

# ADOPTED BUDGET

FISCAL YEAR

2021  
-  
2022



CITY OF GLENDALE, CALIFORNIA

# ABOUT THE COVER

The City of Glendale is home to beautiful parks and open spaces, a bustling downtown area, and cozy small-town neighborhoods. Glendale is home to 46 parks and park facilities, including 36 parks, the Civic Auditorium, four community centers, six sports facilities, and four historic buildings! The City's residents and visitors can revel in, hike, play, and explore 286 acres of park land and over 5,000 acres of open space.

Incorporated in 1906, Glendale's Parks are also home to many historical landmarks, many pre-dating the City's inception. Brand Park is home to many historical sites, including the Brand Library, which was built in 1904 as Leslie C. Brand's estate, also called Miradero. Brand Park's expansive open space is also the site of the Doctor's House Museum and Gazebo, a home owned by four doctors in succession, followed by silent screen icon Nell Shipman and her family in the early 1900s. A few miles away, the Catalina Verdugo Adobe is one of the oldest buildings in the City, and is believed to have been built in 1828.

Outside of these historic landmarks, Glendale's Parks continue to serve the community by providing services that address physical, recreational, social, and economic needs through programs held at various facilities throughout the City.

Glendale parks and community facilities have what you need; whether you're looking to immerse yourself in the City's history, hike the Verdugo Mountains, swim at the community pool, or relax under a tree!

CITY OF GLENDALE, CALIFORNIA

# CITY COUNCIL



Paula Devine  
Mayor



Ara Najarian  
Councilmember



Vrej Agajanian  
Councilmember



Ardy Kassakhian  
Councilmember



Daniel Brotman  
Councilmember

## ADOPTED BUDGET

## FISCAL YEAR 2021-2022

### ACKNOWLEDGEMENTS

#### **Budget Preparation Team**

Michele Flynn, CPA, Director of Finance  
Adrine Isayan, Deputy Director of Finance  
Mari Karamyan, Budget Manager  
Nayiri Moundjian, Budget Analyst  
Jonathan Paul, Budget Analyst  
Karina Cervantes Vazquez, Budget Analyst  
Enrique Olguin Jr., Budget Analyst

#### **Strategic Goals**

Innovation & Performance

#### **Financial Reports**

Artak Khachatryan, Financial Applications Administrator

#### **Design & Printing**

Graphics Section

# City of Glendale, California

## About Our City

### Population

Population, 2021 Estimate**	203,834
Population, 2020**	204,392
Population, 2010*	191,719
Population, 2000*	194,973
Population, 1990*	180,038
Population, 1980*	139,060

### City Facts

Year of Incorporation	1906
Governance Structure	City Council/City Manager
Area	30.6 square miles
Assessed Value, August 2021 Preliminary	\$36,608,833,009
Total Housing Units, 2010*	76,269
Total Housing Units, 2019****	78,962
Average Persons per Occupied Household, 2010*	2.63
Average Persons per Occupied Household, 2015-2019****	2.66

### Income

Estimated Median Household Income, 2010**	\$41,805
Estimated Median Household Income, 2015-2019****	\$66,130

### Home Valuations

Median Value Owner-Occupied Housing Units, 2010**	\$586,000
Median Value Owner-Occupied Housing Units, 2015-2019****	\$769,900

### City Finances

Fiscal Year 2021-22 Citywide Budget	\$972,560,489
Fiscal Year 2021-22 General Fund Budget	\$255,384,677



\* According to U.S. Census  
 \*\* According to the Department of Finance  
 \*\*\* According to 2010 American Community Survey  
 \*\*\*\* According to 2015-2019 American Community Survey  
 \*\*\*\*\* According to 2019 American Community Survey 5-Year Estimates

# City of Glendale, California

## Table of Contents

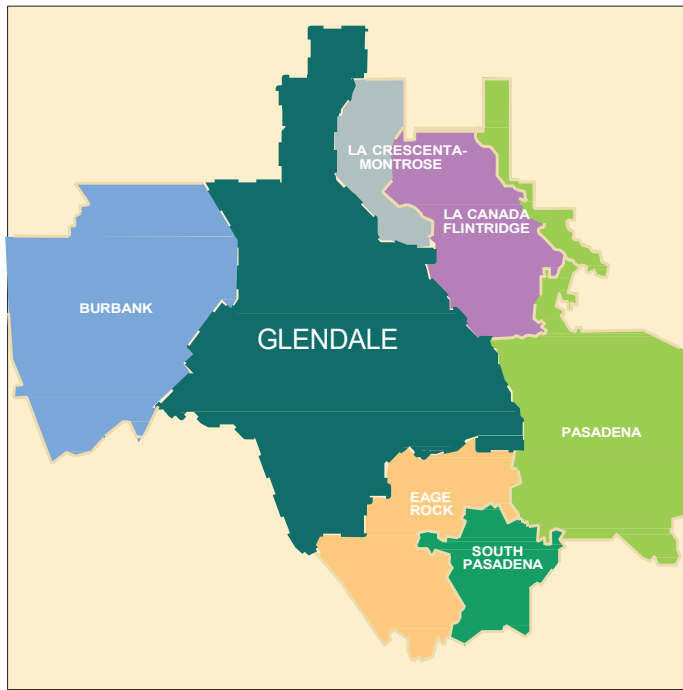
	Page Number
<b>Introductory Section</b>	
City Officials .....	i
About Our City .....	ii
Community Profile .....	1
Form of Government .....	2
Organizational Chart .....	3
Boards and Commissions .....	4
GFOA Distinguished Budget Presentation Award.....	5
CSMFO Excellence Award in Operating Budget.....	6
 <b>Budget Message</b>	
City Manager’s Budget Message.....	7
Attachment A – City Council Priorities .....	22
 <b>Budget Guide</b>	
Budget Document Organization .....	26
Budget Policies & Procedures .....	27
The Accounting System, Financial Policies, Investment Portfolio .....	34
Principles of Compensation Management .....	38
Fund Structure & Descriptions.....	39
Gann Appropriation Limit.....	41
Resolution Adopting Appropriations Limit .....	44
Resolution Adopting General, Enterprise, & Other Misc. Budgets .....	45
 <b>Resources and Appropriations</b>	
Overview of Resources .....	47
Overview of Appropriations .....	63
 <b>Strategic Goals</b>	
About This Section .....	71
Financial Summary .....	72
Managing What’s Measured.....	74
Fiscal Responsibility.....	75
Exceptional Customer Service .....	78
Economic Vibrancy .....	84
Informed & Engaged Community.....	87
Safe & Healthy Community .....	93
Balanced, Quality Housing .....	103
Community Services & Facilities .....	106
Infrastructure & Mobility.....	111
Arts & Culture.....	117
Sustainability .....	120
Looking Ahead .....	124

# City of Glendale, California

## Table of Contents

	Page Number
<b>Budget Summaries</b>	
Summary of Revenues & Appropriations.....	125
Summary of Appropriations by Department.....	126
Summary of Appropriations by Department/Fund.....	127
Summary of Appropriations by Fund Type .....	131
Summary of Transfers from Other Funds .....	134
Summary of Transfers to Other Funds .....	135
Funds Used by City Departments.....	136
Summary of Budget by Fund Type	
General Fund .....	138
Special Revenue Funds .....	145
Debt Service Funds.....	160
Capital Improvement Program.....	164
Enterprise Funds.....	202
Internal Service Funds.....	208
Summary of Revenues by Fund Type .....	216
Summary of Revenues by Fund .....	218
Summary of Changes in Fund Balance .....	245
Combined Fund Statement.....	247
Personnel Summary.....	251
Personnel Changes.....	253
<b>Department Budgets</b>	
Administrative Services – Finance.....	254
City Attorney .....	268
City Clerk .....	279
City Treasurer .....	286
Community Development .....	292
Community Services & Parks .....	323
Fire.....	362
Glendale Water & Power .....	385
Human Resources .....	435
Information Services.....	454
Library, Arts & Culture .....	465
Management Services.....	492
Police .....	509
Public Works .....	528
<b>Appendices</b>	
Glossary of Terms.....	590
Glossary of Terms - Acronyms .....	595

## City of Glendale, California Community Profile



The City of Glendale was incorporated on February 16, 1906 and spans approximately 30.6 square miles with a current population of approximately 203,834 (Department of Finance). Located minutes away from downtown Los Angeles, Pasadena, Burbank, Hollywood, and Universal City, Glendale is the fourth largest city in Los Angeles County and is surrounded by Southern California's leading commercial districts.

As one of its core functions, Glendale provides well-maintained streets and a variety of transportation services. The City's historic success at attracting employers is partially attributed to the result of its location at the center of four major freeways including

the I-5 Golden State Freeway, SR-2 Glendale Freeway, SR-134 Ventura Freeway, and the 210 Foothill Freeway; all provide easy access for residents, workers, and customers from around the region. Glendale also offers its own bus services, the Beeline, with 12 routes connecting customers to businesses, schools, and other key destinations in Glendale, La Cañada Flintridge, Burbank, La Crescenta, and Montrose.

The Burbank/Glendale/Pasadena Airport located in Burbank serves the Los Angeles area including Glendale, Pasadena, and the San Fernando Valley. It is the only airport in the greater Los Angeles area with a direct rail connection to downtown Los Angeles. The City of Glendale is located about 30 minutes from Los Angeles International Airport (LAX) which is a commerce leader and designated as a world-class airport for its convenient location, modern facilities, and superior sea/air/land connections.

Businesses and residents alike have taken advantage of Glendale's central location, reputation for safety, excellent business environment, outstanding schools, state-of-the-art healthcare facilities, and growing restaurant and entertainment options. Glendale is also one of Southern California's leading office markets featuring a wide range of properties and amenities. The City has over seven million square feet of office space and is home to such recognized firms as Walt Disney Imagineering, IHOP/Applebee's, DreamWorks, LegalZoom, ServiceTitan, WholeFoods Market Western Regional Offices, Age of Learning, and Public Storage.

Glendale prides itself on the quality of services it provides to the community. It is a full-service City, which includes a water and electrical department. The City operates its own power plant capable of serving the electrical needs of the entire city, although the majority of power is currently imported from other areas for cost efficiency. Water comes primarily from the Metropolitan Water District, along with a small portion from local wells.

# City of Glendale, California Form of Government

Since its incorporation, Glendale has been a charter city governed by a City Council/City Manager form of government. Five Councilmembers are elected at-large and serve 4-year staggered terms, with elections taking place every even-numbered year on the first Tuesday in March. Each year, the Mayor's position is rotated amongst the five Councilmembers. Other elected officials include the City Clerk and City Treasurer, while the City Manager and City Attorney are appointed by the City Council.

The City Manager acts as the Chief Executive Officer responsible for the daily operations of the City and appoints all department executives, who are in turn responsible for the daily operations within their individual departments. The mission and description of each department and their sections are discussed within the Department Budget section of this document. The City Attorney is responsible for providing a full range of dedicated, in-house legal services intended to ensure the legality of legislation, contracts and programs, and defend legal actions filed against the City.

A variety of Boards, Commissions, and Committees volunteer their time to assist the City Council in serving the Glendale community. These bodies meet on a regular basis during open public meetings to identify and address specific needs and problems within their respective purview.

## Executive Team

**ROUBIK GOLANIAN, City Manager**

**JOHN TAKHTALIAN, Deputy City Manager**

ARAM ADJEMIAN  
City Clerk

ELENA BOLBOLIAN  
Chief Innovation Officer

JASON BRADFORD  
Chief Information Officer

ONNIG BULANIKIAN  
Director of Community Services & Parks

MATTHEW DOYLE  
Director of Human Resources

YAZDAN EMRANI  
Director of Public Works

MICHELE FLYNN, CPA  
Director of Finance

MICHAEL J. GARCIA  
City Attorney

PHILIP LANZAFAME  
Director of Community Development

SILVIO LANZAS  
Fire Chief

RAFI MANOUKIAN, CPA  
City Treasurer

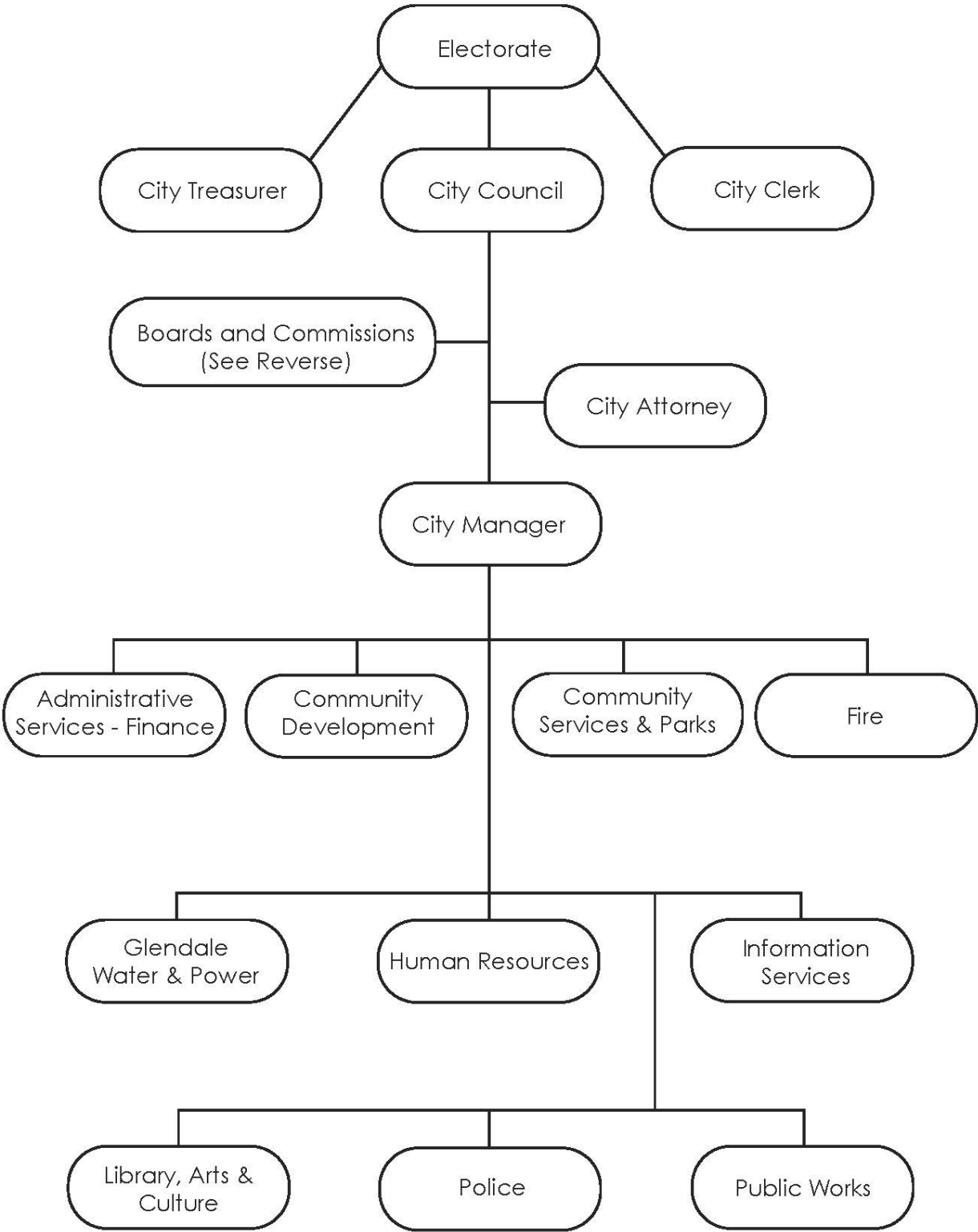
CARL POVILAITIS  
Police Chief

GARY SHAFFER  
Director of Library, Arts & Culture

MARK YOUNG  
General Manager of Glendale Water & Power



# City of Glendale, California Organizational Chart



City of Glendale, California  
**Boards and Commissions**

**Arts & Culture  
Commission**

Library, Arts & Culture

**Audit Committee**

Administrative Services  
Finance

**Building & Fire  
Board of Appeals**

Community Development

**Civil Service  
Commission**

Human Resources

**Design Review  
Board**

Community Development

**Glendale Housing  
Authority**

Community Development

**Glendale Oversight  
Board**

Community Development

**Vector Control  
District**

Community Development

**Glendale Water &  
Power**

**Commission**

Glendale Water & Power

**Historic  
Preservation  
Commission**

Community Development

**Metropolitan Water  
District**

Glendale Water & Power

**Planning  
Commission**

Community Development

**Transportation &  
Parking**

**Commission**

Public Works

**Sustainability  
Commission**

Management Services

**Burbank/Glendale/Pasadena Airport Authority**

Management Services

**Commission on the Status of Women**

Management Services

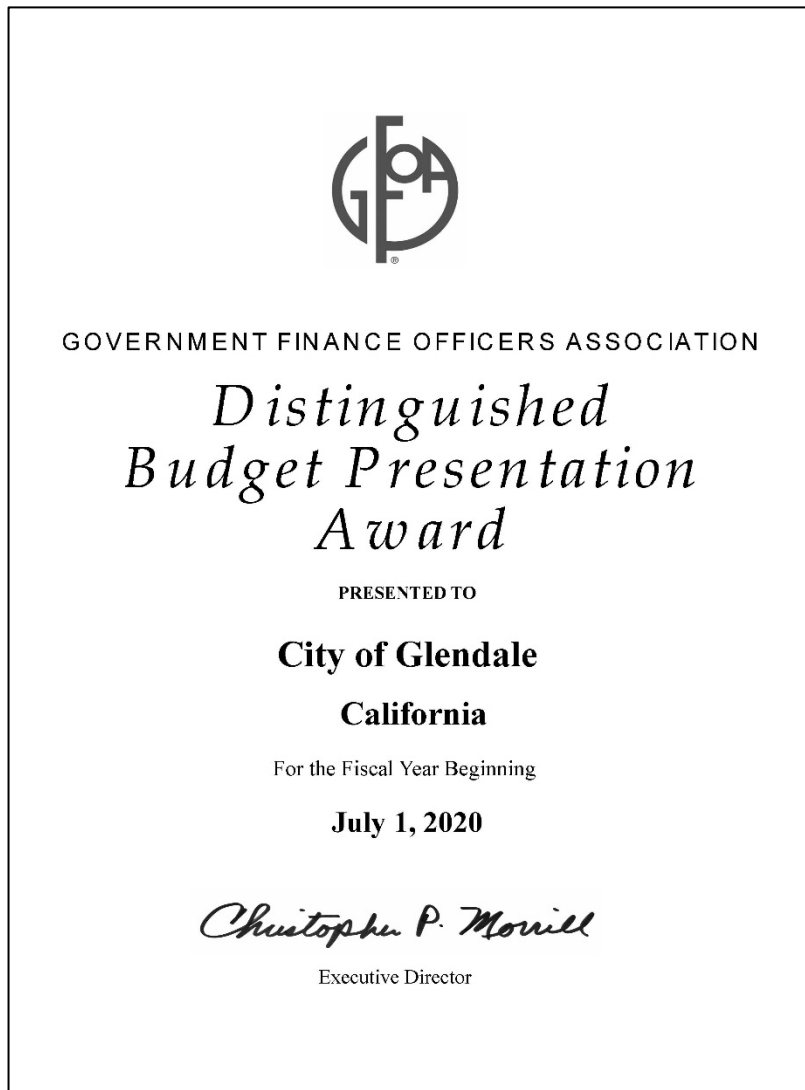
**Community Development Block Grant Advisory Committee**

Community Services & Parks

**Parks, Recreation & Community Services Commission**

Community Services & Parks

City of Glendale, California  
**Distinguished Budget Presentation Award**



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Glendale for its annual budget for the fiscal year beginning July 1, 2020. In order to receive this award for effective budget presentation, a government entity must publish a budget document that meets program criteria as a policy document, a financial plan, an operations guide, and a communications device. The City of Glendale began to participate in this program in Fiscal Year 2009-10. This was the twelfth year that the City of Glendale has received this prestigious award.

The Distinguished Budget Presentation Award is valid for a period of one year only. The City of Glendale continues to conform to the GFOA program requirements for the Fiscal Year 2021-22 annual budget. This document will be submitted to be considered for another award this year.

City of Glendale, California  
**Excellence in Operating Budget Award**

*California Society of  
Municipal Finance Officers*

*Certificate of Award*

***Operating Budget Excellence Award  
Fiscal Year 2020-2021***

*Presented to the*

***City of Glendale***

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting

***January 31, 2021***



*Marcus Pimentel*

*Marcus Pimentel  
CSMFO President*

*Michael Manno*

*Michael Manno, Chair  
Recognition Committee*

*Dedicated Excellence in Municipal Financial Reporting*

The California Society of Municipal Finance Officers (CSMFO) presented a Certificate of Award for Excellence in Operating Budget to the City of Glendale for Fiscal Year 2020-21. In order to receive this award, a government entity must publish a budget document that meets the Meritorious and Excellence criteria established by CSMFO. The City of Glendale began to participate in this program in Fiscal Year 2010-11. This was the eleventh year that the City of Glendale has received this award.

The Excellence in Operating Budget Award is valid for a period of one year only. The City of Glendale continues to conform to the CSMFO program requirements for the Fiscal Year 2021-22 annual budget. This document will be submitted to be considered for another award this year.

# ADOPTED BUDGET FY 2021 - 2022

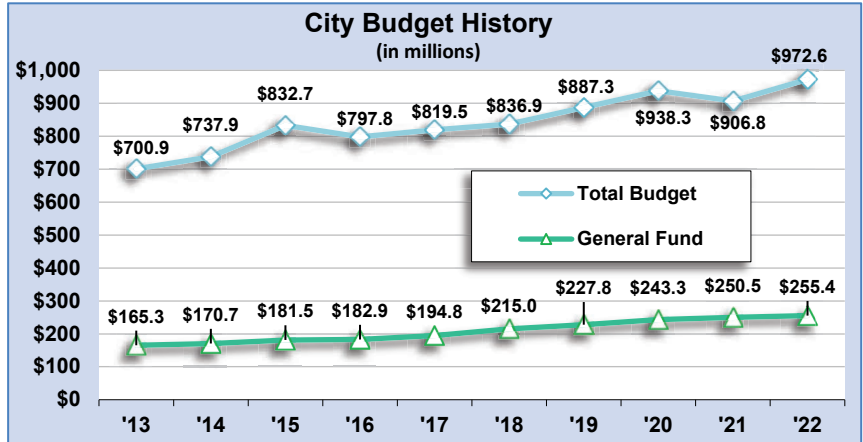


# CITY OF GLENDALE BUDGET MESSAGE

*Honorable Mayor and Members of the City Council,*

As your City Manager, it is my pleasure to present the adopted budget for all operations of the City of Glendale for fiscal year (FY) 2021-22. I believe the budget for the year ahead is demonstrative of the efficiency, professionalism, and resilience we have all exhibited in the face of multiple external challenges. As is the norm in the City, the FY 2021-22 adopted budget takes a long-term approach that closely monitors cost-drivers and adapts to changes to provide a structurally balanced budget.

The past year and a half has been one of the most challenging periods of time in recent history for many cities in our nation, including Glendale. The persistence of the COVID-19 pandemic has continued to impact the forecast of the City's financial standing; though, as the lockdowns have subsided and businesses have reopened, the financial footing has started to be regained. However, even though higher receipts are anticipated for the City due to these re-openings, the hiring freeze implemented at the start of the pandemic remains in place, to continue to offset some of the lingering negative financial impacts. Despite the difficulty involved in the preparation of this year's budget, the focus remains on developing a structurally balanced and fiscally responsible financial plan that best serves the needs of our community.



*“...my goal is to preserve the services we provide to the community and ensure the Jewel City keeps on shining.”*

In spite of the difficulty involved in preparing this budget, the City Council has set the tone to allow managers and staff to approach challenges in a professional and constructive manner. Through the vision of the Glendale City Council, we are able to balance new growth while preserving a rich and honored heritage. The City will continue to aggressively pursue

exceptional customer service, balance value propositions, and invest in the future to ensure continuity of high-quality City services.

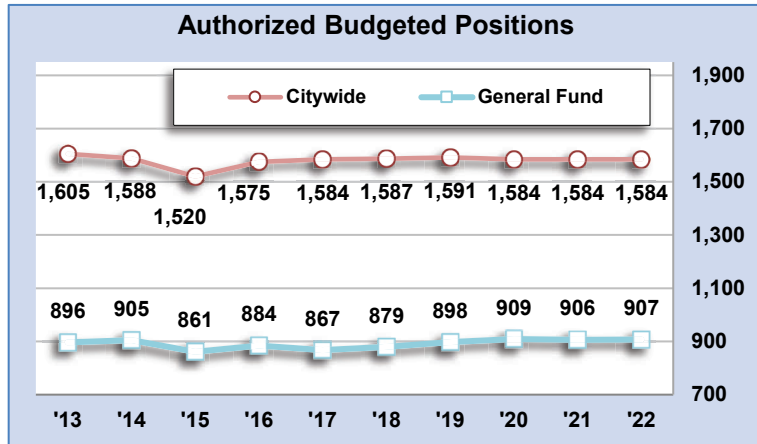
The total adopted budget for FY 2021-22, as shown in the chart above, is \$972.6 million<sup>1</sup> and includes all City funds, departments, and programs. The General Fund's total budget, including sales tax funds from the Glendale Quality of Life and Essential Services Protection Measure (Measure S), is \$255.4 million<sup>1</sup>, from which the City pays for services commonly associated with local government, such as police and fire services, libraries, parks, public works, and economic development.

The City has, in recent years, made drastic changes to the size of its salaried workforce while still maintaining a largely unchanged level of service. During the Great Recession, the City Council made the very tough decision to reduce the City's full-time salaried positions from 1,942 in FY 2008-09 to 1,520 by the time the FY 2014-15 budget was adopted.

<sup>1</sup> Total adopted budget includes Measure S approved funding of \$28.8 million, of which \$8.3 million is in the General Fund.

# CITY OF GLENDALE BUDGET MESSAGE

From FY 2014-15 to FY 2020-21, the City Council approved a net total of 64 additional full-time positions across the organization, bringing the total revised authorized full-time position count to 1,584 for FY 2020-21. For FY 2021-22, the authorized full-time position count remains unchanged at 1,584. The position count in the General Fund in FY 2021-22 increased by one position, however, due to a vacant position being redirected from a Non-General Fund into the General Fund.



We must keep in mind that the organization is running as lean as it possibly can while continuing to provide the levels of service our community rightfully expects. The chart below compares the organizational profile of the City of Glendale with two of its neighboring cities: Burbank and Pasadena. As illustrated, although the City of Glendale’s population is much greater than that of its neighboring cities, its residents served per full-time equivalent (FTE) employee count and total budget per capita are significantly more conservative than that of the cities of Burbank and Pasadena. This further speaks to Glendale’s continued dedication to doing more with less. Glendale’s staff is professional and focused on providing exceptional customer service, while setting the standard for other local governments.

### FY 2021-22 Organizational Profile Comparison

	Glendale	Burbank	Pasadena***
<b>Total Population*</b>	203,834	103,969	145,306
<b>Total Citywide City Employees (FTE)**</b>	1,914	1,442	2,251
Total General Fund FTE**	1,102	921	1,011
<b>Total Citywide Adopted Budget (in thousands)</b>	\$972,560	\$698,200	\$897,778
Total General Fund Adopted Budget (in thousands)	\$255,385	\$192,952	\$286,693
<b>Residents Served per FTE (Citywide)</b>	106	72	65
Residents Served per FTE (General Fund)	185	113	144
<b>Total Budget per Capita (Citywide)</b>	\$4,771	\$6,715	\$6,179
Total Budget per Capita (General Fund)	\$1,253	\$1,856	\$1,973

\* Source: Department of Finance annual publication

\*\* Includes Hourly FTE

\*\*\* Includes Affiliated Agencies

The FY 2021-22 adopted budget, as is true with all years, reflects the City’s efforts to understand and address the complex challenges ahead. It draws knowledge from the wells of community input and staff expertise, combines it with the City Council’s vision, and identifies a nexus to the City’s stated priorities and policies.

# CITY OF GLENDALE

## BUDGET MESSAGE

The City Council has directed that we continue making strategic investments in our community infrastructure. Planned improvements include:

- Developing affordable housing for the community using funds from Measure S;
- Road repair and pavement rehabilitation projects;
- Major Glendale Water & Power projects in renewable power generation and transmission, as well as water distribution;
- Sewer and storm drain repair projects to reinforce Glendale's wastewater and stormwater collection and conveyance infrastructure;
- Renovation of Fremont Park, which will be improved based on the master plan, and will incorporate an art component in collaboration with the Library, Arts & Culture Department;
- Installation of electric operated equipment and infrastructure at several City parks;
- Capital improvements to mitigate the heat island effect in the City, including cool reflective pavement and tree plantings; and
- Enhancement to the Arts & Entertainment District through public infrastructure, public art, and design elements.

These projects, in addition to regular maintenance of City-owned facilities, streets, parkway trees, sewers, parklands, and water and power equipment, are just a sample of the many City improvements planned this year and reflect the City Council's sense of responsible stewardship over community assets. In Glendale, departments work together to achieve one main goal: a community that is safe, prosperous, and rich in cultural offerings. There is no one way to do it – but in Glendale, it means collaboration between departments, a combination of people and skills, and community support.

Reflecting on the challenges that we have successfully tackled over the past year builds firm optimism that we will continue to move forward in the upcoming years. With strong City Council leadership, dedicated and hard-working employees, and a supportive and engaging community, we have every opportunity to thrive.

### **FY 2021-22 Budget Overview**

The FY 2021-22 adopted budget incorporates the policy directions of the City Council for services and programs that address the needs of the community, as identified during the seven budget study sessions held between April 27 and May 20 of 2021. A public hearing on the budget was held on June 8, 2021, and the budget was formally adopted on the same day.

The total appropriations adopted for the FY 2021-22 citywide budget is \$972.6 million, with \$255.4 million of that amount in the General Fund.

The table below provides a summary comparison by major fund type, including the General Fund. The information provided here and throughout this budget document includes the actual expenditures for FY 2019-20, the adopted budget for FY 2020-21, the revised budget for FY 2020-21 (including all budget amendments approved by the City Council), and the adopted budget for FY 2021-22.



# CITY OF GLENDALE BUDGET MESSAGE

## Citywide Appropriations

Fund	(a) Actual 2019-20	(b) Adopted 2020-21	(c) Revised 2020-21	(d) Adopted 2021-22	(d) – (b) Changes From Prior Year
<b>General Fund</b>					
General Fund	\$ 229,197,638	\$ 238,802,457	\$ 235,825,974	\$ 247,054,677	\$ 8,252,220
Measure S	1,423,400	11,676,938	11,566,938	8,330,000	(3,346,938)
<b>Total General Fund</b>	<b>\$ 230,621,038</b>	<b>\$ 250,479,395</b>	<b>\$ 247,392,912</b>	<b>\$ 255,384,677</b>	<b>\$ 4,905,282</b>
Special Revenue	111,721,877	114,670,803	130,668,118	121,154,093	6,483,290
Debt Service	2,994,317	2,994,900	2,994,900	2,998,150	3,250
<b>Capital Improvement Funds</b>					
Capital Improvement	21,017,906	17,957,787	19,265,859	16,471,238	(1,486,549)
Measure S Capital Improvement	12,217,867	7,000,000	7,000,000	20,425,000	13,425,000
<b>Total Capital Improvement</b>	<b>\$ 33,235,773</b>	<b>\$ 24,957,787</b>	<b>\$ 26,265,859</b>	<b>\$ 36,896,238</b>	<b>\$ 11,938,451</b>
Enterprise	332,122,969	398,434,356	405,916,941	434,818,518	36,384,162
Internal Service	106,825,936	115,246,222	111,591,409	121,308,813	6,062,591
<b>All Funds</b>	<b>\$ 817,521,910</b>	<b>\$ 906,783,463</b>	<b>\$ 924,830,138</b>	<b>\$ 972,560,489</b>	<b>\$ 65,777,026</b>

### American Rescue Plan Act (ARPA) Funds

The American Rescue Plan Act (ARPA) signed into law on March 11, 2021 guarantees direct financial relief to local governments. The total City of Glendale allocation will be \$43.5 million, which can be used for revenue loss replacement, infrastructure projects pertaining to water, sewer, and broadband, COVID assistance programs, as well as premium pay for essential employees up to \$13.00 per hour. All funds received must be committed by December 31, 2024. While staff are still performing internal calculations and waiting for final guidance from the US Treasury Department in regards to definitions, procedures and specifications for the calculation and reporting of eligible uses, the FY 2021-22 General Fund proposed budget will be balanced with approximately \$14.0 million of ARPA Funds.

### General Fund

#### General Fund Resources

The FY 2021-22 adopted General Fund resource estimates, not inclusive of Measure S funding, are \$247.1 million, inclusive of \$1.5 million in net Glendale Successor Agency (GSA) Loan Repayment revenues, \$536 thousand in projected use of assigned Economic Development fund balance, and \$14.0 million in projected availability of use of ARPA funding.

The table on the following page provides a summary of the FY 2020-21 adopted and revised, and FY 2021-22 adopted appropriations for the General Fund by category.

# CITY OF GLENDALE BUDGET MESSAGE

Category	Adopted FY 2020-21	Revised FY 2020-21	Adopted FY 2021-22	Increase/ (Decrease)	% Change
Property Taxes	\$ 69,808,945	\$ 70,357,676	\$ 73,179,427	\$ 2,821,751	4.0%
Sales Taxes*	42,546,768	42,546,768	44,060,579	1,513,811	3.6%
Utility Users Taxes	24,224,221	25,784,422	26,020,130	235,708	0.9%
Occupancy and Other Taxes	18,200,657	12,950,657	15,608,055	2,657,398	20.5%
Licenses & Permits	9,147,432	8,879,002	9,963,327	1,084,325	12.2%
Revenue from Other Agencies	220,000	2,755,249	220,000	(2,535,249)	(92.0%)
Charges for Services	17,342,032	13,560,914	16,022,828	2,461,915	18.2%
Interfund Revenue	18,223,246	18,223,246	18,966,976	743,730	4.1%
Fines and Forfeitures	3,330,000	3,005,000	3,005,000	-	-
Use of Money and Property	1,811,142	1,811,142	1,748,353	(62,789)	(3.5%)
Miscellaneous Revenue	1,707,136	1,707,136	1,525,250	(181,886)	(10.7%)
Transfers from Other Funds	18,594,341	18,594,341	20,699,981	2,105,640	11.3%
<b>Total Revenues</b>	<b>\$225,155,920</b>	<b>\$220,175,553</b>	<b>\$231,019,906</b>	<b>\$10,844,353</b>	<b>4.9%</b>
GSA Loan Repayment**	8,210,118	8,210,118	1,466,806	(6,743,312)	(82.1%)
Econ Dev Assigned Fund Bal.	667,296	667,296	535,660	(131,636)	(19.7%)
ARPA Funds	-	-	14,032,305	14,032,305	-
<b>Total Resources</b>	<b>\$234,033,334</b>	<b>\$229,052,967</b>	<b>\$247,054,677</b>	<b>\$18,001,710</b>	<b>7.9%</b>

Notes:

\* Sales Tax revenues do not include Measure S funds.

\*\* The GSA Loan Repayment amount is no longer being recorded as earned revenues but will be reflected in the unassigned fund balance category for the City's General Fund.

Major revenue changes and assumptions for the adopted FY 2021-22 budget are summarized below.

Property Tax receipts are estimated to be approximately \$73.2 million, which is \$2.8 million, or 4.0%, above the prior year's revised estimate. Due to the COVID-19 pandemic, residents have sold fewer homes in 2020 compared to prior years, as they have preferred the stability of a current home without the risks inherent in home sales. As home sales have slowed, prices have concurrently risen; this, combined with lower interest rates overall, has led to a diffuse effect on this revenue category compared to others.

Sales tax revenues are estimated to be approximately \$44.1 million, exclusive of Measure S revenues, which is \$1.5 million, or 3.6%, above the prior year's estimate. While this revenue source was impacted significantly due to COVID-19, this category continues to see recovery going into FY 2021-22. Projections for Sales Tax revenues are informed by the City's Sales Tax consultant, HdL Companies, providing Glendale and other client cities with regular updates and adjusted forecasts as necessary. Decreases in this category due to the pandemic's effects on various industries, especially for hospitality businesses and restaurants, have been partially offset by anticipated increases in State and County pool allocations due to the continued shift to online purchases and legislation allowing for the collection of sales taxes therefrom.

Occupancy & Other Taxes receipts are estimated to be approximately \$15.6 million, of which \$5.8 million is due to Occupancy Taxes. As the COVID-19 pandemic continues to lessen throughout the country, travel – both business and leisure – has been picking up pace. As the trend seen in recent months illustrates, the population is gradually going back to normal as it relates to travel, and consequently, hotel/motel stays. This uptick is fortunate for the City, as we continue to grow into a destination desired for both vacationers and business people alike.

# CITY OF GLENDALE BUDGET MESSAGE

## General Fund Appropriations

The FY 2021-22 adopted General Fund budget reflects an increase of \$11.2 million when compared to the FY 2020-21 revised budget. The table on the following page provides a summary of the FY 2020-21 adopted and revised appropriations, and the FY 2021-22 adopted appropriations for the General Fund by category. Note that the Total General Fund Budget does not include proposed appropriations for Measure S.

Category	Adopted FY 2020-21	Revised FY2020-21*	Adopted FY 2021-22	Increase/ (Decrease)	% Change
<u>Salaries &amp; Benefits</u>					
Salaries	\$ 100,532,790	\$ 100,532,790	\$ 102,050,624	\$ 1,517,834	1.5%
Overtime	10,740,745	10,740,745	10,738,541	(2,204)	-
Hourly Wages	7,257,131	7,104,128	7,418,579	314,451	4.4%
Benefits (Net salary charges out)	27,525,224	27,520,561	29,178,948	1,658,387	6.0%
PERS (Net of cost-share)	47,099,395	47,049,865	51,015,273	3,965,408	8.4%
Vacancy Salary Savings	(5,000,000)	(5,000,000)	(5,000,000)	-	-
<b>Total Salaries &amp; Benefits</b>	<b>\$ 188,155,285</b>	<b>\$ 187,948,089</b>	<b>\$ 195,401,965</b>	<b>\$ 7,453,876</b>	<b>4.0%</b>
Maintenance & Operation	47,420,571	46,365,566	49,950,253	3,584,687	7.7%
Capital Outlay	-	-	117,882	117,882	100.0%
Transfers Out	1,584,577	1,584,577	1,584,577	-	-
<b>Total General Fund Budget</b>	<b>\$ 237,160,433</b>	<b>\$ 235,898,232</b>	<b>\$ 247,054,677</b>	<b>\$ 11,156,445</b>	<b>4.7%</b>
GSA Loan Repayment 20% Transfer to Low & Mod	1,642,024	1,642,024	-	(1,642,024)	(100.0%)
<b>Grand Total</b>	<b>\$ 238,802,457</b>	<b>\$ 237,540,256</b>	<b>\$ 247,054,677</b>	<b>\$ 9,514,421</b>	<b>4.0%</b>

Notes:

\* Excludes one-time adjustments & carryovers

The net increase in the Salaries and Benefits category is approximately \$7.5 million. The increases of \$4.0 million in PERS costs (net of employee cost-share), as well as approved Memorandum of Understanding Cost of Living Adjustments (COLAs), normal step progression, and reallocation of employees, are offset by \$5.0 million in estimated vacancy savings due to the implementation of a hiring freeze in response to the COVID-19 pandemic.

CalPERS sustained significant investment losses during the Great Recession, the impacts of which continue to reverberate through just about every government agency in the State. Hence, Glendale is not alone in seeing higher employer costs from CalPERS due to the City's obligation to pick up the partial tab for those investment losses and CalPERS's subsequent decrease in their estimated rate of returns on their investments. Due to the recent adoption of more conservative actuarial and investment policies by the CalPERS Board, the City has been advised by its actuary to continue expecting increases in annual costs going forward. These risk mitigation policies will eventually rebuild the CalPERS fund and lower the burden on local governments that have committed to provide reasonable retirements for their employees. In the twelve-month period ending June 30, 2021, CalPERS reported a preliminary 21.3% net Return On Investments (ROI). While pension rates for the City of Glendale were already determined for the upcoming fiscal year, such an investment return for CalPERS will impact rates beginning in FY 2023-24.

# CITY OF GLENDALE

## BUDGET MESSAGE

To mitigate rising PERS costs, the City Council took a proactive step by voting to establish a Section 115 Pension Rate Stabilization Trust at the time of the FY 2017-18 budget adoption. Since the establishment of the Trust, the City Council authorized the initial deposit of \$26.5 million in FY 2017-18 and an additional deposit of \$5.5 million in FY 2019-20, for a total deposit of \$32 million of one-time surplus revenues. The total ending balance as of June 30, 2021 is \$39.8 million which provides a 6.6% average annual rate of return. This decision demonstrates the City Council's commitment to keep rising PERS costs at a containable level. City staff is actively assessing other strategies to address the trend in rising PERS costs and will work to implement more solutions in the coming years.

In the Maintenance & Operation category, there is a total net increase of \$3.6 million when compared to the revised FY 2020-21 budget. This is primarily due to an increase of approximately \$1.1 million in the Information Services Department (ISD) Service Charge, \$1.0 million in Fleet Equipment Rental Charge, and \$977 thousand in Building Maintenance Service Charge.

In the Capital Outlay category, the total net increase of approximately \$118 thousand is due to equipment purchase needs for the Police DNA lab.

### Summary of Resources and Appropriations

Based on the FY 2021-22 adopted revenues and appropriations, the GSA Loan Repayment, the projected use of Economic Development assigned fund balance, as well as the anticipated use of approximately \$14.0 million in ARPA Funds, the proposed General Fund budget is balanced for FY 2021-22. The table below shows these categories and amounts.

<b>Resources:</b>	
Revenues	\$ 231,019,906
GSA Loan Repayment	1,466,806
Econ Dev Assigned Fund Balance	535,660
ARPA Funds	14,032,305
<b>Total Resources:</b>	<b>\$ 247,054,677</b>
<b>Appropriations:</b>	<b>\$ 247,054,677</b>
<b>Projected Use of Fund Balance:</b>	<b>\$ -</b>

### General Fund Projected Ending Fund Balance, June 30, 2022

The City's ending General Fund unassigned & charter reserve fund balance as of July 1, 2020, including carryovers, was \$81.1 million, which is a reserve of 34.0% of the FY 2020-21 adopted budget. Factoring in the FY 2020-21 projected revised use of fund balance of approximately \$1.7 million (which includes the GSA Loan Repayment and projected year-end savings) brings the total projected ending unassigned & charter reserve fund balance for FY 2020-21 to \$79.4 million, a reserve of 33.3% of the FY 2020-21 adopted budget.

For FY 2021-22 the projected use of fund balance is zero, resulting in a reserve of 32.1% of the FY 2021-22 proposed budget. The City Council's current General Fund Reserve policy is a minimum of 25% of the annual adopted operating budget, with a target of 35%. The table on the following page displays the projected fund balance of the City's General Fund as of June 30, 2022. Please note that the numbers and percentages presented do not include Measure S funds.

# CITY OF GLENDALE BUDGET MESSAGE

## General Fund Projected Ending Fund Balance, June 30, 2022 (In Thousands)

	Unassigned & Charter Reserve	% of Projected Reserve
<b>Beginning Adjusted Fund Balance, 07/01/2020</b>	<b>\$ 81,140</b>	<b>34.0%</b>
FY 2020-21 Projected Use of Fund Balance	(1,723)	
<b>Projected Ending Fund Balance, 06/30/2021</b>	<b>\$ 79,417</b>	<b>33.3%</b>
FY 2021-22 Projected Use of Fund Balance	-	
<b>Projected Ending Unassigned &amp; Charter Reserve, 6/30/2022</b>	<b>\$ 79,417</b>	<b>32.1%</b>

### Glendale Quality of Life and Essential Services Protection Measure (Measure S)

On November 6, 2018, Glendale voters approved the Quality of Life and Essential Services Protection Measure (otherwise known as “Measure S”), which increased the sales tax rate in the City by 0.75% to a new total of 10.25%, effective April 1, 2019. The entire 0.75% increase goes directly to the City of Glendale, increasing its portion of the 10.25% rate from 1.00% to 1.75%. It is estimated that the City will receive \$24.8 million in sales tax revenue from Measure S in FY 2021-22.

One of the top priorities of the City Council is to provide additional affordable housing for the Glendale community. The table on the following page displays the City Council approved FY 2021-22 Measure S revenues, with appropriations going towards housing (\$11.9 million), infrastructure (\$6.5 million), parks and recreation (\$4.4 million), and other quality of life items (\$6.0 million), for a total \$28.8 million in appropriations. The \$4.0 million difference between the programmed appropriations and projected revenue will come from the existing assigned Measure S fund balance.

Of the FY 2021-22 Measure S funded programs, \$20.4 million will be expensed under the Measure S Capital Improvement Fund (Fund 4011), and the associated revenues received therein. As for the remainder of the programs that will be funded with Measure S, all expenses incurred will be budgeted and accounted for separately within the General Fund. All unspent appropriations or unallocated funds will either be carried forward for projects, reallocated to other programs/projects, or be returned to an assigned Measure S fund balance.

The table on the following page shows the Measure S appropriations approved for FY 2021-22.

# CITY OF GLENDALE BUDGET MESSAGE

## Measure S Appropriations

	<b>Approved FY 2021-22</b>
<b>FY 2021-22 Projected Revenue</b>	<b>\$ 24,781,000</b>
<b>FY 2021-22 New Proposed Appropriations:</b>	
<u>Housing</u>	
Affordable Housing Development 920 E. Broadway*	\$ 3,000,000
New Affordable Housing – Land Acquisition*	6,000,000
Monthly Housing Rental Subsidy Program	2,000,000
Rental Rights Program	470,000
Tenant & Landlord Services	450,000
<b>Total Housing</b>	<b>\$ 11,920,000</b>
<u>Infrastructure</u>	
Bicycle Transportation Plan Update	\$ 125,000
Pavement Condition Improvement*	4,500,000
Pedestrian & Bike Lane Striping & Configuration Maintenance	50,000
Pedestrian & Bike Lane Implementation Plan	1,000,000
Capital Improvements to Mitigate Heat Island Effect*	800,000
<b>Total Infrastructure</b>	<b>\$ 6,475,000</b>
<u>Parks &amp; Recreation</u>	
Year-Round Aquatics Program	\$ 636,000
Annual Community Events	83,000
Glorietta Park Concession Building Renovation*	75,000
Fremont Park*	2,000,000
Electric Operated Equipment & Infrastructure*	550,000
Rockhaven Maintenance	25,000
Park Acquisition*	1,000,000
<b>Total Parks &amp; Recreation</b>	<b>\$ 4,369,000</b>
<u>Other Quality of Life</u>	
Mental Health Resources	\$ 200,000
Community Engagement & Accountability Vehicle Replacement	300,000
Life Safety Fire Fighting Apparatus & Equipment	1,500,000
School Crossing Guard Program	511,000
Central Library Children’s Room & Teen Space Renovation*	2,500,000
Street Art Project	400,000
Graffiti Removal & Remediation	60,000
Climate Action Plan	320,000
East/West Historic Survey	200,000
<b>Total Infrastructure</b>	<b>\$ 5,991,000</b>
<b>Total Appropriations</b>	<b>\$ 28,755,000</b>

Notes:

\* These appropriations are budgeted under the Measure S Capital Improvement Fund (Fund 4011).

# CITY OF GLENDALE

## BUDGET MESSAGE

### Other Funds

**Special Revenue Funds** – For FY 2021-22, the adopted budget for the Special Revenue Funds reflects an increase of \$6.5 million when compared to the FY 2020-21 adopted budget. The most notable components of this increase include: \$1.4 million in the Urban Art Fund due to the Arts & Culture Commission approval of the work plan to spend on Iconic Public Artworks and Arts & Cultural Events; \$2.0 million in the Low & Moderate Income Housing Asset Fund due to an increase in projected revenue from sales proceedings estimate, contractual services (HHP Doran Gardens), and direct assistance; \$1.2 million in the Measure M Local Return Fund due to the increase in project appropriations related to various projects; \$4.3 million in the Measure R Local Return Fund due to an increase in subsidy expense and capital outlay; and \$1.5 million in the Transit Prop A Local Return Fund due to an increase to the Subsidy Prop A Local Return revenues. The increases are offset by decreases in several funds, including: \$1.5 million in the Parking Fund due to a decrease in project appropriation and contractual services; and \$2.9 million in the Transit Prop C Local Return Fund due to a decrease in Subsidy Prop C Local Return.

**Capital Improvement Program Funds** – As for the City's Capital Improvement Program Funds, there is an increase of \$11.9 million when compared to the FY 2020-21 adopted budget. The increase is primarily due to an increase of \$13.4 million in appropriations for the Measure S Capital Improvement Fund. Of the \$20.4 million that is appropriated in the Measure S Capital Improvement Fund, \$9.0 million is for housing, \$5.3 million is for infrastructure, \$3.6 million is for parks and recreation, and \$2.5 million is for other quality of life items. In addition, there is an \$800 thousand increase in the Library Mitigation Fee Fund due to a new approved project for Central Library Improvements. Offsetting these increases are decreases to the State Gas Tax Fund by \$870 thousand, the CIP Reimbursement Fund by \$550 thousand, and the Measure A Fund by \$621 thousand, all due to decreases in appropriation for projects in FY 2021-22.

**Enterprise Funds** – The Enterprise Funds reflect a net increase of \$36.4 million when compared to the FY 2020-21 adopted budget. This is primarily attributable to increases of: \$31.8 million in the Electric Utility Funds due to a decrease in salary charge outs to capital projects, and increases in purchased power, contractual services, carbon allowances, depreciation, and gas depletion; \$5.6 million in the Water Utility Funds due to an increase in project appropriations relative to last fiscal year, personnel costs, purchased water, depreciation, contractual services, and the ISD service charge; and \$5.7 million in the Refuse Disposal Fund due to an increase in contractual services, capital outlay, and depreciation. These increases are offset by a \$6.5 million decrease in the Sewer Fund due to a decrease in contractual services and less project appropriation relative to last fiscal year.

**Internal Service Funds** – For the Internal Service Funds, there is a net increase of \$6.1 million when compared to FY 2020-21. This is mainly attributable to increases of: \$2.6 million in the Fleet Management Fund due to increases in capital outlay, personnel costs, depreciation, repairs to equipment, and the building maintenance service charge; \$837 thousand in the ISD Infrastructure Fund due to increases in personnel costs, capital outlay, contractual services, depreciation, and cost allocation charges; \$1.1 million in the Workers Compensation Insurance Fund due to increases in benefit costs and claim payments associated with employees on Worker's Compensation as well as increases in excess insurance premiums, ISD service charge, and contractual services; and \$1.2 million in the ISD Wireless Fund due to increases in depreciation, ISD service charge, and police radios. These increases are offset by a \$729 thousand decrease in the Medical Insurance Fund due to lower forecasted medical premiums and claims relative to last fiscal year.

# CITY OF GLENDALE

## BUDGET MESSAGE

### Effects of Economy<sup>2</sup>

The COVID-19 crisis has affected households, businesses, healthcare systems, and economies everywhere. The economic effects of the global pandemic are unprecedented and have made the outlook for the upcoming years relatively uncertain due to the nature of the pandemic and the measures implemented to try to contain the spread of the virus. The pandemic has not affected everyone equally; there has been a disparate effect on various cohorts of the population, and those population sectors that were already economically troubled before the pandemic, have gotten even worse. It will be difficult, especially in those sectors, to return to pre-pandemic economic growth and potential. However, recent months have contributed to a more positive outlook, as the effects of vaccination measures have played out positively, and for most of the population, this pandemic will become a thing of the past – especially as local habits go back to normal and residents increase their social interaction.

Prior to the COVID-19 pandemic, the U.S. economy was expected to remain on a fairly steady growth, with employment and real wages expanding through 2021 and beyond. However, as the pandemic hit in early 2020, and continued throughout the whole year and into 2021, the effects on the Growth Domestic Product (GDP) as well as unemployment were immediate, significant, and damaging. In 2019, the U.S. saw GDP growth of 2.2%; however, for the first time since the Great Recession in 2008, the GDP declined – by an astounding 4.1% in 2020. As we gradually make our way out of the pandemic, economists predict GDP growth of 3.0% in 2021 and 3.3% in 2022. Additionally, the national unemployment rate increased from 3.68% in 2019, to 8.11% in 2020, with projected rates of 7.69% in 2021 and 6.57% in 2022. Though it is anticipated that nonfarm employment will take approximately four years to fully recover from the pandemic, the signs are there that we are making our way out of one of the worst economic periods in recent history.

*“In spite of the challenges that the City continues to face...I am confident that our team will embrace these challenges and move our community forward with a focus on our purpose and goals.”*

California remains the largest economy when compared to any other state in the U.S. Much like the pandemic’s effect on the nation, the State saw significant drops in GDP and employment. In 2019, the most recent full pre-pandemic year, the State saw a 3.4% growth in GDP; however, GDP fell by 0.6% in 2020, with projected increases of 2.0% in 2021 and 1.3% in

2022. Unemployment had a similar trend, spiking from 4.05% in 2019 to 10.38% in 2020. Economists project this will gradually fall to 9.39% in 2021 and 7.84% in 2022, which is slightly higher than the national trend. Embedded in these rates is the rapid increase from 3.9% in February 2020 to a whopping 16.4% in April and May of 2020, which shows just how quickly the pandemic took hold on the state’s economy. Though, it also shows us that the figures are improving, and we are slowly recovering.

Locally, Los Angeles County is seeing economic effects from the pandemic similar to the rest of the State and Country. Real GDP growth fell from a healthy 3.2% in 2019 to a 3.0% reduction in 2020, with projections of 2.8% and 4.2% growth in 2021 and 2022, respectively. Regarding unemployment, that rate grew from 4.44% in the County in 2019 to 13.59% in 2020, with projections of 9.27% in 2021 and 8.14% in 2022, which is higher than both the State and the Country projections, showing just how hard Los Angeles was hit compared to other parts of the nation. The hardest hit local industries include hospitality and tourism, motion picture and television, non-essential retail (e.g. clothing, furniture, etc.), and arts, entertainment, and recreation.

---

<sup>2</sup> Data obtained in this section is from the Los Angeles County Economic Development Corporation’s 2021 Economic Forecast.



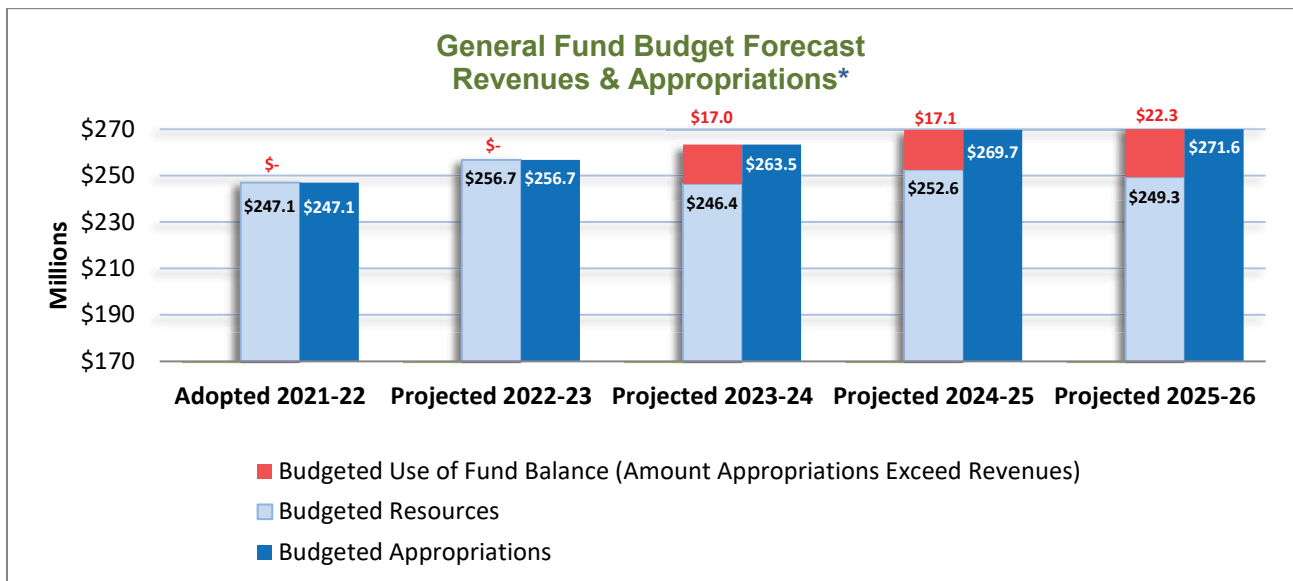
# CITY OF GLENDALE BUDGET MESSAGE

While we were in dire straits in most of 2020, we were not alone – the County, State, and Country all experienced similar economic downturns, and we have had to help each other get through these tough times. Fortunately, several factors have allowed the City to be able to weather the storm, such as the implementation of a hiring freeze, departmental budget reductions, the continued strength of revenues not impacted by the pandemic, and the passage of ARPA. In spite of the challenges that the City continues to face including the COVID-19 financial impacts, increased pension costs, and aging infrastructure, I am confident that our team will embrace these challenges and move our community forward with a focus on our purpose and goals.

