Human Resources

Mission Statement

To maximize the effectiveness, productivity and performance of the City of Glendale's human resources through the development of a workplace environment which is responsive to the needs of the organization and its employees.

	Expenditures Actual 2006-07	Current Year Appropriation 2007-08	Year to Date Expenditures 12/31/07	Estimated 2007-08	Budget 2008-09
General Fund					
Administration {101-206}	1,499,874	1,801,994	748,884	1,544,357	1,750,375
Citywide Training {101-205}	113,085	190,890	102,381	178,381	176,595
Total General Fund	\$ 1,612,959	\$ 1,992,884	\$ 851,265	\$ 1,722,738	\$ 1,926,970
Workers Compensation Fund					
Employee Health Services {614-211}	934,276	1,099,782	455,396	967,000	1,213,977
Compensation Insurance {614-215}	782,005	882,205	335,092	871,875	984,099
Safety {614-221}	367,476	518,881	138,755	358,305	546,113
Self Insurance {614-000}	6,607,380	6,494,132	3,212,930	7,387,820	7,298,811
Total Workers Comp Fund	\$ 8,691,137	\$ 8,995,000	\$ 4,142,173	\$ 9,585,000	\$ 10,043,000
Human Resources Grand Total	\$ 10,304,096	\$ 10,987,884	\$ 4,993,438	\$ 11,307,738	\$ 11,969,970
	Actual	Current Year		Estimated	Final Budget
	2006-07	2007-08		2007-08	2008-09
Total Salaried Positions	30.00	32.00		32.00	31.00

Human Resources

2007-08 Accomplishments	Corresponding Citywide Strategic Goals
Administration	
Completed labor negotiations with GPOA and GMA Police Sworn Managers, and published a four-year memorandum of understanding.	Safe Community
Completed three Executive level recruitments for the department heads of Glendale Water & Power, Finance and Fire.	Trust in Government
Reviewed Civil Service Hearing Procedures and revised to enhance the timeliness of said hearings.	Trust in Government
Through a collaborative process, selected software for on-line application tracking project.	Technology
Completed production of a community Police public safety recruitment outreach video.	Diversity
Received and processed over 6,000 applications, conducted 225 examination processes and certified 150 eligibility lists.	Economic Vitality
Conducted approximately 20 separate targeted outreach recruitment events.	Diversity
Conducted 2 Civil Service Appeal hearings.	Trust in Government
Conducted a comprehensive RFP for employee/labor relations legal services.	Trust in Government
Completed strategic plan for health benefits administration, which included feedback sessions with each of the employee associations.	Health & Wellness
Began process of selecting a new medical insurance broker.	Trust in Government
Selected new providers for COBRA administration and the Flexible Spending Account (FSA) plan.	Trust in Government
Began enhanced efforts to reach out to active employees and retirees with health and benefits information.	Health & Wellness
Modified employee service awards to replace the service pin with a more useful item.	Trust in Government
Training	
Trained 98% of entire workforce on Workplace Harassment. With the exception of five newly hired staff, all supervisory employees have attended the training.	Education, Knowledge, & Literacy
Implemented ADA Sensitivity & Awareness Training.	Diversity
Fifty-five employees completed and graduated from the Glendale Supervisory Academy - a comprehensive supervisory and leadership program designed to develop a successful leadership team to lead our organization into the future.	Education, Knowledge, & Literacy
Conducted over 100 quality training and developmental programs for the ongoing growth of City employees through the Glendale University Training program.	Education, Knowledge, & Literacy

