



City of Glendale
Budget Study Session #2
May 12, 2020

Agenda

- FY 2020-21
 - Summary of All Funds by Type
 - Departmental Dashboards
 - GWP Public Benefit Programs and Budgets
 - Capital Improvement Program
 - Proposed Citywide Fee Changes
 - Budget Adoption Calendar
- Questions and Comments



FY 2020-21 Proposed Budget
Summary of All Funds by Type



FY 2020-21 Proposed Budget

Summary of Appropriations - All Funds Overview

| Fund Type | Adopted FY 2019-20 | Proposed FY 2020-21 | Increase / (Decrease) | % Change |
|---|-----------------------|------------------------|--------------------------|----------------|
| Governmental Funds | | | | |
| General Fund: | | | | |
| General Fund | \$ 236,968,577 | \$ 238,802,457 | \$ 1,833,880 | 0.8% |
| Measure S* | 6,348,000 | - | (6,348,000) | (100.0%) |
| Total General Fund: | \$ 243,316,577 | \$ 238,802,457 | \$ (4,514,120) | (1.9%) |
| Special Revenue Funds | 109,586,125 | 114,670,802 | 5,084,677 | 4.6% |
| Debt Service Funds | 3,080,797 | 2,994,900 | (85,897) | (2.8%) |
| Capital Improvement Funds: | | | | |
| Capital Improvement | 16,334,500 | 17,957,787 | 1,623,287 | 9.9% |
| Measure S Capital Improvement* | 23,500,000 | - | (23,500,000) | (100.0%) |
| Total Capital Improvement Funds: | \$ 39,834,500 | \$ 17,957,787 | \$ (21,876,713) | (54.9%) |
| Proprietary Funds | | | | |
| Enterprise Funds | 430,676,203 | 398,434,356 | (32,241,847) | (7.5%) |
| Internal Service Funds | 111,842,922 | 115,246,222 | 3,403,300 | 3.0% |
| All Funds – Grand Total | \$ 938,337,124 | \$ 888,106,524 | \$ (50,230,600) | (5.4%) |

* FY 2020-21 Proposed Budget does not include Measure S appropriations pending Council discussion.



FY 2020-21 Departmental Dashboards



Administrative Services - Finance

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|---------------------|
| Salaries & Benefits | \$ 5,314,402 |
| M&O | 1,155,139 |
| Total Budget | \$ 6,469,541 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 36.35 | 37.35 |
| Hourly FTE | 0.00 | 0.37 |
| Total | 36.35 | 37.72 |

Departmental Highlights

- Citywide Fee Study
- Upgrade to the Munis ERP System through coordination with Human Resources and Information Services
- Continue to seek opportunities to enhance General Fund revenues

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------|--------------|--------------|---------------------|------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 6,177,148 | \$ 6,469,541 | \$ 292,393 | 4.7% |



City Attorney

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 4,566,911 |
| M&O | 8,373,334 |
| Total Budget | \$ 12,940,245 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 20.00 | 20.00 |
| Hourly FTE | 1.92 | 2.33 |
| Total | 21.92 | 22.33 |

Departmental Highlights

- Advise and Assist with Environmental Review and Procurement of Grayson Energy Center project and Implementation of Clean Energy/Distributed Energy Resource Programs
- Advise and Assist Public Works with Completion of Commercial Solid Waste Franchise Procurement

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------------------|----------------------|----------------------|---------------------|--------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 4,389,151 | \$ 4,591,037 | \$ 201,886 | 4.6% |
| 6120 - Liability Insurance Fund | 6,992,909 | 8,349,208 | 1,356,299 | 19.4% |
| Total Budget | \$ 11,382,060 | \$ 12,940,245 | \$ 1,558,185 | 13.7% |



City Clerk

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|---------------------|
| Salaries & Benefits | \$ 773,686 |
| M&O | 332,033 |
| Total Budget | \$ 1,105,719 |

| Personnel | | |
|--------------|-------------|-------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 6.00 | 6.00 |
| Hourly FTE | 2.10 | 1.64 |
| Total | 8.10 | 7.64 |

| Departmental Highlights |
|--|
| <ul style="list-style-type: none"> Implement new public records request management system Continual scanning and logging City records Implement Passport Services |

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------|--------------|--------------|---------------------|--------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 1,119,516 | \$ 1,105,719 | \$ (13,797) | (1.2%) |



City Treasurer

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|-------------------|
| Salaries & Benefits | \$ 798,995 |
| M&O | 141,784 |
| Total Budget | \$ 940,779 |

| Personnel | | |
|--------------|-------------|-------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 5.00 | 5.00 |
| Hourly FTE | 0.16 | 0.89 |
| Total | 5.16 | 5.89 |

Departmental Highlights

- Coordinate with various City departments, PCI DSS team, and the City’s Qualified Security Assessor (QSA) vendor on the City’s Payment Card Industry Data Security Standards (PCI DSS) efforts to ensure annual PCI DSS compliance to protect cardholder data.
 - PCI DSS Document Management (Policy, Procedures, Applications, Third-Party Service Providers’ Contracts/Attestations of Compliance, etc.)
 - PCI DSS Annual Training
 - PCI DSS Site Checks & Audit
 - Incident Response Plan Testing
 - Continue process enhancement while ensuring strong internal controls

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------|------------|------------|---------------------|-------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 850,872 | \$ 940,779 | \$ 89,907 | 10.6% |



Community Development (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 16,647,717 |
| M&O | 45,398,642 |
| Total Budget | \$ 62,046,359 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 124.45* | 121.45* |
| Hourly FTE | 21.89* | 20.78 |
| Total | 146.34 | 142.23 |

Departmental Highlights

- Implement new Land Management System (w/ ISD)
- Finalize design and award construction contract for Artsakh Avenue Paseo
- Establish a start-up accelerator or pre-accelerator
- Rewrite Title 5 of the GMC relating to permits and licenses
- Complete West Glendale Sustainable Land Use and Transportation study, including the development of multi-modal concepts for Glenoaks Boulevard and analysis of compatible land use zones



Community Development (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | Proposed | Increase/(Decrease) | |
|---|----------------------|----------------------|------------------------|----------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund* | \$ 21,965,857 | \$ 16,570,586 | \$ (5,395,271) | (24.6%) |
| 2020 - Housing Assistance Fund | 39,377,685 | 40,914,217 | 1,536,532 | 3.9% |
| 2030 - Home Grant Fund | 2,270,152 | 1,494,601 | (775,551) | (34.2%) |
| 2090 - Affordable Housing Trust Fund | 206,660 | 737,440 | 530,780 | 256.8% |
| 2120 - BEGIN Affordable Home Fund | 300,000 | 10,000 | (290,000) | (96.7%) |
| 2130 - Low & Mod Income Housing Fund | 988,051 | 1,943,024 | 954,973 | 96.7% |
| 2160 - Grant fund | - | 10,000 | 10,000 | N/A |
| 2510 - Air Quality Improvement Fund | 349,003 | 366,491 | 17,488 | 5.0% |
| 4011 - Measure S Capital Improvement Fund** | 20,000,000 | - | (20,000,000) | (100.0%) |
| Total Budget | \$ 85,457,408 | \$ 62,046,359 | \$ (23,411,049) | (27.4%) |