## Five-Year Financial Forecast

In recent years, forecasting has taken a vital role in Glendale’s budget planning, prompting us to make appropriate budget adjustments during the year to successfully meet upcoming challenges. During the first budget study session for the FY 2021-22 budget, we provided a General Fund Forecast to the City Council. Many variables were taken into consideration, as we do not exactly know what the future holds or what our actual revenues will be. The global COVID-19 pandemic has made it even more difficult to predict economic booms or busts that will impact the forecast. Hence, revenue estimates are conservative and assume no voter-approved revenue increases or potential new tax revenue from new businesses relocating to Glendale, while expenditure estimates are equally conservative, factoring in potential decreases and increases for major cost drivers such as PERS and medical benefits, as well as vacancy savings resulting from the City’s hiring freeze.

Based on these conservative assumptions, our five-year General Fund forecast is a useful tool for achieving structural balance. The forecast is updated frequently, taking into account actual expenditures and revenues as they are received. The City Council and staff are then able to analyze, on a regular basis, whether expenditure reductions or revenue enhancing strategies should be considered to meet potential fiscal challenges on the horizon, or whether fund balance (i.e. savings) should be utilized to cover a budget gap. Below is the City’s most recent five-year forecast.



\*Revenues and appropriations do not include estimates for Measure S.

Based on the FY 2021-22 proposed revenues and appropriations, we anticipate balancing the budget with no use of fund balance. Instead, we are relying on ARPA funds to fill the gap for both FY 2021-22 and FY 2022-23, with anticipated deficits for the following three years. Total General Fund revenues are expected to grow by a steady average rate of 2.7% for the next four years, with a 1.3% estimated drop in

# CITY OF GLENDALE

## BUDGET MESSAGE

the fifth year due to the closure of the Scholl Canyon landfill. Without any significant new revenue sources, the City will have to be creative to meet the funding challenges presented. The good news is that the City does have some level of control on how and when to meet these funding challenges, and will continuously commit to delivering quality services while maintaining fiscal responsibility. While the five-year forecast is a handy tool to assess the high-level drivers to the change in the City's fund balance, we strive every year to provide a balanced budget that may include expenditure reductions or other balancing strategies, in order to not draw upon the existing fund balance for ongoing operations.

Future projections in the forecast assume compensation increases for employees as agreed upon in the current Memorandum of Understanding with respective collective bargaining units, as well as salary step progressions for eligible employees. These economic assumptions are necessary to develop a comparative baseline, as revenue and appropriation estimates provided today will always change over time, making it difficult to assign a value to future increases. Likewise, it is not realistic to presume that salaries and benefits will remain flat for an extended period of time while we endeavor to deliver the same, or higher, levels of service. In this manner, the five-year financial forecast gives us a reference point from which to draw. We are a service-oriented business, after all. Our employees have already participated in the compensation restructuring efforts that pushed Glendale to the forefront of municipalities. System-wide cost increases need to be matched with ongoing revenue increases. If we cannot realize these new revenues and/or savings, then it will be difficult to increase the pressure upon the City budget from our single largest cost-driver: employee compensation, which includes base salaries, PERS, health care, and employment costs. Thus, the City of Glendale must continue to be diligent and disciplined. In order to obtain our value proposition, we need to continue to focus on our priorities, invest strategically into the organization, and continue to do more with less.

### Future Outlook

While the future is starting to look brighter after vaccination efforts and other policies have significantly decreased the COVID-19 pandemic across the nation, we are not quite out of the woods yet. Until all operations truly get back to prior COVID-19 levels, no one can accurately predict what the economy will look like. Thus, we will continue to face challenges in the coming years. The General Fund remains highly dependent on sales taxes generated, in particular, from automobiles sales. Revenues from auto sales had been steadily rising over the past decade since the Great Recession; however, the economic downturn placed that revenue stream in jeopardy. Fortunately, over the past year we have realized that automotive sales in Glendale has remained strong, mitigating some of the negative economic effects resulting from the pandemic. It is furthermore helpful that, though occupancy rates are still below pre-pandemic levels, occupancy tax receipts have been steadily increasing over the past few months. As people begin to gradually and safely return to some of their previous activities including traveling and shopping, occupancy tax and sales tax revenues will be tracking upwards and will gradually return to their previous levels.

In recent years, the possible loss of the voter-approved General Fund Transfer (GFT) from Glendale Water & Power's electrical operations was a concern. The transfer has been a feature of the City's General Fund revenue stream since the 1940s. At the time it was established, the water and power utility was meant to help the City grow, as well as to bring revenue into the City's General Fund. This inflow of funding helped City Councils through the years keep Glendale a low-tax city. Fortunately, the legal concerns over the transfer have diminished after the courts ruled in its favor. Although the City Charter allows for a maximum transfer of up to 25% of gross operating revenues from the electrical operations, the GFT has never risen to that level. For FY 2021-22, the GFT percentage is 10% of electrical retail operating revenues.

# CITY OF GLENDALE

## BUDGET MESSAGE

Moving forward, our continuing challenge is to minimize the negative impact on our community and customers from past restructuring efforts and ensure the City adds ongoing value to the taxpayers. Glendale's vision is accomplished through a combination of the City Council's priorities, the City's strategic goals, and key performance indicators. With this year's budget process, the City Council has reaffirmed the following priorities (see *Attachment A* to this message for detailed descriptions):

- Fiscal Responsibility
- Exceptional Customer Service
- Economic Vibrancy
- Informed & Engaged Community
- Safe & Healthy Community
- Balanced, Quality Housing
- Community Services & Facilities
- Infrastructure & Mobility
- Arts & Culture
- Sustainability

To that end, the City Council's top priority of fiscal responsibility continues to pay dividends to the community, taking form through restored programming, enhanced services, and capital improvement projects that will further increase the quality of life experienced by residents, businesses, and visitors. These priorities have given rise to departmental strategic goals that lead to continuous improvement in the way we deliver services and do business. These goals best indicate whether departments had a "successful year," and they are essentially the outcomes that we will strive for in the upcoming budget year. The key performance indicators provide a vehicle to measure our progress. They are the outputs and act as measures for what we are doing and how efficiently we are doing it (see the Strategic Goals section for additional information).

In other words, the City Council priorities provide the framework, the strategic goals give us our themes, and the key performance indicators measure the details. This systematic management and measurement of our performance will help to bring clarity amid any period of uncertainty.

We are currently in the process of finalizing our new Strategic Plan, based on input from City Council and City staff. As Glendale continues to streamline its operations and enhance its quality of service, the organization must maintain structural balance by looking at long-term sustainability, closely monitoring cost-drivers, and adapting to changes. Our goal is to restore, build, and maintain our programs, infrastructure, and services, and not to revert to traditional patterns and processes. With the City Council's vision and a team of high-quality, ethical professionals, we will continue to provide exceptional customer service and uphold the quality of life that is unique to Glendale.

### Conclusion

The FY 2021-22 budget for the City of Glendale is structurally balanced with projected resources available to support all projected expenditures and a healthy fund balance that remains in line with the City Council's policy. As in the past, this budget serves as the City Council's financial policy and planning document for providing the Glendale community with City services. At the same time, it serves as the City's financial plan for the year. This budget is, therefore, reflective of the City Council and staff's goal to continue to improve upon existing programs and services. Our community will only continue to get better and progress as we all work towards our overarching goal: to continue to provide our residents, businesses, and visitors with a full scope of high-quality municipal services, programs, safety, facilities, infrastructure, and other amenities that make our premier community so desirable.

We have a number of achievements to be proud of, and together we have created a sought-after community in which people wish to live, work, and play. The strength that Glendale leadership embodies, coupled with the dedication and talent of our staff, continue to yield accomplishments as Glendale moves toward its goals.

**CITY OF GLENDALE**  
**BUDGET MESSAGE**

My appreciation to all the Department Heads and Budget Officers who worked on this year's budget, and especially to Michele Flynn, Director of Finance; Adrine Isayan, Deputy Director of Finance; and the Finance Department's Budget Team. Again, tremendous thanks to the Mayor and City Council members for your continued leadership throughout this year's budget process.

As a result of the efforts of many individuals, the FY 2021-22 adopted budget as presented is balanced, and addresses the various needs of our dynamic community within the context of the challenges that face us in the year ahead.

Respectfully submitted,



ROUBIK GOLANIAN, CITY MANAGER

# CITY OF GLENDALE BUDGET MESSAGE - ATTACHMENT A

## CITY COUNCIL PRIORITIES

### *Fiscal Responsibility*

As financial stewards of the City of Glendale, all employees throughout the organization are tasked with operating their programs, projects and departments in a fiscally responsible manner. We have a fiduciary responsibility to the residents of the community to ensure assets and resources are properly safeguarded and deployed in a safe and efficient manner. It is a responsibility that is shared by all employees throughout the organization. As public servants, we are all committed to, and held, to a high standard of ethical behavior, especially in financial matters of the City. We are, therefore, committed to ensuring we are transparent in matters relating to City finances. In addition, we have implemented proper internal controls to ensure assets and resources are used in accordance with the approved budget.

In summary, fiscal responsibility is something that all employees take seriously and this is evident in all that we do. We continually strive to maintain the trust and confidence of the public that we are properly safeguarding and deploying the City's valuable resources in a prudent and fiscally responsible manner.

### *Exceptional Customer Service*

In light of our budget strategies and staff reductions, we must continue to be empathetic problem-solvers, exhibiting respect and a sincere desire to aid our residents and customers. We are committed to providing our diverse community with quality services. As in any successful organization, Glendale's customer service principles focus around three main elements: promptness, quality, and customer satisfaction.

### *Economic Vibrancy*

One of the City's major goals is fostering an environment that supports diverse, vibrant businesses and job opportunities supported by both a skilled, local labor force and a fiscally prudent and financially healthy city government. In order to achieve its goal, the City strives to attract an appropriate mix of business and maintains a balance between the City's commercial and residential zones. This is primarily achieved through vigorous collaboration between developers, businesses and the City. The City also seeks opportunities for the creation and attraction of high wage/high growth employers and works towards the retention and expansion of local businesses. Finally, in an effort to sustain Glendale's first rate services for businesses and residents, the City maintains adequate financial reserves.

### *Informed & Engaged Community*

Earning and maintaining the public's trust is by far one of the greatest priorities for the City. As such, City officials consistently strive to conduct the business of government in the best interests of the public with integrity, openness, and full inclusion of the community. This includes ensuring that the City's decision-making processes respect and encourage open public engagement, offer multiple opportunities to create an informed community, and deliver excellent customer service within each and every City operation so that residents and visitors maintain a positive perception of city government.

While the area of education is primarily within the jurisdiction of the Glendale Unified School District, the City is actively involved in the creation of comprehensive, quality educational opportunities for all segments of the community. This is achieved by providing high quality, engaging libraries that are actively used by the public along with collaboration with outstanding educational institutions that have high student achievement rates. Finally, the City is focused on providing enriched life-long learning opportunities through programs offered by the Community Services & Parks Department.

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

As one of its ongoing efforts, the City continually focuses on maintaining and developing a community that is well-planned and a public environment that is attractive and properly maintained, thereby creating a highly aesthetic appearance within the City. To achieve this goal, City staff ensures the development and maintenance of a contemporary and comprehensive General Plan. Strategically, the City is focused on undertaking a coordinated approach to properly maintaining its infrastructure, and responsibly enhancing landscapes and streetscapes consistent with environmentally friendly practices. Finally, the City is focused on recognizing its historic and cultural resources so that residents can continue to take pride in their neighborhoods and community. To ensure success, emphasis is placed upon a planning process that is transparent, dynamic, fair, predictable, and understandable.

The City of Glendale actively strives to encourage a sense of belonging for the entire community where residents take pride and responsibility for their City and neighborhoods. It is vitally important that residents feel a part of the community and participate in the governmental processes that affect their lives. As a result, City policies are designed to encourage neighbor interaction and community building through the creation and maintenance of common community spaces. To further achieve this goal, community events and activities aimed at building a sense of community among residents are routinely held throughout the City.

And finally, the City of Glendale is focused on developing and maintaining the required technology to support local businesses, to enhance our service delivery to the public, and to foster better access to technology and information. As part of these efforts, City staff has developed electronic applications by utilizing reliable mainstream technology, such as the Internet, in order to communicate with residents and businesses. Many of the City's processes have been streamlined, which not only provide for more effective interaction with the public but also help reduce the City's operating expenses.

### ***Safe & Healthy Community***

As one of the top ten safest cities in the State of California, Glendale is proud to offer a community that is physically safe, free of blight, and well prepared for emergencies. Glendale's Fire and Police Departments are dedicated to a shared public safety mission to ensure that community members and visitors are safe and secure. As a top priority, many of the City's departments are actively involved in the community by helping to educate, prepare, and build the required capacity to respond to local and statewide disasters. Finally, City staff is committed to ensuring that houses, buildings, and other infrastructure, such as sidewalks and roadways, are safe and free of blight.

As one of its goals, the City of Glendale takes pride in offering a physically and mentally healthy community where residents have access to quality health care services through the support of our local hospitals and fire paramedic services. The City also promotes health and well-being by offering educational and therapeutic services through the Community Services and Parks Department as well as the administration of Community Development Block Grants that are provided to local service providers.

### ***Balanced, Quality Housing***

As one of the fundamental elements of a healthy and stable community, the City is committed to providing a balanced mix of housing opportunities for current and future residents. We strive to provide affordable housing to all segments of the population including growing families, the elderly, single individuals, the disabled, and those without a place to call home. While part of the City's strategy includes the development of new housing, the City remains committed to the preservation of existing housing as well. Much of the City's success in achieving this goal is attributable to effective land use and zoning regulations that promote housing development, as well as the development and maintenance of adequate infrastructure to support current and future housing needs.

# CITY OF GLENDALE

## BUDGET MESSAGE - ATTACHMENT A

### *Community Services & Facilities*

The City of Glendale is committed to providing parks, community centers, open spaces and a well-maintained trails system to enhance the character of the community and offer personal enrichment and recreational opportunities for the public. As part of our ongoing efforts, the City is focused on providing sufficient parkland, playing fields, recreation facilities, and equitably distributed open spaces throughout the City. Other areas of regular attention include ensuring that parks, parkways, and community centers are well-maintained, visually appealing, and safe for public use. The City of Glendale consistently strives to maximize services and programs available to residents by ensuring that all community facilities and parks are accessible to all.

Another of the City's primary goals is a focus on community services and facilities that address the diverse and changing needs of the community. This includes the delivery of high quality, adaptable services and the preservation, development or expansion of community centers (i.e. parks, libraries, senior centers, etc.). In addition, emphasis is placed upon locating these centers in the areas of greatest need and making them accessible to all residents.

### *Infrastructure & Mobility*

A significant goal for the City is to have a well-planned and comprehensive transportation system that enhances mobility through the development of infrastructure, technology, and public transit. This includes a safe, efficient and well-coordinated multi-modal circulation system within the City that is appealing, affordable, accessible, and provides effective regional connectivity. Through the implementation of modern land use strategies, the City reduces congestion, air pollution, and noise resulting from its public transportation system. City officials are consistently focused on enhancing roadway safety through effective engineering, enforcement and education to the public. Lastly, the City will continue to plan and maintain its infrastructure in a responsible and cost effective manner.

### *Arts & Culture*

The City strives to establish a rich variety of arts and cultural experiences throughout the community. This includes the creation and support of diverse art and entertainment venues including theatres, galleries, museums, literary events, community festivals, and public art. The City supports and promotes local artists and arts organizations through the initiation of local arts and culture events. As a long term goal, the City aims to promote education and participation in the arts by providing access to quality arts experiences for the entire community, and by implementing or supporting programs that recognize the City's cultural heritage.

The City is proud to be a community that values, celebrates, and engages the City's rich diversity. Much of our success is attributable to the following:

- Diverse and representative City workforce;
- Businesses and services that address the needs of our diverse community;
- Diverse representation on City Boards, Commissions and Committees;
- Special events that recognize and celebrate the City's diversity;
- Availability of multi-lingual City materials for public use; and
- Compliance with all ADA accessibility requirements.

# CITY OF GLENDALE

## **BUDGET MESSAGE - ATTACHMENT A**

### *Sustainability*

In an effort to protect the quality of air, water, land and other natural resources located within the City's boundaries, Glendale integrates sustainability principles into all elements of the City's General Plan. Emphasis is placed upon conserving native vegetation, wildlife habitats, and preserving other ecosystems by minimizing human impacts. Additionally, the City continually complies with environmental laws and regulations and actively monitors its waste management, water, and electrical operations on an ongoing basis.





# ADOPTED BUDGET FY 2021 - 2022

BUDGET GUIDE

# CITY OF GLENDALE

## BUDGET GUIDE

### BUDGET DOCUMENT ORGANIZATION

The Budget Document provides comprehensive budgetary information on the City of Glendale. It can be accessed on the City's website at [www.glendaleca.gov](http://www.glendaleca.gov) on the Finance Department page. As noted in the Table of Contents, the Budget Document consists of the following sections:

- *Introductory Section* - This section includes the Community Profile, which provides some facts and figures about the City of Glendale. Additionally, this section provides the overall Form of Government and Organizational Chart for the City.
- *Budget Message* - This section includes the City Manager's Budget Message, which formally presents the budget to the City Council and outlines the total budgeted appropriations. The Budget Message also provides the principles that were used to determine the budget priorities and outlines the City's strategic goals. Also considered are the challenges facing the City as well as the general economic outlook.
- *Budget Guide* - This section explains the organization of the budget document along with the budget and financial policies for the City. There is a brief discussion of the fund structures and their descriptions, the Gann Appropriations Limit, and copies of the adopted budget resolutions.
- *Resources & Appropriations* - This section contains information and summaries highlighting the major resources and appropriations in the FY 2021-22 Adopted Budget.
- *Strategic Goals* - This section includes information about the City's accomplishments over the past year in relation to its long-term strategic goals. Performance Measures are provided in this section and are used as a tool by management to measure effectiveness of the City's operations and services in relation to the strategic goals.
- *Budget Summaries* - This section includes various schedules and summaries that provide the financial plan adopted by City Council.
- *Department Budgets* - This section provides the mission and description of each department within the City's organizational chart and highlights how each department's programs and services relate to the City's strategic goals. It also includes the operating budget and staffing information for each departmental division.
- *Appendices* - This section includes the Glossary of Terms, which provides the readers with the definitions of the various budgetary and financial vocabularies, including acronyms found throughout the budget document and a description of all fund types.

# CITY OF GLENDALE BUDGET GUIDE

## BUDGET POLICIES & PROCEDURES

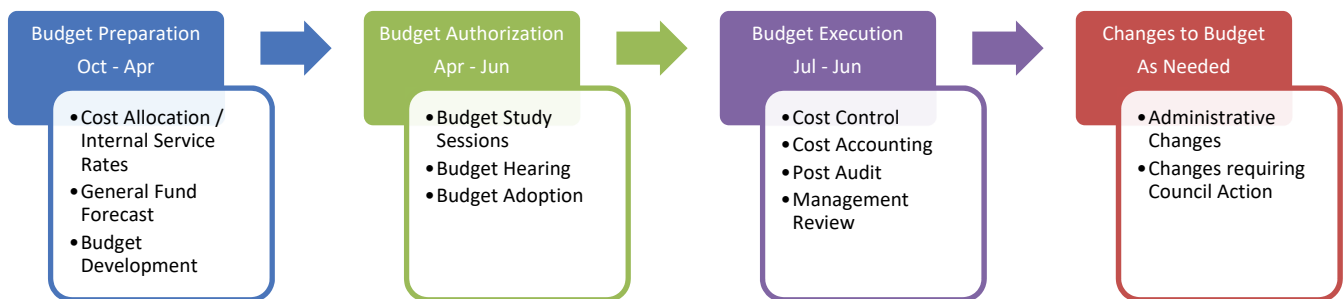
As the financial plan of action for the City government, the annual budget is an important document, and the process of preparing that plan of action is one of the most significant jobs performed by City personnel during the year. The budget is more than just the financial plan for receiving and spending money to operate the City government; it determines the quality and quantity of governmental services, and the method of distributing costs to the various segments of the community through collection of taxes and fees. It defines the level of services to be rendered by City departments and highlights capital purchases and projects for the upcoming fiscal year.

The proposed budget is compiled from detailed information furnished by the various departments and includes estimates of revenues and expenditures for the ensuing year. These estimates are required to be as nearly uniform as possible and shall include the following:

- An estimate of the expenses for each department;
- Expenditures of corresponding items for the prior and the current fiscal years, including adjustments due to transfers between appropriations plus an estimate of expenditures to complete the current fiscal year;
- Such information as may be required by the City Council or as the City Manager may deem advisable to submit; and
- The recommendations of the City Manager as to the amounts to be appropriated, the reasons therefore, in such detail as the City Council may direct. The City Council shall have power to revise, correct or modify said proposed budgets.

The Charter also provides that the City Council hold a public hearing to solicit public input on the proposed budget. It is the City's policy to adopt the budget on or before June 30.

The annual budget process is a year-long continuing process. The main phases to the budget process include *Budget Preparation*, *Budget Authorization*, *Budget Execution*, and *Changes to the Adopted Budget*, as shown below.

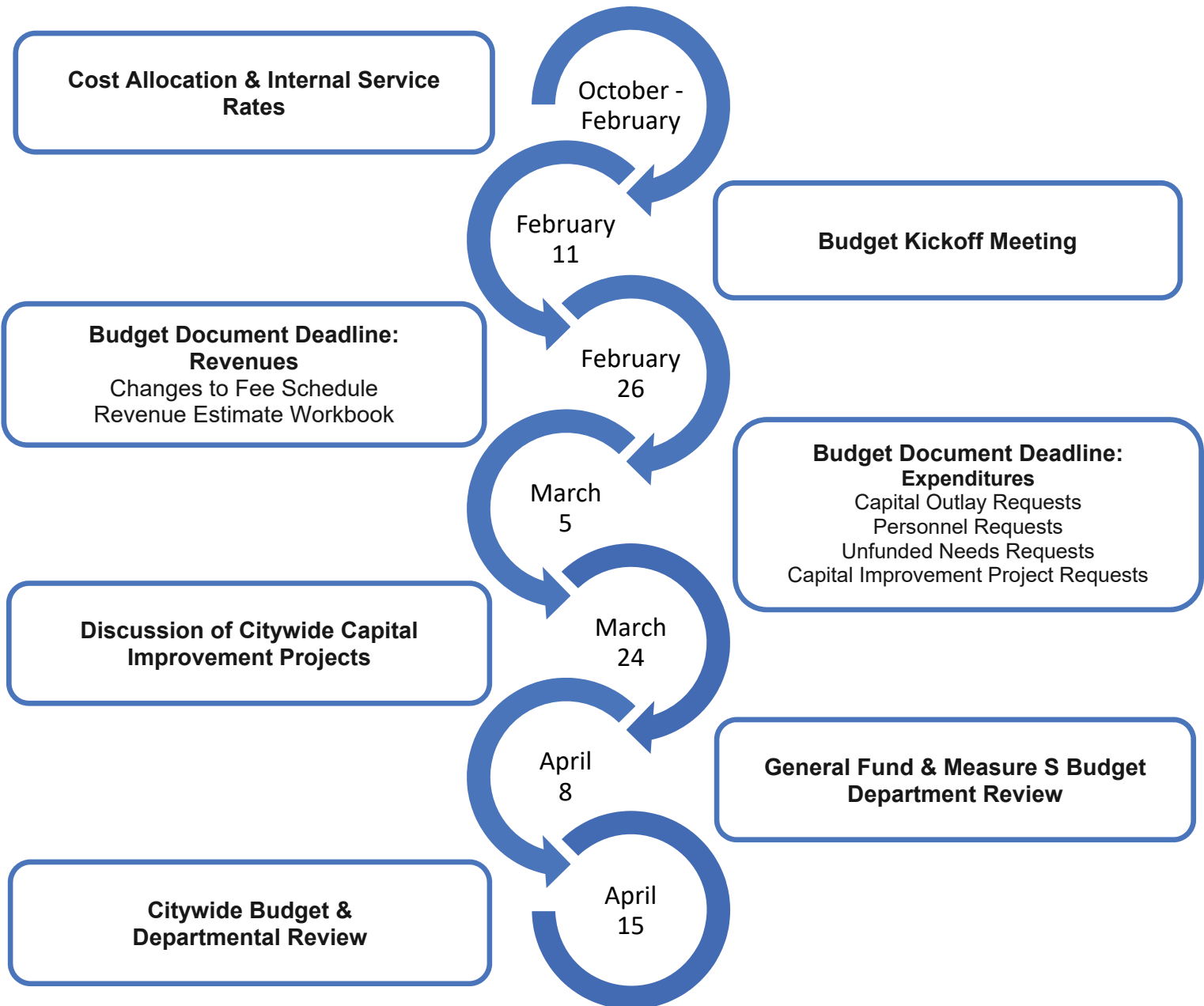


# CITY OF GLENDALE BUDGET GUIDE

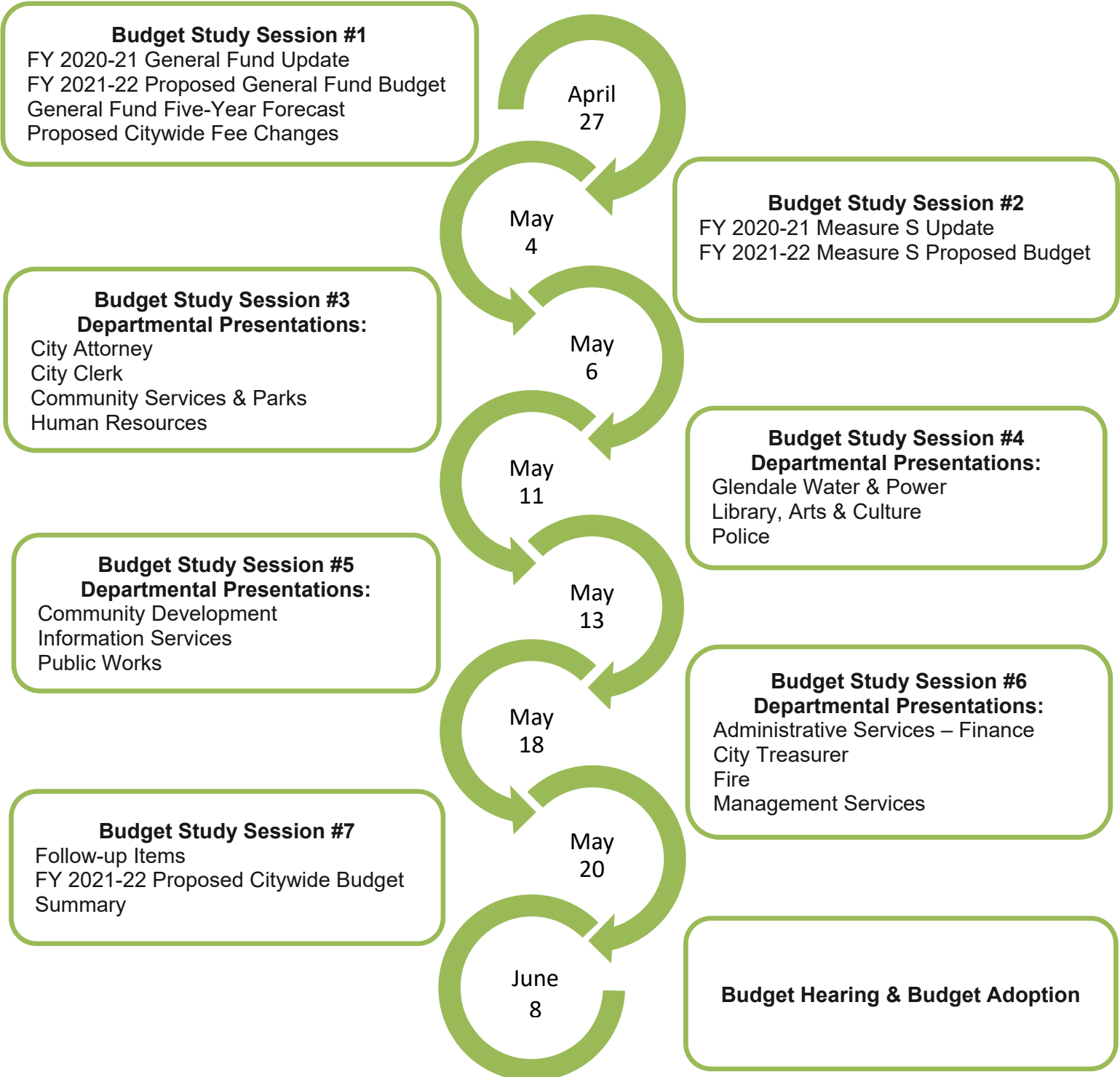
## I. Budget Preparation

Budget Preparation includes determining the objectives and needs of the organization, evaluating courses of action, and determining the means of attaining these objectives. It identifies the key work activities and projects to be done in the ensuing year and the funds to be made available for the said year. It includes determining goals, major projects, services provided, and proposed program changes. It then requires estimating the resources required to achieve the various activities identified for the upcoming year.

The following calendar highlights the significant milestones for preparing the FY 2021-22 Adopted Budget:



# CITY OF GLENDALE BUDGET GUIDE



# CITY OF GLENDALE

## BUDGET GUIDE

The process of developing the budget furnishes Department Heads and the City Manager with an opportunity to review departmental work programs, propose changes in services, recommend revisions in organization structure, hear and discuss budget requests, and provide feedback regarding City operations.

1. **Cost Allocation / Internal Service Rates** - It is the City's policy to recover certain General Fund costs via a formal cost allocation plan. The premise behind the formal cost allocation plan is to identify those costs associated with services provided by the central service departments within the General Fund to receiving departments outside the General Fund and recover said costs. Without a formalized cost allocation plan, the General Fund would subsidize these costs. For the receiving departments, a portion, if not all, of these departments are funded outside the General Fund and reside in Special Revenue Funds, Enterprise Funds or Internal Services Funds. The main source of revenue for these non-General Fund departments is user fees and/or charges for services. Through the cost allocation plan, all departments are able to better identify the true cost of the services they provide, which includes indirect and direct costs, and adjust their fees and charges accordingly. The cost allocation plan provides for a defensible, rational method on which to base these user fees or potential fee increases, and is an essential step for establishing any fee or charge that is subject to Proposition 218.

It is also the City's policy to fund internal service funds via rates charged to receiving departments for the use of their services. During each budget process, the following internal service rates are reviewed and adjusted as needed:

- Fleet Management (Fund 6010)
- Information Services (Funds 6030, 6040 & 6600)
- Building Maintenance (Fund 6070)
- Unemployment Insurance (Fund 6100)
- Liability Insurance (Fund 6120)
- Compensation Insurance (Fund 6140)
- Dental Insurance (Fund 6150)
- Medical Insurance (Fund 6160)
- Vision Insurance (Fund 6170)
- Employee Benefits (Fund 6400)
- Retiree Health Savings Plan Benefits (Fund 6410)
- Post-Employment Benefits (Fund 6420)

2. **General Fund Forecast** - As part of the annual budget process, it is the City's policy to prepare a General Fund Forecast for the next five years. Generally, estimates should be conservative and based on a variety of information, such as:

- Historical patterns;
- Industry experts and forecasts from consultants when applicable;
- Annual forecasts and updates from California Public Employees' Retirement System (PERS);
- Applicable Memorandum of Understandings with the various employee bargaining groups;
- Changes or new programs that may have a budgetary impact per Department Heads and Management; and
- Professional judgement.

The City's General Fund Forecast is further discussed in the Budget Message section.

3. **Budget Kickoff** - As directed by the City Manager, it is the City's policy to have an annual budget kickoff meeting with all Department Heads and Budget Officers to review the assumptions for the upcoming budget process. The purpose of this meeting is to provide guidelines that will assist the various Departments in the preparation of their respective budgets. Information presented at this

# CITY OF GLENDALE

## BUDGET GUIDE

meeting may include items such as revenue estimates, personnel expenditures, maintenance & operation expenditures, capital outlay, and relevant forecasts. The budget calendar is also reviewed at the budget kickoff meeting. The budget calendar sets forth the chronological sequence of events in the budget preparation process, which culminates with the adoption of the budget by the City Council in June.

4. *Budget Development* - After the Budget Kickoff, departments and budget officers are tasked with preparing their respective budgets for the upcoming years, taking into account the assumption and guidelines presented at the kickoff. The budget is comprised of the following components listed below.
  - a. *Revenue Estimates* - Projection for recurring revenues, new revenues, user fees and proposed changes (increased, decreased, or new fees), one-time revenues, and grant funding.
  - b. *Salaries & Benefits* - Personnel data pre-calculated with salaries and benefits information generated from the payroll system including step increases, changes in Memoranda of Understanding (MOU) from various employee groups and internal service rates for benefits, and any other budget assumptions. Departments are responsible for planning and budgeting for upcoming personnel needs, including overtime and hourly wages. New full-time personnel requests require the approval of the City Manager and City Council.
  - c. *Maintenance & Operation* - In preparing estimates of requirements for maintenance and operation, it is especially important that figures be well justified on the basis of projected conditions for the ensuing year, rather than relying too heavily on experience from the prior year. Changes in the following conditions, among others, should be considered: general economic conditions, changes in level of service, effects of population or geographical growth, adjustments in utility rates and postage rates, increasing maintenance costs due to aging equipment, adjustments in subscription or membership fee and travel allowance due to location of conferences, rent increases or decreases, special non-capital equipment items, and other non-recurring expenses.
  - d. *Capital Outlay* - Tangible assets having a unit cost equal to or in excess of \$5,000 or more, and a utility which extends beyond the current year are considered to be "capital" items. Examples of capital items include, but are not limited to, the following: equipment, vehicles, furniture and fixtures, computer hardware, and software.
  - e. *Capital Improvement Program* - The Capital Improvement Program is primarily a tool for the long-range planning and programming of the City's capital improvement needs. It provides a method for identifying and funding the needs of all City Departments. Capital improvements are projects of large size, fixed nature, or long life, which provide new or additional public facilities or services. Also included in this broad definition of the term are major replacements and reconstructions; items of large equipment such as fire trucks, furniture and other equipment when purchased as a part of the initial projects; and acquisition of land needed for projects within and beyond the immediate five-year period. There are two distinct components of the City's Capital Improvement Program: General Fund capital improvements and capital improvements for all other funds.

General Fund capital improvements are funded via a transfer from the General Fund, which is based on a specified percentage of Sales Tax revenue that can fluctuate based on budgetary needs. In spite of the recent lift of the "Safer at Home" measures and the ongoing economic

# CITY OF GLENDALE

## BUDGET GUIDE

recovery, for FY 2021-22, it was decided to maintain the suspension of the General Fund sales tax transfer into the Capital Improvement Fund (Fund 4010). The other major funding for General Fund Capital Projects is the “tipping fee” received from the Scholl Canyon Landfill. The projects are accounted for in the Capital Improvement Fund (Fund 4010).

Departments submit their project requests for both General Fund and Non-General Fund CIP projects, providing an overview of each project, its funding sources, budget needs, and impact on annual operating and maintenance costs. As part of the budget process, an annual meeting is conducted to present all new requests, along with some previously approved projects, to be reviewed by the City Manager, Department Heads, and Budget Officers. The goal is to ensure and reaffirm that funding is available for (1) projects appropriated in previous budget years, and (2) new projects approved during the budget process.

During this meeting, the projects are presented on a ten-year plan basis, with the “Future Years” column representing the accumulation of years six through ten. When the budget is adopted by the City Council, only that year’s proposed budget is approved and authorized. The years beyond are included for informational and planning purposes so that the City Council may also take into consideration the needs in future years. The process of evaluation is repeated each year with authorization for one year, and a general guide for the next nine years. In this way, the City government has an automatic annual review of its Citywide Capital Program, and there is assurance that every project undertaken is carefully evaluated in relation to all other needs, so that funding will be properly allocated to provide public benefit.

In regards to capital improvements for all other funds, major improvements are funded from a variety of sources, including grants, charges for services, development impact fees and bond proceeds.

## **II. Budget Authorization**

Budget authorization is concerned with public hearings and final enactment of the budget, which includes the authorization of funds, possible amendment of fees and user charges, and the adoption of necessary resolutions to effectuate the budget’s plan. Presentation of the budget to the City Council provides the City Manager an opportunity to explain proposed municipal programs to the City Council and focus attention on problems, services and programs that require City Council action or support for implementation. In reviewing the budget, the City Council has an opportunity to evaluate the adequacy of proposed operating programs, to establish the level of municipal services to be rendered, determine basic organizational and personnel staffing patterns, and review the efficiency of work methods. The needs of one service can be compared with needs of others, and the desirability of proposed services and programs can be weighed against the taxes or charges required to finance them.

- 1. Budget Study Sessions** - After the Budget is prepared for review, it is the City’s policy to conduct annual budget study sessions that usually occur in April and May of each year. Topics that will usually be presented include the General Fund proposed budget and forecast, proposed departmental citywide budgets, proposed capital improvement projects, proposed citywide fee changes, and any other items requested by the City Council. The purpose of these meetings is to inform the community of the programs, services, and projects to be funded in the upcoming year. In addition, this affords the City Council an opportunity to review the proposed budget, ask questions, and prioritize programs and services. Lastly, the public study sessions provide a public forum for the City to conduct its fiscal affairs in an open and transparent manner, which is



# CITY OF GLENDALE

## BUDGET GUIDE

consistent with the City's strategic goals of Fiscal Responsibility and an Informed and Engaged Community.

- Budget Hearing* - In accordance with the City Charter, the City conducts a public budget hearing in which members of the community may comment on any aspect of the proposed budget. After hearing such comments, the City Council has the ability to amend the proposed budget in any manner it deems appropriate. As required by the City Charter, a public notice will be published at least ten days prior to the public hearing.
- Budget Adoption* - In accordance with the City Charter, the City Council must adopt the budget on or before June 30 of each year. Specifically, the City Council, by resolution, shall adopt the annual budget for the upcoming fiscal year.

### III. Budget Execution

Budget execution includes more than the traditional concept of assuring that the goals, service levels, and program changes are accomplished. It also ensures that plans and programs are accomplished within budgetary limits and are carried out in an effective, efficient, and timely manner. It further includes:

- Cost Control* - The reduction of costs and increase in efficiency and economy through placing the responsibility for cost containment on the individual manager;
- Cost Accounting* - The maintaining of records of labor distribution and expenditures to provide full costs in connection with services and programs, which are a recurring factor for decision-making and setting the appropriate level of cost recovery;
- Post Audit* - The performance of a verification of the propriety of the manner in which funds are expended; and
- Management Review* - The comparison of actual performance to projected goals, service levels, and program changes.

It is the departments' responsibility to operate within the budget provided, unless compelling and unforeseen circumstances require a supplementary appropriation. More than occasional exceeding of appropriations due to unusual circumstances is evidence of lax administration. Departments shall make every effort to keep within budget appropriations, and if to do so would mean a serious cutback or curtailment of services, the City Manager should be advised of the circumstances. Absence of unusual circumstances, proper administration and planning should prevent budget over-expenditures.

### IV. Changes to the Adopted Budget

The budget is not a static guideline for City spending, but rather a dynamic document subject to constant scrutiny, revision, and adjustment. While every effort is made to adopt an accurate budget, it is comprised of management's best estimates at a particular point in time. As such, the adopted budget may need revision from time to time as new information and actual receipts and expenditures come to fruition during the year. As specified in the City Charter, the budget may be amended or supplemented during the year by a 3/5 vote of the City Council via a Resolution of Appropriation. Some budget adjustment actions may be made administratively, as defined in the budget policy, which is consistent with the City Charter.

# CITY OF GLENDALE

## BUDGET GUIDE

### THE ACCOUNTING SYSTEM & BASIS OF BUDGETING, FINANCIAL POLICIES, BUDGETARY CONTROLS, & INVESTMENT PORTFOLIO

#### *Accounting System & Basis of Budgeting*

The City of Glendale's accounting records are maintained in full accordance with Generally Accepted Accounting Principles (GAAP), as established by the Government Accounting Standards Board (GASB). Government fund types (General Fund, Special Revenue Funds, Capital Project Funds, and Debt Service Funds) are maintained via a modified accrual basis of accounting. Proprietary fund types (Enterprise and Internal Service Funds) are maintained via a full accrual accounting basis.

The City Council is required to adopt an annual budget resolution by June 30 of each fiscal year for the General Fund, Special Revenue Funds, and Debt Service Funds. The budgets are presented for reporting purposes on the modified accrual basis of accounting, which is consistent with generally accepted accounting principles. Under this method, revenues are recognized in the period they become measurable and available, while expenditures are recorded when liability is incurred.

The City Council annually adopts the Capital Improvement Program for the capital projects funds. The City of Glendale budget presents the Capital Improvement Projects on a ten-year plan basis, while the City Council only approves and authorizes one year of appropriations for the Capital Improvement Projects. Unspent Capital Improvement Projects in the prior years' budget are carried forward into the new fiscal year. Therefore, an annual budget comparison on multi-year projects is impractical.

The City Council also adopts budgets for the Enterprise and Internal Service funds annually. However, all proprietary fund types are accounted for on a cost of service (net income), or "capital maintenance", measurement basis.

The City uses an "encumbrance system". Under this procedure, encumbrance accounting is used to the extent necessary to assure effective budget control and accountability and facilitate effective cash planning and control.

#### *Financial Policies*

The City Council has adopted the following financial policies as a primary guide for the preparation of the City's annual budget:

- I. The City will maintain a balanced operating budget for all governmental funds with ongoing resources equal to or greater than ongoing expenditures.
- II. The City will prepare and maintain a multi-year General Fund Forecast on an annual basis. Forecasts for other funds will be prepared by the appropriate department on an as-needed basis. Forecasts for revenues and expenditures should be conservative and based on a variety of factors that shall include, but not be limited to, the following: (1) historical trends; (2) anticipated external factors that could have a significant impact on revenues and expenditures; (3) input from City personnel and economic forecasts from recognized agencies and publications; (4) new fees or increases/decreases to existing fees enacted for the upcoming year; and (5) professional judgment by the forecaster.

# CITY OF GLENDALE

## BUDGET GUIDE

- III. Resources for the Capital Improvement Program include:
- A. Capital Improvement Fund (Fund 4010) – A portion of the Scholl Canyon Royalty Fees, estimated to be \$7.0 million in total for FY 2021-22, of which \$4.5 million will be deposited in the Capital Improvement Fund and \$2.5 million will be deposited in the General Fund. Historically, a portion of the City’s sales tax revenue is transferred to this fund; in FY 2019-20 the amount was 2.0%, then in FY 2020-21 the transfer was suspended due to the projected strain the COVID-19 pandemic had put on the city resources. For FY 2021-22, it was decided that the sales tax transfer would continue to be suspended, until annual revenue projections further stabilize.
  - B. Measure S Capital Improvement Fund (Fund 4011) – Resources shall consist of monies received from voter approved increase in the sales and use tax rate of 0.75% which brought the tax from 9.50% to a total of 10.25% for the City of Glendale.
  - C. State Gas Tax Fund (Fund 4020) – Resources shall consist of all Gas Tax revenues.
  - D. Scholl Canyon Landfill Post-Closure Fund (Fund 4030) – Resources shall consist of a transfer of \$3.9 million from the Capital Improvement Fund (4010) in FY 2021-22.
  - E. Parks Mitigation Fee Fund (Fund 4050), Library Mitigation Fee Fund (Fund 4070), Parks Quimby Fund (Fund 4080), and Housing Development Impact Fee Fund (Fund 4110) – Derive their resources from Parks and Library Mitigation Fees (AB 1600), Parks Quimby Fees, Housing Development Impact Fees, and fund balance from prior years.
  - F. CIP Reimbursement Fund (Fund 4090) – Resources shall consist of all reimbursable capital improvement grant fund.
  - G. San Fernando Corridor Tax Share Fund (Fund 4100) – Resources shall consist of the share of tax increment (pass through) funds from the San Fernando Road Corridor Redevelopment.
  - H. 2011 TABs Project Fund (Fund 4120) – Resources shall consist of the Glendale Successor Agency 2011 Tax Allocation Bonds (non-housing portion).
  - I. Measure A Capital Improvement Fund (Fund 4130) – Resources shall consist of monies received from a voter approved annual special tax of \$0.015 per square foot of building floor area on all taxable real property in the County.
- IV. Any transfers from the General Fund to the Capital Improvement Fund will be determined each year during the Budget process.
- V. The City shall self-insure against future claims and limit the total loss per incident by purchasing the appropriate excess liability coverage when deemed cost effective to do so.
- VI. The City shall establish Internal Service Funds on an as-needed basis for a variety of functions and services that are collectively shared by departments citywide, including employee benefits, insurance, information services (technology), fleet maintenance and acquisition, and building maintenance.

# CITY OF GLENDALE

## BUDGET GUIDE

- A. All Internal Services Funds shall be self-supporting via a rate that is allocated to the user departments. The particular methodology may be unique to each Internal Service Fund and costs will be allocated in a reasonable manner as deemed appropriate by the Director of Finance.
  - B. Rates for all Internal Service Funds shall be annually reviewed and adjusted, if needed, to ensure current and future costs relative to each Internal Service Fund are funded. Except as otherwise noted, the goal is to avoid funding on a “pay-go” basis for major capital acquisition and/or replacement in these funds.
  - C. If a fund balance deficit exists in a given Internal Service Fund, a rate will be developed that will amortize the deficit over a fixed period of time as determined by the City Manager. The goal is to eliminate fund balance deficits as soon as reasonably possible.
  - D. The City will strive to maintain adequate cash, not less than the claims payable, in each self-insurance Internal Service Fund.
  - E. To the extent possible, all costs associated with an Internal Service Fund’s purpose shall be paid for out of said fund and allocated to user departments based on a pre-determined methodology.
  - F. Costs associated for the maintenance, replacement, and acquisition of the City’s fleet and other heavy equipment shall be centralized in the Fleet Management Fund (Fund 6010). Fleet rates will be reviewed and developed annually and will be allocated to the appropriate departments. For governmental funds, the fleet charge shall include a maintenance and operation component, and a capital replacement component. For proprietary funds, the fleet charge shall consist of a maintenance and operation component only. Proprietary funds will fund their capital replacement through their own unreserved fund balance.
  - G. All costs associated with the acquisition and maintenance of information services (e.g. software, computer hardware, etc.) shall be paid from the appropriate Information Services Funds.
- VII. The City will continue to fund all City governmental capital improvements on a “pay-as-you-go” or cash basis, but recognize that there may be times when an alternate financing strategy may be appropriate. Each strategy (e.g., General Obligation Bonds, Certificates of Participation, and Lease-Back arrangements, etc.) needs to be considered in light of the specific project and the consequences of each financing strategy.
- A. Whenever possible, the City shall use special assessment, revenue, or other self-supporting bonds instead of general obligations bonds, so those benefiting from the improvements will bear all or part of the cost of the project financed.
  - B. The City shall not use long-term debt for current operations.
  - C. The City shall maintain good communications with bond rating agencies regarding its financial conditions. City shall comply with all bond coverage ratios, covenants and disclosure requirements.

# CITY OF GLENDALE

## BUDGET GUIDE

- VIII. The City will continue to fund post-employment liabilities on a “pay-as-you-go” or cash basis as the expense is paid out. However, it is the City’s goal to establish a plan to eventually pre-fund post-employment benefits.
- IX. The City will not leverage borrowed money for purposes of increased investment return nor to increase its borrowing capacity.
- X. The City will continue to comply with all the requirements of Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board (GASB) statements. GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, recommends an adoption of a formal comprehensive fund balance policy to serve as the framework upon which consistent operations may be built and sustained.
- A. *Non-spendable Fund Balance* – At the end of each fiscal year, the City will report the portion of the fund balance that is not in spendable form as “Non-spendable Fund Balance” on the financial statements.
- B. *Restricted Fund Balance* – The restricted fund balances are restricted for specific purposes by third parties or legislative action.
- C. *Committed Fund Balance* – The committed fund balances include amounts that can be used only for specific purposes determined by the formal action of the City Council, as they are the highest level of decision-making authority. The City Council must have at least a 3 to 2 vote to pass a resolution for the specific purpose. These committed amounts cannot be used for any other purpose unless the City Council removes or changes the specified use through the same type of formal action taken to establish the commitment.
- D. *Assigned Fund Balances* – The City Manager or his/her designee is authorized by the City Council to assign fund balance in the “Assigned” category, which is comprised of amounts intended to be used by the City for specific purposes but are not restricted or committed.
- E. *Unassigned General Fund, Fund Balance* – Unassigned fund balances are residual positive net resources of the General Fund in excess of what can properly be classified in one of the other four categories, and include all deficit amounts in all other governmental funds. The City will strive to maintain a General Fund Reserve (including the City Charter-required reserve plus the unassigned fund balance) of 35% and not less than 25% of the budget.
- XI. The City will pursue cost recovery for services funded by governmental funds incorporating defined budgets, specific goals, and measurable milestones.
- XII. The City will pursue collection activities that will yield the highest amount of revenue that is due to the City while minimizing the costs incurred to do so.
- XIII. The City will continue to maintain an Investment Committee whose primary purpose is to serve in an advisory role. The Investment Committee will function under its own prescribed procedures as defined by its adopted charter.
- XIV. The City will continue to maintain an Audit Committee whose primary purpose is to serve in an advisory role. The Audit Committee will function under its own prescribed procedures as defined by its adopted charter.

# CITY OF GLENDALE

## BUDGET GUIDE

### *Budgetary Controls*

On at least a monthly basis, Budget staff review actual expenditures against the authorized annual budget. The budgetary controls are setup at the fund level within each department. The City Manager may authorize a transfer of appropriation within different functions at the fund level. The system is set up to control expenditures against budget at two levels:

**General Ledger Level** – system checks actual transaction against category level spending within each fund and department (Salaries & Benefits, Discretionary Maintenance & Operation, Non-Discretionary Maintenance & Operation, Other Uses, Transfers, Capital Outlay, and Capital Improvement).

**Project Ledger Level** – system checks actual transaction against the project budget within the system. There is a one-to-one relationship between the project and the budget. Hence, even if funding is available within the total appropriation for a said fund, if the project itself does not have enough appropriation, the system will generate a budget control error and stop the transaction from going through.

Having the above budgetary controls in place ensures that all transactions processed within the system are within the City Council authorized budget for the fiscal year. Additionally, for the General Fund, a quarterly budget update report is presented to the City Council. These reports provide the details on how departmental expenditures are tracking and summarize the adjustments that have been approved by the City Council post-budget adoption. This process further ensures that all supplemental adjustments made to the citywide budget post-budget adoption have been authorized by the City Council. Furthermore, on an annual basis, external auditors review the budget and verify that adjustments made to the budget after adoption are supported by Resolutions of Appropriation.

### *Investment Portfolio*

The City follows the “Prudent-Man Rule” of investing. This rule provides that the Treasurer, who is responsible for investing the City’s money, must act as a prudent man or woman would be expected to act, with discretion and intelligence, to seek reasonable income, preserve capital, and avoid speculative investments. Specifically, the City’s portfolio is invested with the following objectives: (1) Safety – protect, preserve, and maintain cash and investments; (2) Liquidity – maintain short-term securities that can be converted to cash if necessary and invest all securities with active secondary or resale markets; (3) Yield – should become a consideration only after the basic requirements of safety and liquidity have been met.

### **PRINCIPLES OF COMPENSATION MANAGEMENT**

- I. The City shall seek to balance the City Council priorities of Fiscal Responsibility and Exceptional Customer Service by attracting and employing quality City personnel within a sustainable financial structure.
- II. All elements of employee compensation must be funded and secured, and based on the City’s ability to pay.
- III. The City shall periodically endeavor to calibrate compensation for classifications at the average of comparable cities in the defined market. However, the City may establish select compensation classifications more competitively within the market, based on department mission, program priority, and market forces.

# CITY OF GLENDALE

## BUDGET GUIDE

- The City shall pay average market salary and expect exceptional execution and performance.
- IV. In addition to consideration of market comparisons, the City shall also endeavor to analyze internal organizational equity within comparable job classifications and amongst the respective bargaining units.
- V. Merit compensation increases and/or bonus consideration shall be based solely on employee performance and on the City's ability to pay in a non-discriminatory fashion.
- VI. In order to sustain the defined-benefit model, employees shall participate in funding retirement costs to the maximum extent possible.
- VII. The City's PERS program participation will reflect sustainable actuarial horizons.
- VIII. The City's total General Fund workforce costs should not exceed 75% of net operating expenses on an annual basis.
- IX. The City's total management costs should not exceed 25% of its total personnel costs, ensuring a trim and efficient organizational structure.
- X. Employee time accruals will be monitored and utilized to ensure that separating employees' payouts are minimized.

### FUND STRUCTURE AND DESCRIPTIONS

The City of Glendale's adopted budget consists of the following Fund types:

#### **General Fund**

The General Fund is the primary fund of the City. The General Fund provides City services that the general public typically associates with local government, such as parks, libraries, public safety, and general administrative support. The General Fund collects all general revenues not specifically levied or collected for other City funds or expenditures.

#### **Special Revenue Funds**

The Special Revenue Funds consist of those "restricted receipts" which may not be used for general municipal purposes. They are restricted by Local Ordinance or, State or Federal Statute, to be used for specific purposes. These groups of funds represent services funded primarily by other levels of government and not "traditionally" provided by local government. Should the funding for most of these programs be eliminated, it is likely that the services would also be eliminated. As a result of AB 1x26, the Glendale Redevelopment Agency (GRA) was dissolved effective February 1, 2012. All of the Redevelopment related Special Revenue Funds became obligations of the Successor Agency and their budgets will no longer be included in the City's budget book. A detailed list and description of all Special Revenue Funds can be found in the *Budget Summaries* section.

#### **Debt Service Funds**

These funds are intended to account for the resources allocated toward debt service. The City of Glendale's General Fund has no outstanding General Obligation (GO) debt. Its long-term debt in the Debt

# CITY OF GLENDALE

## BUDGET GUIDE

Service Fund is comprised of revenue bonds. The Glendale Municipal Financing Authority 2019 Lease Revenue Refunding Bonds were issued to refinance an existing lease relating to the City's outstanding Variable Rate Demand Certificates of Participation (COPs) and to pay the costs of issuing the bonds.

For historical purpose, other debt services in prior years include the capital lease for the Municipal Services Building (MSB) construction (the last payment was made in FY 2013-14), the Glendale Redevelopment Agency's tax allocation bonds, and a loan payable for low-to-moderate income housing projects. Due to the passage of AB 1x26, which resulted in the dissolution of the GRA in February 2012, the GRA's tax allocation bonds and the loans payable for low-to-moderate income housing projects became obligations of the Successor Agency and their budgets will no longer be included in the City's budget book.

### ***Capital Improvement Program (CIP)***

The Capital Improvement Program in the General Fund includes funding for a variety of City projects from parks development to library renovation, facility modification, and other various street and infrastructure improvement projects. Funds in this category provide the resources for the governmental capital improvement projects. A detailed description of each Capital Improvement Fund can be found in the *Budget Summaries* section.

### ***Enterprise Funds***

Enterprise Funds' primary sources of revenues are charges for services and reflect characteristics that are more commonly associated with businesses. Enterprise Funds are considered self-supporting and rely on their income sources to fund their operations. The City's largest Enterprise Funds are the Electric, Water and Sewer funds. A detailed list and description of all Enterprise Funds can be found in the *Budget Summaries* section.