2007-08 Accomplishments (continued)	Corresponding Citywide Strategic Goals
Workers Compensation	
In the interest of providing excellent customer services we now have established on going monthly or quarterly WC meetings with the Police, Fire, GWP and HR Departments.	Education, Knowledge, & Literacy
Coordinated the final phase of the implementation process of the State required Electronic	andrikassi ja serinnerikariitikkilmannarannan 1862 on on musikkilmääänne sääääään "MMMMAäääääää" on et minne "
Data Interchange (EDI) System. Currently we are successfully transmitting the basic claim information to the State electronically.	Technology
Identified and closed Future Medical Claims without any activity for two years.	Trust in Government
Identified claims that could have been resolved by use of a Structured Settlement to attempt closure.	Trust in Government
Hired a new Workers' Compensation Administrator.	Trust in Government
Evaluated & closed 570 claims, opened 264 new claims, & reduced inventory from 651 to 513 claims	Trust in Government
Employee Health Services EHS provided care for 139 first aid and medical only workers' compensation claims at a cost of 14% of what an external provider would charge.	Economic Vitality
EHS provides all required regulatory testing at 18% the cost of provision by an external provider and pre-placement/promotional exams at an average cost of \$23 per physical (16% of that of an external provider).	Economic Vitality
Lab work done during health screening assessments for 2007 showed 40% of those tested to have high levels of cholesterol (greater than 200). Of those 12% were in the dangerous level of greater than 240. It is estimated if those with cholesterol higher than 240 had gone unchecked, the cost to the City could be \$469,260 in medical expenses and lost time. This is \$42,266 per affected employee.	Economic Vitality / Health & Wellness
 Safety	
Developed City-Wide Inspection form for Departments to conduct facility inspections.	Trust in Government
Coordinated Joint class for Fire Department and Radio Shop on Communication Tower Climbing/Rescue.	Trust in Government
Developed report detailing Workers' Compensation Costs to aid in re-structuring rates charged to departments.	Trust in Government
Developed draft Injury/Illness Program for in conjunction with the Fire Department.	Trust in Government

Corresponding Citywide 2008-09 Goals **Strategic Goals** Administration Update the comprehensive outreach recruitment plan. Diversity Fully integrate the public sector ethics principles into our employment practices. Sense of Community Commence labor negotiations for GFFA and its corresponding GMA Fire management unit memoranda of understanding, and conduct related preparatory research, surveys and data Trust in Government gathering. Revise and update the Supervisor Manual, APM, Employee Handbook and Employee Trust in Government Relations Ordinance Trust in Government / Education. Implement the new job performance evaluation format and conduct related training. Knowledge, & Literacy Continue to enhance outreach to employees and retirees on health benefits information. Education, Knowledge, & Literacy Continue to work with Finance on overhaul of time and attendance process, and conduct Technology meet and confer with the employee associations on the impact of the proposed changes. Training Continue administration of the Glendale Supervisory Academy to help develop successful Education, Knowledge, & Literacy leaders for the future of the organization. Fully implement diversity awareness training for all current and newly hired City employees. Arts & Culture / Diversity Complete ADA Sensitivity & Awareness training for all employees. Trust in Government / Diversity Commence biennial Workplace Harassment training for all City employees in compliance Education, Knowledge, & Literacy with AB 1825 Graduate the third class and begin the fourth class of the Glendale Supervisory Academy Education, Knowledge, & Literacy Workers Compensation Implement training requirements mandated by the California Department of Insurance, Trust in Government which will require each Claims Analyst to attend classes related to Workers' Compensation legislation and claims management. Scan all closed Workers' Compensation claims into FileNet. This will allow for the eventual destruction of the "paper files." The Workers' Compensation Analysts will be able to access Technology the information via their computers.

2008-09 Goals (continued)	Corresponding Citywide Strategic Goals
Workers Compensation (continued) Initiate monthly informational meetings between the Workers' Compensation staff and the Department managers in Public Works, Parks and Community Development. These meetings are currently held with Police, Fire, GWP and Human Resources and provide education on the Workers' Compensation program, as well as a status of employees who are off-duty because of injury	Education, Knowledge, & Literacy
Employee Health Services Increase EHS' health screening utilization by 10%.	Health & Wellness
Safety Implement Injury/Illness Prevention Programs (required by Cal/OSHA) in Fire, Parks, and Community Development Departments.	Trust in Government
Implement changes to Low-Voltage Electrical Regulations in affected Departments.	Trust in Government
Develop and implement process to ensure lost and restricted work days for Workers' Compensation injuries are updated regularly.	Trust in Government

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditure 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Account Summary						
<u>Financial</u>						
Salaries & Benefits		1,117,301	1,344,346	548,145	1,240,712	1,323,930
Maintenance & Operation		366,737	457,648	200,739	303,645	426,445
Capital		15,836	-	-	-	-
Charges - Other Depts		-	-	_	-	_
	Total	\$ 1,499,874	\$ 1,801,994	\$ 748,884	\$ 1,544,357	\$ 1,750,375

