

City of Glendale
Budget Study Session #3
May 13, 2014



Agenda

- Capital Improvement Program
- GWP Capital Improvement Program
- 2014 User Fee Study & Other Proposed Fee Changes

Capital Improvement Program (CIP)



Capital Improvement Program

- CIP Summary
- CIP General Fund (401)
 - Sales Tax Funding
 - FY 2014-15 Proposed Budget & Budget Summary
 - Project Summary
- CIP Other Funds
 - Community Services & Parks, Library, Arts & Culture and Public Works
- CIP Recap

Note: GWP CIP will be covered later in the presentation

CIP Summary (1 of 2)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
General Fund (401)			
Non Grant Projects	\$ 26,281	\$ 6,841	\$ 7,105
Grant Projects	27,896	3,829	-
General Fund Total	\$ 54,177	\$ 10,670	\$ 7,105
Community Services & Parks			
CDBG (201)	\$ 3,739	\$ 836	\$ 253
Parks Mitigation Fee Fund (405)	5,296	4,212	760
Parks Quimby Fee Fund (408)	379	2	-
CIP Reimbursement Fund (409)	-	-	350
Recreation Fund (501)	1,608	1,234	1,350
CSP Total	\$ 11,022	\$ 6,284	\$ 2,713
Library, Arts & Culture			
Library Mitigation Fee Fund (407)	\$ 12	\$ -	\$ 45
Library, Arts & Culture Total	\$ 12	\$ -	\$ 45

Note: GWP CIP will be covered later in the presentation

CIP Summary (2 of 2)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Public Works			
PW Special Grant Fund (252)	\$ 8,214	\$ 4,874	\$ -
Measure R Local Return Fund (254)	1,690	1,686	4,993
Measure R-Regional Return Fund (255)	13,667	4,957	2,400
Transit Prop A Local Return Fund (256)	132	132	-
Transit Prop C Local Return (257)	-	-	250
Transit Utility Fund (258)	2,005	2,005	4,631
State Gas Tax Fund (402)	50,236	4,789	5,004
CIP Reimbursement Fund (409)	433	374	-
Parking Fund (520)	2,915	1,428	1,150
Sewer Fund (525)	81,669	55,417	13,090
Refuse Disposal Fund (530)	1,020	672	-
Public Works Total	\$ 161,981	\$ 76,334	\$ 31,518
Grand Total	\$ 227,192	\$ 93,288	\$ 41,381

Note: GWP CIP will be covered later in the presentation

Capital Improvement Program
General Fund
Fund 401



CIP General Fund

Sales Tax Funding

(In Millions)

Fiscal Year	CIP Fund 401	% of Sales Tax	Fiscal Year	CIP Fund 401	% of Sales Tax
FY 2002-03	\$15.2	50%	FY 2012-13	\$ 0.3	1%
FY 2003-04	4.0	14%	FY 2013-14	0.3	1%
FY 2004-05	3.1	14%	FY 2014-15 Est	0.3	1%
FY 2005-06	3.4	14%	FY 2015-16 Est	0.5	1.25%
FY 2006-07	3.1	14%	FY 2016-17 Est	0.6	1.5%
FY 2007-08	3.3	14%	FY 2017-18 Est	0.7	1.75%
FY 2008-09	3.0	14%	FY 2018-19 Est	0.8	2%
FY 2009-10	0.9	4%	FY 2019-20 Est	0.9	2%
FY 2010-11	-	0%	FY 2020-21 Est	0.9	2%
FY 2011-12	-	0%	FY 2021-22 Est	0.9	2%

CIP General Fund

FY 2014-15 Proposed Budget

(In Thousands)

	Non-Grant Funded	Grant Funded	Total
Projected Resources			
Scholl Canyon Tipping Fee	\$ 3,200	\$ -	\$ 3,200
Transfer in – GF (Sales Tax)	347	-	347
Transfer In – GF (Fund Balance)	5,000	-	5,000
Total Resources	\$ 8,547	\$ -	\$ 8,547
Projected Appropriation			
Proposed FY 2014-15 Budget	\$ 7,105	\$ -	\$7,105
Transfer to Fund 403 (Landfill)	2,000	-	2,000
Total Budget	\$ 9,105	\$ -	\$ 9,105
Net Surplus / (Use of Fund Balance)	\$ (558)	\$ -	\$ (558)

CIP General Fund

FY 2014-15 Budget Summary

(In Thousands)

Projected Resources	\$	8,547
Less Appropriations		(9,105)
FY 2014-15 Net Surplus / (Use of Fund Balance)	\$	(558)
Beginning Fund Balance (Est) @ 7/1/2014		1,091
Ending Fund Balance (Est) @ 6/30/2015	\$	533
Reserved for PEG Capital		(398)
Available Ending Fund Balance (Est) @ 6/30/2015	\$	135

CIP General Fund – Non Grants

Project Summary (1 of 4)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Management Services			
Electronic Infrastructure Upgrade	\$ 200	\$ 18	\$ -
Police			
Replace Police CAD System	3,591	-	-
Fire			
Fire Station 29 Reconstruction	4	-	1,000
Training Center Burn Bldg	80	64	-
Roof Repair/Replacement FS 21	500	500	-
Fire Alarm Panel Replacement FS 21	57	57	-
Repair Pump Drafting Pit	35	2	-

CIP General Fund – Non Grants

Project Summary (2 of 4)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Public Works			
ADA Facility Modification	\$ 956	\$ 241	\$ 125
Signal Power Backup System	350	339	169
Project Management Staff	-	-	75
Community Services & Parks			
Civic Auditorium Landscaping	754	17	-
Maple Park	1,399	1	-
Rockhaven Rehabilitation	876	8	30
Adult Recreation Center Tennis Court Rep	659	345	-

CIP General Fund – Non Grants

Project Summary (3 of 4)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Community Services & Parks (Continued)			
Civic Auditorium Traffic Improvements	\$ 85	\$ -	\$ -
Parks Unanticipated Repairs	500	53	200
Verdugo Adobe Restroom Renovation	363	9	-
Palmer Park Playground Equipment	51	20	-
Brand West Playground Equipment	250	85	-
Pacific Community Center	3,469	3,349	-
Dunsmore Park Lighting Replacement	-	-	300
Brand Park Restroom Demo	-	-	75
Project Management Staff	-	-	25

CIP General Fund – Non Grant

Project Summary (4 of 4)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Library, Arts & Culture			
Brand Library Renovation	\$ 9,526	\$ 1,391	\$ -
Central Library Renovation	1,677	12	5,000
Montrose Branch Library	253	145	-
Chevy Chase Branch Update	128	-	-
Branch Libraries	468	185	106
Central Library NMTC Consultant	50	-	-
CIP General Fund - Non Grant Total	\$ 26,281	\$ 6,841	\$ 7,105