*FY 19-20 includes Measure S adopted appropriation for Monthly Housing Rental Subsidy Program (\$4.2M), First Time Home Buyer Program (\$750K) and Rental Rights Program (\$410K)

**FY 19-20 includes Measure S adopted appropriation for Affordable Housing Development (\$20M)



Community Services & Parks (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 18,114,226 |
| M&O | 12,207,711 |
| Capital Improvement | 2,230,966 |
| Total Budget | \$ 32,552,903 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time ** | 98.20 | 101.20 |
| Hourly FTE | 171.74 | 158.59 |
| Total | 269.94 | 259.79 |

Departmental Highlights

- Construction of Stone Barn Nature Education Center at Deukmejian Wilderness Park
- Expanding partnerships with non-profit agencies
- Pacific Park Artificial Turf Multi-Purpose Field
- Secure additional Workforce Development grant funds to expand employment services for individuals affected by COVID-19.

| | Adopted | Proposed | Increase/(Decrease) | |
|-----------------------|---------------|---------------|---------------------|--------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund * | \$ 17,900,457 | \$ 17,390,388 | \$ (510,069) | (2.8%) |
| 2010 - CDBG Fund | 1,879,314 | 1,997,476 | 118,162 | 6.3% |



*FY 2019-20 includes Measure S appropriation for Year-Round Aquatics Program (\$560K) and Holiday Ice Rink (\$458K)

** Position count includes a Measure S funded position

Community Services & Parks (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | Proposed | Increase/(Decrease) | |
|--|----------------------|----------------------|-----------------------|---------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 2040 - Continuum of Care Grant Fund* | \$ 2,449,400 | \$ 144,835 | \$ (2,304,565) | (94.1%) |
| 2050 - Emergency Solutions Grant Fund | 157,192 | 165,131 | 7,939 | 5.1% |
| 2060 - Workforce Innovation & Opportunity Act Fund | 6,747,837 | 6,747,837 | - | - % |
| 2110 - Glendale Youth Alliance Fund | 2,481,533 | 2,795,660 | 314,127 | 12.7% |
| 2160 - Grant Fund | 1,088,726 | 1,128,253 | 39,527 | 3.6% |
| 2240 - Measure H Fund | 316,606 | - | (316,606) | (100.0%) |
| 2700 - Nutritional Meals Grant Fund | 449,169 | 437,323 | (11,846) | (2.6%) |
| 4010 - Capital Improvement Fund | 1,575,000 | 825,000 | (750,000) | (47.6%) |
| 4050 - Parks Mitigation Fee Fund | 750,000 | - | (750,000) | (100.0%) |
| 4130 - Measure A Fund | - | 921,000 | 921,000 | N/A |
| Total Budget | \$ 35,795,234 | \$ 32,552,903 | \$ (3,242,331) | (9.1%) |

*Main portion of the FY 2020-21 COC Grant funds was appropriated in FY 2019-20 (\$2.4M) through council action. Remaining funds will carry over to FY 2020-21.



Fire Department (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 60,282,469 |
| M&O | 10,877,148 |
| Capital Outlay | 270,000 |
| Total Budget | \$ 71,429,617 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 212.00 | 211.00 |
| Hourly FTE | 40.43 | 41.10 |
| Total | 252.43 | 252.10 |

Departmental Highlights

- Fire Recruit Academy
- Continue to meet 100% of required Inspections (Brush, High-rise and Commercial)
- Expand CPR training to the community and to all high school students before graduation
- Develop plan for needed modifications and upgrades at all 9 Fire Stations to include earthquake retrofit and multi-gender requirements.



Fire Department (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | | Proposed | | Increase/(Decrease) | |
|--|------------|-------------------|------------|-------------------|---------------------|----------|
| | FY 2019-20 | | FY 2020-21 | | \$ | % |
| 1010 - General Fund | \$ | 62,154,379 | \$ | 62,884,555 | \$ 730,176 | 1.2% |
| 2190 - Hazardous Disposal Fund | | 1,807,268 | | 1,876,888 | 69,620 | 3.9% |
| 2660 - Fire Mutual Aid Fund | | 750,000 | | 750,000 | - | - % |
| 4010 - Capital Improvement Fund | | 850,000 | | - | (850,000) | (100.0%) |
| 5800 - Verdugo Fire Communication Fund | | 5,631,432 | | 5,918,174 | 286,742 | 5.1% |
| Total Budget | \$ | 71,193,079 | \$ | 71,429,617 | \$ 236,538 | 0.3% |



Glendale Water & Power (1 of 4)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|-----------------------|
| Salaries & Benefits | \$ 42,786,977 |
| M&O | 250,424,585 |
| Capital Outlay | 579,100 |
| Capital Improvement | 17,715,000 |
| Transfers | 17,444,341 |
| Total Budget | \$ 328,950,003 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 319.00 | 318.60 |
| Hourly FTE | 26.19 | 11.82 |
| Total | 345.19 | 330.42 |



Glendale Water & Power (2 of 4)

Proposed 2020-21 Budget Summary

Departmental Highlights

Electric

- Continued Implementation of the City's Fiber Business Plan
- Completing the upcoming statewide Clean Fuel Reward (CFR) point of purchase program
- New Customer Connect "MY GWP" billing and payment Web Portal
- Civic Center Parking Garage solar project
- Fire Station 24 solar project
- Streetlight LED conversions
- Biogas to Energy Project
- Grayson Energy Center Project
- Continue to Increase Imported Renewable Resources (e.g. Eland 1 Solar+Battery, Whitegrass and StarPeak Geothermal Energy, Milford Solar+Battery, IPP Green Hydrogen project)
- Electrical distribution system upgrades

Water

- Pipeline Management - Replace and Rehabilitate the City's 380 Miles of Pipelines
- Rehabilitate Tank Coatings and Reservoir Roofs
- Maintain Energy Efficiency by Replacing Pumps and Motors
- Ongoing Valve and Hydrant Replacements



Glendale Water & Power (3 of 4)