Personnel Classification Detail

			Revised	
	Actual	Budget	Budget	Budget
	2006-07	2007-08	2007-08	2008-09
Administrative Assistant/Human Resources	0.00	1.00	1.00	1.00
Administrative Associate/Human Resources	1.00	1.00	1.00	1.00
Assistant Director - Human Resources	1.00	1.00	0.00	0.00
Customer Service Representative	2.00	1.00	1.00	1.00
Director of Human Resources	0.00	0.00	1.00	1.00
Human Resources Administrator	0.00	0.00	0.00	0.00
Human Resources Analyst	0.00	2.00	2.00	2.00
Human Resources Analyst II	3.00	2.00	1.00	0.00
Human Resources Associate	1.00	0.00	1.00	1.00
Human Resources Technician	1.00	0.00	0.00	0.00
Office Services Specialist II	0.00	2.00	2.00	2.00
Office Services Supervisor	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	1.00	2.00	2.00	2.00
Senior Office Services Specialist	1.00	1.00	1.00	1.00
TOTAL	12.00	14.00	14.00	13.00

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			Actual		Year to Date	Estimated	
		£	Expenditures	Current Year	Expenditure	Expenditures	Budget
			2006-07	2007-08	12/31/07	2007-08	2008-09
45050	Periodicals & Newspapers		250	500	-	200	200
45100	Books		-	200	-	200	200
45150	Furniture & Equipment		8,361	2,500	28	2,500	21,209
45170	Computer Hardware		1,190	-	-	-	-
45250	Office Supplies		31,656	64,144	18,325	45,000	62,852
45350	General Supplies		2,554	800	1,225	1,500	-
45450	Printing & Graphics		-	-	-	-	15,000
46900	Business Meetings		18,770	18,000	6,124	15,000	18,000
47000	Miscellaneous		4,287	3,710	1,389	2,778	3,797
		Total _	\$ 366,737	\$ 457,648	\$ 200,739	\$ 303,645	\$ 426,445

	Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditure 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Account Summary					
<u>Financial</u>					
Salaries & Benefits	_	-	-	_	_
Maintenance & Operation	113,085	190,890	102,381	178,381	176,595
Capital	· -	-	· -	· <u>-</u>	· -
Charges - Other Depts	_	-	-	-	-
Budgeted Underexpenditure		-			
Tot	al\$ 113,085_	\$ 190,890	\$ 102,381	\$ 178,381	\$ 176,595
Maintenance & Operation Detail					
42800 Auto Allowance	_	-	267	267	-
43080 Rent	_	-	2,515	2,515	_
43110 Contractual Services	91,359	177,640	53,171	114,171	147,695
43150 City Services	2,089	3,250	110	110	-
44450 Postage	5	-	-	-	_
44550 Travel	505	_	3,081	3,081	_
44650 Training	7,521	_	20,000	20,000	_
44800 Membership & Dues	2,292	-		2,500	3,000
45150 Furniture & Equipment	1,624	_	5,099	12,599	1,500
45250 Office Supplies	1,659	4,500	14,221	15,221	4,000
45350 General Supplies	1,565	2,000	80	80	-,555
45450 Printing & Graphics	-	-,000	-	2,000	10,000
46900 Business Meetings	4,466	3,500	3,837	5,837	10,400
47000 Miscellaneous	-,	-,555	-,	-,	-
Tot	al \$ 113,085	\$ 190,890	\$ 102,381	\$ 178,381	\$ 176,595

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COMPENSATION INSURANCE FUND SUMMARY OF THE BUDGET FOR THE YEAR ENDED JUNE 30, 2009 FUND 614

	Actual 2006-07	Current Year 2007-08	Year to Date 12/31/07	Revised Estimated 2007-08	Budget 2008-09
Estimated Financing Resources					
Revenue					
Charges For Services	9,159,722	8,679,000	3,935,273	9,171,000	9,629,000
Misc & Non-Operating Revenue	501,251	316,000	206,900	414,000	414,000
Fund Balance - Prior Year	-	-	-	-	-
Total Estimated Financing Resources	\$ 9,660,973	\$ 8,995,000	\$ 4,142,173	\$ 9,585,000	\$ 10,043,000
Estimated Requirements					
Salaries & Benefits	1,483,695	1,754,714	723,056	1,559,809	1,932,671
Maintenance & Operation	600,063	732,654	206,187	637,371	811,518
Capital	-	13,500	-	-	-
Self Insurance	6,607,380	6,494,132	3,212,930	7,387,820	7,298,811
Unallocated	969,836	-	-	-	-
Total Estimated Requirements	\$ 9,660,973	\$ 8,995,000	\$ 4,142,173	\$ 9,585,000	\$ 10,043,000