CIP General Fund – Grant Projects

Project Summary (1 of 2)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
General Fund - Grant Projects			
TDA funds for CIP	\$ 1,519	\$ 105	\$ -
Interstate 5/Western Interchange	12,355	1,592	-
Flower Street Improvements	2,242	168	-
Traffic Light Sync-Glendale/Verdugo	1,798	365	-
Traffic Light Sync-Brand Blvd	930	105	-
Traffic Light Sync-Colorado/SFR	613	112	-
I-5/SR134 Congestion MGMT	814	73	-
Fiber Optic Interconnect-IEN	1,433	298	-
Glendale Riverwalk Phase I	173	7	-
Recreational Trail Program	196	3	-
LA County Competitive Trails	123	1	-

CIP General Fund – Grant Projects

Project Summary (2 of 2)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
General Fund - Grant Projects			
Maryland Mini Park	\$ 1,725	\$ 31	\$ -
Riverwalk LA Outfall Bridge	975	969	-
Maple Park	3,000	-	-
CIP General Fund – Grant Projects Total	\$ 27,896	\$ 3,829	\$ -

Capital Improvement Program Other Funds



Capital Improvement Program

Other Funds

■ Community Services & Parks

- CDBG Fund 201
- Parks Mitigation Fee Fund 405
- Parks Quimby Fee Fund 408
- CIP Reimbursement Fund 409
- Recreation Fund 501

■ Library, Arts & Culture

- Library Mitigation Fee Fund 407

■ Public Works

- Public Works Special Grant Fund 252
- Measure R Local Return Fund 254
- Measure R-Regional Return Fund 255
- Transit Prop A Local Return Fund 256
- Transit Prop C Local Return Fund 257
- Transit Utility Fund 258
- State Gas Tax Fund 402
- CIP Reimbursement Fund 409
- Parking Fund 520
- Sewer Fund 525
- Refuse Fund 530

Note: GWP CIP will be covered later in the presentation

Community Services & Parks

Project Summary (1 of 5)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
CDBG Fund 201			
Maryland Avenue Park	\$ 163	\$ -	\$ -
S.H. Hope and Compassion Center Permanent Supportive Housing Project	141	24	-
Carr and Maple Park Upgrades	1,147	31	-
S.H. HO Hope Renovation	130	26	-
Pacific Park Artificial Turf	1,041	31	-
Palmer Park Improvement	655	441	253
Palmer/Pacific Playground Equipment	462	283	-
Sub Total	\$ 3,739	\$ 836	\$ 253

Community Services & Parks

Project Summary (2 of 5)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Parks Mitigation Fee Fund 405			
Adult Rec. Center Tennis Court Repair	\$ 350	\$ 344	\$ -
Verdugo Adobe Restroom Renovation	180	-	-
Planning & Design Studies	200	83	100
Sports Complex Batting Cage	400	389	-
Riverwalk Phase I & II	100	1	-
Pedestrian Paseo from Central Park	100	-	-
Deukmejian Nature Educational Center	1,500	1,497	-
Mid City Parking Dev. Master Plan	100	88	-
Urban & Natural Trails	100	74	100

Community Services & Parks

Project Summary (3 of 5)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Parks Mitigation Fee Fund 405 (Continued)			
Outdoor Fitness Equipment	\$ 100	\$ 72	\$ 50
Pacific Park/Pool/Community Center Wayfinding	150	12	-
Maple Park Improvement Project	450	113	-
Civic Auditorium Traffic Improvements	50	40	-
Stengel Field Rehab/Design/Const.	150	133	300
Fremont Park Renovation/Design	150	150	-
Riverwalk LA Outfall Bridge	50	50	-
Central Park Plaza	50	50	100
Palmer Park Improvements	1,116	1,116	-
Brand Park Signs	-	-	110
Sub Total	\$ 5,296	\$ 4,212	\$ 760

Community Services & Parks

Project Summary (4 of 5)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Parks Quimby Fee Fund 408			
Citywide Playground Equipment	\$ 332	\$ 2	\$ -
Stengel Field Master Plan	46	-	-
Verdugo Park Master Plan	1	-	-
Sub Total	\$ 379	\$ 2	\$ -
CIP Reimbursement Fund 409			
Palmer Park Improvements	\$ -	\$ -	\$ 350
Sub Total	\$ -	\$ -	\$ 350

Community Services & Parks

Project Summary (5 of 5)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Recreation Fund 501			
Citywide Playground Equipment	\$ 150	\$ 139	\$ -
Civic Auditorium Roof Replacement	360	17	-
Civic Auditorium HVAC Replacement	550	538	150
Civic Auditorium Exterior Painting	250	242	-
Freemont Tennis Court-Lighting	298	298	-
Sports Complex Artificial Turf Replacement	-	-	1,100
Citywide Ballfield Renovation Program	-	-	100
Sub Total	\$ 1,608	\$ 1,234	\$ 1,350
Total Community Services & Parks	\$ 11,022	\$ 6,284	\$ 2,713

Library, Arts & Culture

Project Summary

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Library Mitigation Fee Fund 407			
2012 Collection Addition	\$ 12	\$ -	\$ 45
Total Library, Arts & Culture	\$ 12	\$ -	\$ 45

Public Works

Project Summary (1 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Public Works Special Grant Fund 252			
Verdugo Road Traffic Signal	\$ 700	\$ 144	\$ -
Grandview/Sonora RR Crossing	2,107	161	-
SR2S Cycle 8	449	3	-
Safe Route to School Ph 4 (Cyc 11)	449	57	-
Verdugo & Honolulu Intersection Mod	376	376	-
SR134 Fwy Ramps/Harvey & Wilson	333	333	-
Glendale Avenue Street & Wastewater Capacity Improvement	3,800	3,800	-
Sub total	\$ 8,214	\$ 4,874	\$ -
Measure R Local Return Fund 254			
Beeline Maintenance & Operation	\$ 1,690	\$ 1,686	\$ 4,993
Sub total	\$ 1,690	\$ 1,686	\$ 4,993

Public Works

Project Summary (2 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Measure R-Regional Return Fund 255			
Traffic Light Sync-Colorado/SFR	\$ 352	\$ 11	\$ -
Riverwalk LA River Bridge PE	600	590	-
Riverwalk Outfall Bridge	475	445	-
Fairmont Ave Park & Ride Facility	540	22	-
Grandview/Sonora RR Crossing	4,550	316	-
Central Ave Imprv Broadway/SR	3,250	-	-
SR134/Glendale Interchange Mod	200	200	1,200
Const. of Citywide Bicycle Facilities	500	500	-
Verdugo & Honolulu Intersection Mod	400	400	-
SR134 Fwy Ramps/Harvey & Wilson	650	650	-
Verdugo/Honolulu/Montrose Mod	400	400	-

Public Works

Project Summary (3 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Measure R-Regional Return Fund 255			
(Continued)			
Colorado St/Widening Btw Brand	\$ 350	\$ 29	\$ -
SR134 Glendale Ave Interchange	1,400	1,394	-
Ocean View Blvd. Traffic Signal	-	-	600
Verdugo Rd. Traffic Signals Modification	-	-	600
Sub total	\$ 13,667	\$ 4,957	\$ 2,400

Public Works

Project Summary (4 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Transit Prop A Local Return Fund 256			
Bus Benches and Shelters	\$ 132	\$ 132	\$ -
Sub total	\$ 132	\$ 132	\$ -
Transit Prop C Local Return 257			
Refurbishment of Glendale Transportation Center	\$ -	\$ -	\$ 250
Sub total	\$ -	\$ -	\$ 250