Single Family Monthly Bill Savings from Rate Increase Delay

| Average Single Family Monthly Electric Bill - 665 kwh per month | | | | |
|--|----------------|----------------|----------------|----------------|
| | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| No Delay | \$ 129.81 | \$ 132.76 | \$ 135.85 | \$ 139.20 |
| With Delay | \$ 126.86 | \$ 129.81 | \$ 132.76 | \$ 135.85 |
| \$ Savings | \$ 2.94 | \$ 2.95 | \$ 3.09 | \$ 3.36 |
| % Savings | 2.3% | 2.2% | 2.3% | 2.4% |
| Average Single Family Monthly Water Bill - 3/4 Inch Meter, 15 hcf per month | | | | |
| | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| No Delay | \$ 74.99 | \$ 76.55 | \$ 78.19 | \$ 79.87 |
| With Delay | \$ 73.86 | \$ 74.99 | \$ 76.55 | \$ 78.19 |
| Savings | \$ 1.13 | \$ 1.56 | \$ 1.64 | \$ 1.68 |
| % Savings | 1.5% | 2.0% | 2.1% | 2.1% |
| Total Average Single Family Electric and Water Monthly Bills | | | | |
| | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| No Delay | \$ 204.80 | \$ 209.31 | \$ 214.04 | \$ 219.07 |
| With Delay | \$ 200.72 | \$ 204.80 | \$ 209.31 | \$ 214.04 |
| Savings | \$ 4.07 | \$ 4.51 | \$ 4.73 | \$ 5.03 |
| % Savings | 2.0% | 2.2% | 2.2% | 2.3% |



Glendale Water & Power (4 of 4)

Proposed 2020-21 Budget Summary

| | Adopted | Proposed | Increase/(Decrease) | |
|------------------------------------|-----------------------|-----------------------|------------------------|----------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 2910 - Elec. Public Benefit Fund | \$ 9,016,367 | \$ 8,794,842 | \$ (221,525) | (2.5%) |
| 5400 - Fiber Optic Fund | 220,313 | 155,800 | (64,513) | (29.3%) |
| 5820 - Elec. Works Rev. Fund | 267,933,674 | 246,510,755 | (21,422,919) | (8.0%) |
| 5830 - Elec. Depreciation Fund | 21,086,300 | 8,095,348 | (12,990,952) | (61.6%) |
| 5850 - Elec. Customer Capital Fund | 2,000,000 | 2,000,000 | - | - % |
| 5880 - Elec. Customer Repair Fund | 50,000 | 50,000 | - | - % |
| 5920 - Water Works Rev. Fund | 56,462,785 | 55,044,506 | (1,418,279) | (2.5%) |
| 5930 - Water Depreciation Fund | 11,834,800 | 6,923,752 | (4,911,048) | (41.5%) |
| 5950 - Water Customer Capital Fund | 1,500,000 | 1,275,000 | (225,000) | (15.0%) |
| 5980 - Water Customer Repair Fund | 100,000 | 100,000 | - | - % |
| Total Budget | \$ 370,204,239 | \$ 328,950,003 | \$ (41,254,236) | (11.1%) |



Human Resources (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 5,384,185 |
| M&O | 48,506,132 |
| Total Budget | \$ 53,890,317 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 22.95 | 22.95 |
| Hourly FTE | 3.38 | 3.12 |
| Total | 26.33 | 26.07 |

Departmental Highlights

- Complete MOU negotiations with the GCEA and GMA/General Managers. Commence MOU negotiations with the GFFA. Come to terms with the GCEA on the Integrated Waste Franchising proposal.
- Assist in the facilitation of the post-pandemic return-to-work environment, encompassing social distancing, new hiring & onboarding strategies, safe workplace protocols, ongoing remote work considerations and other health & safety accommodations.
- Upgrade to the Munis ERP System through coordination with Administrative Services-Finance and Information Services.



Human Resources (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | | Proposed | | Increase/(Decrease) | | |
|--------------------------------------|------------|-------------------|------------|-------------------|---------------------|------------------|-------------|
| | FY 2019-20 | | FY 2020-21 | | \$ | % | |
| 1010 - General Fund | \$ | 3,068,540 | \$ | 3,285,169 | \$ | 216,629 | 7.1% |
| 6100 - Unemployment Insurance Fund | | 66,666 | | 100,184 | | 33,518 | 50.3% |
| 6140 - Compensation Insurance Fund | | 15,631,259 | | 16,110,756 | | 479,497 | 3.1% |
| 6150 - Dental Insurance Fund | | 1,399,154 | | 1,415,382 | | 16,228 | 1.2% |
| 6160 - Medical Insurance Fund | | 25,062,173 | | 26,012,890 | | 950,717 | 3.8% |
| 6170 - Vision Insurance Fund | | 249,595 | | 248,754 | | (841) | (0.3%) |
| 6400 - Compensated Absences Fund | | 5,154,164 | | 5,059,267 | | (94,897) | (1.8%) |
| 6410 - RHSP Benefits Fund | | 1,270,058 | | 1,045,650 | | (224,408) | (17.7%) |
| 6420 - Post Employment Benefits Fund | | 616,520 | | 612,265 | | (4,255) | (0.7%) |
| Total Budget | \$ | 52,518,129 | \$ | 53,890,317 | \$ | 1,372,188 | 2.6% |



Information Services (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 7,408,638 |
| M&O | 16,292,901 |
| Capital Outlay | 2,922,123 |
| Total Budget | \$ 26,623,662 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 41.00 * | 41.00 |
| Hourly FTE | 4.97 | 3.14 |
| Total | 45.97 | 44.14 |

Departmental Highlights

- Implementation of new Land Management System including electronic plan submission and the upgrade of the Police Computer Aided Dispatch & Records Management System
- Document management system upgrade and redesign and modernization of City's Website
- Network Access Control Implementation, Migration to Office 365 and continuation of expansion of mobile computing
- Mount St Augustine upgrade and replacement of Microwave equipment and continuation of Police & Fire Portable and Mobile Radio Replacement



* Revised FY 2019-20 Full Time Personnel Count. One position eliminated after budget adoption.

Information Services (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | Proposed | Increase/(Decrease) | |
|--------------------------------|----------------------|----------------------|---------------------|-------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 6030 - ISD Infrastructure Fund | \$ 11,152,733 | \$ 11,514,930 | \$ 362,197 | 3.2% |
| 6040 - ISD Applications Fund | 7,509,037 | 9,019,134 | 1,510,097 | 20.1% |
| 6600 - ISD Wireless Fund | 5,700,151 | 6,089,598 | 389,447 | 6.8% |
| Total Budget | \$ 24,361,921 | \$ 26,623,662 | \$ 2,261,741 | 9.3% |



Innovation, Performance & Audit

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|---------------------|
| Salaries & Benefits | \$ 1,262,760 |
| M&O | 160,611 |
| Total Budget | \$ 1,423,371 |

| Personnel | | |
|--------------|-------------|-------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 6.00 | 6.00 |
| Hourly FTE | 1.00 | 1.52 |
| Total | 7.00 | 7.52 |

Departmental Highlights

- Complete innovation training with Bloomberg Philanthropies and prototype a solution to help the City achieve organic waste disposal reduction targets as required by SB 1383.
- Launch digital solution to allow streamlined access to ADU permits (in partnership with CDD).
- Debut citywide digital performance measurement tool to enhance data-driven decision making.
- Perform a gap analysis of the City's response to COVID-19 pandemic (at the request of the Audit Committee).
- Enhance audit services by broadening the use of data analytics and utilizing express audits when suitable.

