607,633	2,261,933
42798	Program reduction salary&ben	-	-	-	(200,052)
	<b>Total Salaries &amp; Benefits</b>	<b>11,583,844</b>	<b>12,324,821</b>	<b>11,741,629</b>	<b>13,643,071</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	599	-	-	-
42900	Uniform allowance	82,378	85,560	85,560	82,730
43070	Lease payments	1,371	9,150	9,150	-
43110	Contractual services	33,824	19,500	19,500	19,500
44100	Repairs to equipment	828	-	-	900
44120	Repairs to office equip	3,212	3,410	3,410	3,250
44250	Data communication	5,499	-	-	-
44300	Telephone	84,218	58,000	58,000	-
44351	Fleet / equip rental charge	151,948	-	-	-
44352	ISD service charge	-	21,597	21,597	-
44450	Postage	194	340	340	400
44500	Support of prisoners	1,421	-	-	-
44550	Travel	4,778	2,670	2,670	11,496
44551	POST travel	1,494	6,393	6,393	28,588
44650	Training	5,607	6,882	6,882	-
44651	POST training	6,815	21,662	21,662	5,552
44700	Computer software	2,719	6,000	6,000	-
44750	Liability	260,316	196,607	187,061	157,480
44751	Insurance/surety bond premium	-	13,711	13,004	16,156
44800	Membership and dues	1,845	100	100	800
45150	Furniture & equipment	4,612	-	-	15,800
45170	Computer hardware	1,633	5,000	5,000	-
45250	Office supplies	23,342	12,745	12,745	17,850
45300	Small tools	410	-	-	200
45350	General supplies	20,084	12,000	12,000	27,300
45450	Printing and graphics	-	725	725	175
46900	Business meetings	244	1,600	1,600	600
47000	Miscellaneous	881	-	-	15,000
49049	Program reductions M&O	-	-	-	(3,884)
	<b>Total Maintenance &amp; Operation</b>	<b>700,272</b>	<b>483,652</b>	<b>473,399</b>	<b>399,893</b>
<b>TOTAL</b>		<b>\$ 12,284,116</b>	<b>\$ 12,808,473</b>	<b>\$ 12,215,028</b>	<b>\$ 14,042,964</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
SUPPORT SERVICES  
101-302-30004**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,737,716	8,431,375	8,846,272	5,688,850
41200	Overtime	169,657	418,148	406,506	179,263
41300	Hourly wages	172,942	40,000	40,000	118,000
41600-42600	Benefits	926,647	1,896,712	1,995,481	1,669,326
42700	PERS retirement	834,390	1,722,526	1,770,953	1,496,861
	<b>Total Salaries &amp; Benefits</b>	<b>5,841,353</b>	<b>12,508,761</b>	<b>13,059,212</b>	<b>9,152,300</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	773	-	-	-
42900	Uniform allowance	51,894	102,385	102,385	53,213
43050	Repairs-bldgs & grounds	8,927	-	-	-
43070	Lease payments	4,087	4,410	4,410	-
43110	Contractual services	459,524	808,935	808,935	768,708
44100	Repairs to equipment	2,670	17,500	17,500	5,000
44120	Repairs to office equip	660	1,500	1,500	600
44200	Advertising	-	9,000	9,000	5,000
44250	Data communication	659	-	-	-
44300	Telephone	37,125	38,400	38,400	-
44351	Fleet / equip rental charge	112,000	1,978,788	1,978,788	-
44352	ISD service charge	-	22,582	22,582	-
44450	Postage	921	500	500	3,900
44500	Support of prisoners	66,263	95,000	95,000	60,600
44550	Travel	1,293	5,848	5,848	-
44551	POST travel	9,457	14,002	14,002	36,070
44650	Training	11,026	15,073	15,073	23,700
44651	POST training	9,979	47,492	47,492	1,500
44700	Computer software	614	-	-	-
44750	Liability	186,660	198,884	207,737	104,759
44751	Insurance/surety bond premium	-	15,967	16,578	11,032
44800	Membership and dues	710	1,600	1,600	300
45150	Furniture & equipment	54,132	24,390	24,390	60,000
45170	Computer hardware	341	5,000	5,000	-
45250	Office supplies	7,607	11,726	11,726	4,400
45300	Small tools	103	-	-	-
45350	General supplies	13,731	64,889	64,889	19,500
45450	Printing and graphics	2,417	200	200	3,400
46000	Depreciation	-	305,556	305,556	-
46900	Business meetings	494	1,300	1,300	400
47000	Miscellaneous	3,528	-	-	800
47010	Discount earned & lost	(4)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,047,592</b>	<b>3,790,927</b>	<b>3,800,391</b>	<b>1,162,882</b>
<b>TOTAL</b>		<b>\$ 6,888,945</b>	<b>\$ 16,299,688</b>	<b>\$ 16,859,603</b>	<b>\$ 10,315,182</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
OFFICE OF THE CHIEF  
101-302-30009**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	457,883	450,395	450,395	512,876
41200	Overtime	77,946	40,104	40,104	40,105
41300	Hourly wages	28,326	21,316	21,316	46,546
41600-42600	Benefits	109,507	104,904	104,904	162,477
42700	PERS retirement	95,449	97,379	97,379	143,239
42798	Program reduction salary&ben	-	-	-	(29,930)
	<b>Total Salaries &amp; Benefits</b>	<b>769,110</b>	<b>714,098</b>	<b>714,098</b>	<b>875,313</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	3,500	2,800	2,800	3,619
43110	Contractual services	548	1,700	1,700	1,800
44120	Repairs to office equip	878	500	500	850
44250	Data communication	2,116	-	-	-
44300	Telephone	7,806	4,500	4,500	-
44351	Fleet / equip rental charge	16,035	-	-	-
44352	ISD service charge	-	1,270	1,270	-
44450	Postage	183	600	600	500
44500	Support of prisoners	(647)	-	-	-
44550	Travel	7,803	1,207	1,207	12,550
44551	POST travel	-	2,890	2,890	2,080
44650	Training	168	3,111	3,111	1,210
44651	POST training	-	9,792	9,792	1,460
44700	Computer software	457	-	-	-
44750	Liability	19,410	11,405	11,405	10,492
44751	Insurance/surety bond premium	-	835	835	967
44800	Membership and dues	3,500	2,500	2,500	3,500
45050	Periodicals & newspapers	725	600	600	700
45150	Furniture & equipment	-	1,500	1,500	-
45170	Computer hardware	187	1,500	1,500	-
45250	Office supplies	5,478	3,500	3,500	5,550
45350	General supplies	2,020	2,556	2,556	2,150
45450	Printing and graphics	249	400	400	750
46900	Business meetings	5,249	9,000	9,000	5,000
47000	Miscellaneous	651	-	-	1,050
	<b>Total Maintenance &amp; Operation</b>	<b>76,315</b>	<b>62,166</b>	<b>62,166</b>	<b>54,228</b>
<b>TOTAL</b>		<b>\$ 845,425</b>	<b>\$ 776,264</b>	<b>\$ 776,264</b>	<b>\$ 929,541</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTICS FORFEITURE DEPARTMENT  
260-329**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	216,573	-	-	-
41200	Overtime	85,830	-	-	-
41300	Hourly wages	966	-	-	-
41600-42600	Benefits	53,496	-	-	-
42700	PERS retirement	50,231	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>407,096</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,800	-	-	-
43110	Contractual services	28,349	-	-	-
44250	Data communication	448	-	-	-
44300	Telephone	369	-	-	-
44350	Vehicle maintenance	45	-	-	-
44500	Support of prisoners	458	-	-	-
44550	Travel	18,545	-	-	-
44551	POST travel	216	-	-	-
44650	Training	11,557	-	-	-
44651	POST training	3,935	-	-	-
44700	Computer software	78	-	-	-
44750	Liability	8,841	-	-	-
45150	Furniture & equipment	2,865	-	-	-
45170	Computer hardware	222	-	-	-
45350	General supplies	4,852	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>83,581</b>	-	-	-
<b>TOTAL</b>		<b>\$ 490,677</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTIC FORFEITURE FUND  
260-302**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	229,714	229,714	235,586
41200	Overtime	-	81,500	81,500	110,000
41600-42600	Benefits	-	62,074	62,074	81,600
42700	PERS retirement	-	50,895	50,895	70,495
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>424,183</b>	<b>424,183</b>	<b>497,681</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	2,800	2,800	2,800
43110	Contractual services	-	142,000	142,000	147,000
44300	Telephone	-	5,000	5,000	-
44550	Travel	-	34,500	34,500	34,500
44650	Training	-	30,750	30,750	30,750
44700	Computer software	-	10,000	10,000	-
44750	Liability	-	7,781	7,781	9,159
44751	Insurance/surety bond premium	-	739	739	855
45150	Furniture & equipment	-	500,000	500,000	175,000
45170	Computer hardware	-	25,000	25,000	-
45350	General supplies	-	16,750	16,750	16,750
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>775,320</b>	<b>775,320</b>	<b>416,814</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	180,000	330,000	350,000
	<b>Total Capital Outlay</b>	<b>-</b>	<b>180,000</b>	<b>330,000</b>	<b>350,000</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 1,379,503</b>	<b>\$ 1,529,503</b>	<b>\$ 1,264,495</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTIC FORFEITURE FUND - ADMINISTRATIVE SERVICES  
260-302-30001**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	18,000	18,000	50,000
41600-42600	Benefits	-	2,111	2,111	2,641
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>20,111</b>	<b>20,111</b>	<b>52,641</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	20,000	20,000	20,000
44300	Telephone	-	5,000	5,000	-
44550	Travel	-	20,000	20,000	20,000
44700	Computer software	-	10,000	10,000	-
44750	Liability	-	450	450	1,325
45150	Furniture & equipment	-	25,000	25,000	25,000
45170	Computer hardware	-	25,000	25,000	-
45350	General supplies	-	10,000	10,000	10,000
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>115,450</b>	<b>115,450</b>	<b>76,325</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	80,000	110,000	-
	<b>Total Capital Outlay</b>	<b>-</b>	<b>80,000</b>	<b>110,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 215,561</b>	<b>\$ 245,561</b>	<b>\$ 128,966</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTIC FORFEITURE FUND - FIELD SERVICES  
260-302-30002**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	229,714	229,714	235,586
41200	Overtime	-	-	48,500	45,000
41600-42600	Benefits	-	52,517	58,204	76,506
42700	PERS retirement	-	50,895	50,895	70,495
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>333,126</b>	<b>387,313</b>	<b>427,587</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	2,800	2,800	2,800
43110	Contractual services	-	7,000	7,000	7,000
44550	Travel	-	2,500	2,500	2,500
44650	Training	-	8,750	8,750	8,750
44750	Liability	-	5,743	6,956	7,436
44751	Insurance/surety bond premium	-	739	739	855
45350	General supplies	-	6,750	6,750	6,750
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>34,282</b>	<b>35,495</b>	<b>36,091</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	120,000	-
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>120,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 367,408</b>	<b>\$ 542,808</b>	<b>\$ 463,678</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTIC FORFEITURE FUND - INVESTIGATIVE SERVICES  
260-302-30003**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	15,000	15,000	15,000
41600-42600	Benefits	-	1,759	1,759	2,453
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>16,759</b>	<b>16,759</b>	<b>17,453</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44550	Travel	-	12,000	12,000	12,000
44750	Liability	-	375	375	398
45150	Furniture & equipment	-	-	-	150,000
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>12,375</b>	<b>12,375</b>	<b>162,398</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	-	350,000
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350,000</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 29,134</b>	<b>\$ 29,134</b>	<b>\$ 529,851</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
NARCOTIC FORFEITURE FUND - SUPPORT SERVICES  
260-302-30004**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	-	48,500	-	-
41600-42600	Benefits	-	5,687	-	-
	<b>Total Salaries &amp; Benefits</b>	-	54,187	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	-	115,000	115,000	120,000
44650	Training	-	22,000	22,000	22,000
44750	Liability	-	1,213	-	-
45150	Furniture & equipment	-	475,000	475,000	-
	<b>Total Maintenance &amp; Operation</b>	-	613,213	612,000	142,000
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	100,000	100,000	-
	<b>Total Capital Outlay</b>	-	100,000	100,000	-
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 767,400</b>	<b>\$ 712,000</b>	<b>\$ 142,000</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
SPECIAL GRANT FUND  
261-301**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	223,960	230,014	230,014	234,002
41200	Overtime	389,783	318,675	698,950	344,648
41300	Hourly wages	260	-	-	-
41600-42600	Benefits	94,363	97,792	97,792	129,236
42700	PERS retirement	50,312	50,896	50,896	70,560
	<b>Total Salaries &amp; Benefits</b>	<b>758,677</b>	<b>697,377</b>	<b>1,077,652</b>	<b>778,446</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,800	2,800	2,800	2,800
43110	Contractual services	80,412	-	4,000	-
44250	Data communication	24	-	-	-
44350	Vehicle maintenance	98	-	-	-
44550	Travel	8,348	2,000	6,500	2,000
44650	Training	2,993	20,000	23,000	23,000
44750	Liability	14,439	13,720	13,720	15,336
44751	Insurance/surety bond premium	-	254	254	60,294
45150	Furniture & equipment	38,186	50,000	889,720	565,000
45170	Computer hardware	38,140	-	-	-
45250	Office supplies	478	-	-	-
45350	General supplies	(7,091)	15,000	23,375	-
45450	Printing and graphics	-	100	100	-
46900	Business meetings	8	100	100	-
47000	Miscellaneous	85	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>178,920</b>	<b>103,974</b>	<b>963,569</b>	<b>668,430</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	420,000	-	294,499	-
	<b>Total Capital Outlay</b>	<b>420,000</b>	<b>-</b>	<b>294,499</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 1,357,598</b>	<b>\$ 801,351</b>	<b>\$ 2,335,720</b>	<b>\$ 1,446,876</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
SUPPLEMENTAL LAW ENFORCEMENT FUND  
262-301**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	180,081	-	-	-
41200	Overtime	(278)	-	-	-
41600-42600	Benefits	39,260	-	-	-
42700	PERS retirement	43,238	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>262,300</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,800	-	-	-
44750	Liability	4,365	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>7,165</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 269,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
SUPPLEMENTAL LAW ENFORCEMENT FUND - FIELD SERVICES  
262-302-30002**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	177,251	177,251	225,758
41600-42600	Benefits	-	41,166	41,166	64,299
42700	PERS retirement	-	44,432	44,432	67,516
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>262,849</b>	<b>262,849</b>	<b>357,573</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	-	2,800	2,800	2,800
44750	Liability	-	4,431	4,431	5,983
44751	Insurance/surety bond premium	-	552	552	640
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>7,783</b>	<b>7,783</b>	<b>9,423</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 270,632</b>	<b>\$ 270,632</b>	<b>\$ 366,996</b>



**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND - TRANSFER TO OTHER FUNDS  
263-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>TRANSFERS</b>					
48010	Transfer-General Fund	-	3,000,000	3,000,000	-
48020	Transfer-Special Revenue	-	240,000	240,000	-
	<b>Total Transfers</b>	-	3,240,000	3,240,000	-
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 3,240,000</b>	<b>\$ 3,240,000</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND  
263-302**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,002,714	-	-	-
41200	Overtime	102,363	-	-	-
41600-42600	Benefits	599,387	-	-	-
42700	PERS retirement	633,049	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>4,337,513</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	97	-	-	-
42900	Uniform allowance	35,249	-	-	-
43110	Contractual services	327,818	-	-	-
44550	Travel	2,452	-	-	-
44650	Training	1,286	-	-	-
44700	Computer software	8,734	-	-	-
44750	Liability	72,545	-	-	-
45150	Furniture & equipment	23,839	-	-	-
45170	Computer hardware	25,925	-	-	-
45350	General supplies	4,331	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>502,276</b>	-	-	-
<b>TOTAL</b>		<b>\$ 4,839,789</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND - ADMINISTRATIVE SERVICES  
263-302-30001**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	226,433	-	-	-
41200	Overtime	(4,338)	-	-	-
41600-42600	Benefits	49,467	-	-	-
42700	PERS retirement	26,742	-	-	-
	Total Salaries & Benefits	298,305	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,762	-	-	-
44550	Travel	611	-	-	-
44650	Training	275	-	-	-
44700	Computer software	8,734	-	-	-
44750	Liability	4,887	-	-	-
45150	Furniture & equipment	3,640	-	-	-
45170	Computer hardware	7,873	-	-	-
	Total Maintenance & Operation	28,781	-	-	-
<b>TOTAL</b>		<b>\$ 327,086</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND - FIELD SERVICES  
263-302-30002**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,451,015	-	-	-
41200	Overtime	(29,477)	-	-	-
41600-42600	Benefits	469,880	-	-	-
42700	PERS retirement	557,609	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>3,449,026</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	30,877	-	-	-
43110	Contractual services	327,818	-	-	-
44750	Liability	58,185	-	-	-
45150	Furniture & equipment	18,190	-	-	-
45170	Computer hardware	17,006	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>452,076</b>	-	-	-
<b>TOTAL</b>		<b>\$ 3,901,103</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND - INVESTIGATIVE SERVICES  
263-302-30003**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	152,814	-	-	-
41200	Overtime	125,797	-	-	-
41600-42600	Benefits	37,257	-	-	-
42700	PERS retirement	29,696	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>345,564</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	1,611	-	-	-
44550	Travel	1,841	-	-	-
44750	Liability	5,679	-	-	-
45170	Computer hardware	1,046	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>10,177</b>	-	-	-
<b>TOTAL</b>		<b>\$ 355,741</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE STAFF AUGMENTATION FUND - SUPPORTIVE SERVICES  
263-302-30004**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	172,452	-	-	-
41200	Overtime	10,382	-	-	-
41600-42600	Benefits	42,782	-	-	-
42700	PERS retirement	19,002	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>244,618</b>	-	-	-
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	97	-	-	-
44650	Training	1,011	-	-	-
44750	Liability	3,794	-	-	-
45150	Furniture & equipment	2,009	-	-	-
45350	General supplies	4,331	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>11,241</b>	-	-	-
<b>TOTAL</b>		<b>\$ 255,860</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
SPECIAL EVENTS FUND  
267-302-30009**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	448,880	605,000	605,000	605,000
41300	Hourly wages	327	-	-	-
41600-42600	Benefits	46,979	70,937	70,937	98,918
	<b>Total Salaries &amp; Benefits</b>	<b>496,186</b>	<b>675,937</b>	<b>675,937</b>	<b>703,918</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	61	-	-	-
43150	Cost allocation charge	-	-	-	52,966
44500	Support of prisoners	647	-	-	-
44750	Liability	10,587	15,125	15,125	16,033
44751	Insurance/surety bond premium	-	456	456	525
	<b>Total Maintenance &amp; Operation</b>	<b>11,295</b>	<b>15,581</b>	<b>15,581</b>	<b>69,524</b>
<b>TOTAL</b>		<b>\$ 507,481</b>	<b>\$ 691,518</b>	<b>\$ 691,518</b>	<b>\$ 773,442</b>

**CITY OF GLENDALE**  
**POLICE DEPARTMENT**  
**POLICE BUILDING PROJECT - TRANSFER TO OTHER FUNDS**  
**303-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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TRANSFERS					
48010	Transfer-General Fund	5,000,000	-	-	-
	Total Transfers	5,000,000	-	-	-
		<hr/>			
	<b>TOTAL</b>	<b>\$ 5,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
		<hr/>			