Public Works

Project Summary (5 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Transit Utility Fund 258			
Universal Fare System	\$ 445	\$ 445	\$ -
Beeline Maintenance & Op. Facility	1,560	1,560	4,631
Sub total	\$ 2,005	\$ 2,005	\$ 4,631
State Gas Tax Fund 402			
Street Resurfacing Program	\$ 19,813	\$ 1,066	\$ 1,465
Gutter Construction Program	11,842	255	974
Street Reconstruction Program	11,960	2,292	1,465
Street Name Signs Citywide Inventory	1,188	353	-
Traffic Light Sync-Glendale/Verdugo	873	88	-
Traffic Light Sync-Brand Blvd	451	25	-
Traffic Light Sync-Colorado/SFR	297	11	-

Public Works

Project Summary (6 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
State Gas Tax Fund 402 (Continued)			
I-5/SR134 Congestion Mgmt	\$ 204	\$ 85	\$ -
Fiber Optic Interconnect-IEN	426	87	-
Pacific Fiber Optic Interconnection	200	178	-
Central & Los Feliz Signal Upgrade	220	-	-
Street Tree Maintenance	500	8	500
Sidewalk Maintenance Program	2,000	190	500
Slurry Seal Maintenance Program	220	109	100
Verdugo/Honolulu/Montrose Modification	42	42	-
Sub Total	\$ 50,236	\$ 4,789	\$ 5,004

Public Works

Project Summary (7 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
CIP Reimbursement Fund 409			
Central & Los Feliz Signal Upgrade	\$ 59	\$ -	\$ -
Verdugo/Honolulu/Montrose Modification	374	374	-
Sub total	\$ 433	\$ 374	\$ -
Parking Fund 520			
Parking Lot Resurfacing	\$ 400	\$ 140	\$ -
Exchange Parking Structure Improvement	800	717	-
Parking Lot Meter Pay Stations	1,290	271	-
Civic Center Parking Garage LED Lighting	125	-	-
Parking Lot & Meter Improvements	300	300	-

Public Works

Project Summary (8 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Parking Fund 520 (Continued)			
LED Lighting Upgrade	\$ -	\$ -	\$ 400
Lighting Upgrade at Brand Park and Library	-	-	750
Sub total	\$ 2,915	\$ 1,428	\$ 1,150
Sewer Fund 525			
Doran Pump Station Rehab	\$ 2,327	\$ -	\$ -
Bus Maintenance/Natural Gas Facility	106	33	-
CMP Replacement	500	242	129
Sewer Reconstruction Program	5,486	1,649	829
Wastewater Capacity Improvement	4,435	550	582
Stormwater Pollutant Treatment	2,500	2,500	-
Arch Place Storm Drain Ext	538	40	-

Public Works

Project Summary (9 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Sewer Fund 525 (Continued)			
Canada Blvd. Storm Drain Sys	\$ 3,012	\$ 433	\$ -
Hyperion Wastewater System	19,500	11,993	6,000
LA-Glendale Water Reclamation Plant	19,500	18,041	5,500
Emergency Sewer and Storm Drain Repair Program	1,400	302	-
Glenoaks/Adam Storm Drain System	690	690	-
San Fernando & Western Storm Drain	950	172	-
San Fernando & Highland Storm Drain	675	573	-
Glenmore Blvd. Storm Drain System	1,300	1,300	-
Chevy Chase Sewer Diversion Design	1,750	-	-

Public Works

Project Summary (10 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Sewer Fund 525 (Continued)			
Chevy Chase Sewer Diversion Project	\$ 12,000	\$ 11,928	\$ -
Glendale Ave Wastewater Capacity Improvement Project	1,500	1,492	-
Tyburn St Wastewater Capacity Improvement	2,000	1,998	-
Pacific & Burchett Wastewater Capacity Improvement	1,500	1,481	-
Sludge and Debris Drying Facility	-	-	50
Sub Total	\$ 81,669	\$ 55,417	\$ 13,090

Public Works

Project Summary (11 of 11)

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
Refuse Fund 530			
Scholl Canyon Landfill Expansion Environment Study	\$ 1,020	\$ 672	\$ -
Sub Total	\$ 1,020	\$ 672	\$ -
Total Public Works	\$ 161,981	\$ 76,334	\$ 31,518

Capital Improvement Program Summary



CIP Summary

(In Thousands)

	Life To Date Project Budget	Remaining Budget 3/31/14	Proposed FY 2014-15
General Fund (401)			
Management Services	\$ 200	\$ 18	\$ -
Police	3,591	-	-
Fire	676	623	1,000
Public Works	1,306	580	369
Community Services & Parks	8,406	3,887	630
Library, Arts & Culture	12,102	1,733	5,106
Grant Projects	27,896	3,829	-
General Fund Sub Total	\$ 54,177	\$ 10,670	\$ 7,105
Community Services & Parks	\$ 11,022	\$ 6,284	\$ 2,713
Library, Arts & Culture	\$ 12	\$ -	\$ 45
Public Works	\$ 161,981	\$ 76,334	\$ 31,518
Total	\$ 227,192	\$ 93,288	\$ 41,381

Glendale Water & Power

Capital Improvement Projects Five Year Plan



Agenda

■ Electric Utility

- Summary: Five Year Capital Plan
- Annual Project Budgets
- Electric Fund Projected Cash Balances June 30, 2014

■ Water Utility

- Summary: Five Year Capital Plan
- Annual Project Budgets
- Water Fund Projected Cash Balances June 30, 2014

Glendale Water & Power

Electric Utility

Glendale Water & Power

Electric Distribution CIP Projects (1 of 3)

(In Thousands)

Distribution Capital	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Acacia Getaways	\$ -	\$ -	\$ -	\$ 1,139	\$ 1,105	\$ 2,244	Reliability
Grandview Getaways	740	1,111	151	-	-	2,002	Reliability
Unident 12kV System Expns	260	266	381	393	401	1,701	Customer Paid
Kellogg-Grandview-Western	-	299	-	-	-	299	Reliability
Cable Replacements	532	532	532	532	532	2,660	Reliability
Feeder Refusing	154	154	154	154	154	770	Reliability
Electrical Vault Replacement	523	523	523	523	523	2,615	Mandated
Acacia Substation	-	-	-	7,834	5,000	12,834	Reliability
Grandview Substation	7,835	5,000	-	-	-	12,835	Reliability
Deteriorated Pole Replcmn't	465	465	465	465	465	2,325	Mandated
Substation Breaker Replcmn't	246	246	246	246	246	1,230	Reliability

Glendale Water & Power

Electric Distribution CIP Projects (2 of 3)

(In Thousands)

