

# City of Glendale Budget Study Session #2 May 4, 2021

# Agenda

## • Measure S

- FY 2020-21 Update
- FY 2021-22 Proposed Budget
- Budget Calendar
- Questions & Comments

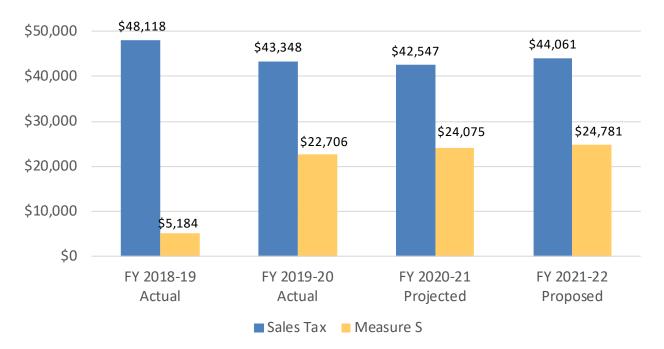


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#### Sales Tax Comparison (In Thousands)

|           | FY 2018-19<br>Actual | FY 2019-20<br>Actual | FY 2020-21<br>Projected | FY 2021-22<br>Proposed | Budget<br>Variance | %    |
|-----------|----------------------|----------------------|-------------------------|------------------------|--------------------|------|
| Sales Tax | \$48,118             | \$43,348             | \$42,547                | \$44,061               | \$1,514            | 3.6% |
| Measure S | 5,184                | 22,706               | 24,075                  | 24,781                 | 706                | 2.9% |
| Total     | \$53,302             | \$66,054             | \$66,622                | \$68,842               | \$2,220            | 3.3% |





\* Actuals includes revenues for July through February

# City of Glendale FY 2020-21 Measure S Update



# FY 2020-21 Measure S Expenditures (1 of 2) (In Thousands)

|  | Revised<br>Budget |       | Actuals<br>2/28/21 |       | Projected<br>Year-End<br>Actuals |       | Proposed<br>Carryover<br>FY 21-22 |
|--|-------------------|-------|--------------------|-------|----------------------------------|-------|-----------------------------------|
| Housing                                      |                   |       |                    |       |                                  |       |                                   |
| Assistance Programs (Unallocated)            | \$                | 3,376 | \$                 | -     | \$                               | -     | \$-                               |
| Affordable Housing Develop. 900 E. Broadway* |                   | 7,866 |                    | 55    |                                  | 110   | 7,756                             |
| New Affordable Housing Land Acquisition      |                   | 6,000 |                    | -     |                                  | -     | 6,000                             |
| Monthly Housing Rental Subsidy Program*      |                   | 3,911 |                    | 1,077 |                                  | 1,806 | 2,105                             |
| Rental Rights Program*                       |                   | 475   |                    | 299   |                                  | 475   | -                                 |
| Homeless Services                            |                   | 250   |                    | -     |                                  | -     | 250                               |
| Low Income Student Rental Assistance         |                   | 1,309 |                    | -     |                                  | -     | 1,309                             |
| Low Income Fam Employ & Rental Assistance    |                   | 1,315 |                    | 1     |                                  | 79    | 582                               |
|  |                   |       |                    |       |                                  |       |                                   |
| <u>Infrastructure</u>                        |                   |       |                    |       |                                  |       |                                   |
| Citywide Traffic Study                       | \$                | 500   | \$                 | -     | \$                               | -     | \$ 500                            |
| Verdugo Wash Greenway Feasibility Study      |                   | 250   |                    | -     |                                  | 50    | 200                               |
| Seismic Upgrades – Fire Stations*            |                   | 3,416 |                    | 144   |                                  | 144   | 3,273                             |

\*The Revised FY 2020-21 budget includes carryovers from FY 2019-20.