### ***Internal Service Funds***

The Internal Service Funds are proprietary funds, serving internal departments of the City of Glendale. Some of the major funds in this category include Fleet Management, ISD Funds, Building Maintenance, and the City's self-insurance funds. All of these funds derive their resources from expensing the Governmental and Enterprise budgets and are already included within the City budget. They are presented for informational and memorandum control purposes. A detailed description of all Internal Service Funds can be found in the *Budget Summaries* section.



# CITY OF GLENDALE

## BUDGET GUIDE

### GANN APPROPRIATION LIMIT

On November 6, 1979, California voters passed Proposition 4, commonly referred to as the “Gann Initiative”. The Gann Initiative established constitutional limits on the amount of tax revenue that may be appropriated by California governmental agencies in a given fiscal year. This limit is initially calculated using actual appropriations from a base year and then adjusted annually using a growth factor that takes into account changes in population and the cost of living. Statutes clarifying the provisions of the Gann Initiative are now codified in article XIII B of the California Constitution, which provides the formula for calculating local government spending limits. In addition to Article XIII B, the Revenue and Taxation Code, Section 7910, requires each local governmental unit to establish its appropriations limit by the beginning of each fiscal year. In June 1989, California voters passed Proposition 111, which further improved procedural transparency for local governments setting annual appropriations limits. Among other things, Proposition 111 revised the base year used in calculating the Gann Appropriations Limit from 1979 to 1987 and simplified the formula used for calculating annual adjustments.

Each year, local governments must adjust their Appropriations Limit using two variables: the change in the cost of living and the change in population. California state law allows a public entity to choose among different methods for calculating these two variables. A local government that is not a school or a college district may choose to define the change in the cost of living in either of two ways: (1) the change in California’s per capita personal income, or (2) the change in the jurisdiction’s local assessment roll from the preceding year that is due to the addition of local non-residential new construction.

Local governments also have two options for defining the change in population: (1) the percentage change in population within the City, or (2) the percentage change in population within the county where the city is located. To ensure consistency and accuracy among jurisdictions, the Department of Finance is required to post an annual newsletter by May 1st that provides the percentage change in California’s per capita personal income as well as data on population change for each city in the State. The City of Glendale utilizes this newsletter in computing its annual Appropriations Limit.

In calculating the City of Glendale’s FY 2021-22 Gann Appropriations Limit, staff analyzed the four alternative methods for calculating the appropriations limit and elected to use the method that resulted in the highest appropriations limit. Based on this analysis, staff has elected this year to define the change in the cost of living as the change in California’s per capita personal income. Consistent with the prior year, staff has elected to define the change in population as the percentage change in population within the City. The year over year change in California’s per capita personal income has been 5.73% and the change in the City’s population has been -0.27%. These percentages are each converted to ratios using a state-mandated formula and then multiplied together to obtain an appropriations increase factor. The increase factor for FY 2021-22 is 1.0544. The Appropriations Limit for the upcoming year is finally calculated by multiplying this factor by the Appropriations Limit of the prior fiscal year. Based on staff’s calculation, the FY 2021-22 Appropriations Limit for the City of Glendale is \$357,613,268. The City’s total proposed appropriation subject to the Gann Initiative spending limit (i.e. proceeds from taxes less state mandated exclusions) is \$189,309,497. Therefore, the City’s Proposed FY 2021-22 Budget is in compliance with State of California spending limits as established in article XIII B of the California Constitution. The attached resolution will authorize the new Appropriations Limit for next fiscal year as required by the California Constitution and applicable State Law.

# CITY OF GLENDALE BUDGET GUIDE

CITY OF GLENDALE  
GANN APPROPRIATIONS LIMIT  
FY 2021-22 PROPOSED BUDGET

**Fiscal Year 2020-21 Appropriations Limit: \$ 339,162,811**

**Population Growth:**

**Option 1) City Population Growth:** (0.27 %)  
 January 1, 2020 City Population (Revised Estimate): 204,392  
 January 1, 2021 City Population (Estimate): 203,834

**Option 2) County Population Growth:** (0.89 %)  
 January 1, 2020 County Population (Revised Estimate): 10,127,550  
 January 1, 2021 County Population (Estimate): 10,037,774

(Note: City elects to use City Population Growth)

**Cost of Living Adjustment:**

**Option 1) The change in the City's local assessment roll from the preceding year that is due to the addition of local non-residential new construction:** 3.26%

**Option 2) Per Capita Income Growth (Per California Department of Finance):** 5.73%

(Note: City elects to use Per Capita Income Growth)

**Calculation of Increase Factor for FY 2021-22:**

(a) **City Population Growth** Converted to a Ratio  $[(-0.27 + 100)/100]$  : 0.9973  
 (b) **Per Capita Income Growth** Converted to a Ratio  $[(5.73 + 100)/100]$  : 1.0573  
 (c) **Increase Factor for FY 2021-22 (a)\*(b) :** 1.0544

**Fiscal Year 2021-22 Appropriations Limit: \$ 357,613,268**

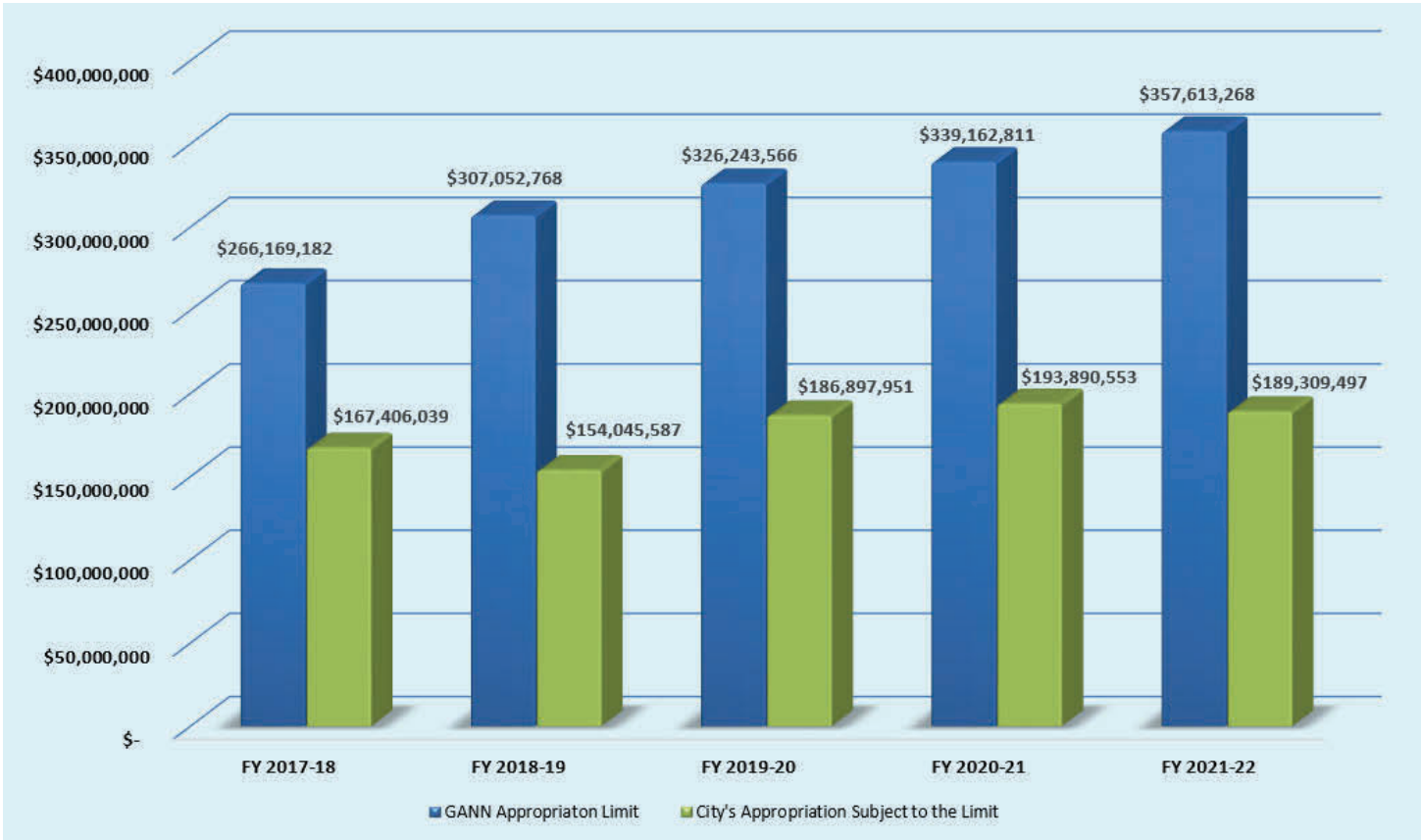
**Fiscal Year 2021-22 Appropriations Subject to Limitation: \$ 189,309,497**  
 (proceeds of taxes less state mandated exclusions)

**Total Under/(Over): \$ 168,303,771**

On the next page, is a historical chart of the annual appropriation limit for the past five years and the City's appropriations subject to the limit.

# CITY OF GLENDALE BUDGET GUIDE

## City of Glendale Gann Appropriations Limit Five – Year Comparison Fiscal Years Ended 2018-2022



Adopted  
06/08/21  
Agajanian/Brotman  
Absent: Kassakhian

RESOLUTION NO. 21-77

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE  
ADOPTING APPROPRIATIONS LIMIT FOR THE CITY OF GLENDALE

WHEREAS, California State law requires the adopting of an annual appropriations limit for the City of Glendale; and

WHEREAS, the Finance Department has calculated the appropriations limit for the Fiscal Year 2021-22 and in doing so has elected to use the change in the City of Glendale's population and the change in California's per capita personal income; and

WHEREAS, the Finance Department will retain these working papers on file for a period of fifteen (15) days as required under the law;

NOW THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE THAT THE COUNCIL does hereby adopt the appropriations limit for the Fiscal Year 2021-22 of \$ \$357,613,268.

Adopted this 8th day of June, 2021.

  
\_\_\_\_\_  
Mayor


ATTEST:

  
\_\_\_\_\_  
City Clerk

STATE OF CALIFORNIA )  
COUNTY OF LOS ANGELES ) SS  
CITY OF GLENDALE )

I, Aram Adjemian, City Clerk of the City of Glendale, certify that the foregoing Resolution No. 21-77 was adopted by the Council of the City of Glendale, California, at a regular meeting held on the 8th day of June 2021, and that the same was adopted by the following vote:

Ayes: Agajanian, Brotman, Najarian, Devine  
Noes: None  
Absent: Kassakhian  
Abstain: None

  
\_\_\_\_\_  
City Clerk

APPROVED AS TO FORM

  
\_\_\_\_\_  
CITY ATTORNEY

DATE 6/8/21

Adopted  
06/08/21  
Agajanian/Najarian  
All Ayes

RESOLUTION NO. 21-83

A RESOLUTION OF THE COUNCIL OF THE CITY OF GLENDALE, CALIFORNIA  
ADOPTING A GENERAL BUDGET, ENTERPRISE BUDGETS, AND OTHER  
MISCELLANEOUS BUDGETS FOR THE FISCAL YEAR 2021-22

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF GLENDALE:

SECTION 1: The proposed City Budget is hereby approved and adopted as the Budget of the City, for fiscal year 2021-22.

SECTION 2: The amount of \$255,384,677 shall constitute the General Fund appropriation for fiscal year beginning July 1, 2021.

SECTION 3: The amount of \$121,154,093 shall constitute the Special Revenue Funds appropriation for the fiscal year beginning July 1, 2021.

SECTION 4: The amount of \$2,998,150 shall constitute the Debt Service Funds appropriation for the fiscal year beginning July 1, 2021.

SECTION 5: The amount of \$36,896,238 shall constitute the Capital Improvement Funds appropriation for the fiscal year beginning July 1, 2021.

SECTION 6: The amount of \$434,818,518 shall constitute the Enterprise Funds appropriation for the fiscal year beginning July 1, 2021.

SECTION 7: The amount of \$121,308,813 shall constitute the Internal Service Funds appropriation for the fiscal year beginning July 1, 2021.

SECTION 8: The number of authorized classified and unclassified budgeted salaried positions is 1,584.

SECTION 9: The Director of Finance is authorized to make such other revisions, individual appropriation line-items, changes in summaries, fund totals, grand totals, and other portions of the budget document as necessary to reflect and implement the changes specified in this resolution.

RESOLUTION NO. 21-83

SECTION 10: The Director of Finance is authorized to make such revisions, as permitted by the Charter, necessary in order to implement changes in expenditures due to final negotiations of City of Glendale employee associations Memorandums of Understanding.

SECTION 11: The City Manager or his/her designee is authorized by the City Council to assign fund balance in the "Assigned" category, which is comprised of amounts intended to be used by the City for specific purposes but are not restricted or committed. The financial policies of the City will also be updated to reflect this delegation or authority.

SECTION 12: The City Clerk shall certify to the adoption of this Resolution.

Adopted this 8th day of June, 2021.

Paula Devine  
Mayor

ATTEST: Aram Adjemian  
City Clerk



CITY OF GLENDALE  
DATE 5/27/2021  
APPROVED AS TO FINANCIAL  
PROVISION FOR \$ \$972,560,489

Michelle Flynn  
Director of Finance

STATE OF CALIFORNIA)  
COUNTY OF LOS ANGELES) SS  
CITY OF GLENDALE)

I, Aram Adjemian, City Clerk of the City of Glendale, do hereby certify that the foregoing Resolution No. 21-83 was adopted by the Council of the City of Glendale, California, at a regular meeting held on the 8th day of June, 2021, and that the same was adopted by the following vote:

Ayes: Agajanian, Brotman, Kassakhian, Najarian, Devine  
Noes: None  
Absent: None  
Abstain: None

Aram Adjemian  
City Clerk

APPROVED AS TO FORM  
Michael J. ...  
CITY ATTORNEY  
DATE 6/8/21



ADOPTED BUDGET FY 2021 - 2022

RESOURCES &  
APPROPRIATIONS

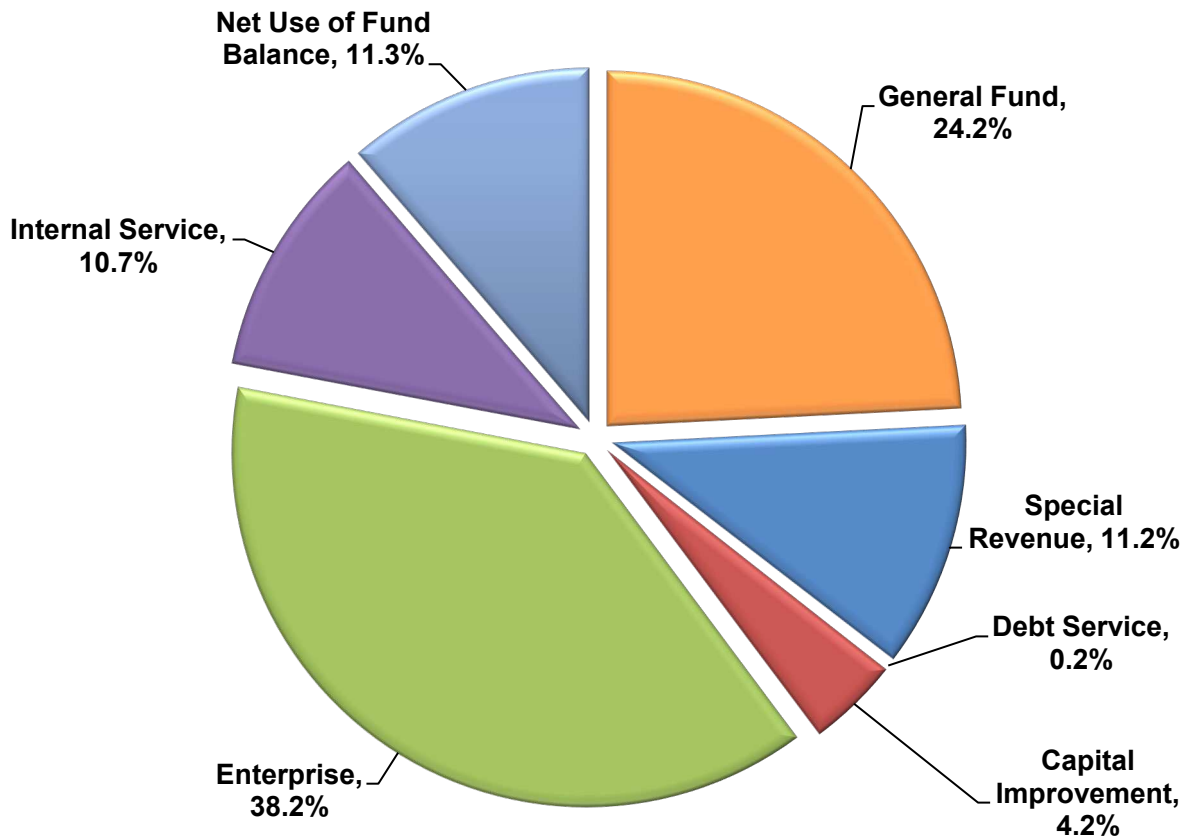
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## OVERVIEW OF RESOURCES

The City Resources forecasted for FY 2021-22 reflect a conservative yet consistent approach with established budget practices and financial principles. We used various forecasting techniques, such as trend analysis, economic indicators, and professional judgment to arrive at the forecasted revenue. Revenue forecasting is one of the most challenging aspects in the budget process and a variety of factors come into play when deciding on revenue projections, such as estimates of population growth, local and regional economic growth, inflation, historical revenue patterns, and factors specific to individual revenue sources.

Total FY 2021-22 City Resources (including Transfers from Other Funds and Use of Fund Balance) are approximately \$972.6 million, of which \$24.8 million is Measure S Sales Tax revenue. The following chart and table illustrate the total budgeted resources for all City Funds for FY 2021-22:

### FY 2021-22 Total City Resources





# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

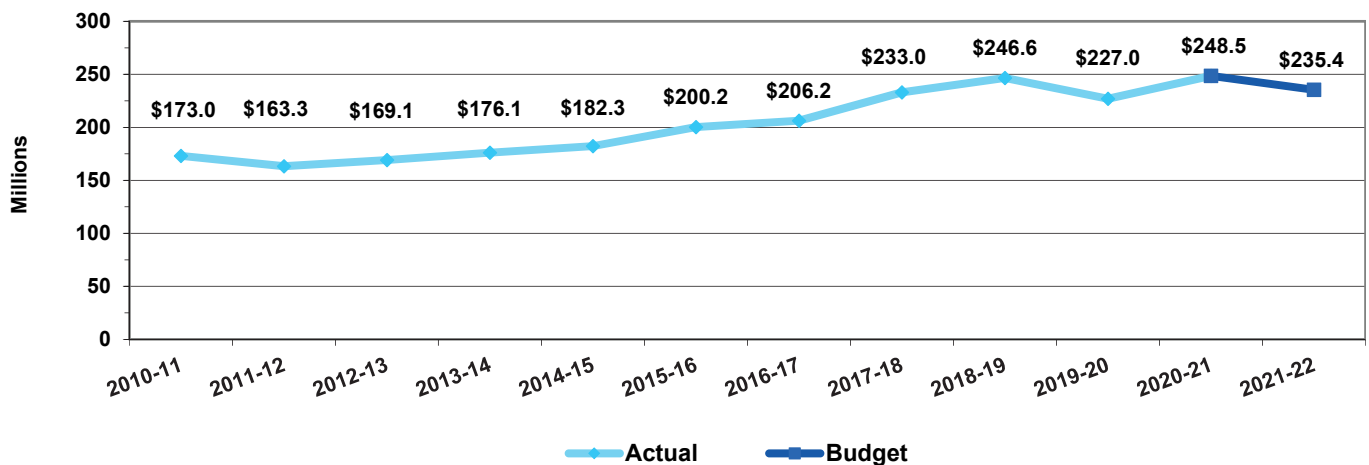
## General Fund

Fund Type	Adopted FY 2020-21	Adopted FY 2021-22	Increase / (Decrease)	% Change
<b>General Fund</b>				
General Fund	\$233,366,038	\$231,019,906	(\$ 2,346,132)	(1.0%)
General Fund – Measure S	15,170,000	4,356,000	(10,814,000)	(71.3%)
<b>Total General Fund</b>	<b>\$248,536,038</b>	<b>\$235,375,906</b>	<b>(\$13,160,132)</b>	<b>(5.3%)</b>
Special Revenue	108,172,335	109,131,324	958,989	0.9%
Debt Service	1,656,000	1,657,000	1,000	0.1%
<b>Capital Improvement Funds</b>				
Capital Improvement	21,858,881	20,110,468	(1,748,413)	(8.0%)
Capital Improvement – Measure S	7,000,000	20,425,000	13,425,000	191.8%
<b>Total Capital Improvement</b>	<b>\$ 28,858,881</b>	<b>\$ 40,535,468</b>	<b>\$ 11,676,587</b>	<b>40.5%</b>
Enterprise	362,691,889	371,217,831	8,525,942	2.4%
Internal Service	93,660,873	104,326,264	10,665,391	11.4%
Net Use of Fund Balance	63,207,447	110,316,696	47,109,249	74.5%
<b>Total Resources</b>	<b>\$906,783,463</b>	<b>\$972,560,489</b>	<b>\$ 65,777,026</b>	<b>7.3%</b>

The General Fund Revenue budget for FY 2021-22 is projected to be \$235.4 million (including approximately \$4.4 million for Measure S sales tax revenue). The General Fund provides the majority of ongoing governmental services that are not funded through restricted special revenue funds. These services include Fire, Police, Library, Arts & Culture, Community Services & Parks, Community Development, Public Works and general staff support services that include the City Clerk, City Treasurer, City Attorney, City Manager, Administrative Services - Finance, and Human Resources. This fund is supported by general taxes, including property, sales and utility user taxes, in addition to other various fees, taxes and transfers from other funds.

The graph below shows the General Fund revenue history along with adopted budgets for FY 2020-21 and FY 2021-22.

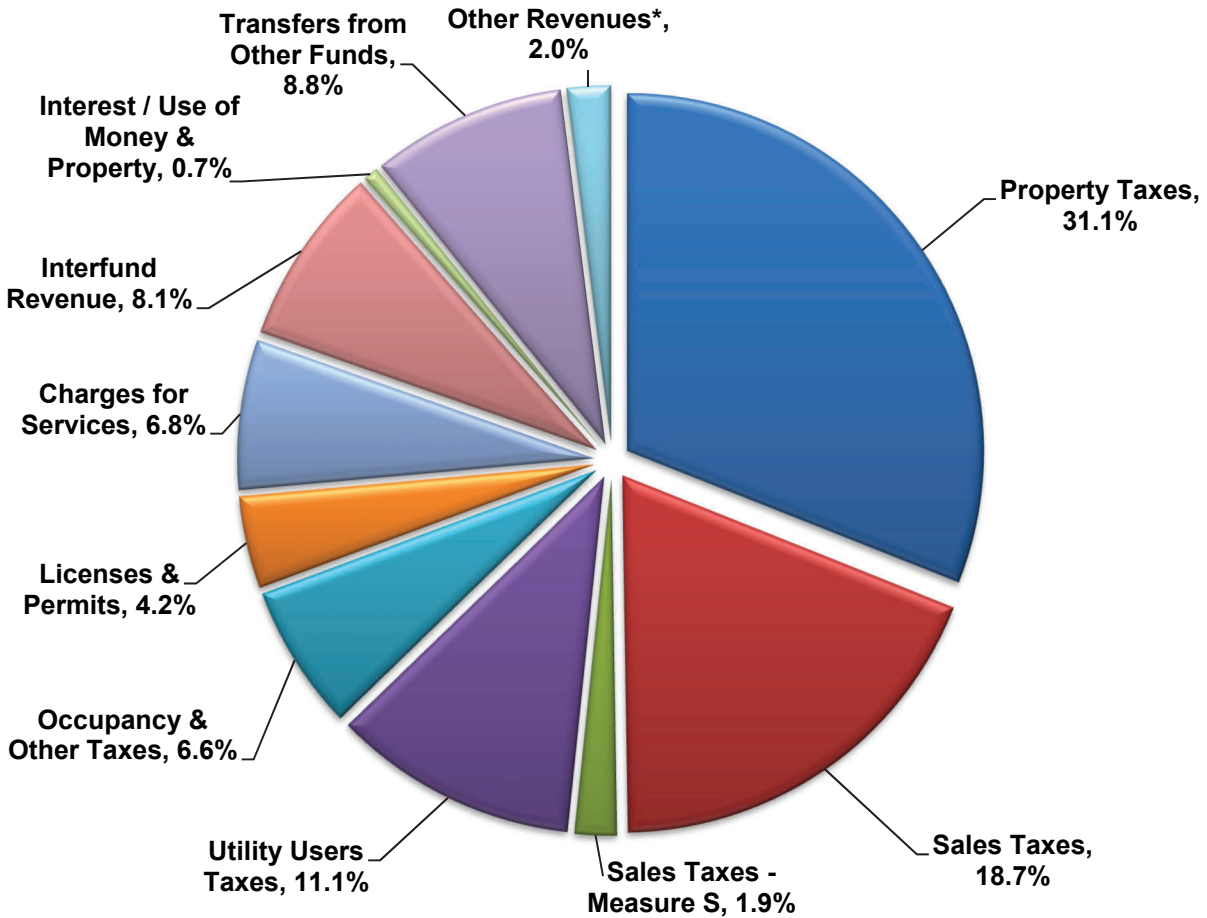
### General Fund Revenues



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

Below is a graph of the various General Fund Revenues by category, which will be followed by a more in-depth explanation of all of the major General Fund revenue categories.

## FY 2021-22 General Fund Revenues



Notes:

\* The Other Revenues category consists of Revenues from Other Agencies, Fines and Forfeitures, and Miscellaneous & Non-Operating Revenue.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

The table below shows the estimates of the major revenue sources for the General Fund by category for FY 2020-21 and FY 2021-22.

### General Fund Revenues

Category	Adopted 2020-21	Revised 2020-21	Adopted 2021-22	Increase / (Decrease)	% Change
Property Taxes	\$ 69,808,945	\$ 70,357,676	\$ 73,179,427	\$ 2,821,751	4.0%
Sales Taxes	42,546,768	42,546,768	44,060,579	1,513,811	3.6%
Utility Users Taxes	24,224,221	25,784,422	26,020,130	235,708	0.9%
Occupancy and Other Taxes	18,200,657	12,950,657	15,608,055	2,657,398	20.5%
Licenses and Permits	9,147,432	8,879,002	9,963,327	1,084,325	12.2%
Fines and Forfeitures	3,330,000	3,005,000	3,005,000	-	-
Interest/Use of Money & Property	1,811,142	1,811,142	1,748,353	(62,789)	(3.5%)
Revenue from Other Agencies	220,000	2,755,249	220,000	(2,535,249)	(92.0%)
Charges for Services	17,342,032	13,560,914	16,022,828	2,461,914	18.2%
Misc. and Non-Operating	1,707,136	1,707,136	1,525,250	(181,886)	(10.7%)
Interfund Revenue	18,223,246	18,223,246	18,966,976	743,730	4.1%
Transfer from Other Funds	18,594,341	18,594,341	20,699,981	2,105,640	11.3%
<b>Total Revenues</b>	<b>\$ 225,155,290</b>	<b>\$ 220,175,553</b>	<b>\$ 231,019,906</b>	<b>\$ 10,844,353</b>	<b>4.9%</b>
GSA Loan Repayment*	8,210,118	8,210,118	1,466,806	(6,743,312)	(82.1%)
Econ. Dev. Fund Balance	667,296	667,296	535,660	(131,636)	(19.7%)
ARPA Funds	-	-	14,032,305	14,032,305	-
<b>Subtotal Resources</b>	<b>\$ 234,032,704</b>	<b>\$ 229,052,967</b>	<b>\$ 247,054,677</b>	<b>\$ 18,001,710</b>	<b>7.9%</b>
Sales Taxes – Measure S	15,170,000	17,109,895	4,356,000	(12,753,895)	(74.5%)
<b>Total Resources</b>	<b>\$ 249,202,704</b>	<b>\$ 246,162,862</b>	<b>\$ 251,410,677</b>	<b>\$ 5,247,815</b>	<b>2.1%</b>

Notes:

\* The GSA Loan Repayment amount is no longer being recorded as earned revenues but will be reflected in the unassigned fund balance category for the City's General Fund.

Approximately 57.0% of the City's General Fund resources consist of three revenue sources: property taxes, sales taxes (including Measure S), and utility user taxes. Other General Fund revenues include franchise tax, transient occupancy tax, building and planning permits, fines and forfeitures, interest/use of money and property and other revenues.

Included in the General Fund resources for FY 2021-22 is a line item for funds from the American Rescue Plan Act (ARPA), which was signed into law on March 11, 2021, and guarantees direct financial relief to local governments. It is anticipated that at least \$14.0 million will be available to balance the General Fund budget in FY 2021-22, along with both the resources of the Economic Development Fund Balance (\$536 thousand) and the GSA Loan Repayment (\$1.5 million).

On the following pages are more in-depth explanations of all the major General Fund revenue categories.

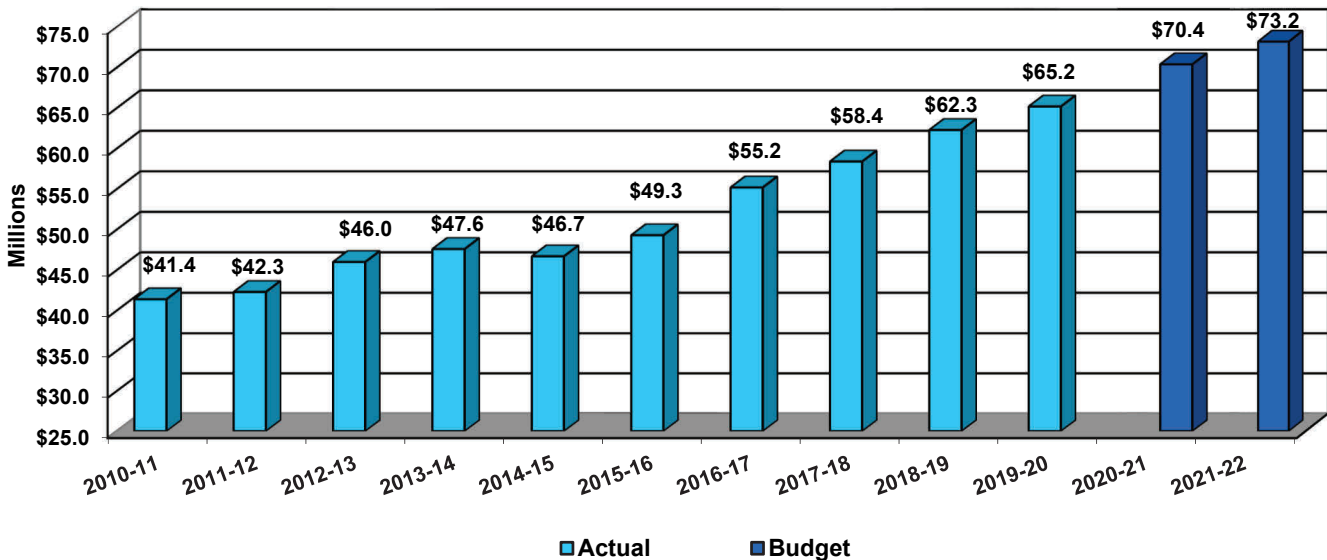
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Property Taxes** are the largest revenue source in the General Fund, representing 31.1% of the total General Fund revenues. For FY 2021-22, the property tax category is projected to increase by \$2.8 million, or 4.0%, for a total of \$73.2 million. Due to the pandemic’s effects on the housing market, home sales slowed significantly in 2020, while sale prices have risen. Due to lower interest rates and lower inventory overall, prices have continued to rise, leading to a muted effect on property taxes compared to other resources, such as sales taxes or occupancy taxes.

Property tax is an ad valorem tax (based on value) imposed on real property (land and permanently attached improvements such as buildings) and personal (movable) property. Proposition 13 adopted by the California voters on June 6, 1978, created a comprehensive system for the assessment and limitation of real property taxes. Property tax is based on the real property’s adjusted assessed full value. Proposition 13 set the FY 1975-76 assessed values as the base year from which future annual inflationary assessed value increases are calculated (not to exceed 2.0% for any given year). The County Assessor also re-appraises each real property parcel when there are purchases, construction, or other statutory defined “changes in ownership”. Proposition 13 limits the property tax rate to 1.0% of the property’s full value plus overriding rates to pay specifically approved voter indebtedness. The 1.0% property tax levy is collected by the County Tax Collector and is distributed to various public agencies. The City of Glendale receives 13.57% of the 1.0% levy on assessed value.

The graph below shows the historical and forecasted Property Tax revenues, followed by a listing of the top 10 property taxpayers for the City’s General Fund.

**Property Taxes – General Fund**



**Top 10 Property Taxpayers  
(In Alphabetical Order)**

- |  |   |
|--|---|
| <ul style="list-style-type: none"> <li>120 W Wilson Ave. Apartments, LP</li> <li>Americana at Brand, LLC</li> <li>Americana Residential, LLC</li> <li>CP IV Glendale, LLC</li> <li>DWF V 655 North Central, LLC</li> </ul> | <ul style="list-style-type: none"> <li>Glendale Mall Associates, LLC</li> <li>GPI 500 Brand Limited</li> <li>La Hana OW, LLC Lessor</li> <li>Onni 700 Brand, LP</li> <li>Walt Disney World Company</li> </ul> |
|--|---|

*Source: HdL Coren & Cone 2020-21 Property Data (Tax District #1: General Fund)*

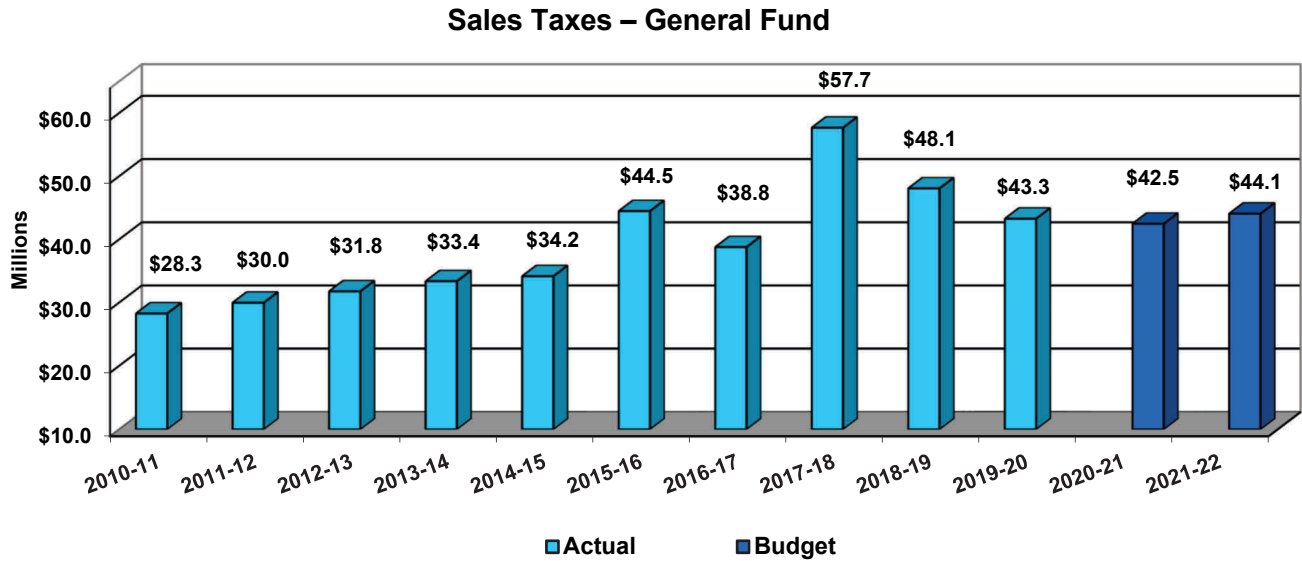
# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Sales Taxes** are the second largest revenue source in the General Fund, representing 18.7% of the total General Fund revenues, not including Measure S revenues. For FY 2021-22, sales taxes are forecasted to increase by \$1.5 million, or 3.6%, for a total of \$44.1 million.

While this revenue source was hit significantly due to COVID-19, this category continues to see recovery going into FY 2021-22. Projections for Sales Tax revenues are informed by the City’s Sales Tax consultant, HdL Companies, providing Glendale and other client cities with regular updates and adjusted forecasts as necessary. Decreases in this category due to the pandemic’s effects on various industries, especially for hospitality businesses and restaurants, have been partially offset by anticipated increases in State and County pool allocations due to the continued shift to online purchases and legislation allowing for the collection of sales taxes therefrom.

In previous years, a percentage of Sales Tax revenue was annually transferred to the Capital Improvement Fund to fund various capital projects. Due to the COVID-19 pandemic and its strain on City resources, particularly sales tax receipts, this transfer was not included in the FY 2020-21 adopted budget, and continues to be excluded in FY 2021-22. The City will look to reinstate and/or increase the sales tax contribution to the Capital Improvement Fund as resources permit.

The graph below illustrates historical and forecasted sales tax revenues, followed on the next page by a listing of the top 25 Sales Tax producers for the City.



# CITY OF GLENDALE

## RESOURCES & APPROPRIATIONS

### Top 25 Sales Tax Producers (In Alphabetical Order)

---

Allen Gwynn Chevrolet	Lexus of Glendale
Avis Car Sales	Macys
Bestcarbuy	New Century Honda
Bloomingtondale's	Nordstrom
Calstar Mercedes	Pacific BMW
Car Pros Kia Glendale	Star Auto Group
CDW Direct	Star Lincoln Mercury
CDW Government	Target
Daimler Trust	Tesla Motors
Financial Services Vehicle Trust	Toyota Lease Trust
Glendale Dodge Chrysler Jeep	Toyota of Glendale Scion
Glendale Subaru/Mitsubishi	Tuft & Needle
Home Depot	

---

*Source: HdL Companies 1<sup>st</sup> Quarter 2021 Newsletter – City of Glendale*

---

**Sales Tax – Measure S** - In November 2018, Glendale voters approved the Quality of Life and Essential Services Protection Measure (Measure S), which took effect April 1, 2019, and added 0.75% to the sales tax rate in the City. This additional sales tax revenue is estimated to generate approximately \$24.8 million in FY 2021-22, of which approximately \$4.4 million will be received in the General Fund and \$20.4 million in the Measure S Capital Improvement Fund (Fund 4011). This revenue source has been similarly impacted by the COVID-19 pandemic as the Sales Tax category noted in the previous page.

**Utility Users' Taxes (UUT)** are the third largest revenue source for the General Fund, representing 11.1% of the total General Fund revenues. This tax is levied on the following utility services: telecommunications (6.5%), video (6.5%), electricity (7.0%), gas (7.0%), and water (7.0%). The telecommunications category includes wired and wireless telecommunications, prepaid, intrastate, interstate, and international services; ancillary services; voice-over internet protocol; paging; and private communication services. UUT revenues are estimated to increase slightly by \$236 thousand, or 0.9%, for a total FY 2021-22 estimate of \$26.0 million. Increases are forecasted in the electricity, gas, and water categories, with decreases in the telecommunications and video categories.

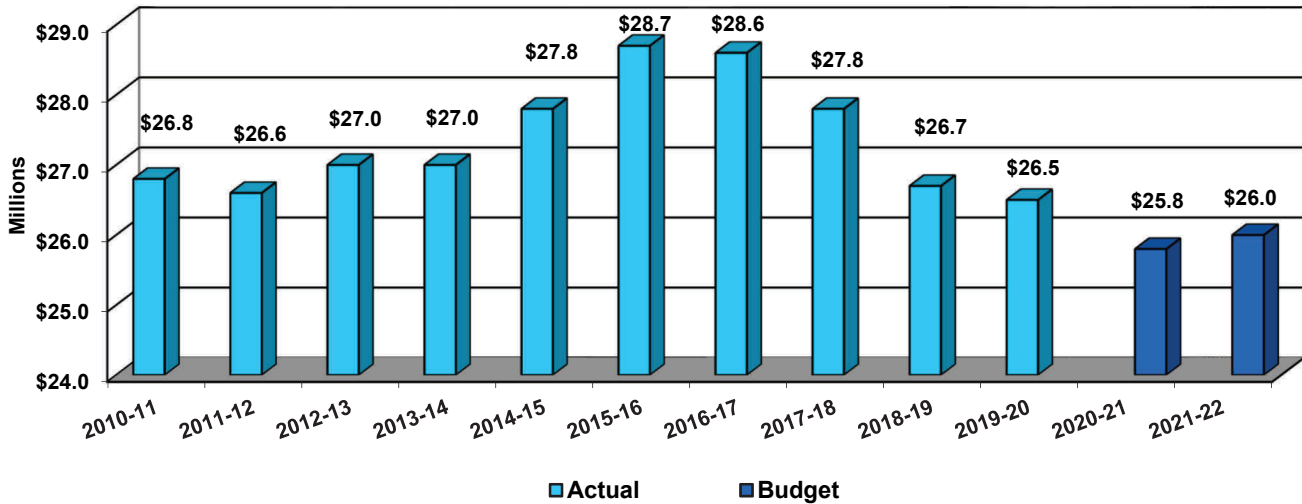
While certain areas of the City, such as commercial and industrial areas, have seen declines in utility consumption, and therefore UUT taxes, residential utility usage has increased over the past year due to more of the population working and spending more time from home. Consequently, there has not been a significant impact to UUT revenues as a result of the pandemic, and this category continues to see modest year-over-year increases.

In addition, per Assembly Bill 1717, effective January 1, 2016, the Board of Equalization and the City have been authorized to collect the UUT from prepaid wireless sales within local jurisdictions. The original legislation was to sunset on January 1, 2020; however, that was initially extended to January 1, 2021, and via Senate Bill 1441 has been further extended to January 1, 2026.

The graph on the following page illustrates historical and forecasted UUT revenues.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## Utility Users Taxes – General Fund

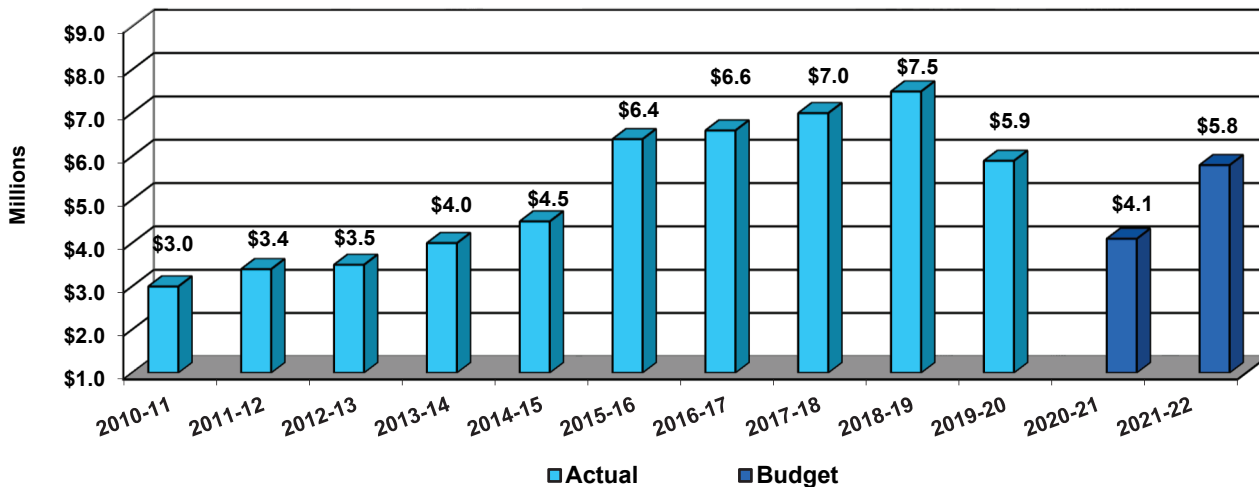


**Transient Occupancy Tax (TOT)** represents 2.5% of the total General Fund revenues in the FY 2021-22 Adopted Budget, with a total \$5.8 million. This tax is levied at 12.0% for occupying a room(s) or other living space(s) in a hotel, inn, tourist home/house, motel or other lodging for a period of 30 days or less. The TOT is authorized under Section 4.32 of the Glendale Municipal Code and the revenue is deposited into the General Fund. For FY 2021-22, TOT revenue is anticipated to increase by \$1.7 million, or 42.0% over the FY 2020-21 revised budget, for a total estimate of \$5.8 million. This is due primarily to the gradual easing of the COVID-19 pandemic as it relates to travel and lodging. It is worth noting that in April 2015, Glendale voters passed revenue ballot Measure O, which increased the transient occupancy tax (hotel tax) from 10.0% to 12.0%.

With the pandemic continuing to affect personal and business travel, hotel services have yet to see significant recovery over the past year, though that is projected to gradually change moving into FY 2021-22 as a result of loosened restrictions. Consequently, TOT revenues have seen modest month-over-month growth in recent quarters. Built into the FY 2021-22 revenue estimate are assumptions of 65% of pre-pandemic receipt levels at the start of the fiscal year, gradually growing to a 75% assumption at the end of the fiscal year, including an adjustment built in to account for new hotel openings during the year.

The graph below illustrates historical and forecasted TOT revenues.

## Transient Occupancy Tax – General Fund

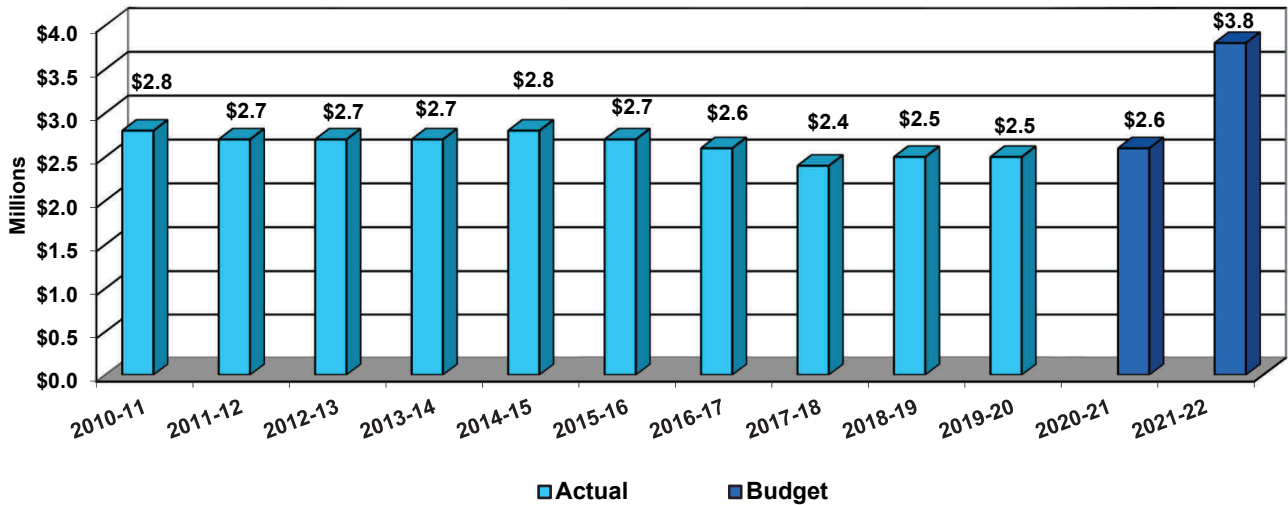


## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Franchise Tax** is a charge for a right-of-way or license granted to an individual or a group to market a company's goods or services in a particular territory. For FY 2021-22, the franchise tax is estimated to be \$3.8 million, or 1.6% of the total General Fund revenues. The majority of the City's franchise revenue is received from Charter Communications, Pacific Bell and the Southern California Gas Company. In addition, in FY 2021-22, it is anticipated that the City will move from City-run refuse collection to a commercial refuse franchise, initially generating an approximated \$1.3 million in franchise tax revenues.

The graph below illustrates historical and forecasted Franchise Tax revenues.

**Franchise Tax – General Fund**



**Licenses and Permits** include Building Permits, Business License Permits, Variance Permits, Plan Check Fees, Street Permits and Dog License Fees. Licenses & Permits represent 4.2% of the total General Fund revenues. Revenue in this category is project-based and non-recurring, and is estimated to increase by \$1.1 million, or 12.2%, for FY 2021-22.

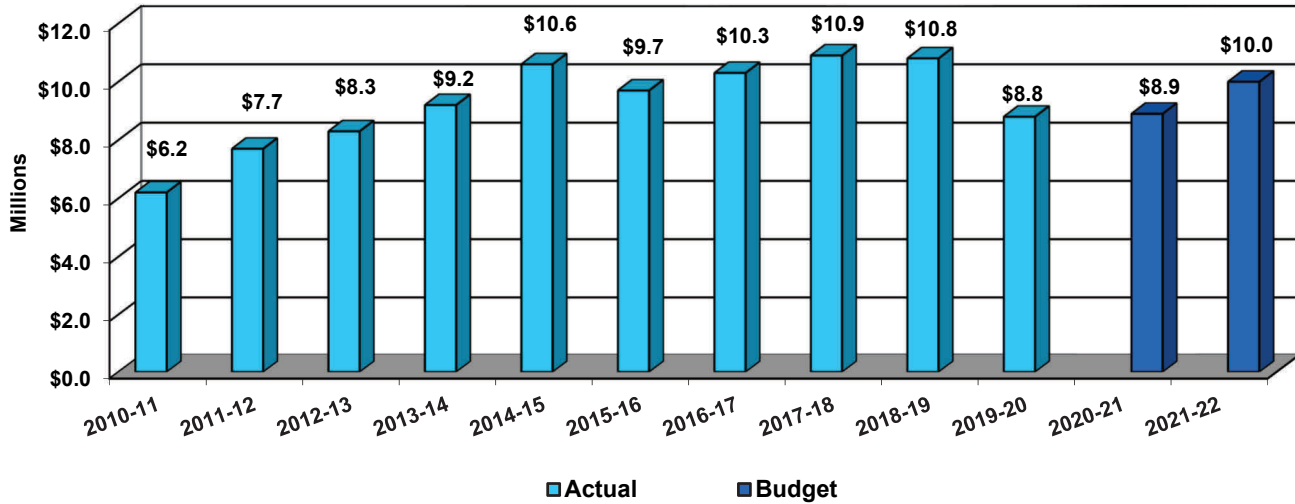
While impacts to this revenue stream due to the pandemic were initially immediate, recovery into FY 2021-22 is projected, with the budgeted revenues following suit. The largest revenue stream in this category is building permits, which is estimated to increase by 9.6% from the FY 2020-21 estimate, to \$5.7 million in FY 2021-22. Other revenue streams in this category are projected to see modest growth in FY 2021-22 as the economy continues to get back on track.

The graph on the following page illustrates historical and forecasted Licenses and Permits revenues.



# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

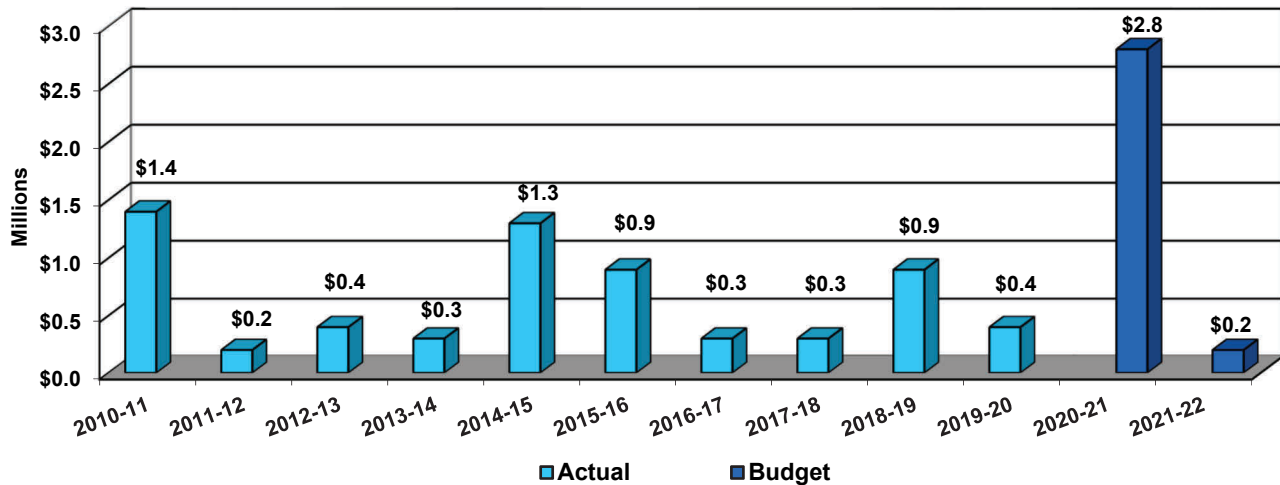
## Licenses & Permits – General Fund



**Revenues from Other Agencies** mainly consist of Federal, State and Local grants, which include State SB 90 and Mutual Aid Reimbursements. This category represents 0.1% of the total General Fund revenues, with \$220 thousand estimated for FY 2021-22. It is generally more difficult to estimate grant revenues since it is based on grant availability and whether the grants are awarded. If grants are awarded during the year, departments may go to the City Council for authorization in accordance with Article XI, Section 8 of the City Charter.

The graph below illustrates historical and forecasted Revenues from Other Agencies.

## Revenues from Other Agencies – General Fund



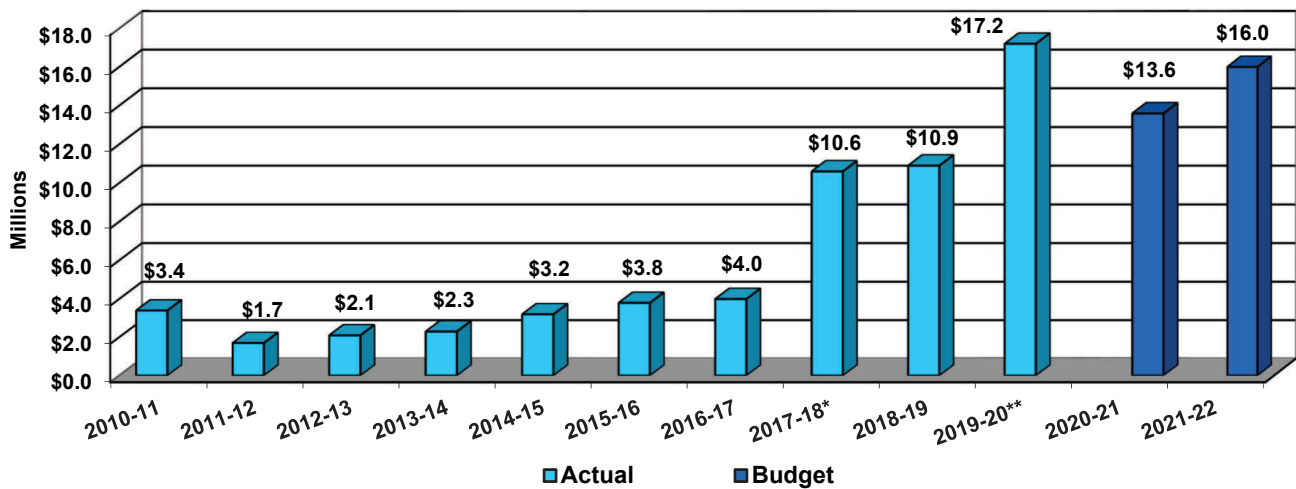
## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Charges for Services** are generally known as user fees that are charged for a variety of services provided to the general public. Fees charged for services in this category include library fees, fire fees, special police fees, map and publication fees and code enforcement fees. For FY 2021-22, this category is estimated to receive \$16.0 million, which represents 6.8% of the total General Fund revenues.

While this category was also hit significantly due to the pandemic, as many City services, programs, and facilities were cancelled or closed, projections for FY 2021-22 show many re-openings, whether phased over the course of the year, or immediately going into the new fiscal year. Built into FY 2021-22 revenue estimates are assumptions ranging from 25% to 75% for various charges, due to the timing of reopening or continuing various services, such as contract classes, building rentals, and equipment rentals. However, many services have largely recovered throughout the pandemic, resulting in overall growth in this category of 18.2% in FY 2021-22.

The graph below illustrates historical and forecasted revenues from Charges for Services.