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------|--------------|--------------|---------------------|------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 1,370,081 | \$ 1,423,371 | \$ 53,290 | 3.9% |



Library, Arts & Culture

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|----------------------|
| Salaries & Benefits | \$ 7,557,302 |
| M&O | 3,946,567 |
| Total Budget | \$ 11,503,869 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 46.00 | 47.00 |
| Hourly FTE | 22.18 | 23.75 |
| Total | 68.18 | 70.75 |

Departmental Highlights

- | | |
|--|---|
| <ul style="list-style-type: none"> ▪ Expand GUSD Library Card partnership ▪ Increase digital resources exponentially | <ul style="list-style-type: none"> ▪ First U.S. Library to add Armenian eBooks ▪ Increase at home access to Age of Learning |
|--|---|

| | Adopted | Proposed | Increase/(Decrease) | |
|---------------------------------|----------------------|----------------------|---------------------|---------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 11,005,400 | \$ 11,042,403 | \$ 37,003 | 0.3% |
| 2100 - Urban Art Fund | 269,000 | 269,000 | - | - % |
| 2750 - Library Fund | 281,682 | 192,466 | (89,216) | (31.7%) |
| 4010 - Capital Improvement Fund | 100,000 | - | (100,000) | (100.0%) |
| Total Budget | \$ 11,656,082 | \$ 11,503,869 | \$ (152,213) | (1.3%) |



Management Services

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|---------------------|
| Salaries & Benefits | \$ 4,513,273 |
| M&O | 1,476,147 |
| Capital Outlay | 103,520 |
| Total Budget | \$ 6,092,940 |

| Personnel | | |
|--------------|--------------|--------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 23.00 | 22.00 |
| Hourly FTE | 5.15 | 3.20 |
| Total | 28.15 | 25.20 |

Departmental Highlights

- Launch the Office of Sustainability, which will oversee the expansion of sustainability-focused policies and initiatives while improving the quality of life.
- COVID-19 Continuity of Operations and Community Resiliency Plan
- Upgrade the City's website layout to improve search functions and enhance the user's experience, including full ADA accessibility and common branding themes across the organization, where applicable.

| | Adopted | Proposed | Increase/(Decrease) | |
|--------------------------|---------------------|---------------------|---------------------|---------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 1010 - General Fund | \$ 5,949,342 | \$ 5,989,420 | \$ 40,078 | 0.7% |
| 2800 - Cable Access Fund | 190,000 | 103,520 | (86,480) | (45.5%) |
| Total Budget | \$ 6,139,342 | \$ 6,092,940 | \$ (46,402) | (0.8%) |



Police Department (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|-----------------------|
| Salaries & Benefits | \$ 81,196,691 |
| M&O | 18,859,229 |
| Capital Outlay | 300,000 |
| Total Budget | \$ 100,355,920 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 338.50 | 340.50 |
| Hourly FTE | 12.62 | 13.40 |
| Total | 351.12 | 353.90 |

Departmental Highlights

- Promote public and traffic safety with the use of integrated data analysis and collaborative strategy development at all levels of the organization with the goal of reducing criminal activity, traffic collisions and traffic safety complaints
- Enhance community engagement and build productive relationships through community events with the goal of increasing the number of neighborhood watch groups by 15% and engaging our community's youth
- Maintain an average response time of 5 minutes or less to emergency calls
- Review and revise recruitment, hiring, and retention practices to account for anticipated attrition and maintain a vacancy rate of less than 3 percent
- Complete implementation of CAD/RMS computer systems



Police Department (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | | Proposed | | Increase/(Decrease) | | |
|-----------------------------------|------------|-------------------|------------|--------------------|---------------------|------------------|-------------|
| | FY 2019-20 | | FY 2020-21 | | \$ | % | |
| 1010 - General Fund | \$ | 89,022,571 | \$ | 93,800,796 | \$ | 4,778,225 | 5.4% |
| 2600 - Asset Forfeiture Fund | | 536,379 | | 663,103 | | 126,724 | 23.6% |
| 2610 - Police Special Grants Fund | | 920,000 | | 725,000 | | (195,000) | (21.2%) |
| 2620 - Supplemental Law Enf. Fund | | 421,693 | | 470,000 | | 48,307 | 11.5% |
| 3031 - Police Bldg. 2019 Fund | | 3,080,797 | | 2,994,900 | | (85,897) | (2.8%) |
| 6020 - Joint Air Support Fund | | 3,271,766 | | 1,702,121 | | (1,569,645) | (48.0%) |
| Total Budget | \$ | 97,253,206 | \$ | 100,355,920 | \$ | 3,102,714 | 3.2% |



Public Works (1 of 2)

Proposed 2020-21 Budget Summary

| Category | |
|---------------------|-----------------------|
| Salaries & Benefits | \$ 34,034,276 |
| M&O | 98,994,615 |
| Capital Outlay | 4,904,000 |
| Capital Improvement | 29,594,000 |
| Transfers | 1,150,000 |
| Total Budget | \$ 168,676,891 |

| Personnel | | |
|--------------|---------------|---------------|
| | FY 19-20 | FY 20-21 |
| Full Time | 285.55 | 283.95 |
| Hourly FTE | 26.95 | 25.00 |
| Total | 312.50 | 308.95 |

Departmental Highlights

- | | |
|--|---|
| <ul style="list-style-type: none"> ▪ Pavement Management Program ▪ Doran Pump Station Upgrade ▪ Beeline Transit System Expansion ▪ Complete Commercial Solid Waste Discussions | <ul style="list-style-type: none"> ▪ Glendale – Los Angeles Garden River Bridge Project Design ▪ Brand and Central Library Elevator Improvements ▪ Facilities Condition Assessment Project |
|--|---|

| | Adopted | | Proposed | | Increase/(Decrease) | |
|------------------------------------|------------|------------|------------|------------|---------------------|---------|
| | FY 2019-20 | | FY 2020-21 | | \$ | % |
| 1010 - General Fund | \$ | 15,104,129 | \$ | 15,082,091 | \$ (22,038) | (0.1%) |
| 2210 - Parking Fund | | 13,751,809 | | 13,371,720 | (380,089) | (2.8%) |
| 2220 - Measure M Local Return Fund | | 1,923,963 | | 19,547 | (1,904,416) | (99.0%) |



Public Works (2 of 2)