COMPENSATION INSURANCE FUND DETAIL OF FINANCIAL RESOURCES FUND 614

	Actual 2006-07	Current Year 2007-08	Year to Date 12/31/07	Revised Estimated 2007-08	Budget 2008-09
Charges For Services			12/01/07		
37000 Charges for Ins-Gov	6,453,499	6,233,000	3,232,444	6,465,000	6,788,000
37010 Charges for Ins-Ent	2,706,223	2,446,000	702,829	2,706,000	2,841,000
37020 Charges for Ins-Fid	-	-	-	-	-
Total	\$ 9,159,722	\$ 8,679,000	\$ 3,935,273	\$ 9,171,000	\$ 9,629,000
Misc & Non-Operating Revenue 38560 Miscellaneous Revenue	(101)	-	-	-	-
38710 Interest & Inv. Revenue	372,480	316,000	206,900	414,000	414,000
38715 Interest & Inv. GASB 31	128,872	<u>-</u>		-	
Total	\$ 501,251	\$ 316,000	\$ 206,900	\$ 414,000	\$ 414,000
Total Revenue	\$ 9,660,973	\$ 8,995,000	\$ 4,142,173	\$ 9,585,000	\$ 10,043,000

	E	Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Account Summary						
<u>Financial</u>						
Salaries & Benefits		602,200	647,806	291,625	585,092	770,434
Maintenance & Operation		332,076	438,476	163,770	381,908	443,543
Capital		-	13,500	-	-	-
Charges-Other Depts		-	-	-	~	-
	Total	\$ 934,276	\$ 1,099,782	\$ 455,396	\$ 967,000	\$ 1,213,977

			Revised	
	Actual	Budget	Budget	Budget
	2006-07	2007-08	2007-08	2008-09
Benefits Coordinator	1.00	0.00	0.00	0.00
Benefits Manager	0.00	1.00	1.00	1.00
Customer Service Representative	1.00	0.00	0.00	0.00
Health Services Administrator	1.00	1.00	1.00	1.00
Health Services Nurse	0.00	1.00	1.00	1.00
Health Services Nurse Educator	1.00	0.00	0.00	0.00
Health Services Nurse Practitioner	1.00	1.00	1.00	1.00
Medical Assistant	0.00	1.00	1.00	1.00
Sr. Office Srvc. Specialist	1.00	1.00	1.00	1.00
TOTAL	6.00	6.00	6.00	6.00

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
<u>Salarie</u>	s & Benefits					
41100	Salaries	464,404	489,799	229,500	448,999	564,642
41200	Overtime	79	1,000	-		
41300	Hourly Wages	21,832	58,108	7,167	25,000	59,851
41600	Compensated Absences	8,219	-	4,148	8,297	9,572
41700	Other Benefits	1,250	1,050	48	948	1,800
41800	Life Insurance	1,125	6,190	595	1,190	1,251
41900	Disability Insurance	3,094	3,003	1,550	3,100	3,446
42000	Vision Insurance	1,139	888	598	1,196	1,380
42100	Medical Insurance	35,781	21,917	16,896	33,792	46,603
42200	Dental Insurance	3,674	2,543	1,659	3,318	3,519
42300	Unemployment Insurance	506	478	237	473	562
42400	Compensation Insurance	4,448	3,821	1,302	2,603	3,096
42500	Medicare	7,019	6,924	3,393	6,786	8,164
42600	Social Security/PARS	211	-	-	325	778
42700	PERS Retirement	49,419	52,085	24,532	49,065	65,770
		Total \$ 602,200	\$ 647,806	\$ 291,625	\$ 585,092	\$ 770,434
	nance & Operation Detail					
43050	Repairs-Bldgs & Grounds	559	200	408	1,000	1,000
43060	Utilities	3,993	4,000	2,055	4,100	4,120
43080	Rent	60,890	57,886	29,329	55,995	61,572
43110	Contractual Services	154,595	267,200	86,667	226,562	263,400
43150	City Services	874	-	-	-	-
44120	Repairs to Office Equip	612	1,500	746	1,500	1,545
44300	Telephone	4,277	3,000	1,430	2,860	3,000