**Charges for Services – General Fund**



**Notes:**

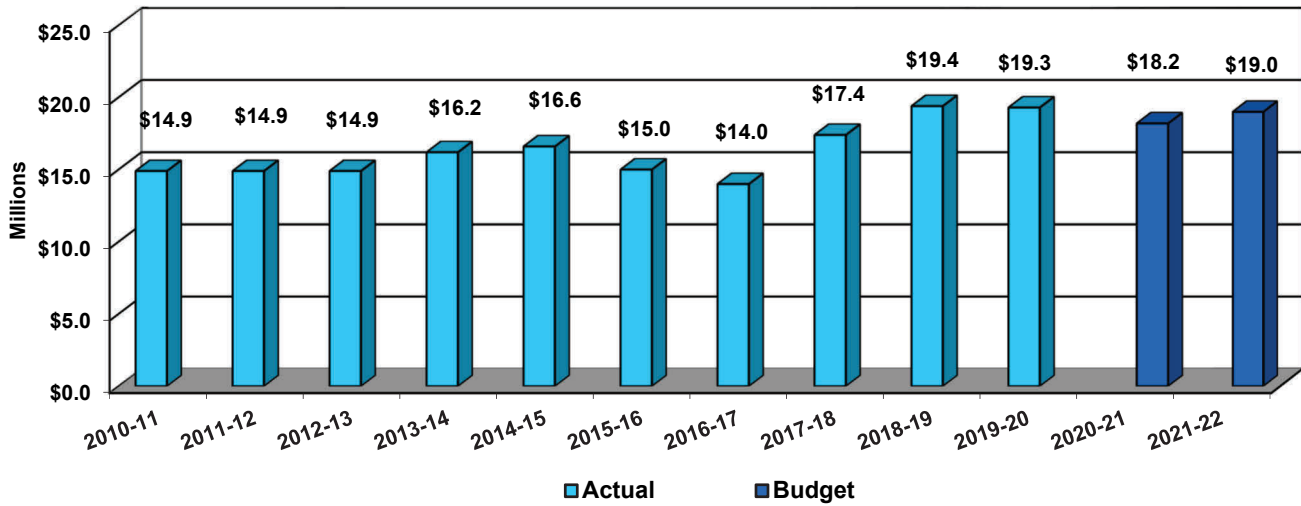
- \* In FY 2017-18, the large increase is mainly due to the shift of the Emergency Medical Response fund (Fund 2200) to the General Fund, which also includes the Paramedic Membership Fees.
- \*\* In FY 2019-20, the shift of the Filming Funds and the Recreation Fund into the General Fund significantly increased the revenue estimate for this category, as well as the receipt of \$2.0 million in Scholl Canyon Tipping Fees that had previously only been received in the Capital Improvement Fund.

**Interfund Revenue** is mainly the revenue derived from the City’s cost allocation plan, which commenced in FY 2009-10. This plan formally allocates certain General Fund costs from “central service” departments to a variety of “receiving” departments that are funded outside of the General Fund. The central service departments in the General Fund include the City Attorney, City Clerk, City Treasurer, Administrative Services - Finance, Management Services, Human Resources, Fire Administration, and Public Works Administration. Receiving departments include Community Development, Community Services & Parks, Fire, Glendale Water & Power, Information Services, Library, Arts & Culture, Public Works, and Police. The premise behind the formal cost allocation plan is to identify those costs associated with services provided by the central service departments to the receiving departments and recover said costs. For FY 2021-22, this category is expected to increase by \$744 thousand, or 4.1%, to a total \$19.0 million, which represents 8.1% of the total General Fund revenues.

The graph on the following page illustrates historical and forecasted Interfund Revenue.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

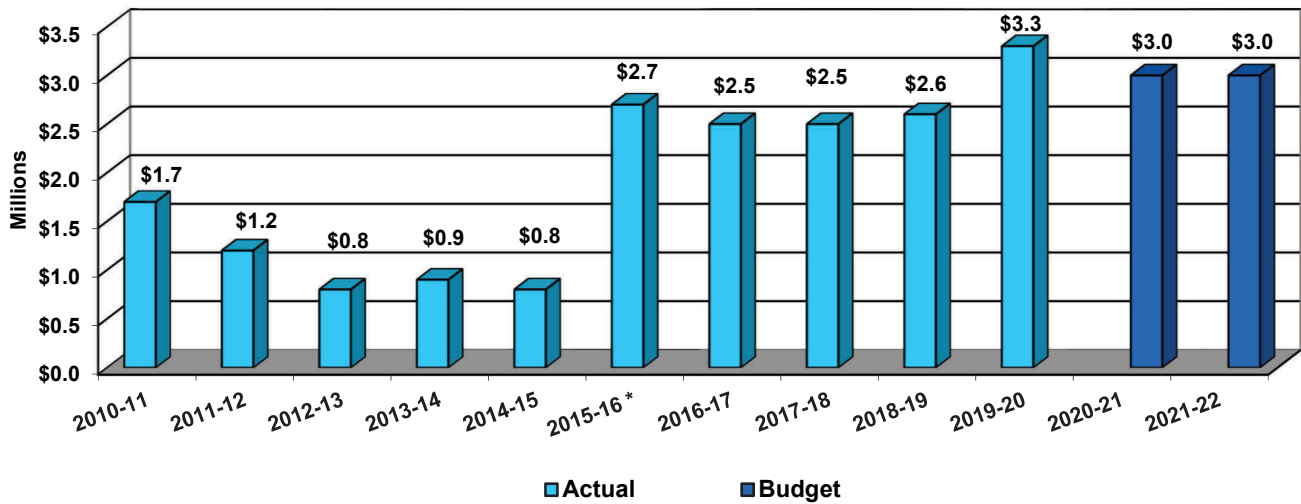
## Interfund Revenue – General Fund



**Fines and Forfeitures** are derived from the collection of penalties for violations of statutory offenses, administrative rules, confiscated property, and court fees. Fines and Forfeitures revenue represents 1.3% of the total General Fund revenues in the FY 2021-22 Adopted Budget. The estimated revenue for FY 2021-22 is \$3.0 million, of which \$2.6 million is the revenue derived from issued parking tickets.

The graph below illustrates historical and forecasted revenues from Fines and Forfeitures.

## Fines and Forfeitures – General Fund



Notes:

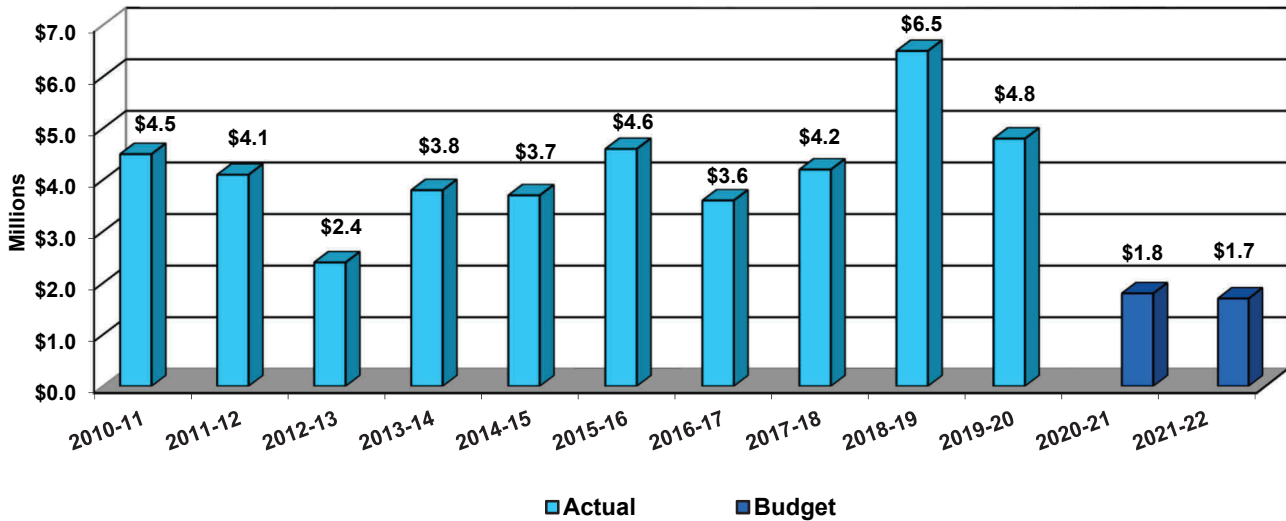
\* Starting in FY 2015-16, the annual transfer from the Parking Fund was no longer listed under *Transfers from Other Funds* category but reported under this category.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Use of Money and Property** includes Interest and Investment Revenues and Rent and Lease Income. The City Treasurer invests funds that are available but not needed for immediate disbursement. Funds are invested in Local Investments Pool and in a core portfolio of U.S. Government Obligations. This category is projected to decrease by \$63 thousand, or 3.5%, for FY 2021-22, due primarily to an anticipated continuance of the lower-than-normal interest revenue resulting from the COVID-19 pandemic's effects on the economy.

The graph below illustrates historical and forecasted revenues from Use of Money and Property.

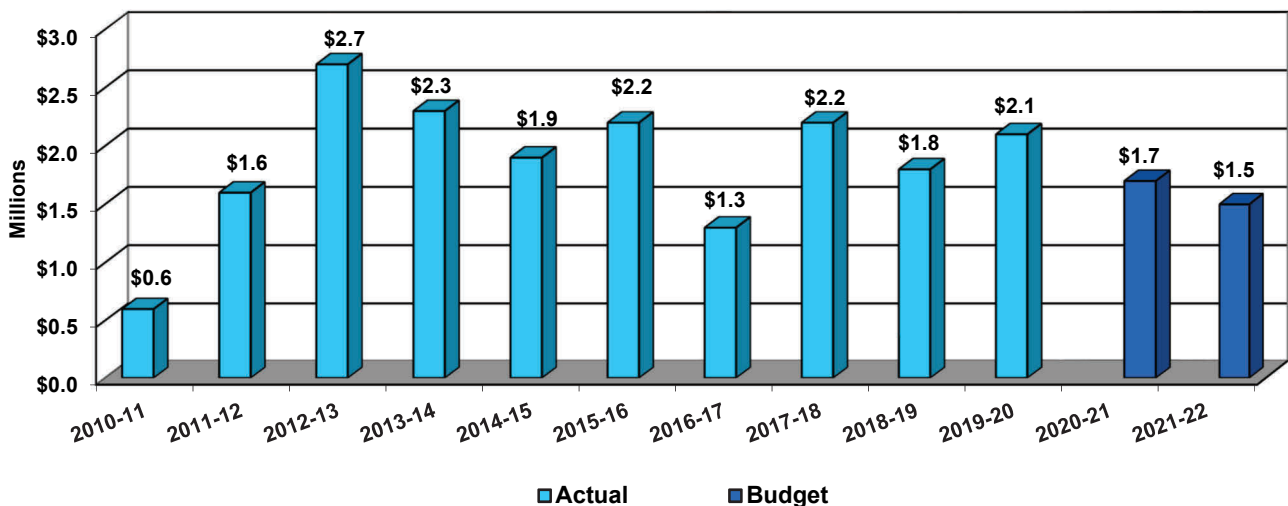
### Use of Money and Property – General Fund



**Miscellaneous Revenue** consists of revenues other than taxes and fees, such as the sale of items/property not normally held for resale, collections from advertising, unclaimed money or property or other contributions and donations. For FY 2021-22, this revenue category represents \$1.5 million, or 0.6% of the General Fund revenues.

The graph below illustrates historical and forecasted Miscellaneous Revenue.

### Miscellaneous Revenue – General Fund

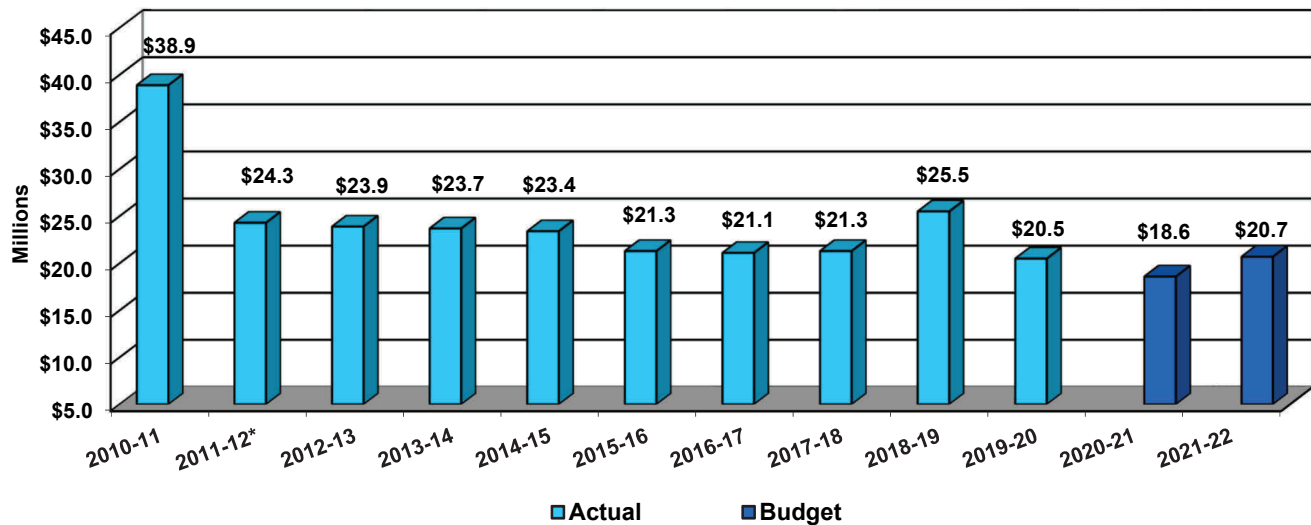


# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

**Transfers from Other Funds** are made to the General Fund for a variety of purposes. Transfers represent 8.8% of the total General Fund revenues in the FY 2021-22 Adopted Budget and include transfers from Electric Utility and Refuse Disposal Funds. The majority of the transfer in this category is the transfer from the Electric Revenue Fund, totaling \$19.5 million, or 10.0% of the total Electric Operating Revenues for FY 2021-22. Per City Charter, up to 25% of the total Electric Operating revenues can be transferred annually; however, the City has chosen to lower the transfer amount for FY 2021-22 and prior fiscal years. For FY 2020-21, the electric transfer amount was reduced to 9.0% of the electric operating revenues, though this has increased back to 10.0% for FY 2021-22.

The graph below illustrates historical and forecasted Transfers from Other Funds.

**Transfers from Other Funds – General Fund**



Notes:

- \* The decrease for FY 2011-12 in this category was attributable to the loss of the Water Utility transfer, the loss of the one-time transfer from the close-out of the Police Staff Augmentation Fund, and the loss of two transfers from the Internal Service Funds (ISF).
- \*\* As of FY 2015-16, the \$1.9 million transfer from the Parking Fund was no longer listed under this category, but rather in the Fines & Forfeiture category.

# CITY OF GLENDALE

## RESOURCES & APPROPRIATIONS

### *Special Revenue Funds*

Revenues in Special Revenue Funds are estimated to total \$109.1 million in FY 2021-22, which is \$959 thousand, or 0.9%, higher than the prior year, due primarily to the following changes:

- *Housing Assistance Fund (2020)* – The increase of \$937 thousand is due primarily to an increase in anticipated revenues for FY 2021-22, which will be applied to the year’s estimated housing assistance program costs.
- *Parking Fund (2210)* – The decrease of \$2.6 million is due primarily to a decrease in anticipated parking revenue as a result of the COVID-19 pandemic. As gradual recovery from the pandemic continues, it is anticipated that there will still be fewer cars on the road than pre-pandemic levels. Additionally, Al Fresco Glendale will continue into FY 2021-22, thereby taking up parking spaces that would otherwise generate revenue for the City.
- *Measure M Subregional Fund (2230)* – The increase of \$832 thousand is due primarily to estimated reimbursement revenue resulting from new capital outlay appropriations in FY 2021-22.
- *Measure R Regional Return Fund (2550)* – The increase of \$1.4 million is due primarily to more project-based reimbursement revenues coming into the fund in FY 2021-22.
- *Transit Prop A Local Return Fund (2560)* – The increase of \$907 thousand is due primarily to an increase to the Subsidy Prop A Local Return.

### *Debt Service Funds*

For FY 2021-22, there is an increase from the prior year of \$1 thousand, or 0.1%, for a total \$1.7 million, in the Debt Service Fund for the Police Building construction project, based on the Glendale Municipal Financing Authority 2019 Lease Revenue Refunding Bonds schedule.

### *Capital Improvement Program (CIP)*

Revenues in Capital Improvement Program Funds are estimated to total \$40.5 million in FY 2021-22, which is \$11.7 million, or 40.5%, higher than the prior year, due primarily to the following changes:

- *Measure S Capital Improvement Fund (4011)* – The \$20.4 million revenue estimate for this fund is a portion of the estimated \$24.8 million in Measure S sales tax revenues. The positive variance of \$13.4 million to the prior year is due primarily to more funding allocated to Capital Improvement projects in FY 2021-22.
- *State Gas Tax Fund (4020)* – The increase of \$1.1 million is due primarily to higher gas taxes anticipated to be received from the State, as well as a higher amount from the State’s Road Maintenance and Rehabilitation Account.
- *Housing Development Impact Fee Fund (4110)* – The decrease of \$1.0 million is due primarily to the estimate of the quantity and dollar amount of payments resulting from the Housing Development Impact Fee.

# CITY OF GLENDALE

## RESOURCES & APPROPRIATIONS

### *Enterprise Funds*

Revenues in Enterprise Funds are estimated to total \$371.2 million in FY 2021-22, which is \$8.5 million, or 2.4%, higher than the prior year, due primarily to the following changes:

- *Sewer Fund (5250)* – The increase of \$1.7 million is due largely to increased sewer usage estimates from the Multi-Family user group.
- *Electric Utility Funds (5810 – 5880)* – The net increase of \$4.2 million is due primarily to an increase in the estimated revenue from domestic and commercial electric sales, as well as an anticipated modest increase in the interest income for the fund.
- *Water Utility Funds (5910 – 5980)* – The net increase of \$2.8 million is due primarily to increases in revenue from the sale of water in the Single-Family user group, as well as increases in the budget for the depreciation of the plant and vehicles.

### *Internal Service Funds*

Revenues in Internal Service Funds are estimated to total \$104.3 million in FY 2021-22, which is \$10.7 million, or 11.4%, higher than the prior year, due primarily to the following changes:

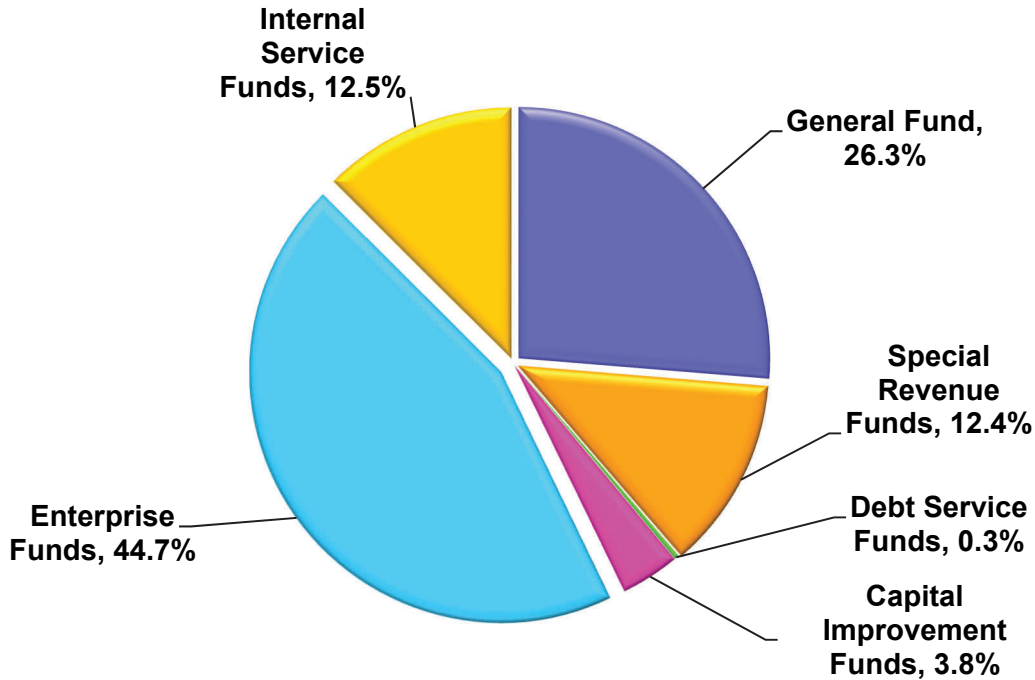
- *Fleet Management Fund (6010)* – The increase of \$2.9 million is due primarily to an increase in the fleet service charge to other departments.
- *ISD Infrastructure Fund (6030)* – The increase of \$2.0 million is due primarily to an increase in ISD service charges to other departments.
- *Building Maintenance Fund (6070)* – The increase of \$1.5 million is due primarily to an increase in the building maintenance charge to other departments.
- *Liability Insurance Fund (6120)* – The increase of \$2.8 million is due primarily to increases in revenue estimates for self-insured insurance.
- *Compensation Insurance Fund (6140)* – The increase of \$1.3 million is due largely to an increase in various Workers' Compensation rates.
- *Medical Insurance Fund (6160)* – The decrease of \$798 thousand is due primarily to decreases in estimated charges for insurance.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## OVERVIEW OF APPROPRIATIONS

Total citywide FY 2021-22 appropriations (including Transfers to Other Funds) are \$972.6 million, of which \$28.8 million is approved Measure S Funding. The following chart illustrates the percentage of budgeted appropriations for each fund type:

### FY 2021-22 Total Citywide Appropriation



The table below depicts the total City appropriations by fund type as adopted for FY 2020-21 and FY 2021-22. Additional details can be found in the *Summary of Appropriations by Fund Type* report under the “Budget Summaries” section of this book.

### Total Citywide Budgeted Appropriations

Fund Type	Adopted FY 2020-21	Adopted FY 2021-22	Increase / (Decrease)	% Change
<b>General Fund</b>				
General Fund	\$ 238,802,457	\$ 247,054,677	\$ 8,252,220	3.5%
General Fund – Measure S	11,676,938	8,330,000	(3,346,938)	(28.7%)
<b>Total General Fund</b>	<b>\$ 250,479,395</b>	<b>\$ 255,384,677</b>	<b>\$ 4,905,282</b>	<b>2.9%</b>
Special Revenue	114,670,803	121,154,093	6,483,290	5.7%
Debt Service	2,994,900	2,998,150	3,250	0.1%
<b>Capital Improvement Funds</b>				
Capital Improvement	17,957,787	16,471,238	(1,486,549)	(8.3%)
Capital Improvement – Measure S	7,000,000	20,425,000	13,425,000	191.8%
<b>Total Capital Improvement</b>	<b>\$ 24,957,787</b>	<b>\$ 36,896,238</b>	<b>\$ 11,938,451</b>	<b>47.8%</b>
Enterprise	398,434,356	434,818,518	36,384,162	9.1%
Internal Service	115,246,222	121,308,813	6,062,591	5.3%
<b>Total Appropriations</b>	<b>\$ 906,783,463</b>	<b>\$ 972,560,489</b>	<b>\$ 65,777,026</b>	<b>7.3%</b>



## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

The following sections discuss some of the major changes in appropriations depicted in the table on the previous page for each fund type.

### General Fund

Total FY 2021-22 General Fund Appropriations (including Transfers Out) are approximately \$255.4 million, of which approximately \$8.3 million is approved Measure S Funding. The appropriations for the adopted FY 2021-22 General Fund budget, together with comparative appropriations from FY 2020-21, are as follows:

Category	Adopted FY 2020-21	Revised FY 2020-21**	Adopted FY 2021-22*	Increase/ (Decrease)	% Change
<u>Salaries &amp; Benefits</u>					
Salaries	\$ 100,532,790	\$ 100,532,790	\$ 102,050,624	\$ 1,517,834	1.5%
Overtime	10,740,745	10,740,745	10,738,541	(2,204)	-
Hourly Wages	7,257,131	7,104,128	7,418,579	314,451	4.4%
Benefits (Net salary charges out)	27,525,224	27,520,561	29,178,948	1,658,387	6.0%
PERS (Net of cost-share)	47,099,395	47,049,865	51,015,273	3,965,408	8.4%
Vacancy Salary Savings	(5,000,000)	(5,000,000)	(5,000,000)	-	-
<b>Total Salaries &amp; Benefits</b>	<b>\$ 188,155,285</b>	<b>\$ 187,948,089</b>	<b>\$ 195,401,965</b>	<b>\$ 7,453,876</b>	<b>4.0%</b>
<u>Maintenance &amp; Operations</u>					
Contractual Services	\$ 9,484,474	\$ 8,694,850	\$ 9,043,939	\$ 349,089	4.0%
Fleet Equipment Rental Charge	2,000,039	2,000,039	3,000,044	1,000,005	50.0%
ISD Service Charge	11,959,293	11,959,293	13,084,891	1,125,598	9.4%
Building Maint. Service Charge	4,000,020	4,000,020	4,977,129	977,109	24.4%
All Other M&O	19,976,745	19,711,364	19,844,250	132,886	0.7%
<b>Total Maintenance &amp; Operation</b>	<b>\$ 47,420,571</b>	<b>\$ 46,365,566</b>	<b>\$ 49,950,253</b>	<b>\$ 3,584,687</b>	<b>7.7%</b>
Capital Outlay	-	-	117,882	117,882	N/A
Transfers Out	1,584,577	1,584,577	1,584,577	-	-
<b>Subtotal General Fund</b>	<b>\$ 237,160,433</b>	<b>\$ 235,898,232</b>	<b>\$ 247,054,677</b>	<b>\$ 11,156,445</b>	<b>4.7%</b>
GSA Loan Repayment 20% Transfers Out***	1,642,024	1,642,024	-	(1,642,024)	(100%)
<b>Total General Fund</b>	<b>\$ 238,802,457</b>	<b>\$ 237,540,256</b>	<b>\$ 247,054,677</b>	<b>\$ 9,514,421</b>	<b>4.0%</b>
Measure S	11,676,938	11,676,938	8,330,000	(3,346,938)	(28.7%)
<b>Grand Total General Fund</b>	<b>\$ 250,479,395</b>	<b>\$ 249,217,194</b>	<b>\$ 255,384,677</b>	<b>\$ 6,167,483</b>	<b>2.5%</b>

Notes:

\* Total General Fund includes use of Assigned Economic Development fund balance of \$536 thousand for FY 2021-22

\*\* Excludes one-time adjustments & carryovers.

\*\*\* The 20% GSA Loan Repayment transfer to Low & Moderate Housing Fund is no longer being recorded as an expense but will be directly reflected in the Low & Moderate Housing Fund balance.

As indicated above, the General Fund budget has increased by approximately \$9.5 million, or 4.0% (not inclusive of Measure S) compared to the revised FY 2020-21 budget. This increase is mainly attributable to the following:

- **Salaries and Benefits:** The total net increase in the Salaries and Benefits category is approximately \$7.5 million. The increases of \$4.0 million in PERS costs (net of employee cost sharing), as well as the approved Memorandum of Understanding Cost of Living Adjustments, normal step progression and reallocation of employees, are offset by \$5.0 million in estimated vacancy savings due to the continuation of the hiring freeze in response to the COVID-19 pandemic. Benefit increases for primarily medical, worker's compensation, post-employment benefits, and unemployment insurance of \$1.7 million are also included.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

- Maintenance & Operation (M&O): There is a total net increase of approximately \$3.6 million in the M&O budget adopted for FY 2021-22. This is primarily due to an increase in internal service charges including: \$1.0 million in Fleet equipment rental charge, \$1.1 million in ISD service charge and \$977 thousand in Building Maintenance service charge based on the General Fund's usage of the services provided by these operations.
- Capital Outlay: The total net increase of approximately \$118 thousand in the Capital Outlay category is due to equipment purchase needs for the Police DNA lab.

Based on the FY 2021-22 adopted revenues and appropriations, the GSA Loan Repayment, the projected use of Economic Development assigned fund balance, as well as the anticipated use of approximately \$14.0 million in ARPA Funds, the adopted General Fund budget is balanced for FY 2021-22.

<b>Resources:</b>	
Revenues	\$ 231,019,906
GSA Loan Repayment	1,466,806
Use of Assigned Econ. Dev. Fund Balance	535,660
ARPA Funds	14,032,305
<b>Total Resources:</b>	<b>\$ 247,054,677</b>
<b>Total Appropriations:</b>	<b>\$ 247,054,677</b>
<b>Projected Use of Fund Balance:</b>	<b>\$ -</b>

### General Fund – Measure S

In FY 2021-22, the City Council approved a total of \$28.8 million in Measure S funding, of which \$8.3 million is in the General Fund in the following categories: \$2.9 million in Housing, \$1.6 million in Infrastructure, \$744 thousand in Parks & Recreation, and \$3.1 million in Other Quality of Life Items. The Housing category includes Monthly Housing Rental Assistance and Tenant and Landlord Rental Rights services; meanwhile the Infrastructure category includes projects such as the Bicycle Transportation Plan Update, Pedestrian & Bike Lane Striping and Configuration Maintenance and the Implementation Plan. The Parks & Recreation category includes communitywide popular programs and events such as the Year-Round Aquatics Program, Cruise Night, Annual Montrose Christmas Parade, and Movies, Music & More, along with maintenance for Rockhaven. Lastly, the Other Quality of Life category includes Mental Health Resources, a Community Engagement & Accountability Vehicle Replacement, a Life Safety Fire Fighting Apparatus and Equipment, funding for the School Crossing Guard Program, Street Art Project, Graffiti Removal & Remediation, Climate Action Plan, and the East/West Historic Survey.

# CITY OF GLENDALE RESOURCES & APPROPRIATIONS

## *Special Revenue Fund*

The approximately \$6.5 million increase in the *Special Revenue Funds* is primarily due to the following:

- *CDBG Fund (2010)* – The decrease of approximately \$103 thousand is due to decreases in Principal Section 108 Loan and in CIP projects; offset by an increase in direct assistance.
- *Housing Assistance Fund (2020)* – The increase of approximately \$817 thousand is primarily due to an increase in anticipated revenue applied towards direct assistance, contractual services, and Portable Voucher HAP; offset by a slight reduction in personnel costs.
- *Home Grant Fund (2030)* – The increase of approximately \$33 thousand is based on higher projected revenues applied primarily to contractual services for affordable housing projects currently in pre-development.
- *Continuum of Care Grant Fund (2040)* – The decrease of approximately \$145 thousand is due to the 2020 Continuum of Care Grant in the amount of approximately \$2.7 million being fully appropriated in March 2021. The remaining budget of the grant will be carried over into FY 2021-22.
- *Emergency Solutions Grant Fund (2050)* – The increase of approximately \$5 thousand is based on higher projected revenue.
- *Workforce Investment & Opportunity Act Fund (2060)* – The increase of approximately \$25 thousand is based on higher projected revenue applied towards direct assistance and partially offset by a decrease in hourly wages.
- *Affordable Housing Trust Fund (2090)* – The decrease of approximately \$617 thousand is primarily due to less anticipated revenue (Affordable Housing in Lieu Fee) resulting in a reduction to direct assistance.
- *Urban Art Fund (2100)* – The increase of approximately \$1.4 million is due to the Arts & Culture Commission approval of the work plan to spend on Iconic Public Artworks and Arts & Cultural Events.
- *Glendale Youth Alliance Fund (2110)* – The increase of approximately \$90 thousand is primarily due to an increase in anticipated revenue applied towards hourly wages and direct assistance, with a slight offset in contractual services.
- *Low & Mod Income Housing Asset Fund (2130)* – The increase of approximately \$2.0 million is primarily due to an increase in projected revenue from sales proceedings estimates, contractual services (HHP Doran Gardens) and direct assistance.
- *Miscellaneous Grant Fund (2160)* – The decrease of approximately \$685 thousand is due to a decrease in appropriated new grant projects for FY 2021-22 at this time, relative to prior fiscal year.
- *Hazardous Disposal Fund (2190)* – The increase of approximately \$83 thousand is primarily due to an increase in personnel costs.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

- *Parking Fund (2210)* – The decrease of approximately \$1.5 million is due to a decrease in project appropriation and contractual services relative to last fiscal year; offset by increase in personnel costs.
- *Measure M Local Return Fund (2220)* – The increase of approximately \$1.2 million is due to the increase in project appropriations relative to last fiscal year; projects include the Citywide Commuter Reduction, Circulation Element of the General Plan, and Safe Routes to School.
- *Measure M Subregional Return Fund (2230)* – The increase of approximately \$832 thousand is due to new appropriation in capital outlay.
- *Measure H Fund (2240)* – The increase of approximately \$100 thousand is due to an increase in anticipated grant funding for FY 2021-22, being applied towards contractual services and hourly wages.
- *Measure W Fund (2260)* – The increase of approximately \$401 thousand is due to an increase in new project appropriation relative to last fiscal year.
- *Air Quality Improvement Fund (2510)* – The decrease of approximately \$15 thousand is primarily due to a reduction in rideshare incentives.
- *San Fernando Landscape District Fund (2530)* – The increase of approximately \$21 thousand is due to an increase in contractual services.
- *Measure R Local Return Fund (2540)* – The increase of approximately \$4.3 million is due to an increase in subsidy expense and capital outlay relative to last fiscal year.
- *Measure R Regional Fund (2550)* – The decrease of approximately \$367 thousand is due to a reduction in project appropriation relative to last fiscal year.
- *Transit Prop A Local Return Fund (2560)* – The increase of approximately \$1.5 million is due to an increase to the Subsidy Prop A Local Return.
- *Transit Prop C Local Return Fund (2570)* – The decrease of approximately \$2.9 million is due to a decrease in Subsidy Prop C Local Return.
- *Transit Utility Fund (2580)* – The increase of approximately \$62 thousand is due to an increase in contractual services in beeline services and cost allocation charges.
- *Asset Forfeiture Fund (2600)* – The decrease of approximately \$57 thousand is due to a decrease in capital outlay; primarily offset by an increase in furniture & equipment.
- *Police Special Grants Fund (2610)* – The increase of \$230 thousand is due to an increase in anticipated revenue for FY 2021-22, being applied towards various grant projects.
- *Supplemental Law Enforcement Fund (2620)* – The decrease of \$70 thousand is due to a decrease in personnel costs based on projected activity.
- *Fire Mutual Aid Fund (2660)* – The increase of approximately \$24 thousand is revenue offset, with funds being applied towards overtime and travel.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

- Nutritional Meals Grant Fund (2700) – The increase of approximately \$27 thousand is due to higher projected revenues relative to prior fiscal year; increase in contractual services with a slight offset in office supplies.
- Library Fund (2750) – The increase of approximately \$13 thousand is due to an increase in hourly wages; partially offset by a decrease in contractual services and books.
- Cable Access Fund (2800) – The decrease of approximately \$104 thousand is due to no new appropriation being adopted for FY 2021-22 at this time.
- Electric Public Benefit Fund (2910) – The decrease of approximately \$28 thousand is due a decrease in contractual services offset by an increase in Public Benefits Programs.

### *Debt Service Funds*

There is only one Debt Service Fund with an appropriation for FY 2021-22: The Police Building 2019 Lease Rev Ref Fund (3031). The increase in this fund of approximately \$3 thousand is mainly due to an increase in interest costs on bonds.

### *Capital Improvement Funds*

The approximately \$11.9 million net increase in the *Capital Improvement Program* is primarily due to the following:

- General Fund Capital Improvement Fund (4010) – The decrease of approximately \$446 thousand is a result of a decrease in project appropriations relative to last fiscal year. Some of the major project appropriations for FY 2021-22 within this fund include: \$800 thousand for the Artsakh Avenue project; \$300 thousand for Rockhaven Roof Replacement; \$250 thousand for Citywide Playground Equipment; and \$100 thousand for the City Hall Building Renovation.
- Measure S Capital Improvement Fund (4011) – The increase of \$13.4 million is a result of an increase in appropriation for projects relative to last fiscal year. Some of the major projects include: \$3.0 million for Affordable Housing Development 920 E. Broadway, \$6.0 million for New Affordable Housing – Land Acquisition, \$2.5 million for the Central Library Children’s Room & Teen Space, \$2.0 million Fremont Park, \$4.5 million for Pavement Condition Improvement, and \$1.0 million for Park Land Acquisition.
- State Gas Tax Fund (4020) – The decrease of approximately \$870 thousand is a result of a decrease in appropriation for projects relative to last fiscal year. Some of the major project appropriations for FY 2021-22 within this fund include: \$1.7 million for Broadway Avenue Rehabilitation, \$2.0 million for Pavement Rehabilitation, \$3.0 million for South Verdugo Road Rehabilitation, and \$1.3 million for Street Resurfacing Program.
- Library Mitigation Fee Fund (4070) – The increase of \$800 thousand is a result of the new Central Library Improvement project.
- Capital Improvement Reimbursement Fund (4090) – The decrease of \$550 thousand is due to no new project appropriation for FY 2021-22 relative to last fiscal year.
- San Fernando Corridor Tax Share Fund (4100) – The increase of \$200 thousand is a result of the budgeted additional appropriation for the Flower Street Improvement & Widening project.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

- Measure A Fund (4130) – The decrease of \$621 thousand is a result of a decrease in appropriation for projects relative to last fiscal year. This fund has a FY 2021-22 project appropriation of \$300 thousand for the Babe Herman Restroom Renovation project.

### *Enterprise Funds*

The approximately \$36.4 million net increase in the *Enterprise Funds* is primarily due to the following:

- Sewer Fund (5250) – The decrease of approximately \$6.5 million is primarily due to a decrease in contractual services and less project appropriation relative to last fiscal year. Some of the major project appropriations for FY 2021-22 within this fund include: \$8.0 million for Los Angeles/Glendale Water Reclamation Plant, \$2.5 million for Hyperion Wastewater System, and \$1.5 million for the Citywide Sewer CCTV Inspection.
- Refuse Disposal Fund (5300) – The increase of approximately \$5.7 million is due to an increase in contractual services, capital outlay, and depreciation. These increases are partially offset by decreases in construction due to less project appropriation added for FY 2021-22, relative to last fiscal year.
- Fiber Optic Fund (5400) – The increase of approximately \$14 thousand is primarily due to an increase in personnel costs and cost allocation charges.
- Fire Communication Fund (5800) – The decrease of approximately \$155 thousand is due to a decrease in personnel costs, depreciation and capital outlay. These decreases are partially offset by an increase in amortization.
- Electric Utility Funds (5820, 5830, 5850 & 5880) – The increase of approximately \$31.8 million is mainly attributable to a decrease in salary charge outs, and increases in purchased power, contractual services, carbon allowances, depreciation, and gas depletion.
- Water Utility Funds (5920, 5930 & 5950 & 5980) – The increase of approximately \$5.6 million is mainly attributable to an increase in project appropriations relative to last fiscal year, personnel costs, purchased water, depreciation, contractual services, and ISD service charge. These increases are partially offset by lower interest on Bonds.

### *Internal Service Funds*

The approximately \$6.1 million increase in the *Internal Service Funds* is primarily due to the following:

- Fleet Management Fund (6010) – The increase of approximately \$2.6 million is primarily due to increases in capital outlay, personnel costs, depreciation, repairs to equipment, and building maintenance service charge. This increase is partially offset by a decrease in fuel diesel and gasoline.
- Joint Air Support Fund (6020) – The increase of approximately \$187 thousand is primarily due to an increase in capital outlay.
- ISD Infrastructure Fund (6030) – The increase of approximately \$837 thousand is primarily due to increases in personnel costs, capital outlay, contractual services, depreciation, and cost allocation charges. These increases are partially offset by decreases in ISD service charge and computers.

## CITY OF GLENDALE RESOURCES & APPROPRIATIONS

- ISD Applications Fund (6040) – The decrease of approximately \$29 thousand is primarily due to a decrease in contractual services. This decrease is partially offset by an increase in personnel costs and ISD service charge.
- Building Maintenance Fund (6070) – The increase of approximately \$178 thousand is primarily due to increases in furniture and equipment and repairs to buildings and grounds; slightly offset by a decrease in contractual services.
- Unemployment Insurance Fund (6100) – The increase of approximately \$260 thousand is primarily due to an increase in claims due to COVID-19.
- Liability Insurance Fund (6120) – The increase of approximately \$762 thousand is primarily due to increases in excess insurance premium and cost allocation charge.
- Compensation Insurance Fund (6140) – The increase of approximately \$1.1 million is due to increases in benefit costs and claim payments associated with employees on Worker’s Compensation as well as increases in excess insurance premiums, ISD service charge, and contractual services.
- Dental Insurance Fund (6150) – The decrease of approximately \$166 thousand is due to decreases in administrative fees and claims.
- Medical Insurance Fund (6160) – The decrease of approximately \$729 thousand is due to a decrease in forecasted medical premiums and claims relative to last fiscal year.
- Employee Benefits Fund (6400) – The decrease of approximately \$274 thousand is due to a decrease in anticipated separation and compensated time payouts.
- RHSP Benefits Fund (6410) – The decrease of approximately \$25 thousand is due to a decrease in separation payout.
- Post-Employment Benefits Fund (6420) – The increase of approximately \$145 thousand is due to an increase in PERS Replacement Benefit; partially offset by a decrease in Permanent OPEB Retiree Subsidy.
- ISD Wireless Fund (6600) – The increase of approximately \$1.2 million is primarily due to increases in depreciation, ISD service charge, and police radios. These increases are partially offset by decreases in contractual services, fire radios, and capital outlay.



# ADOPTED BUDGET FY 2021 - 2022

STRATEGIC GOALS



# STRATEGIC GOALS

## FY 2021-2022

### ABOUT THIS SECTION

The City of Glendale continues to invest in key areas that connect City services to the needs of the community. These needs are defined by City Council's ten strategic priorities and addressed through objectives approved each year in the adopted budget. This section of the budget book shows how these priorities and objectives are linked and tracked through key performance indicators (KPIs). It serves as a guide to connect the everyday work of each department to the high-level mission the City Council strives to achieve.

### WHY PERFORMANCE MATTERS

*“What gets measured gets managed.” –Peter Drucker*

Performance measurement is essential for fostering organizational improvement. Effective performance measurement helps organizations identify strengths and weaknesses, areas of high performance, areas for improvement, and helps set benchmarks with historical data. To this end, City staff use KPIs as tools to align their services with the goals of their departments and the organization at large. These tools empower staff to use data to make decisions while allowing them to inform the public about what they are doing.

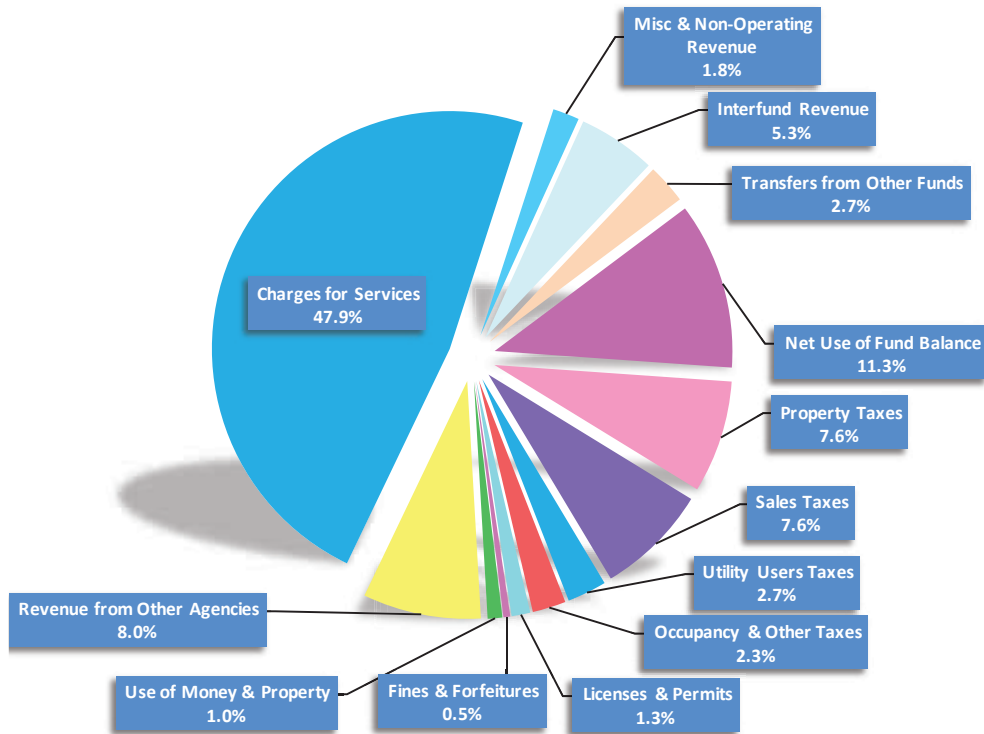
In 2020, the City reexamined the KPIs that it historically collected and reduced their number from 480 to 40 so that staff could more succinctly focus on the priorities that are top of mind. How data is presented was also updated, moving from a static table full of numbers to more intuitive graphs and figures that show, at a glance, how trends are changing over time.

The strategic goals and KPIs from the past year reflect the challenges the City has weathered during the ongoing COVID-19 pandemic. Physical buildings were closed to the public and staff worked on remote or hybrid work-from-home schedules from March 16, 2020 through July 15, 2021. Despite these obstacles, staff were able to continue to provide exceptional services to residents. Our continual collection and monitoring of KPIs has helped guide and measure the success of our recovery efforts.

# FINANCIAL SUMMARY

## WHERE THE MONEY COMES FROM

TOTAL RESOURCES 2021 - 2022 = \$972,560,489



### RESOURCES

Property Taxes	74,379,427	7.6%
Sales Taxes	74,344,711	7.6%
Utility Users Taxes	26,020,130	2.7%
Occupancy & Other Taxes	22,108,055	2.3%
Licenses & Permits	12,396,327	1.3%
Fines & Forfeitures	4,505,000	0.5%
Use of Money & Property	9,640,305	1.0%
Revenue from Other Agencies	78,150,509	8.0%
Charges for Services	465,423,432	47.9%
Misc & Non-Operating Revenue	17,549,353	1.8%
Interfund Revenue	51,535,748	5.3%
Transfers from other Funds	26,190,796	2.7%
Net Use of Fund Balance	110,316,696	11.3%
<b>Grand Total</b>	<b>\$972,560,489</b>	<b>100.0%</b>

### DEFINITIONS

**Charges for Services** - Charges for electric, water, sewer, refuse collection, planning and building fees, rental of municipal facilities, and various recreation functions.

**Interfund Revenue** - Payments from one City fund to another for supporting programs and services.

**Revenue from Other Agencies** - Revenue derived from Joint Powers Agreements, mutual aid reimbursements, motor vehicle in-lieu fees, state grants, and county grants.

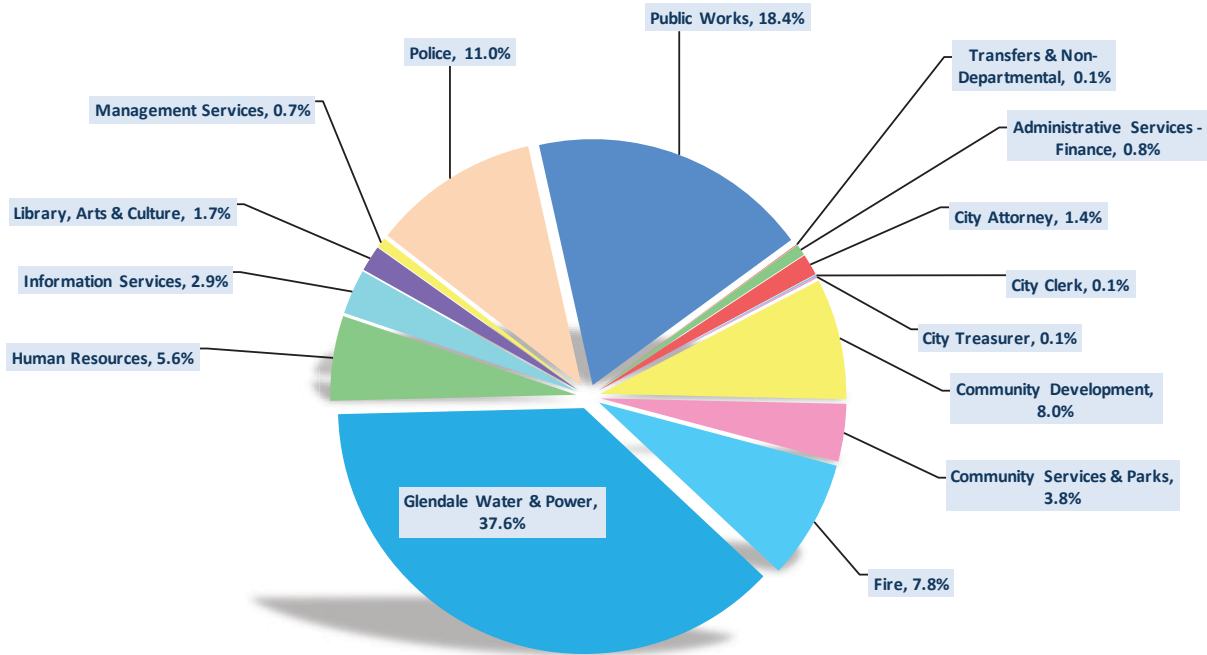
**Misc. & Non-Operating Revenue** - Includes miscellaneous revenue generated through donations, contributions, advertisement revenue, and unclaimed property.

**Use of Money & Property** - Interest earned from treasury investments.

**Other Taxes** - Revenue generated through Franchise Tax, Transient Occupancy Tax, Scholl Canyon Assessment Fees, and Property Transfer Tax.

## WHERE THE MONEY GOES

TOTAL APPROPRIATIONS 2021 - 2022 = \$972,560,489



### APPROPRIATION BY DEPT

Administrative Services - Finance	7,330,439	0.8%
City Attorney	13,746,081	1.4%
City Clerk	1,141,477	0.1%
City Treasurer	972,467	0.1%
Community Development	77,447,074	8.0%
Community Services & Parks	36,746,441	3.8%
Fire	76,272,336	7.8%
Glendale Water & Power	366,307,824	37.6%
Human Resources	54,224,212	5.6%
Information Services	28,680,238	2.9%
Library, Arts & Culture	16,529,079	1.7%
Management Services	6,442,381	0.7%
Police	106,896,480	11.0%
Public Works	179,333,145	18.4%
Transfers & Non-Departmental	490,815	0.1%
<b>Grand Total</b>	<b>\$972,560,489</b>	<b>100.0%</b>

# MANAGING WHAT'S MEASURED

The following sections frame Glendale's performance measurement relative to the City Council's ten guiding priorities:



**Fiscal Responsibility**



**Exceptional Customer Service**



**Economic Vibrancy**



**Informed & Engaged Community**



**Safe & Healthy Community**



**Balanced, Quality Housing**



**Community Services & Facilities**



**Infrastructure & Mobility**



**Arts & Culture**



**Sustainability**

Each priority is given its own section, which are broken down into the following components:

- **What is it?**  
Describes what the Council priority is.
- **Why it matters**  
Connects the priority to the results and accomplishments it hopes to achieve.
- **Key Performance Indicators (KPIs)**  
Shows objective measures of progress made toward accomplishing each priority.
- **What the City has done**  
Links performance measures and City Council priorities to specific activities that have been accomplished this past Fiscal Year.
- **What's next for the City?**  
Shows what efforts are currently in the pipeline for the next Fiscal Year and beyond.

Accomplishments and upcoming activities mentioned in each section are not reflective of all City activities, but are a snapshot of major efforts being undertaken by City Hall. Although all departments directly or indirectly support the ten City Council priorities, the departments that play a more direct role are listed alongside the activities.



# 1. FISCAL RESPONSIBILITY

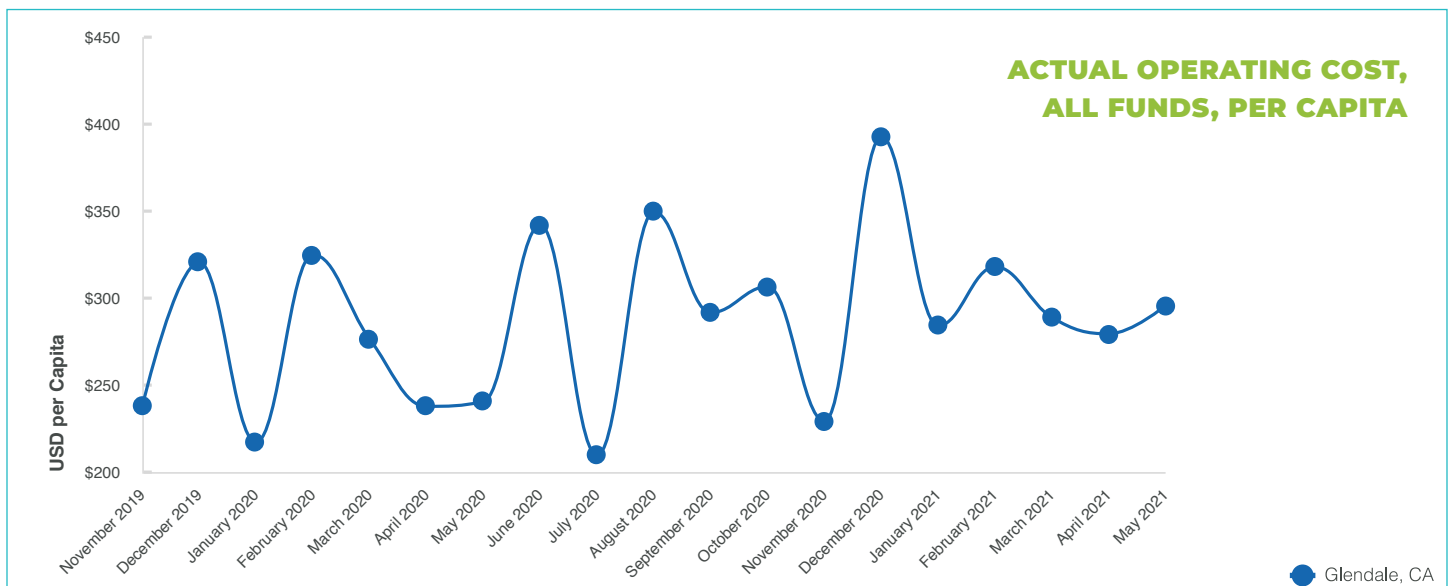
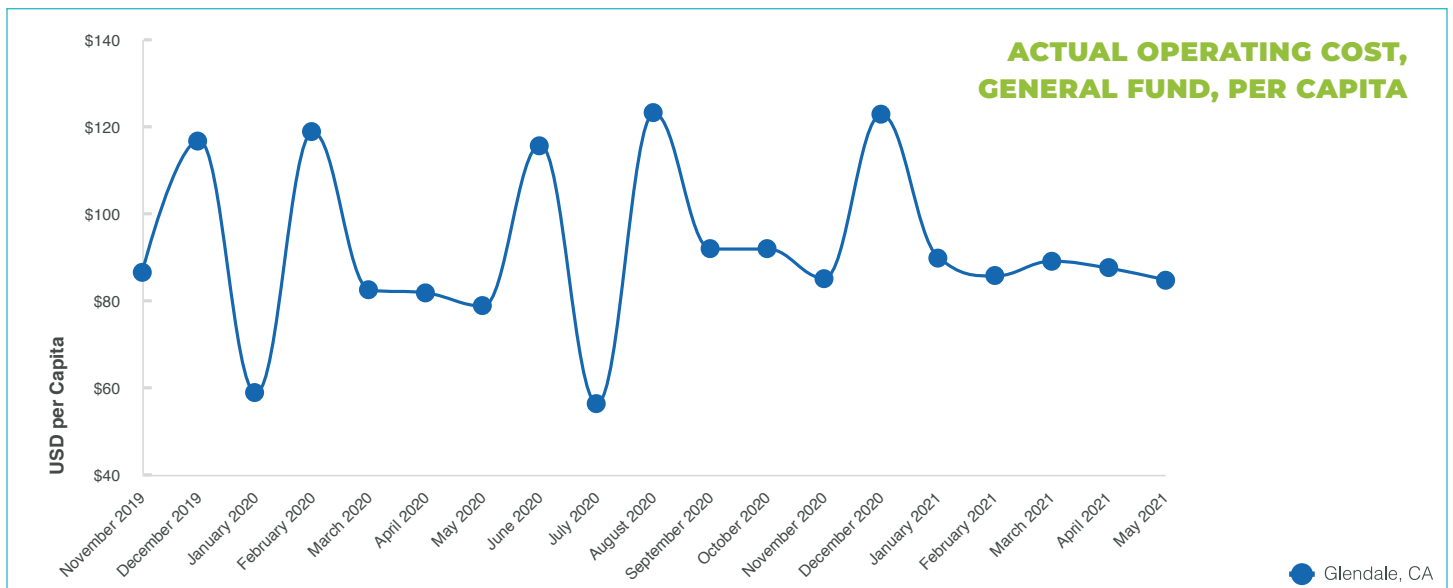
## WHAT IS IT?