Distribution Capital (Con't)	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Relay Protection Improvements	\$ 249	\$ 249	\$ 249	\$ 249	\$ 249	\$ 1,245	Reliability
Transformer Purchases	200	200	500	500	500	1,900	Customer Paid
Meter Purchases	225	225	225	225	225	1,125	Customer Paid
Distribution Automation	822	822	822	822	822	4,110	Modernization
Electric Vehicle Charger Program	200	100	100	100	100	600	Modernization
DMS-OMS System Integration	1,341	-	-	-	-	1,341	Modernization
DMS-OMS Hardware/Software	400	-	-	-	-	400	Modernization
Modernization IT Support	420	201	201	201	201	1,224	Modernization
Conservation Voltage Reduction	571	-	-	-	-	571	Modernization
E-Care Upgrade	187	-	-	-	-	187	Modernization
Mobile Workforce	-	408	-	-	-	408	Modernization
Asset Management	-	-	600	-	-	600	Modernization

Glendale Water & Power

Electric Distribution CIP Projects (3 of 3)

(In Thousands)

Distribution Capital (Con't)	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
4kV/12kV Feeder Conv-Bel Aire	\$ -	\$ -	\$ 316	\$ -	\$ -	\$ 316	Reliability
4kV/12kV Feeder Conv-Acacia	-	-	5,138	396	-	5,534	Reliability
4kV/12kV Feeder Conv-Tropico	-	-	-	2,803	5,709	8,512	Reliability
Streetlight Electrical Services	72	105	187	190	177	731	Reliability
Installation of Streetlights	58	104	104	104	104	474	Reliability
Capitalized Interest	2,665	2,188	2,136	-	-	6,989	
Subtotal Distribution Capital	\$ 18,165	\$ 13,198	\$ 13,030	\$ 16,876	\$ 16,513	\$ 77,782	
General Plant	324	-	-	-	-	324	Reliability
Allocated Capital	1,746	-	-	-	-	1,746	Reliability
Customer Paid Capital	3,365	3,366	3,493	3,517	3,529	17,270	
Total Distribution Capital	\$ 23,600	\$ 16,564	\$ 16,523	\$ 20,393	\$ 20,042	\$ 97,122	

Glendale Water & Power

Power Management CIP Projects (1 of 3)

(In Thousands)

Grayson Power Plant	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Major Overhaul of Unit 1	\$ -	\$ 2,195	\$ -	\$ -	\$ -	\$ 2,195	Reliability
Unit 4 Electrical Transformers	-	1,090	-	-	-	1,090	Reliability
Unit 4 Air Preheater	-	433	-	-	-	433	Reliability
Unit 4 Cooling Tower Retrofit	540	-	-	-	-	540	Reliability
Hydrogen Control System	-	-	375	-	-	375	Reliability
Unit 5 Auxiliary Transformers	-	-	-	605	-	605	Reliability
Unit 5 Superheater Tubes	-	1,500	-	-	-	1,500	Reliability
Unit 9 Gas Turbine Overhaul	-	1,284	-	-	-	1,284	Reliability
Unit 8A HRSG Major Retrofit	512	-	-	-	-	512	Reliability
Replace Controls Unit 8A/BC	1,242	-	-	-	-	1,242	Reliability
Units 8ABC Intel Filter Houses	1,374	-	-	-	-	1,374	Reliability

Glendale Water & Power

Power Management CIP Projects (2 of 3)

(In Thousands)

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Grayson Power Plant (Con't)							
Unit 8BC HRSG Major Retrofit	\$ 765	\$ -	\$ -	\$ -	\$ -	\$ 765	Reliability
New Unit 10 Gas Turbine	338	336	481	495	22	1,672	Reliability
Replace Unit 8A Catalyts	-	861	-	-	-	861	Reliability
Overhaul Reserve Gas Trbn Eng	-	522	-	-	-	522	Reliability
Replace Unit 8B/C Catalyts	-	-	1,655	-	-	1,655	Reliability
Replace Unit 9 Catalyts	-	-	1,728	-	-	1,728	Reliability
Overhaul Unit 8B/C Turbines	-	-	-	-	524	524	Reliability
Subtotal Grayson Capital	\$ 4,771	\$ 8,221	\$ 4,239	\$ 1,100	\$ 546	\$ 18,877	
Other Grayson Improvements							
Fire Protection System Upgrade	162	-	-	-	-	162	Reliability
Reclaim Water	-	-	-	427	-	427	Reliability
Hydrogen Gas Generator	-	-	-	338	-	338	Reliability
Total Grayson Power Plant	\$ 4,933	\$ 8,221	\$ 4,239	\$ 1,865	\$ 546	\$ 19,804	

Glendale Water & Power

Power Management CIP Projects (3 of 3)

(In Thousands)

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Non-Grayson Capital							
Scholl Canyon Plan	\$ -	\$ -	\$ 210	\$ -	\$ -	\$ 210	Reliability
GPP Life Extension Program	1,000	-	-	-	-	1,000	Reliability
Capitalized Interest	750	750	750	-	-	2,250	
Subtotal Non-Grayson Capital	\$ 1,750	\$ 750	\$ 960	\$ -	\$ -	\$ 3,460	
Total Power Management Capital	\$ 6,683	\$ 8,971	\$ 5,199	\$ 1,865	\$ 546	\$ 23,264	
Total Electric Utility Capital	\$ 30,283	\$ 25,535	\$ 21,722	\$ 22,258	\$ 20,588	\$ 120,386	

Glendale Water & Power

Electric Utility

(In Thousands)

Projected June 30, 2014 Cash Balances

Debt Service Reserve	\$	4,639
SCAQMD Reserve		5,669
Bond Proceeds Remaining		47,955
Unrestricted Cash Reserves		74,621
Total Cash Balances	\$	<u>132,884</u>

Glendale Water & Power

Water Utility

Glendale Water & Power

Water Utility CIP Summary

(In Thousands)

	Capital Plan					Five Year Totals
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	
Potable Water Source	\$ 1,229	\$ 25	\$ 25	\$ 25	\$ 25	\$ 1,329
Potable Water Pumping Plant	2,690	1,485	260	260	260	4,955
Potable Water Quality & Plant	599	376	295	295	295	1,860
Potable Water Trans & Dist.	11,255	3,761	3,406	3,606	1,602	23,630
Recycled Water	1,266	397	100	-	-	1,763
Capitalized Interest	436	610	-	-	-	1,046
Water General Plant	211	-	-	-	-	211
Allocated Capital	822	-	-	-	-	822
Customer Paid Capital	1,941	1,941	1,741	1,741	1,741	9,105
Total Water Utility Capital	\$ 20,449	\$ 8,595	\$ 5,827	\$ 5,927	\$ 3,923	\$ 44,721

	Appropriation Plan					
	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	
FY 2014-15 Appropriation	\$ 31,330	\$ -	\$ -	\$ -	\$ -	\$ 31,330
Future Appropriation	-	-	3,541	5,927	3,923	13,391
Total Appropriation	\$ 31,330	\$ -	\$ 3,541	\$ 5,927	\$ 3,923	\$ 44,721

Glendale Water & Power

Water Utility CIP Projects (1 of 5)

(In Thousands)