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## FY 2020-21 Measure S Expenditures (2 of 2) (In Thousands)

|   | <br>evised<br>Budget | -  | actuals<br>/28/21 | Y  | rojected<br>éar-End<br>Actuals | Ca | oposed<br>irryover<br>Y 21-22 |
|---|----------------------|----|-------------------|----|--------------------------------|----|-------------------------------|
| Parks & Recreation                      |                      |    |                   |    |                                |    |                               |
| Park Land Acquisition                   | \$<br>1,000          | \$ | -                 | \$ | -                              | \$ | 1,000                         |
| Year-Round Aquatics Program             | 582                  |    | 369               |    | 550                            |    | -                             |
| Child Care Support                      | 25                   |    | -                 |    | 25                             |    | -                             |
| Afterschool/Summer Youth Sports Program | 225                  |    | -                 |    | -                              |    | 225                           |
| Economic Recovery – Commercial          |                      |    |                   |    |                                |    |                               |
| Small Business Recovery                 | \$<br>2,425          | \$ | 1,065             | \$ | 1,540                          | \$ | 885                           |
| Personal Protective Equipment           | 150                  |    | 48                |    | 150                            |    | -                             |
| Restaurant Relief/Al Fresco*            | 386                  |    | 121               |    | 231                            |    | 155                           |
| Support the Arts                        | 100                  |    | 55                |    | 80                             |    | 20                            |
| Business Association Support            | 75                   |    | 75                |    | 75                             |    | -                             |
| Other                                   |                      |    |                   |    |                                |    |                               |
| COVID Vaccination Sites                 | \$<br>200            | \$ | -                 | \$ | 200                            | \$ | -                             |
| Total Expenditures                      | \$<br>33,837         | \$ | 3,310             | \$ | 5,515                          | \$ | 24,260                        |
|   |                      |    |                   |    |                                |    |                               |

\*The Revised FY 2020-21 budget includes carryovers from FY 2019-20.

# FY 2020-21 Measure S Projected Ending Balance (In Thousands)

|  | Measure S<br>Reserves |
|--|-----------------------|
| Beginning Balance, 07/01/2020              | \$ 14,249             |
| FY 2020-21 Projected Revenues              | 24,075                |
| FY 2020-21 Projected Year-End Expenditures | (5,515)               |
| Projected Ending Balance 06/30/2021        | \$ 32,809             |
| Projected Carryovers into FY 2021-22       | (24,260)              |
| Projected Beginning Balance 07/1/2021      | \$ 8,549              |
|  |                       |



# FY 2021-22 Measure S Proposed Budget



#### Measure S

#### The Glendale Quality of Life and Essential Services Protection Measure



The revenue from Measure S would be used to preserve and enhance our neighborhoods, including:

- Repairing and upgrading local streets
- Providing affordable housing
- Maintaining local parks and community centers
- Maintaining police and fire station staffing
- Public safety
- Sustainability efforts and
- Other essential services

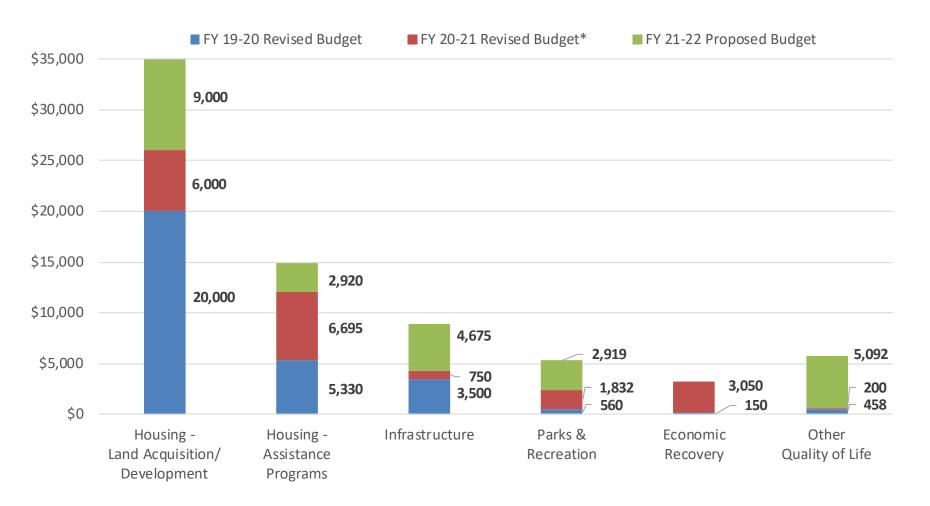


For more information on the ballot Measure go to www.GlendaleMeasureS.com

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# FY 2021-22 Measure S Requests by Category (In Thousands)