Fiscal Responsibility is the ability to conduct the City's financial affairs in a transparent, trustworthy, and accountable manner.

## WHY IT MATTERS

It provides stability by ensuring adequate resources are available to meet current and long-term obligations.

## KEY PERFORMANCE INDICATORS



# 2021

## FISCAL RESPONSIBILITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Preserved investment principals, maintained liquidity and optimized investment returns during an unpredictable and unstable economy.	- City Treasurer
Remained vigilant against fraudulent activities in order to maintain on-going assurance over internal controls.	- City Treasurer
Performed audits in order to improve transparency and efficiency.	- Innovation, Performance & Audit
Created a new Express Audit Report format in order to more efficiently complete small-scope audits.	- Innovation, Performance & Audit
Performed continuous audits in order to provide on-going assurance over internal controls and cyber security, and to timely detect signs of fraud.	- Innovation, Performance & Audit
Completed PCI audits in order to provide on-going assurance over credit card data controls.	- Innovation, Performance & Audit
Continued to work on implementation and upgrades to the various Munis modules in order to improve business processes.	- Finance - Information Services
Developed and distributed an annual risk assessment survey in order to improve transparency.	- Innovation, Performance & Audit
Negotiated Public Works Integrated Waste Management's franchising proposal in order to improve hauler services for residents.	- Management Services - Public Works
Engaged in labor negotiations with the Glendale Fire Fighters' Association (GFFA), Glendale City Employees' Association (GCEA) and Glendale Management Association (GMA).	- Human Resources - Management Services

## FISCAL RESPONSIBILITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Continue prudent & efficient management of public funds and the City's investment portfolio in order to provide transparency, on-going assurance over internal controls, and funds management.	- City Treasurer
Continue to stay abreast of treasury management solutions to meet the unique challenges that come with managing the City's revenue collection and disbursement programs.	- City Treasurer
Continue to improve fraud prevention protocols and procedures in order to provide ongoing internal controls and funds management.	- City Treasurer - Finance
Conduct Citywide fee schedule study in order to assure accuracy in City fees.	- Finance
Manage COVID-19 Federal Assistance in order to continue accurate funds management.	- Finance
Continue to mature continuous audit testing through automation, script development, and data analytics in order to provide on-going assurance over internal controls, cyber security, and to timely detect signs of fraud.	- Finance
Continue to work with the Employment Development Department (EDD) on the high-volume of Unemployment Insurance claims filed against the City in order to reduce costs and ensure unemployment insurance applications are appropriate and compliant.	- Human Resources
Continue labor negotiations (GCEA, GMA, GFFA) and begin negotiations with GPOA.	- City Attorney - Finance - Human Resources - Management Services
Provide Blue Ribbon Pension Committee Support in order to review pension and CalPERS obligations.	- City Attorney - Finance - Human Resources - Management Services



## 2. EXCEPTIONAL CUSTOMER SERVICE

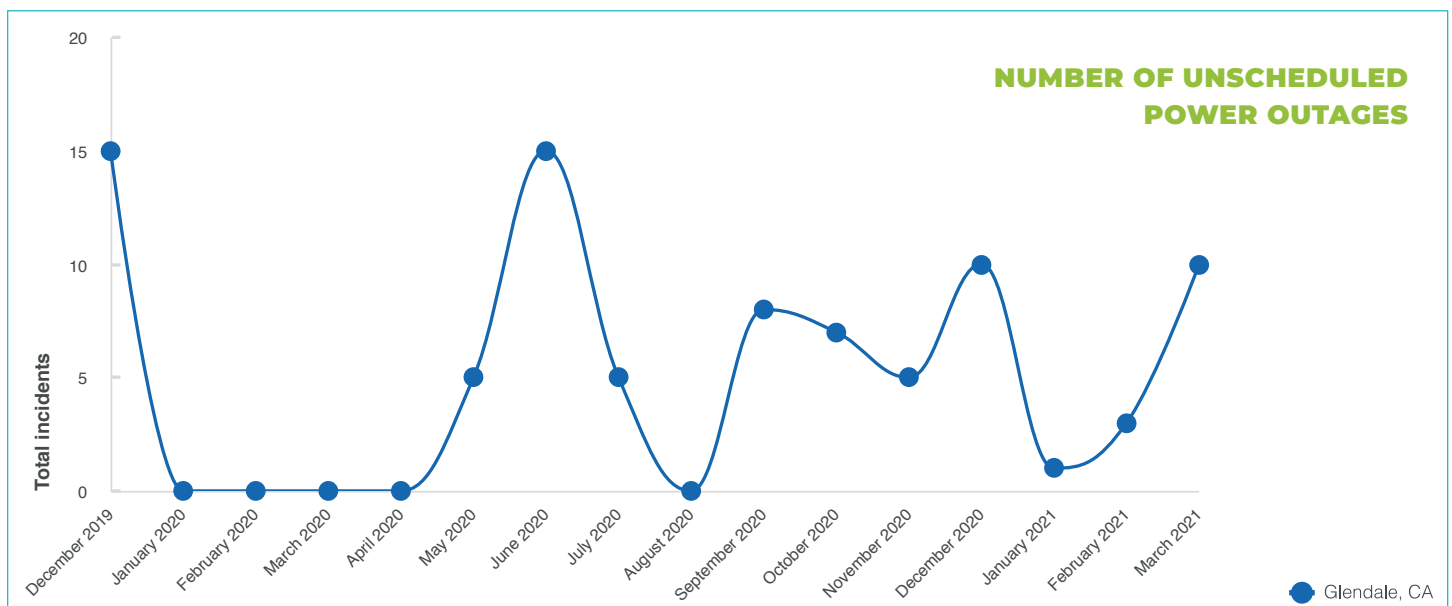
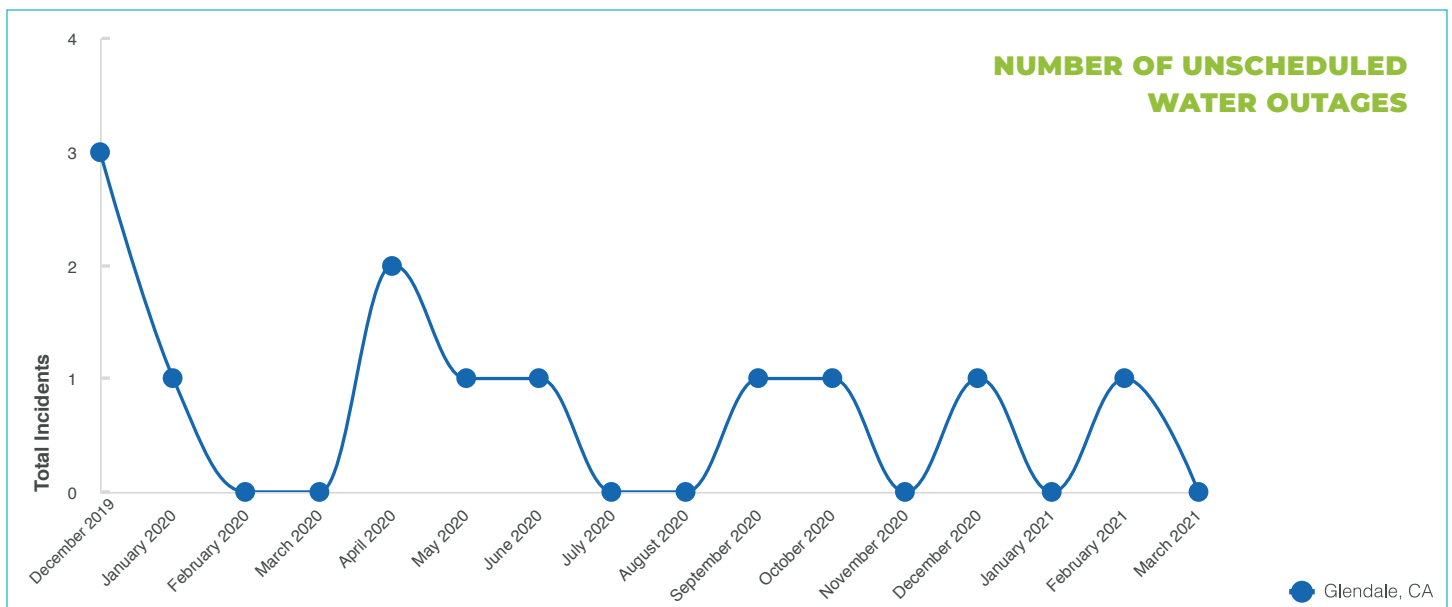
### WHAT IS IT?

Exceptional Customer Service is the commitment to providing services that are quick, friendly, helpful, and enhance the quality of life of the community.

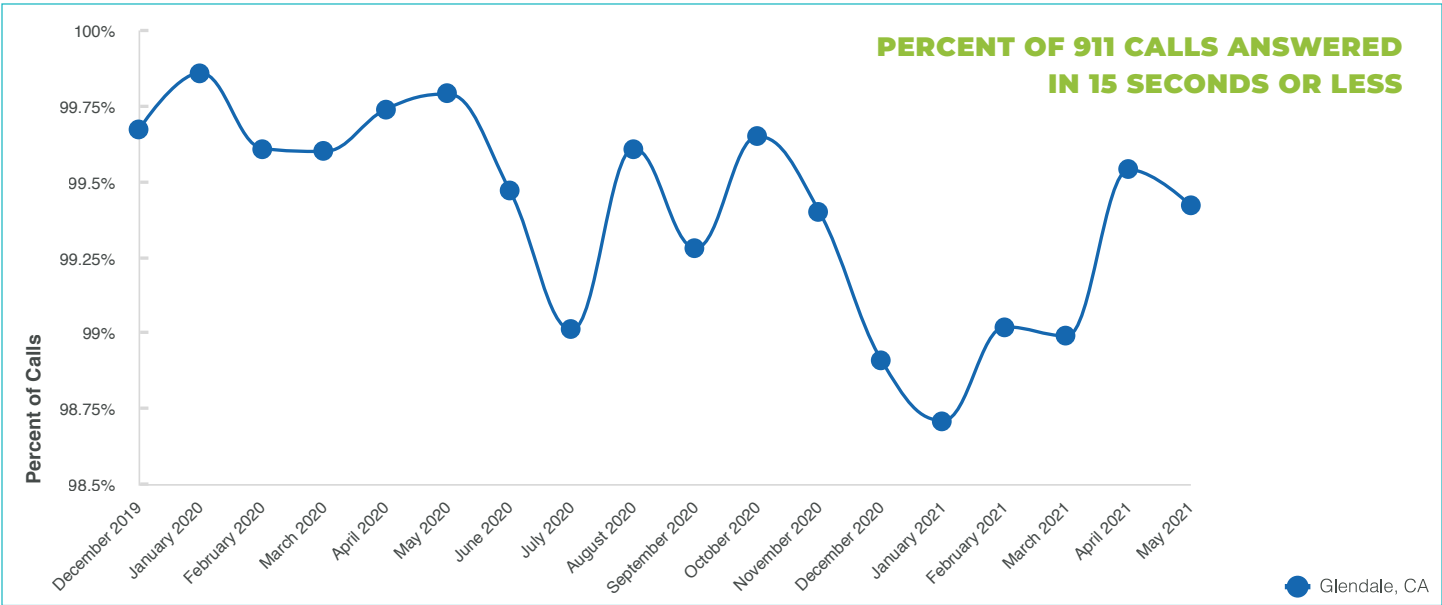
### WHY IT MATTERS

It allows residents to trust that they will have a stress-free experience when interacting with City Hall.

### KEY PERFORMANCE INDICATORS







# 2021

## EXCEPTIONAL CUSTOMER SERVICE

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Coordinated with City departments on their Payment Card Industry Data Security Standards (PCI DSS) compliance efforts to protect cardholder data.	- City Treasurer
Re-launched the Section 8 Landlord Incentive Program to support landlords in the community.	- Community Development
Launched the Caring Caller Program in order to improve customer service.	- Community Services & Parks - Police
Established a customer online fee payment portal that integrates with the City's Accounts Receivable system, the Glendale Water & Power Engineering Mapping tool, and the City Services Interface in order to improve customer service.	- Glendale Water & Power
Educated City leaders, managers and supervisory personnel on the concept of Implicit Bias in order to improve employee training and cultural education.	- Human Resources - Management Services
Transitioned various in-person training and development programs to a virtual format in order to continue to provide development opportunities in light of social distancing and public gathering restrictions.	- Human Resources - Innovation, Performance & Audit
Completed migration of city staff to Microsoft Office 365 system in order to improve service delivery.	- Information Services
Implemented the first phase of a high-speed data network of the City's Fiber Business plan in order to optimize business connectivity.	- Information Services
Upgraded to DigSmart system in order to enable agencies to electronically respond to excavation requests.	- Information Services
Hosted distance learning sites for students.	- Community Services & Parks - Information Services
Upgraded Telestaff with improved workflow changes in order to eliminate manual phone calls.	- Information Services - Police

## EXCEPTIONAL CUSTOMER SERVICE

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Launched Curbside Premium book pick-up service in order to curate opt-in options for residents.	- Library, Arts & Culture
Provided appointment-based pick-ups and virtual book-a-librarian services in order to continually provide library services during the COVID-19 pandemic.	- Library, Arts & Culture
Created performance dashboard using mySidewalk to overhaul citywide KPIs and improve performance measurement at City Hall.	- Innovation, Performance & Audit
Completed Lean Six Sigma staff training in order to continuously improve knowledge and business processes.	- Innovation, Performance & Audit
Formalized the process of the City's selection of the Mayor, Chairs, and Vice-Chairs in order to maintain consistency and transparency of City operations.	- City Attorney - Innovation, Performance & Audit

# 2022

## EXCEPTIONAL CUSTOMER SERVICE

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Continue collaborating with City departments on their Payment Card Industry Data Security Standards (PCI DSS) compliance efforts to protect cardholder data.	- City Treasurer
Implement the new land management system, including digital plan check, in order to inform and engage the community.	- Community Development - Information Services
Adopt and implement Title 5 changes to gain efficiencies by removing barriers and increasing speed of permit issuance and enforcement.	- City Attorney - Community Development
Continue to coordinate the post-pandemic return-to-work environment, encompassing appropriate health & safety considerations in order to provide a safe and healthy work environment.	- Human Resources
Plan for virtual interviews as an alternative recruitment method.	- Human Resources
Conduct training and development programs through a virtual format to continue the City's robust professional developmental efforts.	- Human Resources
Continue to provide diversity awareness education and implicit bias training to additional employees in order to improve employee training and cultural education.	- Human Resources - Management Services
Complete migration to digital signatures in order to improve customer service.	- Information Services
Continue cybersecurity protocols and procedures in order to improve internal security systems.	- Information Services
Continue assisting with improvements to internal infrastructure in order to improve internal security systems.	- Information Services
Assist with implementing the Employee Resource portal in order to improve access to employee resources.	- Human Resources - Information Services

## EXCEPTIONAL CUSTOMER SERVICE

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Implement the Open+ system for unmediated library access at Chevy Chase Library in order to increase access to library resources.	- Library, Arts & Culture
Improve collection management practices in order to increase circulation of digital and physical materials.	- Library, Arts & Culture
Complete route optimization program in order to improve transit service.	- Public Works



## 3. ECONOMIC VIBRANCY

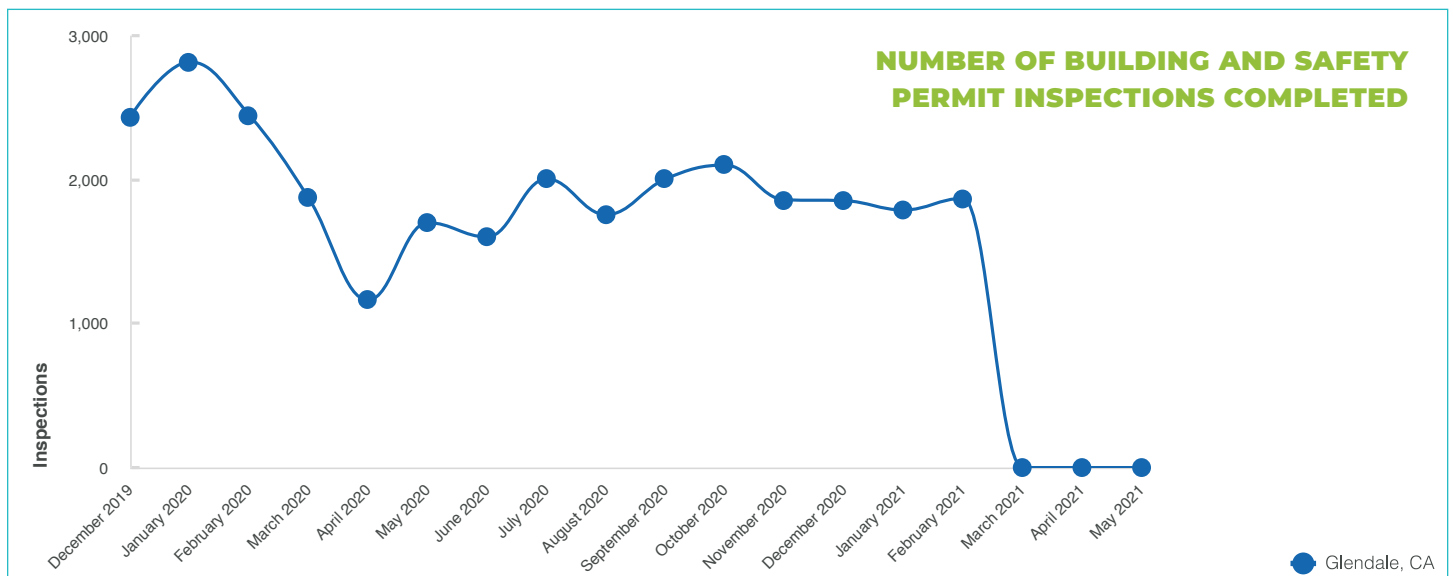
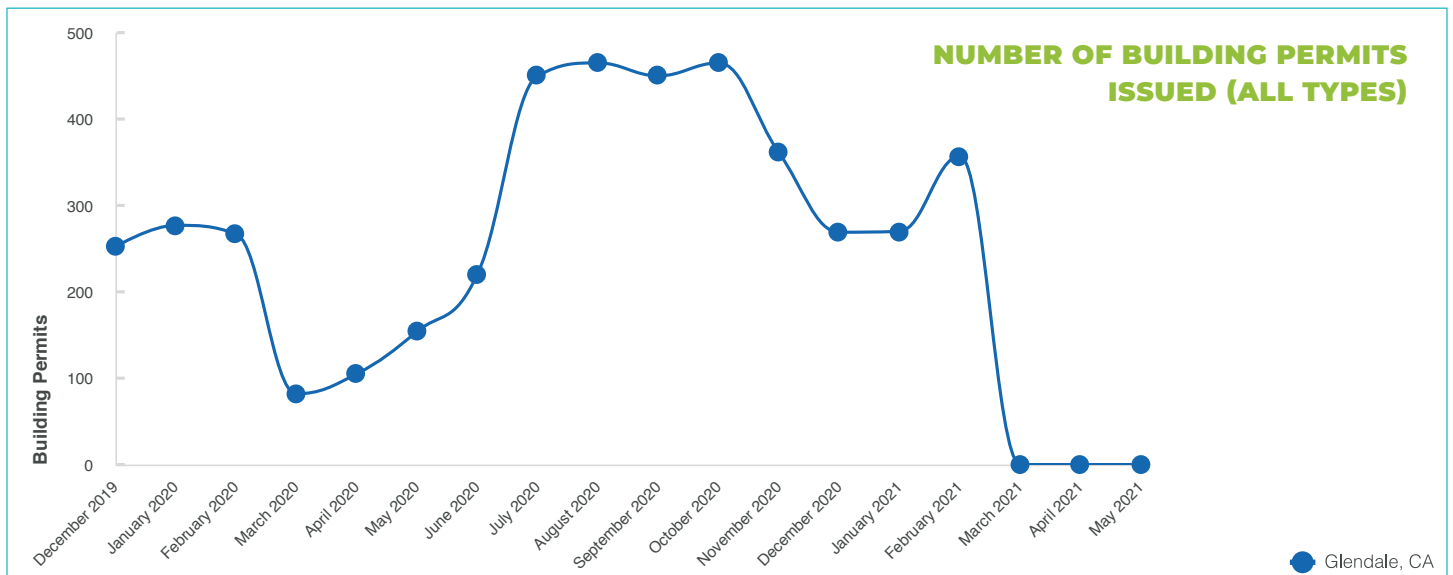
### WHAT IS IT?

Economic Vibrancy is creating a thriving environment for businesses to prosper in.

### WHY IT MATTERS

It allows businesses to succeed and grow and creates jobs.

### KEY PERFORMANCE INDICATORS



## ECONOMIC VIBRANCY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Administered over \$4M in Business Recovery grants, strategic business survival programs, and emergency housing assistance to help the Glendale community weather the COVID-19 pandemic.	- Community Development
Launched the HeroHouse Glendale Gateway Program and Children’s Hospital Los Angeles Accelerators in order to foster an environment of entrepreneurial and technological growth.	- Community Development
Assisted the Verdugo Workforce Development Board with a bioscience project following an awarded BioPharma grant.	- Community Development
Provided Emergency Assistance COVID-19 Supportive Services, Employment Services and Skill Training in order to assist in professional development.	- Community Development
Provided soft skills training and job placement for youth with disabilities to assist in the professional development of young residents.	- Community Services & Parks
Established and extended the Glendale Water & Power Cares program in order to help mitigate the economic impacts of the COVID-19 pandemic.	- Glendale Water & Power
Established the new Back On Track Program that helps customers affected by COVID-19 to get their bill payments back on track.	- Glendale Water & Power
Completed coordination of the City’s AI Fresco project in order to increase economic vibrancy during the COVID-19 pandemic.	- Public Works

2022

## ECONOMIC VIBRANCY

<b>WHAT'S NEXT FOR THE CITY?</b>	<b>DEPARTMENTS INVOLVED</b>
Develop new business attraction programs including pivot policies and placemaking as an amenity in order to continue to make Glendale a premier city by attracting new business and assisting existing business in their recovery from the COVID-19 pandemic.	- Community Development
Continue the Low Income Family Employment & Rental Assistance Program (LIFERAP) in order to provide essential community programs.	- Community Services & Parks





## 4. INFORMED & ENGAGED COMMUNITY

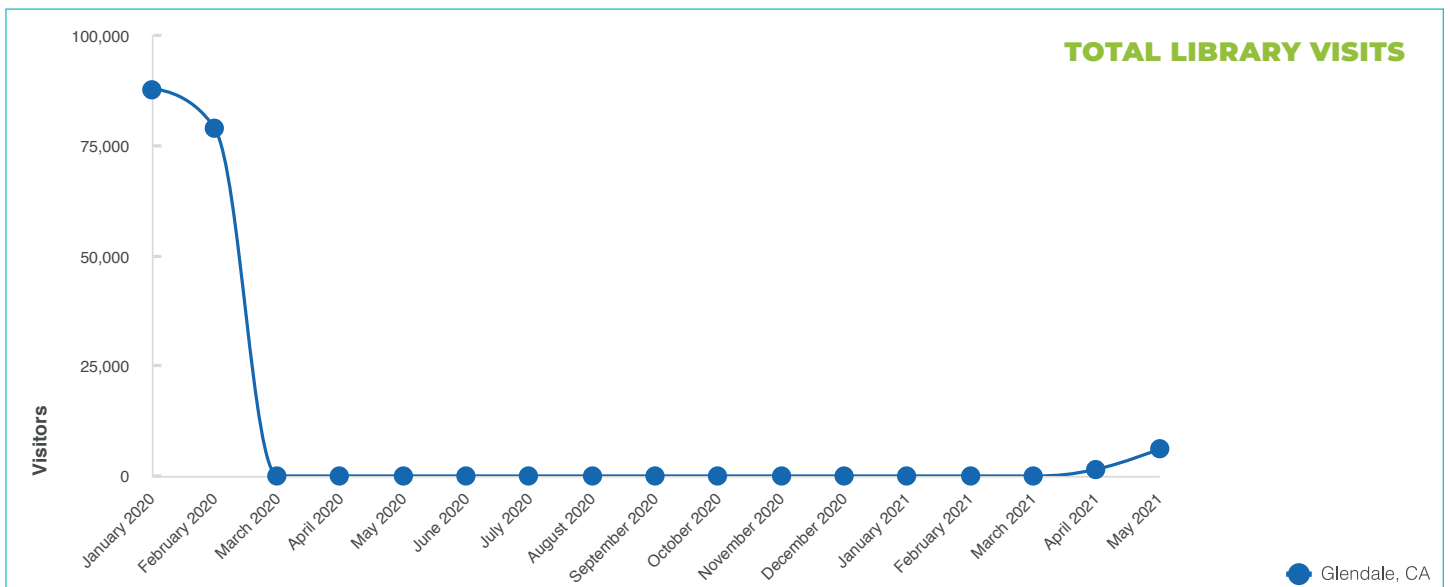
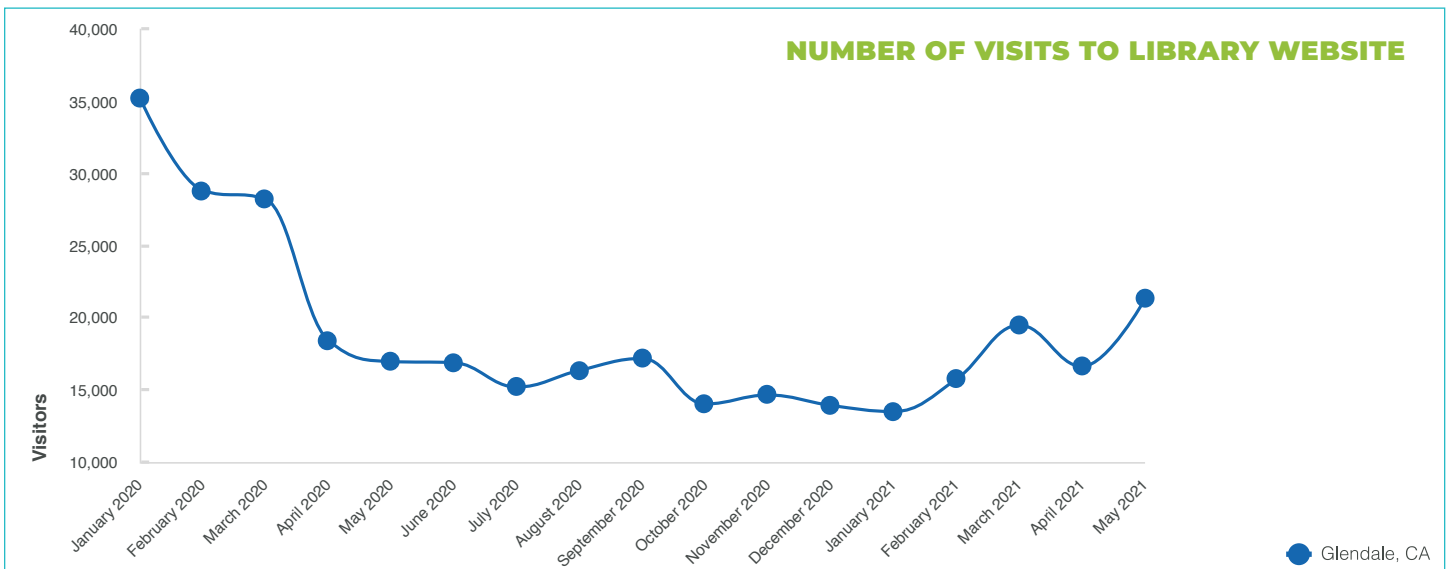
### WHAT IS IT?

An Informed & Engaged Community is a community that is able to easily access information and government resources.

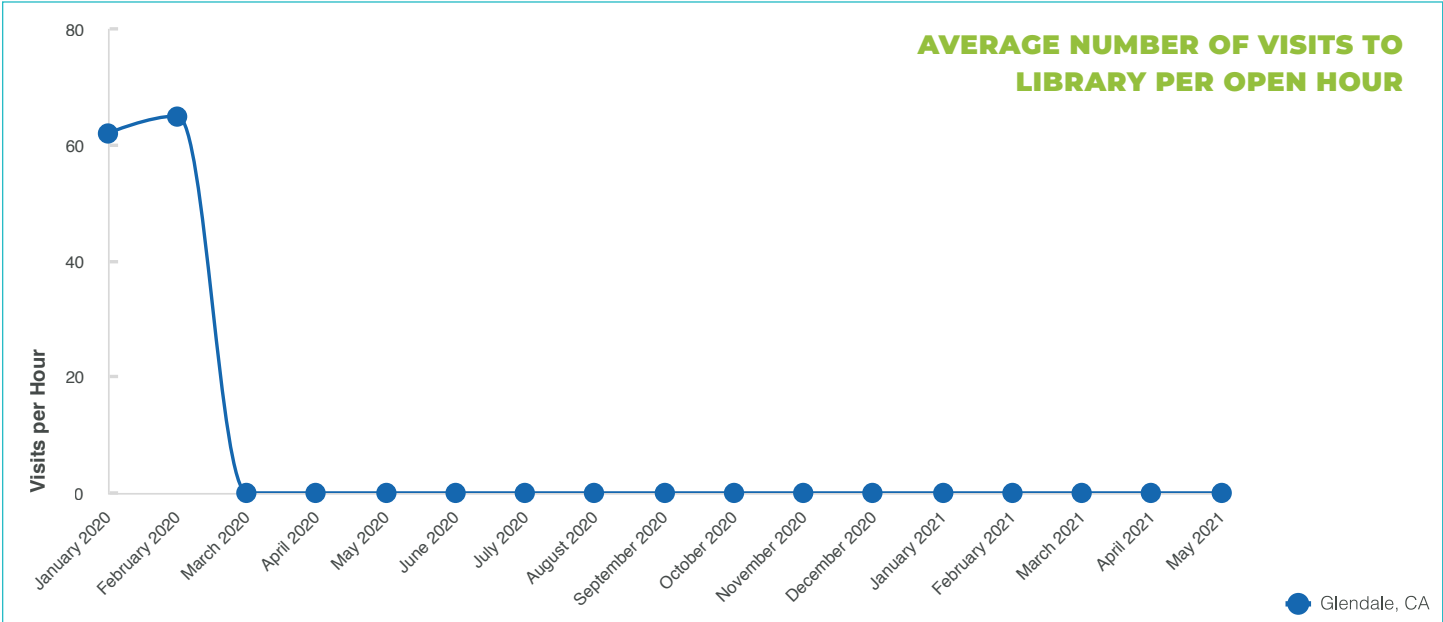
### WHY IT MATTERS

It allows City Hall to conduct business in the best interest of the public.

### KEY PERFORMANCE INDICATORS



**AVERAGE NUMBER OF VISITS TO LIBRARY PER OPEN HOUR**



## INFORMED & ENGAGED COMMUNITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Processed 1,146 public records requests in order to promote transparency and inform the community.	- City Clerk
Developed a community outreach campaign for the Verdugo Wash in order to improve community engagement.	- Community Development
Presented a multifaceted ReflectSpace exhibit, Reckoning: Racism & Resistance in Glendale, explored Glendale’s racist history of anti-Blackness and the resistance to that racism through rarely accessed photos and documents from GLAC archives and other historical sources.	- Library, Arts & Culture
Expanded cultural awareness by increasing related programming, researching and sharing local history, and implementing staff training in order to promote diversity, equity, inclusion and anti-racism.	- Library, Arts & Culture
Performed collection diversity audit, evaluating materials in the children’s collection and developing a plan for intentionally sharing and highlighting diverse titles, particularly those written by “own voices” authors who are members of the communities they portray in order to bridge digital and cultural divides and work to eliminate societal obstacles, systemic racism, and barriers to access.	- Library, Arts & Culture
Became the first public library to give cardholders free online access to the world’s largest Armenian digital library through Vlume. Evaluated and optimized our approach to collection management to ensure diverse physical and digital collections that meet the Glendale community’s needs and maximize return-on-investment.	- Library, Arts & Culture
Supported the Community Services & Parks Department learning pods through outreach and providing access to books in order to provide public access to library resources.	- Library, Arts & Culture
Lobbied for Yerevan-based newspaper “Aravot” to join an international consortium of newspapers and magazines, to which the library offers customers access in order to promote access to international news.	- Library, Arts & Culture

# 2021

## INFORMED & ENGAGED COMMUNITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
<p>Implemented customer accessibility to LINK+, a consortium of over 70 libraries with holdings of over 9 million titles, in order to provide access to both popular and obscure titles that our customers demand without having to purchase them ourselves.</p>	<p>- Library, Arts &amp; Culture</p>
<p>Launched Be the Change series on diversity, equity, inclusion and anti-racism, celebrated heritage months with diverse authors held virtually to accommodate social distancing. Expanded cultural awareness by increasing related programming, researching and sharing local history, and implementing staff training in order to promote diversity, equity, inclusion and anti-racism.</p>	<p>- Library, Arts &amp; Culture</p>
<p>Re-designed City website in order to provide a more user-friendly experience for residents.</p>	<p>- Information Services - Innovation, Performance &amp; Audit - Management Services</p>
<p>Developed regional dashboard across 48 agencies in the Verdugo Fire Communications network to monitor and manage service areas.</p>	<p>- Fire - Innovation, Performance &amp; Audit</p>
<p>Joined the Government Alliance on Race and Equity in order to promote diversity, equity, and inclusion.</p>	<p>- Management Services</p>
<p>Added an online streaming option for watching Council, Board, and Commission Meetings in high definition on Apple TV, Roku, and Amazon Fire TV devices.</p>	<p>- Management Services</p>
<p>Completed outreach on recycling and green business in the City in order to educate residents on green and recycling programs.</p>	<p>- Management Services</p>
<p>Interviewed 67 residents and businesses in order to better inform future food recovery efforts.</p>	<p>- Innovation, Performance &amp; Audit</p>

## INFORMED & ENGAGED COMMUNITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Launch East / West Historic Survey in order to better improve public information regarding City property.	- Community Development
Provide in-person and virtual Community Emergency Response Training (CERT) to our community in order to improve health outcomes across the City.	- Fire
Coordinate a Community Brush Clearance Day in order to inform and engage the community on fire risks.	- Fire
Establish a Fire Explorer Program to attract local youth in our community to the fire service.	- Fire
Prepare and implement revisions to City's campaign finance ordinance including public financing mechanism in order to increase transparency.	- City Attorney - City Clerk
Address impact of State laws on City's land use and home rule authority.	- City Attorney
Expand Student Success Card Program to serve remaining Glendale Unified School District students and provide public access to library resources.	- Library, Arts & Culture
Increase community outreach with a focus on reaching nontraditional library users by expanding partnerships and designing and procuring an outreach vehicle that will focus on service to South Glendale.	- Library, Arts & Culture
Continue work on the Blue Ribbon Pension Committee.	- Management Services
Launch campaign and conduct staff training on inclusion, diversity, equity, and antiracism in order to improve internal organizational knowledge and cultural education.	- Management Services - Human Resources
Launch Historic Context Statement Stakeholder Advisory Group.	- Community Development - Management Services

# 2022

## INFORMED & ENGAGED COMMUNITY

<b>WHAT'S NEXT FOR THE CITY?</b>	<b>DEPARTMENTS INVOLVED</b>
Draft a racial equity plan.	- Management Services
Plan to return to normal pre-pandemic parking operations and policies in order to continue parking enforcement protocols.	- Police - Public Works
Tell the story of Library, Arts & Culture's impact on the Glendale community in order to increase usage & awareness.	- Library, Arts & Culture
Launch summer weeknight concerts and theater programs for local families and children in order to better engage the community.	- Community Services & Parks



## 5. SAFE & HEALTHY COMMUNITY

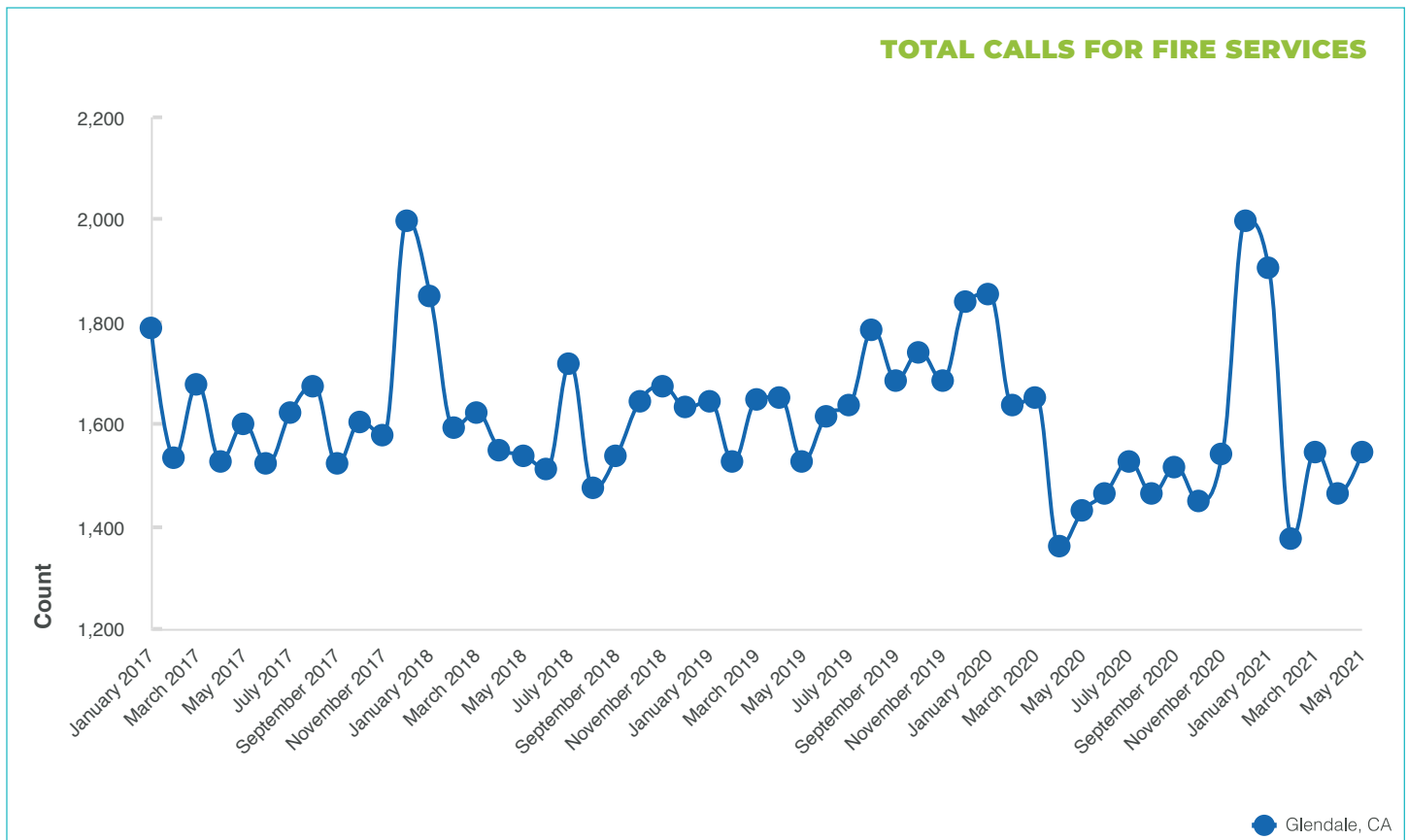
### WHAT IS IT?

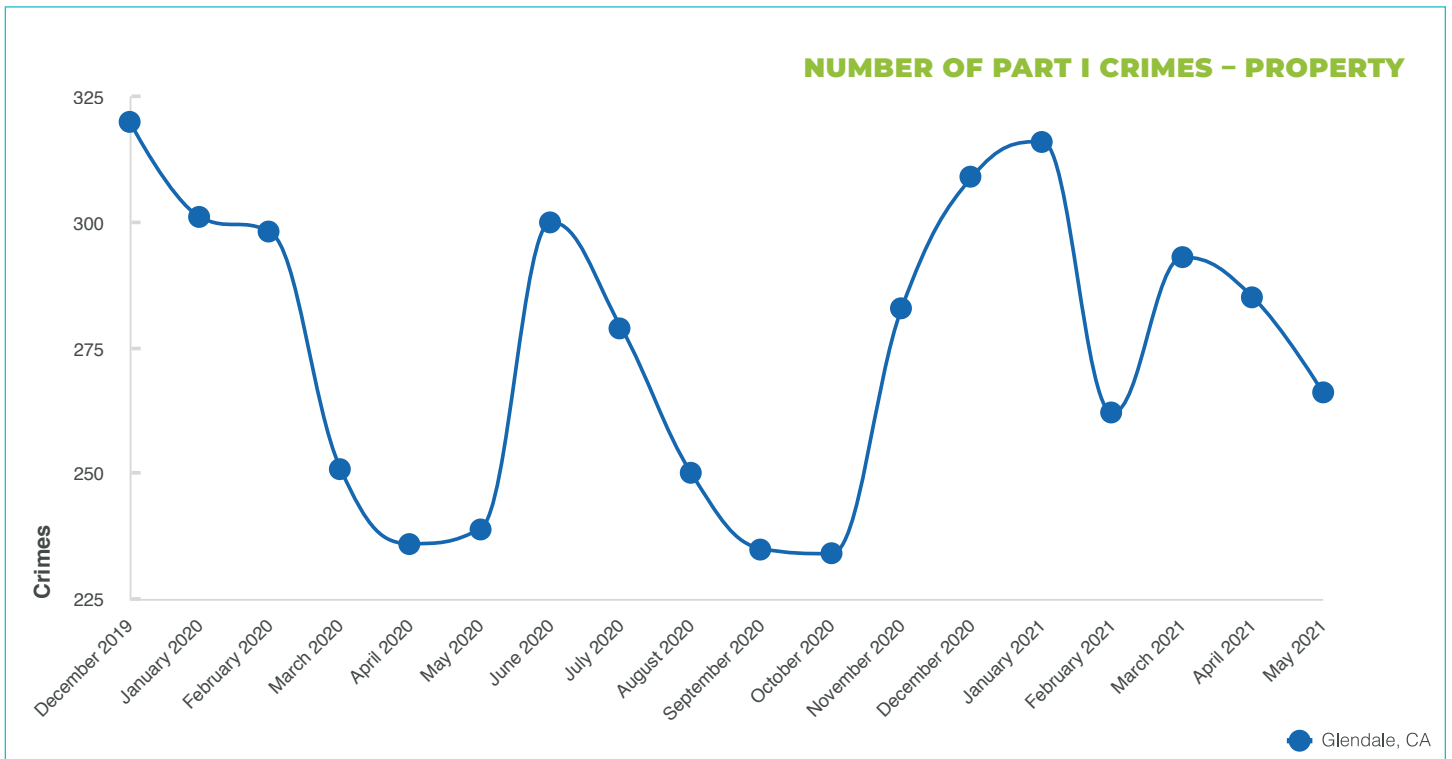
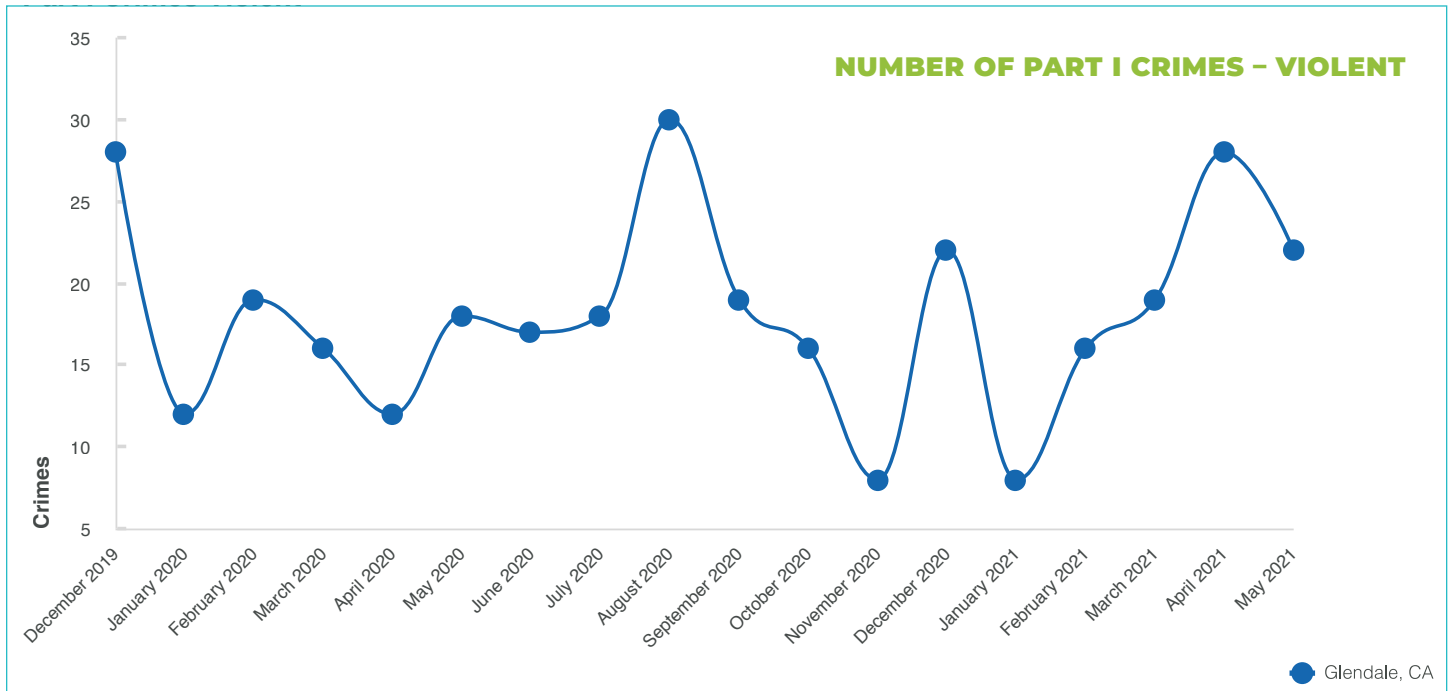
A Safe & Healthy Community is physically safe, free of blight, and prepared for emergencies.

### WHY IT MATTERS

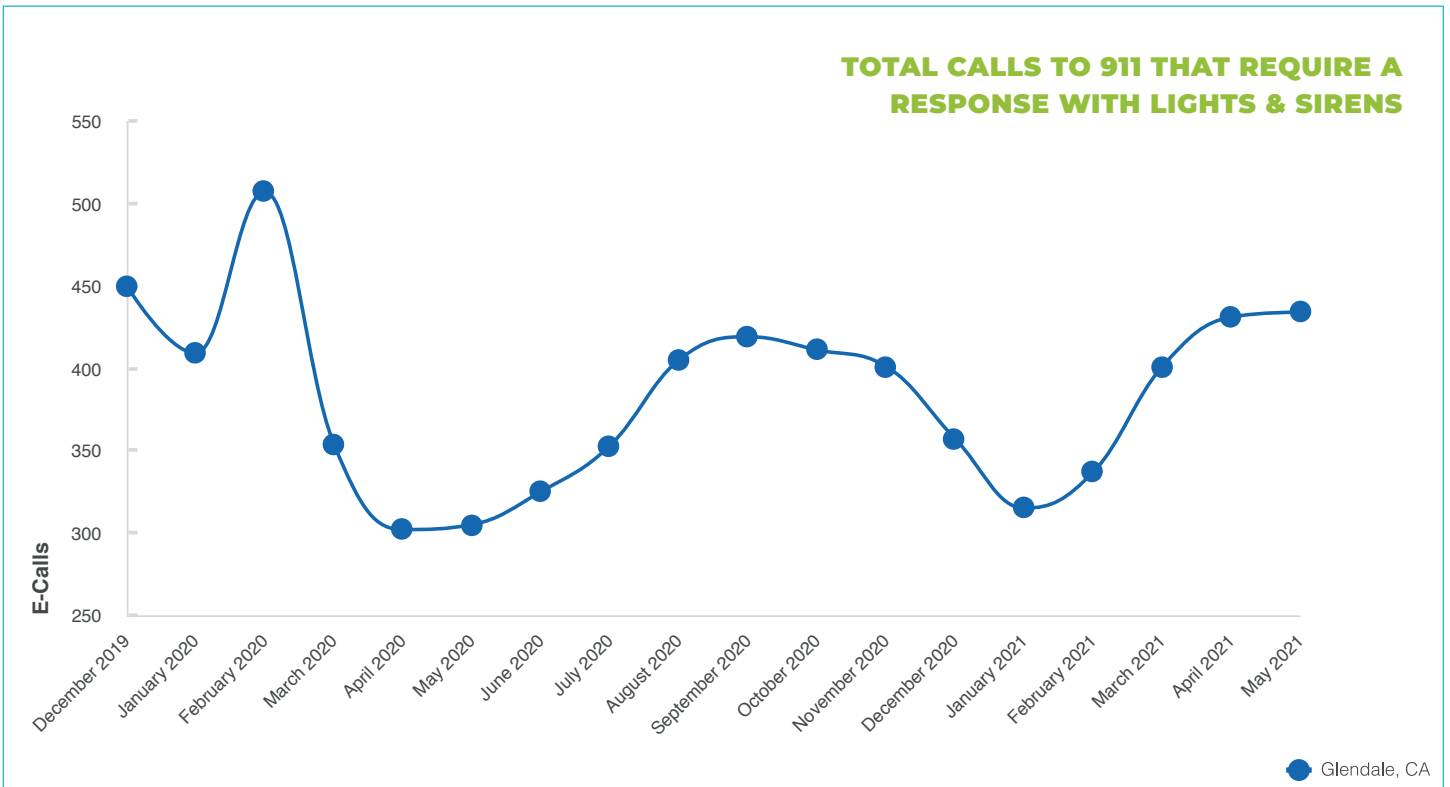
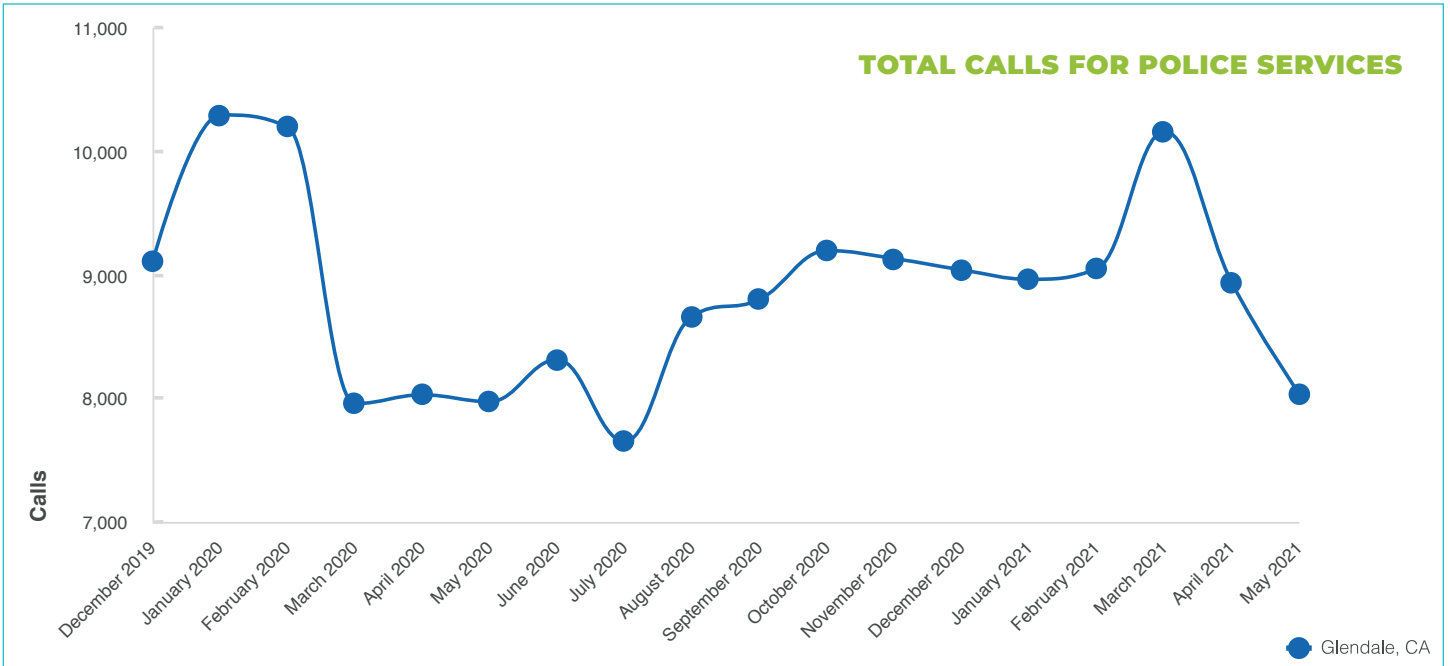
It protects the community while providing access to reliable and high quality services.