**CITY OF GLENDALE  
POLICE DEPARTMENT  
POLICE BUILDING PROJECT - DEBT SERVICE  
303-301**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	775,309	500,000	500,000	500,000
47000	Miscellaneous	34	-	-	-
47050	Interest on bonds	117,223	150,000	150,000	150,000
47100	Principal	1,500,000	1,600,000	1,600,000	1,700,000
	Total Maintenance & Operation	<u>2,392,567</u>	<u>2,250,000</u>	<u>2,250,000</u>	<u>2,350,000</u>
<b>TOTAL</b>		<b>\$ 2,392,567</b>	<b>\$ 2,250,000</b>	<b>\$ 2,250,000</b>	<b>\$ 2,350,000</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
CAPITAL IMPROVEMENT FUND - POLICE PROJECTS  
401-301**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41300	Hourly wages	12,054	-	-	-
41600-42600	Benefits	1,302	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>13,356</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	265	-	-	-
45600	A & G overhead	1,389	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,654</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51250	Equipment	71,394	-	-	-
	<b>Total Capital Projects</b>	<b>71,394</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 86,404</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**POLICE DEPARTMENT**  
**POLICE FACILITY CONSTRUCTION FUND - TRANSFER TO OTHER FUNDS**  
**404-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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TRANSFERS					
48010	Transfer-General Fund	1,000,000	-	-	-
48040	Transfer-Capital Funds	1,182,000	-	-	-
	Total Transfers	<u>2,182,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL</b>		<b>\$ 2,182,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
JOINT HELICOPTER OPERATION FUND  
602-311**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	8,983	26,000	26,000	26,000
41600-42600	Benefits	225	3,049	3,049	2,717
	<b>Total Salaries &amp; Benefits</b>	<b>9,208</b>	<b>29,049</b>	<b>29,049</b>	<b>28,717</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	207	7,500	7,500	7,500
43050	Repairs-bldgs & grounds	27,308	10,000	10,000	10,000
43060	Utilities	29,747	36,100	36,100	36,100
43110	Contractual services	2,811	43,200	43,200	-
43150	Cost allocation charge	8,340	4,656	4,656	15,763
44100	Repairs to equipment	3,214	2,100	2,100	17,100
44120	Repairs to office equip	-	1,000	1,000	1,000
44250	Data communication	3,977	15,000	15,000	-
44300	Telephone	-	600	600	-
44350	Vehicle maintenance	213,455	600,735	600,735	399,735
44400	Janitorial services	-	8,000	8,000	8,000
44450	Postage	-	1,100	1,100	1,100
44550	Travel	1,808	2,000	2,000	2,000
44600	Laundry & towel service	619	1,100	1,100	1,100
44650	Training	10,459	9,000	9,000	9,000
44700	Computer software	605	-	-	-
44750	Liability	104,563	650	650	689
44751	Insurance/surety bond premium	-	126,286	126,286	132,765
44760	Regulatory	840	-	-	-
44800	Membership and dues	119	600	600	600
45050	Periodicals & newspapers	22	1,000	1,000	1,000
45100	Books	-	1,380	1,380	1,380
45150	Furniture & equipment	-	1,000	1,000	1,000
45170	Computer hardware	45	-	-	-
45200	Maps and blue prints	18	300	300	300
45250	Office supplies	-	1,340	1,340	1,340
45300	Small tools	138	2,000	2,000	2,000
45350	General supplies	250	1,415	1,415	44,615
45503	Fuel - gasoline	127,297	246,400	246,400	246,400
46000	Depreciation	105,620	109,125	109,125	111,462
47000	Miscellaneous	348	1,000	1,000	1,600
	<b>Total Maintenance &amp; Operation</b>	<b>641,811</b>	<b>1,234,587</b>	<b>1,234,587</b>	<b>1,053,549</b>
<b>TOTAL</b>		<b>\$ 651,018</b>	<b>\$ 1,263,636</b>	<b>\$ 1,263,636</b>	<b>\$ 1,082,266</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Community Service Officer	43.00	43.00	43.00	43.00
Crime Analyst	1.00	1.00	1.00	1.00
Customer Service Representative	2.00	2.00	2.00	2.00
Forensic Specialist	5.00	5.00	5.00	5.00
Forensic Supervisor	1.00	1.00	1.00	1.00
General Counsel	1.00	-	-	-
Helicopter Mechanic	1.00	1.00	1.00	1.00
Human Resources Analyst	1.00	1.00	1.00	1.00
Information Services Project Manager	1.00	1.00	1.00	-
IT Applications Specialist	1.00	1.00	1.00	1.00
Jail Administrator	1.00	1.00	1.00	1.00
Office Services Secretary	3.00	3.00	3.00	3.00
Office Services Secretary (Steno)	1.00	1.00	1.00	1.00
Office Services Specialist II	3.00	3.00	3.00	3.00
Office Services Supervisor	1.00	1.00	1.00	1.00
PC Specialist	1.00	1.00	-	-
PC Specialist Supervisor	1.00	1.00	-	-
Police Budget & Prop Supervisor	1.00	1.00	1.00	1.00
Police Captain	4.00	4.00	4.00	4.00
Police Chief	1.00	1.00	1.00	1.00
Police Communications Operator	24.00	24.00	24.00	24.00
Police Communications Shift Supervisor	4.00	4.00	4.00	4.00
Police Custody Shift Supervisor	4.00	4.00	4.00	4.00
Police Lieutenant	10.60	10.60	10.60	10.60
Police Officer	203.00	203.00	203.00	202.00
Police Records Administrator	1.00	1.00	1.00	1.00
Police Records Shift Supervisor	3.00	3.00	3.00	3.00
Police Sergeant	36.50	36.50	36.50	36.00
Public Safety Business Administrator	1.00	1.00	1.00	1.00
Sr. Crime Analyst	1.00	1.00	1.00	1.00
Total Salaried Employees	363.10	362.10	360.10	357.60

<u>Hourly Employees</u>	*	*	*	*
Administrative Assistant	0.49 (1)	-	-	-
Comm. Hourly Staff	-	-	-	0.31 (1)
Community Service Officer	1.70 (2)	-	-	-
Facilities Hourly Staff	-	-	-	0.10 (1)
Hourly Background Investigator	0.06 (1)	-	-	-
Hourly City Worker	-	2.89 (5)	2.89 (5)	-
Hourly Dispatcher	2.32 (4)	-	-	-
Jail court officer	-	-	-	1.00 (1)
Office of the Chief Hourly Staff	-	-	-	0.58 (1)
Police Cadet	1.36 (4)	-	-	-

**CITY OF GLENDALE  
POLICE DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
Reserves	-	-	-	0.20 (1)
Rangemaster	-	-	-	0.38 (1)
STAR Program Assistant	0.33 (1)	-	-	-
Total Hourly Employees	<u>6.26</u>	<u>2.89</u>	<u>2.89</u>	<u>2.57</u>
Police Total	<u><u>369.36</u></u>	<u><u>364.99</u></u>	<u><u>362.99</u></u>	<u><u>360.17</u></u>

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

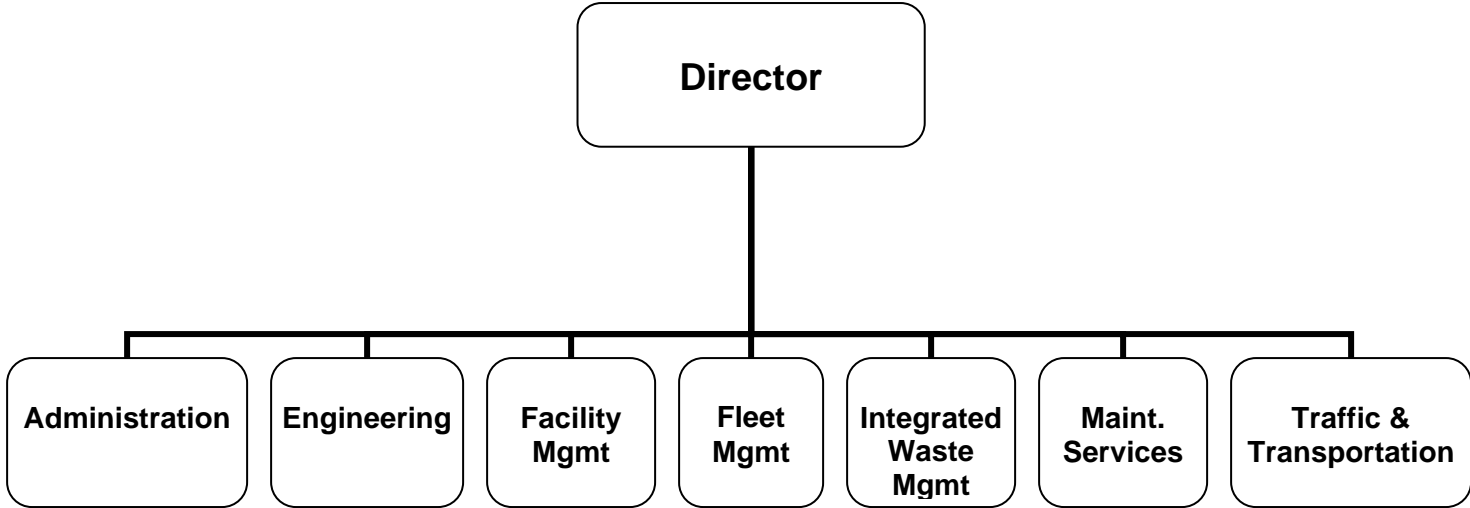
City of Glendale, CA

2011 - 2012

*Fund to be known as  
and interest on tax  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
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# PUBLIC WORKS





# CITY OF GLENDALE

## PUBLIC WORKS

### MISSION STATEMENT

To provide the highest quality public works services to the public and other city departments, balanced through our efforts to maintain a cost effective operation and to provide these services in a responsible and efficient manner. This mission is accomplished through the prudent use of resources, technology, innovations, teamwork and coordination with other service providers in the City.

### DEPARTMENT DESCRIPTION

Glendale Public Works is made up of seven divisions: Administration, Engineering, Facilities Management, Fleet Management, Integrated Waste Management, Maintenance Services, and Traffic and Transportation.

The **Administration Division** oversees all operations within the Public Works Department. The Administration Division is responsible for budget analysis and control, legislative review, strategic planning, coordinating special projects, and human resource management. The Environmental Management and Community Outreach Sections are also integral parts of the division.

The **Engineering Division** is primarily responsible for the design and management of Capital Improvement Projects related to the City's infrastructure, such as for streets, sidewalks, curbs & gutters, sewers, storm drains, corrugated metal pipes and slopes. In-house staff provides survey, design, and construction inspection services. The division maintains official public records such as maps, property records and property acquisition documentation, and street vacations. It also maintains and updates the City's Geographic Information Systems (GIS). The Land Development Section reviews and processes various permits and maps including grading permits, parcel and tract maps, encroachment permits and street use permits. The Survey Section of the division provides survey data for Capital Improvement Projects and other City departments.

The **Facilities Management Division** is responsible for the building maintenance, custodial services, and project management for the City's 48 facilities including the libraries, fire stations and the civic center complex. Building maintenance includes HVAC maintenance, plumbing, painting, and locksmith services. Custodial services involves carpet cleaning, restroom maintenance, and general cleaning services. Project management consists of overseeing major projects on City facilities. Serving as the department's representative from the early planning stage through the final construction stage, Project Managers in the Facilities Management Division, who are experts in their respective fields, provide invaluable project administration and supervision for a myriad of City projects.

The **Fleet Management Division** is responsible for the City's vehicle and equipment maintenance and automotive warehouse facilities. Fleet Management includes the Glendale Water and Power Garage, Public Works Garage, Fire Department Garage and the Police Department Garage.

The **Integrated Waste Management Division** (IWM) is responsible for the collection, transportation, reclamation and disposal of solid waste materials in accordance with City codes and in a manner that protects public health. IWM is the exclusive service provider for the City's single family residential sector for refuse, recycling and yard trimming collection. IWM also provides commercial refuse collection to businesses and multifamily dwellings vying with over 70 private waste haulers in a competitive market. The division collects, transports, and disposes refuse from approximately 35,500 residential and small commercial accounts every week. In addition, IWM oversees the street sweeping operation.

The **Maintenance Services Division** is comprised of two sections: Street & Field Services and Wastewater Maintenance. The *Street & Field Services Section* is responsible for the maintenance of the City's streets, sidewalks, alleys, storm drains, sewers, street trees, traffic signs, street and curb paintings,

# CITY OF GLENDALE

## PUBLIC WORKS

and parking meters. In addition, this section oversees the maintenance of the Brand Boulevard and Montrose Shopping Park sidewalks and fixtures, and the regular maintenance of parking meters for the City of West Hollywood. The *Wastewater Maintenance Section* is responsible for the upkeep of City's sewer and storm drain systems. This includes cleaning and inspecting sewer mains and storm drains, operating lift stations and pumping stations, and performing minor repairs.

The ***Traffic and Transportation Division*** is responsible for the City's Traffic, Transit, Parking, and Transportation Planning Programs. This division is divided into three sections:

- *Traffic Engineering* oversees the division's Capital Improvement Program, administers the Neighborhood Traffic Calming Program, manages the School Crossing Guard Program, and conducts traffic impact studies.
- The *Transit Section* is responsible for the operation of the Beeline Transit System, which serves over 2 million passengers, and the Dial-a-Ride Program.
- The *Parking Section* is responsible for the operation of the Glendale Transportation Center, four parking structures and 23 City-owned lots.

The primary purpose of the Public Works Department is to maintain a vast and invaluable city infrastructure that includes 350 miles of roadway pavement, 30 miles of alleys, 600 miles of sidewalk, 700 miles of curb, 360 miles of sewer main, 232 signalized intersections and 47,000 street trees. A quality infrastructure allows for the efficient movement of people and goods, fosters commerce and protects public health.

The Public Works Department is responsible for the operation of many vital City facilities including the Public Works Corporation Yard, Scholl Canyon and Brand Park Landfills, and the Los Angeles/Glendale Water Reclamation Plant (LAGWRP). Public Works staff is also tasked with street grading dirt roads, repairing emergency fire roads, managing recycling and waste reduction programs and clearing debris basins on Glendale hillsides.

### **RELATIONSHIP TO STRATEGIC GOALS**

#### ***Safe & Healthy Community***

Public Works' efforts enable Glendale to be one of the safest cities in the region by ensuring infrastructure such as streets, sidewalks, sewers, alleys, storm drains, curb and gutters, and bridges are safe, well engineered, and properly maintained. The Department ensures City owned buildings in Glendale are safe and comply with current code standards. Staff also abates sources of community blight such as abandoned bulky items, weeds, and litter.

#### ***Community Services and Facilities***

It is a goal of the Public Works Department to design, build and optimally maintain buildings and other City facilities that are clean, accessible, Americans with Disabilities Act (ADA) compliant, and that otherwise meet the needs of Glendale's diverse community.

# CITY OF GLENDALE

## PUBLIC WORKS

### ***Infrastructure & Mobility***

Glendale has a proactive Traffic Safety Program. It consists of a variety of measures that include traffic calming, pedestrian safety, the Glendale Safe Streets Initiative, public education campaigns, reduction of speed-induced traffic accidents with use of radar-speed display signs and installation of red-light photo enforcement technology, as well as the use of imbedded warning light systems installed at pedestrian crossings, and safety enhancements around local schools.

Resident surveys have shown traffic and transportation issues to be a major concern for residents of the City of Glendale. As a result, the Public Works Department has invested heavily in its transportation and mobility services and operations. Staff has aggressively sought out and successfully attained millions of dollars in grant funding for the City, which have been used on projects to improve traffic flow. The Department provides the City with strategic transportation planning, transit and para-transit services, pedestrian safety enhancements, parking services, the Traffic Calming Program, traffic control systems and traffic related infrastructure improvements.

And lastly, a primary goal of the Public Works Department is to maintain high quality, cost-effective, and reliable utilities such as sewers and storm drains.

### ***Sustainability***

The Department promotes environmentally sound initiatives such as an award winning Recycling Program, proper maintenance of the City's landfills, air quality management, mass transit, the use of alternative fuel vehicles, "green" building practices, and National Pollutant Discharge Elimination System (NPDES) and other regulatory compliance.

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
PUBLIC WORKS DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>General Fund</b>				
Administration (101-502)	680,034	1,918,640	1,918,640	1,366,923
Engineering (101-511)	2,801,792	2,879,281	2,927,036	3,171,045
Corporation Yard (101-531)	117,806	112,484	112,484	112,259
Custodial Services (101-532)	1,041,943	1,321,909	1,321,909	1,303,737
Building Services (101-533)	2,846,773	2,962,870	2,962,870	2,921,978
Maintenance SVC Administration (101-534)	237,500	500,238	500,238	443,142
Street Maintenance (101-535)	1,523,836	1,708,329	1,708,329	1,727,261
Sidewalk Maintenance (101-536)	2,842,676	2,771,464	2,771,464	2,312,601
Street Trees Maintenance (101-537)	1,527,739	1,672,551	1,672,551	1,521,318
Mechanical Maintenance (101-541)	2,420,412	2,412,414	2,412,414	2,027,677
Warehouse (101-542)	96,459	137,555	137,555	76,554
Traffic Engineering (101-552)	1,157,598	1,108,228	1,108,228	1,054,444
Traffic Signals (101-553)	802,653	932,483	932,483	947,393
Traffic Safety Control (101-554)	388,956	506,423	506,423	543,984
<b>Total General Fund</b>	<b>\$ 18,486,177</b>	<b>\$ 20,944,869</b>	<b>\$ 20,992,624</b>	<b>\$ 19,530,316</b>
<b>Other Funds</b>				
<b>Local Transit Assistance Fund</b>				
Capital Improvement Projects (250-501)	-	37,000	37,000	100,000
Prop A Local Return (250-551)	1,538,011	868,857	868,857	749,999
Prop C Funds (250-557)	492,093	990,457	990,457	765,598
Transit (250-558)	10,757,702	8,626,349	8,626,349	12,076,606
<b>Total Local Transit Assistance Fund</b>	<b>12,787,806</b>	<b>10,522,663</b>	<b>10,522,663</b>	<b>13,692,203</b>
Air Quality Improvement (251-556)	648,286	318,496	318,496	305,537
SanFernando Landscape District (253-537)	5,013	40,000	40,000	81,124
Measure R Fund (254-501)	-	-	-	1,125,000
Capital Leases (306-501)	1,392,061	1,392,062	1,392,062	1,392,062
Capital Improvement Fund (401-501)	17,686,613	-	3,297,758	250,000
State Gas Tax Fund (402-501)	7,761,970	5,163,000	5,778,766	8,959,552
<b>Parking Fund</b>				
Public Works Administration (520-501)	69,253	-	30,000	100,000
Downtown Parking (520-561)	1,752,011	2,091,206	2,091,206	2,199,531
Montrose Parking (520-562)	138,481	173,389	173,389	175,691
Parking Garages (520-563)	2,612,577	2,832,145	2,832,145	2,880,235
Parking Citations (520-564)	2,773,597	2,978,710	2,978,710	3,381,947
<b>Total Parking Fund</b>	<b>7,345,920</b>	<b>8,075,450</b>	<b>8,105,450</b>	<b>8,737,404</b>
<b>Sewer Fund</b>				
Public Works Administration (525-501)	607,994	14,750,000	18,100,400	26,865,000
Wastewater Management (525-581)	14,309,421	15,820,388	15,820,388	16,071,462
Stormwater Management (525-582)	288,480	390,241	390,241	400,732
Wastewater Maintenance (525-583)	2,284,312	3,362,927	3,362,927	3,036,514
<b>Total Sewer Fund</b>	<b>17,490,207</b>	<b>34,323,556</b>	<b>37,673,956</b>	<b>46,373,708</b>
<b>Refuse Disposal Fund</b>				
Public Works Administration (530-501)	-	1,020,000	1,020,000	-
Landfill Management (530-571)	942,083	1,428,859	1,428,859	1,621,286
Recycling Waste Reduction (530-572)	2,736,944	2,937,487	2,937,487	2,781,611
Refuse Collection (530-573)	12,587,669	14,761,046	14,761,046	16,096,389
Street Sweeping (530-574)	1,140,526	1,404,988	1,404,988	1,471,751
<b>Total Refuse Disposal Fund</b>	<b>17,407,222</b>	<b>21,552,380</b>	<b>21,552,380</b>	<b>21,971,037</b>