Proposed 2020-21 Budget Summary

| | Adopted | Proposed | Increase/(Decrease) | |
|---|-----------------------|-----------------------|----------------------|-------------|
| | FY 2019-20 | FY 2020-21 | \$ | % |
| 2260 - Measure W Fund | \$ 1,211,848 | \$ 1,260,000 | \$ 48,152 | 4.0% |
| 2530 - San Fern. Landscape Dist. Fund | 80,400 | 74,800 | (5,600) | (7.0%) |
| 2550 - Measure R Regional Fund | - | 2,850,000 | 2,850,000 | N/A |
| 2560 - Transit Prop A Local Return Fund | 4,473,465 | 4,262,808 | (210,657) | (4.7%) |
| 2570 - Transit Prop C Local Return Fund | 4,093,650 | 6,739,967 | 2,646,317 | 64.6% |
| 2580 - Transit Utility Fund | 10,797,273 | 13,354,854 | 2,557,581 | 23.7% |
| 4010 - Capital Improvement Fund | 579,500 | 699,000 | 119,500 | 20.6% |
| 4011 - Measure S Capital Improvement Fund* | 3,500,000 | - | (3,500,000) | (100.0%) |
| 4020 - State Gas Tax Fund | 7,920,000 | 10,085,000 | 2,165,000 | 27.3% |
| 4090 - Capital Improvement Reimbursement Fund | - | 550,000 | 550,000 | N/A |
| 5250 - Sewer Fund | 36,557,317 | 40,992,075 | 4,434,758 | 12.1% |
| 5300 - Refuse Disposal Fund | 27,299,582 | 31,368,946 | 4,069,364 | 14.9% |
| 6010 - Fleet Management Fund | 18,611,564 | 17,206,717 | (1,404,847) | (7.5%) |
| 6070 - Building Maintenance Fund | 9,155,173 | 10,759,366 | 1,604,193 | 17.5% |
| Total Budget | \$ 155,059,673 | \$ 168,676,891 | \$ 13,617,218 | 8.8% |



*FY 19-20 includes Measure S adopted appropriation for the Seismic Upgrades of the Fire Stations (\$3.5M)

FY 2020-21 GWP Public Benefit Programs and Budgets



FY 2020-21 GWP Public Benefit Programs and Budgets

Background

- PBC Programs have been provided pursuant to State Mandate since January 1, 1998
- PBC is funded by a separate fee on electric bills
- Funds must be used for programs in one or more of the categories:
 - Cost-effective energy efficiency and conservation programs
 - New investments in renewable energy resources
 - Research, development and demonstration programs
 - Programs for low-income electricity customers
- The current charge is 3.6% of retail electric revenues



FY 2020-21 GWP Public Benefit Programs and Budgets

Low Income Highlights

- GWP is proposing to increase the income guidelines for all of its low income programs from 200% or poverty to 250% of poverty to allow more customers to qualify starting July 1, 2020
- Last Year, GWP provided bill discounts and other services to 12,025 low income households
- \$3.3 million is proposed for low income programs this coming program year



FY 2020-21 GWP Public Benefit Programs and Budgets

Renewable Energy Highlights

- GWP was among the first utilities to offer customer incentives to install solar PV
- Since 2002, GWP has provided \$12 million in solar incentives to support the installation of 8,800 kW of local customer owned solar capacity
- A total of \$1.6 million is proposed for renewable energy programs over the next year



FY 2020-21 GWP Public Benefit Programs and Budgets

Energy Efficiency and Modernization Highlights

- GWP programs have consistently ranked among the best in the State in energy savings produced
- Last Year, GWP reported 12,585 MWh of first year energy savings from PBC and other energy efficiency programs to the California Energy Commission
- \$2.2 million is proposed for energy efficiency
- \$470 thousand is proposed for modernization and demand reduction programs



FY 2020-21 GWP Public Benefit Programs and Budgets

Proposed Budget and Distribution by Category

| Budget (\$1,000s) | | | |
|----------------------|-----------------------|----------------------|-------------------------|
| Funding Category | Projected FY 19-20 | Proposed FY 20-21 | Percentage Breakdown |
| Administration | \$ 1,343 | \$ 1,228 | 14% |
| Low Income | \$ 2,216 | \$ 3,321 | 38% |
| Renewable Energy | \$ 325 | \$ 1,600 | 18% |
| Energy Efficiency | \$ 1,898 | \$ 2,176 | 25% |
| RD&D (Modernization) | \$ 252 | \$ 470 | 5% |
| Total | \$ 6,034 | \$ 8,795 | 100% |



FY 2020-21 GWP Public Benefit Programs and Budgets

Projected and Proposed Fund balance

| Fund Balance (\$1,000s) | | |
|--------------------------------|-------------------------------|------------------------------|
| | Projected FY 19-20 | Proposed FY 20-21 |
| Beginning Fund Balance | \$ 5,903 | \$ 7,488 |
| Revenues | \$ 7,619 | \$ 7,560 |
| Expenditures | \$ (6,034) | \$ (8,795) |
| Ending Fund Balance | \$ 7,488 | \$ 6,253 |



FY 2020-21 GWP Public Benefit Programs and Budgets

Detailed Projected Expenses and Proposed Budgets (\$1000s)

(1 of 4)

| PROGRAMS | DESCRIPTION | Projected | Proposed |
|---|--|-----------|----------|
| | | FY 19-20 | FY 20-21 |
| ADMINISTRATION | | | |
| Salaries and Benefits | Staff salaries and benefits. | \$ 760 | \$ 614 |
| Maintenance and Operations | M&V, marketing, postage, travel, training, office supplies, uncollectable accounts, meetings, miscellaneous. | \$ 193 | \$ 193 |
| City Allocations | City Cost Allocation, ISD Service, Bldg Maintenance, GWP Municipal Billing and Liability Insurance. | \$ 390 | \$ 421 |
| GLENDALE CARES - LOW INCOME PROGRAMS | | | |
| Low Income Bill Discounts | \$15 a month bill discount for low income customers. <u>Income eligibility guidelines increased from 200% of poverty to 250% of poverty.</u> | \$ 2,041 | \$ 2,796 |
| Helping Hand | Up to \$150 in one-time GWP bill payment or deposit assistance for low income customers. <u>Income eligibility guidelines increased from 200% of poverty to 250% of poverty.</u> | \$ 150 | \$ 500 |
| Guardian | Provides low income customers monthly electronic bill discounts for users of approved medical equipment. <u>Income eligibility guidelines increased from 200% of poverty to 250% of poverty.</u> | \$ 25 | \$ 25 |



FY 2020-21 GWP Public Benefit Programs and Budgets

Detailed Projected Expenses and Proposed Budgets (\$1000s)

(2 of 4)

| PROGRAMS | DESCRIPTION | Projected | Proposed |
|---|--|-----------|----------|
| | | FY 19-20 | FY 20-21 |
| SOLAR PROGRAMS | | | |
| Solar Solutions - Residential | Provides incentives to install residential solar. | \$ 285 | \$ 550 |
| Community Solar | Provides solar access to low income, renters, and others that cannot install solar on their roof tops | \$ - | \$ 1,000 |
| Solar Schools | Provides solar training and activities for educators at local schools to implement solar education programs. | \$ 40 | \$ 50 |
| ENERGY SAVING PROGRAMS | | | |
| Smart Home Energy and Water Saving Upgrades | Evaluates the efficiency of customer homes, installs energy and water saving devices, and makes recommendations. | \$ 270 | \$ 300 |
| Smart Business Energy Saving Upgrades | Small Business customers can receive up to \$2,000 in free energy upgrades. | \$ 450 | \$ 500 |



FY 2020-21 GWP Public Benefit Programs and Budgets

Detailed Projected Expenses and Proposed Budgets (\$1000s)