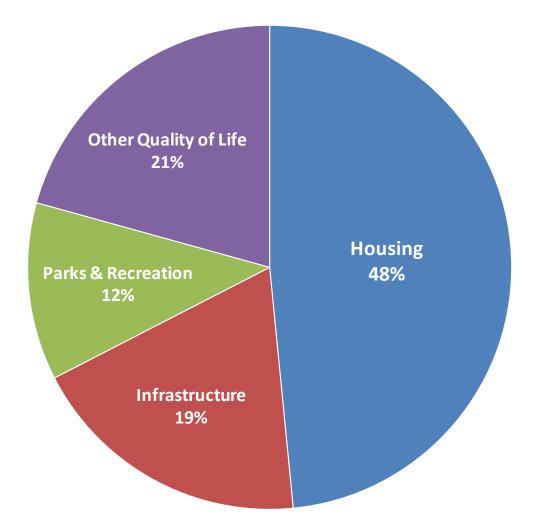


\*The Revised FY 2020-21 budget does not include carryovers from FY 2019-20.



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# FY 2021-22 Measure S Requests by Category





#### FY 2021-22 Measure S Proposed Budget Summary (In Thousands)

|  | FY 2021-22<br>Proposed<br>Budget |        |  |  |
|--|----------------------------------|--------|--|--|
| Measure S Sales Tax Revenue              | \$                               | 24,781 |  |  |
| Proposed Appropriations                  |                                  | 24,606 |  |  |
| Ending Net Surplus/(Use of Fund Balance) | \$                               | 175    |  |  |



## FY 2021-22 Measure S Projected Ending Balance (In Thousands)

|   | Measure S<br>Reserves |
|---|-----------------------|
| Projected Beginning Balance, 07/01/2021 | \$ 8,549              |
| FY 2021-22 Projected Revenues           | 24,781                |
| FY 2021-22 Proposed Appropriations      | (24,606)              |
| Projected Ending Balance 06/30/2022     | \$ 8,724              |
|   |                       |



# Housing



# Affordable Housing Development - 920 E. Broadway

- Combination of new construction, adaptive re-use, and historical preservation to provide approximately 40-unit affordable housing project for seniors.
- Cash contribution for tax credit



#### \$3,000,000



# New Affordable Housing – Land Acquisition

- Funding for acquisition opportunities
- Additional funding will be required





## \$6,000,000



# Monthly Housing Rental Subsidy Program (Existing Program)

- 2-year pilot project
- Designed as a \$8.4M program.
  \$4.2M allocated in previous FYs.
- Qualified as of April 2021: 530
- Funding Dispersed: \$1,070,700
- Program Parameters:
  - \$300 per month subsidy
  - 1,000 households to be assisted
  - Senior, disabled households
  - Extremely low income
  - Glendale resident



# \$2,000,000



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# Rental Rights Program (Annual Program)

- Relocation, Right To Lease, Just Cause Eviction (Program Staffing Costs)
  - Respond to inquiries
  - Education & Outreach
  - Enforcement
  - Mediation
  - Track and maintain violations/complaints



# \$470,000



Rental Rights Program – Tenant & Landlord Services (Proposed New Annual Program)\*

- Additional staffing for future housing programs including:
  - Estimated Two Full time and One Part time employees
  - Landlord/Tenant Advisory Body
  - Rent Registry



# \$450,000



# Housing

| Program  | One-Time/<br>Recurring   | FY 2021-22<br>Request |
|--|--------------------------|-----------------------|
| Affordable Housing – Development 920 E. Broadway                               | One-Time                 | \$ 3,000,000          |
| New Affordable Housing – Land Acquisition                                      | One-Time                 | 6,000,000             |
| Monthly Housing Rental Subsidy Program   | One-Time<br>2-Year Pilot | 2,000,000             |
| Rental Rights Program  | Recurring                | 470,000               |
| Rental Rights Program – Tenant & Landlord Services (Pending Council Direction) | Recurring                | 450,000               |
| Total FY 2021-22 Housing Requests  |                          | \$11,920,000          |