Potable Water Source	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Superfund Treatment Plant	\$ 25	\$ 25	\$ 25	\$ 25	\$ 25	\$ 125	Mandate
Phase III Chromium Prop 50	106	-	-	-	-	106	Mandate
Chromium Resin Pilot Study	76	-	-	-	-	76	Mandate
Chromium MWD FAF Research	197	-	-	-	-	197	Mandate
Verdugo Well A Rehab	153	-	-	-	-	153	Reliability
Verdugo Well B Rehab	168	-	-	-	-	168	Reliability
Glorietta Well 6 Rehab	252	-	-	-	-	252	Reliability
Waster Master Plan	252	-	-	-	-	252	Reliability
Subtotal Potable Water Source	\$ 1,229	\$ 25	\$ 25	\$ 25	\$ 25	\$ 1,329	

Glendale Water & Power

Water Utility CIP Projects (2 of 5)

(In Thousands)

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Potable Water Pumping Plant							
Diedrich Pump No. 1	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 150	Reliability
Glenoaks 968 Pump	246	-	-	-	-	246	Reliability
Elec. & Mech. @ Western	-	483	-	-	-	483	Reliability
GPPS Beaudry Hammer Issue	2,195	670	-	-	-	2,865	Reliability
Shirley Jean Oakmont Woods	99	-	-	-	-	99	Reliability
Unidentified Pot Wtr Pump	-	332	260	260	260	1,112	Reliability
Subtotal Potable Water Pumping Plant	\$ 2,690	\$ 1,485	\$ 260	\$ 260	\$ 260	\$ 4,955	
Potable Water Quality & Plant							
Chloramination	\$ 499	\$ 376	\$ 295	\$ 295	\$ 295	\$ 1,760	Reliability
Aqua Nano Resin Pilot Study	100	-	-	-	-	100	Mandate
Subtotal Potable Water Quality & Plant	\$ 599	\$ 376	\$ 295	\$ 295	\$ 295	\$ 1,860	

Glendale Water & Power

Water Utility CIP Projects (3 of 5)

(In Thousands)

Potable Water Trans & Dist.	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Slope Repair Verdugo 1666	\$ 80	\$ -	\$ -	\$ -	\$ -	\$ 80	Reliability
Inspect & Retrofit Park Manor	421	-	-	-	-	421	Reliability
Glenoaks 1290 WTR	152	-	-	-	-	152	Reliability
Emerald Isle 1850 WTR	152	-	-	-	-	152	Reliability
Canada Cleaning & Lining	2,796	-	-	-	-	2,796	Reliability
Adams Hill WMR	2,401	-	-	-	-	2,401	Reliability
Sonora WMR	-	3,006	1,002	-	-	4,008	Reliability
Thompson WMR	-	-	-	2,405	1,503	3,908	Reliability
Linden WMR	-	-	2,305	1,102	-	3,407	Reliability
Ben Lomond WMR	2,100	-	-	-	-	2,100	Reliability

WTR = Water Tanks & Reservoirs

WMR = Water Main Replacement

Glendale Water & Power

Water Utility CIP Projects (4 of 5)

(In Thousands)

Potable Water Trans & Dist. (Con't)	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Kenneth WMR	\$ 2,265	\$ -	\$ -	\$ -	\$ -	\$ 2,265	Reliability
Valve Replacement	298	232	-	-	-	530	Reliability
Valve Installation	298	232	-	-	-	530	Reliability
AMI	292	291	99	99	99	880	Modernization
Subtotal Potable Water Trans & Dist.	\$ 11,255	\$ 3,761	\$ 3,406	\$ 3,606	\$ 1,602	\$ 23,630	

WTR = Water Tanks & Reservoirs

WMR = Water Main Replacement

Glendale Water & Power

Water Utility CIP Projects (5 of 5)

(In Thousands)

	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Five Year Totals	Prioritization
Recycled Water							
Recycled Water Tanks Rehab	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 150	Reliability
Grandview Recycled Water	151	-	-	-	-	151	Reliability
Unidentified Recycled WTR	-	297	-	-	-	297	Reliability
Recycled Meters	100	100	100	-	-	300	Reliability
Bette Davis Extension	865	-	-	-	-	865	Customer Paid
Subtotal Recycled Water	\$ 1,266	\$ 397	\$ 100	\$ -	\$ -	\$ 1,763	
Capitalized Interest	436	610	-	-	-	1,046	
Water General Plant	211	-	-	-	-	211	Reliability
Allocated Capital	822	-	-	-	-	822	Reliability
Customer Paid Capital	1,941	1,941	1,741	1,741	1,741	9,105	
Total Water Utility Capital	\$ 20,449	\$ 8,595	\$ 5,827	\$ 5,927	\$ 3,923	\$ 44,721	

WTR = Water Tank Reservoir

Water Utility

(In Thousands)

Projected June 30, 2014 Cash Balances

Debt Service Reserve	\$	5,750
Bond Proceeds Remaining		21,014
Cash Reserve Deficit		(10,218)
Total Cash Balances	\$	<u>16,546</u>

Questions & Comments

2014 User Fee Study & Other Proposed Fee Changes

Citywide User Fees, Fines, Rates & Charges

Introduction

- Fee Setting Guidance
- Fee Study Overview
- Cost Study Approach & Methodology
 - Fee Calculation Example
 - Fully Burdened Hourly Rate Example
- Fee Study Results
 - Fee Setting Considerations
 - Implementation Alternatives
- Staff Recommendations
- Conclusion

Citywide User Fees, Fines, Rates & Charges

Fee Setting Guidance

- Proposition 218 Section 6(b)(2)
 - “Revenues derived from the fee or charge shall not be used for any purpose other than that for which the fee or charge was imposed”
 - Must Pair Revenues to Costs - What are the Costs?

- CA Government Code §66014(a)
 - “Those fees may not exceed the estimated reasonable cost of providing the service for which the fee is charged”

Citywide User Fees, Fines, Rates & Charges

Fee Setting Guidance

- Proposition 26
- Passed in 2010, all Fees are Taxes unless one of the following seven exceptions apply
 - 1) Specific Benefit/Privilege (permits, franchises)
 - 2) Specific Service/Product (utility charges, park & rec. fees)
 - 3) Reasonable Regulatory Fees for licenses & permits (permits, inspections)
 - 4) Fee for entry, use or purchase of government property (parks & rec. entrance fees, equipment rental, some franchises)
 - 5) Fines & penalties
 - 6) Fees imposed as a condition of property development (limited to cost by other law)
 - 7) Assessments & property-related fees subject to Prop.218 (limited to cost by 218)
- If fees don't fall within one of the seven exceptions listed above, then Prop 26 defines it as a Tax for which voter approval is required under Prop 218

Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

- User Fees:
 - A fee or rate charged to an individual or group that receives a *Private Benefit* from services provided by the City