(3 of 4)

| PROGRAMS | DESCRIPTION | Projected | Proposed |
|---|---|-----------|----------|
| | | FY 19-20 | FY 20-21 |
| ENERGY SAVING PROGRAMS | | | |
| Business Energy Solutions | Incentives for medium and large businesses to complete pre-approved energy saving projects up to \$50,000. | \$ 250 | \$ 350 |
| Online Store for Energy and Water Efficiency Measures | Online marketplace for customers to purchase discounted energy and water efficiency measures | \$ 27 | \$ 50 |
| Smart Home Rebates | Provides energy and water saving rebates through an online portal and mail in rebate applications. | \$ 127 | \$ 186 |
| Home Energy Reports | Provides customized energy usage reports with energy saving tips and online access to help customers save electricity | \$ 560 | \$ 560 |
| Behavioral Demand Response | Provides personalized communications on how to trim electricity demand during summer peak day events. | \$ 110 | \$ 110 |
| Tree Power | Residential customers can receive up to three free shade trees to plant on their property. | \$ 46 | \$ 60 |
| In School Conservation Education | Provides energy and water conservation education in local public and private schools. | \$ 58 | \$ 60 |



FY 2020-21 GWP Public Benefit Programs and Budgets

Detailed Projected Expenses and Proposed Budgets (\$1000s)

(4 of 4)

| PROGRAMS | DESCRIPTION | Projected | Proposed |
|---|---|-----------------|-----------------|
| | | FY 19-20 | FY 20-21 |
| MODERIZATION PROGRAMS | | | |
| Peak Time of Use Energy Monitor | Provides app to help customers better understand and participate in GWP Time-of-Use rate programs. | \$ 30 | \$ 80 |
| L2L Grey Water Projects | Provide incentives install DIY greywater systems for landscaping. | \$ - | \$ 25 |
| EV Level II Charger Rebates | Provides to \$500 for installing a new Level 2 charging station at your home or business. | \$ 39 | \$ 90 |
| EV Guest Drive Events | Demonstration program that promotes the adoption of EVs by giving customers an opportunity to test drive a variety of Evs | \$ 22 | \$ 100 |
| Smart Home Displays/Smart Thermostats Program | Eligible customers receive the CEIVA Homeview display, smart thermostat, and installation at no cost. | \$ 161 | \$ 175 |
| TOTAL PROJECTED EXPENDITURES/BUDGET | | \$ 6,034 | \$ 8,795 |



Capital Improvement Program

FY 2020-21 Capital Improvement Projects



FY 2020-21 Capital Improvement Projects

Projects with Multiple Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|--|--------------------------------|-------------------------------|------------------------|
| Howard Building Tenant Improvements | | | |
| Electric Depreciation Fund (Fund 5830) | \$ 117 | \$ 117 | \$ 1,170 |
| Water Depreciation Fund (Fund 5930) | 33 | 33 | 330 |
| Total | \$ 150 | \$ 150 | \$ 1,500 |
| Pacific Park Multi-Purpose Field | | | |
| CDBG Fund (Fund 2010) | \$ 1,090 | \$ 1,027 | \$ - |
| Parks Mitigation Fee Fund (Fund 4050) | 750 | 700 | - |
| Measure A Fund (Fund 4130) | - | - | 300 |
| Total | \$ 1,840 | \$ 1,727 | \$ 300 |
| Pacific Park Splash Pad | | | |
| General Fund (Fund 4010) | \$ 364 | \$ 349 | \$ - |
| CDBG Fund (Fund 2010) | 482 | 442 | - |
| Measure A Fund (Fund 4130) | - | - | 247 |
| Total | \$ 846 | \$ 791 | \$ 247 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Multiple Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|--|--------------------------------|-------------------------------|------------------------|
| South Verdugo Road Rehabilitation Project | | | |
| Measure R Regional Fund (Fund 2550) | \$ - | \$ - | \$ 1,650 |
| Gas Tax Fund (Fund 4020) | - | - | 200 |
| Sewer Fund (Fund 5250) | - | - | 1,400 |
| Total | \$ - | \$ - | \$ 3,250 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|--|--------------------------------|-------------------------------|------------------------|
| CDBG Fund (Fund 2010) | | | |
| Pelanconi Park Playground Replace. and Shade Structure | \$ - | \$ - | \$ 495 |
| Total | \$ - | \$ - | \$ 495 |
| Parking Fund (Fund 2210) | | | |
| Civic Center Parking Structure Improvements | \$ 750 | \$ 750 | \$ 500 |
| Downtown Parking Improvements | 400 | 83 | 200 |
| Parking Lot & Meter Improvements | 1,200 | 417 | 500 |
| Parking Structure Improvements | 600 | 598 | 300 |
| Total | \$ 2,950 | \$ 1,848 | \$ 1,500 |
| Measure W Fund (Fund 2260) | | | |
| Alley Stormwater Treatment Program | \$ - | \$ - | \$ 430 |
| Annual Green Street Improvements | 200 | 200 | 330 |
| Total | \$ 200 | \$ 200 | \$ 760 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|---|--------------------------------|-------------------------------|------------------------|
| Measure R Regional Fund (Fund 2550) | | | |
| Traffic Signal Modification at Honolulu Avenue and Pennsylvania Avenue | \$ 1,800 | \$ 1,745 | \$ 1,200 |
| Total | \$ 1,800 | \$ 1,745 | \$ 1,200 |
| General Fund (Fund 4010) | | | |
| Brand Library Elevator Improvements | \$ - | \$ - | \$ 175 |
| Brand Park T-Ball Field | - | - | 150 |
| Central Library Elevator Improvements | - | - | 350 |
| City Hall Building Renovation | 2,093 | 502 | 24 |
| Dunsmore Parking Lot Resurfacing | 500 | 494 | 500 |
| Parks Unanticipated Repairs | 1,495 | 168 | 150 |
| Rockhaven Rehabilitation | 1,006 | 44 | 25 |
| Total | \$ 5,094 | \$ 1,208 | \$ 1,374 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|--|--------------------------------|-------------------------------|------------------------|
| Gas Tax Fund (Fund 4020) | | | |
| Broadway Rehabilitation - Phase 1 | \$ 250 | \$ 89 | \$ 100 |
| Construction Management & Inspection | 700 | 333 | 200 |
| Geotechnical Engineering Services | 130 | 93 | 25 |
| Maintenance District 6 Pavement Rehabilitation | - | - | 6,000 |
| Maintenance District 9 Pavement Rehabilitation | 1,000 | 921 | 1,600 |
| Street Resurfacing Program | 8,130 | 1,198 | 1,300 |
| Street Tree Maintenance | 4,075 | 32 | 660 |
| Total | \$ 14,285 | \$ 2,666 | \$ 9,885 |
| CIP Reimbursement Fund (Fund 4090) | | | |
| Glendale-LA Garden River Bridge | \$ 18,750 | \$ 18,738 | \$ 550 |
| Total | \$ 18,750 | \$ 18,738 | \$ 550 |



FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|---|--------------------------------|-------------------------------|------------------------|
| Measure A Fund (Fund 4130) | | | |
| Glenoaks Park Playground Replacement | \$ - | \$ - | \$ 374 |
| Total | \$ - | \$ - | \$ 374 |
| Sewer Fund (Fund 5250) | | | |
| Bioswale Construction | \$ 300 | \$ 200 | \$ 100 |
| Corrugated Metal Pipe Replacement | 1,167 | 308 | 110 |
| Hyperion Wastewater System | 29,653 | 2,512 | 3,900 |
| Los Angeles/Glendale Water Reclamation Plant | 39,304 | 15,564 | 6,500 |
| On Call Sewer and Storm Drain Repair Services | - | - | 900 |
| Sewer Reconstruction Program | 7,365 | 371 | 900 |
| Wastewater Capacity Improvement | 4,862 | 646 | 1,250 |
| Total | \$ 82,651 | \$ 19,601 | \$ 13,660 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|---|--------------------------------|-------------------------------|------------------------|
| Refuse Disposal Fund (Fund 5300) | | | |
| Automated Container and Refuse | \$ 1,400 | \$ 1,289 | \$ 350 |
| Mobile CNG Fueling Station | - | - | 150 |
| Underground Storage Tank Removal IW | - | - | 500 |
| Total | \$ 1,400 | \$ 1,289 | \$ 1,000 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|--|--------------------------------|-------------------------------|------------------------|
| Electric Depreciation Fund (Fund 5830) | | | |
| Cable Replacements | \$ 2,374 | \$ 425 | \$ 400 |
| Facility Security & Landscaping | 140 | 67 | 50 |
| Install Streetlights - Annual | 560 | 279 | 150 |
| Meter Purchases | 600 | 107 | 300 |
| Substation Mobile Transformer | - | - | 250 |
| Substation Transformers Replacement | - | - | 1,200 |
| GPP Stormwater Compliance Project | - | - | 500 |
| GWP Solar Project | - | - | 2,000 |
| LCFS Program Infrastructure Improvement | - | - | 500 |
| Outage Management & Integrated Voice Recognition | - | - | 300 |
| Biogas Renewable Generation Project | 625 | 172 | 500 |
| Unit #9 CEMS Analyzers | - | - | 260 |
| Total | \$ 4,299 | \$ 1,050 | \$ 6,410 |
| Electric Customer Paid Capital Fund (Fund 5850)** | \$ 2,000 | \$ 1,931 | \$ 2,000 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

** Life to Date Project Budget reflects one year of appropriation

FY 2020-21 Capital Improvement Projects

Projects with Single Funding Sources (In Thousands)

| | Life To Date Project Budget | Remaining Budget 03/31/20* | Proposed FY 2020-21 |
|---|--------------------------------|-------------------------------|------------------------|
| Water Depreciation Fund (Fund 5930) | | | |
| Water System Optimization | \$ 1,500 | \$ 512 | \$ 755 |
| Facility Security & Landscape | 540 | 404 | 405 |
| Glendale Heights Tank Replacement | 950 | 883 | 540 |
| Pipeline Management Program | 9,129 | 296 | 3,520 |
| Potable Hydrants | 466 | 178 | 95 |
| Potable Water Tank Rehabilitation | 667 | 362 | 175 |
| Service Line Replacement | 50 | 17 | 50 |
| Slope Repairs at Various Roads | 1,610 | 373 | 615 |
| Valve Replacement | 1,940 | 239 | 275 |
| Water Quality Enhancement Program | 200 | - | 100 |
| Total | \$ 17,052 | \$ 3,264 | \$ 6,530 |
| Water Customer Paid Capital Fund (Fund 5950)** | \$ 1,500 | \$ 437 | \$ 1,275 |



* Remaining budget assumes all current encumbrances will be expensed by 6/30/20

** Life to Date Project Budget reflects one year of appropriation

Proposed Citywide Fee Changes

FY 2020-21



Citywide User Fees, Fines, Rates & Charges

Fee Setting Guidance

- **Proposition 26:**

- Passed in 2010, provided new definition of the term “Tax”, which means, all Fees are Taxes with seven exceptions.
 - 1) Specific Benefit/Privilege (permits, franchises)
 - 2) Specific Service/Product (utility charges, park & rec. fees)
 - 3) Reasonable Regulatory Fees for licenses & permits (permits, inspections)
 - 4) Fee for entry, use or purchase of government property (parks & rec. entrance fees, equipment rental, some franchises)
 - 5) Fines & penalties
 - 6) Fees imposed as a condition of property development (limited to cost by other law)
 - 7) Assessments & property-related fees subject to Prop. 218 (limited to cost by 218)
- If fees do not fall within one of the seven exceptions listed above, then Prop. 26 defines it as a Tax for which voter approval is required under Prop. 218



Fee Overview

- User Fees:

- A fee or rate charged to an individual or group that receives a *Private Benefit* from services provided by the City

- User Fee is Not a Tax:

- The service is usually a discretionary activity requested by the payer
- If a User Fee does not cover the City's full cost for the services, taxes (General Fund) pay for the remainder

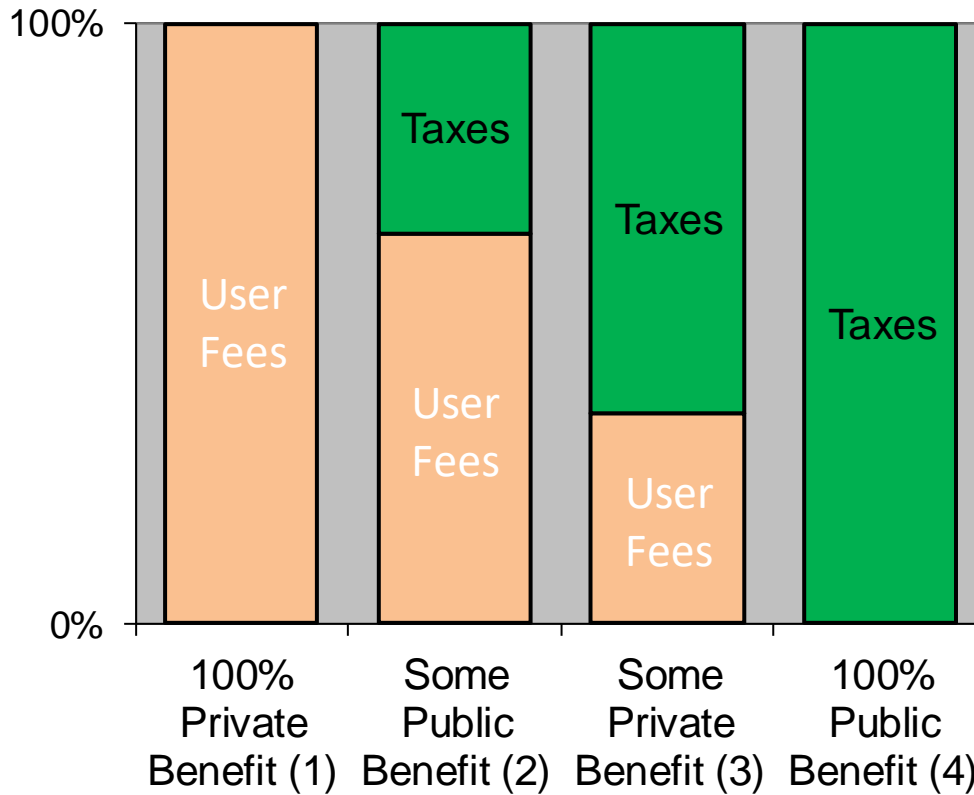


Citywide User Fees, Fines, Rates & Charges

Fee Setting Guidelines

Fee vs. Tax

Source of Service Funding



Examples

- 1) Building Permits
- 2) Youth Programs
- 3) Historic Preservation
- 4) Police Patrol