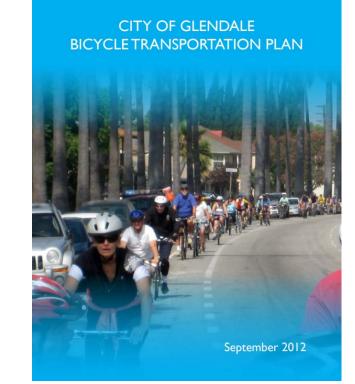


# Infrastructure



# **Bicycle Transportation Plan Update**

- First adopted September 2012
- Council requested update to plan
  - Update to reflect best practices in bicycle planning.
  - Enhance and expand elements of the bicycle plan.
  - Timeline: 18 month process, initiating in Fall 2021



# \$125,000



# **Pavement Condition Improvement**

- 2021 report for Pavement Management Program completed
- Citywide Pavement Condition Index (PCI) "Satisfactory"
- Increased costs related to deferred maintenance
- This is additional funding needed annually to maintain current PCI





# \$4,500,000



# Pedestrian and Bike Lane Striping and Configuration Maintenance



- City made investments in new pedestrian and bike lane striping infrastructure
- Including new bike lanes, sharrows, lane lines and high visibility crosswalks
- Used standard traffic paint and thermoplastic marking paint
- This is additional funding needed annually for enhanced pedestrian safety measures per Council's direction

# \$50,000



# Infrastructure

| Program  | One-Time/<br>Recurring | FY 2021-22<br>Request |
|--|------------------------|-----------------------|
| Bicycle Transportation Plan Update                                 | One-Time               | \$ 125,000            |
| Pavement Condition Improvement                                     | Recurring              | 4,500,000             |
| Pedestrian and Bike Lane Striping and<br>Configuration Maintenance | Recurring              | 50,000                |
| Total FY 2021-22 Infrastructure Requests                           |                        | \$ 4,675,000          |

# **Parks & Recreation**



# Year-Round Aquatics Program (1 of 2)

- Year-Round Operation of Pacific Pool
  - Swim Lessons (after school and weekends)
  - Recreation Swim (weekends)
  - Master's Swim Team
  - Lap Swim
  - Party Rentals
  - Private High School and Club Team Rentals
  - Classes
  - Dive-in Movies
  - Special Events



# \$636,000



# Year-Round Aquatics Program (2 of 2)

- FY 2020-21 Program Activity
  - Period: September 2020 through March 2021
  - Total visits to the pool 21,078
- FY 2021-22 Operating Period: September 2021 through May 2022





# **Annual Community Events**

- Cruise Night \$50,000
- Movies, Music and More \$23,000
- Montrose Christmas Parade \$10,000





#### \$83,000



# **Glorietta Park Concession Building Renovation**

- Expansion of Glorietta Park's tennis concession building
- Bathroom renovation
- Addition of a spectator waiting area
- Funding for Design and Development <u>only</u>





## \$75,000



# Fremont Park Renovation (1 of 2)

- Allocated Project Budget: \$11,650,000
- Available Budget as of 2/28/21: \$10,298,000



# \$2,000,000



# Fremont Park Renovation (2 of 2)

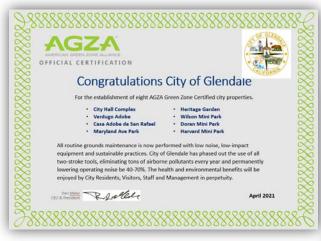
#### Proposed Project Timeline

- May 5, 2021 Construction Management Services RFP/RFQ Due Date
- June 2021 Obtain City Council Authorization to Execute CM Contract
- July 2021 Execute Contract for CM Services
- July 2021 Construction Bid Due
- August 2021 Obtain City Council Authorization to Execute Construction Contract
- October 2021 Contract Execution for Construction and Mobilization
- October 2021 Start Construction
- May 2023 Construction Estimated Completion