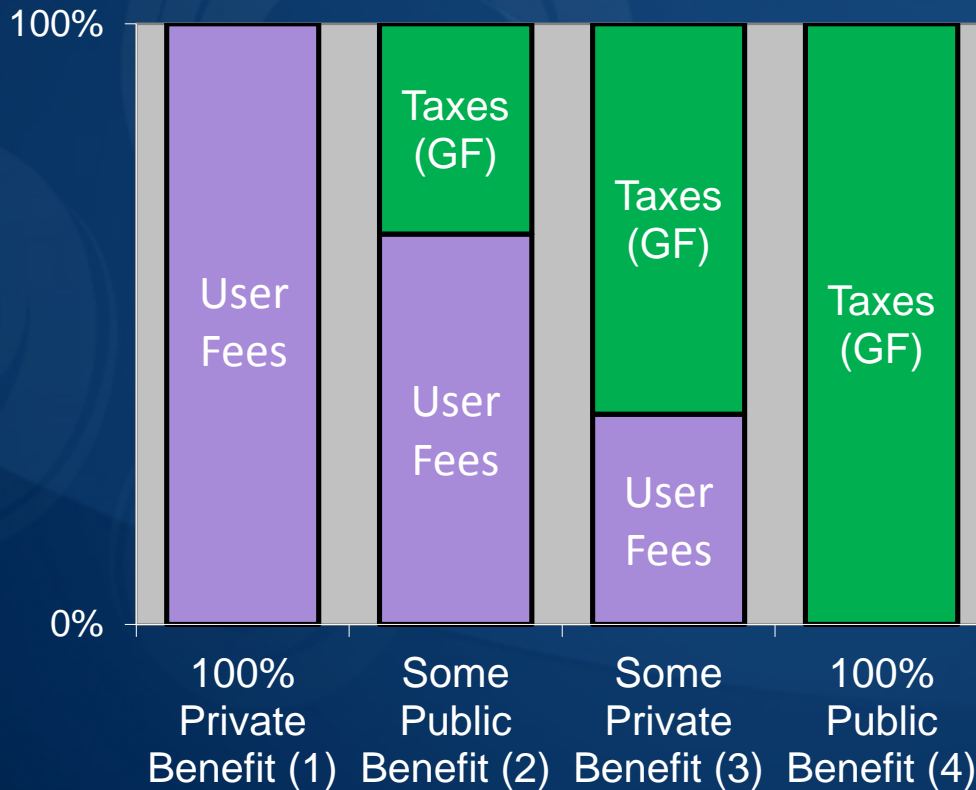
- Not a Tax:
 - The service is usually a discretionary activity requested by the payer
 - If a User Fee does not cover the City's full cost for the services, taxes (General Fund) pay for the remainder

Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

Fee vs. Tax

Source of Service Funding



Examples:

- (1) Building Permits; Some Rec. Programs
- (2) Youth Programs
- (3) Historic Preservation
- (4) Police Patrol

Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

- First Ever Comprehensive Fee Study was completed in May 2011 and approved by City Council for FY 2011-12
 - Study should be revised every three to five years
 - Approved Fees authorized to be increased by annual CPI or Council resolution

Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

- 2014 User Fee Study Project
 - RFP Process
 - Firm Selection
 - Kick-Off Meeting – February 28th
 - Departmental Meetings / Data Collection
 - **Budget Study Session #3 – May 13th**
 - Public Hearing – May 20th
 - Adoption – June 3rd

Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

- Participating Departments:
 - Public Works Department
 - Community Development Department
 - Neighborhood Services
 - Planning
 - Building
 - Fire Department
 - Police Department

*Library Arts & Culture, Community Services & Parks, and Glendale Water & Power were not included in the fee study. Library Arts & Culture & Community Services & Parks fees are market/competition driven. Glendale Water & Power is based on staff cost analysis.

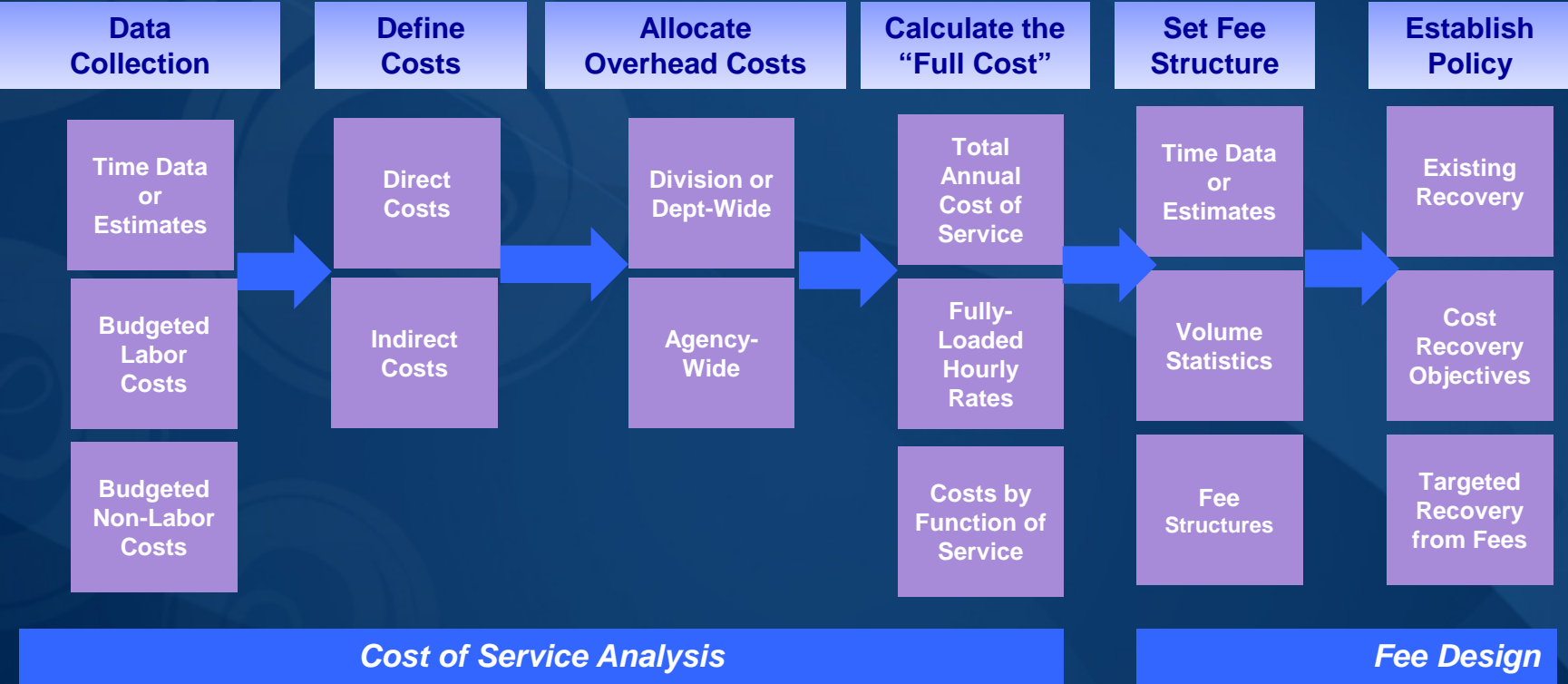
Citywide User Fees, Fines, Rates & Charges

Fee Study Overview

- Cost Study Objectives:
 - Establish Objective & Transparent Fee Information
 - Understand the Full Cost of Services
 - Develop a Rational Basis for Setting Fees
 - Understand Subsidies and Revenue Impacts
 - Understand User Fee Principles & Context
 - Fairness & Equity
 - Ensure Compliance with State Law
 - Simplify & Improve Fee Schedules