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
44350	Vehicle Maintenance	_		10		_
44400	Janitorial Services	400	-	-	-	_
44450	Postage	1,517	3,000	1,193	2,387	3,000
44550	Travel	2,331	5,795	588	5,795	6,255
44650	Training	3,783	4,000	852	1,547	4,000
44700	Computer Software	1,773	3,000	-	2,718	3,090
44750	Insurance & Surety Bonds	11,441	10,000	6,821	13,042	12,445
44760	Regulatory	115	-	-	•	-
44800	Membership and Dues	2,507	1,600	1,085	1,617	1,450
45050	Periodicals & Newspapers	339	1,500	98	447	1,000
45100	Books	1,346	1,000	188	1,228	1,500
45150	Furniture & Equipment	10,890	1,000	6,211	6,500	4,000
45170	Computer Hardware	1,463	200	-	-	2,000
45250	Office Supplies	11,641	9,000	4,053	193	12,000
45350	General Supplies	33,786	38,000	19,624	46,039	46,000
45400	Reports & Publications	-	500	-	-	-
45450	Printing and Graphics	-	1,500	261	420	600
46000	Depreciation	1,166	16,095	583	1,166	3,416
46900	Business Meetings	5,137	3,500	556	1,792	3,000
47000	Miscellaneous	3,463	5,000	140	5,000	5,150
47010	Discount Earned & Lost	(3)	-	(10)		
48563	Compensation Ins-Permanent	5,596	-	-		
48564	Compensation Ins-Medical	2,680	-	883		
48565	Compensation Ins-Other Exp	4,908				
	Total	\$ 332,076	\$ 438,476	\$ 163,770	\$ 381,908	\$ 443,543

	Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Account Summary					
<u>Financial</u>					
Salaries & Benefits	589,076	714,105	319,401	713,255	712,854
Maintenance & Operation	192,929	168,100	15,692	158,620	271,245
Capital	-	-	-	-	-
Charges-Other Depts	-	-	-	-	-
Tota	\$ 782,005	\$ 882,205	\$ 335,092	\$ 871,875	\$ 984,099

			Revised	
	Actual	Budget	Budget	Budget
	2006-07	2007-08	2007-08	2008-09
Customer Service Representative	1.00	1.00	1.00	1.00
Office Services Specialist I	1.00	1.00	1.00	1.00
Senior Workers Comp Analyst	1.00	1.00	1.00	1.00
Workers Comp Administrator	1.00	1.00	1.00	1.00
Workers Comp Analyst	2.00	2.00	2.00	2.00
Workers Comp Technician	2.00	2.00	2.00	2.00
TOTAL	8.00	8.00	8.00	8.00

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
	s & Benefits					
41100	Salaries	470,238	576,579	257,035	576,579	557,857
41200	Overtime	23	500	-	250	750
41300	Hourly Wages	14,048	13,474	6,490	13,474	16,963
41600	Compensated Absences	8,133	7,100	4,566	7,100	9,484
41700	Other Benefits	1,081	2,100	705	1,500	1,600
41800	Life Insurance	961	1,300	582	1,300	1,551
41900	Disability Insurance	2,820	2,850	1,628	2,850	3,498
42000	Vision Insurance	1,063	1,400	1,024	1,400	1,932
42100	Medical Insurance	27,099	34,480	14,198	34,480	36,000
42200	Dental Insurance	3,031	3,970	1,438	3,970	4,000
42300	Unemployment Insurance	507	500	264	500	575
42400	Compensation Insurance	4,457	4,000	1,450	4,000	3,162
42500	Medicare	4,946	4,800	2,734	4,800	8,335
42600	Social Security/PARS	11	200	-	200	-
42700	PERS Retirement	50,660	60,852	27,289	60,852	67,147
		Total \$ 589,076	\$ 714,105	\$ 319,401	\$ 713,255	\$ 712,854
	nance & Operation Detail					
42800	Auto Allowance	-	100	-	30	100
43050	Repairs-Bldgs & Grounds	-	500	-	250	250
43110	Contractual Services	96,706	110,000	565	110,000	201,000
43150	City Services	300	-	-	150	300
44120	Repairs to Office Equip	29	1,500	29	300	500
44300	Telephone	4,126	5,000	1,395	5,000	5,000
44450	Postage	898	4,000	105	2,500	3,000