Citywide User Fees, Fines, Rates & Charges

FY 2020-21 Proposed Fee Changes

| Fee Category | Fee Count | Estimated Revenue Impact* |
|------------------------|--------------|---------------------------|
| No Changes | 1,489 | \$ - |
| Fee Deletions | 5 | (12,500) |
| Modifications | 6 | - |
| Waived CPI Adjustments | 834 | - |
| New Fees | 10 | 24,958 |
| Total | 2,344 | \$ 12,458 |

* Estimated revenue impact is in the General Fund



Citywide User Fees, Fines, Rates & Charges

Deletion of Existing Fees

| Fee # | Page # | Service Title | Dept/Div | FY 2019-20 Fee |
|-------|--------|---|--|-----------------------------------|
| 12 | 3 | Old Police Building/Jail – Prep/Strike Day | Miscellaneous / Filming & Special Events | \$2,269 Each Prep & Strike Day |
| 15 | 3 | Old Police Building/Jail (Student Rate) – Prep/Strike Day | Miscellaneous / Filming & Special Events | \$800 Each Prep & Strike Day |
| 25 | 4 | Review Fees / All Other Departments | Miscellaneous / Filming & Special Events | Actual Cost Per Hour |
| 45 | 35 | Overdue Materials - \$5 maximum - Adult | LAC / Miscellaneous Library Fees | \$0.25 Daily |
| 12 | 72 | Amplified Sound – Non-Commercial | CDD / License/Permit Type Fees | \$15 Per Application |



Citywide User Fees, Fines, Rates & Charges

Modifications to Existing Fees

| Comment | Fee # | Page # | Service Title | FY 2019-20 Fee | FY 2020-21 Fee |
|--|-------|--------|--|------------------|----------------------------|
| Miscellaneous/Filming Fees | | | | | |
| Remove | 23 | 3 | Film Monitoring/Permit Specialist | \$54 per hour | - |
| Service Title Revision | 24 | 3 | <u>Initial</u> : Film Monitoring/Police Services Assistant <u>Revised</u> : Film Monitoring/Film Permit Staff | \$72 per hour | \$72 per hour |
| Public Works/Engineering Fees | | | | | |
| Service Title Revision | 25 | 7 | <u>Initial</u> : Covenants and Agreements <u>Revised</u> : Covenants and Agreements (General, excluding Drainage Devices) | \$2,348 each | \$2,348 per application |
| Add | 26 | 7 | Covenants and Agreements (Drainage Devices) | - | \$700 per application |
| Library, Arts & Culture/Auditorium Fees | | | | | |
| Remove | 5 | 29 | Central Library Study Rooms Glendale Individual and Commercial | \$20 per hour | - |
| Service Title Revision | 6 | 29 | <u>Initial</u> : Central Library Study Rooms Non-Glendale Individual and Commercial <u>Revised</u> : Central Library Study Rooms Commercial | \$31 per hour | \$31 per hour |



Citywide User Fees, Fines, Rates & Charges

New Proposed Fees (1 of 2)

| Fee # | Page # | Service Title | Dept/Div | Proposed Fee |
|-------|--------|--|---|-------------------------------|
| 37 | 4 | City Facility Filming Fee <i>Cost for filming at City Hall</i> | Miscellaneous / Filming & Special Events | \$2,269 each day |
| 38 | 4 | City Facility Filming Fee – Student Rate <i>Cost for student filming at City Hall</i> | Miscellaneous / Filming & Special Events | \$1,134 each day |
| 39 | 4 | Artsakh Avenue Paseo Rental – Deposit <i>Deposit for the rental of the Artsakh Paseo</i> | Miscellaneous / Filming & Special Events | \$500 per event |
| 40 | 4 | Artsakh Avenue Paseo Rental – Standard Rate <i>Standard rate for the rental of the Artsakh Paseo</i> | Miscellaneous / Filming & Special Events | \$80 hourly (4 Hour Min.) |
| 41 | 4 | Artsakh Avenue Paseo Rental – Non-Profit Rate <i>Non-Profit rate for the rental of the Artsakh Paseo</i> | Miscellaneous / Filming & Special Events | \$60 hourly (4 Hour Min.) |
| 42 | 4 | Artsakh Avenue Paseo Rental – Commercial Rate <i>Commercial rate for the rental of the Artsakh Paseo</i> | Miscellaneous / Filming & Special Events | \$100 hourly (4 Hour Min.) |



Citywide User Fees, Fines, Rates & Charges

New Proposed Fees (2 of 2)

| Fee # | Page # | Service Title | Dept/Div | Proposed Fee |
|-------|--------|---|----------------------------------|---|
| 54 | 35 | Lost/Destroyed Materials, Link+ <i>Cost for lost or destroyed materials checked out using the Link+ program</i> | LAC / Miscellaneous Library Fees | Cost up to \$115 each |
| 498 | 97 | Admin Citation: Code Section GMC.30.11.050 <i>Residential District Development Standards (R-3050, R-2250, R-1650, R-1250)</i> | CDD / Administrative Citations | 1 st : \$100 / 2 nd : \$200 / 3 rd : \$500 |
| 499 | 97 | Admin Citation: Code Section GMC.30.31.010 <i>Landscaping Regulations (ROS, R1, R1R)</i> | CDD / Administrative Citations | 1 st : \$100 / 2 nd : \$200 / 3 rd : \$500 |
| 500 | 97 | Admin Citation: Code Section GMC.30.31.020 <i>Landscaping Regulations (Multi-Family, Commercial, Industrial, Mixed-Use, CE, and MS zones)</i> | CDD / Administrative Citations | 1 st : \$100 / 2 nd : \$200 / 3 rd : \$500 |



FY 2020-21 Budget Adoption Calendar

- May 12, Budget Study Session #2, 9:00 a.m.
 - Departmental Presentations
 - Capital Improvement Program
 - Citywide Fee Schedule
- May 19, Budget Study Session #3, 9:00 a.m.
 - Measure S Discussion
- June 02, Budget Hearing and Budget Adoption, 6:00 p.m.



Questions & Comments





#MyGlendale