Fee Study Overview

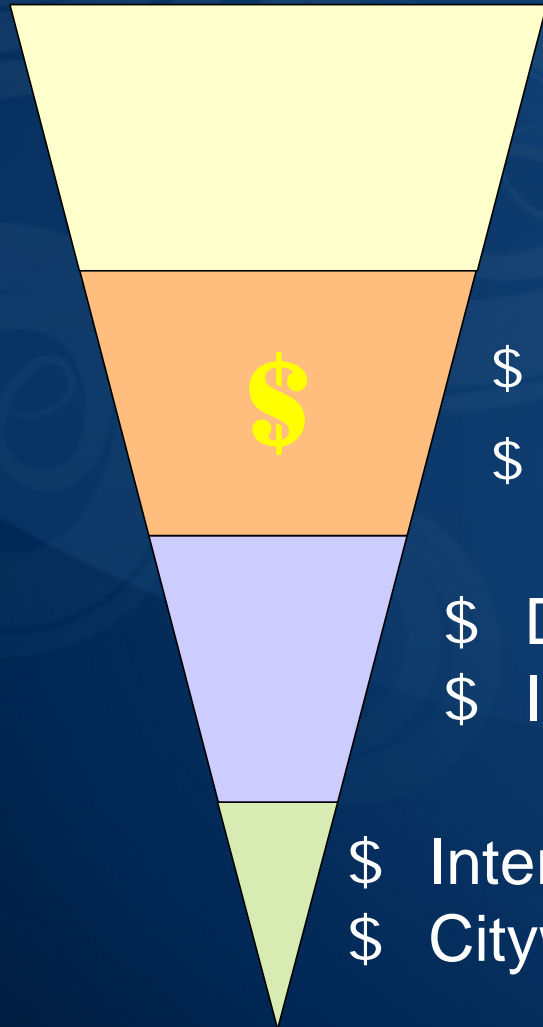
Road Map of a Fee Study



Citywide User Fees, Fines, Rates & Charges

Cost Study Approach & Methodology

“Full Cost” Includes:



\$ Direct Salaries & Benefits

\$ Services & Supplies

\$ Supervision & Support

\$ Capital, Growth, & Other Costs

\$ Department Administration

\$ Indirect Activities

\$ Inter-Department Support

\$ Citywide Administration

Citywide User Fees, Fines, Rates & Charges

Cost Study Approach & Methodology

Cost of Service Analysis

Full Cost of Service Recoverable in Fees

Fully-Burdened Hourly Rates for All Personnel Directly Involved in Service

X

Estimated Time to Provide Individual Service

+

Other Materials or Supplies

Outcome

Maximum Fee Amount

Citywide User Fees, Fines, Rates & Charges

Fee Calculation Example: New Sidewalk Dining Permit (1 of 2)

	GIS Analyst	Principal Civil Engineer	City Engineer	
	Time Estimates			
Application Processing Input	.50	-	-	
Research / Investigation	.50	-	-	
Plan Review	.25	-	-	
Applicant Contact	.50	-	-	
Inspection / Site Visits	.50	-	-	
Documentation / Reports	.75	.50	-	
Supervisory Review	.25	-	.25	
Notification & Follow Up	.50	-	-	
Total Hours	3.75	.50	.25	
X Fully Burdened Hourly Rate	\$166.52	\$217.13	\$256.32	
Total Cost	\$624.45	\$108.57	\$64.08	\$797.10
Other Support Costs				\$7.10
Total				\$804.20

Citywide User Fees, Fines, Rates & Charges

Fee Calculation Example: New Sidewalk Dining Permit (2 of 2)

	Fee	X Annual Volume	Revenue
Full Cost	\$804.20	5	\$4,021
Current Fee	\$150.00	5	\$750
Subsidy			\$3,271
Full Cost	\$804.20	5	\$4,021
Proposed Fee	\$200.00	5	\$1,000
Revised Subsidy			\$3,021
Revenue Increase			\$250

Citywide User Fees, Fines, Rates & Charges

Example: Fully Burdened Hourly Rate

GIS Analyst

Direct Salaries		\$97,236
Direct Benefits		\$48,063
Direct Salary & Benefits		<hr/> \$145,299
÷ “Billable” Hours		<hr/> 1,500
Direct Salaries & Benefits Hourly Rate		\$96.87
Overhead Costs:		
Services & Supplies	\$21.33	
Citywide Administration	\$9.10	
Supervision & Support	\$13.57	
Indirect Activities	\$25.65	\$69.65
Fully Burdened Hourly Rate		<hr/> \$166.52

Citywide User Fees, Fines, Rates & Charges

Fee Study Results

- All six divisions / departments currently have significant fee subsidy
 - “Subsidy” or “Surplus” is the gap between the Fee and the Full Cost
 - City Council direction and policy will determine the fees and acceptable subsidy.
- Only 10% of the current fees have full cost recovery
- The primary cost-recovery opportunity for the City is increased fees toward full cost, not new fees
- Some opportunities exist to institute new fees for services already being provided (Customers are currently receiving the services at no cost)

Citywide User Fees, Fines, Rates & Charges

Fee Study Results

Department or Division	Projected Revenue at Full Cost	Projected Revenue at Current Fees	Projected Surplus / (Deficit)	Projected Cost Recover Rate
Public Works	\$1,494,000	\$727,000	\$(767,000)	49%
Police	\$5,060,000	\$717,000	\$(4,343,000)	14%
Fire	\$4,530,000	\$1,784,000	\$(2,746,000)	39%
Neighborhood Services	\$1,371,000	\$630,000	\$(741,000)	46%
Planning	\$1,658,000	\$771,000	\$(887,000)	47%
Building	\$1,048,000	\$615,000	\$(433,000)	59%
Totals:	\$15,161,000	\$5,244,000	\$(9,917,000)	35%

Citywide User Fees, Fines, Rates & Charges

Selected Examples from the Fee Study

Fee Title	Current Fee	Full Cost	Subsidy	Cost Recovery Rate
Grading Plan Check (0 – 1,000 CU) – Public Works Engineering	\$975	\$1,971	\$(996)	49%
False Alarm Response - 3 rd (with Permit) – Police	\$104	\$762	\$(658)	14%
Fire Alarm System Plan Check (Base Fee for New Installation) - Fire	\$151	\$473	\$(322)	32%
Tobacco Retail Sales (Application & Permit) – Neighborhood Services	\$332	\$556	\$(224)	60%
Conditional Use Permit – New (up to 50 Res. Units) – Planning	\$2,864	\$4,414	\$(1,550)	65%
Multi-Family Plumbing Group – Plan Check & Insp. (per floor) – Building	\$175	\$217	\$(42)	81%

- Sample fees shown in order to demonstrate the results format for all fee areas (as presented in the consultant's report).