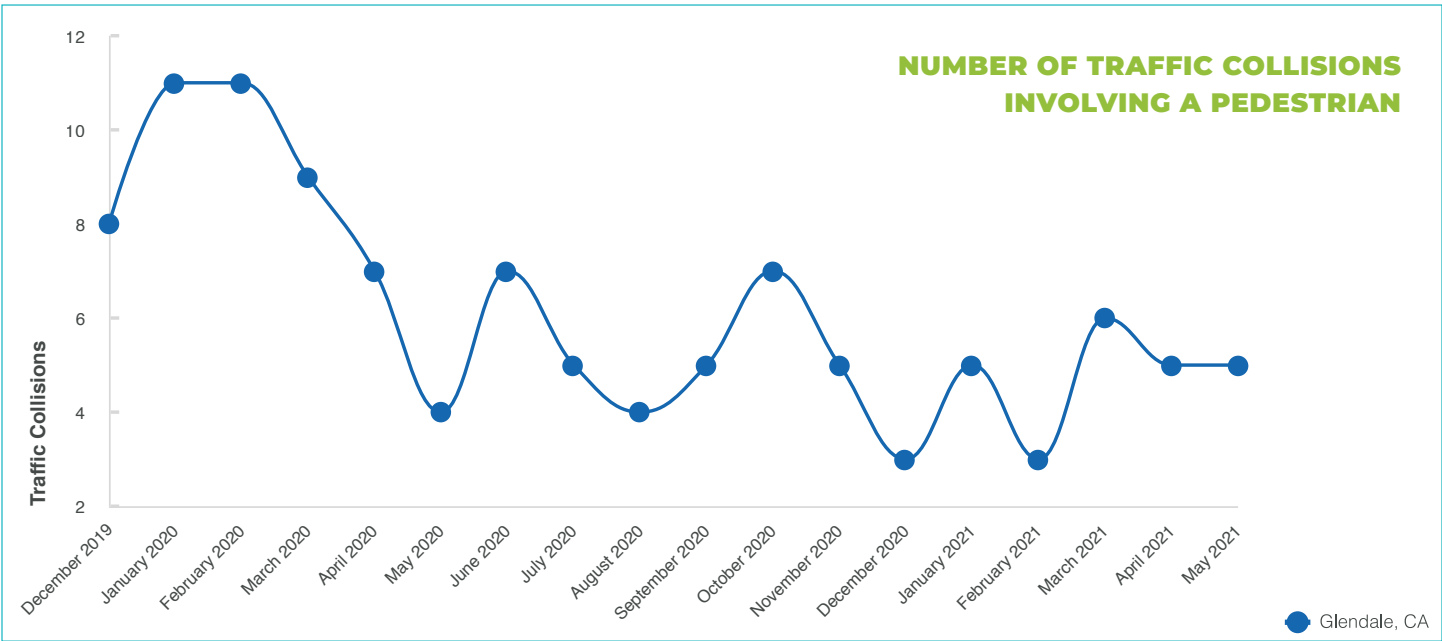
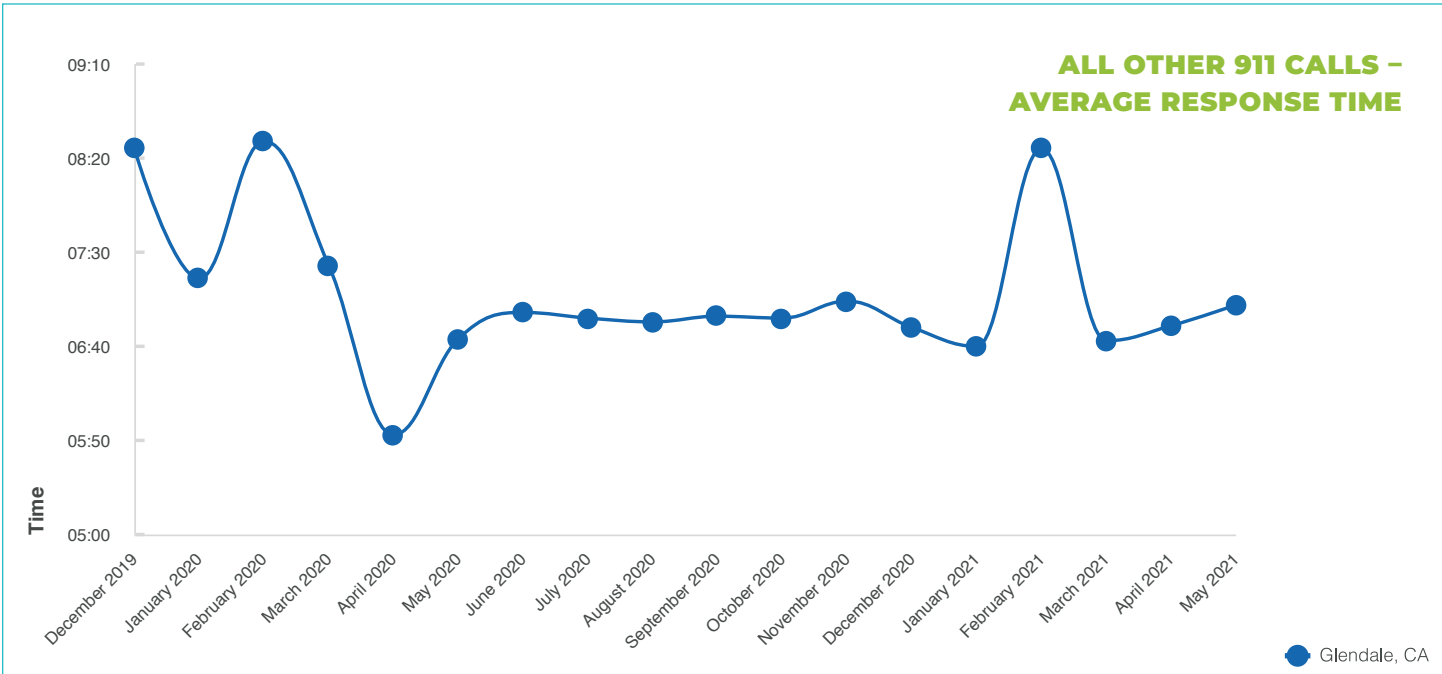
### KEY PERFORMANCE INDICATORS

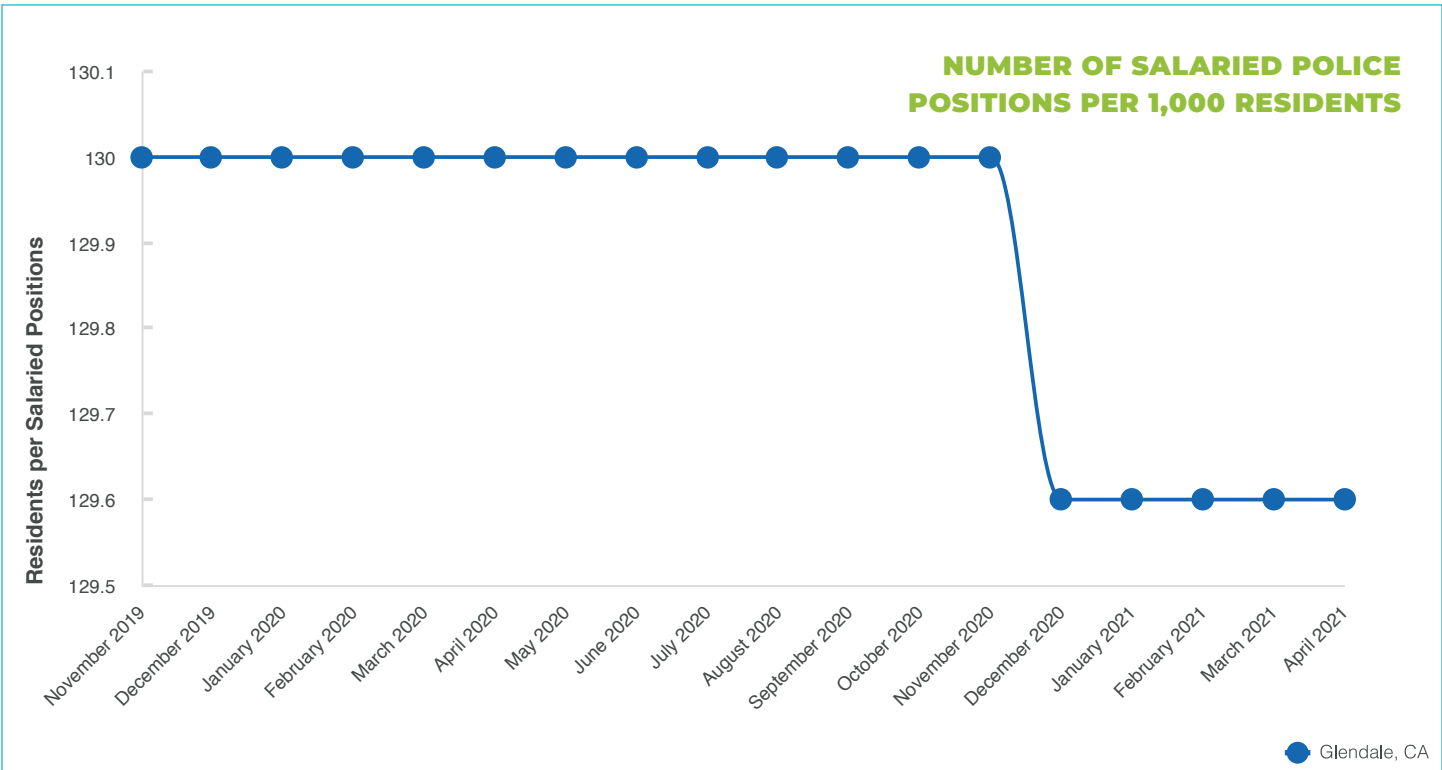
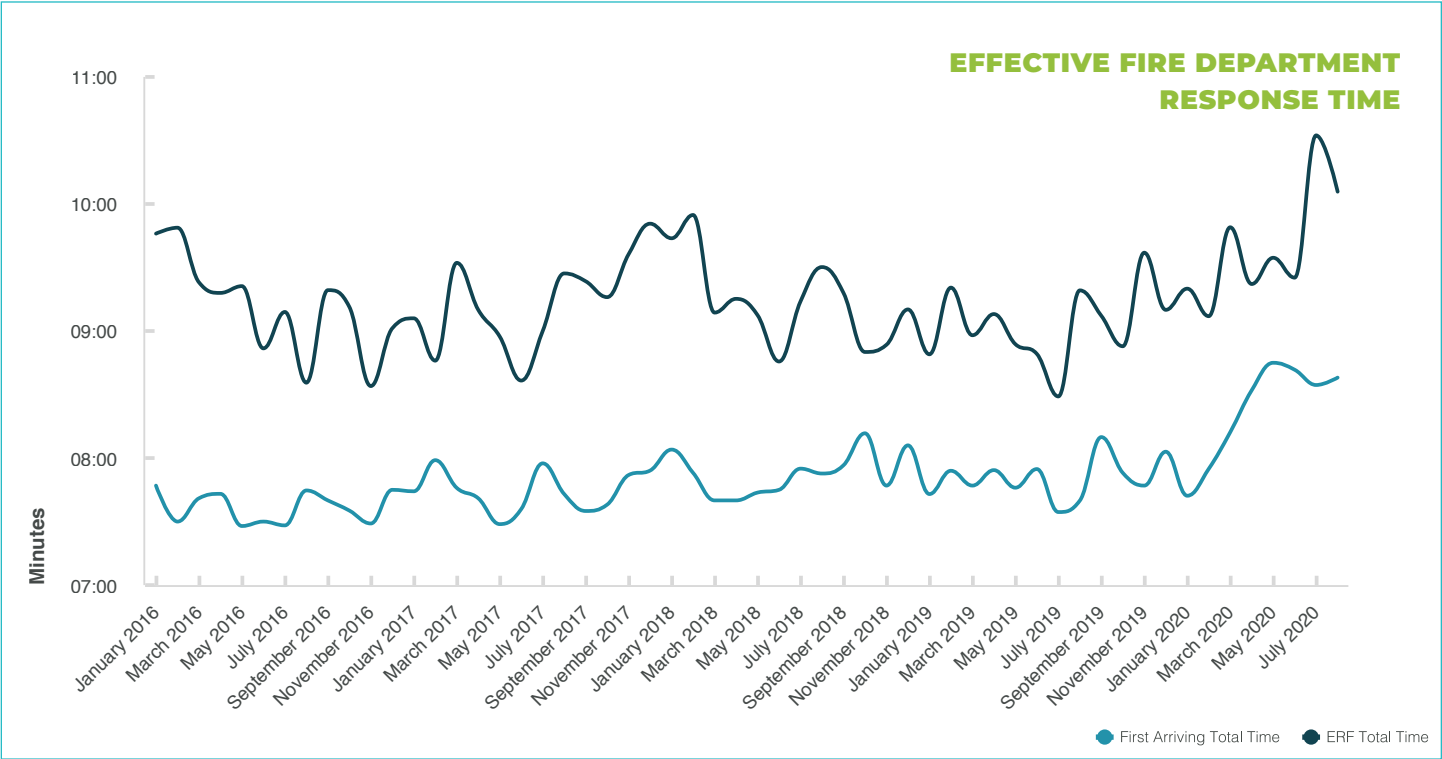












# 2021

## SAFE & HEALTHY COMMUNITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Completed the Citywide Pedestrian Plan in order to improve pedestrian safety.	- Community Development
Established ban on the sale of flavored tobacco in order to improve community health.	- City Attorney - Community Development
Established the Cooling Fan Program to distribute fans to low income seniors in the summer while cooling centers were closed.	- Community Services & Parks
Delivered hygiene bags to seniors during the COVID-19 lock down in order to promote safety.	- Community Services & Parks
Opened and operated Glendale Hotel Programs and Project Roomkey, mobile showers, washing stations, expanded homeless prevention/rental assistance programs and provided extensive outreach and case management on the streets in order to ensure the health and safety of the community during the COVID-19 pandemic.	- Community Services & Parks
Continued summer youth employment programs for clearing dried vegetation from local hillsides in order to provide young residents with jobs and prevent future fires.	- Community Services & Parks
Completed recruitment in the Fire Academy in order to improve public safety and service.	- Fire
Added the type VI engine to the fleet in order to improve public safety delivery.	- Fire
Received a brand new CAL OES Type 3 Brush Fire Engine from the State in order to strengthen operational capabilities.	- Fire
Continued annual brush fire training in order to improve emergency preparedness.	- Fire
Utilized new Fire Engines 21 and 26 in order to improve public safety delivery.	- Fire

## SAFE & HEALTHY COMMUNITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Developed an emergency exit travel route and gathering point map for Glenoaks Canyon in order to improve emergency preparedness.	- Fire
Developed partnerships for COVID-19 vaccine administration in order to improve health outcomes.	- Community Services & Parks - Fire - Management Services
Secured the services of SAGE Environmental Group to utilize "Goat Grazing" in order to assist with hazardous brush abatement and reduce the impact of potential fires.	- Community Services & Parks - Fire
Developed a data dashboard for COVID-19 pandemic in order to inform and engage residents of relevant trends and information.	- Fire - Innovation, Performance & Audit
Coordinated Citywide response to the pandemic in addressing the health and emotional well-being of employees, providing necessary leave for eligible COVID-19 related purposes (FFCRA, SPSL), quarantining of staff as needed, arranging for medical clearance upon return to work and coordinating accommodations for those with medical or qualifying circumstances.	- Human Resources
Worked to insure that public safety and other essential recruitments proceeded in a safe and effective manner, utilizing enhanced safety and social distancing protocols in order to maintain appropriate staffing levels for key public essential services to the community.	- Human Resources
Completed remake of the Fire Department's Wildland Urban Interface (WUI) map book in order to improve public safety and service delivery.	- Fire - Information Services
Promoted mental health services and partnerships with LA County in order to provide support and resources to the community.	- Library, Arts & Culture
Completed 6,286 COVID-19 related education and enforcement contacts in order to ensure the health and safety of the community.	- Police
Implemented 2 community academies in a virtual environment to continue building partnerships during the COVID-19 pandemic.	- Police

# 2021

## SAFE & HEALTHY COMMUNITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Worked collaboratively with Citywide resources to enhance traffic safety and develop strategies to combat street racing, reckless driving and modified exhaust systems.	- Police
Launched the Slow Streets program in order to improve traffic safety in the City.	- Community Development - Public Works
Commenced Phase 2 of the Traffic Study in order to improve mobility and safety.	- Community Development - Public Works
Utilized Dial-A-Ride to deliver meals to seniors during the COVID-19 pandemic.	- Community Development - Public Works
Adopted an ordinance banning the sale of Mylar Balloons in order to improve safety.	- City Attorney - Glendale Water & Power
Promoted mental health services and partnerships with LA County in order to provide support and resources to the community.	- Library, Arts & Culture

## SAFE & HEALTHY COMMUNITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Complete significant planning exercises including Verdugo Wash Visioning Study, Housing Element, and Bicycle Transportation Plan in order to improve the built environment.	- Community Development
Continue Community Emergency Response Team (CERT) training and offer in-person CERT training.	- Fire
Continue "Goat Grazing" and community brush clearance programs.	- Fire
Complete and launch the Fire Explorer program.	- Fire
Continue to support the community with vaccination and other COVID-19 related support.	- Fire - Management Services
Replace end-of-life Self Contained Breathing Apparatus in order to improve the health and safety of the community.	- Fire
Begin the process for attaining the Center for Public Safety Excellence Accreditation.	- Fire
Continue to meet 100% of required fire inspections in our brush, high-rise, and commercial inspections.	- Fire
Increase utilization of Employee Assistance Program services to address ongoing fear, concern and anxiety in the post-pandemic era.	- Human Resources
Evaluate Glendale Library, Arts & Culture's (GLAC) work on inclusion, diversity, equity & antiracism, and apply lessons learned to all areas of GLAC work.	- Library, Arts & Culture
Complete Critical Incident Reviews in order to improve public service.	- Police
Expand mental health outreach services and evaluate alternate response methods.	- Police

# 2022

## SAFE & HEALTHY COMMUNITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Implement broad-based electronic traffic citation system.	- Police
Implement Racial Identity Profiling Act (RIPA) data collection software.	- Police
Achieve an average response time of 5 minutes or less to emergency calls, 25 minutes or less to priority 2 calls, and 35 minutes or less to priority 3 calls.	- Police
Complete technology upgrades in the department and replace Computer Aided Design and Drafting system.	- Information Services - Police
Implement improvements from the recently approved Citywide Pedestrian Plan in order to improve pedestrian safety.	- Public Works
Begin comprehensive Citywide sewer inspection program in order to assure quality infrastructure.	- Public Works





## 6. BALANCED, QUALITY HOUSING

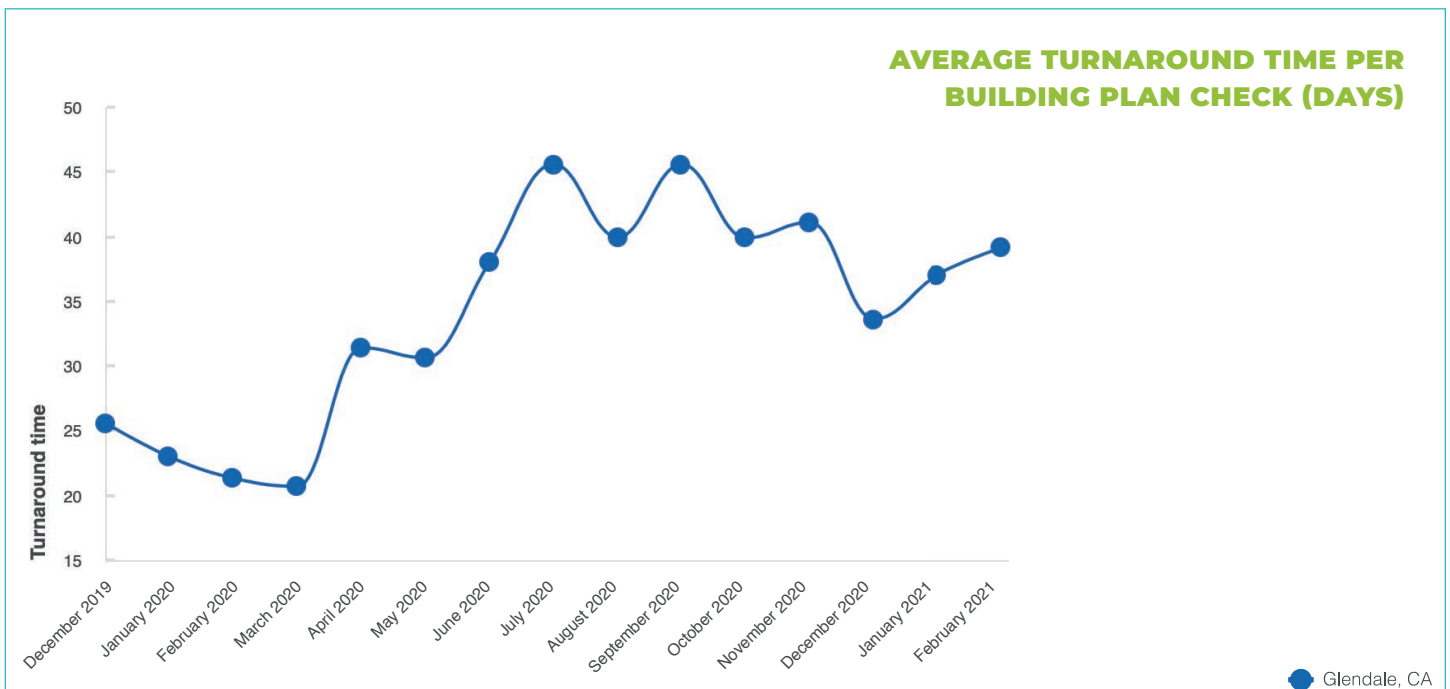
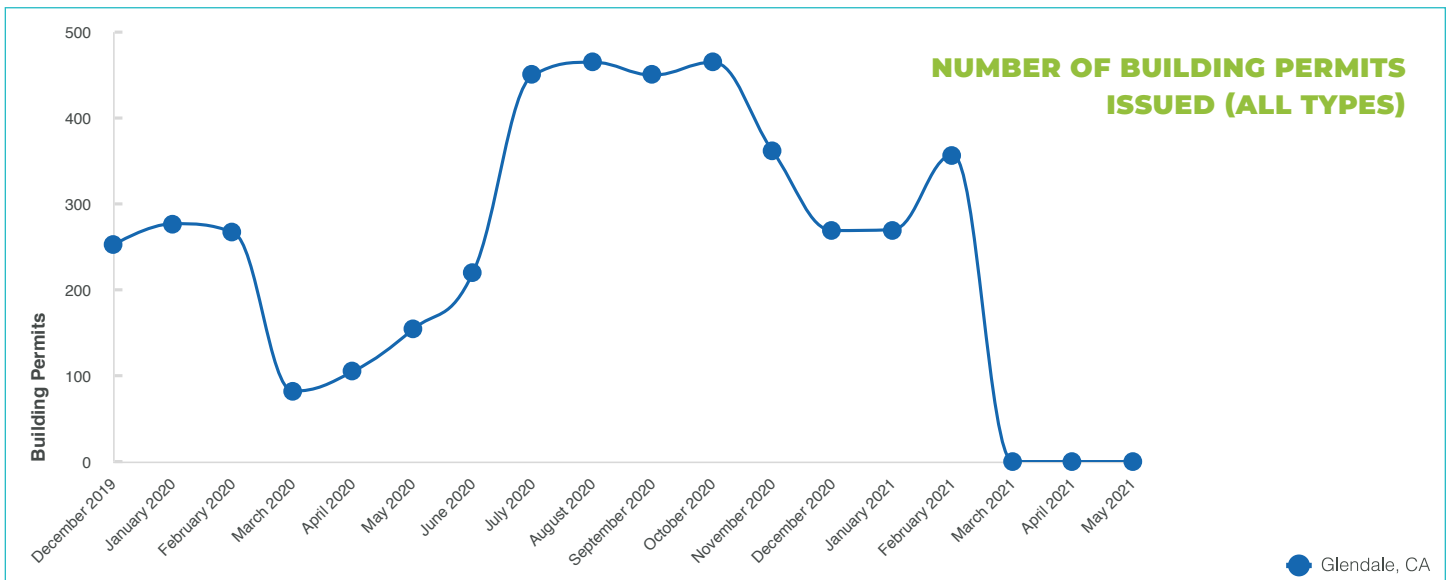
### WHAT IS IT?

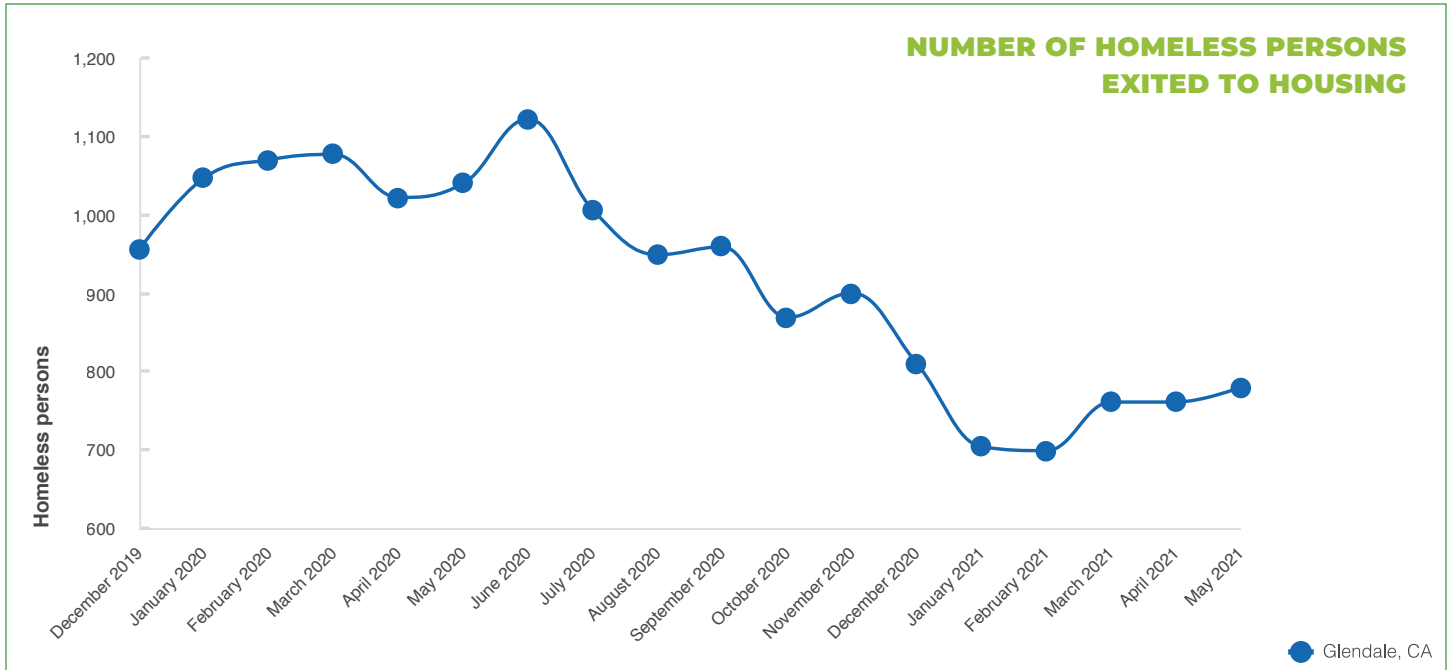
Balanced, Quality Housing is the maintenance, preservation, and development of balanced housing opportunities.

### WHY IT MATTERS

It provides all segments of the population the opportunity to call Glendale home.

### KEY PERFORMANCE INDICATORS





# 2021

## BALANCED, QUALITY HOUSING

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Completed first full year of Monthly Housing Subsidy Program enrollment in order to improve quality housing options in the community.	- Community Development

# 2022

## BALANCED, QUALITY HOUSING

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Continue to acquire and develop new affordable housing, including the development of the Broadway and Pioneer Project, providing 500 new units in order to improve quality housing options in the community.	- Community Development
Implement Emergency Housing Voucher Program in order to improve quality housing options for the homeless.	- Community Services & Parks



## 7. COMMUNITY SERVICES & FACILITIES

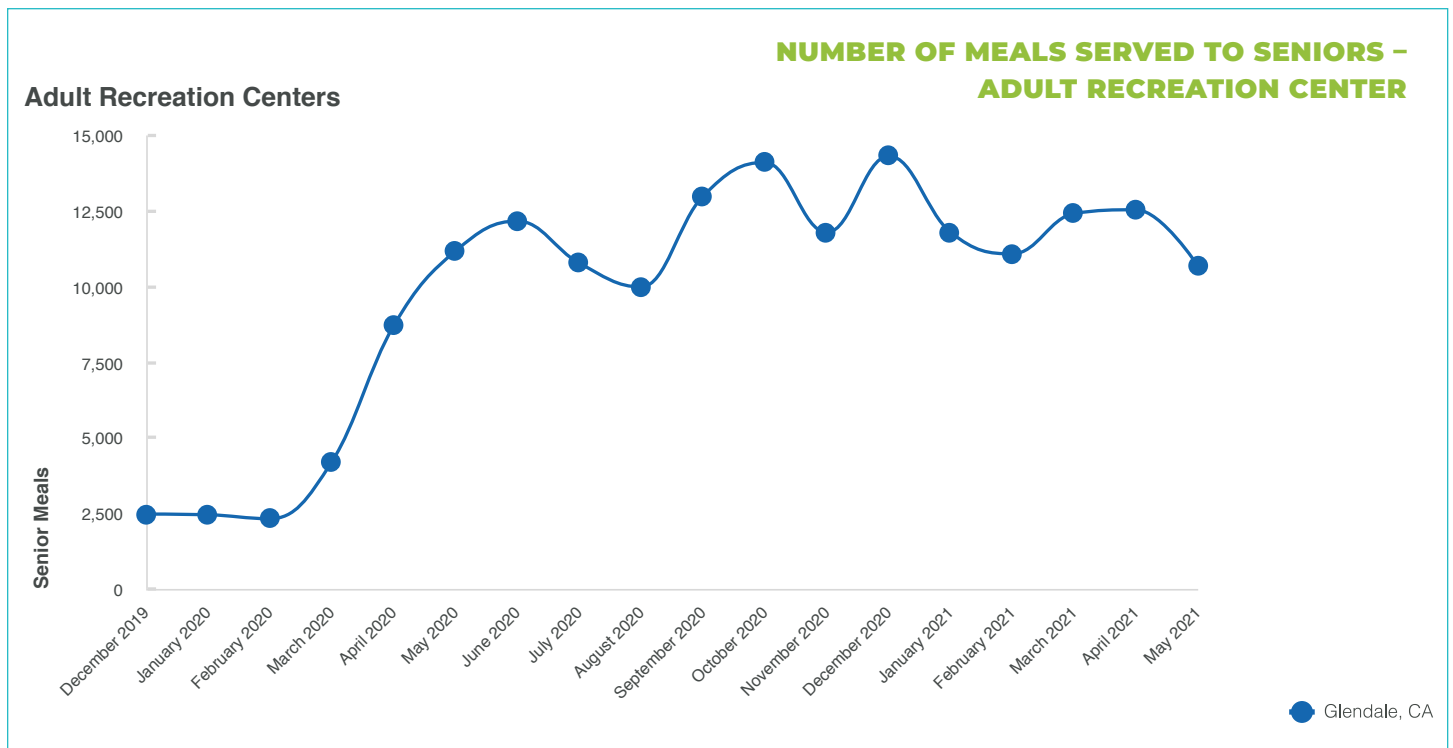
### WHAT IS IT?

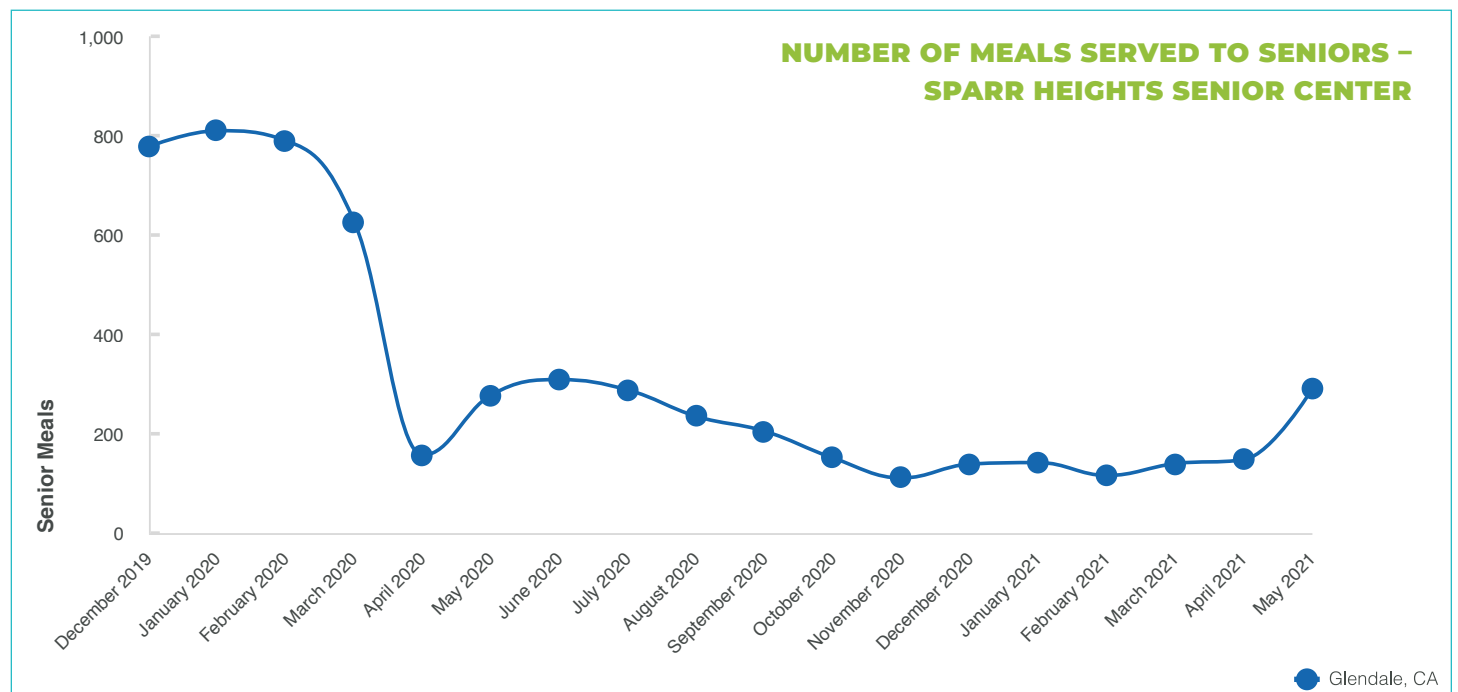
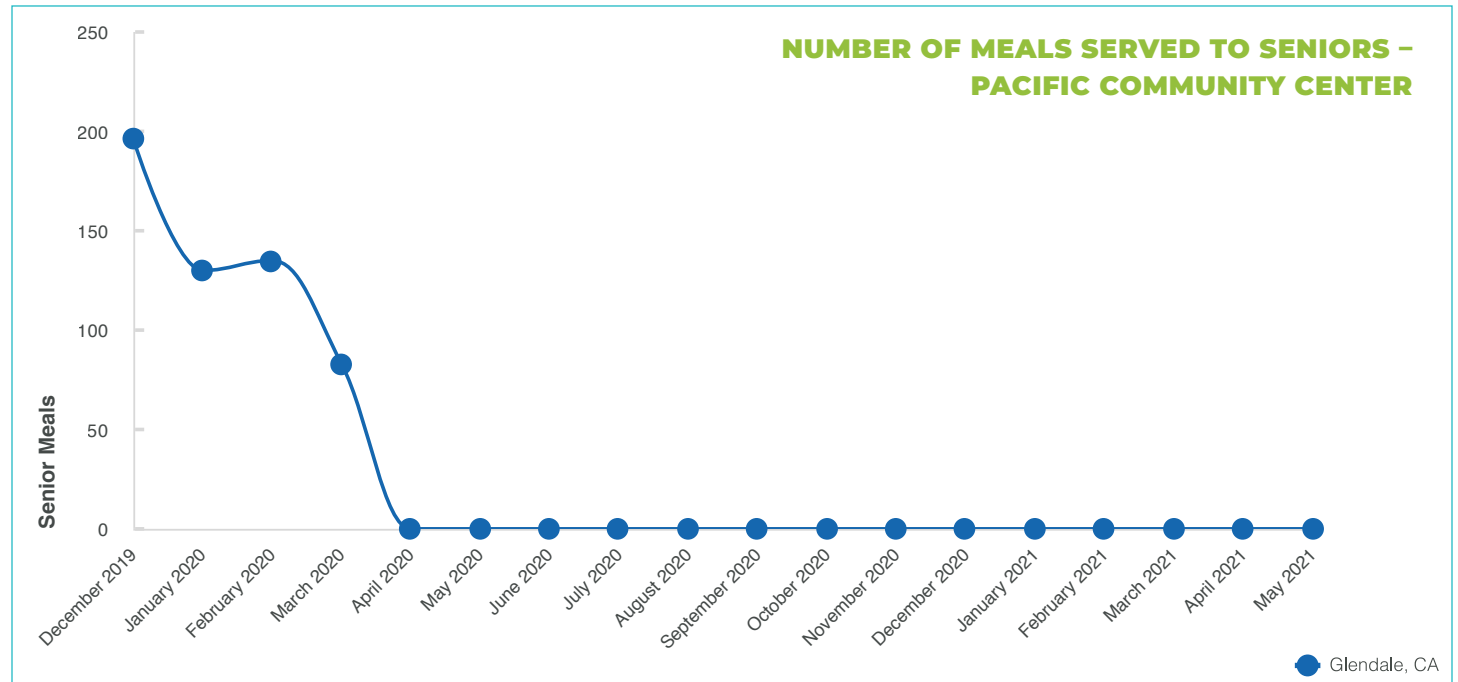
Community Services & Facilities ensure access to well-maintained parks and community facilities tailored to the City's diverse needs.

### WHY IT MATTERS

It enhances the character of the community through personal enrichment and recreational opportunities.

### KEY PERFORMANCE INDICATORS





# 2021

## COMMUNITY SERVICES & FACILITIES

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Offered Education Connection and Maple Starz After School Camp programs, in order to provide distance learning and summer camp options for residents.	- Community Services & Parks
Transitioned some recreation programs to a virtual format in order to improve access to community services during the COVID-19 pandemic.	- Community Services & Parks
Provided outdoor park space for rent to local indoor businesses in order to keep them operating during the COVID-19 pandemic shutdown.	- Community Services & Parks
Expanded nutritional meals services for seniors by +250% in order to improve access to food for senior residents during the COVID-19 pandemic.	- Community Services & Parks
Completed enhancement of the landscape surrounding the Comfort Women Monument in Central Park in order to improve facilities.	- Community Services & Parks
Partnered with the Glendale Unified School District's College and Career Division to host a Citywide virtual resource fair for high school students in order to increase accessibility to educational resources.	- Community Services & Parks
Kept the Pacific Community Pool open for public use, while following LA County protocols, in order to provide the public with community facilities.	- Community Services & Parks
Continued providing day camp programs in order to improve resident's access to youth services.	- Community Services & Parks
Continued summer youth employment programs for clearing dried vegetation from local hillsides in order to provide young residents with jobs and prevent future fires.	- Community Services & Parks
Hosted special events - Halloween Trick-Or-Treat Drive Boo and Drive In Movies, with approximately 2,500 residents in attendance.	- Community Services & Parks
Completed Nibley Park Restroom Renovation in order to improve accessibility to City facilities.	- Community Services & Parks - Public Works
Completed Lower Scholl Canyon Park Restroom & Picnic Shelters.	- Community Services & Parks - Public Works

## COMMUNITY SERVICES & FACILITIES

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Completed construction of 2 bull pens at Scholl Canyon Ballfield in order to improve the quality of facilities.	- Community Services & Parks
Completed wood floor restoration at the Brand Park Doctors House in order to improve the quality of facilities.	- Community Services & Parks
Completed renovation of Field 2 at Scholl Canyon Ballfield in order to improve the quality of facilities.	- Community Services & Parks
Completed the Glorietta Park Ballfield renovation in order to improve the quality of facilities.	- Community Services & Parks
Completed construction of the Carr Park picnic shelter and shade structure in order to improve the quality of facilities.	- Community Services & Parks
Completed landscaping projects at City Hall, Adams Square Mini Park, Brand Park Tea House and Palmer Park in order to improve the quality of facilities in the City.	- Community Services & Parks
Completed reconstruction of concrete walkways at Emerald Isle Park in order to improve the accessibility of City facilities.	- Community Services & Parks
Developed a homelessness match toolkit in order to improve community services.	- Community Services & Parks - Innovation, Performance & Audit
Continued remodeling of Fire Station 26 and 28 in order to improve public service delivery.	- Fire
Completed facility improvements at Grandview Library in order to make City facilities more customer-friendly.	- Library, Arts & Culture
Initiated plan to remodel Teen and Children's areas at Central Library in order to provide local youth with the best library spaces possible.	- Library, Arts & Culture
Began Montrose Community Park project in order to improve City facilities.	- Public Works

# 2022

## COMMUNITY SERVICES & FACILITIES

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Digitize the day camp registration process in order to improve resident access to community services.	- Community Services & Parks
Complete 2 playground projects in order to improve accessibility to City facilities.	- Community Services & Parks
Complete construction of the Nature Education Center in order to improve accessibility to community services and facilities.	- Community Services & Parks - Public Works
Complete new park restroom projects and renovations in order to improve community facilities.	- Community Services & Parks - Public Works
Complete Brand Park T-Ball Field Reconstruction in order to improve accessibility to City facilities.	- Community Services & Parks
Complete Verdugo Park Community Garden Renovation/Expansion in order to improve accessibility to city facilities.	- Community Services & Parks
Remodel the children and teen areas at Central Library and develop a facilities master plan in order to prioritize future space needs and associated funding.	- Library, Arts & Culture
Complete substantial work on the Central Library Youth Center project in order to improve the functionality of Glendale's library facilities.	- Public Works





# 8. INFRASTRUCTURE & MOBILITY

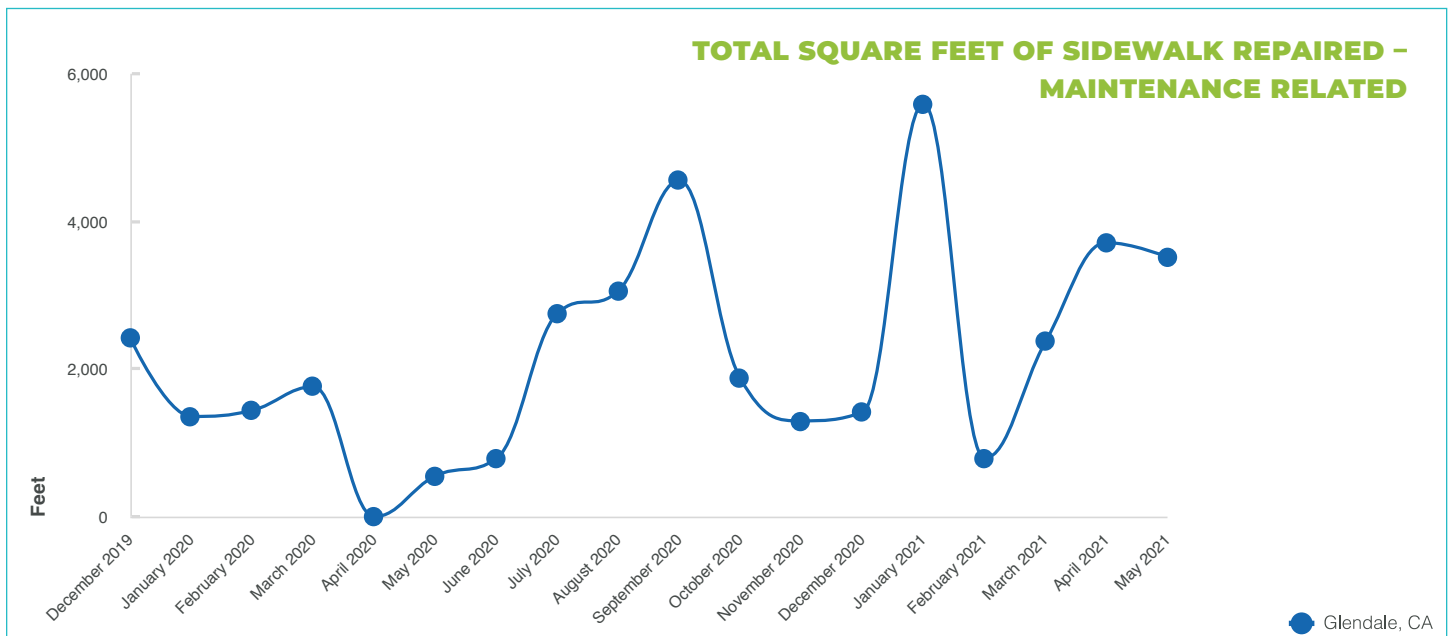
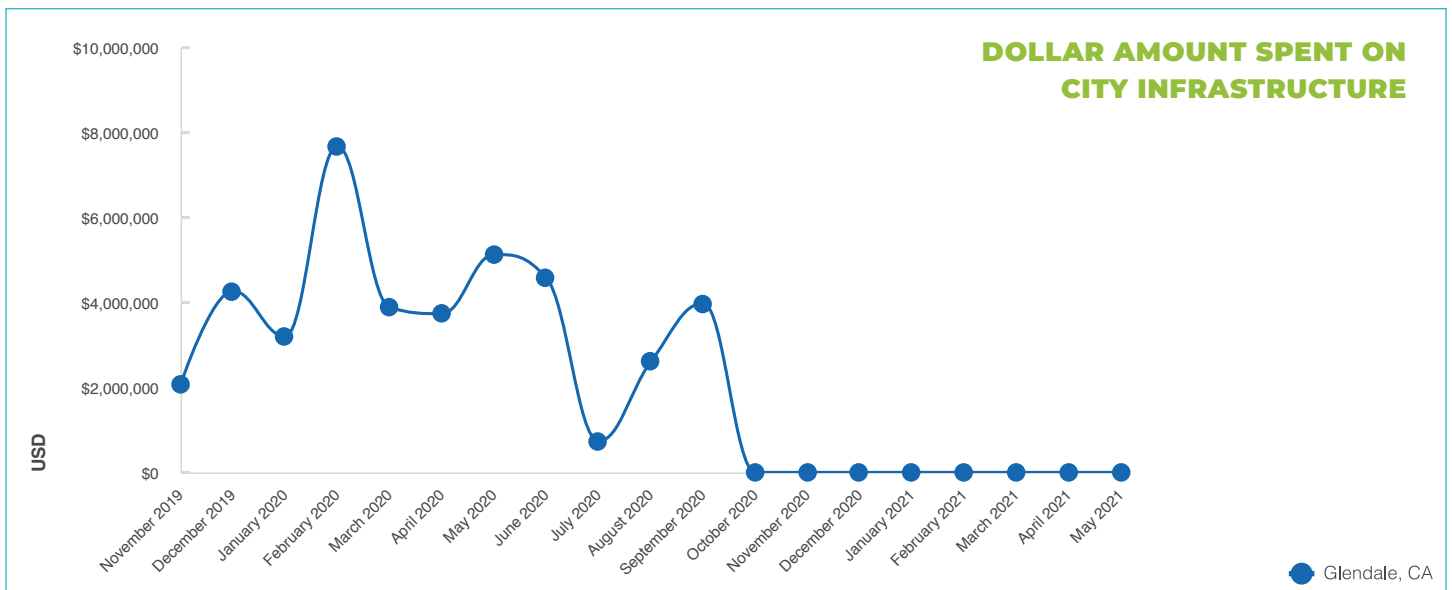
## WHAT IS IT?

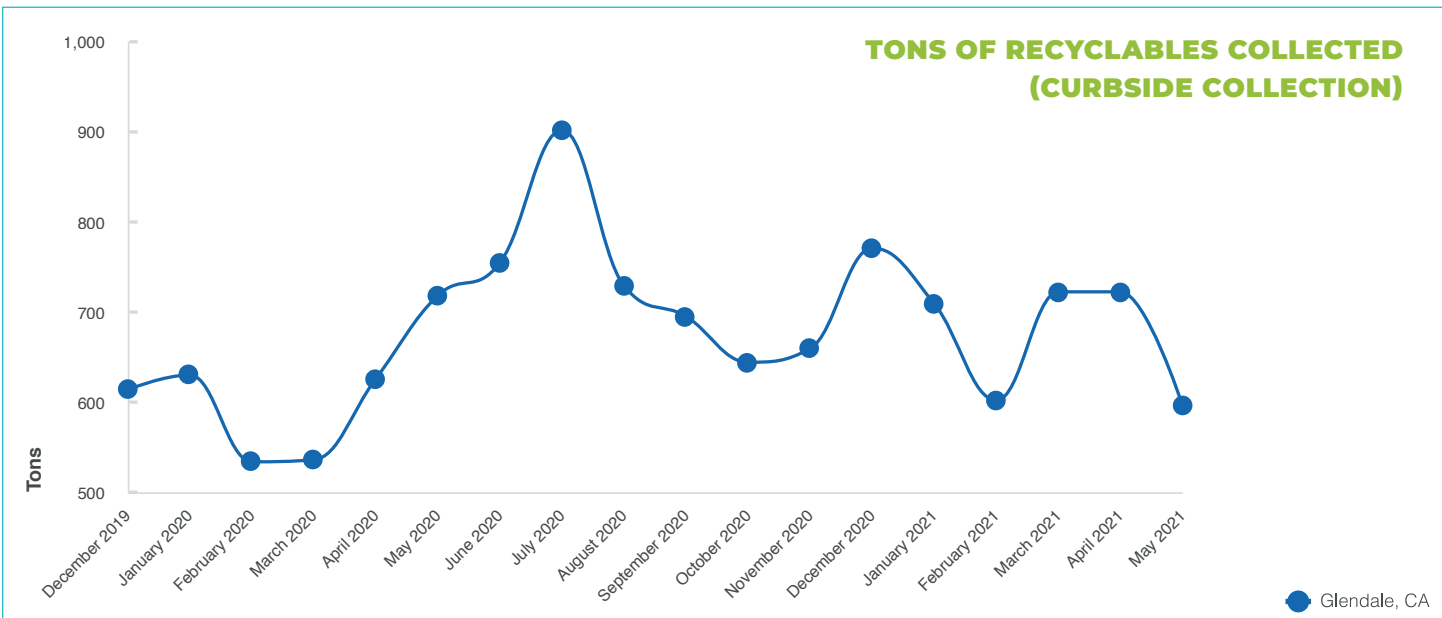
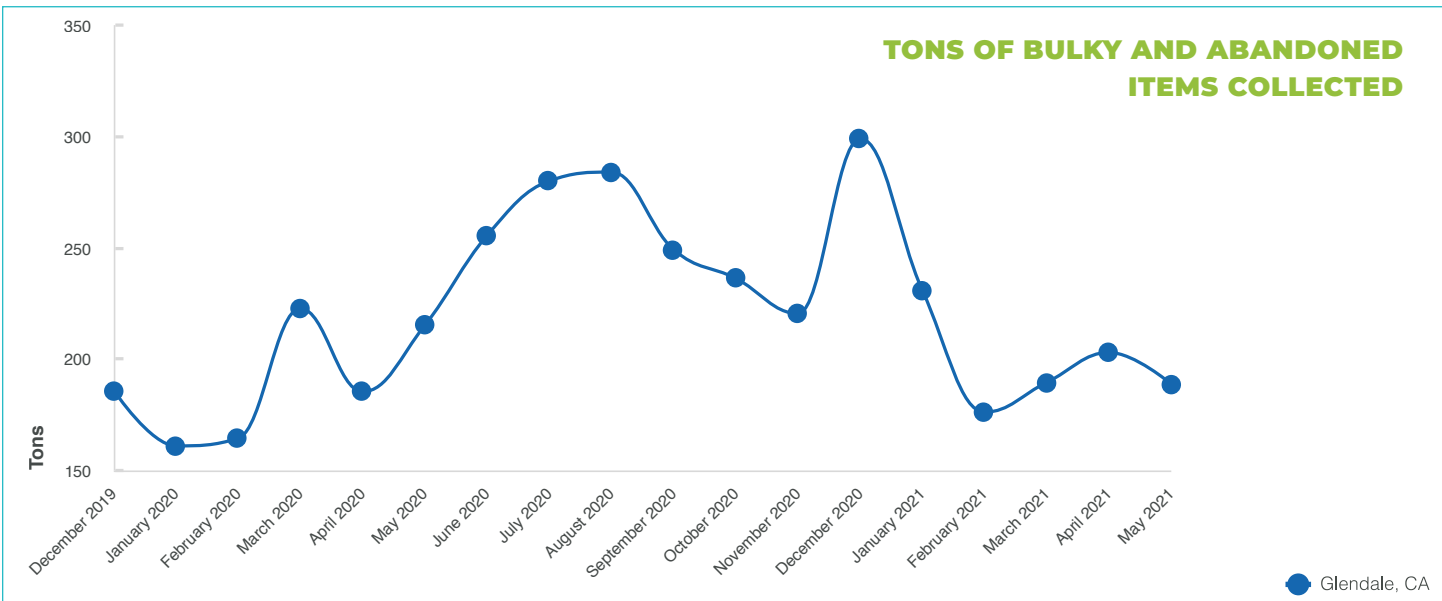
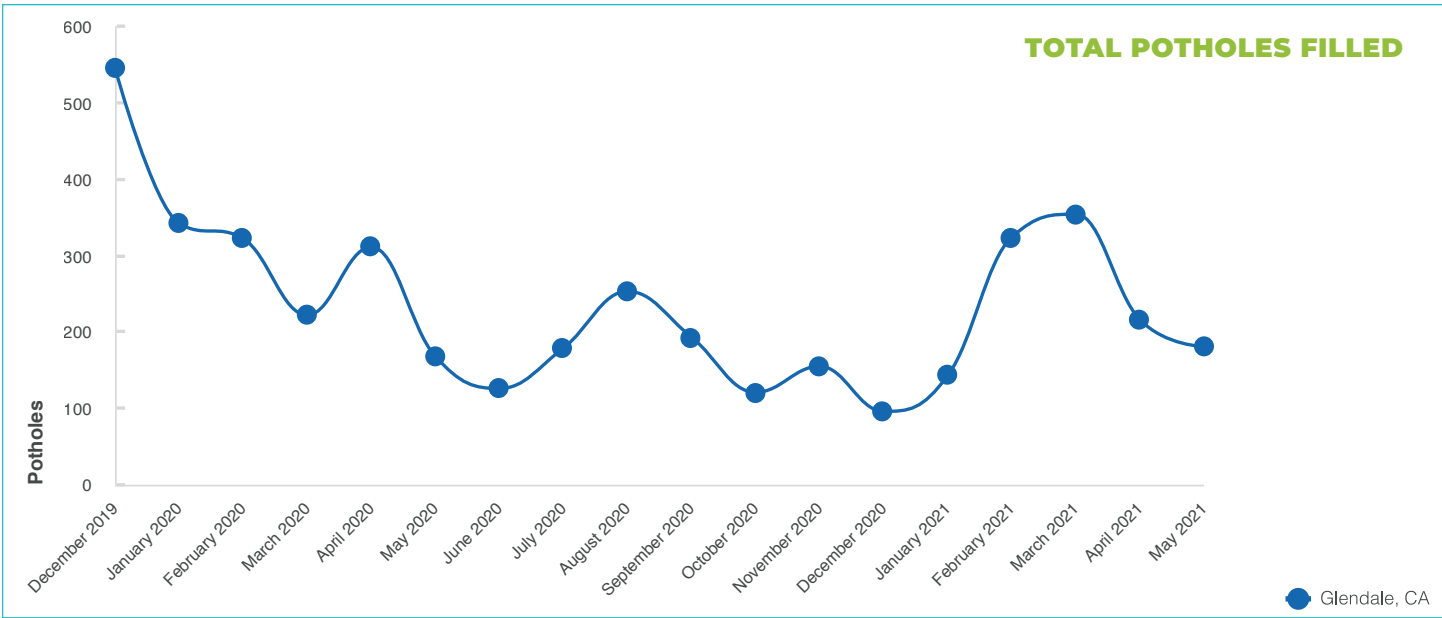
Infrastructure & Mobility provides safe, efficient, and reliable transportation and utility services.