# **Electric Operated Equipment & Infrastructure**

- Implementation Spring 2022 at the following facilities:
  - Windsor Mini Park
  - Skate Park
  - Piedmont Park
  - Milford Park
  - Nibley Park
  - New York Park
  - Carr Park





# \$100,000



## **Rockhaven Maintenance**



- Utilities
- Grounds Maintenance





# Parks & Recreation

| Program                                       | One-Time/<br>Recurring | FY 2021-22<br>Request |
|---|------------------------|-----------------------|
| Year-Round Aquatics Program                   | Recurring              | \$ 636,000            |
| Annual Community Events                       | Recurring              | 83,000                |
| Glorietta Park Concession Building Renovation | Recurring              | 75,000                |
| Fremont Park Renovation                       | One-Time               | 2,000,000             |
| Electric Operated Equipment & Infrastructure  | Recurring              | 100,000               |
| Rockhaven Maintenance                         | Recurring              | 25,000                |
| Total FY 2021-22 Parks & Recreation Requests  |                        | \$ 2,919,000          |



# Other Quality of Life Items



#### **Additional Mental Health Resources**





#### Mental Health

#### \$200,000



# Community Engagement and Accountability Vehicle Replacement

# CUENTIE OF CONTRACTOR OF CONTA

#### Recruitment



#### **Special Enforcement**

#### \$300,000





#### Life Safety Fire Fighting Apparatus and Equipment







#### \$1,500,000



#### Annual School Crossing Guard Program

- Crossing guard services at various GUSD schools for 3-4 hours per day
- Includes 35 locations

Examples:

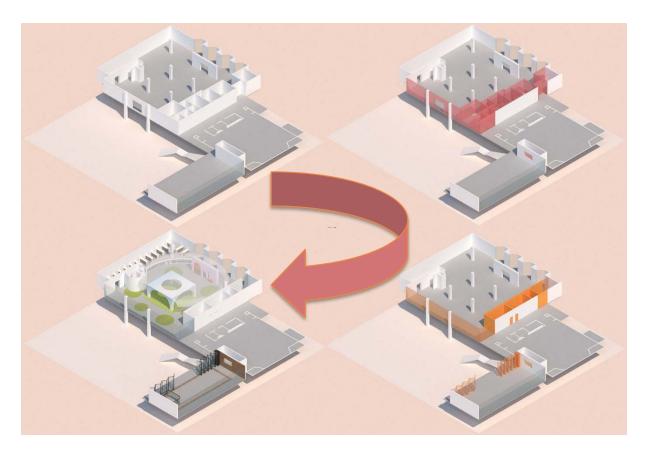
- 2 at Balboa Elementary
- 2 at Dunsmore Elementary
- 2 at Franklin Elementary
- 3 at Jefferson Elementary
- 11 at Hoover/Keppel/Toll



#### \$511,000



# Central Library Children's and Teen Room Renovation (1 of 2)







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## Central Library Children's and Teen Room Renovation (2 of 2)







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#### Sustainability Office Support Personnel

• One Full Time Position for the Sustainability Office







#### \$81,132



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#### Other Quality of Life Items

| Program  | One-Time/<br>Recurring | FY 2021-22<br>Request |
|--|------------------------|-----------------------|
| Additional Mental Health Resources                           | Recurring              | \$ 200,000            |
| Community Engagement & Accountability Vehicle<br>Replacement | One-Time               | 300,000               |
| Life Safety Fire Fighting Apparatus & Equipment              | Recurring              | 1,500,000             |
| Annual School Crossing Guard Program                         | Recurring              | 511,000               |
| Central Library Children's & Teen Room Renovation            | One-Time               | 2,500,000             |
| Sustainability Office Support Personnel                      | Recurring              | 81,132                |
| Total FY 2021-22 Other Quality of Life Requests              |                        | \$ 5,092,132          |