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
44550	Travel	125	4,000		2,000	1,675
44650	Training	3,052	4,000	2,145	4,000	5,000
44700	Computer Software	9,079	4,000	-	4,000	25,000
44750	Insurance & Surety Bonds	8,610	9,000	5,270	9,000	12,670
44760	Regulatory	250	-	1,000	1,500	500
44800	Membership and Dues	715	1,000	410	1,000	1,000
45050	Periodicals & Newspapers	-	300	-	300	250
45100	Books	887	800	135	650	750
45150	Furniture & Equipment	2,101	3,600	-	2,000	4,000
45170	Computer Hardware	64	-	_	100	500
45250	Office Supplies	4,741	9,000	3,130	6,000	8,000
45350	General Supplies	-	1,800	_	800	500
46000	Depreciation	-	8,500	-	8,500	-
46900	Business Meetings	191	-	-	100	250
47000	Miscellaneous	440	1,000	126	440	1,000
48563	Compensation Ins-Permanent	28,390	-	-		
48564	Compensation Ins-Medical	19,542	-	125		
48565	Compensation Ins-Other Exp	12,681		1,256		
	Total	\$ 192,929	\$ 168,100	\$ 15,692	\$ 158,620	\$ 271,245

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	Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Account Summary					
<u>Financial</u>					
Salaries & Benefits	292,418	392,803	112,030	261,462	449,383
Maintenance & Operation	75,058	126,078	26,725	96,843	96,730
Capital	-	-	-	-	-
Charges-Other Depts					<u>-</u>
Total	\$ 367,476	\$ 518,881	\$ 138,755	\$ 358,305	\$ 546,113

Personnel Classification Detail

			Revised	
	Actual	Budget	Budget	Budget
	2006-07	2007-08	2007-08	2008-09
Administrative Assistant	1.00	1.00	0.00	0.00
Safety Administrator	1.00	1.00	1.00	1.00
Safety Services Specialist	1.00	0.00	1.00	1.00
Senior IT Applications Specialist	0.00	1.00	0.00	0.00
Senior Safety Services Specialist	0.00	1.00	1.00	1.00
Technical Staff Associate	1.00	0.00	1.00	1.00
TOTAL	4.00	4.00	4.00	4.00

		Actual Expenditures 2006-07	Current Year 2007-08	Year to Date Expenditures 12/31/07	Estimated Expenditures 2007-08	Budget 2008-09
Salaries	s & Benefits					
41100	Salaries	227,677	315,267	88,388	210,000	351,063
41200	Overtime	691	1,000	-	250	1,000
41600	Compensated Absences	4,038	3,000	1,590	3,000	5,566
41700	Other Benefits	1,052	700	98	700	1,100
41800	Life Insurance	507	4,461	253	3,000	910
41900	Disability Insurance	1,468	2,068	627	1,500	2,155
42000	Vision Insurance	552	612	276	612	1,104
42100	Medical Insurance	24,723	24,862	9,134	18,000	36,000
42200	Dental Insurance	2,248	2,559	712	1,400	4,000
42300	Unemployment Insurance	235	297	88	200	352
42400	Compensation Insurance	2,073	2,372	486	1,800	1,936
42500	Medicare	3,235	4,301	1,223	3,000	5,105
42600	Social Security/PARS					255
42700	PERS Retirement	23,920	31,304	9,154	18,000	38,837
	Total	\$ 292,418	\$ 392,803	\$ 112,030	\$ 261,462	\$ 449,383
	ance & Operation Detail					
42800	Auto Allowance	-	75	-	-	-
42900	Uniform Allowance	150	-	-	150	300
43050	Repairs-Bldgs & Grounds	-	1,500	-	-	250
43110	Contractual Services	15,343	32,000	1,220	18,000	17,000
43150	City Services	316	-	-	-	250
44100	Repairs to Equipment	-	500	-	500	500
44120	Repairs to Office Equip	-	1,000	-	100	250
44250	Communication Maint	•	2,500	-	750	1,000

Budget

2008-09

3,000

Current Year

2007-08

2,000

Year to Date

Expenditures

12/31/07

1,448

Estimated

Expenditures

2007-08

2,700

Actual

Expenditures

2006-07

2,526

44300

Telephone