**CITY OF GLENDALE  
SUMMARY OF APPROPRIATIONS  
PUBLIC WORKS DEPARTMENT**

	Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>Fleet / Equipment Mgmt Fund</b>				
Mechanical Maintenance (601-541)	10,447,894	13,322,373	8,935,113	8,206,265
Police Garage (601-543)	-	818,127	2,548,617	3,612,783
Fire Garage (601-544)	-	568,095	2,955,373	3,933,877
GWP Garage (601-545)	-	2,233,675	2,503,167	2,016,379
<b>Total Fleet / Equipment Mgmt Fund</b>	<b>10,447,894</b>	<b>16,942,270</b>	<b>16,942,270</b>	<b>17,769,304</b>
<b>Total Other Funds</b>	<b>\$ 92,972,992</b>	<b>\$ 98,329,877</b>	<b>\$ 105,623,801</b>	<b>\$ 120,656,931</b>
<b>Transfers</b>				
Measure R Fund (254-195)	-	-	-	3,961,705
Parking Fund (520-195)	1,900,000	1,900,000	1,900,000	1,900,000
Refuse Disposal Fund (530-195)	-	1,000,000	1,000,000	1,000,000
Fleet/Equipment Management Fund (601)	940,761	500,000	500,000	-
<b>Total Transfers</b>	<b>\$ 2,840,761</b>	<b>\$ 3,400,000</b>	<b>\$ 3,400,000</b>	<b>\$ 6,861,705</b>
<b>Department Grand Total</b>	<b>\$ 114,299,930</b>	<b>\$ 122,674,746</b>	<b>\$ 130,016,425</b>	<b>\$ 147,048,952</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
ADMINISTRATION  
101-502**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	494,928	788,541	788,541	789,204
41600-42600	Benefits	90,415	156,352	156,352	189,570
42700	PERS retirement	54,535	91,898	91,898	123,589
	<b>Total Salaries &amp; Benefits</b>	<b>639,878</b>	<b>1,036,791</b>	<b>1,036,791</b>	<b>1,102,363</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	11,237	11,160	11,160	11,160
43110	Contractual services	5,067	-	-	7,900
44120	Repairs to office equip	953	1,000	1,000	1,000
44300	Telephone	3,303	2,500	2,500	-
44352	ISD service charge	-	821,628	821,628	203,863
44450	Postage	1,331	1,200	1,200	1,200
44550	Travel	1,076	2,500	2,500	2,500
44650	Training	-	2,500	2,500	2,500
44700	Computer software	-	1,000	1,000	-
44750	Liability	12,162	17,348	17,348	13,811
44751	Insurance/surety bond premium	-	801	801	926
44800	Membership and dues	1,230	1,500	1,500	1,500
45150	Furniture & equipment	-	2,000	2,000	2,000
45170	Computer hardware	55	500	500	-
45250	Office supplies	2,422	6,000	6,000	6,000
45350	General supplies	221	6,000	6,000	6,000
46900	Business meetings	980	2,212	2,212	2,200
47000	Miscellaneous	118	2,000	2,000	2,000
	<b>Total Maintenance &amp; Operation</b>	<b>40,156</b>	<b>881,849</b>	<b>881,849</b>	<b>264,560</b>
<b>TOTAL</b>		<b>\$ 680,034</b>	<b>\$ 1,918,640</b>	<b>\$ 1,918,640</b>	<b>\$ 1,366,923</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
ENGINEERING  
101-511**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	3,161,307	3,339,861	3,347,616	3,202,421
41200	Overtime	35,881	9,612	9,612	9,612
41300	Hourly wages	114,947	1,246	1,246	1,246
41600-42600	Benefits	487,055	525,262	525,262	775,669
42700	PERS retirement	355,175	389,133	389,133	501,694
42798	Program reduction salary&ben	-	-	-	(185,368)
42799	Salary charges out	(1,573,581)	(1,650,000)	(1,650,000)	(1,650,000)
	<b>Total Salaries &amp; Benefits</b>	<b>2,580,784</b>	<b>2,615,114</b>	<b>2,622,869</b>	<b>2,655,274</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	10,505	5,280	5,280	5,280
43090	Equipment usage	4,678	2,000	2,000	2,000
43110	Contractual services	58,512	15,500	55,500	138,000
43111	Construction services	2,000	10,000	10,000	10,000
44100	Repairs to equipment	7,085	3,000	3,000	3,000
44120	Repairs to office equip	5,131	15,000	15,000	15,000
44300	Telephone	7,353	7,000	7,000	-
44352	ISD service charge	-	49,928	49,928	202,847
44450	Postage	4,390	5,000	5,000	5,000
44600	Laundry & towel service	1,527	1,200	1,200	1,200
44650	Training	2,612	7,000	7,000	7,000
44700	Computer software	199	10,500	10,500	-
44750	Liability	79,693	73,573	73,573	56,232
44751	Insurance/surety bond premium	-	3,441	3,441	3,962
44800	Membership and dues	1,450	2,000	2,000	2,000
45050	Periodicals & newspapers	434	-	-	-
45100	Books	444	500	500	500
45150	Furniture & equipment	1,664	5,000	5,000	5,000
45170	Computer hardware	1,907	5,000	5,000	-
45200	Maps and blue prints	243	1,000	1,000	1,000
45250	Office supplies	21,738	20,000	20,000	20,000
45300	Small tools	269	1,000	1,000	1,000
45350	General supplies	7,380	15,000	15,000	30,500
45600	A & G overhead	308	-	-	-
46900	Business meetings	135	1,245	1,245	1,250
47000	Miscellaneous	1,352	5,000	5,000	5,000
	<b>Total Maintenance &amp; Operation</b>	<b>221,008</b>	<b>264,167</b>	<b>304,167</b>	<b>515,771</b>
<b>TOTAL</b>		<b>\$ 2,801,792</b>	<b>\$ 2,879,281</b>	<b>\$ 2,927,036</b>	<b>\$ 3,171,045</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
CORPORATION YARD  
101-531**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43050	Repairs-bldgs & grounds	-	500	500	500
43060	Utilities	85,149	88,711	88,711	88,711
43110	Contractual services	29,803	-	-	-
44100	Repairs to equipment	358	4,500	4,500	4,500
44300	Telephone	290	290	290	-
44351	Fleet / equip rental charge	123	123	123	103
44400	Janitorial services	-	1,000	1,000	1,000
44751	Insurance/surety bond premium	-	125	125	145
45250	Office supplies	323	1,000	1,000	1,000
45350	General supplies	1,760	16,235	16,235	16,300
	<b>Total Maintenance &amp; Operation</b>	<b>117,806</b>	<b>112,484</b>	<b>112,484</b>	<b>112,259</b>
<b>TOTAL</b>		<b>\$ 117,806</b>	<b>\$ 112,484</b>	<b>\$ 112,484</b>	<b>\$ 112,259</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
CUSTODIAL SERVICES  
101-532**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	603,737	843,597	843,597	808,119
41200	Overtime	27,731	2,588	2,588	2,588
41300	Hourly wages	50,854	2,420	2,420	2,420
41600-42600	Benefits	172,616	227,242	227,242	305,807
42700	PERS retirement	70,507	98,747	98,747	126,930
42798	Program reduction salary&ben	-	-	-	(94,846)
	<b>Total Salaries &amp; Benefits</b>	<b>925,445</b>	<b>1,174,594</b>	<b>1,174,594</b>	<b>1,151,018</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,584	1,584	1,584	1,584
43110	Contractual services	3,396	25,000	25,000	25,000
44120	Repairs to office equip	-	300	300	300
44250	Data communication	605	-	-	-
44300	Telephone	1,243	1,200	1,200	-
44351	Fleet / equip rental charge	1,000	1,000	1,000	841
44352	ISD service charge	-	6,226	6,226	17,236
44400	Janitorial services	86,364	86,000	86,000	87,800
44450	Postage	-	100	100	-
44600	Laundry & towel service	378	3,800	3,800	3,800
44750	Liability	21,909	18,669	18,669	14,230
44751	Insurance/surety bond premium	-	1,236	1,236	1,428
45150	Furniture & equipment	-	200	200	-
45250	Office supplies	18	500	500	500
45300	Small tools	-	500	500	-
45350	General supplies	-	500	500	-
47000	Miscellaneous	-	500	500	-
	<b>Total Maintenance &amp; Operation</b>	<b>116,499</b>	<b>147,315</b>	<b>147,315</b>	<b>152,719</b>
<b>TOTAL</b>		<b>\$ 1,041,943</b>	<b>\$ 1,321,909</b>	<b>\$ 1,321,909</b>	<b>\$ 1,303,737</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
BUILDING SERVICES  
101-533**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,074,344	1,234,262	1,234,262	1,173,742
41200	Overtime	45,630	6,409	6,409	6,409
41300	Hourly wages	17,444	807	807	807
41600-42600	Benefits	261,310	292,045	292,045	384,395
42700	PERS retirement	119,640	143,877	143,877	183,934
42798	Program reduction salary&ben	-	-	-	(158,154)
	<b>Total Salaries &amp; Benefits</b>	<b>1,518,367</b>	<b>1,677,400</b>	<b>1,677,400</b>	<b>1,591,133</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	4,851	3,696	3,696	3,696
42900	Uniform allowance	150	-	-	-
43050	Repairs-bldgs & grounds	325,622	361,992	361,992	362,000
43060	Utilities	460,839	344,951	344,951	345,000
43110	Contractual services	320,008	405,000	405,000	405,000
43111	Construction services	99,071	-	-	-
44120	Repairs to office equip	-	500	500	500
44250	Data communication	683	-	-	-
44300	Telephone	3,480	3,000	3,000	-
44352	ISD service charge	-	28,818	28,818	80,265
44400	Janitorial services	945	-	-	-
44450	Postage	697	490	490	500
44500	Support of prisoners	32	-	-	-
44600	Laundry & towel service	-	1,120	1,120	1,100
44700	Computer software	-	500	500	-
44750	Liability	102,116	27,313	27,313	20,666
44751	Insurance/surety bond premium	-	73,690	73,690	77,718
44800	Membership and dues	1,070	800	800	800
45050	Periodicals & newspapers	288	300	300	300
45150	Furniture & equipment	273	-	-	-
45250	Office supplies	6,698	6,000	6,000	6,000
45300	Small tools	-	800	800	800
45350	General supplies	1,695	25,500	25,500	25,500
47000	Miscellaneous	9	1,000	1,000	1,000
47010	Discount earned & lost	(121)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>1,328,406</b>	<b>1,285,470</b>	<b>1,285,470</b>	<b>1,330,845</b>
<b>TOTAL</b>		<b>\$ 2,846,773</b>	<b>\$ 2,962,870</b>	<b>\$ 2,962,870</b>	<b>\$ 2,921,978</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
MAINTENANCE SERVICES ADMINISTRATION  
101-534**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	165,433	307,189	307,189	241,278
41200	Overtime	29	-	-	-
41600-42600	Benefits	23,709	46,696	46,696	55,771
42700	PERS retirement	18,305	35,714	35,714	37,784
	<b>Total Salaries &amp; Benefits</b>	<b>207,477</b>	<b>389,599</b>	<b>389,599</b>	<b>334,833</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	5,108	2,200	2,200	2,200
44120	Repairs to office equip	15	-	-	-
44250	Data communication	31	-	-	-
44300	Telephone	3,278	2,505	2,505	-
44351	Fleet / equip rental charge	100	100	100	84
44352	ISD service charge	-	78,181	78,181	86,322
44450	Postage	344	600	600	600
44550	Travel	568	1,000	1,000	1,000
44700	Computer software	-	5,600	5,600	-
44750	Liability	4,304	6,758	6,758	4,222
44751	Insurance/surety bond premium	-	417	417	481
44800	Membership and dues	516	400	400	400
45100	Books	-	100	100	-
45250	Office supplies	12,606	7,000	7,000	7,000
45350	General supplies	2,503	4,830	4,830	5,000
46900	Business meetings	310	300	300	200
47000	Miscellaneous	342	648	648	800
	<b>Total Maintenance &amp; Operation</b>	<b>30,023</b>	<b>110,639</b>	<b>110,639</b>	<b>108,309</b>
<b>TOTAL</b>		<b>\$ 237,500</b>	<b>\$ 500,238</b>	<b>\$ 500,238</b>	<b>\$ 443,142</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
STREET MAINTENANCE  
101-535**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	765,407	1,044,850	1,044,850	985,083
41200	Overtime	29,433	15,123	15,123	15,123
41600-42600	Benefits	177,841	260,219	260,219	311,763
42700	PERS retirement	84,793	121,533	121,533	154,252
42798	Program reduction salary&ben	-	-	-	(104,017)
42799	Salary charges out	-	(116,000)	(116,000)	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,057,473</b>	<b>1,325,725</b>	<b>1,325,725</b>	<b>1,362,204</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	1,800	2,535	2,535	-
43060	Utilities	41,241	52,621	52,621	52,621
43090	Equipment usage	(476)	-	-	-
43110	Contractual services	58,839	30,500	30,500	35,600
43111	Construction services	110,135	110,000	110,000	110,000
44300	Telephone	32	-	-	-
44352	ISD service charge	-	6,321	6,321	16,676
44650	Training	125	-	-	-
44750	Liability	20,972	23,320	23,320	17,504
44751	Insurance/surety bond premium	-	4,983	4,983	5,456
44760	Regulatory	-	-	-	300
45100	Books	101	100	100	-
45250	Office supplies	-	1,000	1,000	1,000
45300	Small tools	-	400	400	500
45350	General supplies	199,901	149,250	149,250	152,400
46900	Business meetings	1,142	500	500	500
47000	Miscellaneous	990	1,074	1,074	1,000
49049	Program reductions M&O	-	-	-	(28,500)
	<b>Total Maintenance &amp; Operation</b>	<b>434,803</b>	<b>382,604</b>	<b>382,604</b>	<b>365,057</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	31,560	-	-	-
	<b>Total Capital Outlay</b>	<b>31,560</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 1,523,836</b>	<b>\$ 1,708,329</b>	<b>\$ 1,708,329</b>	<b>\$ 1,727,261</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SIDEWALK MAINTENANCE  
101-536**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	754,136	945,050	945,050	856,341
41200	Overtime	6,050	3,735	3,735	3,735
41300	Hourly wages	8,809	-	-	-
41600-42600	Benefits	205,245	271,196	271,196	295,835
42700	PERS retirement	83,956	110,306	110,306	134,103
42798	Program reduction salary&ben	-	-	-	(174,871)
	<b>Total Salaries &amp; Benefits</b>	<b>1,058,196</b>	<b>1,330,287</b>	<b>1,330,287</b>	<b>1,115,143</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,100	-	-	-
43050	Repairs-bldgs & grounds	4,124	4,000	4,000	4,000
43110	Contractual services	174,316	249,889	249,889	243,400
43111	Construction services	1,512,855	1,100,000	1,100,000	1,100,000
44300	Telephone	602	400	400	-
44352	ISD service charge	-	5,875	5,875	21,382
44750	Liability	18,733	20,873	20,873	15,051
44751	Insurance/surety bond premium	-	3,125	3,125	3,625
44760	Regulatory	-	-	-	200
45250	Office supplies	-	200	200	-
45350	General supplies	71,681	53,950	53,950	59,900
46900	Business meetings	56	200	200	600
47000	Miscellaneous	14	2,665	2,665	2,700
49049	Program reductions M&O	-	-	-	(253,400)
	<b>Total Maintenance &amp; Operation</b>	<b>1,784,479</b>	<b>1,441,177</b>	<b>1,441,177</b>	<b>1,197,458</b>
<b>TOTAL</b>		<b>\$ 2,842,676</b>	<b>\$ 2,771,464</b>	<b>\$ 2,771,464</b>	<b>\$ 2,312,601</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
STREET TREES MAINTENANCE  
101-537**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	566,364	668,596	668,596	561,311
41200	Overtime	22,190	7,049	7,049	7,049
41300	Hourly wages	38,631	162	162	162
41600-42600	Benefits	167,236	195,809	195,809	208,712
42700	PERS retirement	66,687	78,057	78,057	87,756
42798	Program reduction salary&ben	-	-	-	(49,141)
	<b>Total Salaries &amp; Benefits</b>	<b>861,108</b>	<b>949,673</b>	<b>949,673</b>	<b>815,849</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	1,350	-	-	-
43060	Utilities	6,856	10,000	10,000	10,000
43110	Contractual services	594,181	510,500	510,500	550,500
43111	Construction services	5,230	136,000	136,000	96,000
44100	Repairs to equipment	-	1,000	1,000	1,000
44300	Telephone	614	1,000	1,000	-
44352	ISD service charge	-	3,652	3,652	16,838
44600	Laundry & towel service	-	200	200	-
44750	Liability	15,372	14,868	14,868	9,949
44751	Insurance/surety bond premium	-	1,883	1,883	2,182
44800	Membership and dues	180	500	500	500
45250	Office supplies	279	1,000	1,000	1,000
45350	General supplies	41,318	40,000	40,000	40,200
46900	Business meetings	590	675	675	700
47000	Miscellaneous	661	1,600	1,600	1,600
49049	Program reductions M&O	-	-	-	(25,000)
	<b>Total Maintenance &amp; Operation</b>	<b>666,631</b>	<b>722,878</b>	<b>722,878</b>	<b>705,469</b>
<b>TOTAL</b>		<b>\$ 1,527,739</b>	<b>\$ 1,672,551</b>	<b>\$ 1,672,551</b>	<b>\$ 1,521,318</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
MECHANICAL MAINTENANCE  
101-541**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43110	Contractual services	4,332	-	-	-
44120	Repairs to office equip	15	-	-	-
44300	Telephone	536	-	-	-
44351	Fleet / equip rental charge	2,412,414	2,412,414	2,412,414	2,027,677
44450	Postage	2	-	-	-
44650	Training	875	-	-	-
44750	Liability	25	-	-	-
45250	Office supplies	38	-	-	-
45350	General supplies	2,176	-	-	-
47010	Discount earned & lost	(0)	-	-	-
	Total Maintenance & Operation	2,420,412	2,412,414	2,412,414	2,027,677
<b>TOTAL</b>		<b>\$ 2,420,412</b>	<b>\$ 2,412,414</b>	<b>\$ 2,412,414</b>	<b>\$ 2,027,677</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
WAREHOUSE  
101-542**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	71,230	104,285	104,285	46,980
41200	Overtime	2,380	-	-	-
41600-42600	Benefits	10,814	13,039	13,039	11,904
42700	PERS retirement	8,169	12,036	12,036	7,357
	<b>Total Salaries &amp; Benefits</b>	<b>92,593</b>	<b>129,360</b>	<b>129,360</b>	<b>66,241</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	66	-	-	-
42900	Uniform allowance	150	-	-	-
43110	Contractual services	-	1,000	1,000	-
44300	Telephone	524	525	525	-
44351	Fleet / equip rental charge	1,039	1,039	1,039	873
44352	ISD service charge	-	476	476	4,909
44450	Postage	18	-	-	-
44600	Laundry & towel service	626	-	-	-
44700	Computer software	-	200	200	-
44750	Liability	1,804	2,294	2,294	823
44751	Insurance/surety bond premium	-	137	137	158
44760	Regulatory	-	-	-	1,000
45150	Furniture & equipment	-	524	524	550
45250	Office supplies	261	500	500	500
45350	General supplies	24	500	500	500
47000	Miscellaneous	(458)	1,000	1,000	1,000
47010	Discount earned & lost	(188)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>3,866</b>	<b>8,195</b>	<b>8,195</b>	<b>10,313</b>
<b>TOTAL</b>		<b>\$ 96,459</b>	<b>\$ 137,555</b>	<b>\$ 137,555</b>	<b>\$ 76,554</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
TRAFFIC ENGINEERING  
101-552**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	780,170	765,684	765,684	760,632
41200	Overtime	16,843	3,846	3,846	3,846
41300	Hourly wages	245,807	-	-	-
41600-42600	Benefits	135,695	134,424	134,424	190,003
42700	PERS retirement	110,744	89,371	89,371	119,115
42798	Program reduction salary&ben	-	-	-	(146,869)
42799	Salary charges out	(450,442)	(400,000)	(400,000)	(400,000)
	<b>Total Salaries &amp; Benefits</b>	<b>838,817</b>	<b>593,325</b>	<b>593,325</b>	<b>526,727</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	5,562	5,280	5,280	5,280
43050	Repairs-bldgs & grounds	2,436	-	-	-
43060	Utilities	253	810	810	810
43110	Contractual services	270,604	378,316	378,316	378,400
43111	Construction services	270	75,000	75,000	75,000
44120	Repairs to office equip	29	-	-	-
44250	Data communication	19	-	-	-
44300	Telephone	3,394	3,500	3,500	-
44352	ISD service charge	-	23,589	23,589	43,521
44400	Janitorial services	1,277	-	-	-
44450	Postage	1,897	2,000	2,000	2,000
44550	Travel	370	-	-	-
44650	Training	50	-	-	-
44700	Computer software	-	416	416	-
44750	Liability	24,545	16,930	16,930	13,378
44751	Insurance/surety bond premium	-	1,235	1,235	1,428
44800	Membership and dues	1,281	2,000	2,000	2,000
45100	Books	42	300	300	-
45150	Furniture & equipment	397	1,000	1,000	1,000
45200	Maps and blue prints	58	-	-	-
45250	Office supplies	4,072	2,800	2,800	3,000
45350	General supplies	1,705	1,084	1,084	1,100
46900	Business meetings	520	299	299	400
47000	Miscellaneous	-	344	344	400
	<b>Total Maintenance &amp; Operation</b>	<b>318,780</b>	<b>514,903</b>	<b>514,903</b>	<b>527,717</b>
<b>TOTAL</b>		<b>\$ 1,157,598</b>	<b>\$ 1,108,228</b>	<b>\$ 1,108,228</b>	<b>\$ 1,054,444</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
TRAFFIC SIGNALS  
101-553**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
42800	Auto allowance	3	-	-	-
43060	Utilities	2,014	-	-	-
43110	Contractual services	763,468	807,800	807,800	823,300
43111	Construction services	30,929	120,000	120,000	120,000
44120	Repairs to office equip	-	100	100	-
44300	Telephone	815	815	815	-
44450	Postage	-	100	100	-
44750	Liability	196	-	-	-
44751	Insurance/surety bond premium	-	1,284	1,284	1,493
44800	Membership and dues	-	100	100	-
45250	Office supplies	-	800	800	800
45350	General supplies	5,068	1,300	1,300	1,800
46900	Business meetings	161	-	-	-
47000	Miscellaneous	-	184	184	-
	Total Maintenance & Operation	802,653	932,483	932,483	947,393
<b>TOTAL</b>		<b>\$ 802,653</b>	<b>\$ 932,483</b>	<b>\$ 932,483</b>	<b>\$ 947,393</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
TRAFFIC SAFETY CONTROL  
101-554**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	204,030	270,016	270,016	265,480
41200	Overtime	10,759	26,043	26,043	26,043
41600-42600	Benefits	45,500	67,136	67,136	94,313
42700	PERS retirement	22,341	31,516	31,516	41,574
	<b>Total Salaries &amp; Benefits</b>	<b>282,630</b>	<b>394,711</b>	<b>394,711</b>	<b>427,410</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	398	-	-	-
43110	Contractual services	1,795	2,000	2,000	2,000
44100	Repairs to equipment	684	600	600	600
44300	Telephone	212	500	500	-
44352	ISD service charge	-	1,635	1,635	8,310
44600	Laundry & towel service	3,755	4,800	4,800	4,800
44750	Liability	5,481	6,513	6,513	5,102
44751	Insurance/surety bond premium	-	571	571	662
45300	Small tools	76	200	200	200
45350	General supplies	93,554	94,413	94,413	94,400
46900	Business meetings	312	480	480	500
47000	Miscellaneous	59	-	-	-
47010	Discount earned & lost	(1)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>106,326</b>	<b>111,712</b>	<b>111,712</b>	<b>116,574</b>
<b>TOTAL</b>		<b>\$ 388,956</b>	<b>\$ 506,423</b>	<b>\$ 506,423</b>	<b>\$ 543,984</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
LOCAL TRANSIT ASSISTANCE FUND-CAPITAL IMPROVEMENT PROJECTS  
250-501**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	-	-	-	100,000
52100	Construction	-	37,000	37,000	-
	<b>Total Capital Projects</b>	-	37,000	37,000	100,000
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ 100,000</b>

CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
LOCAL TRANSIT ASSISTANCE FUND- CAPITAL IMPROVEMENT PROJECTS (250-501)

		A	B	C	D	E	F
Project	Project Description	Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
50824	Bus Maint/Natural Gas Facility	12,100,000	861,873	11,238,127	861,873	-	-
51583	Universal Fare System	445,000	-	445,000	-	-	-
51587	Bus Benches and Shelters	80,000	48,000	32,000	48,000	-	100,000
	<b>Total</b>	<b>\$ 12,625,000</b>	<b>\$ 909,873</b>	<b>\$ 11,715,127</b>	<b>\$ 909,873</b>	<b>\$ -</b>	<b>\$ 100,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
LOCAL TRANSIT ASSISTANCE FUND-PROP A LOCAL RETURN  
250-551**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	220,115	211,922	211,922	185,166
41200	Overtime	1,703	-	-	-
41300	Hourly wages	14,939	1,169	1,169	1,169
41600-42600	Benefits	41,642	43,000	43,000	49,726
42700	PERS retirement	26,107	24,533	24,533	29,180
	<b>Total Salaries &amp; Benefits</b>	<b>304,506</b>	<b>280,624</b>	<b>280,624</b>	<b>265,241</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	300	-	-	-
43080	Rent	7,227	7,300	7,300	7,300
43110	Contractual services	224,230	436,000	436,000	401,000
43150	Cost allocation charge	106,649	127,033	127,033	54,362
44200	Advertising	-	300	300	300
44250	Data communication	19	-	-	-
44300	Telephone	2,073	1,800	1,800	-
44352	ISD service charge	-	5,357	5,357	11,604
44450	Postage	216	200	200	200
44650	Training	22	-	-	-
44750	Liability	6,743	5,327	5,327	4,938
44751	Insurance/surety bond premium	-	866	866	1,004
44800	Membership and dues	575	600	600	600
45250	Office supplies	571	500	500	500
45350	General supplies	2,025	2,600	2,600	2,600
46900	Business meetings	153	100	100	100
47000	Miscellaneous	9	250	250	250
47010	Discount earned & lost	(1,000)	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>349,813</b>	<b>588,233</b>	<b>588,233</b>	<b>484,758</b>
<b>TRANSFERS</b>					
48020	Transfer-Special Revenue	-	-	-	-
	<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	883,692	-	-	-
	<b>Total Capital Outlay</b>	<b>883,692</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 1,538,011</b>	<b>\$ 868,857</b>	<b>\$ 868,857</b>	<b>\$ 749,999</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
LOCAL TRANSIT ASSISTANCE FUND-PROP C FUNDS  
250-557**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	142,442	187,205	187,205	216,356
41200	Overtime	259	1,691	1,691	1,691
41300	Hourly wages	-	20,144	20,144	20,144
41600-42600	Benefits	26,353	33,535	33,535	51,418
42700	PERS retirement	14,044	24,069	24,069	37,036
	<b>Total Salaries &amp; Benefits</b>	<b>183,098</b>	<b>266,644</b>	<b>266,644</b>	<b>326,645</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	1,584	1,584	1,584	1,584
43060	Utilities	44,589	55,921	55,921	55,921
43080	Rent	5,278	5,278	5,278	5,278
43110	Contractual services	224,073	324,500	324,500	326,300
43150	Cost allocation charge	29,198	313,901	313,901	23,632
44200	Advertising	-	300	300	300
44352	ISD service charge	-	7,697	7,697	10,053
44450	Postage	25	200	200	200
44750	Liability	3,555	5,227	5,227	6,312
44751	Insurance/surety bond premium	-	1,055	1,055	1,223
44800	Membership and dues	-	5,000	5,000	5,000
45250	Office supplies	380	2,650	2,650	2,650
45350	General supplies	41	250	250	250
46900	Business meetings	271	-	-	-
47000	Miscellaneous	-	250	250	250
	<b>Total Maintenance &amp; Operation</b>	<b>308,995</b>	<b>723,813</b>	<b>723,813</b>	<b>438,953</b>
<b>TRANSFERS</b>					
48020	Transfer-Special Revenue	-	-	-	-
	<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 492,093</b>	<b>\$ 990,457</b>	<b>\$ 990,457</b>	<b>\$ 765,598</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
LOCAL TRANSIT ASSISTANCE FUND-TRANSIT  
250-558**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	408,655	368,122	368,122	353,848
41200	Overtime	327	-	-	-
41600-42600	Benefits	51,069	52,499	52,499	71,513
42700	PERS retirement	45,124	42,966	42,966	55,413
	<b>Total Salaries &amp; Benefits</b>	<b>505,175</b>	<b>463,587</b>	<b>463,587</b>	<b>480,774</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,128	1,584	1,584	1,584
43080	Rent	15,311	15,310	15,310	15,310
43110	Contractual services	7,167,341	7,738,550	7,738,550	8,026,650
43150	Cost allocation charge	229,113	309,642	309,642	183,653
44200	Advertising	-	4,400	4,400	4,400
44351	Fleet / equip rental charge	28,000	28,000	28,000	28,000
44352	ISD service charge	-	9,922	9,922	15,618
44450	Postage	295	5,000	5,000	2,000
44650	Training	1,599	1,600	1,600	1,600
44700	Computer software	-	2,000	2,000	2,000
44750	Liability	10,199	9,203	9,203	9,377
44751	Insurance/surety bond premium	-	9,151	9,151	10,640
44800	Membership and dues	276	7,500	7,500	7,500
45050	Periodicals & newspapers	-	300	300	-
45100	Books	52	200	200	-
45150	Furniture & equipment	-	1,200	1,200	1,000
45170	Computer hardware	-	4,000	4,000	4,000
45200	Maps and blue prints	724	-	-	2,500
45250	Office supplies	1,557	4,000	4,000	2,500
45350	General supplies	4,916	10,000	10,000	10,000
45450	Printing and graphics	-	-	-	4,000
46900	Business meetings	303	-	-	500
47000	Miscellaneous	102	1,200	1,200	500
	<b>Total Maintenance &amp; Operation</b>	<b>7,461,915</b>	<b>8,162,762</b>	<b>8,162,762</b>	<b>8,333,332</b>
<b>TRANSFERS</b>					
48020	Transfer-Special Revenue	-	-	-	-
	<b>Total Transfers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	2,790,611	-	-	3,262,500
	<b>Total Capital Outlay</b>	<b>2,790,611</b>	<b>-</b>	<b>-</b>	<b>3,262,500</b>
<b>TOTAL</b>		<b>\$ 10,757,702</b>	<b>\$ 8,626,349</b>	<b>\$ 8,626,349</b>	<b>\$ 12,076,606</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
AIR QUALITY IMPROVEMENT FUND-EMPL COMMUTER REDUCTION  
251-556**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	7,149	8,642	8,642	8,815
41200	Overtime	17	-	-	-
41300	Hourly wages	143	-	-	-
41600-42600	Benefits	169,217	191,040	191,040	191,514
42700	PERS retirement	903	988	988	1,380
	<b>Total Salaries &amp; Benefits</b>	<b>177,430</b>	<b>200,670</b>	<b>200,670</b>	<b>201,709</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	40	100	100	100
43110	Contractual services	44,310	85,100	85,100	74,000
43150	Cost allocation charge	9,559	14,253	14,253	-
44120	Repairs to office equip	-	2,300	2,300	2,300
44352	ISD service charge	-	298	298	476
44450	Postage	177	200	200	200
44750	Liability	170	216	216	234
44751	Insurance/surety bond premium	-	359	359	418
44760	Regulatory	-	-	-	2,000
44800	Membership and dues	8,652	8,000	8,000	8,000
45250	Office supplies	1,505	1,400	1,400	1,400
45350	General supplies	6,198	300	300	7,700
45450	Printing and graphics	-	-	-	2,000
46900	Business meetings	208	300	300	-
47000	Miscellaneous	39	5,000	5,000	5,000
	<b>Total Maintenance &amp; Operation</b>	<b>70,856</b>	<b>117,826</b>	<b>117,826</b>	<b>103,828</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	400,000	-	-	-
	<b>Total Capital Outlay</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 648,286</b>	<b>\$ 318,496</b>	<b>\$ 318,496</b>	<b>\$ 305,537</b>

CITY OF GLENDALE  
 PUBLIC WORKS DEPARTMENT  
 PUBLIC WORKS SPECIAL GRANTS FUND- CAPITAL IMPROVEMENT PROJECTS (252-501)

Project	Project Description	A Overall Project/Grant Budget as of 6/30/11	B Life to Date Actuals Total (D+E)	C Remaining balance as of 6/30/11 (A-B)	D Prior years Expenditures	E FY 2010-11 Expenditures	F FY 2011-12 Adopted Budget
51647	SR134/SFR Local Match	1,161,266	1,161,266	-	-	1,161,266	-
G51548	Sr. Traffic Safety Educ Prog	84,000	30,772	53,228	30,772	-	-
	<b>Total</b>	<b>\$ 1,245,266</b>	<b>\$ 1,192,038</b>	<b>\$ 53,228</b>	<b>\$ 30,772</b>	<b>\$ 1,161,266</b>	<b>\$ -</b>

**CITY OF GLENDALE**  
**PUBLIC WORKS DEPARTMENT**  
**SAN FERNANDO LANDSCAPE DISTRICT FUND-STREET TREES MAINTENANCE**  
**253-537**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
MAINTENANCE & OPERATION					
43110	Contractual services	5,000	36,400	36,400	77,524
44450	Postage	13	-	-	-
47000	Miscellaneous	-	600	600	600
49000	Unallocated	-	3,000	3,000	3,000
	Total Maintenance & Operation	5,013	40,000	40,000	81,124
<b>TOTAL</b>		<b>\$ 5,013</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 81,124</b>

**CITY OF GLENDALE**  
**PUBLIC WORKS DEPARTMENT**  
**MEASURE R FUND-TRANSFER TO OTHER FUNDS**  
**254-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
TRANSFERS					
48020	Transfer-Special Revenue	-	-	-	3,961,705
	Total Transfers	-	-	-	3,961,705
		<hr/>			
	<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,961,705</b>
		<hr/> <hr/>			

**CITY OF GLENDALE**  
**PUBLIC WORKS DEPARTMENT**  
**MEASURE R FUND-CAPITAL IMPROVEMENT PROJECTS**  
**254-501**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<hr/>					
CAPITAL PROJECTS					
52100	Construction	-	-	-	1,125,000
	Total Capital Projects	-	-	-	1,125,000
		<hr/>			
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,125,000</b>
		<hr/>			

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
CAPITAL LEASES FUND  
306-501**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
47058	Accr int cap lease -MSB retrof	275,534	225,180	225,180	172,553
47108	Principal cap lease-MSB retrof	1,116,527	1,166,882	1,166,882	1,219,509
	<b>Total Maintenance &amp; Operation</b>	<b>1,392,061</b>	<b>1,392,062</b>	<b>1,392,062</b>	<b>1,392,062</b>
<b>TOTAL</b>		<b>\$ 1,392,061</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>	<b>\$ 1,392,062</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
CAPITAL IMPROVEMENT FUND  
401-501**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	982,978	629,988	629,988	525,342
41200	Overtime	27,404	-	-	-
41300	Hourly wages	385,501	-	-	-
41600-42600	Benefits	99,543	113,381	113,381	146,475
42700	PERS retirement	57,839	73,532	73,532	82,269
42799	Salary charges out	(294,632)	(816,901)	(816,901)	(754,086)
	<b>Total Salaries &amp; Benefits</b>	<b>1,258,633</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	7,019	-	-	-
43060	Utilities	18,969	-	-	-
43080	Rent	612	-	-	-
43110	Contractual services	236,635	-	-	-
44120	Repairs to office equip	381	-	-	-
44300	Telephone	1,630	-	-	-
44450	Postage	2,829	-	-	-
44750	Liability	31,598	15,750	15,750	13,922
44800	Membership and dues	125	-	-	-
45100	Books	1,016	-	-	-
45200	Maps and blue prints	452	-	-	-
45250	Office supplies	1,613	-	-	-
45300	Small tools	29	-	-	-
45350	General supplies	961	-	-	-
45450	Printing and graphics	409	-	-	-
45600	A & G overhead	170,631	-	-	-
46900	Business meetings	97	-	-	-
49050	Charges-other depts	-	(15,750)	(15,750)	(13,922)
	<b>Total Maintenance &amp; Operation</b>	<b>475,007</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	54,439	-	-	250,000
51250	Equipment	13,484	-	-	-
52000	Engineering	1,615,282	-	-	-
52100	Construction	14,166,505	-	2,154,414	-
52130	Pedestrian ways and bikepaths	21,152	-	146,084	-
52140	Storm drains	8,784	-	-	-
52400	Maintenance	54,222	-	-	-
53140	Administration costs	75	-	-	-
53170	Real property purchase	2,401	-	-	-
53300	Other expenditures	16,629	-	997,260	-
	<b>Total Capital Projects</b>	<b>15,952,973</b>	<b>-</b>	<b>3,297,758</b>	<b>250,000</b>
<b>TOTAL</b>		<b>\$ 17,686,613</b>	<b>\$ -</b>	<b>\$ 3,297,758</b>	<b>\$ 250,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
STATE GAS TAX FUND  
402-501**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,052,003	-	750,000	-
41200	Overtime	58,090	-	-	-
41300	Hourly wages	12,429	-	-	-
41600-42600	Benefits	26,570	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>1,149,092</b>	<b>-</b>	<b>750,000</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	648	-	-	-
43110	Contractual services	69,474	-	-	-
43111	Construction services	(59,747)	-	-	-
44450	Postage	1,441	-	-	-
44750	Liability	24,676	-	-	-
45200	Maps and blue prints	182	-	-	-
45250	Office supplies	206	-	-	-
45450	Printing and graphics	5,254	-	-	-
45600	A & G overhead	258,947	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>301,082</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	75	-	-	135,162
52000	Engineering	183,987	-	-	-
52100	Construction	6,043,187	5,163,000	5,028,766	8,824,390
52115	Inspection	27,668	-	-	-
52140	Storm drains	15,546	-	-	-
53160	Planning, survey, design	150	-	-	-
53300	Other expenditures	41,183	-	-	-
	<b>Total Capital Projects</b>	<b>6,311,795</b>	<b>5,163,000</b>	<b>5,028,766</b>	<b>8,959,552</b>
<b>TOTAL</b>		<b>\$ 7,761,970</b>	<b>\$ 5,163,000</b>	<b>\$ 5,778,766</b>	<b>\$ 8,959,552</b>



**CITY OF GLENDALE**  
**PUBLIC WORKS DEPARTMENT**  
**PARKING FUND- TRANSFERS TO OTHER FUNDS**  
**520-195**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
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TRANSFERS					
48010	Transfer-General Fund	1,900,000	1,900,000	1,900,000	1,900,000
	Total Transfers	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,900,000</u>	<u>1,900,000</u>
<b>TOTAL</b>		<b><u>\$ 1,900,000</u></b>	<b><u>\$ 1,900,000</u></b>	<b><u>\$ 1,900,000</u></b>	<b><u>\$ 1,900,000</u></b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND-CAPITAL IMPROVEMENT PROJECTS  
520-501**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41200	Overtime	8,990	-	-	-
41600-42600	Benefits	224	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>9,213</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
44750	Liability	198	-	-	-
45350	General supplies	3,561	-	-	-
45600	A & G overhead	3,998	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>7,756</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	432,805	-	-	-
52100	Construction	129,012	-	-	100,000
53160	Planning, survey, design	12,243	-	30,000	-
53300	Other expenditures	(4,567)	-	-	-
59999	Asset capitalization	(517,210)	-	-	-
	<b>Total Capital Projects</b>	<b>52,283</b>	<b>-</b>	<b>30,000</b>	<b>100,000</b>
<b>TOTAL</b>		<b>\$ 69,253</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 100,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND- CAPITAL IMPROVEMENT PROJECTS (520-501)**