### FY 2021-22 Measure S Requests Summary (1 of 2)

|  | FY 2021-2 | 2 Request  |
|--|-----------|------------|
| Housing  |           |            |
| 1. Affordable Housing Development 920 E. Broadway              | \$        | 3,000,000  |
| 2. New Affordable Housing–Land Acquisition                     |           | 6,000,000  |
| 3. Monthly Housing Rental Subsidy Program                      |           | 2,000,000  |
| 4. Rental Rights Program                                       |           | 470,000    |
| 5. Rental Rights Program- Tenant & Landlord Services           |           | 450,000    |
| -<br>Housing Subtotal  | \$        | 11,920,000 |
| <u>Infrastructure</u>  |           |            |
| 6. Bicycle Transportation Plan Update                          | \$        | 125,000    |
| 7. Pavement Condition Improvement                              |           | 4,500,000  |
| 8. Pedestrian & Bike Lane Striping & Configuration Maintenance |           | 50,000     |
| Infrastructure Subtotal  | \$        | 4,675,000  |



### FY 2021-22 Measure S Requests Summary (2 of 2)

|   | FY 2021- | 22 Request |
|---|----------|------------|
| Parks & Recreation  |          |            |
| 9. Year-Round Aquatics Program                                | \$       | 636,000    |
| 10. Annual Community Events                                   |          | 83,000     |
| 11. Glorietta Park Concession Building Renovation             |          | 75,000     |
| 12. Fremont Park  |          | 2,000,000  |
| 13. Electric Operated Equipment & Infrastructure              |          | 100,000    |
| 14. Rockhaven Maintenance                                     |          | 25,000     |
| Parks & Recreations Subtotal                                  | \$       | 2,919,000  |
| Other Quality of Life Items                                   |          |            |
| 15. Mental Health Resources                                   | \$       | 200,000    |
| 16. Community Engagement & Accountability Vehicle Replacement | ç        | 300,000    |
|   |          |            |
| 17. Life Safety Fire Fighting Apparatus & Equipment           |          | 1,500,000  |
| 18. School Crossing Guard Program                             |          | 511,000    |
| 19. Central Library Children's & Teen Room Renovation         |          | 2,500,000  |
| 20. Sustainability Office Support Personnel                   | <b>A</b> | 81,132     |
| Other Quality of Life Subtotal                                | \$       | 5,092,132  |
| Total Appropriation Requests                                  | \$       | 24,606,132 |
|   |          | EA1        |

#### FY 2021-22 Measure S Proposed Budget Summary (In Thousands)

|  | FY 202<br>Propo<br>Buda | osed   |
|--|-------------------------|--------|
| Measure S Sales Tax Revenue              | \$                      | 24,781 |
| Proposed Appropriations                  |                         | 24,606 |
| Ending Net Surplus/(Use of Fund Balance) | \$                      | 175    |



#### FY 2021-22 Measure S Projected Ending Balance (In Thousands)

|   | Measure S<br>Reserves |  |
|---|-----------------------|--|
| Projected Beginning Balance, 07/01/2021 | \$ 8,549              |  |
| FY 2021-22 Projected Revenues           | 24,781                |  |
| FY 2021-22 Proposed Appropriations      | (24,606)              |  |
| Projected Ending Balance 06/30/2022     | \$ 8,724              |  |
|   |                       |  |



#### FY 2021-22 Budget Adoption Calendar (1 of 2)

- May 4, Budget Study Session #2, 9:00 a.m.
  - Measure S Discussion
- May 6, Budget Study Session #3, 1:00 p.m.
  - Departmental Presentations
    - City Clerk
    - City Attorney
    - Human Resources
    - Community Services & Parks
- May 11, Budget Study Session #4, 9:00 a.m.
  - Departmental Presentations
    - Library, Arts & Culture
    - Glendale, Water & Power
    - Police



#### FY 2021-22 Budget Adoption Calendar (2 of 2)

- May 13, Budget Study Session #5, 9:00 a.m.
  - Departmental Presentations
    - Information Services
    - Community Development
    - Public Works
- May 18, Budget Study Session #6, 9:00 a.m.
  - Departmental Presentations
    - City Treasurer
    - Administrative Services Finance
    - City Manager
    - Fire
- May 20, Budget Study Session #7, 9:00 a.m.
  - FY 2021-22 Citywide Budget Summary
  - Follow-up Items
- June 8, Budget Hearing and Budget Adoption, 6:00 p.m.



# **Questions & Comments**