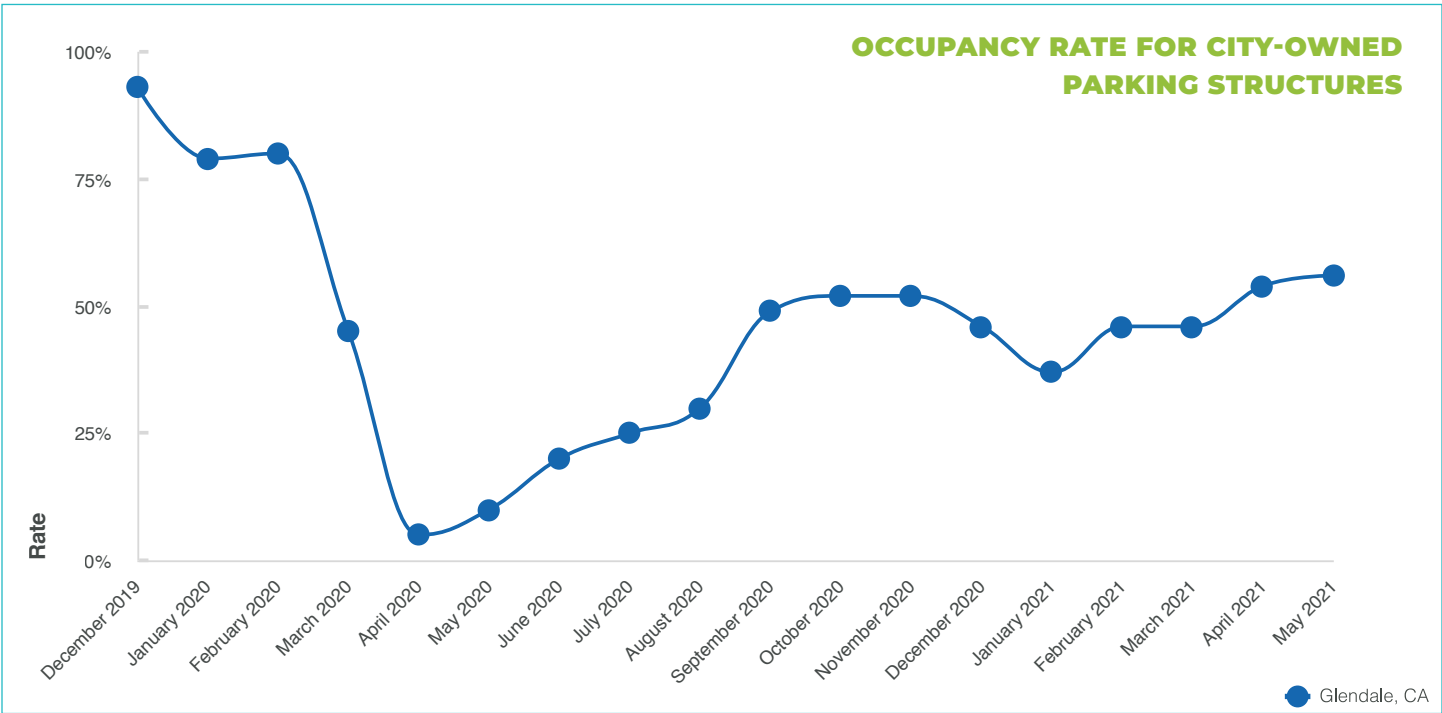
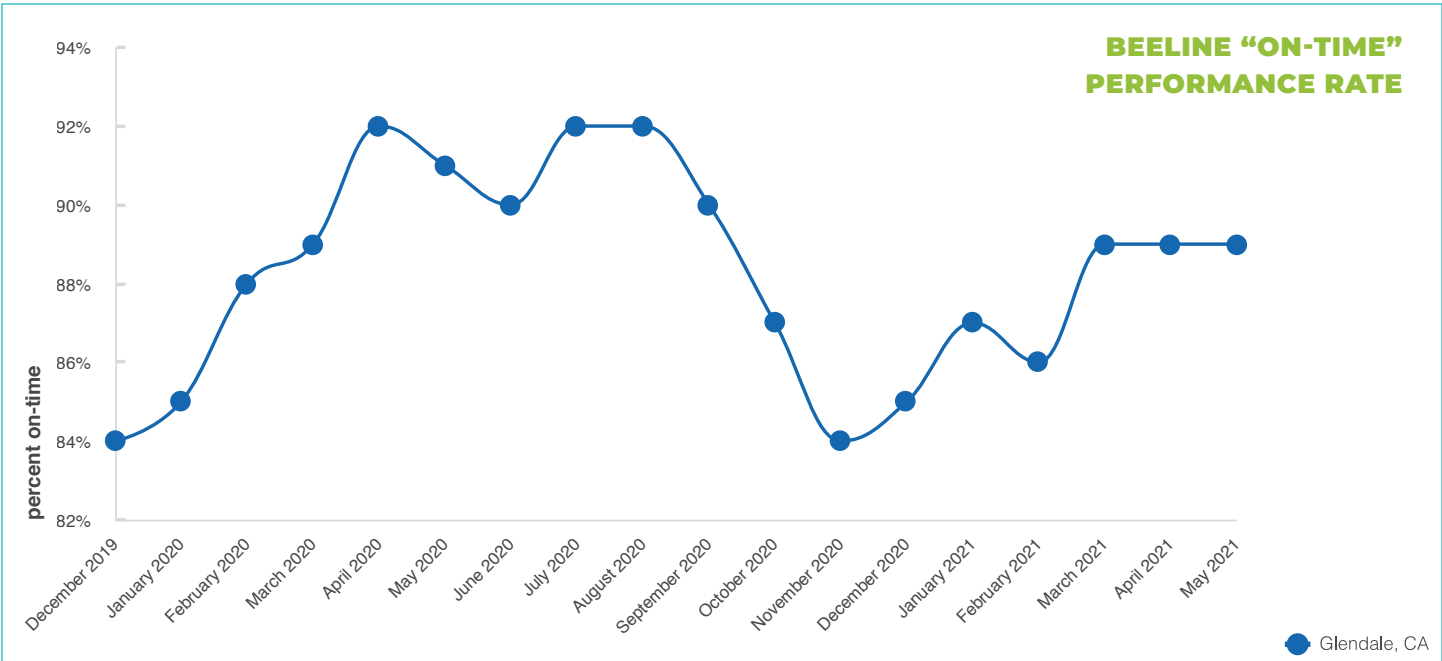
## WHY IT MATTERS

It ensures the basic needs of residents and visitors are met, while allowing them to get in and around the City with ease.

## KEY PERFORMANCE INDICATORS







# 2021

## INFRASTRUCTURE & MOBILITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Continued work on the Rossmoyne Substation Landscape Improvement Project in order to improve infrastructure.	- Glendale Water & Power
Upgraded the Glorietta Park Pump Station in order to improve infrastructure.	- Glendale Water & Power
Replaced all electrical equipment at the Wester Pump Station in order to improve infrastructure.	- Glendale Water & Power
Completed 91 power pole replacements and 150 transformer replacements in order to improve reliability of City services.	- Glendale Water & Power
Upgraded 1,440 streetlights to LED in order to improve the reliability of City services and the safety of the community.	- Glendale Water & Power
Resumed Greyhound operations at Glendale Transportation Center in order to provide mobility options for residents after the COVID-19 pandemic.	- Public Works
Completed improvements to the Doran Grade Separation project in order to improve infrastructure.	- Public Works
Completed the traffic engineering Management Center project and staff system training in order to improve traffic mobility and the safety of major regional arterial roads	- Public Works
Completed construction of the Pennsylvania Avenue Rehabilitation Project in order to improve infrastructure.	- Public Works
Completed construction of the Highland Avenue Rehabilitation Project in order to improve infrastructure.	- Public Works
Completed the San Fernando Road Rehabilitation Phase 3 project in order to improve City infrastructure.	- Public Works
Installed Bicycle-Friendly Grates on Canada Boulevard in order to improve mobility options for residents.	- Public Works
Completed the ADA Curb Ramp Installation, Sidewalk Repair, and Crack Seal Program in order to improve service and mobility for residents.	- Public Works

## INFRASTRUCTURE & MOBILITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Completed the Colorado and Columbus Avenue Rehabilitation Project in order to improve infrastructure.	- Public Works
Completed the Citywide Guardrail Upgrades Project in order to improve infrastructure and mobility options for residents.	- Public Works
Completed North Verdugo Road Traffic Signal Improvements and Dilemma Zone Detection and Rectangular Rapid Flashing Beacons (RRFB) in order to improve City infrastructure and mobility options for residents.	- Public Works
Installed curbside pick-up parking signs on metered blocks in order to improve infrastructure and mobility.	- Public Works
Completed coordination of the City's Al Fresco project in order to increase economic vibrancy during the COVID-19 pandemic.	- Public Works
Completed implementation of service changes to the Glendale Beeline in order to improve transit operations.	- Public Works
Developed plan for road repurposing study in order to evaluate traffic impacts and improve mobility options for residents.	- Public Works
Completed the Glendale Train Station First/Last Mile Improvement project in order to improve mobility options for residents.	- Public Works
Completed the Bus Rapid Transit (BRT) Project and engage community involvement in order to improve mobility options for residents.	- Public Works
Completed the first ever automated and GIS/GPS based Pavement Management Program for the entire City's street network in order to improve infrastructure.	- Public Works
Completed the construction of the Beeline Maintenance Facility which includes the Transit Center building and facilities yard in order to improve infrastructure and mobility.	- Public Works
Completed Verdugo Road Rehabilitation Project in order to improve infrastructure and mobility.	- Public Works

# 2022

## INFRASTRUCTURE & MOBILITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Execute a plan for seismic and functional upgrades of all 9 Fire stations in order to improve City facilities.	<ul style="list-style-type: none"> <li>- Fire</li> <li>- Public Works</li> </ul>
Complete addition of new water pipelines and 100% of replacements in order to improve water and power access for the community.	<ul style="list-style-type: none"> <li>- Glendale Water &amp; Power</li> </ul>
Fund 14 new water Capital Improvement Projects.	<ul style="list-style-type: none"> <li>- Glendale Water &amp; Power</li> </ul>
Complete review and entitlement process for Grayson Power Plant in order to optimize City infrastructure.	<ul style="list-style-type: none"> <li>- Glendale Water &amp; Power</li> <li>- City Attorney</li> </ul>
Continue work on upgrades, renovations, and replacements to City buildings and infrastructure.	<ul style="list-style-type: none"> <li>- Management Services</li> <li>- Public Works</li> </ul>
Continue improvements to the bus line in order to improve mobility options for residents.	<ul style="list-style-type: none"> <li>- Public Works</li> </ul>
Develop zero-emission plan for fleet in order to increase sustainability at City Hall.	<ul style="list-style-type: none"> <li>- Public Works</li> </ul>
Complete infrastructure improvement projects on time and under budget in order to provide quality infrastructure to residents.	<ul style="list-style-type: none"> <li>- Public Works</li> </ul>
Complete building repair and improvement projects on time and under budget in order to provide quality infrastructure to residents.	<ul style="list-style-type: none"> <li>- Public Works</li> </ul>
Complete pedestrian and bicycle transportation safety projects on time and under budget in order to improve safety outcomes for residents.	<ul style="list-style-type: none"> <li>- Public Works</li> </ul>



# 9. ARTS & CULTURE

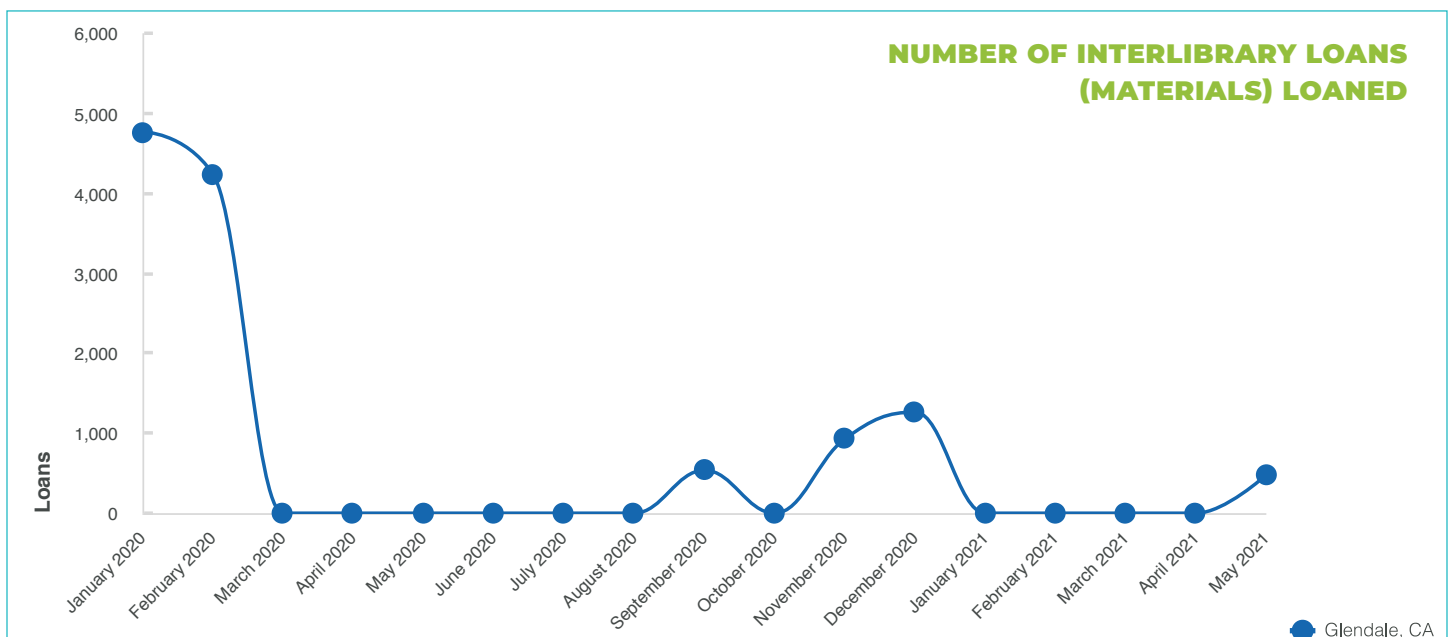
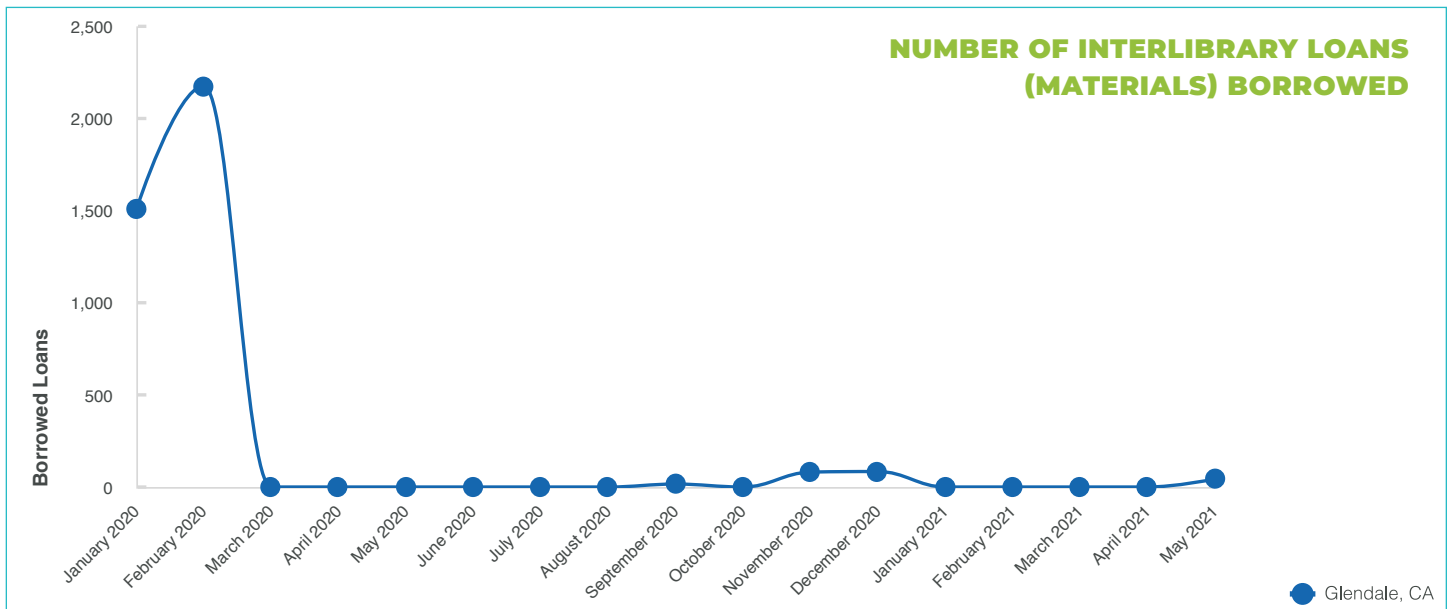
## WHAT IS IT?

Arts & Culture is access to a rich variety of artistic and cultural experiences.

## WHY IT MATTERS

It celebrates the community's diverse cultures, values, and heritage.

## KEY PERFORMANCE INDICATORS



# 2021

## ARTS & CULTURE

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Completed Armenian American Museum ground lease, project entitlements, and assisted with the processing of their Plan Check submission in order to provide a new cultural resource to the community.	- Community Development
Installed a temporary metal sculpture "Ride Like the Wind" by artist Cathy Hrenda at the Zarian Transportation Center in order to improve access to arts and culture within the City.	- Library, Arts & Culture
Launched virtual Brand 48 and other virtual gallery platforms including visuals of artwork and audio recordings of artist statements in order to promote arts and culture.	- Library, Arts & Culture
Launched six new installations at Adams Square Mini Park Gas Station in order to promote arts and culture.	- Library, Arts & Culture
Re-launched the Art Happens Anywhere ("AHA") Program in order to provide public art to the community and much needed funds to artist during the pandemic.	- Library, Arts & Culture
Launched inaugural Armenian Genocide Remembrance Month - Call for Artists, and sponsored 2 temporary art projects in order to promote art and culture in the City.	- Library, Arts & Culture
Presented an interactive, site specific animation at Glendale Central Library in order to make arts and culture accessible to the community.	- Library, Arts & Culture
Launched partnership with art consultant for iconic public art in order to promote arts and culture in the City.	- Library, Arts & Culture
Launched inaugural Black History Month - Call for Artists and sponsored 3 temporary art projects in addition to a panel discussion featuring Black artists.	- Library, Arts & Culture



# 2021

## ARTS & CULTURE

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Continued the Beyond the Box - Mural Art Program and sponsored 17 new utility box murals in order to promote art and culture in the City.	- Library, Arts & Culture
Launched temporary pop-up exhibit on Artsakh Ave. featuring She Loves Collective's "My Relic" art exhibit in order to commemorate the Armenian Genocide.	- Community Development - Library, Arts & Culture
Launched the Measure S: Support the Arts Grant Program in order to support arts organizations during the COVID-19 pandemic.	- Community Development - Library, Arts & Culture
Aired new story readings from Glendale Water & Power employees for DEVOTE program in order to promote arts and culture in the City.	- Glendale Water & Power - Library, Arts & Culture

# 2022

## ARTS & CULTURE

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Integrate pandemic service strategies with normal operations in order to increase library visits and program attendance.	- Library, Arts & Culture
Complete facility improvements at 50% of our locations.	- Library, Arts & Culture - Public Works



# 10. SUSTAINABILITY

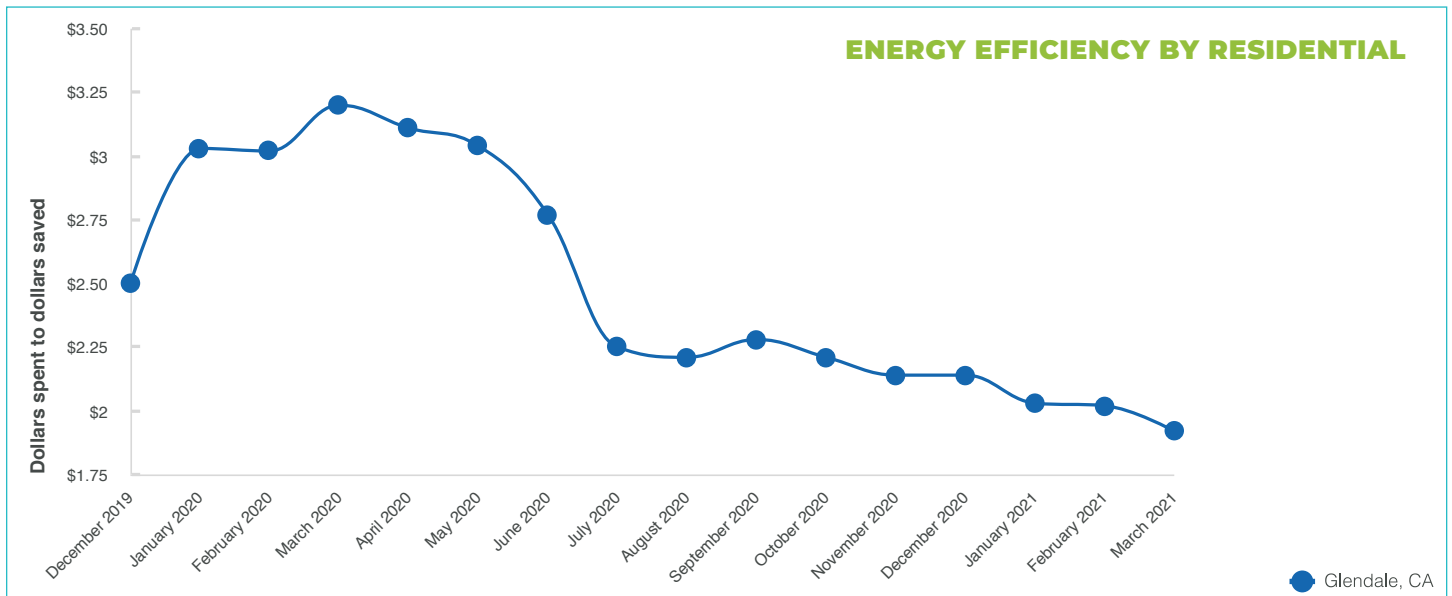
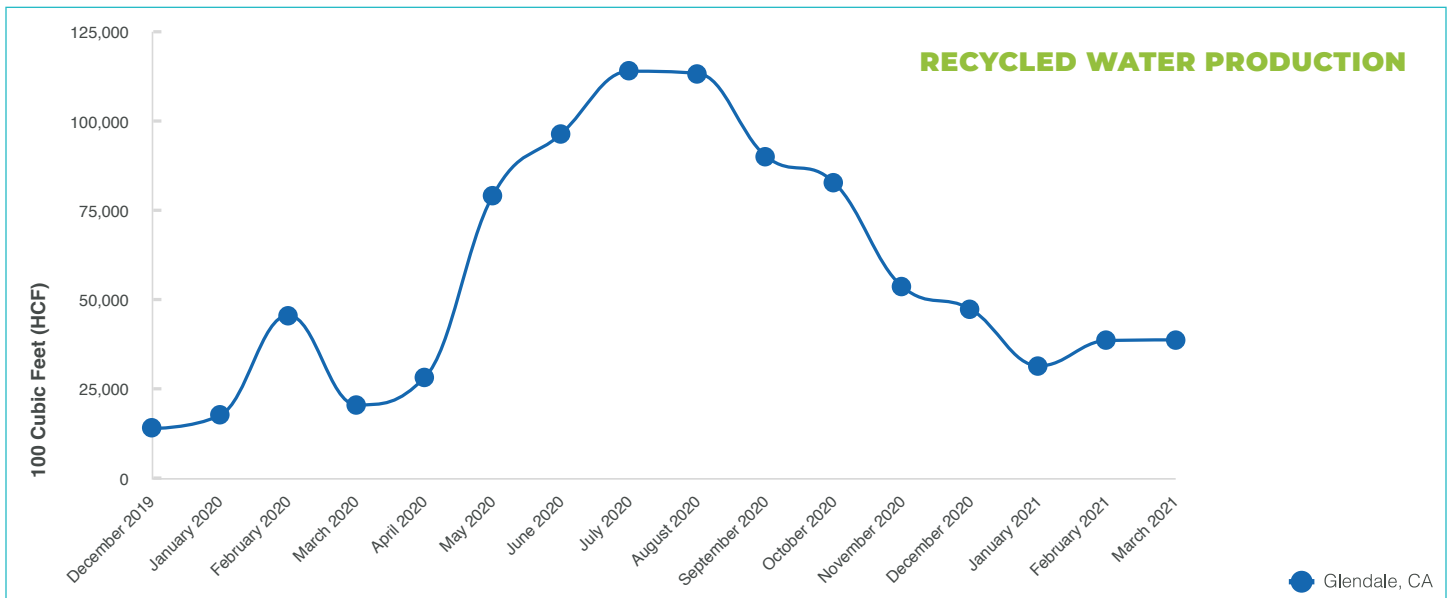
## WHAT IS IT?

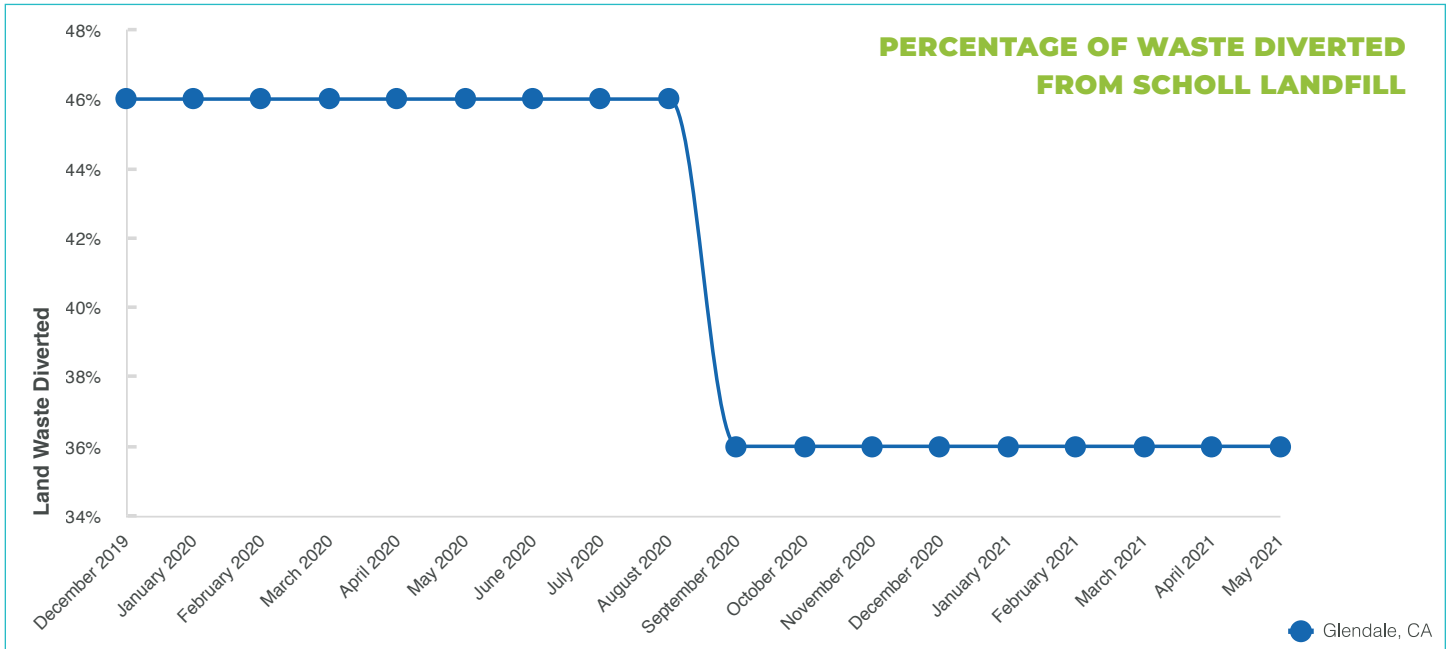
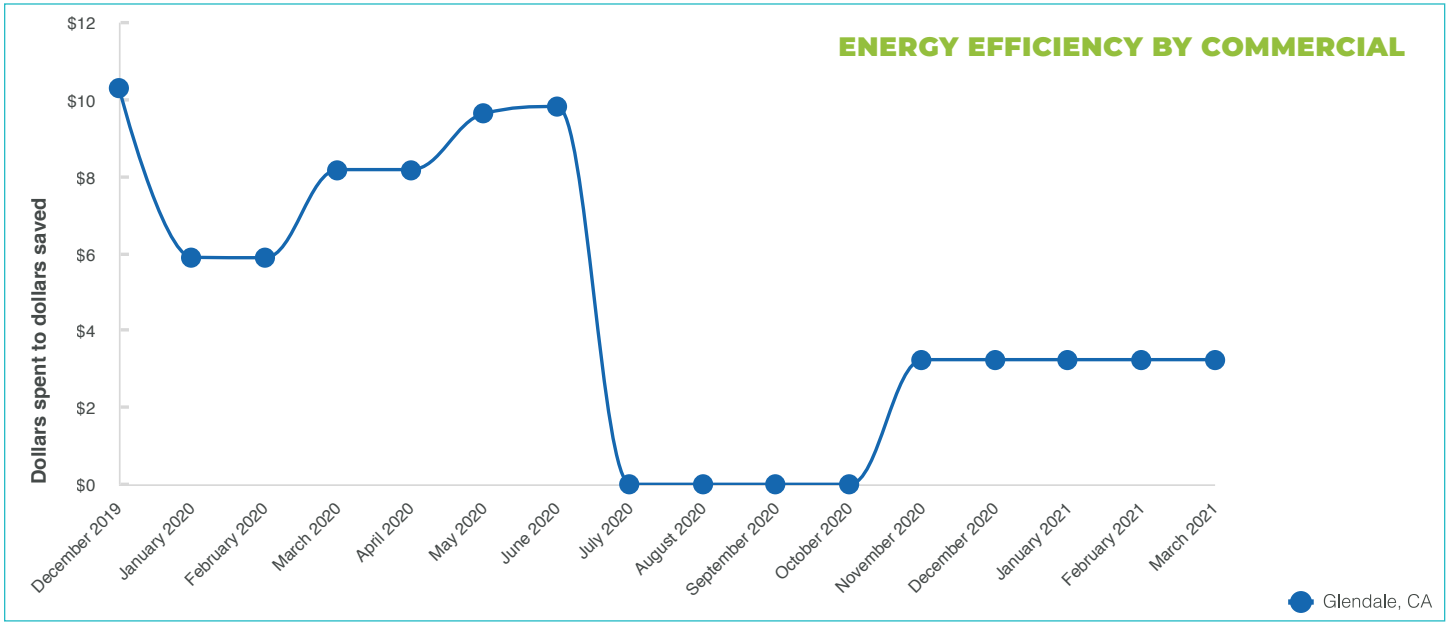
Sustainability is stewardship for the environment for today and the future.

## WHY IT MATTERS

It protects the quality of air, water, land, and other natural resources by conserving native ecosystems and minimizing human damage.

## KEY PERFORMANCE INDICATORS





# 2021

## SUSTAINABILITY

WHAT THE CITY HAS DONE	DEPARTMENTS INVOLVED
Developed “Green Zones” within the City’s park system by replacing gas-powered equipment with zero-emission, battery-powered equipment at 8 City parks.	- Community Services & Parks
Prohibited the sale of mylar or metallic balloons in order to improve the quality of life and environmental impacts in the City.	- Glendale Water & Power
Continued hiring additional consultants to assist with clean-energy projects in order to improve sustainability efforts in the City.	- Glendale Water & Power
Launched Glendale Water & Power’s first Clean Energy Program: Peak Savings, a demand response program for residential and commercial customers.	- Glendale Water & Power
Earned the Smart Energy Provider Designation for providing low-cost, quality, safe, and reliable electric service.	- Glendale Water & Power
Entered into three long term Clean Energy Power Purchase Agreements to provide Glendale with an additional 28 MW of sustainable energy over the next 25 years and increase our Renewable Energy Portfolio by 20%.	- Glendale Water & Power
Completed training with Bloomberg Philanthropies and developed ideas for organics recycling and food recovery in order to help the City achieve organics waste disposal reduction targets.	- Innovation, Performance & Audit
Launched the Sustainability Commission’s monthly campaign series on environmental issues in order to inspire and encourage sustainable living.	- Management Services
Developed plan for removal of in-ground fuel tanks in order to improve City infrastructure.	- Public Works
Completed management of disposal operations of the Scholl Canyon Landfill in order to improve City services.	- Public Works
Added 39 hybrid Police patrol vehicles and 5 compressed natural gas transit vehicles to the City’s fleet to improve efficiency and sustainability.	- Public Works

## SUSTAINABILITY

WHAT'S NEXT FOR THE CITY?	DEPARTMENTS INVOLVED
Replace gas-powered equipment with zero-emission, battery-powered equipment in order to expand "Green Zones" to all City parks.	- Community Services & Parks
Implement an Environmentally Preferred Purchasing Program in order to continue transparent business transactions.	- Finance - Management Services
Complete 4KV to 12KV conversion projects in order to improve energy sources in the City.	- Glendale Water & Power
Continue plan for 100% clean energy by 2045 in order to improve clean energy use.	- Glendale Water & Power - Management Services
Add two more Clean Energy programs to GWP's Clean Energy Programs Portfolio.	- Glendale Water & Power
Add seven new programs to support the adoption of electric vehicles in order to reach 100% clean energy by 2045.	- Glendale Water & Power
Further automate various onboarding and new hire processes to improve efficiency and eliminate paper, including an automated new-hire check-list process as well as virtual interviews.	- Human Resources
Continue work on clean energy programs in order to promote clean and renewable energy use.	- City Attorney - Glendale Water & Power
Launch GWP sponsored electric outreach/bookmobile in order to bring the library to those that cannot make it on their own due to personal or societal barriers.	- Library, Arts & Culture

# LOOKING AHEAD

In early 2019, the City hired a consultant and put in place a steering committee made up of City staff at various levels of the organization to help the City's leadership develop a long-term strategic plan. The impetus for the development of the strategic plan was predicated on the large budgetary reductions that took place beginning in 2011 with the Statewide elimination of redevelopment agencies. These reductions resulted in the City workforce being reduced by 20 percent. Although the workforce was reduced by 20 percent, the Glendale community continued to expect the same service level from the City. This situation encouraged City staff to review priorities and develop a long-term strategic plan.

In order to develop the plan, feedback was solicited from multiple stakeholders, such as City Council, City Executive Team, City Management Team, Steering Committee, and the public. The consultant interviewed individual Council members and incorporated public input via the 2018 Community Survey where residents rated their satisfaction levels with City services. Next, information was solicited from the City's Executive and Management Teams and the Steering Committee members.

Several subjects emerged from the input received from the various stakeholders with five areas emerging to the top of the list. The five themes were: Infrastructure, Housing, Mobility, Sustainability and Safety. These five Focus Areas are in support of the 10 City Council priorities. In order to easily recall these Focus Areas, each is named with a verb:

- **Build:**  
Modernize the City's infrastructure to reliably serve current and future needs.
- **House:**  
Maintain, preserve, and promote policies for diverse housing stock.
- **Move:**  
Develop multimodal mobility programs to reduce traffic congestion and strengthen regional interconnectivity.
- **Sustain:**  
Expand sustainability-focused policies while improving quality of life.
- **Protect:**  
Enhance the safety of the community.

Lastly, each Focus Area is further broken down into Goals, Action Steps, and Initiatives in order to provide actionable steps for City staff to follow in support of the City Council priorities. Progress on the development of new strategic themes was limited by the COVID-19 pandemic. Work will continue on the development of the Strategic Plan during this fiscal year.



ADOPTED BUDGET  
FY 2021 - 2022

**City of Glendale**  
**Summary of Revenues & Appropriations**  
**FY 2021-22 Adopted Budget**

	General Fund*	Special Revenue Funds	Debt Service Fund	Capital Projects Funds*	Enterprise Funds	Internal Service Funds	Total
<b>Revenues</b>							
Property Taxes	\$ 73,179,427	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 74,379,427
Sales Taxes	48,416,579	5,503,132	-	20,425,000	-	-	74,344,711
Utility Users Taxes	26,020,130	-	-	-	-	-	26,020,130
Occupancy & Other Taxes	15,608,055	6,500,000	-	-	-	-	22,108,055
Licenses & Permits	9,963,327	686,000	-	1,747,000	-	-	12,396,327
Revenue from Other Agencies	220,000	68,403,279	-	9,527,230	-	-	78,150,509
Charges for Services	16,022,828	22,548,998	-	4,500,000	319,714,342	102,637,264	465,423,432
Interfund Revenue	18,966,976	-	-	-	32,568,772	-	51,535,748
Fines & Forfeitures	3,005,000	1,500,000	-	-	-	-	4,505,000
Use of Money & Property	1,748,353	961,952	157,000	430,000	4,774,000	1,569,000	9,640,305
Misc & Non-Operating	1,525,250	1,743,386	-	-	14,160,717	120,000	17,549,353
Transfers from Other Funds	20,699,981	84,577	1,500,000	3,906,238	-	-	26,190,796
<b>Total Revenues</b>	<b>\$ 235,375,906</b>	<b>\$ 109,131,324</b>	<b>\$ 1,657,000</b>	<b>\$ 40,535,468</b>	<b>\$ 371,217,831</b>	<b>\$ 104,326,264</b>	<b>\$ 862,243,793</b>
<b>Appropriations</b>							
Salaries & Benefits	\$ 197,068,163	\$ 18,546,003	\$ -	\$ 124,515	\$ 64,552,534	\$ 20,733,695	\$ 301,024,910
Maintenance & Operation	56,614,055	95,356,356	2,998,150	6,450,485	313,008,403	93,722,046	568,149,495
Capital Outlay	117,882	3,265,000	-	-	7,297,600	6,853,072	17,533,554
Capital Improvement	-	3,986,734	-	26,415,000	29,260,000	-	59,661,734
Transfers to Other Funds	1,584,577	-	-	3,906,238	20,699,981	-	26,190,796
<b>Total Appropriations</b>	<b>\$ 255,384,677</b>	<b>\$ 121,154,093</b>	<b>\$ 2,998,150</b>	<b>\$ 36,896,238</b>	<b>\$ 434,818,518</b>	<b>\$ 121,308,813</b>	<b>\$ 972,560,489</b>
<b>Net Surplus/ (Use of Fund Balance)</b>	<b>\$ (20,008,771)**</b>	<b>\$ (12,022,769)</b>	<b>\$ (1,341,150)</b>	<b>\$ 3,639,230</b>	<b>\$ (63,600,687)</b>	<b>\$ (16,982,549)</b>	<b>\$ (110,316,696)</b>

Notes:

\* Includes Measure S revenues and appropriations.

\*\* Does not include resources for Economic Development Use of Assigned Fund Balance (\$536K), GSA net Loan Repayment (\$1.47 million), and ARPA Funds (\$14.0 million).



**City of Glendale**  
**Summary of Appropriations By Department**  
**For the Years Ending June 30**

	Actual*		Adopted*		Revised*		Adopted*
	2019-20		2020-21		2020-21		2021-22
Administrative Services - Finance**	\$ 5,695,622	\$	6,469,541	\$	6,237,541	\$	7,330,439
City Attorney	11,168,961		12,940,245		12,826,978		13,746,081
City Clerk	1,396,333		1,105,719		1,101,219		1,141,477
City Treasurer	849,389		940,779		937,779		972,467
Community Development	79,560,146		78,640,870		77,462,377		77,447,074
Community Services & Parks	30,401,125		34,135,330		45,381,270		36,746,441
Fire	67,542,786		71,429,617		72,049,980		76,272,336
Glendale Water & Power	287,261,287		328,950,003		338,467,078		366,307,824
Human Resources	56,657,165		53,890,317		53,842,095		54,224,212
Information Services	23,030,726		26,623,662		23,648,931		28,680,238
Innovation, Performance & Audit**	1,305,439		1,423,371		1,420,871		-
Library, Arts & Culture	10,972,401		11,503,869		11,447,273		16,529,079
Management Services**	6,628,648		6,092,940		6,196,940		6,442,381
Police	93,418,116		100,355,920		101,389,634		106,896,480
Public Works	133,378,886		169,176,891		170,957,808		179,333,145
Non-Departmental***	-		(5,000,000)		(5,000,000)		(5,000,000)
Transfers****	8,254,880		8,104,388		6,462,364		5,490,815
<b>GRAND TOTAL</b>	<b>\$ 817,521,910</b>	<b>\$</b>	<b>906,783,463</b>	<b>\$</b>	<b>924,830,138</b>	<b>\$</b>	<b>972,560,489</b>

Notes:

- \* Includes Measure S appropriations.
- \*\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.
- \*\*\* Vacancy Savings were incorporated in the FY 2020-21 and FY 2021-22 adopted budget.
- \*\*\*\* Transfers category reflects all transfers appropriated in non-departmental categories. There are transfers appropriated in other department cost centers that are reflected under the respective department (Public Works and Glendale Water & Power).

**City of Glendale**  
**Summary of Appropriations By Department/Fund**  
**For The Year Ending June 30**

	Actual** 2019-20	Adopted** 2020-21	Revised** 2020-21	Adopted** 2021-22
<b>Administrative Services - Finance*</b>				
1010 - General Fund	\$ 5,695,622	\$ 6,469,541	\$ 6,237,541	\$ 7,330,439
<b>Administrative Services - Finance Total</b>	<b>\$ 5,695,622</b>	<b>\$ 6,469,541</b>	<b>\$ 6,237,541</b>	<b>\$ 7,330,439</b>
<b>City Attorney</b>				
1010 - General Fund	\$ 4,289,291	\$ 4,591,037	\$ 4,489,939	\$ 4,634,712
6120 - Liability Insurance Fund	6,879,670	8,349,208	8,337,039	9,111,369
<b>City Attorney Total</b>	<b>\$ 11,168,961</b>	<b>\$ 12,940,245</b>	<b>\$ 12,826,978</b>	<b>\$ 13,746,081</b>
<b>City Clerk</b>				
1010 - General Fund	\$ 1,396,333	\$ 1,105,719	\$ 1,101,219	\$ 1,141,477
<b>City Clerk Total</b>	<b>\$ 1,396,333</b>	<b>\$ 1,105,719</b>	<b>\$ 1,101,219</b>	<b>\$ 1,141,477</b>
<b>City Treasurer</b>				
1010 - General Fund	\$ 849,389	\$ 940,779	\$ 937,779	\$ 972,467
<b>City Treasurer Total</b>	<b>\$ 849,389</b>	<b>\$ 940,779</b>	<b>\$ 937,779</b>	<b>\$ 972,467</b>
<b>Community Development</b>				
1010 - General Fund	\$ 16,067,625	\$ 27,165,097	\$ 24,444,124	\$ 19,791,089
2020 - Housing Assistance Fund	36,606,744	40,914,217	41,298,574	41,731,499
2030 - Home Grant Fund	280,906	1,494,601	1,494,601	1,527,627
2090 - Affordable Housing Trust Fund	58,533	737,440	737,440	120,235
2120 - BEGIN Affordable Homeownership Fund	-	10,000	10,000	10,000
2130 - Low&Mod Income Housing Asset Fund	5,662,184	1,943,024	3,087,493	3,915,436
2160 - Miscellaneous Grant Fund	211,093	10,000	23,654	-
2250 - 2011 TABs Housing Fund	7,600,000	-	-	-
2510 - Air Quality Improvement Fund	185,268	366,491	366,491	351,188
4010 - Capital Improvement Fund	384,049	-	-	800,000
4011 - Measure S CIP Fund	12,134,049	6,000,000	6,000,000	9,000,000
4090 - CIP Reimbursement Fund	191,574	-	-	-
4100 - San Fernando Corridor Tax Share Fund	178,122	-	-	200,000
<b>Community Development Total</b>	<b>\$ 79,560,146</b>	<b>\$ 78,640,870</b>	<b>\$ 77,462,377</b>	<b>\$ 77,447,074</b>
<b>Community Services &amp; Parks</b>				
1010 - General Fund	\$ 16,132,023	\$ 17,972,815	\$ 19,886,241	\$ 19,182,199
2010 - CDBG Fund	1,379,294	1,997,476	3,613,294	1,894,069
2040 - Continuum of Care Grant Fund	1,925,185	144,835	2,781,205	-
2050 - Emergency Solutions Grant Fund	252,243	165,131	3,269,992	170,350
2060 - Workforce Innovation & Opportunity Act	4,619,847	6,747,837	7,764,643	6,772,517
2110 - Glendale Youth Alliance Fund	2,310,041	2,795,660	2,795,660	2,885,500
2160 - Miscellaneous Grant Fund	817,809	1,128,253	1,187,219	452,840
2240 - Measure H Fund	143,244	-	250,964	100,000
2700 - Nutritional Meals Grant Fund	535,083	437,323	1,286,127	463,966
4010 - Capital Improvement Fund	1,939,693	825,000	525,000	900,000
4011 - Measure S CIP Fund	-	1,000,000	1,000,000	3,625,000
4050 - Parks Mitigation Fee Fund	302,527	-	(75)***	-
4090 - CIP Reimbursement Fund	44,135	-	-	-
4130 - Measure A Fund	-	921,000	1,021,000	300,000
<b>Community Services &amp; Parks Total</b>	<b>\$ 30,401,125</b>	<b>\$ 34,135,330</b>	<b>\$ 45,381,270</b>	<b>\$ 36,746,441</b>

**City of Glendale**  
**Summary of Appropriations By Department/Fund**  
**For The Year Ending June 30**

	Actual** 2019-20	Adopted** 2020-21	Revised** 2020-21	Adopted** 2021-22
<b>Fire</b>				
1010 - General Fund	\$ 59,419,291	\$ 62,884,555	\$ 62,868,855	\$ 67,775,248
2190 - Hazardous Disposal Fund	1,701,254	1,876,888	1,858,056	1,959,854
2650 - Fire Grant Fund	332,158	-	720,395	-
2660 - Fire Mutual Aid Fund	513,022	750,000	750,000	773,819
4010 - Capital Improvement Fund	120,592	-	(50,000)***	-
4090 - CIP Reimbursement Fund	328,134	-	-	-
5800 - Fire Communication Fund	5,128,335	5,918,174	5,902,674	5,763,415
<b>Fire Total</b>	<b>\$ 67,542,786</b>	<b>\$ 71,429,617</b>	<b>\$ 72,049,980</b>	<b>\$ 76,272,336</b>
<b>Glendale Water &amp; Power</b>				
2910 - Electric Public Benefit Fund	\$ 5,860,073	\$ 8,794,842	\$ 8,788,776	\$ 8,767,161
5400 - Fiber Optic Fund	61,915	155,800	155,800	169,497
5810 - Electric Surplus Fund	19,353,491	-	-	-
5820 - Electric Works Revenue Fund	200,565,202	246,510,755	253,096,475	274,455,944
5830 - Electric Depreciation Fund	-	8,095,348	7,869,524	11,924,680
5850 - Electric Customer Paid Capital Fund	-	2,000,000	2,000,000	2,000,000
5860 - Energy Cost Adjustment Charge Fund	9,147,320	-	-	-
5870 - Regulatory Adjustment Charge Fund	110,995	-	-	-
5880 - Electric Customer Repair Fund	-	50,000	50,000	50,000
5920 - Water Works Revenue Fund	52,134,558	55,044,506	54,982,409	56,027,422
5930 - Water Depreciation Fund	-	6,923,752	10,149,094	11,588,120
5950 - Water Customer Paid Capital Fund	-	1,275,000	1,275,000	1,275,000
5980 - Water Customer Repair Fund	27,734	100,000	100,000	50,000
<b>Glendale Water &amp; Power Total</b>	<b>\$ 287,261,287</b>	<b>\$ 328,950,003</b>	<b>\$ 338,467,078</b>	<b>\$ 366,307,824</b>
<b>Human Resources</b>				
1010 - General Fund	\$ 2,998,276	\$ 3,285,169	\$ 3,242,705	\$ 3,322,353
6100 - Unemployment Insurance Fund	290,847	100,184	100,184	360,541
6140 - Compensation Insurance Fund	21,843,595	16,110,756	16,104,998	17,229,291
6150 - Dental Insurance Fund	1,312,424	1,415,382	1,415,382	1,249,529
6160 - Medical Insurance Fund	22,011,104	26,012,890	26,012,890	25,283,520
6170 - Vision Insurance Fund	203,706	248,754	248,754	215,040
6400 - Employee Benefits Fund	6,511,791	5,059,267	5,059,267	4,785,640
6410 - RHSP Benefits Fund	872,722	1,045,650	1,045,650	1,021,028
6420 - Post Employment Benefits Fund	612,701	612,265	612,265	757,270
<b>Human Resources Total</b>	<b>\$ 56,657,165</b>	<b>\$ 53,890,317</b>	<b>\$ 53,842,095</b>	<b>\$ 54,224,212</b>
<b>Information Services</b>				
6030 - ISD Infrastructure Fund	\$ 10,233,076	\$ 11,514,930	\$ 8,869,030	\$ 12,351,983
6040 - ISD Applications Fund	7,149,212	9,019,134	8,506,334	8,989,889
6600 - ISD Wireless Fund	5,648,438	6,089,598	6,273,567	7,338,366
<b>Information Services Total</b>	<b>\$ 23,030,726</b>	<b>\$ 26,623,662</b>	<b>\$ 23,648,931</b>	<b>\$ 28,680,238</b>
<b>Innovation, Performance &amp; Audit*</b>				
1010 - General Fund	\$ 1,305,439	\$ 1,423,371	\$ 1,420,871	\$ -
<b>Innovation, Performance &amp; Audit Total</b>	<b>\$ 1,305,439</b>	<b>\$ 1,423,371</b>	<b>\$ 1,420,871</b>	<b>\$ -</b>

**City of Glendale**  
**Summary of Appropriations By Department/Fund**  
**For The Year Ending June 30**

	Actual** 2019-20	Adopted** 2020-21	Revised** 2020-21	Adopted** 2021-22
<b>Library, Arts &amp; Culture</b>				
1010 - General Fund	\$ 10,582,172	\$ 11,042,403	\$ 11,072,403	\$ 11,361,198
2100 - Urban Art Fund	79,398	269,000	269,000	1,661,972
2750 - Library Fund	233,432	192,466	218,870	205,909
4010 - Capital Improvement Fund	4,772	-	(150,000)***	-
4011 - Measure S CIP Fund	-	-	-	2,500,000
4070 - Library Mitigation Fee Fund	72,628	-	37,000	800,000
<b>Library, Arts &amp; Culture Total</b>	<b>\$ 10,972,401</b>	<b>\$ 11,503,869</b>	<b>\$ 11,447,273</b>	<b>\$ 16,529,079</b>
<b>Management Services*</b>				
1010 - General Fund	\$ 5,265,247	\$ 5,989,420	\$ 6,093,420	\$ 6,442,381
2160 - Miscellaneous Grant Fund	82,815	-	-	-
2800 - Cable Access Fund	1,280,586	103,520	103,520	-
<b>Management Services Total</b>	<b>\$ 6,628,648</b>	<b>\$ 6,092,940</b>	<b>\$ 6,196,940</b>	<b>\$ 6,442,381</b>
<b>Police</b>				
1010 - General Fund	\$ 88,296,560	\$ 93,800,796	\$ 93,770,796	\$ 100,048,648
2600 - Asset Forfeiture Fund	58,930	663,103	713,103	605,962
2610 - Police Special Grants Fund	1,014,233	725,000	1,738,714	955,000
2620 - Supplemental Law Enforcement Fund	244,395	470,000	470,000	400,000
3031 - Police Bldg 2019 Lease Rev Ref Fund	2,994,317	2,994,900	2,994,900	2,998,150
6020 - Joint Air Support Fund	809,681	1,702,121	1,702,121	1,888,720
<b>Police Total</b>	<b>\$ 93,418,116</b>	<b>\$ 100,355,920</b>	<b>\$ 101,389,634</b>	<b>\$ 106,896,480</b>
<b>Public Works</b>				
1010 - General Fund	\$ 14,628,892	\$ 15,582,091	\$ 15,242,441	\$ 16,797,889
2160 - Miscellaneous Grant Fund	797,938	-	20,000	-
2210 - Parking Fund	8,902,776	13,371,720	13,362,720	11,834,147
2220 - Measure M Local Return Fund	592,540	19,547	266,718	1,234,723
2230 - Measure M Subregional Fund	4,027,457	-	-	832,051
2260 - Measure W Fund	236,098	1,260,000	1,260,000	1,661,487
2530 - San Fernando Landscape District Fund	47,617	74,800	85,000	95,500
2540 - Measure R Local Return Fund	5,308,240	-	40,000	4,306,204
2550 - Measure R Regional Return Fund	2,592,713	2,850,000	5,640,411	2,483,334
2560 - Transit Prop A Local Fund	3,732,168	4,262,808	4,262,808	5,748,375
2570 - Transit Prop C Local Fund	2,789,734	6,739,967	6,739,967	3,816,816
2580 - Transit Utility Fund	8,706,825	13,354,854	13,392,704	13,416,552
4010 - Capital Improvement Fund	1,784,390	699,000	70,666	350,000
4011 - Measure S CIP Fund	83,818	-	-	5,300,000
4020 - State Gas Tax Fund	5,837,869	10,085,000	10,927,780	9,215,000
4090 - CIP Reimbursement Fund	5,269,422	550,000	2,006,700	-
5250 - Sewer Fund	20,133,635	40,992,075	38,974,019	34,485,397
5300 - Refuse Disposal Fund	25,459,785	31,368,946	31,361,946	37,029,043
6010 - Fleet Management Fund	13,628,659	17,206,717	17,244,562	19,789,431
6070 - Building Maintenance Fund	8,818,311	10,759,366	10,059,366	10,937,196
<b>Public Works Total</b>	<b>\$ 133,378,886</b>	<b>\$ 169,176,891</b>	<b>\$ 170,957,808</b>	<b>\$ 179,333,145</b>
<b>Non-Departmental****</b>				
1010 - General Fund	\$ -	\$ (5,000,000)	\$ (5,000,000)	\$ (5,000,000)
<b>Non-Departmental Total</b>	<b>\$ -</b>	<b>\$ (5,000,000)</b>	<b>\$ (5,000,000)</b>	<b>\$ (5,000,000)</b>

**City of Glendale**  
**Summary of Appropriations By Department/Fund**  
**For The Year Ending June 30**

	Actual** 2019-20	Adopted** 2020-21	Revised** 2020-21	Adopted** 2021-22
<b>Transfers*****</b>				
1010 - General Fund	\$ 3,694,880	\$ 3,226,601	\$ 1,584,577	\$ 1,584,577
4010 - Capital Improvement Fund	4,560,000	4,877,787	4,877,787	3,906,238
<b>Transfers Total</b>	<b>\$ 8,254,880</b>	<b>\$ 8,104,388</b>	<b>\$ 6,462,364</b>	<b>\$ 5,490,815</b>
<b>GRAND TOTAL</b>	<b>\$ 817,521,910</b>	<b>\$ 906,783,463</b>	<b>\$ 924,830,138</b>	<b>\$ 972,560,489</b>

Notes:

\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.

\*\* Includes Measure S appropriations.

\*\*\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction in the budget is resulting in a negative appropriation since the original source is not reflected.

\*\*\*\* Vacancy Savings were incorporated in the FY 2020-21 and FY 2021-22 adopted budget.

\*\*\*\*\* Transfers category reflects all transfers appropriated in non-departmental categories. There are transfers appropriated in other department cost centers that are reflected under the respective department (Public Works and Glendale Water & Power).