Project	Project Description	A	B	C	D	E	F
		Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
50972	Orange St Garage Sec Cameras	100,000	-	100,000	-	-	-
51288	Downtown Development Standards	90,000	72,831	17,169	12,243	60,588	-
51456	Civic Ctr Park Structure Rep	307	307	-	307	-	-
51508	Parking Lot Resurfacing	300,000	147,530	152,470	146,545	985	100,000
51584	Exchange Parking Str. Impr.	800,000	58,354	741,646	54,854	3,500	-
51586	Marketplace Camera Upgrade	100,000	-	100,000	-	-	-
51631	Parking Lot Meter Pay Stations	1,290,000	916,397	373,603	969,316	(52,919)	-
<b>Total</b>		<b>\$ 2,680,307</b>	<b>\$ 1,195,419</b>	<b>\$ 1,484,888</b>	<b>\$ 1,183,265</b>	<b>\$ 12,154</b>	<b>\$ 100,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND-DOWNTOWN PARKING  
520-561**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	785,101	873,140	873,140	869,545
41200	Overtime	49,055	3,713	3,713	3,713
41300	Hourly wages	-	11,905	11,905	11,905
41600-42600	Benefits	128,420	190,089	190,089	265,293
42700	PERS retirement	86,859	103,240	103,240	138,035
	<b>Total Salaries &amp; Benefits</b>	<b>1,049,434</b>	<b>1,182,087</b>	<b>1,182,087</b>	<b>1,288,491</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2,139	2,112	2,112	2,112
42900	Uniform allowance	503	2,100	2,100	-
43050	Repairs-bldgs & grounds	47,246	17,700	17,700	40,000
43060	Utilities	27,922	39,500	39,500	39,500
43080	Rent	14,087	15,000	15,000	15,000
43110	Contractual services	52,242	122,600	122,600	108,600
43150	Cost allocation charge	263,345	218,691	218,691	248,932
44100	Repairs to equipment	8,706	3,800	3,800	3,800
44120	Repairs to office equip	-	5,000	5,000	2,000
44250	Data communication	60,475	6,000	6,000	-
44300	Telephone	3,799	19,600	19,600	-
44351	Fleet / equip rental charge	10,000	10,000	10,000	10,000
44352	ISD service charge	-	37,925	37,925	54,932
44450	Postage	1,782	5,000	5,000	5,000
44550	Travel	665	1,550	1,550	1,550
44650	Training	500	500	500	500
44700	Computer software	245	800	800	800
44750	Liability	67,901	22,219	22,219	23,456
44751	Insurance/surety bond premium	-	49,458	49,458	52,192
44760	Regulatory	-	500	500	500
44800	Membership and dues	1,191	670	670	670
45150	Furniture & equipment	-	200	200	-
45200	Maps and blue prints	636	-	-	-
45250	Office supplies	10,216	16,800	16,800	16,800
45300	Small tools	-	200	200	-
45350	General supplies	34,776	115,800	115,800	125,000
45600	A & G overhead	639	-	-	-
46000	Depreciation	92,927	159,694	159,694	158,696
46900	Business meetings	507	500	500	500
47000	Miscellaneous	128	200	200	500
	<b>Total Maintenance &amp; Operation</b>	<b>702,577</b>	<b>874,119</b>	<b>874,119</b>	<b>911,040</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	35,000	35,000	-
	<b>Total Capital Outlay</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 1,752,011</b>	<b>\$ 2,091,206</b>	<b>\$ 2,091,206</b>	<b>\$ 2,199,531</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND-MONTROSE PARKING  
520-562**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	58,147	61,126	61,126	58,877
41200	Overtime	592	658	658	658
41300	Hourly wages	-	1,752	1,752	1,752
41600-42600	Benefits	12,826	14,357	14,357	21,252
42700	PERS retirement	6,705	7,135	7,135	9,494
	<b>Total Salaries &amp; Benefits</b>	<b>78,271</b>	<b>85,028</b>	<b>85,028</b>	<b>92,033</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43050	Repairs-bldgs & grounds	-	8,600	8,600	5,000
43060	Utilities	3,110	6,000	6,000	6,000
43110	Contractual services	-	12,000	12,000	-
43150	Cost allocation charge	12,486	11,930	11,930	12,142
44100	Repairs to equipment	4,884	8,800	8,800	5,000
44351	Fleet / equip rental charge	13,000	13,000	13,000	13,000
44352	ISD service charge	-	350	350	2,666
44450	Postage	48	100	100	100
44750	Liability	1,314	1,588	1,588	1,624
44751	Insurance/surety bond premium	-	225	225	258
45350	General supplies	-	100	100	12,000
46000	Depreciation	25,368	25,368	25,368	25,368
47000	Miscellaneous	-	300	300	500
	<b>Total Maintenance &amp; Operation</b>	<b>60,211</b>	<b>88,361</b>	<b>88,361</b>	<b>83,658</b>
<b>TOTAL</b>		<b>\$ 138,481</b>	<b>\$ 173,389</b>	<b>\$ 173,389</b>	<b>\$ 175,691</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND-PARKING GARAGES  
520-563**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43060	Utilities	223,365	245,960	245,960	245,960
43110	Contractual services	1,321,747	1,527,000	1,527,000	1,538,500
43150	Cost allocation charge	75,690	61,409	61,409	100,313
44450	Postage	-	100	100	-
44751	Insurance/surety bond premium	-	3,086	3,086	3,590
45350	General supplies	103	-	-	200
46000	Depreciation	991,672	994,590	994,590	991,672
	<b>Total Maintenance &amp; Operation</b>	<b>2,612,577</b>	<b>2,832,145</b>	<b>2,832,145</b>	<b>2,880,235</b>
<b>TOTAL</b>		<b>\$ 2,612,577</b>	<b>\$ 2,832,145</b>	<b>\$ 2,832,145</b>	<b>\$ 2,880,235</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PARKING FUND-PARKING CITATIONS  
520-564**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,022,184	1,127,455	1,127,455	1,089,681
41200	Overtime	5,039	31,478	31,478	31,478
41300	Hourly wages	83,555	5,603	5,603	5,603
41600-42600	Benefits	144,497	203,254	203,254	291,961
42700	PERS retirement	135,956	146,270	146,270	193,700
	<b>Total Salaries &amp; Benefits</b>	<b>1,391,231</b>	<b>1,514,060</b>	<b>1,514,060</b>	<b>1,612,423</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	61	-	-	-
42900	Uniform allowance	11,123	10,000	10,000	11,908
43110	Contractual services	144,792	172,500	172,500	172,500
43150	Cost allocation charge	256,573	260,758	260,758	318,463
44120	Repairs to office equip	437	2,000	2,000	2,000
44250	Data communication	5,823	-	-	-
44300	Telephone	994	1,500	1,500	-
44351	Fleet / equip rental charge	30,000	30,000	30,000	30,000
44352	ISD service charge	-	103,715	103,715	90,968
44450	Postage	26	5,000	5,000	500
44600	Laundry & towel service	-	600	600	-
44650	Training	-	500	500	500
44700	Computer software	-	800	800	800
44750	Liability	27,052	29,113	29,113	29,860
44751	Insurance/surety bond premium	-	3,108	3,108	3,602
44760	Regulatory	843,325	800,000	800,000	1,070,000
45150	Furniture & equipment	-	200	200	500
45250	Office supplies	718	11,300	11,300	10,000
45350	General supplies	113	5,000	5,000	5,000
45400	Reports & publications	5,981	-	-	-
46000	Depreciation	32,635	28,256	28,256	22,423
47000	Miscellaneous	-	300	300	500
	<b>Total Maintenance &amp; Operation</b>	<b>1,359,651</b>	<b>1,464,650</b>	<b>1,464,650</b>	<b>1,769,524</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	22,714	-	-	-
	<b>Total Capital Outlay</b>	<b>22,714</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 2,773,597</b>	<b>\$ 2,978,710</b>	<b>\$ 2,978,710</b>	<b>\$ 3,381,947</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SEWER FUND-CAPITAL IMPROVEMENT PROJECTS  
525-501**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	224,755	-	200,000	-
41200	Overtime	51,079	-	-	-
41300	Hourly wages	14,071	-	-	-
41600-42600	Benefits	7,103	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>297,007</b>	<b>-</b>	<b>200,000</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	28	-	-	-
43050	Repairs-bldgs & grounds	6,500	-	-	-
44450	Postage	127	-	-	-
44750	Liability	6,378	-	-	-
45350	General supplies	847	-	-	-
45450	Printing and graphics	1,495	-	-	-
45600	A & G overhead	63,452	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>78,827</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	4,747,450	-	-	-
52000	Engineering	202,910	100,000	1,850,000	-
52100	Construction	1,173,011	14,650,000	16,050,400	26,865,000
53300	Other expenditures	2,155	-	-	-
59999	Asset capitalization	(5,893,367)	-	-	-
	<b>Total Capital Projects</b>	<b>232,160</b>	<b>14,750,000</b>	<b>17,900,400</b>	<b>26,865,000</b>
<b>TOTAL</b>		<b>\$ 607,994</b>	<b>\$ 14,750,000</b>	<b>\$ 18,100,400</b>	<b>\$ 26,865,000</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SEWER FUND- CAPITAL IMPROVEMENT PROJECTS (525-501)**

Project	Project Description	A	B	C	D	E	F
		Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
50098	Doran Pump Stat Rehab	2,327,400	651,410	1,675,990	395,982	255,428	-
50824	Bus Maint/Natural Gas Facility	105,500	70,154	35,346	66,362	3,792	-
51494	CMP replacement	125,000	25,792	99,208	-	25,792	125,000
51509	LAGWRP & Hyperion Upgrde	13,174,184	13,174,184	-	13,174,184	-	-
51510	Sewer Reconstruction Program	3,111,120	2,052,835	1,058,285	1,890,521	162,314	765,000
51511	Wastewater Capacity Impr	2,770,175	1,687,524	1,082,651	1,343,287	344,237	535,000
51632	Stormwater Pollutant Treatment	1,700,000	-	1,700,000	-	-	800,000
51633	Arch Place Storm Drain Ext.	200,000	9,661	190,339	9,552	109	-
51634	Canada Blvd. Storm Drain Sys	2,050,000	230,543	1,819,457	40,991	189,552	-
51662	Victory Tr. Blvd. WW Cap Impr	4,210,800	3,898,855	311,945	3,898,101	754	-
51663	FY 07-08 SS Cleaning & Video	290,000	289,718	282	283,743	5,975	-
51673	Hyperion Wastewater System	17,000,000	2,038,138	14,961,862	-	2,038,138	6,000,000
51674	LA-Glendale Water Reclam Plant	17,000,000	694,613	16,305,387	-	694,613	5,500,000
51677	MSB Buidling Retrofit	1,100,000	1,268,195	(168,195)	1,268,195	-	-
51686	Emer. Sewer and SD Repair Prog	1,300,000	299,295	1,000,705	197,691	101,604	100,000
51730	Glenoaks/Adams Storm Drain Sys	690,000	-	690,000	-	-	-
51756	San Fernando & Western Storm D	950,000	778,410	171,590	339,422	438,988	-
51772	San Fernando & Highland SDrain	675,000	-	675,000	-	-	-
51775	Glenmore Blvd. Storm Drain Sys	260,000	-	260,000	-	-	1,040,000
51790	Chevy Chase Sewer Division Project	1,750,000	67,945	1,682,055	-	67,945	-
51801	Chevy Chase Sewer Division Project	-	-	-	-	-	12,000,000
<b>Total</b>		<b>\$ 70,789,179</b>	<b>\$ 27,237,272</b>	<b>\$ 43,551,907</b>	<b>\$ 22,908,031</b>	<b>\$ 4,329,241</b>	<b>\$ 26,865,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SEWER FUND-WASTEWATER MANAGEMENT  
525-581**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	663,144	557,537	557,537	540,800
41200	Overtime	(84)	7,003	7,003	7,003
41600-42600	Benefits	195,376	188,946	188,946	163,509
42700	PERS retirement	82,127	64,831	64,831	84,689
	<b>Total Salaries &amp; Benefits</b>	<b>940,563</b>	<b>818,317</b>	<b>818,317</b>	<b>796,001</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	37	-	-	-
43050	Repairs-bldgs & grounds	-	500	500	-
43060	Utilities	11,919	17,573	17,573	17,000
43110	Contractual services	7,177,950	8,564,000	8,564,000	8,564,000
43150	Cost allocation charge	625,226	740,297	740,297	815,245
44100	Repairs to equipment	-	2,500	2,500	50,000
44120	Repairs to office equip	-	500	500	-
44250	Data communication	42,263	2,400	2,400	-
44300	Telephone	1,864	2,500	2,500	-
44350	Vehicle maintenance	32	-	-	-
44351	Fleet / equip rental charge	28,000	28,000	28,000	28,000
44352	ISD service charge	-	19,750	19,750	112,054
44450	Postage	322	500	500	500
44550	Travel	-	3,000	3,000	3,000
44650	Training	225	5,500	5,500	5,500
44700	Computer software	1,200	2,000	2,000	2,000
44750	Liability	32,524	14,113	14,113	14,517
44751	Insurance/surety bond premium	-	14,779	14,779	17,141
44760	Regulatory	45,125	-	-	70,000
44800	Membership and dues	399	800	800	800
45100	Books	112	200	200	-
45150	Furniture & equipment	-	7,000	7,000	5,000
45250	Office supplies	3,491	3,000	3,000	3,500
45300	Small tools	-	-	-	500
45350	General supplies	8,504	13,350	13,350	15,000
45600	A & G overhead	346	-	-	-
46000	Depreciation	5,363,691	5,479,609	5,479,609	5,471,504
46500	Uncollectible accounts	24,620	75,000	75,000	75,000
46900	Business meetings	544	200	200	200
47000	Miscellaneous	243	5,000	5,000	5,000
48600	Claims	220	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>13,368,858</b>	<b>15,002,071</b>	<b>15,002,071</b>	<b>15,275,461</b>
<b>TOTAL</b>		<b>\$ 14,309,421</b>	<b>\$ 15,820,388</b>	<b>\$ 15,820,388</b>	<b>\$ 16,071,462</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SEWER FUND-STORMWATER MANAGEMENT  
525-582**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	176,765	177,528	177,528	175,764
41200	Overtime	4,065	-	-	-
41600-42600	Benefits	43,345	49,476	49,476	41,591
42700	PERS retirement	19,502	20,686	20,686	27,525
	<b>Total Salaries &amp; Benefits</b>	<b>243,676</b>	<b>247,690</b>	<b>247,690</b>	<b>244,880</b>
<b>MAINTENANCE &amp; OPERATION</b>					
43110	Contractual services	9,626	74,000	74,000	74,000
43150	Cost allocation charge	22,057	19,005	19,005	21,861
44100	Repairs to equipment	-	1,800	1,800	2,000
44352	ISD service charge	-	4,983	4,983	7,341
44450	Postage	424	1,000	1,000	500
44650	Training	-	2,500	2,500	2,500
44750	Liability	4,712	4,438	4,438	4,658
44751	Insurance/surety bond premium	-	425	425	492
44760	Regulatory	-	25,000	25,000	30,000
45100	Books	-	300	300	-
45150	Furniture & equipment	-	1,000	1,000	1,000
45250	Office supplies	-	500	500	500
45300	Small tools	213	-	-	-
45350	General supplies	5,519	6,700	6,700	10,000
45450	Printing and graphics	1,811	-	-	-
45600	A & G overhead	428	-	-	-
46900	Business meetings	14	100	100	500
47000	Miscellaneous	-	800	800	500
	<b>Total Maintenance &amp; Operation</b>	<b>44,804</b>	<b>142,551</b>	<b>142,551</b>	<b>155,852</b>
<b>TOTAL</b>		<b>\$ 288,480</b>	<b>\$ 390,241</b>	<b>\$ 390,241</b>	<b>\$ 400,732</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
SEWER FUND-WASTEWATER MAINTENANCE  
525-583**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	876,082	900,283	900,283	967,975
41200	Overtime	21,450	20,000	20,000	20,000
41600-42600	Benefits	238,485	292,385	292,385	238,680
42700	PERS retirement	94,680	105,081	105,081	141,089
	<b>Total Salaries &amp; Benefits</b>	<b>1,230,696</b>	<b>1,317,749</b>	<b>1,317,749</b>	<b>1,367,744</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	2,100	3,600	3,600	-
43050	Repairs-bldgs & grounds	-	500	500	500
43110	Contractual services	34,239	47,000	47,000	42,000
43150	Cost allocation charge	366,633	211,113	211,113	227,473
44100	Repairs to equipment	28,455	29,200	29,200	35,000
44120	Repairs to office equip	-	2,500	2,500	-
44250	Data communication	-	750	750	-
44300	Telephone	1,262	2,500	2,500	-
44351	Fleet / equip rental charge	230,000	230,000	230,000	230,000
44352	ISD service charge	-	32,580	32,580	43,870
44450	Postage	1,845	1,500	1,500	2,200
44600	Laundry & towel service	6,312	7,000	7,000	6,000
44650	Training	8,082	10,000	10,000	10,000
44700	Computer software	-	5,000	5,000	5,000
44750	Liability	23,543	23,007	23,007	26,181
44751	Insurance/surety bond premium	-	2,238	2,238	2,592
44800	Membership and dues	-	2,250	2,250	2,250
45150	Furniture & equipment	-	7,000	7,000	5,000
45170	Computer hardware	-	4,000	4,000	4,000
45250	Office supplies	2,778	5,000	5,000	5,000
45300	Small tools	-	-	-	500
45350	General supplies	43,692	100,000	100,000	100,000
46000	Depreciation	304,312	373,040	373,040	463,137
46900	Business meetings	218	200	200	200
47000	Miscellaneous	144	200	200	200
	<b>Total Maintenance &amp; Operation</b>	<b>1,053,617</b>	<b>1,100,178</b>	<b>1,100,178</b>	<b>1,211,103</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	46,995	945,000	945,000	457,667
	<b>Total Capital Outlay</b>	<b>46,995</b>	<b>945,000</b>	<b>945,000</b>	<b>457,667</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(46,995)	-	-	-
	<b>Total Capital Projects</b>	<b>(46,995)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 2,284,312</b>	<b>\$ 3,362,927</b>	<b>\$ 3,362,927</b>	<b>\$ 3,036,514</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-TRANSFERS TO OTHER FUNDS  
530-195**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<hr/>					
TRANSFERS					
48010	Transfer-General Fund	-	1,000,000	1,000,000	1,000,000
	Total Transfers	-	1,000,000	1,000,000	1,000,000
		<hr/>			
	<b>TOTAL</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>
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**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-CAPITAL IMPROVEMENT PROJECTS  
530-501**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	19,849	-	-	-
41600-42600	Benefits	2,290	-	-	-
	<b>Total Salaries &amp; Benefits</b>	<b>22,139</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	2	-	-	-
44750	Liability	437	-	-	-
45600	A & G overhead	5,840	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>6,279</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL PROJECTS</b>					
51200	Other improvements	4,685	-	-	-
52100	Construction	3,097	1,020,000	1,020,000	-
59999	Asset capitalization	(36,199)	-	-	-
	<b>Total Capital Projects</b>	<b>(28,417)</b>	<b>1,020,000</b>	<b>1,020,000</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 1,020,000</b>	<b>\$ 1,020,000</b>	<b>\$ -</b>

CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND- CAPITAL IMPROVEMENT PROJECTS (530-501)