Fee Setting Considerations

- Fairness and Equity
- Council Policy
 - Cost Recovery and Subsidization
 - Social Impacts / Affordability
 - Revenue Impacts
 - Activity Incentives / Disincentives
- Impact on Market Factors
 - Supply and Demand (elasticity)
 - Pricing
- Legal Compliance
- Other Factors
 - Constituencies Affected
 - Subsidies for selected services may be appropriate for public benefit

Citywide User Fees, Fines, Rates & Charges

Implementation Alternatives

- Phasing
 - Achieving cost-recovery goals over a longer time frame
 - Two or three year phase in
- Cost-recovery levels
 - Set a standard level or % of cost to recover or maximum level of increase
- Customer Service
 - Communication & noticing, “grand-fathering” projects
- Future Updates
 - Maintain cost-recovery performance with future cost increases

Citywide User Fees, Fines, Rates & Charges

Staff Recommendations

- Staff Recommendations via Fee Study
 - New Fees & Restructured Fees
 - Increase to Existing Fees
 - Decrease to Existing Fees

- Other Fee Recommendations (not via Fee Study)
 - New Fees
 - Increase to Existing Fees
 - CPI Increases

Recommendations via Fee Study

New Fees & Restructured Fees

Fee Title	Type	Dept/Div	Proposed Fee
Right of Way - Summary Street/Alley Vacations	New	Public Works	\$6,774.39
Low Voltage New Installation - Per Floor up to 10,000 sf/floor - Plan Check & Inspection / Permit	New	CDD/Building	\$1,599.54
Special Recreation (SR) Zone Development Plan review	Restructure	CDD/Planning	\$5,000.00
Installation of News Racks in the Public Rights of Way Annual Registration	Restructure	CDD/N.S.	\$241.75
Commercial Plan Check [New High-Rise, Mid-Rise or Complex Project]	New	Fire	\$1,162.08

Recommendations via Fee Study

Increases to Existing Fees

Fee Title	Dept/Div	Full Cost	Current Fee	Proposed Fee
Construction - Right of Way Improvements - Permit & Inspection Application Fees	Public Works	\$533.22	\$58.00	\$533.22
Electrical Permit Fees Other Electrical Items Electrical equipment for which no fee is herein prescribed (minimum charge)	CDD/ Building	\$114.44	\$22.00	\$114.44
Conditional Use Permit New Projects with more than 50 res. Units, or commercial or industrial projects with more than 20,000 sq. ft. of floor area	CDD/ Planning	\$11,346.39	\$3,906.00	\$7,000.00
Tobacco Retail Sales - Application & Permit / License	CDD/ N.S.	\$555.86	\$332.00	\$555.86
High-rise building: Annual inspection to operate	Fire	\$2,558.55	\$712.00	\$854.40
Vehicle Impound Release Fee	Police	\$74.91	\$7.00	\$70.00

Recommendations via Fee Study

Decreases to Existing Fees

Fee Title	Dept/Div	Full Cost	Current Fee	Proposed Fee
Indigenous Tree Fees in Public Works Tree Installation Fees 24 Inch Box Tree	Public Works	\$95.21	\$323.00	\$95.21
Building Permit - Each Additional Bathroom	CDD/ Building	\$28.89	\$55.00	\$28.89
Pawnbrokers - Application & Permit / License	CDD/ N.S.	\$458.68	\$612.00	\$458.68
Underground storage tank: Plan Check for Re-piping of Underground storage tank	Fire	\$305.77	\$801.00	\$305.77

Other Staff Recommendations

New Fees

Fee Title	Dept/Div	Proposed Fee
Brand Mansion - Non-Glendale (Six Hours)	Library, Arts & Culture	\$3,000.00
Brand Mansion - Glendale (Six Hours)	Library, Arts & Culture	\$2,500.00
Permit-To-Encroach (PTE) Fee (Per Parcel) - (Each)	GWP	\$1,100.00
Permit-To-Occupy (PTO) Fee (Per Parcel) - (Each)	GWP	\$150.00

Other Staff Recommendations

Increases to Existing Fees

Fee Title	Dept/Div	Current Fee	Proposed Fee
Reception Fee (When food is served at event and/or for use of kitchen)	Library, Arts & Culture	\$37.00	\$50.00
AMI Water Meter, Ball Valves & AMI Water Meter Box Only; 1"	GWP	\$350.00	\$500.00
UG Services: Class 1Ph: 400A(R) (350-4/0-350) Basic Flat Fee	GWP	\$1,130.00	\$1,410.00

Other Staff Recommendations

CPI Adjustments

Department	CPI Adjustment
City Clerk	1.0%
CDD	1.0%
Library, Arts & Culture	1.0%
Police	1.0%
Public Works	1.0%

Note: CPI adjustment of 1.0% (Issued by the Bureau of Labor Statistics -- for the year ending March 2014) applies to various departments/divisions as indicated in the attached FY 2014-15 Proposed Citywide Fee Schedule

Citywide User Fees, Fines, Rates & Charges

Estimated New Revenue via Fee Study (1 of 2)

Department	Staff Recommendation	Alternative: Phase-in increase over 3 Years		
		Year 1	Year 2	Year 3
Community Development	\$1,568,047	\$522,682	\$1,045,365	\$1,568,047
Fire	\$326,238	\$108,746	\$217,492	\$326,238
Police	\$603,196	\$201,065	\$402,131	\$603,196
Public Works	\$722,142	\$240,714	\$481,428	\$722,142
	\$3,219,623	\$1,073,207	\$2,146,416	\$3,219,623

Citywide User Fees, Fines, Rates & Charges

Estimated New Revenue via Fee Study (2 of 2)

Department	Staff Recommendation	Alternative: Phase-in increase over 3 Years		
		Year 1	Year 2	Year 3
General Fund	\$3,094,362	\$1,031,454	\$2,062,908	\$3,094,362
All Other Funds	\$125,261	\$41,754	\$83,507	\$125,261
Total	\$3,219,623	\$1,073,208	\$2,146,415	\$3,219,623

Citywide User Fees, Fines, Rates & Charges

Summary of Fee Changes

- Staff Recommendations via Fee Study (Number of Fees)
 - New Fees & Restructured Fees - 93
 - Increase to Existing Fees - 297
 - Decrease to Existing Fees - 51

- Other Fee Recommendations (Number of Fees)
 - New Fees - 19
 - Increase to Existing Fees - 69
 - CPI Increases - 185

- No Changes - 1,387

- Total Number of Fees for City Services - 2,101

Conclusion

- Council Input / Direction needed
- Alternatives
 - Staff Recommendation
 - Fee is either based on the full cost or a lower amount
 - Can be phased in up to three year period
 - Full Cost Recovery as calculated by the Fee Study
 - Can be phased in up to three year period
 - Other alternatives as desired by City Council

Questions & Comments

FY 2014-15 Budget Calendar



FY 2014-15 Budget Budget Process Recap

- April 29, Budget Study Session #1
 - FY 2013-14 Update, Year End Projection & Adjustments
 - Organizational Profile
 - General Fund Forecast
 - FY 2014-15 Proposed General Fund Budget

- May 6, Budget Study Session #2
 - Council Priorities
 - Summary of Appropriations
 - Review of Departmental Budgets

FY 2014-15 Budget Budget Process Recap

- **May 13, Budget Study Session #3**
 - Capital Improvement Program
 - GWP Capital Improvement Program
 - Proposed New Fees & Increases

- **May 20, Budget Hearing, 6pm**

- **June 3, Budget Adoption, 6pm**

Questions & Comments