		A	B	C	D	E	F
Project	Project Description	Overall Project/Grant Budget as of 6/30/11	Life to Date Actuals Total (D+E)	Remaining balance as of 6/30/11 (A-B)	Prior years Expenditures	FY 2010-11 Expenditures	FY 2011-12 Adopted Budget
50824	Bus Maint/Natural Gas Facility	105,500	46,751	58,749	42,938	3,813	-
51774	SC Landfill Expansn Env Study	1,020,000	108,748	911,252	-	108,748	-
<b>Total</b>		<b>\$ 1,125,500</b>	<b>\$ 155,499</b>	<b>\$ 970,001</b>	<b>\$ 42,938</b>	<b>\$ 112,561</b>	<b>\$ -</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-LANDFILL MANAGEMENT  
530-571**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	365,830	415,914	415,914	413,503
41200	Overtime	3,421	2,369	2,369	2,369
41600-42600	Benefits	75,737	103,182	103,182	97,771
42700	PERS retirement	40,333	48,545	48,545	64,755
	<b>Total Salaries &amp; Benefits</b>	<b>485,321</b>	<b>570,010</b>	<b>570,010</b>	<b>578,398</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	36	100	100	-
42900	Uniform allowance	450	1,500	1,500	-
43050	Repairs-bldgs & grounds	-	60,000	60,000	60,000
43060	Utilities	1,983	257,189	257,189	257,189
43110	Contractual services	181,715	306,500	306,500	380,000
43150	Cost allocation charge	175,225	84,146	84,146	94,169
44100	Repairs to equipment	-	5,000	5,000	5,000
44120	Repairs to office equip	-	200	200	200
44250	Data communication	-	500	500	-
44300	Telephone	723	1,000	1,000	-
44351	Fleet / equip rental charge	30,000	30,000	30,000	30,000
44352	ISD service charge	-	5,240	5,240	53,649
44450	Postage	174	200	200	200
44550	Travel	-	1,000	1,000	1,000
44650	Training	264	2,500	2,500	2,500
44700	Computer software	-	1,000	1,000	1,000
44750	Liability	14,426	10,457	10,457	11,021
44751	Insurance/surety bond premium	-	3,226	3,226	3,573
44760	Regulatory	1,083	15,000	15,000	15,000
44800	Membership and dues	402	600	600	600
45050	Periodicals & newspapers	-	200	200	200
45250	Office supplies	108	500	500	500
45300	Small tools	-	2,500	2,500	2,500
45350	General supplies	40,237	60,000	60,000	60,000
45600	A & G overhead	642	-	-	-
46000	Depreciation	9,291	9,291	9,291	7,587
46900	Business meetings	4	-	-	-
47000	Miscellaneous	-	1,000	1,000	1,000
	<b>Total Maintenance &amp; Operation</b>	<b>456,763</b>	<b>858,849</b>	<b>858,849</b>	<b>986,888</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	-	56,000
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>56,000</b>
<b>TOTAL</b>		<b>\$ 942,083</b>	<b>\$ 1,428,859</b>	<b>\$ 1,428,859</b>	<b>\$ 1,621,286</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-RECYCLING WASTE REDUCTION  
530-572**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	1,312,149	1,067,218	1,067,218	1,062,199
41200	Overtime	81,246	37,000	37,000	37,000
41300	Hourly wages	18,926	28,000	28,000	28,000
41600-42600	Benefits	362,341	339,527	339,527	398,263
42700	PERS retirement	147,691	127,623	127,623	170,725
	<b>Total Salaries &amp; Benefits</b>	<b>1,922,352</b>	<b>1,599,368</b>	<b>1,599,368</b>	<b>1,696,187</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	20	-	-	-
42900	Uniform allowance	2,145	-	-	-
43060	Utilities	1,172	2,800	2,800	2,800
43080	Rent	8,767	10,000	10,000	10,000
43110	Contractual services	171,821	222,500	222,500	222,500
43150	Cost allocation charge	281,761	709,681	709,681	386,638
44100	Repairs to equipment	119	1,000	1,000	1,000
44120	Repairs to office equip	-	9,000	9,000	-
44250	Data communication	-	1,000	1,000	-
44300	Telephone	658	1,200	1,200	-
44351	Fleet / equip rental charge	175,000	175,000	175,000	175,000
44352	ISD service charge	-	19,195	19,195	27,802
44400	Janitorial services	-	300	300	300
44450	Postage	7,702	4,500	4,500	4,500
44650	Training	515	1,000	1,000	1,000
44700	Computer software	237	500	500	500
44750	Liability	46,346	28,306	28,306	29,871
44751	Insurance/surety bond premium	-	2,948	2,948	3,414
44800	Membership and dues	535	140	140	4,000
45050	Periodicals & newspapers	281	300	300	-
45100	Books	-	350	350	-
45150	Furniture & equipment	-	200	200	-
45170	Computer hardware	5,690	-	-	-
45200	Maps and blue prints	-	100	100	-
45250	Office supplies	23	4,000	4,000	-
45300	Small tools	-	100	100	-
45350	General supplies	1,383	33,000	33,000	100,000
45450	Printing and graphics	223	-	-	5,000
46000	Depreciation	110,099	110,099	110,099	110,099
47000	Miscellaneous	95	900	900	1,000
	<b>Total Maintenance &amp; Operation</b>	<b>814,592</b>	<b>1,338,119</b>	<b>1,338,119</b>	<b>1,085,424</b>
<b>TOTAL</b>		<b>\$ 2,736,944</b>	<b>\$ 2,937,487</b>	<b>\$ 2,937,487</b>	<b>\$ 2,781,611</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-REFUSE COLLECTION  
530-573**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,828,144	2,863,795	2,863,795	2,838,010
41200	Overtime	407,618	400,000	400,000	400,000
41300	Hourly wages	36,039	-	-	-
41600-42600	Benefits	807,754	923,511	923,511	1,117,572
42700	PERS retirement	320,671	333,604	333,604	444,384
	<b>Total Salaries &amp; Benefits</b>	<b>4,400,226</b>	<b>4,520,910</b>	<b>4,520,910</b>	<b>4,799,966</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	165	1,320	1,320	-
42900	Uniform allowance	6,555	-	-	-
43050	Repairs-bldgs & grounds	-	1,000	1,000	1,000
43060	Utilities	28,388	30,000	30,000	30,000
43080	Rent	281	1,400	1,400	1,400
43110	Contractual services	3,667,056	2,960,917	2,960,917	2,935,400
43150	Cost allocation charge	1,034,597	792,626	792,626	695,388
44100	Repairs to equipment	101,951	60,000	60,000	60,000
44120	Repairs to office equip	1,169	1,200	1,200	2,000
44250	Data communication	45,709	3,000	3,000	-
44300	Telephone	10,298	10,000	10,000	-
44351	Fleet / equip rental charge	2,202,000	2,202,000	2,202,000	2,202,000
44352	ISD service charge	-	194,061	194,061	262,849
44400	Janitorial services	972	14,700	14,700	5,000
44450	Postage	23,466	10,000	10,000	10,000
44500	Support of prisoners	885	-	-	-
44550	Travel	15	2,400	2,400	2,400
44600	Laundry & towel service	20	2,900	2,900	-
44650	Training	220	4,000	4,000	4,000
44700	Computer software	751	4,000	4,000	4,000
44750	Liability	132,541	81,594	81,594	85,807
44751	Insurance/surety bond premium	-	11,006	11,006	12,762
44760	Regulatory	1,558	-	-	2,000
44800	Membership and dues	3,241	400	400	2,000
45050	Periodicals & newspapers	108	200	200	200
45100	Books	-	100	100	-
45150	Furniture & equipment	28,596	400	400	500
45170	Computer hardware	17,071	5,000	5,000	5,000
45200	Maps and blue prints	-	100	100	-
45250	Office supplies	47,055	10,000	10,000	10,000
45300	Small tools	-	200	200	200
45350	General supplies	27,177	70,000	70,000	145,000
45450	Printing and graphics	5,143	5,000	5,000	5,000
45600	A & G overhead	213	-	-	-
46000	Depreciation	721,434	1,278,112	1,278,112	1,702,517
46500	Uncollectible accounts	80,903	55,000	55,000	55,000
46900	Business meetings	298	500	500	500
47000	Miscellaneous	27	2,000	2,000	2,000
47010	Discount earned & lost	(2,419)	-	-	-
49049	Program reductions M&O	-	-	-	102,500
	<b>Total Maintenance &amp; Operation</b>	<b>8,187,443</b>	<b>7,815,136</b>	<b>7,815,136</b>	<b>8,346,423</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-REFUSE COLLECTION  
530-573**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	3,419,992	2,425,000	2,425,000	2,950,000
	Total Capital Outlay	<u>3,419,992</u>	<u>2,425,000</u>	<u>2,425,000</u>	<u>2,950,000</u>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(3,419,991)	-	-	-
	Total Capital Projects	<u>(3,419,991)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL</b>		<b><u>\$ 12,587,669</u></b>	<b><u>\$ 14,761,046</u></b>	<b><u>\$ 14,761,046</u></b>	<b><u>\$ 16,096,389</u></b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
REFUSE FUND-STREET SWEEPING  
530-574**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	296,864	300,466	300,466	292,236
41200	Overtime	13,711	-	-	-
41600-42600	Benefits	87,095	114,705	114,705	95,502
42700	PERS retirement	32,163	34,958	34,958	45,764
	<b>Total Salaries &amp; Benefits</b>	<b>429,833</b>	<b>450,129</b>	<b>450,129</b>	<b>433,502</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42900	Uniform allowance	150	300	300	-
43150	Cost allocation charge	165,182	132,680	132,680	174,249
44351	Fleet / equip rental charge	362,000	362,000	362,000	362,000
44352	ISD service charge	-	2,382	2,382	6,968
44750	Liability	22,833	7,511	7,511	7,744
44751	Insurance/surety bond premium	-	976	976	1,131
46000	Depreciation	160,528	148,930	148,930	186,057
47000	Miscellaneous	-	80	80	100
	<b>Total Maintenance &amp; Operation</b>	<b>710,693</b>	<b>654,859</b>	<b>654,859</b>	<b>738,249</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	34,380	300,000	300,000	300,000
	<b>Total Capital Outlay</b>	<b>34,380</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(34,380)	-	-	-
	<b>Total Capital Projects</b>	<b>(34,380)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 1,140,526</b>	<b>\$ 1,404,988</b>	<b>\$ 1,404,988</b>	<b>\$ 1,471,751</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND (601)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,376,104	2,792,189	2,792,189	2,818,592
41200	Overtime	39,103	21,724	21,724	21,724
41300	Hourly wages	49,472	-	-	-
41600-42600	Benefits	429,799	581,306	581,306	873,069
42700	PERS retirement	265,383	324,770	324,770	444,796
	<b>Total Salaries &amp; Benefits</b>	<b>3,159,860</b>	<b>3,719,989</b>	<b>3,719,989</b>	<b>4,158,181</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,709	7,780	7,780	11,740
42900	Uniform allowance	5,416	4,850	4,850	4,350
43050	Repairs-bldgs & grounds	2,852	1,000	1,000	1,900
43060	Utilities	24,583	55,000	55,000	55,000
43090	Equipment usage	38	500	500	-
43110	Contractual services	79,684	68,600	68,600	-
43150	Cost allocation charge	7,365	818,028	818,028	1,031,196
44100	Repairs to equipment	4,290	8,500	8,500	9,600
44120	Repairs to office equip	194	2,200	2,200	2,000
44300	Telephone	2,873	13,848	13,848	-
44350	Vehicle maintenance	1,934,554	1,893,892	1,893,892	2,500,000
44352	ISD service charge	-	31,524	31,524	132,275
44400	Janitorial services	905	2,200	2,200	1,100
44450	Postage	68	450	450	200
44500	Support of prisoners	24	-	-	-
44550	Travel	-	12,400	12,400	12,400
44600	Laundry & towel service	11,988	12,300	12,300	13,900
44650	Training	1,457	12,400	12,400	12,400
44700	Computer software	4,022	2,500	2,500	-
44750	Liability	436,021	70,347	70,347	74,174
44751	Insurance/surety bond premium	-	22,679	22,679	24,987
44752	Auto insurance premiums	-	1,003,056	1,003,056	430,262
44760	Regulatory	10,928	1,200	1,200	8,000
44800	Membership and dues	1,300	2,600	2,600	2,600
45050	Periodicals & newspapers	195	-	-	-
45100	Books	-	1,200	1,200	-
45150	Furniture & equipment	38,764	5,000	5,000	5,000
45170	Computer hardware	-	3,000	3,000	-
45250	Office supplies	3,658	4,640	4,640	6,000
45300	Small tools	14,558	17,100	17,100	12,000
45350	General supplies	115,874	24,100	24,100	125,000
45450	Printing and graphics	-	4,000	4,000	4,000
45500	Fuel-oil	410	-	-	-
45501	Fuel-landfill gas	1,391	-	-	-
45502	Fuel-natural gas	287,211	484,000	484,000	620,000
45503	Fuel - gasoline	1,271,718	1,230,759	1,230,759	1,500,000
45504	Fuel - diesel gas	697,055	1,307,944	1,307,944	850,000
45600	A & G overhead	-	269,800	269,800	-
45620	Material overhead	296	1,800	1,800	-
45621	Employee benefit overhead	-	299,300	299,300	-
46000	Depreciation	2,060,723	1,897,096	1,897,096	2,755,843
46900	Business meetings	237	650	650	500
47000	Miscellaneous	12	11,202	11,202	11,100

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND (601)**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
47010	Discount earned & lost	(6,549)	-	-	-
47057	Accr int cap lease -fire equip	85,534	-	-	-
47064	Int cap lease - fire equip 09	84,159	-	-	150,000
	<b>Total Maintenance &amp; Operation</b>	<b>7,190,518</b>	<b>9,609,445</b>	<b>9,609,445</b>	<b>10,367,527</b>
<b>TRANSFERS</b>					
48010	Transfer-General Fund	1,000,000	500,000	500,000	-
48080	Capital contributions	(59,239)	-	-	-
	<b>Total Transfers</b>	<b>940,761</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	2,542,262	3,612,836	3,612,836	3,243,596
	<b>Total Capital Outlay</b>	<b>2,542,262</b>	<b>3,612,836</b>	<b>3,612,836</b>	<b>3,243,596</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(2,444,746)	-	-	-
	<b>Total Capital Projects</b>	<b>(2,444,746)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 11,388,655</b>	<b>\$ 17,442,270</b>	<b>\$ 17,442,270</b>	<b>\$ 17,769,304</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND-PUBLIC WORKS GARAGE  
601-541**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	2,376,104	1,380,723	1,380,723	1,429,819
41200	Overtime	39,103	21,724	21,724	21,724
41300	Hourly wages	49,472	-	-	-
41600-42600	Benefits	429,799	279,596	279,596	449,184
42700	PERS retirement	265,383	160,411	160,411	227,312
	<b>Total Salaries &amp; Benefits</b>	<b>3,159,860</b>	<b>1,842,454</b>	<b>1,842,454</b>	<b>2,128,039</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	6,709	5,280	5,280	6,600
42900	Uniform allowance	5,416	2,850	2,850	2,850
43050	Repairs-bldgs & grounds	2,852	-	-	-
43060	Utilities	24,583	-	-	-
43090	Equipment usage	38	-	-	-
43110	Contractual services	79,684	20,600	20,600	-
43150	Cost allocation charge	7,365	818,028	417,194	471,257
44100	Repairs to equipment	4,290	6,500	6,500	6,500
44120	Repairs to office equip	194	1,100	1,100	1,000
44300	Telephone	2,873	1,748	1,748	-
44350	Vehicle maintenance	1,934,554	1,542,892	1,542,892	1,200,000
44352	ISD service charge	-	7,881	16,077	75,925
44400	Janitorial services	905	100	100	-
44450	Postage	68	200	200	-
44500	Support of prisoners	24	-	-	-
44600	Laundry & towel service	11,988	7,100	7,100	7,400
44650	Training	1,457	5,100	5,100	5,100
44700	Computer software	4,022	-	-	-
44750	Liability	436,021	35,061	35,877	37,760
44751	Insurance/surety bond premium	-	22,679	11,566	11,420
44752	Auto insurance premiums	-	1,003,056	511,559	196,629
44760	Regulatory	10,928	1,200	1,200	4,000
44800	Membership and dues	1,300	1,500	1,500	1,500
45050	Periodicals & newspapers	195	-	-	-
45150	Furniture & equipment	38,764	2,500	2,500	2,000
45250	Office supplies	3,658	1,890	1,890	2,000
45300	Small tools	14,558	12,800	12,800	5,000
45350	General supplies	115,874	19,200	19,200	70,000
45500	Fuel-oil	410	-	-	-
45501	Fuel-landfill gas	1,391	-	-	-
45502	Fuel-natural gas	287,211	483,500	483,500	550,000
45503	Fuel - gasoline	1,271,718	757,851	757,851	550,000
45504	Fuel - diesel gas	697,055	1,207,944	1,207,944	550,000
45620	Material overhead	296	-	-	-
46000	Depreciation	2,060,723	1,897,096	657,104	1,424,885
46900	Business meetings	237	300	300	300
47000	Miscellaneous	12	1,127	1,127	1,100
47010	Discount earned & lost	(6,549)	-	-	-
47057	Accr int cap lease -fire equip	85,534	-	-	-
47064	Int cap lease - fire equip 09	84,159	-	-	-
	<b>Total Maintenance &amp; Operation</b>	<b>7,190,518</b>	<b>7,867,083</b>	<b>5,732,659</b>	<b>5,183,226</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND-PUBLIC WORKS GARAGE  
601-541**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>TRANSFERS</b>					
48010	Transfer-General Fund	1,000,000	500,000	500,000	-
48080	Capital contributions	(59,239)	-	-	-
	<b>Total Transfers</b>	<b>940,761</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	2,542,262	3,612,836	1,360,000	895,000
	<b>Total Capital Outlay</b>	<b>2,542,262</b>	<b>3,612,836</b>	<b>1,360,000</b>	<b>895,000</b>
<b>CAPITAL PROJECTS</b>					
59999	Asset capitalization	(2,444,746)	-	-	-
	<b>Total Capital Projects</b>	<b>(2,444,746)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL</b>		<b>\$ 11,388,655</b>	<b>\$ 13,822,373</b>	<b>\$ 9,435,113</b>	<b>\$ 8,206,265</b>



**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND-POLICE GARAGE  
601-543**

		<b>Actual 2009-10</b>	<b>Adopted 2010-11</b>	<b>Revised 2010-11</b>	<b>Adopted 2011-12</b>
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	461,677	461,677	442,028
41600-42600	Benefits	-	114,380	114,380	144,163
42700	PERS retirement	-	53,739	53,739	69,222
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>629,796</b>	<b>629,796</b>	<b>655,413</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	-	-	1,320
43150	Cost allocation charge	-	-	171,786	203,146
44300	Telephone	-	1,500	1,500	-
44350	Vehicle maintenance	-	-	-	500,000
44352	ISD service charge	-	7,881	6,620	20,444
44600	Laundry & towel service	-	1,400	1,400	2,000
44750	Liability	-	11,542	14,773	11,584
44751	Insurance/surety bond premium	-	-	4,763	4,922
44752	Auto insurance premiums	-	-	210,642	84,762
45250	Office supplies	-	-	-	2,000
45350	General supplies	-	600	600	50,000
45503	Fuel - gasoline	-	165,408	165,408	550,000
46000	Depreciation	-	-	553,929	604,192
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>188,331</b>	<b>1,131,421</b>	<b>2,034,370</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	787,400	923,000
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>787,400</b>	<b>923,000</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 818,127</b>	<b>\$ 2,548,617</b>	<b>\$ 3,612,783</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND-FIRE GARAGE  
601-544**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	370,889	370,889	396,813
41600-42600	Benefits	-	91,938	91,938	131,008
42700	PERS retirement	-	43,290	43,290	62,142
	<b>Total Salaries &amp; Benefits</b>	<b>-</b>	<b>506,117</b>	<b>506,117</b>	<b>589,963</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	-	-	1,320
42900	Uniform allowance	-	500	500	-
43050	Repairs-bldgs & grounds	-	1,000	1,000	1,500
43060	Utilities	-	18,000	18,000	18,000
43150	Cost allocation charge	-	-	106,344	216,551
44100	Repairs to equipment	-	500	500	1,600
44120	Repairs to office equip	-	100	100	-
44300	Telephone	-	6,000	6,000	-
44350	Vehicle maintenance	-	1,000	1,000	400,000
44352	ISD service charge	-	7,881	4,098	21,793
44400	Janitorial services	-	1,000	1,000	-
44450	Postage	-	50	50	100
44550	Travel	-	1,200	1,200	1,200
44600	Laundry & towel service	-	1,800	1,800	2,500
44650	Training	-	2,000	2,000	2,000
44750	Liability	-	9,272	9,145	10,386
44751	Insurance/surety bond premium	-	-	2,948	5,247
44752	Auto insurance premiums	-	-	130,397	90,355
45100	Books	-	700	700	-
45150	Furniture & equipment	-	1,000	1,000	1,000
45250	Office supplies	-	250	250	1,000
45300	Small tools	-	500	500	1,000
45350	General supplies	-	1,000	1,000	1,000
45502	Fuel-natural gas	-	500	500	-
45503	Fuel - gasoline	-	7,500	7,500	100,000
45504	Fuel - diesel gas	-	-	-	200,000
46000	Depreciation	-	-	686,063	726,766
46900	Business meetings	-	150	150	-
47000	Miscellaneous	-	75	75	-
47064	Int cap lease - fire equip 09	-	-	-	150,000
	<b>Total Maintenance &amp; Operation</b>	<b>-</b>	<b>61,978</b>	<b>983,820</b>	<b>1,953,318</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	1,465,436	1,390,596
	<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>1,465,436</b>	<b>1,390,596</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 568,095</b>	<b>\$ 2,955,373</b>	<b>\$ 3,933,877</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
FLEET/EQUIPMENT MANAGEMENT FUND-GWP GARAGE  
601-545**

		Actual 2009-10	Adopted 2010-11	Revised 2010-11	Adopted 2011-12
<b>SALARIES &amp; BENEFITS</b>					
41100	Salaries	-	578,900	578,900	549,932
41600-42600	Benefits	-	95,392	95,392	148,714
42700	PERS retirement	-	67,330	67,330	86,120
	<b>Total Salaries &amp; Benefits</b>	-	<b>741,622</b>	<b>741,622</b>	<b>784,766</b>
<b>MAINTENANCE &amp; OPERATION</b>					
42800	Auto allowance	-	2,500	2,500	2,500
42900	Uniform allowance	-	1,500	1,500	1,500
43050	Repairs-bldgs & grounds	-	-	-	400
43060	Utilities	-	37,000	37,000	37,000
43090	Equipment usage	-	500	500	-
43110	Contractual services	-	48,000	48,000	-
43150	Cost allocation charge	-	-	122,704	140,242
44100	Repairs to equipment	-	1,500	1,500	1,500
44120	Repairs to office equip	-	1,000	1,000	1,000
44300	Telephone	-	4,600	4,600	-
44350	Vehicle maintenance	-	350,000	350,000	400,000
44352	ISD service charge	-	7,881	4,729	14,113
44400	Janitorial services	-	1,100	1,100	1,100
44450	Postage	-	200	200	100
44550	Travel	-	11,200	11,200	11,200
44600	Laundry & towel service	-	2,000	2,000	2,000
44650	Training	-	5,300	5,300	5,300
44700	Computer software	-	2,500	2,500	-
44750	Liability	-	14,472	10,552	14,444
44751	Insurance/surety bond premium	-	-	3,402	3,398
44752	Auto insurance premiums	-	-	150,458	58,516
44760	Regulatory	-	-	-	4,000
44800	Membership and dues	-	1,100	1,100	1,100
45100	Books	-	500	500	-
45150	Furniture & equipment	-	1,500	1,500	2,000
45170	Computer hardware	-	3,000	3,000	-
45250	Office supplies	-	2,500	2,500	1,000
45300	Small tools	-	3,800	3,800	6,000
45350	General supplies	-	3,300	3,300	4,000
45450	Printing and graphics	-	4,000	4,000	4,000
45502	Fuel-natural gas	-	-	-	70,000
45503	Fuel - gasoline	-	300,000	300,000	300,000
45504	Fuel - diesel gas	-	100,000	100,000	100,000
45600	A & G overhead	-	269,800	269,800	-
45620	Material overhead	-	1,800	1,800	-
45621	Employee benefit overhead	-	299,300	299,300	-
46900	Business meetings	-	200	200	200
47000	Miscellaneous	-	10,000	10,000	10,000
	<b>Total Maintenance &amp; Operation</b>	-	<b>1,492,053</b>	<b>1,761,545</b>	<b>1,196,613</b>
<b>CAPITAL OUTLAY</b>					
51000	Capital outlay	-	-	-	35,000
	<b>Total Capital Outlay</b>	-	-	-	<b>35,000</b>
<b>TOTAL</b>		<b>\$ -</b>	<b>\$ 2,233,675</b>	<b>\$ 2,503,167</b>	<b>\$ 2,016,379</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
<u>Salaried Employees</u>				
Accountant II	1.00	-	-	-
Administrative Analyst	4.50	4.00	4.00	4.00
Administrative Assistant	6.00	6.00	6.00	6.00
Administrative Associate	3.00	3.00	3.00	3.00
Arborist Crew Supervisor	2.00	2.00	2.00	2.00
Arborist Technician	-	-	1.00	1.00
Assistant City Attorney	1.00	-	-	-
Assistant Construction Inspector	1.00	1.00	1.00	1.00
Assistant Environmental Technician	3.00	3.00	3.00	3.00
Assistant IT Applications Specialist	-	-	-	1.00
Assistant Project Manager	2.00	2.00	2.00	1.00
Assistant Parking Manager	1.00	1.00	1.00	1.00
Assistant Public Works Maint. Serv. Administrator	1.00	1.00	-	-
Assistant Traffic & Transportation Admin	1.00	1.00	1.00	1.00
Assistant Transit Manager	1.00	1.00	1.00	1.00
Building Repairer	4.00	4.00	4.00	4.00
Cement Worker Finisher	4.00	4.00	4.00	3.00
City Engineer	1.00	1.00	1.00	1.00
Civil Engineer I	2.00	2.00	1.00	1.00
Civil Engineer II	2.00	2.00	2.00	2.00
Civil Engineering Assistant	8.00	8.00	9.00	9.00
Civil Engineering Associate	3.00	3.00	2.00	2.00
Community Outreach Assistant	1.00	1.00	1.00	1.00
Community Service Officer	12.00	12.00	12.00	12.00
Construction Inspector	4.00	4.00	4.00	4.00
Custodial Supervisor	1.00	1.00	1.00	1.00
Custodial Worker	16.00	16.00	16.00	14.00
Customer Service Assistant	1.00	1.00	1.00	1.00
Customer Service Representative	8.00	8.00	8.00	8.00
Director of Public Works	1.00	1.00	1.00	1.00
Electrician	2.00	2.00	2.00	2.00
Engineering Aide	1.00	1.00	1.00	-
Engineering Project Specialist	2.00	2.00	2.00	2.00
Engineering Technician	2.00	2.00	2.00	2.00
Environmental Program Administrator	1.00	1.00	1.00	1.00
Equipment Maintenance Supervisor	4.00	4.00	4.00	4.00
Equipment Mechanic Helper	4.00	4.00	4.00	4.00
Equipment Mechanic I	7.00	7.00	7.00	7.00
Equipment Mechanic II	12.00	12.00	12.00	12.00
Equipment Operator I	7.00	7.00	7.00	6.00
Equipment Operator II	4.00	4.00	4.00	4.00
Equipment Service Worker	8.00	8.00	7.00	7.00
Equipment Welder	2.00	2.00	2.00	2.00
Executive Analyst	1.00	1.00	1.00	1.00
Executive Secretary (Steno)	1.00	1.00	1.00	1.00
Facility Maintenance Superintendant	1.00	1.00	1.00	1.00
Facility Maintenance Supervisor	1.00	1.00	1.00	1.00
Fleet Manager	1.00	1.00	1.00	1.00
General Counsel	1.00	-	-	-

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12
GIS Analyst	1.00	1.00	1.00	1.00
HVAC Control Tech	1.00	1.00	1.00	-
HVAC Mechanic	2.00	2.00	2.00	2.00
Integrated Waste Administrator	1.00	1.00	1.00	1.00
Integrated Waste Supervisor	4.00	4.00	4.00	4.00
Integrated Waste Truck Operator	41.00	41.00	41.00	41.00
Integrated Waste Worker	13.00	13.00	13.00	13.00
IT Applications Specialist	1.00	-	-	-
Legal Executive Secretary	0.25	-	-	-
Maintainance Worker	16.00	16.00	15.00	13.00
Mechanical Maintenance Administrator	1.00	1.00	1.00	1.00
Motor Sweeper Operator	4.00	4.00	4.00	4.00
Neighborhood Services Field Rep.	1.00	1.00	1.00	1.00
Office Operations Supervisor	3.00	3.00	3.00	3.00
Office Services Secretary (Steno)	1.00	1.00	1.00	1.00
Office Services Specialist I	2.00	2.00	2.00	2.00
Office Services Specialist II	1.00	1.00	1.00	-
Office Specialist I	1.00	1.00	2.00	2.00
Painter	2.00	2.00	2.00	2.00
Parking Manager	1.00	1.00	1.00	1.00
Parking Meter Collector/Repairer	3.00	3.00	4.00	4.00
PC Specialist	1.00	-	-	-
Planner	1.00	1.00	1.00	1.00
Plumber	1.00	1.00	1.00	1.00
Police Lieutenant	0.40	0.40	0.40	0.40
Police Parking Enforcement Supervisor	2.00	2.00	2.00	2.00
Police Sergeant	0.50	0.50	0.50	0.50
Principal Civil Engineer I	1.00	1.00	1.00	1.00
Principal Engineering Technician	2.00	2.00	2.00	2.00
Program Specialist	1.00	1.00	1.00	1.00
Project Management Administrator	1.00	1.00	1.00	1.00
Project Manager	2.00	2.00	3.00	3.00
Public Works Administrator	1.00	1.00	1.00	1.00
Public Works Maintenance Srv. Admin	1.00	1.00	1.00	1.00
Real Property Agent	1.00	1.00	1.00	1.00
Sr. Administrative Analyst	1.00	1.00	-	-
Sr. Building Repairer	1.00	1.00	1.00	1.00
Sr. Civil Engineer	3.00	3.00	3.00	3.00
Sr. Construction Inspector	1.00	1.00	1.00	1.00
Sr. Custodial Worker	3.00	3.00	3.00	3.00
Sr. Engineering Technician	4.00	4.00	4.00	4.00
Sr. Environmental Program Specialist	1.00	1.00	1.00	1.00
Sr. Environmental Technician	1.00	1.00	1.00	1.00
Sr. Equipment Mechanic	3.00	3.00	4.00	4.00
Sr. Executive Analyst	2.00	2.00	2.00	2.00
Sr. Integrated Waste Planner	1.00	1.00	1.00	1.00
Sr. Office Services Specialist	2.25	2.25	2.25	2.25
Sr. Planner	1.00	1.00	1.00	1.00
Sr. Project Manager	1.00	1.00	1.00	1.00
Sr. Street Maintenance Supervisor	-	-	1.00	1.00
Sr. Survey Technician	2.00	2.00	2.00	2.00

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
Personnel Classification Detail**

Classification	Actual 2009-10	Budget 2010-11	Revised Budget 2010-11	Adopted Budget 2011-12	
Sr. Tree Trimmer	2.00	2.00	2.00	2.00	
Sr. Wastewater Maintenance Worker	2.00	2.00	2.00	2.00	
Sign Painter	1.00	1.00	1.00	1.00	
Stores Clerk	1.00	1.00	1.00	1.00	
Street Crew Supervisor	2.00	2.00	2.00	2.00	
Street Maintenance Supervisor	2.00	2.00	-	-	
Street Maintenance Worker	14.00	14.00	14.00	12.00	
Survey Party Chief	2.00	2.00	2.00	2.00	
Survey Supervisor (Licensed)	1.00	1.00	1.00	1.00	
Traffic & Parking Supervisor	1.00	1.00	1.00	1.00	
Traffic & Transportation Admin.	1.00	1.00	1.00	1.00	
Traffic Engineer I	1.00	1.00	1.00	1.00	
Traffic Engineering Associate	1.00	1.00	1.00	1.00	
Traffic Painter	5.00	5.00	5.00	5.00	
Transit Assistant	1.00	1.00	1.00	1.00	
Transit Manager	1.00	1.00	1.00	1.00	
Tree Trimmer	4.00	4.00	4.00	4.00	
Urban Forester	1.00	1.00	-	-	
Wastewater Maintenance Crew Supervisor	2.00	2.00	2.00	2.00	
Wastewater Maintenance Superintendent	1.00	1.00	1.00	1.00	
Wastewater Maintenance Trainee	2.00	2.00	2.00	2.00	
Wastewater Maintenance Worker	9.00	9.00	9.00	9.00	
Yard Attendant	2.00	2.00	2.00	2.00	
Total Salaried Employees	<u>359.90</u>	<u>354.15</u>	<u>352.15</u>	<u>341.15</u>	
<u>Hourly Employees</u>	*	*	*		
Administrative Assistant	-	0.50	(1)	0.50 (1)	-
Administrative Intern	-	0.46	(1)	0.46 (1)	-
City Resource Specialist	1.50 (2)	2.00	(2)	2.00 (2)	-
Construction Inspector	-	0.87	(1)	0.87 (1)	-
Customer Service Representative	0.42 (1)	0.46	(1)	0.46 (1)	-
Customer Services Officer	1.26 (3)	-	-	-	-
Engineering Aide	-	0.50	(1)	0.50 (1)	-
Hourly City Worker	0.92 (2)	1.20	(2)	1.20 (2)	-
Integrated Waste Supervisor	0.42 (1)	0.46	(1)	0.46 (1)	-
Office Services Specialist I	-	0.92	(2)	0.92 (2)	-
Total Hourly Positions	<u>4.52</u>	<u>7.37</u>	<u>7.37</u>	<u>-</u>	<u>-</u>
Public Works Total	<u>364.42</u>	<u>361.52</u>	<u>359.52</u>	<u>341.15</u>	

\* Indicates number of positions corresponding to the stated Full-Time Equivalence (FTE)

# Adopted BUDGET

City of Glendale, CA  
2011 - 2012

*A fund to be known as  
and interest on the  
those from the dep  
and those which  
or are herein ordered  
credited to said fund, and all disbursements,  
general budget appropriations, excepting such appor  
some other  
at  
ated.*



# CITY OF GLENDALE

## GLOSSARY OF BUDGET TERMS

### **Accrual Basis of Accounting**

Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Expenses emphasize the matching of the obligation to disburse economic resources (cash and all other assets causing a change in net assets) to the period in which the obligation was incurred by the City.

### **Adopted Budget**

The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the adopting Council budget resolution.

### **Appropriation**

An authorization by the City Council to make expenditures/expenses and to incur obligations for a specific purpose within a specific time frame.

### **Assessed Valuation**

A dollar value placed on real estate or other property by Los Angeles County as a basis for levying property taxes.

### **Audit**

An examination and evaluation of the City's records and procedures to ensure compliance with specified rules, regulations, and best practices. The City Charter requires a yearly independent financial audit, by an independent certified public accountant that forms an audit opinion regarding the legitimacy of transactions and internal controls.

### **Balanced Budget**

When the total of revenues and other financing sources is equal to or greater than the total of expenditures and other financing uses.

### **Basis of Accounting**

The timing of recognition, that is, when the effects of transactions or events are recognized, for financial reporting or budgeting purposes. The three basis of accounting for governmental agencies are: (1) Cash Basis – when cash is received or paid; (2) Accrual Basis – when the underlying transaction or event takes place; (3) Modified Accrual Basis – revenues and

expenditures are recognized in the accounting period in which they become available and expenditures are recognized in the accounting period in which the fund liability occurred. Glendale uses the Modified Accrual Basis for Governmental Funds and Accrual Basis for Proprietary Funds.

### **Basis of Budgeting**

Refers to the method used for recognizing revenues and expenditures in the budget. Glendale's basis of budgeting is the same as their basis of accounting.

### **Bond**

A written promise to pay a specific sum of principal amount, at a specified date(s) in the future, together with periodic interest at a special rate.

### **Bond Proceeds**

Funds received from the sale or issuance of bonds.

### **Bonded Debt**

The amount at which a bond or note is bought or sold above its par value, or face value, without including accrued interest.

### **Budget**

A fiscal plan of financial operation comprised of estimated expenditures and the proposed means of financing them for a given period (usually a single fiscal year). The budget is proposed until it has been approved by the City Council through a series of budget study sessions and a formal budget hearing in June. Glendale's fiscal year is July 1 through June 30.

### **Budget Message**

The City Manager's general discussion of the budget which contains an explanation of principal budget items and summary of the City's financial status at the time of the message.

### **California Public Employees' Retirement System (CalPERS)**

The retirement system administered by the State of California, to which all permanent City employees belong.



# CITY OF GLENDALE

## GLOSSARY OF BUDGET TERMS

### **California Society of Municipal Finance Officers (CSMFO)**

A professional association of state, county, and local government finance officers in California. The organization promotes excellence in financial management through innovation, continuing education and professional development.

### **Capital Budget**

A financial plan of proposed expenses and associated revenues for the purchase or construction of capital improvements. The City of Glendale prepares a ten year plan called the Capital Improvement Program (CIP) Budget. Expenditures take place over one year or multiple years. Appropriations are added to projects each fiscal year as the CIP is adopted.

### **Capital Outlay**

A budget appropriation category for equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year.

### **Capital Project**

A permanent physical addition to the City's assets including the design, construction, and/or purchase of land, buildings, facilities, or major renovations.

### **Certificates of Participation (COPs)**

Debt instruments used to raise revenue for the City to fund items or activities such as equipment purchases or capital projects. Specific City assets or operating revenues are pledged to guarantee payment of the certificates.

### **Charges for Services**

Revenues collected as reimbursement for services provided to the public or to some other program/fund in the City.

### **City Charter**

The legal authority granted by the State of California establishing the City of Glendale and its form of government. The Charter also gives the City the ability to provide services and collect revenue to support those services.

### **Community Development Block Grant (CDBG)**

As established by the federal government, the CDBG program is a flexible program that provides communities with resources to address a wide range of unique community development needs. Based on the U.S. Department of Housing and Urban Development (HUD), the CDBG program is one of the longest continuously run programs at HUD since it began in 1974. The CDBG program provides annual grants on a formula basis to over 1,200 general units of local governments and States.

### **Comprehensive Annual Financial Report (CAFR)**

A government financial statement that provides a thorough and detailed presentation of the government's financial condition. It provides the Council, residents and other interested parties with information on the financial position of the City and its various agencies and funds. Report contents include various financial statements and schedules and all available reports by the City's independent auditors.

### **Consumer Price Index (CPI)**

The Consumer Price Index is a measure estimating the average price of consumer goods and services purchased by households. The change in this index from year to year is used to measure the cost of living and economic inflation.

### **Debt Service**

The payment of principal and interest on an obligation resulting from the issuance of bonds, notes, or certificates of participation.

### **Debt Service Requirements**

The amount of money required to pay interest on outstanding debt and required contributions to accumulate money for future retirement of bonds.

### **Deficit**

An excess of expenditures or expenses over revenues (resources) during an accounting period.

# CITY OF GLENDALE

## GLOSSARY OF BUDGET TERMS

### **Department**

An organization unit comprised of divisions, sections, and/or programs. A department has overall management responsibility for an operation or a group of related operations.

### **Depreciation**

Expiration in the service life of capital outlay assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. The portion of the cost of a capital asset that is charged as an expense during a particular period.

### **Designated Fund Balance**

The portion of fund balance segregated to reflect the City Council's intended use of resources.

### **Division**

A sub-section within a department which furthers the objectives of the City Council by providing specific services or products.

### **Electorate**

A body of qualified voters.

### **Encumbrances**

A legal obligation or commitment to pay funds in the future for a service or item, such as a long-term contract or purchase order. Encumbrances cease when the obligations are paid or terminated. The use of encumbrances prevents overspending and provides budgetary control to the organization.

### **Enterprise Fund**

In governmental accounting, an enterprise fund is one that provides goods or services to the public. Service fees, rather than taxes or transfers, are charged in order to fund the business which makes the fund self-supporting. An example is a government-owned utility.

### **Expenditure**

The actual spending of Governmental funds set aside by an appropriation.

### **Expense**

The actual spending of proprietary funds (Enterprise and Internal Service Fund types) set aside by an appropriation.

### **Fiscal Year**

A twelve-month period of time to which the annual budget applies. Fiscal years are designated by the calendar year that they begin and end. Abbreviation: FY. The City of Glendale's fiscal year is July 1 through June 30.

### **Fund**

In Governmental Accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with related liabilities and residual equities or balances, and changes therein. Funds are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

### **Fund Balance**

The amount of financial resources immediately available for use. Generally, this represents the accumulated annual operating surpluses and deficits since the fund's inception.

### **GANN Appropriations Limit**

Article XIII-B of the California State Constitution provides limits regarding the total amount of appropriations in any fiscal year from tax proceeds.

### **General Fund**

The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Departments financed by the General Fund include Police, Fire, Parks, Library, and administrative support departments (Finance, Human Resources, City Attorney, etc.)

### **General Obligation Bond (G.O.)**

A bond secured by a pledge of the issuer's taxing powers (limited or unlimited). More commonly the general obligation bonds of local governments are paid from ad valorem property taxes and other general revenues. Considered the most secure of all municipal debt. Limited in California by Proposition 13 to debt authorized by a vote of two thirds of voters in the case of local governments or a simple majority for state issuance.

# CITY OF GLENDALE

## GLOSSARY OF BUDGET TERMS

### **Generally Accepted Accounting Principles (GAAP)**

Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

### **Goal**

A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

### **Governmental Accounting Standards Board (GASB)**

The organization that establishes generally accepted accounting principles (GAAP) for states and local governments.

### **Government Finance Officers Association (GFOA)**

A professional association that enhances and promotes the professional management of state and local governments for the public benefits by identifying and developing financial policies and best practices through education, training, facilitation of member networking, and leadership. The organization sponsors award programs designed to encourage good financial reporting for financial documents including the Comprehensive Annual Financial Report (CAFR) and the annual budget.

### **Governmental Funds**

Funds generally used to account for tax-supported activities. City of Glendale's governmental funds include the General Fund, Special Revenue Funds, Capital Project Funds, and Debt Service Funds.

### **Grant**

Contributions, gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

### **Interfund Transfer**

Money transferred from one fund to another. These transfers may finance the operations of another fund or reimburse the fund for certain expenditures/expenses.

### **Internal Service Fund**

In governmental accounting, an internal service fund is a proprietary fund that provides services to other City departments and charges for services rendered, similar to a private business. It is intended to be self-supporting.

### **Legal Debt Limit**

In accordance with the City Charter Article XI Section 13, the total bonded debt of the City shall not exceed 15% of the assessed valuation of all property taxable for City purposes.

### **Modified Accrual Basis of Accounting**

Revenues are recognized as soon as they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

### **Non-departmental**

Appropriations of the General Fund not directly associated with a specific department. Expenditure items and certain types of anticipated general savings are included.

### **Operating Budget**

Annual appropriation of funds for on-going program costs, including salaries, benefits, maintenance, operations, debt service, capital outlay, and capital improvements.

### **Ordinance**

A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal standing than a Resolution.

# CITY OF GLENDALE

## GLOSSARY OF BUDGET TERMS

### **Performance Measure**

Quantitative and/or qualitative measures of work performed related to specific departmental or program objectives.

### **Proprietary Funds**

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows.

There are two different types of proprietary funds: enterprise funds and internal service funds.

### **Reimbursement**

Payment of amount remitted on behalf of another party, department, or fund.

### **Reserve**

An account used to record a portion of the fund balance as legally segregated for a specific use.

### **Resolution**

A special order of the City Council which has a lower legal standing than an ordinance. The City's budget is adopted via a Resolution of Appropriation.

### **Resources**

Supply of funds to be used in paying for planned expenditures.

### **Revenues**

Amount received for taxes, fees, permits, licenses, interest, intergovernmental sources, and other sources during the fiscal year.

### **Revenue Bonds**

A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

### **Salaries and Benefits**

A budget category which generally accounts for full-time and temporary employees, overtime expenses, and all employee benefits such as medical, dental, and retirement.

### **Self-insurance**

A term used to describe the retention of liabilities, arising out of the ownership of

property or from some other causes, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The City provides self-insurance for workers' compensation, general liability and unemployment. The City purchases outside insurance for excess coverage in these areas.

### **Special Revenue Funds**

This fund type collects revenues that are restricted by the City, State, or Federal Government as to how they may be spent. Most of the special revenue funds are grant revenues.

### **Tax Allocation Bonds**

Bonds issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above the pre-established base. The redevelopment creates this added value, known as the tax increment.

### **Transient Occupancy Tax (TOT)**

A tax imposed on individuals renting accommodations in hotels, motels and boarding houses.

### **Utility Users Tax (UUT)**

A tax imposed on users for various utilities including telecommunications, video, electricity, gas and water.

### **Undesignated Fund Balance**

Accounts used to record a portion of the fund balance not legally segregated for a specific used and, therefore, available for appropriation.

### **Vehicle License Fee (VLF)**

An annual fee on the ownership of a registered vehicle in California. It has been assessed on all privately owned registered vehicles in California in place of taxing vehicles as personal property since 1935. The VLF is paid to the Department of Motor Vehicles (DMV) at the time of annual vehicle registration. The fee is charged in addition to other fees, such as the vehicle registration fee, air quality fee, and commercial vehicle weight fee. VLF revenues are annually distributed to cities and counties.

Adopted  
6/28/11  
Manoukian/Najarian  
All Ayes

**RESOLUTION NO. GFA11-01**

**RESOLUTION ADOPTING THE GLENDALE FINANCING  
AUTHORITY BUDGET FOR THE 2011-12 FISCAL YEAR**

WHEREAS, the Glendale Financing Authority desires to adopt its budget for the 2011-12 fiscal year;

WHEREAS, said budget is established to be used for the purpose of paying the lease payments as described in the Lease Agreement between the City of Glendale and the Glendale Financing Authority;

WHEREAS, the one-time transfer of residual fund balance prior to the execution of the Lease Agreement is to be used for the City's capital expenditures only.

NOW, THEREFORE BE IT RESOLVED, that the amount of \$1,130,250 shall constitute the 2011-12 Glendale Financing Authority budget.

Adopted this 28th day of June, 2011.

  
\_\_\_\_\_  
Chairperson of the Glendale  
Financing Authority

ATTEST:   
\_\_\_\_\_  
Secretary of the Glendale  
Financing Authority



**CITY OF GLENDALE**  
DATE 6/23/2011  
**APPROVED AS TO FINANCIAL  
PROVISION FOR \$ 1,130,250**

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )

  
\_\_\_\_\_  
**Director of Finance**


I, Ardashes Kassakhian, Secretary of the Glendale Financing Authority, certify that the foregoing Resolution No. GFA11-01 was adopted by the Board of Directors of the City of Glendale Financing Authority at a joint meeting held with the City Council of the City of Glendale, California on the 28th day of June, 2011 and that the same was passed by the following vote:

Ayes: Manoukian, Najarian, Quintero, Weaver, Friedman

Noes: None

Absent: None

Abstain: None

**APPROVED AS TO FORM**  
  
\_\_\_\_\_  
CITY ATTORNEY  
DATE 6-23-11

  
\_\_\_\_\_  
Secretary, Financing Authority of  
the City of Glendale, California

**1 A**

**GLENDALE FINANCING AUTHORITY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	<b>Cable Access Fund</b>
<b>ESTIMATED FINANCING RESOURCES</b>	
<i>Revenue</i>	
Use of Money and Property	10,000
Charges for Services	600,000
Misc and Non-Operating Revenue	600
<i>Fund Balance-Prior Year</i>	519,650
<b>TOTAL RESOURCES</b>	<b>\$ 1,130,250</b>
 <b>ESTIMATED REQUIREMENTS</b>	
<i>Expenditures</i>	
Maintenance and Operations	
Lease Payment	532,000
Transfers to Other Funds	598,250
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,130,250</b>

**RESOLUTION ADOPTING THE GLENDALE REDEVELOPMENT  
AGENCY BUDGET FOR THE 2011-12 FISCAL YEAR**

WHEREAS, the Glendale Redevelopment Agency desires to adopt its budget for the 2011-12 fiscal year;

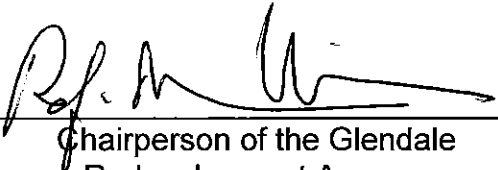
WHEREAS, State Law requires that all Redevelopment Agencies adopt an annual budget;

WHEREAS, the Agency hereby determines that the planning and administrative expenses provided in the Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement or preservation of low- and moderate-income housing;

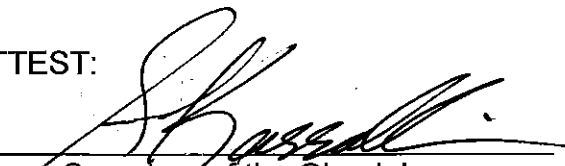
WHEREAS, a proposed Budget was presented to the Redevelopment Agency before June 1, 2011 totaling \$50,613,195.

NOW, THEREFORE BE IT RESOLVED, that the amount of \$50,613,195 shall constitute the 2011-12 Glendale Redevelopment Agency budget.

Adopted this 28th day of June, 2011.

  
Chairperson of the Glendale  
Redevelopment Agency

ATTEST:

  
Secretary of the Glendale  
Redevelopment Agency



CITY OF GLENDALE

DATE 6/21/2011

APPROVED AS TO FINANCIAL  
PROVISION FOR \$ 50,613,195

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )

  
Director of Finance


I, Ardashes Kassakhian, Secretary of the Redevelopment Agency of the City of Glendale, California, do certify that the foregoing Resolution No. R-909 was adopted by the Redevelopment Agency of the City of Glendale, California, and signed by the Chairman at a regular meeting thereof held on the 28th day of June, 2011 and that the same was passed by the following vote:

Ayes: Friedman, Najarian, Quintero, Weaver, Manoukian

Noes: None

Absent: None

**APPROVED AS TO FORM**

  
CITY ATTORNEY  
DATE 6-23-11

  
Secretary, Redevelopment Agency of  
the City of Glendale, California

AP-8

**GLENDALE REDEVELOPMENT AGENCY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	240	241	244
	<b>GRA</b>	<b>GRA</b>	
	<b>Administrative</b>	<b>Administrative</b>	<b>GRA Central</b>
	<b>Fund I</b>	<b>Fund II</b>	<b>Project Fund</b>
<b>ESTIMATED FINANCING RESOURCES</b>			
<i>Revenue</i>			
Property Taxes	9,576,758	6,790,255	-
Use of Money and Property	980,000	20,000	65,000
Revenue from Other Agencies	-	-	-
Charges for Services	16,000	-	-
Misc and Non-Operating Revenue	20,000	-	-
Transfers from Other Funds	-	-	-
Fund Balance-Prior Year	12,891,695	50,326	-
<b>TOTAL RESOURCES</b>	<b>\$ 23,484,453</b>	<b>\$ 6,860,581</b>	<b>\$ 65,000</b>
<b>ESTIMATED REQUIREMENTS</b>			
<i>Expenditures</i>			
Salaries and Benefits	2,093,804	291,208	-
Maintenance and Operations	11,777,649	5,315,373	-
Capital Projects	9,613,000	649,000	-
Transfers to Other Funds	-	605,000	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 23,484,453</b>	<b>\$ 6,860,581</b>	<b>\$ -</b>
Unallocated	-	-	65,000
<b>GRAND TOTAL</b>	<b>\$ 23,484,453</b>	<b>\$ 6,860,581</b>	<b>\$ 65,000</b>



**GLENDALE REDEVELOPMENT AGENCY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	245	246	247
	<b>Grand Central Creative Campus Fund</b>	<b>SF Rd Corridor Tax Share Fund</b>	<b>2010 Tax Allocation Bonds</b>
<b>ESTIMATED FINANCING RESOURCES</b>			
<i>Revenue</i>			
Property Taxes	-	-	-
Use of Money and Property	50,000	170,000	350,000
Revenue from Other Agencies	-	2,300,000	-
Charges for Services	-	-	-
Misc and Non-Operating Revenue	-	-	-
Transfers from Other Funds	605,000	-	-
Fund Balance-Prior Year	-	-	3,925,000
<b>TOTAL RESOURCES</b>	<b>\$ 655,000</b>	<b>\$ 2,470,000</b>	<b>\$ 4,275,000</b>
<b>ESTIMATED REQUIREMENTS</b>			
<i>Expenditures</i>			
Salaries and Benefits	-	-	-
Maintenance and Operations	-	-	-
Capital Projects	605,000	-	4,275,000
Transfers to Other Funds	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 605,000</b>	<b>\$ -</b>	<b>\$ 4,275,000</b>
Unallocated	50,000	2,470,000	-
<b>GRAND TOTAL</b>	<b>\$ 655,000</b>	<b>\$ 2,470,000</b>	<b>\$ 4,275,000</b>

**GLENDALE REDEVELOPMENT AGENCY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	248		302	304
	2011 TABs- Redevelopment Project	Sub-Total	2003 GRA Tax Allocation Bonds	2002 GRA Tax Allocation Bonds
<b>ESTIMATED FINANCING RESOURCES</b>				
<i>Revenue</i>				
Property Taxes	-	16,367,013	4,802,600	3,812,000
Use of Money and Property	-	1,635,000	100,000	110,000
Revenue from Other Agencies	-	2,300,000	-	-
Charges for Services	-	16,000	-	-
Misc and Non-Operating Revenue	-	20,000	-	-
Transfers from Other Funds	-	605,000	-	-
Fund Balance-Prior Year	1,881,000	18,748,021	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 1,881,000</b>	<b>\$ 39,691,034</b>	<b>\$ 4,902,600</b>	<b>\$ 3,922,000</b>
<b>ESTIMATED REQUIREMENTS</b>				
<i>Expenditures</i>				
Salaries and Benefits	-	2,385,012	-	-
Maintenance and Operations	-	17,093,022	4,802,600	3,812,000
Capital Projects	1,881,000	17,023,000	-	-
Transfers to Other Funds	-	605,000	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,881,000</b>	<b>\$ 37,106,034</b>	<b>\$ 4,802,600</b>	<b>\$ 3,812,000</b>
Unallocated	-	2,585,000	100,000	110,000
<b>GRAND TOTAL</b>	<b>\$ 1,881,000</b>	<b>\$ 39,691,034</b>	<b>\$ 4,902,600</b>	<b>\$ 3,922,000</b>

**GLENDALE REDEVELOPMENT AGENCY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	308	309-701	
	2010 GRA Tax Allocation Bonds	2011 GRA Tax Allocation Bonds	Total
<b>ESTIMATED FINANCING RESOURCES</b>			
<i>Revenue</i>			
Property Taxes	1,462,025	3,430,536	29,874,174
Use of Money and Property	-	-	1,845,000
Revenue from Other Agencies	-	-	2,300,000
Charges for Services	-	-	16,000
Misc and Non-Operating Revenue	-	-	20,000
Transfers from Other Funds	-	-	605,000
Fund Balance-Prior Year	-	-	18,748,021
<b>TOTAL RESOURCES</b>	<b>\$ 1,462,025</b>	<b>\$ 3,430,536</b>	<b>\$ 53,408,195</b>
<b>ESTIMATED REQUIREMENTS</b>			
<i>Expenditures</i>			
Salaries and Benefits	-	-	2,385,012
Maintenance and Operations	1,462,025	3,430,536	30,600,183
Capital Projects	-	-	17,023,000
Transfers to Other Funds	-	-	605,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,462,025</b>	<b>\$ 3,430,536</b>	<b>\$ 50,613,195</b>
Unallocated	-	-	2,795,000
<b>GRAND TOTAL</b>	<b>\$ 1,462,025</b>	<b>\$ 3,430,536</b>	<b>\$ 53,408,195</b>

Adopted  
6/28/11  
Mincey/Manoukian  
All Ayes

RESOLUTION NO. H-428

**RESOLUTION ADOPTING THE GLENDALE HOUSING  
AUTHORITY BUDGET FOR THE 2011-12 FISCAL YEAR**

**WHEREAS**, the Glendale Housing Authority desires to adopt its budget for the 2011-12 fiscal year.

**WHEREAS**, the Housing Authority hereby determines that the planning and administrative expenses provided in the Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement and preservation of low- and moderate-income housing and directly relate to the projects and programs funded by the Low and Moderate Income Housing Fund; and


**WHEREAS**, the Housing Authority finds that the expenditure of Housing Funds outside the Redevelopment Project areas (Central and San Fernando) will be of benefit to the Redevelopment Projects as the implementation of the Redevelopment Projects has and will continue to generate jobs in the Redevelopment Projects, thereby creating the need for programs throughout the City to increase the supply of affordable housing and improve and preserve the City's existing affordable housing stock.

**WHEREAS**, the Housing Authority anticipates some funds budgeted for 2010-11 will remain in several Redevelopment Set Aside and HOME program budgets at year end, these funds are to carryover in the 2011-12 Budget as follows: All Redevelopment Set Aside program funds remaining will carryover to 242-840-1223 Renter New Construction and Acquisition/Rehab Program. HOME funds will carryover to their current programs.

**WHEREAS**, a Proposed Budget was presented to the City Council and Housing Authority before June 1, 2011; totaling \$43,653,464.

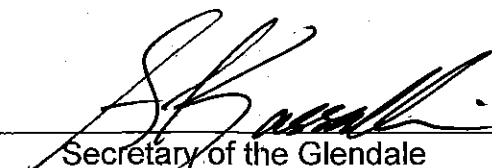
**NOW THEREFORE, BE IT RESOLVED** by The Glendale Housing Authority that, the amount of \$43,653,464 shall constitute the 2011-12 Glendale Housing Authority budget.

Adopted this 28th day of June, 2011.

**APPROVED AS TO FORM**  
  
**CITY ATTORNEY**  
**DATE** 6-23-11

  
Chairperson of the Glendale  
Housing Authority

ATTEST:

  
Secretary of the Glendale  
Housing Authority



**CITY OF GLENDALE**  
**DATE** 6/22/2011  
**APPROVED AS TO FINANCIAL**  
**PROVISION FOR \$** 43,653,464

  
Director of Finance

RESOLUTION NO. H-428  
Continued


STATE OF CALIFORNIA     )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE        )

I, Ardashes Kassakhian, Secretary of the Housing Authority of the City of Glendale, California, do certify that the foregoing Resolution No. H-428 was adopted by the Housing Authority of the City of Glendale, California, and signed by the Chairman at a regular meeting hereof held on the 28<sup>th</sup> day of June, 2011 and that the same was passed by the following vote:

Ayes: Friedman, Manoukian, Mincey, Najarian, Parazian, Weaver, Quintero

Noes: None

Absent: None

  
Secretary, Housing Authority of  
the City of Glendale, California

Adopted  
6/28/11  
Weaver/Quintero  
All Ayes

RESOLUTION NO. 11-133

**RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, CALIFORNIA  
MAKING FINDINGS WITH RESPECT TO ADMINISTRATIVE EXPENSES AND  
EXPENDITURES OUTSIDE THE REDEVELOPMENT PROJECT AREAS  
FOR THE 2011-12 HOUSING AUTHORITY BUDGET**

**WHEREAS**, the Housing Authority of the City of Glendale ("Housing Authority") administers the Redevelopment Agency's Low and Moderate Income Housing Fund pursuant to Health and Safety Code Section 33334.3 for the purpose of increasing, improving and preserving the City's affordable housing stock; and

**WHEREAS**, the Housing Authority must incur certain administrative expenses in connection with its programs to increase, improve and preserve the supply of affordable housing within the City; and

**WHEREAS**, the Housing Authority expends some of its funding from the Low and Moderate Income Housing Fund outside of the Redevelopment Agency's redevelopment project areas.

**NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE, CALIFORNIA AS FOLLOWS:**

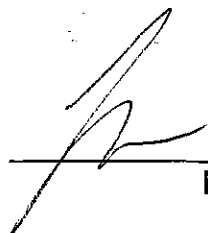
**SECTION 1.** The Council finds and determines that the planning and administrative expenses provided for in the Housing Authority Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement and preservation of low- and moderate-income housing and directly relate to the projects and programs funded by the Low and Moderate Income Housing Fund.

**SECTION 2.** The Council finds that the expenditure of Housing Funds outside the Redevelopment Project areas (Central and San Fernando) will be of benefit to the Redevelopment Agency's redevelopment project areas as the implementation of the Redevelopment Projects has and will continue to generate jobs in the Redevelopment Projects, thereby creating the need for programs throughout the City to increase the supply of affordable housing and improve and preserve the City's existing affordable housing stock.

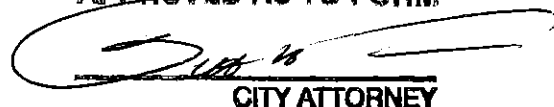
Adopted this 28th day of June, 2011.

ATTEST:

  
City Clerk

  
Mayor

APPROVED AS TO FORM

  
CITY ATTORNEY

DATE 6-23-11 1 A

RESOLUTION NO. 11-333  
Continued

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )

I, Ardashes Kassakhian, City Clerk of the City of Glendale, certify that the foregoing Resolution was adopted by the Council of the City of Glendale, California, at a joint meeting held on the 28th day of June 2011, and that the same was adopted by the following vote:

Ayes: Manoukian, Najarian, Quintero, Weaver, Friedman

Noes: None

Absent: None

Abstain: None

  
\_\_\_\_\_  
City Clerk

RESOLUTION NO. R-908

**RESOLUTION OF THE GLENDALE REDEVELOPMENT AGENCY  
MAKING FINDINGS WITH RESPECT TO ADMINISTRATIVE EXPENSES AND  
EXPENDITURES OUTSIDE THE REDEVELOPMENT PROJECT AREAS  
FOR THE 2011-12 HOUSING AUTHORITY BUDGET**

**WHEREAS**, the Housing Authority of the City of Glendale ("Housing Authority") administers the Redevelopment Agency's Low and Moderate Income Housing Fund pursuant to Health and Safety Code Section 33334.3 for the purpose of increasing, improving and preserving the City's affordable housing stock; and

**WHEREAS**, the Housing Authority must incur certain administrative expenses in connection with its programs to increase, improve and preserve the supply of affordable housing within the City; and

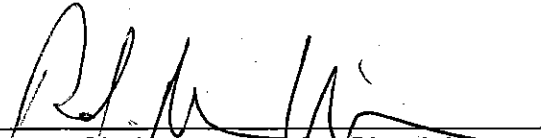
**WHEREAS**, the Housing Authority expends some of its funding from the Low and Moderate Income Housing Fund outside of the Redevelopment Agency's redevelopment project areas.

**NOW THEREFORE, BE IT RESOLVED BY THE GLENDALE REDEVELOPMENT AGENCY AS FOLLOWS:**

**SECTION 1.** The Glendale Redevelopment Agency finds and determines that the planning and administrative expenses provided for in the Housing Authority Budget to be made from the Low and Moderate Income Housing Fund are necessary for the production, improvement and preservation of low- and moderate-income housing and directly relate to the projects and programs funded by the Low and Moderate Income Housing Fund.

**SECTION 2.** The Glendale Redevelopment Agency finds that the expenditure of Housing Funds outside the Redevelopment Project areas (Central and San Fernando) will be of benefit to the Redevelopment Agency's redevelopment project areas as the implementation of the Redevelopment Projects has and will continue to generate jobs in the Redevelopment Projects, thereby creating the need for programs throughout the City to increase the supply of affordable housing and improve and preserve the City's existing affordable housing stock.

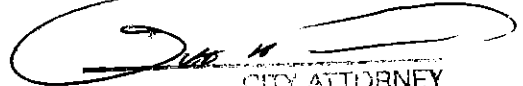
Adopted this 28th day of June, 2011.

  
Chairperson of the Glendale  
Redevelopment Agency

ATTEST:

  
Secretary of the Glendale  
Redevelopment Agency

APPROVED AS TO FORM

  
CITY ATTORNEY

DATE 6-23-11

**1 B**



RESOLUTION NO. R-908  
Continued

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )


I, Ardashes Kassakhian, Secretary of the Glendale Redevelopment Agency, certify that the foregoing Resolution was adopted by the Glendale Redevelopment Agency of the City of Glendale, California, at a joint meeting held on the 28th day of June, 2011, and that the same was adopted by the following vote:

Ayes: Friedman, Najarian, Quintero, Weaver, Manoukian

Noes: None

Absent: None

Abstain: None

  
Secretary, Redevelopment Agency  
of the City of Glendale, California

**GLENDALE HOUSING AUTHORITY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

	202	203	204
	Housing Assistance Fund	Home Grant Fund	Supportive Housing Grant Fund
<b>ESTIMATED FINANCING RESOURCES</b>			
<i>Revenue</i>			
Property Taxes	-	-	-
Use of Money and Property	21,233	-	-
Revenue from Other Agencies	15,565,668	2,104,436	2,443,451
Misc and Non-Operating Revenue	15,169,494	-	-
Fund Balance-Prior Year	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 30,756,395</b>	<b>\$ 2,104,436</b>	<b>\$ 2,443,451</b>
<b>ESTIMATED REQUIREMENTS</b>			
<i>Expenditures</i>			
Salaries and Benefits	2,372,231	210,624	134,686
Maintenance and Operations	28,110,381	1,893,812	2,308,765
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 30,482,612</b>	<b>\$ 2,104,436</b>	<b>\$ 2,443,451</b>
Unallocated	273,783	-	-
<b>GRAND TOTAL</b>	<b>\$ 30,756,395</b>	<b>\$ 2,104,436</b>	<b>\$ 2,443,451</b>

**GLENDALE HOUSING AUTHORITY**  
**SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

242

307

	<b>Low &amp; Moderate Housing Fund</b>	<b>Sub-Total</b>	<b>Low and Mod Loans Payable</b>
<b>ESTIMATED FINANCING RESOURCES</b>			
<i>Revenue</i>			
Property Taxes	3,607,008	<b>3,607,008</b>	3,056,113
Use of Money and Property	165,000	<b>186,233</b>	-
Revenue from Other Agencies	-	<b>20,113,555</b>	-
Misc and Non-Operating Revenue	250,000	<b>15,419,494</b>	-
Fund Balance-Prior Year	772,422	<b>772,422</b>	-
<b>TOTAL RESOURCES</b>	<b>\$ 4,794,430</b>	<b>\$ 40,098,712</b>	<b>\$ 3,056,113</b>
<b>ESTIMATED REQUIREMENTS</b>			
<i>Expenditures</i>			
Salaries and Benefits	2,278,072	<b>4,995,613</b>	-
Maintenance and Operations	2,516,358	<b>34,829,316</b>	3,056,113
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,794,430</b>	<b>\$ 39,824,929</b>	<b>\$ 3,056,113</b>
Unallocated	-	<b>273,783</b>	-
<b>GRAND TOTAL</b>	<b>\$ 4,794,430</b>	<b>\$ 40,098,712</b>	<b>\$ 3,056,113</b>

**GLENDALE HOUSING AUTHORITY  
SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2012**

309-840

	<b>2011 GRA Tax Allocation Bonds</b>	<b>Total Housing</b>
<b>ESTIMATED FINANCING RESOURCES</b>		
<i>Revenue</i>		
Property Taxes	772,422	7,435,543
Use of Money and Property	-	186,233
Revenue from Other Agencies	-	20,113,555
Misc and Non-Operating Revenue	-	15,419,494
Fund Balance-Prior Year	-	772,422
<b>TOTAL RESOURCES</b>	<b>\$ 772,422</b>	<b>\$ 43,927,247</b>
<b>ESTIMATED REQUIREMENTS</b>		
<i>Expenditures</i>		
Salaries and Benefits	-	4,995,613
Maintenance and Operations	772,422	38,657,851
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 772,422</b>	<b>\$ 43,653,464</b>
Unallocated	-	273,783
<b>GRAND TOTAL</b>	<b>\$ 772,422</b>	<b>\$ 43,927,247</b>

# GLENDALE



[www.ci.glendale.ca.us](http://www.ci.glendale.ca.us)