**City of Glendale**  
**Summary of Appropriations By Fund Type**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
1010 - General Fund*				
Administrative Services - Finance***	\$ 5,695,622	\$ 6,469,541	\$ 6,237,541	\$ 7,330,439
City Attorney	4,289,291	4,591,037	4,489,939	4,634,712
City Clerk	1,396,333	1,105,719	1,101,219	1,141,477
City Treasurer	849,389	940,779	937,779	972,467
Community Development	16,067,625	27,165,097	24,444,124	19,791,089
Community Services & Parks	16,132,023	17,972,815	19,886,241	19,182,199
Fire	59,419,291	62,884,555	62,868,855	67,775,248
Human Resources	2,998,276	3,285,169	3,242,705	3,322,353
Innovation Performance & Audit***	1,305,439	1,423,371	1,420,871	-
Library Arts & Culture	10,582,172	11,042,403	11,072,403	11,361,198
Management Services***	5,265,247	5,989,420	6,093,420	6,442,381
Police	88,296,560	93,800,796	93,770,796	100,048,648
Public Works	14,628,892	15,582,091	15,242,441	16,797,889
Non-Departmental****	-	(5,000,000)	(5,000,000)	(5,000,000)
Transfers	3,694,880	3,226,601	1,584,577	1,584,577
<b>General Fund Total</b>	<b>\$ 230,621,038</b>	<b>\$ 250,479,395</b>	<b>\$ 247,392,912</b>	<b>\$ 255,384,677</b>
<b>Special Revenue</b>				
2010 - CDBG Fund	\$ 1,379,294	\$ 1,997,476	\$ 3,613,294	\$ 1,894,069
2020 - Housing Assistance Fund	36,606,744	40,914,217	41,298,574	41,731,499
2030 - Home Grant Fund	280,906	1,494,601	1,494,601	1,527,627
2040 - Continuum of Care Grant Fund	1,925,185	144,835	2,781,205	-
2050 - Emergency Solutions Grant Fund	252,243	165,131	3,269,992	170,350
2060 - Workforce Innov. & Opportunity Act	4,619,847	6,747,837	7,764,643	6,772,517
2090 - Affordable Housing Trust Fund	58,533	737,440	737,440	120,235
2100 - Urban Art Fund	79,398	269,000	269,000	1,661,972
2110 - Glendale Youth Alliance Fund	2,310,041	2,795,660	2,795,660	2,885,500
2120 - BEGIN Affordable Homeownership	-	10,000	10,000	10,000
2130 - Low&Mod Income Housing Asset Fund	5,662,184	1,943,024	3,087,493	3,915,436
2160 - Miscellaneous Grant Fund	1,909,655	1,138,253	1,230,873	452,840
2190 - Hazardous Disposal Fund	1,701,254	1,876,888	1,858,056	1,959,854
2210 - Parking Fund	8,902,776	13,371,720	13,362,720	11,834,147
2220 - Measure M Local Return Fund	592,540	19,547	266,718	1,234,723
2230 - Measure M Subregional Return Fund	4,027,457	-	-	832,051
2240 - Measure H Fund	143,244	-	250,964	100,000
2250 - 2011 TABs Housing Fund	7,600,000	-	-	-
2260 - Measure W Fund	236,098	1,260,000	1,260,000	1,661,487
2510 - Air Quality Improvement Fund	185,268	366,491	366,491	351,188
2530 - San Fernando Landscape District Fund	47,617	74,800	85,000	95,500
2540 - Measure R Local Return Fund	5,308,240	-	40,000	4,306,204
2550 - Measure R Regional Return Fund	2,592,713	2,850,000	5,640,411	2,483,334
2560 - Transit Prop A Local Fund	3,732,168	4,262,808	4,262,808	5,748,375
2570 - Transit Prop C Local Fund	2,789,734	6,739,967	6,739,967	3,816,816
2580 - Transit Utility Fund	8,706,825	13,354,854	13,392,704	13,416,552
2600 - Asset Forfeiture Fund	58,930	663,103	713,103	605,962
2610 - Police Special Grants Fund	1,014,233	725,000	1,738,714	955,000
2620 - Supplemental Law Enforcement Fund	244,395	470,000	470,000	400,000
2650 - Fire Grant Fund	332,158	-	720,395	-

**City of Glendale**  
**Summary of Appropriations By Fund Type**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
2660 - Fire Mutual Aid Fund	513,022	750,000	750,000	773,819
2700 - Nutritional Meals Grant Fund	535,083	437,323	1,286,127	463,966
2750 - Library Fund	233,432	192,466	218,870	205,909
2800 - Cable Access Fund	1,280,586	103,520	103,520	-
2910 - Electric Public Benefit Fund	5,860,073	8,794,842	8,788,776	8,767,161
<b>Special Revenue Total</b>	<b>\$ 111,721,877</b>	<b>\$ 114,670,803</b>	<b>\$ 130,668,118</b>	<b>\$ 121,154,093</b>
<b>Debt Service</b>				
3031 - Police Bldg 2019 Lease Rev Ref Fund	\$ 2,994,317	\$ 2,994,900	\$ 2,994,900	\$ 2,998,150
<b>Debt Service Total</b>	<b>\$ 2,994,317</b>	<b>\$ 2,994,900</b>	<b>\$ 2,994,900</b>	<b>\$ 2,998,150</b>
<b>Capital Projects</b>				
4010 - Capital Improvement Fund				
Community Development	\$ 384,049	\$ -	\$ -	\$ 800,000
Community Services & Parks	1,939,693	825,000	525,000	900,000
Fire	120,592	-	(50,000)**	-
Library, Arts & Culture	4,772	-	(150,000)**	-
Public Works	1,784,390	699,000	70,666	350,000
Transfers	4,560,000	4,877,787	4,877,787	3,906,238
4010 - Capital Improvement Fund Total	\$ 8,793,495	\$ 6,401,787	\$ 5,273,453	\$ 5,956,238
4011 - Measure S CIP Fund	12,217,867	7,000,000	7,000,000	20,425,000
4020 - State Gas Tax Fund	5,837,869	10,085,000	10,927,780	9,215,000
4050 - Parks Mitigation Fee Fund	302,527	-	(75)**	-
4070 - Library Mitigation Fee Fund	72,628	-	37,000	800,000
4090 - CIP Reimbursement Fund	5,833,265	550,000	2,006,700	-
4100 - San Fernando Corridor Tax Share Fund	178,122	-	-	200,000
4130 - Measure A Fund	-	921,000	1,021,000	300,000
<b>Capital Projects Total</b>	<b>\$ 33,235,773</b>	<b>\$ 24,957,787</b>	<b>\$ 26,265,859</b>	<b>\$ 36,896,238</b>
<b>Enterprise</b>				
5250 - Sewer Fund	\$ 20,133,635	\$ 40,992,075	\$ 38,974,019	\$ 34,485,397
5300 - Refuse Disposal Fund	25,459,785	31,368,946	31,361,946	37,029,043
5400 - Fiber Optic Fund	61,915	155,800	155,800	169,497
5800 - Fire Communication Fund	5,128,335	5,918,174	5,902,674	5,763,415
5810 - Electric Surplus Fund	19,353,491	-	-	-
5820 - Electric Works Revenue Fund	200,565,202	246,510,755	253,096,475	274,455,944
5830 - Electric Depreciation Fund	-	8,095,348	7,869,524	11,924,680
5850 - Electric Customer Paid Capital Fund	-	2,000,000	2,000,000	2,000,000
5860 - Energy Cost Adjustment Charge Fund	9,147,320	-	-	-
5870 - Regulatory Adjustment Charge Fund	110,995	-	-	-
5880 - Electric Customer Repair Fund	-	50,000	50,000	50,000
5920 - Water Works Revenue Fund	52,134,558	55,044,506	54,982,409	56,027,422
5930 - Water Depreciation Fund	-	6,923,752	10,149,094	11,588,120
5950 - Water Customer Paid Capital Fund	-	1,275,000	1,275,000	1,275,000
5980 - Water Customer Repair Fund	27,734	100,000	100,000	50,000
<b>Enterprise Total</b>	<b>\$ 332,122,969</b>	<b>\$ 398,434,356</b>	<b>\$ 405,916,941</b>	<b>\$ 434,818,518</b>

**City of Glendale**  
**Summary of Appropriations By Fund Type**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Internal Service</b>				
6010 - Fleet Management Fund	\$ 13,628,659	\$ 17,206,717	\$ 17,244,562	\$ 19,789,431
6020 - Joint Air Support Fund	809,681	1,702,121	1,702,121	1,888,720
6030 - ISD Infrastructure Fund	10,233,076	11,514,930	8,869,030	12,351,983
6040 - ISD Applications Fund	7,149,212	9,019,134	8,506,334	8,989,889
6070 - Building Maintenance Fund	8,818,311	10,759,366	10,059,366	10,937,196
6100 - Unemployment Insurance Fund	290,847	100,184	100,184	360,541
6120 - Liability Insurance Fund	6,879,670	8,349,208	8,337,039	9,111,369
6140 - Compensation Insurance Fund	21,843,595	16,110,756	16,104,998	17,229,291
6150 - Dental Insurance Fund	1,312,424	1,415,382	1,415,382	1,249,529
6160 - Medical Insurance Fund	22,011,104	26,012,890	26,012,890	25,283,520
6170 - Vision Insurance Fund	203,706	248,754	248,754	215,040
6400 - Employee Benefits Fund	6,511,791	5,059,267	5,059,267	4,785,640
6410 - RHSP Benefits Fund	872,722	1,045,650	1,045,650	1,021,028
6420 - Post Employment Benefits Fund	612,701	612,265	612,265	757,270
6600 - ISD Wireless Fund	5,648,438	6,089,598	6,273,567	7,338,366
<b>Internal Service Total</b>	<b>\$ 106,825,936</b>	<b>\$ 115,246,222</b>	<b>\$ 111,591,409</b>	<b>\$ 121,308,813</b>
<b>GRAND TOTAL</b>	<b>\$ 817,521,910</b>	<b>\$ 906,783,463</b>	<b>\$ 924,830,138</b>	<b>\$ 972,560,489</b>

Notes:

- \* The General Fund (1010) budget includes Measure S Appropriations.
- \*\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original
- \*\*\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.
- \*\*\*\* Vacancy Savings were incorporated in the FY 2020-21 and FY 2021-22 adopted budget.



**City of Glendale**  
**Summary of Transfers from Other Funds**  
**For the Years Ending June 30**

Receiving Fund Revenue Account (Source of Transfer)	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund (1010)</b>				
39100 Transfer-General Fund	\$ 19,353,491	\$ -	\$ -	\$ -
39146 Transfer-Refuse Fund	1,150,000	1,150,000	1,150,000	1,150,000
39150 Transfer-Electric Fund	-	17,444,341	17,444,341	19,549,981
<b>Total General Fund (1010)</b>	<b>\$ 20,503,491</b>	<b>\$ 18,594,341</b>	<b>\$ 18,594,341</b>	<b>\$ 20,699,981</b>
<b>Low&amp;Mod Income Housing Asset Fund (2130)</b>				
39100 Transfer-General Fund	\$ -	\$ 1,642,024	\$ -	\$ -
<b>Miscellaneous Grant Fund (2160)</b>				
39100 Transfer-General Fund	\$ 63,451	\$ -	\$ -	\$ -
<b>Police Special Grants Fund (2610)</b>				
39100 Transfer-General Fund	\$ 66,667	\$ -	\$ -	\$ -
<b>Nutritional Meals Grant Fund (2700)</b>				
39100 Transfer-General Fund	\$ 84,577	\$ 84,577	\$ 84,577	\$ 84,577
<b>Police Building 2019 Lease Rev Ref Fund (3031)</b>				
39100 Transfer-General Fund	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>Capital Improvement Fund (4010)</b>				
39100 Transfer-General Fund	\$ 980,185	\$ -	\$ -	\$ -
<b>Landfill Postclosure Fund (4030)</b>				
39120 Transfer-Capital Funds	\$ 4,560,000	\$ 4,877,787	\$ 4,877,787	\$ 3,906,238
<b>Electric Depreciation Fund (5830)</b>				
39100 Transfer-General Fund	\$ 1,000,000	\$ -	\$ -	\$ -
<b>GRAND TOTAL</b>	<b>\$ 28,758,371</b>	<b>\$ 26,698,729</b>	<b>\$ 25,056,705</b>	<b>\$ 26,190,796</b>

**City of Glendale**  
**Summary of Transfers to Other Funds**  
*For the Years Ending June 30*

Appropriation Account Source of Transfer (Fund)	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>48010 - Transfer-General Fund</b>				
Refuse Disposal Fund (5300)	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000
Electric Surplus Fund (5810)	19,353,491	-	-	-
Electric Works Revenue Fund (5820)	-	17,444,341	17,444,341	19,549,981
<b>48010 - Transfer-General Fund Total</b>	<b>\$ 20,503,491</b>	<b>\$ 18,594,341</b>	<b>\$ 18,594,341</b>	<b>\$ 20,699,981</b>
<b>48020 - Transfer-Special Revenue</b>				
General Fund (1010)	\$ 214,695	\$ 1,726,601	\$ 84,577	\$ 84,577
<b>48020 - Transfer-Special Revenue Total</b>	<b>\$ 214,695</b>	<b>\$ 1,726,601</b>	<b>\$ 84,577</b>	<b>\$ 84,577</b>
<b>48030 - Transfer-Debt Service</b>				
General Fund (1010)	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>48030 - Transfer-Debt Service Total</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b>48040 - Transfer-Capital Funds</b>				
General Fund (1010)	\$ 980,185	\$ -	\$ -	\$ -
Capital Improvement Fund (4010)	4,560,000	4,877,787	4,877,787	3,906,238
<b>48040 - Transfer-Capital Funds Total</b>	<b>\$ 5,540,185</b>	<b>\$ 4,877,787</b>	<b>\$ 4,877,787</b>	<b>\$ 3,906,238</b>
<b>48060 - Transfer-Enterprise</b>				
General Fund (1010)	\$ 1,000,000	\$ -	\$ -	\$ -
<b>48060 - Transfer-Enterprise Total</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>	<b>\$ 28,758,371</b>	<b>\$ 26,698,729</b>	<b>\$ 25,056,705</b>	<b>\$ 26,190,796</b>

**CITY OF GLENDALE**  
**FUNDS USED BY CITY DEPARTMENTS**

Fund**	Description	Department*															
		FIN	CAD	CCD	CTD	CDD	CSP	GFD	GWP	HRD	ISD	LAC	MSD	GPD	PWD		
<b>GF</b>	1010 General Fund	√	√	√	√	√	√	√	√	√		√		√	√	√	√
	2010 CDBG Fund							√									
	2020 Housing Assistance Fund					√											
	2030 Home Grant Fund					√											
	2040 Continuum of Care Grant Fund						√										
	2050 Emergency Solutions Grant Fund						√										
	2060 Workforce Innovation and Opportunity Act Fund						√										
	2090 Affordable Housing Trust Fund					√											
	2100 Urban Art Fund											√					
	2110 Glendale Youth Alliance Fund						√										
	2120 BEGIN Affordable Homeownership Fund					√											
	2130 Low&Mod Income Housing Asset Fund					√											
	2160 Miscellaneous Grant Fund	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√	√
	2190 Hazardous Disposal Fund								√								
	2210 Parking Fund																√
	2220 Measure M Local Return Fund																√
	2230 Measure M Sub Regional Fund																√
	2240 Measure H Fund						√										
	2250 2011 TABs Housing Fund					√											
	2260 Measure W Fund																√
	2510 Air Quality Improvement Fund					√											
	2520 Public Works Special Grants Fund																√
	2530 San Fernando Landscape District Fund																√
	2540 Measure R Local Return Fund																√
	2550 Measure R Regional Return Fund																√
	2560 Transit Prop A Local Return Fund																√
	2570 Transit Prop C Local Return Fund																√
	2580 Transit Utility Fund																√
	2600 Asset Forfeiture Fund															√	
	2610 Police Special Grants Fund															√	
	2620 Supplemental Law Enforcement Fund															√	
	2650 Fire Grant Fund								√								
	2660 Fire Mutual Aid Fund								√								
	2700 Nutritional Meals Grant Fund						√										
	2750 Library Fund											√					
	2800 Cable Access Fund												√				
	2910 Electric Public Benefit Fund									√							
<b>DSF</b>	3031 Police Building 2019 Revenue Refunding Bond Fund															√	
	4010 Capital Improvement Program Fund	√	√	√	√	√	√	√	√		√		√	√	√	√	√
	4011 Measure S CIP Fund	√	√	√	√	√	√	√	√		√		√	√	√	√	√
	4020 State Gas Tax Fund																√
	4030 Landfill Postclosure Fund																√
	4050 Parks Mitigation Fee Fund						√										
	4070 Library Mitigation Fee Fund											√					
	4080 Parks Quimby Fee Fund						√										
	4090 CIP Reimbursement Fund	√	√	√	√	√	√	√	√		√		√	√	√	√	√
	4100 San Fernando Corridor Tax Share Fund					√											
	4110 Housing Mitigation Fee Fund					√											
	4120 2011 TABs Project Fund					√											
	4130 Measure A Fund						√										

**CITY OF GLENDALE**  
**FUNDS USED BY CITY DEPARTMENTS**

Fund**	Description	Department*													
		FIN	CAD	CCD	CTD	CDD	CSP	GFD	GWP	HRD	ISD	LAC	MSD	GPD	PWD
EF	5250 Sewer Fund														√
	5300 Refuse Disposal Fund														√
	5400 Fiber Optic Fund									√					
	5800 Fire Communication Fund							√							
	5810 Electric Surplus Fund								√						
	5820 Electric Works Revenue Fund								√						
	5830 Electric Depreciation Fund								√						
	5840 Electric - SCAQMD State Sales Fund								√						
	5850 Electric Customer Capital Fund								√						
	5860 Energy Cost Adjustment Charge Fund								√						
	5870 Regulatory Adjustment Charge Fund								√						
	5880 Electric Customer Repair Fund								√						
	5910 Water Surplus Fund								√						
	5920 Water Works Revenue Fund								√						
ISF	5930 Water Depreciation Fund							√							
	5950 Water Customer Capital Fund							√							
	5980 Water Customer Repair Fund							√							
	6010 Fleet Management Fund														√
	6020 Joint Air Support Fund												√		
	6030 ISD Infrastructure Fund										√				
	6040 ISD Applications Fund										√				
	6070 Building Maintenance Fund														√
	6100 Unemployment Insurance Fund									√					
	6120 Liability Insurance Fund		√												
	6140 Compensation Insurance Fund									√					
	6150 Dental Insurance Fund									√					
	6160 Medical Insurance Fund									√					
	6170 Vision Insurance Fund									√					
6400 Employee Benefits Fund									√						
6410 RHSP Benefits Fund									√						
6420 Post Employment Benefits Fund									√						
6600 ISD Wireless Fund										√					

Notes:

**\* Department**

<b>FIN</b>	Administrative Services - Finance ***
<b>CAD</b>	City Attorney
<b>CCD</b>	City Clerk
<b>CTD</b>	City Treasurer
<b>CDD</b>	Community Development
<b>CSP</b>	Community Services & Parks
<b>GFD</b>	Fire

**\* Department**

<b>GWP</b>	Glendale Water & Power
<b>HRD</b>	Human Resources
<b>ISD</b>	Information Services
<b>LAC</b>	Library, Arts & Culture
<b>MSD</b>	Management Services ***
<b>GPD</b>	Police
<b>PWD</b>	Public Works

**\*\* Fund**

<b>GF</b>	General Fund
<b>SRF</b>	Special Revenue Fund
<b>DSF</b>	Debt Service Fund
<b>CIP</b>	Capital Improvement Fund
<b>EF</b>	Enterprise Fund
<b>ISF</b>	Internal Service Fund

\*\*\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.

# CITY OF GLENDALE

## GENERAL FUND

The **General Fund** is the City's primary operating fund. It accounts for the majority of financial resources and outlays for services that the public typically associates with local government. The General Fund provides the majority of ongoing governmental services that are not funded through dedicated (restricted) funding sources. These services include Fire, Police, Library, Arts & Culture, Community Services & Parks, Community Development, Public Works, and general administrative staff support services that include the City Clerk, City Treasurer, City Attorney, City Manager, Administrative Services-Finance, and Human Resources. This fund is supported by general taxes including property, sales, utility users, and other taxes, in addition to various fees and transfers from other funds.

In FY 2019-20, Glendale voters approved the Quality of Life and Essential Services Protection Measure (otherwise known as "Measure S"), which increased the sales tax rate in the City by 0.75%, to a new total of 10.25%, effective April 1, 2019. It is estimated that the City will receive \$24.8 million in sales tax revenue from Measure S in FY 2021-22. All revenues and expenditures for Measure S will be received and recorded separately in the General Fund and in the Measure S Capital Improvement Fund (Fund 4011) to account for all CIP-related activity.

The Budget Message, the Budget Guide, and the Resources & Appropriations sections of this document provide more in-depth discussions on the FY 2021-22 General Fund budget, including budget assumptions, expenditure and revenue highlights, transfers to other funds, and the financial forecast.

The following pages provide a summary of the City's General Fund budget.

**City of Glendale**  
**Summary of Revenues & Appropriations in the General Fund**  
**FY 2021-22 Adopted Budget**

<b>REVENUES*</b>	
	<b>TOTAL REVENUES</b>
Property Taxes	\$ 73,179,427
Sales Taxes	48,416,579
Utility Users Taxes	26,020,130
Occupancy & Other Taxes	15,608,055
Licenses & Permits	9,963,327
Revenue from Other Agencies	220,000
Charges for Services	16,022,828
Interfund Revenue	18,966,976
Fines & Forfeitures	3,005,000
Use of Money & Property	1,748,353
Miscellaneous & Non-Operating Revenue	1,525,250
Transfers from Other Funds	20,699,981
<b>TOTAL REVENUES</b>	<b><u>\$235,375,906</u></b>

<b>APPROPRIATIONS*</b>					
	<b>Salaries &amp; Benefits</b>	<b>Maintenance &amp; Operation</b>	<b>Transfers</b>	<b>Capital Outlay</b>	<b>TOTAL APPROPRIATIONS</b>
Administrative Services - Finance	\$ 6,119,764	\$ 1,210,675	\$ -	\$ -	\$ 7,330,439
City Attorney	4,141,654	493,058	-	-	4,634,712
City Clerk	776,026	365,451	-	-	1,141,477
City Treasurer	826,862	145,605	-	-	972,467
Community Development	14,154,367	5,636,722	-	-	19,791,089
Community Services & Parks	12,797,550	6,384,649	-	-	19,182,199
Fire	56,690,903	11,084,345	-	-	67,775,248
Human Resources	2,834,951	487,402	-	-	3,322,353
Library, Arts & Culture	7,595,695	3,765,503	-	-	11,361,198
Management Services	4,533,519	1,908,862	-	-	6,442,381
Police	84,512,168	15,418,598	-	117,882	100,048,648
Public Works	7,084,704	9,713,185	-	-	16,797,889
Non-Departmental***	(5,000,000)	-	1,584,577	-	(3,415,423)
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$197,068,163</u></b>	<b><u>\$ 56,614,055</u></b>	<b><u>\$ 1,584,577</u></b>	<b><u>\$ 117,882</u></b>	<b><u>\$ 255,384,677</u></b>

**NET SURPLUS/(USE OF FUND BALANCE) \$ (20,008,771) \*\***

Notes:

\* Revenues and Appropriations include Measure S funds.

\*\* Net use of fund balance does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$14,032,305 in anticipated revenue from the American Rescue Plan Act, \$3,974,000 in additional resources from the assigned Measure S use of fund balance, and \$1,466,806 in anticipated GSA Loan Repayment receipts, which will be reflected in the unassigned fund balance category for the General Fund.

\*\*\* Vacancy Savings of \$5.0 million were incorporated in the adopted FY 2021-22 budget.

**City of Glendale  
General Fund  
Summary for the Years Ending June 30**

	Actual *		Adopted *		Revised *		Adopted *
	2019-20		2020-21		2020-21		2021-22
<b>REVENUES</b>							
<b>Property Taxes</b>							
30010	Property taxes current	\$ 35,324,469	\$ 37,906,313	\$ 37,906,313	\$ 39,596,179		
30011	Property taxes admin fee	(487,211)	(568,595)	(568,595)	(593,943)		
30012	Property taxes AB 1x26	4,261,157	5,568,657	5,568,657	6,314,463		
30020	Property taxes delinquent	315,255	300,000	389,083	300,000		
30030	Property taxes supplement	852,531	1,000,000	1,000,000	1,000,000		
30050	ERAF in lieu VLF	23,897,233	24,702,570	25,022,166	25,657,728		
30060	Property taxes central SB 211	692,611	575,000	737,469	600,000		
30070	Property taxes penalty	131,175	125,000	125,000	125,000		
30080	State homeowners exemptions	181,552	200,000	177,583	180,000		
<b>Property Taxes Total</b>		<b>\$ 65,168,773</b>	<b>\$ 69,808,945</b>	<b>\$ 70,357,676</b>	<b>\$ 73,179,427</b>		
<b>Sales Taxes</b>							
30300	Sales taxes	\$ 41,409,234	\$ 40,649,786	\$ 40,649,786	\$ 41,995,214		
30310	State 1/2% sales taxes	1,938,791	1,896,982	1,896,982	2,065,365		
30313	Measure S Sales Tax	1,423,400	15,170,000	17,075,000	4,356,000		
<b>Sales Taxes Total</b>		<b>\$ 44,771,425</b>	<b>\$ 57,716,768</b>	<b>\$ 59,621,768</b>	<b>\$ 48,416,579</b>		
<b>Utility Users Taxes</b>							
30321	Utility users taxes electric	\$ 12,769,619	\$ 11,945,685	\$ 12,719,266	\$ 12,846,459		
30322	Utility users taxes gas	3,054,163	2,601,383	3,115,246	3,398,596		
30323	Utility users taxes water	3,455,903	3,032,799	3,032,799	3,063,127		
30324	Utility users taxes telecom	5,000,499	4,841,358	4,794,420	4,631,711		
30325	Utility users taxes video	2,175,221	1,802,996	2,122,691	2,080,237		
<b>Utility Users Taxes Total</b>		<b>\$ 26,455,406</b>	<b>\$ 24,224,221</b>	<b>\$ 25,784,422</b>	<b>\$ 26,020,130</b>		
<b>Occupancy &amp; Other Taxes</b>							
30330	Franchise taxes	\$ 2,541,506	\$ 3,820,405	\$ 2,570,405	\$ 3,802,350		
30340	Occupancy taxes	5,877,940	8,089,852	4,089,852	5,805,705		
30350	Property transfer taxes	943,001	1,040,400	1,040,400	1,000,000		
30360	Landfill host assessment	4,810,052	5,250,000	5,250,000	5,000,000		
<b>Occupancy &amp; Other Taxes Total</b>		<b>\$ 14,172,499</b>	<b>\$ 18,200,657</b>	<b>\$ 12,950,657</b>	<b>\$ 15,608,055</b>		
<b>Licenses &amp; Permits</b>							
30800	Dog licenses	\$ 129,208	\$ 177,095	\$ 177,095	\$ 177,095		
30805	Cat licenses	60	50	50	50		
30820	Building permits	5,107,128	5,200,000	5,200,000	5,700,000		
30821	Green bldg initiative SB 1473	648	-	-	-		
30822	American Disability Act SB1186	16,500	20,000	20,000	20,000		
30825	Plan check fees	370,405	320,000	320,000	320,000		
30830	Planning permits	1,636,894	1,704,559	1,436,129	1,762,400		
30840	Grading permits	61,472	95,560	95,560	40,000		
30850	Street permits	809,960	1,000,000	1,000,000	1,155,000		
30870	Business license permits	531,547	460,000	460,000	575,000		
30876	Business registration licenses	143,845	170,168	170,168	213,782		
<b>Licenses &amp; Permits Total</b>		<b>\$ 8,807,666</b>	<b>\$ 9,147,432</b>	<b>\$ 8,879,002</b>	<b>\$ 9,963,327</b>		
<b>Revenue from Other Agencies</b>							
31240	Federal grants	\$ -	\$ -	\$ 2,535,249	\$ -		
32850	State SB90	98,028	100,000	100,000	100,000		

**City of Glendale  
General Fund  
Summary for the Years Ending June 30**

	Actual *	Adopted *	Revised *	Adopted *
	2019-20	2020-21	2020-21	2021-22
33000 Motor vehicle in lieu	163,264	-	-	-
33511 Special fire revenue	131,198	120,000	120,000	120,000
34301 Local grants	26,722	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 419,212</b>	<b>\$ 220,000</b>	<b>\$ 2,755,249</b>	<b>\$ 220,000</b>
<b>Charges For Services</b>				
34500 Zoning subdivision fees	\$ 114,817	\$ 190,311	\$ 50,000	\$ 175,311
34503 City clerk fees	23,060	252	252	252
34510 Map and publication fees	63,654	75,000	75,000	75,000
34513 Lobbyist registration fees	93	-	-	-
34520 Filing certification fees	25,445	30,000	30,000	30,000
34523 Notary fees	15	-	-	-
34529 Film rentals of city property	139,778	556,148	389,304	560,831
34532 Special event fees	250,977	672,200	470,540	261,422
34533 Filming fees	711,997	533,464	382,791	408,134
34600 Special police fees	1,014,493	849,927	849,927	1,168,704
34605 Vehicle towing admin fees	379,358	433,600	325,200	325,200
34630 Fire fees	1,262,407	1,571,770	1,336,005	1,336,005
34670 Emergency medical response fees	7,606,408	5,800,000	4,930,000	5,800,000
34672 Paramedic membership fees	93,255	95,000	80,750	95,000
34680 Code enforcement fees	45,124	50,000	50,000	50,000
34691 Outreach revenue	5,865	10,295	10,295	10,325
34700 Express plan check fees	460,740	250,000	10,000	175,000
34701 Final map checking fees	3,124	3,045	3,045	3,066
34710 Excavation fees	204,811	403,250	350,000	322,600
34711 Construction inspect fees ROW	56,921	60,519	60,519	48,415
34770 Collectible jobs overhead	40,973	33,000	33,000	33,000
35000 Library fines and fees	10,716	15,000	15,000	200
35200 Civic auditorium rental fees	107,304	192,375	-	127,500
35210 Facilities rental fees	417,422	478,500	24,000	518,500
35230 Contract class fees	116,100	130,125	-	141,650
35231 Registration fees	1,200	-	-	900
35234 Program registration fees	5,260	30,000	-	40,000
35235 Event delivery fees	3,094	750	-	500
35236 Parks filming fees	27,264	36,000	30,000	47,000
35237 Equipment rental fees	42,047	69,375	-	49,775
35239 Photography fees	4,830	5,000	-	5,000
35240 Scholl canyon golf course fees	127,500	144,500	120,736	170,000
35250 Field rental fees	455,278	522,938	522,938	660,938
35260 Sports league fees	111,760	150,000	-	185,000
35261 Aquatics fees	5,065	99,750	38,000	99,750
35262 Activity cards fees	27,692	29,000	399	13,250
35263 Recreation fee	149,532	-	-	-
35280 Camp fees	130,066	480,925	122,500	381,300
35290 Aquatics fees	35,593	22,500	39,000	30,000
35310 Concession fees	49,519	52,800	43,000	68,300
35550 Parking garage revenue	99,403	112,500	27,000	75,000
35701 Credit/Debit card service fee	116,413	120,000	104,500	118,750
35702 Merchant fee charges	(120,605)	(120,000)	(115,000)	(118,750)
36000 Landfill royalty tipping fees	2,774,975	3,122,213	3,122,213	2,500,000
37140 Graphics charges	22,130	30,000	30,000	30,000
<b>Charges For Services Total</b>	<b>\$ 17,222,869</b>	<b>\$ 17,342,032</b>	<b>\$ 13,560,914</b>	<b>\$ 16,022,828</b>



**City of Glendale  
General Fund  
Summary for the Years Ending June 30**

	Actual *	Adopted *	Revised *	Adopted *
	2019-20	2020-21	2020-21	2021-22
<b>Interfund Revenue</b>				
37661 Cost allocation revenue	\$ 19,309,904	\$ 18,223,246	\$ 18,223,246	\$ 18,966,976
<b>Interfund Revenue Total</b>	<b>\$ 19,309,904</b>	<b>\$ 18,223,246</b>	<b>\$ 18,223,246</b>	<b>\$ 18,966,976</b>
<b>Fines &amp; Forfeitures</b>				
34681 Administrative citations	\$ 69,870	\$ 80,000	\$ 80,000	\$ 80,000
37800 Traffic safety fines	635,482	650,000	325,000	325,000
37820 Parking tickets	2,579,984	2,600,000	2,600,000	2,600,000
<b>Fines &amp; Forfeitures Total</b>	<b>\$ 3,285,335</b>	<b>\$ 3,330,000</b>	<b>\$ 3,005,000</b>	<b>\$ 3,005,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 1,879,028	\$ 795,685	\$ 795,685	\$ 586,000
38005 Interest GASB 31	1,711,725	-	-	-
38006 Investment income Section 115	379,279	-	-	-
38007 Investment Inc Sec115 GASB 31	(160,318)	-	-	-
38200 Rental income	990,269	1,015,457	1,015,457	1,012,353
39011 Leases	-	-	-	150,000
<b>Use of Money &amp; Property Total</b>	<b>\$ 4,799,983</b>	<b>\$ 1,811,142</b>	<b>\$ 1,811,142</b>	<b>\$ 1,748,353</b>
<b>Misc. &amp; Non-Operating Revenue</b>				
38500 Donations and contribution	\$ 15,166	\$ 1,000	\$ 1,000	\$ 1,000
38525 Sponsorships	28,374	78,000	78,000	53,000
38526 Advertising revenue	278,945	210,000	210,000	260,000
38527 Rebate revenue	70,048	60,000	60,000	60,000
38550 Unclaimed money and property	46,310	20,000	20,000	20,000
38560 Miscellaneous revenue	1,454,078	1,258,136	1,258,136	1,051,250
38563 Claims recovery	8,337	-	-	-
38569 Citywide collection revenue	134,127	80,000	80,000	80,000
38573 Election Reimbursements	10,234	-	-	-
38770 Collectible jobs	1,200	-	-	-
39080 Sales of property	34,046	-	-	-
<b>Misc. &amp; Non-Operating Revenue Total</b>	<b>\$ 2,080,866</b>	<b>\$ 1,707,136</b>	<b>\$ 1,707,136</b>	<b>\$ 1,525,250</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 19,353,491	\$ -	\$ -	\$ -
39146 Transfer from refuse fund	1,150,000	1,150,000	1,150,000	1,150,000
39150 Transfer from electric fund	-	17,444,341	17,444,341	19,549,981
<b>Transfers from Other Funds Total</b>	<b>\$ 20,503,491</b>	<b>\$ 18,594,341</b>	<b>\$ 18,594,341</b>	<b>\$ 20,699,981</b>
<b>GSA Loan Repayment</b>				
39222 GSA Loan Repayment**	\$ -	\$ 8,210,118	\$ -	\$ -
<b>GSA Loan Repayment Total</b>	<b>\$ -</b>	<b>\$ 8,210,118</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REVENUES</b>	<b>\$ 226,997,427</b>	<b>\$ 248,536,038</b>	<b>\$ 237,250,553</b>	<b>\$ 235,375,906</b>

**City of Glendale  
General Fund  
Summary for the Years Ending June 30**

	Actual *	Adopted *	Revised *	Adopted *
	2019-20	2020-21	2020-21	2021-22
<b>APPROPRIATIONS</b>				
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 88,579,636	\$ 100,997,925	\$ 98,900,277	\$ 102,542,761
41200 Overtime	16,159,494	10,740,745	10,754,745	10,738,541
41300 Hourly wages	5,674,049	7,540,084	7,879,366	7,788,063
41400 Vacancy budget savings	-	(5,000,000)	(5,000,000)	(5,000,000)
Various Benefits	30,530,759	30,306,365	30,301,702	32,362,237
42700 PERS retirement	43,249,545	51,286,661	51,231,035	55,252,958
42701 PERS cost sharing	(3,489,158)	(3,989,540)	(3,983,444)	(4,004,919)
42799 Salary charges in (out)	(9,718)	(2,915,201)	(2,915,201)	(2,611,478)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 180,694,607</b>	<b>\$ 188,967,039</b>	<b>\$ 187,168,480</b>	<b>\$ 197,068,163</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 52,560	\$ 112,915	\$ 112,915	\$ 92,915
43090 Equipment usage	916	620	620	700
43110 Contractual services	8,754,609	11,217,474	12,052,511	12,036,154
43112 Direct assistance	55,486	8,641,250	6,537,250	1,594,835
44100 Repairs to equipment	109,261	132,181	132,181	141,698
44120 Repairs to office equipment	1,187	44,834	44,834	30,834
44200 Advertising	175,276	306,400	306,400	257,100
44300 Telephone	12,616	8,300	8,300	900
44354 Joint air support charge	874,868	905,046	905,046	-
44450 Postage	83,327	204,429	204,429	150,529
44500 Support of prisoners	53,964	65,000	65,000	65,000
44550 Travel	217,411	241,761	114,647	115,972
44551 POST travel	34,875	62,192	62,192	62,192
44600 Laundry and towel service	37,365	35,327	35,327	34,800
44650 Training	138,048	377,845	316,652	332,025
44651 POST training	3,146	2,901	2,901	2,901
44700 Computer software	93,625	5,500	5,500	6,000
44760 Regulatory	286,290	52,171	52,171	52,171
44800 Membership and dues	255,516	236,484	236,484	242,704
45050 Periodicals and newspapers	44,060	54,552	54,552	54,552
45100 Books	435,167	457,414	567,414	447,504
45101 Digital resources	474,614	326,002	271,002	296,002
45150 Furniture and equipment	489,188	341,166	366,055	340,353
45170 Computer hardware	21,713	26,000	26,000	27,500
45200 Maps and blue prints	6,921	12,750	12,750	12,750
45250 Office supplies	312,148	447,601	450,501	396,559
45300 Small tools	34,678	32,175	32,175	36,108
45350 General supplies	2,500,856	2,300,608	2,268,327	2,277,268
45400 Reports and publications	2,521	11,800	11,800	11,800
45450 Printing and graphics	92,839	175,000	175,000	86,000
45656 Charges to other departments	-	(385,906)	(385,906)	(367,515)
45680 Uncollectible accounts	-	250	250	250
45681 Business meetings	102,004	117,973	113,473	113,088
45682 Miscellaneous	90,926	254,518	1,774,880	243,368
45684 Discount earned and lost	(105)	-	-	-
46005 Utilities	6,670,211	7,226,334	7,226,334	7,264,682
46006 Rent	405,466	422,057	422,057	407,041
46008 Fleet equipment rental charge	2,776,854	2,000,039	2,000,039	4,800,044
46009 ISD service charge	11,402,400	11,959,293	11,959,293	13,084,891
46010 Building maint service charge	4,049,106	4,000,020	4,000,020	4,977,129

**City of Glendale  
General Fund  
Summary for the Years Ending June 30**

	<b>Actual *</b> <b>2019-20</b>	<b>Adopted *</b> <b>2020-21</b>	<b>Revised *</b> <b>2020-21</b>	<b>Adopted *</b> <b>2021-22</b>
46011 Liability Insurance	4,690,044	5,842,992	5,835,418	5,948,848
46012 Excess insurance and surety	3,000	-	-	-
46013 GWP Municipal Billing	10,487	10,487	10,487	10,487
46015 Joint Air Support Charge	-	-	-	925,916
<b>Maintenance &amp; Operation Total</b>	<b>\$ 45,855,444</b>	<b>\$ 58,285,755</b>	<b>\$ 58,387,281</b>	<b>\$ 56,614,055</b>
<b>Transfers</b>				
48020 Transfer to special revenue	\$ 214,695	\$ 1,726,601	\$ 84,577	\$ 84,577
48030 Transfer to debt service	1,500,000	1,500,000	1,500,000	1,500,000
48040 Transfer to capital funds	980,185	-	-	-
48060 Transfer out enterprise	1,000,000	-	-	-
<b>Transfers Total</b>	<b>\$ 3,694,880</b>	<b>\$ 3,226,601</b>	<b>\$ 1,584,577</b>	<b>\$ 1,584,577</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 376,107	\$ -	\$ 252,574	\$ 117,882
<b>Capital Outlay Total</b>	<b>\$ 376,107</b>	<b>\$ -</b>	<b>\$ 252,574</b>	<b>\$ 117,882</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 230,621,038</b>	<b>\$ 250,479,395</b>	<b>\$ 247,392,912</b>	<b>\$ 255,384,677</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)***</b>	<b>\$ (3,623,611)</b>	<b>\$ (1,943,357)</b>	<b>\$ (10,142,359)</b>	<b>\$ (20,008,771)</b>

Notes:

- \* Revenues and Appropriations include Measure S funds.
- \*\* GSA Loan Repayment amount is no longer being recorded as earned revenues but will be reflected in the unassigned fund balance category for the City's General Fund.
- \*\*\* Net use of fund balance in FY 2021-22 does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$14,032,305 in anticipated revenue from the American Rescue Plan Act, \$3,974,000 in additional resources from the assigned Measure S use of fund balance, and \$1,466,806 in anticipated GSA Loan Repayment receipts, which will be reflected in the unassigned fund balance category for the General Fund.

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

**Special Revenue Funds** consist of those "restricted receipts" which may not be used for general municipal purposes. They are restricted by local ordinance, state, or federal statutes, and may only be used for specific purposes. These groups of funds represent services funded primarily by other levels of government and not traditionally provided by local government. Most of the federal, state, and county grants that the City receives are accounted for in special revenue funds and must be spent and accounted for according to the specific grant requirements. Should the funding for most of these programs be eliminated, it is likely that the services would also be eliminated. Unspent revenues can be carried over to the next fiscal year because the use of the revenues is restricted and the projects they are designed to fund may take multiple fiscal years to complete. Below is a brief description of each of the thirty-six (36) *Special Revenue Funds* included in this section.

- *CDBG Fund (2010)* is used to account for grants received from the U.S Department of Housing and Urban Development (HUD) and expended by the City as a participant in the Federal Community Development Block Grant Program. This program started in 1974 and since then has the greatest level of community participation and demand for service.
- *Housing Assistance Fund (2020)* is used to account for monies received and expended by the City under Section 8 Housing Choice Voucher Program of the Federal Housing and Urban Development Act for rental housing assistance to low-income families.
- *Home Grant Fund (2030)* is used to account for monies received and expended by the City under the HOME Investment Partnerships Program to strengthen public-private partnerships and to preserve and provide affordable housing.
- *Continuum of Care Grant Fund (2040)* is used to account for monies received by the City under the Continuum of Care Grant Program to address the needs of the homeless in the City.
- *Emergency Solutions Grant Fund (2050)* is used to account for monies received by the City under the Emergency Solutions Grant Program to address the needs of the homeless in the City.
- *Workforce Innovation and Opportunity Act Fund (2060)* is used to account for grant monies received and expended in the federally funded job training program.
- *Affordable Housing Trust Fund (2090)* is used to account for monies received by the City from inclusionary housing fees for the San Fernando Corridor Redevelopment Project Area; from program income from affordable housing investments other than federal HOME or Low Moderate Income Housing Asset Fund; or from density bonus affordable housing application and monitoring fees. Funds are expended for affordable housing development and monitoring of affordable housing requirements.
- *Urban Art Fund (2100)* is used to account for art fees collected by the City from contractors to make sure that art is added to all new construction in the City.
- *Glendale Youth Alliance Fund (2110)* was established in FY 2010-11 to account for monies received and expended by the "self-sustaining" programs provided by the Glendale Youth Alliance (GYA). Prior to the establishment of this fund, GYA was housed entirely in the General Fund and various controlled programs were used to account for monies received and expended within these self-sustaining programs. These programs are self-sustaining because youth employment fees are charged to customers for services provided. The estimated revenue for the youth employment fees is the determining factor in establishing the program budgets. Since revenues deposited into the General Fund are considered to be a part of the general pool of monies, and the revenue generated through the

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

youth employment fees need to be appropriated for the self-sustaining programs only, it was decided that the creation of a Special Revenue Fund would better meet the needs of these programs.

- *BEGIN Affordable Homeownership Fund (2120)* is used to account for monies received by the City from the state Building Equity and Growth in Neighborhoods (BEGIN) Program. Funds are expended to provide down payment assistance or homeowner rehabilitation loans to low- and moderate-income home buyers.
- *Low & Moderate Income Housing Asset Fund (2130)* is used to account for monies received as program income, which includes rental income, loan repayments and other related sources from previous Low and Moderate Income Housing Fund investments. Funds are expended for affordable housing purposes in accordance with State laws, including California Redevelopment Law and the Health and Safety Code.
- *Miscellaneous Grant Fund (2160)* is used to account for various non-CIP reimbursable grant projects received and expended citywide.
- *Hazardous Disposal Fund (2190)* is used to account for the operations of the toxic waste disposal in the City.
- *Parking Fund (2210)* is used to account for the operations of City-owned public parking lots and garages.
- *Measure M Local Return Fund (2220)* is used to account for monies received from the ½ cent sales tax increase approved in November 2016 by Los Angeles County voters and the related transportation and traffic congestion expenses for the Measure M Local Return Program.
- *Measure M Sub Regional Fund (2230)* is used to account for monies received from the ½ cent sales tax increase approved in November 2016 by Los Angeles County voters, and the related transportation and traffic congestion expenses for the Measure M Multi-Year Subregional Programs.
- *Measure H Fund (2240)* is used to account for monies received from the ¼ cent sales tax increase approved in March 2017 by Los Angeles County voters, and the related homeless services and prevention expenses.
- *2011 TABs Housing Fund (2250)* is used to account for housing expenses funded by the Glendale Successor Agency 2011 Tax Allocation Bonds (housing portion).
- *Measure W Fund (2260)* is used to account for monies received from the County wide parcel tax of \$0.025 per square foot of impermeable surface area, such as paved/built areas where water cannot be absorbed into the ground. Funds are expended on storm water maintenance and management.
- *Air Quality Improvement Fund (2510)* is used to account for monies received from the South Coast Air Quality Management District and expended on air pollution reduction.
- *Public Works Special Grants Fund (2520)* is used to account for various grants received and expended by the Public Works department.
- *San Fernando Landscape District Fund (2530)* is used to account for assessments and expenditures associated with the San Fernando Road Corridor (SFRC) Landscape & Maintenance District Project.

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

- Measure R Local Return Fund (2540) is used to account for the ½ cent sales tax increase, which was voter approved in November 2008 to fund the transportation needs of Los Angeles County. The collection of the tax began on July 1, 2009. Fifteen percent (15%) of the Measure R tax is designated for the Local Return (LR) Program to be used by cities and the County of Los Angeles. The Los Angeles County Metropolitan Transportation Authority (LACMTA) allocates and distributes LR funds monthly to the City on a *per capita* basis. The Measure R ordinance specifies that LR funds are to be used for transportation purposes only. Eligible projects include streets and roads, traffic control measures, bikeways and pedestrian improvements, and public transit services.
- Measure R Regional Return Fund (2550) is used to account for a portion of the ½ cent sales tax increase, which was voter approved in 2008, to fund transportation improvements in Los Angeles County. The LACMTA reimburses the City on a project by project basis. The Measure R ordinance specifies that these regional funds are to be used for designated “highway projects” as outlined in the ordinance.
- Transit Prop A Local Return Fund (2560) is funded through two ½ cent sales tax measures to finance the Transit Development Program. The Proposition A ordinance was approved in 1980 and the collection of taxes began on July 1, 1982. Twenty-five (25%) percent of the tax is designated for the Local Return (PALR) Program and the LACMTA distributes these funds monthly to the City on a *per capita* basis. The Proposition A ordinance specifies that PALR funds are to be used exclusively to benefit public transit. Eligible uses of PALR funds include expenditures related to fixed route and paratransit services, transportation demand management, transportation systems management, and fare subsidy programs.
- Transit Prop C Local Return Fund (2570) is funded through a ½ cent sales tax measure to finance the Transit Development Program. The Proposition C ordinance was approved in 1990 and collection of the taxes began on April 1, 1991. Twenty (20%) percent of the tax is designated for the Local Return (PCLR) Program and LACMTA distributes these funds monthly to the City on a *per capita* basis. The Proposition C ordinance specifies that PCLR funds are to be used to benefit public transit service and expanded the eligibility of projects to include congestion management programs and street improvements to support public transit service.
- Transit Utility Fund (2580) is used to account for the operating and capital costs for revenues generated by the City’s public transit system. The City’s transit system consists of the Glendale Beeline fixed route bus service and the sub-regional demand response service known as Glendale, La Crescenta, and La Cañada Flintridge Dial-A-Ride. Revenue for this fund is derived from dedicated federal and regional operating and capital grants, sales of transit service to neighboring jurisdictions, auxiliary revenues, passenger fares and transfers from Transit Prop A Local Return Fund (2560) and Transit Prop C Local Return Fund (2570).
- Asset Forfeiture Fund (2600) is used to account for the proceeds of money or property seized as a result of illegal activities. The proceeds shall be expended only for law enforcement purposes.
- Police Special Grants Fund (2610) is used to account for various federal, state, and county grants received and expended by the Police Department to support programs such as safe cities, project safe neighborhood, seat belt enforcement, traffic education enforcement, sobriety checkpoints, wellness, technology purchases, and personnel training.
- Supplemental Law Enforcement Fund (2620) is used to account for monies received from the State of California which provides funding for local agencies for the Citizen’s Option for Public Safety Program (COPS).

## CITY OF GLENDALE SPECIAL REVENUE FUNDS

- *Fire Grant Fund (2650)* is used to account for grant monies received and expended for fire prevention programs.
- *Fire Mutual Aid Fund (2660)* is used to account for reimbursements and costs associated with responding to fire incidents (mutual aid) outside the City's jurisdiction. Reimbursements are received from either the federal or state government for labor, equipment, and overhead costs associated with the incident response. Prior to this fund, these reimbursements and costs were recorded in the General Fund.
- *Nutritional Meals Grant Fund (2700)* is used to account for monies received from federal assistance programs for senior citizen services.
- *Library Fund (2750)* is used to account for grant monies, donations, and special revenues received from State and local agencies to be expensed for library programs.
- *Cable Access Fund (2800)* is used to account for the receipt of the public education and programming (PEG) fee and associated lease payment between the City and the Glendale Financing Authority. Effective FY 2009-10, the appropriations for the Cable Access Fund were moved to the General Fund.
- *Electric Public Benefit Fund (2910)* is used to account for the Public Benefit Charge (PBC) that is assessed on electric customers. As mandated by *Assembly Bill 1890*, funds generated from the PBC shall be used to fund public benefit programs, such as low-income projects, research and development, and demonstration programs.

The total appropriation in the Special Revenue Funds for FY 2021-22 is \$121.2 million, which reflects a net increase of approximately \$6.5 million, or 5.7%, when compared to last year. Details of the changes within the *Special Revenue Funds* can be found in the *Resources & Appropriations* and *Combined Fund Statement* sections of this book.

The following pages provide a summary for each of the City's Special Revenue Funds with a budget for the year ending June 30, 2022.

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>2010 - CDBG Fund</b>	<b>2020 - Housing Assistance Fund</b>	<b>2030 - Home Grant Fund</b>
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	1,894,069	41,750,760	1,409,741
Charges for Services	-	-	-
Fines and Forfeitures	-	-	-
Use of Money and Property	-	57,000	-
Miscellaneous Revenue	-	-	117,886
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,894,069</b>	<b>\$ 41,807,760</b>	<b>\$ 1,527,627</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 328,198	\$ 2,568,925	\$ 139,145
Maintenance & Operation	1,165,871	39,162,574	1,388,482
Capital Outlay	-	-	-
Capital Improvement	400,000	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,894,069</b>	<b>\$ 41,731,499</b>	<b>\$ 1,527,627</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ -</b>	<b>\$ 76,261</b>	<b>\$ -</b>



**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2050 - Emergency Solutions Grant Fund	Investment & Opportunity Act Fund	2090 - Affordable Housing Trust Fund
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	170,350	6,252,680	-
Charges for Services	-	519,837	68,380
Fines and Forfeitures	-	-	-
Use of Money and Property	-	-	28,000
Miscellaneous Revenue	-	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 170,350</b>	<b>\$ 6,772,517</b>	<b>\$ 96,380</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 11,876	\$ 3,033,222	\$ 86,144
Maintenance & Operation	158,474	3,739,295	34,091
Capital Outlay	-	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 170,350</b>	<b>\$ 6,772,517</b>	<b>\$ 120,235</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (23,855)</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2100 - Urban Art Fund	2110 - Glendale Youth Alliance Fund	2120 - BEGIN Homeownership Fund
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	686,000	-	-
Revenues from Other Agencies	-	-	-
Charges for Services	-	2,885,500	-
Fines and Forfeitures	-	-	-
Use of Money and Property	93,000	-	-
Miscellaneous Revenue	-	-	10,000
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 779,000</b>	<b>\$ 2,885,500</b>	<b>\$ 10,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 1,404	\$ 2,527,352	\$ -
Maintenance & Operation	1,660,568	358,148	10,000
Capital Outlay	-	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,661,972</b>	<b>\$ 2,885,500</b>	<b>\$ 10,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (882,972)</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>2130 - Low &amp; Mod Income Housing Asset Fund</b>	<b>2160 - Misellaneous Grant Fund</b>	<b>2190 - Hazardous Disposal Fund</b>
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	-	446,277	-
Charges for Services	-	-	1,818,455
Fines and Forfeitures	-	-	-
Use of Money and Property	88,000	6,563	40,000
Miscellaneous Revenue	1,301,000	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,389,000</b>	<b>\$ 452,840</b>	<b>\$ 1,858,455</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 381,531	\$ 214,261	\$ 1,446,826
Maintenance & Operation	3,533,905	238,579	513,028
Capital Outlay	-	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 3,915,436</b>	<b>\$ 452,840</b>	<b>\$ 1,959,854</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (2,526,436)</b>	<b>\$ -</b>	<b>\$ (101,399)</b>

**City of Glendale**  
**Special Revenue Funds**  
**Summary of the Budget for the Year Ending June 30, 2022**

	<b>2210 - Parking Fund</b>	<b>2220 - Measure M Local Return Fund</b>	<b>2230 - Measure M Subregional Fund</b>
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	2,923,539	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	-	-	832,051
Charges for Services	4,430,000	-	-
Fines and Forfeitures	1,500,000	-	-
Use of Money and Property	99,000	79,000	-
Miscellaneous Revenue	-	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 6,029,000</b>	<b>\$ 3,002,539</b>	<b>\$ 832,051</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 3,762,380	\$ -	\$ -
Maintenance & Operation	8,071,767	1,234,723	-
Capital Outlay	-	-	832,051
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,834,147</b>	<b>\$ 1,234,723</b>	<b>\$ 832,051</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (5,805,147)</b>	<b>\$ 1,767,816</b>	<b>\$ -</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2240 - Measure H Fund	2260 - Measure W Fund	2510 - Air Quality Improvement Fund
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ 1,200,000	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	100,000	-	250,000
Charges for Services	-	-	6,000
Fines and Forfeitures	-	-	-
Use of Money and Property	-	-	7,000
Miscellaneous Revenue	-	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 100,000</b>	<b>\$ 1,200,000</b>	<b>\$ 263,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 32,363	\$ 88,605	\$ 190,000
Maintenance & Operation	67,637	469,482	161,188
Capital Outlay	-	-	-
Capital Improvement	-	1,103,400	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 100,000</b>	<b>\$ 1,661,487</b>	<b>\$ 351,188</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ -</b>	<b>\$ (461,487)</b>	<b>\$ (88,188)</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2530 - San Fernando Landscape District Fund	2540 - Measure R Local Return Fund	2550 - Measure R Regional Return Fund
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	2,579,593	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	-	-	4,150,000
Charges for Services	-	-	-
Fines and Forfeitures	-	-	-
Use of Money and Property	3,000	112,000	-
Miscellaneous Revenue	70,000	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 73,000</b>	<b>\$ 2,691,593</b>	<b>\$ 4,150,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	\$ -
Maintenance & Operation	95,500	1,938,255	-
Capital Outlay	-	2,367,949	-
Capital Improvement	-	-	2,483,334
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 95,500</b>	<b>\$ 4,306,204</b>	<b>\$ 2,483,334</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (22,500)</b>	<b>\$ (1,614,611)</b>	<b>\$ 1,666,666</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>2560 - Transit Prop A Local Fund</b>	<b>2570 - Transit Prop C Local Fund</b>	<b>2580 - Transit Utility Fund</b>
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	4,146,554	3,439,457	1,166,017
Charges for Services	-	5,000	12,130,035
Fines and Forfeitures	-	-	-
Use of Money and Property	123,000	106,000	-
Miscellaneous Revenue	-	-	120,500
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 4,269,554</b>	<b>\$ 3,550,457</b>	<b>\$ 13,416,552</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 27,906	\$ 34,993	\$ 835,867
Maintenance & Operation	5,720,469	3,781,823	12,580,685
Capital Outlay	-	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 5,748,375</b>	<b>\$ 3,816,816</b>	<b>\$ 13,416,552</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (1,478,821)</b>	<b>\$ (266,359)</b>	<b>\$ -</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2600 - Asset Forfeiture Fund	2610 - Police Special Grants Fund	2620 - Supplemental Law Enforcement Fund
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	-	780,000	400,000
Charges for Services	-	125,000	-
Fines and Forfeitures	-	-	-
Use of Money and Property	-	-	-
Miscellaneous Revenue	-	50,000	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 955,000</b>	<b>\$ 400,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 215,046	\$ 614,710	\$ 389,649
Maintenance & Operation	325,916	340,290	10,351
Capital Outlay	65,000	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 605,962</b>	<b>\$ 955,000</b>	<b>\$ 400,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (605,962)</b>	<b>\$ -</b>	<b>\$ -</b>



**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>2660 - Fire Mutual Aid Fund</b>	<b>2700 - Nutritional Meals Grant Fund</b>	<b>2750 - Library Fund</b>
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ -
Sales Tax	-	-	-
Occupancy & Other Taxes	-	-	-
Licenses and Permits	-	-	-
Revenues from Other Agencies	773,819	340,000	101,504
Charges for Services	-	-	60,791
Fines and Forfeitures	-	-	-
Use of Money and Property	-	389	6,000
Miscellaneous Revenue	-	39,000	35,000
Transfers from Other Funds	-	84,577	-
<b>TOTAL REVENUES</b>	<b>\$ 773,819</b>	<b>\$ 463,966</b>	<b>\$ 203,295</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 729,357	\$ 182,868	\$ 82,175
Maintenance & Operation	44,462	281,098	123,734
Capital Outlay	-	-	-
Capital Improvement	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 773,819</b>	<b>\$ 463,966</b>	<b>\$ 205,909</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,614)</b>

**City of Glendale  
Special Revenue Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	2800 - Cable Access Fund	2910 - Electric Public Benefit Fund	Total
<b>Estimated Revenues</b>			
Property Taxes	\$ -	\$ -	\$ 1,200,000
Sales Tax	-	-	5,503,132
Occupancy & Other Taxes	-	6,500,000	6,500,000
Licenses and Permits	-	-	686,000
Revenues from Other Agencies	-	-	68,403,279
Charges for Services	500,000	-	22,548,998
Fines and Forfeitures	-	-	1,500,000
Use of Money and Property	38,000	76,000	961,952
Miscellaneous Revenue	-	-	1,743,386
Transfers from Other Funds	-	-	84,577
<b>TOTAL REVENUES</b>	<b>\$ 538,000</b>	<b>\$ 6,576,000</b>	<b>\$ 109,131,324</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ 621,200	\$ 18,546,003
Maintenance & Operation	-	8,145,961	95,356,356
Capital Outlay	-	-	3,265,000
Capital Improvement	-	-	3,986,734
<b>TOTAL APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ 8,767,161</b>	<b>\$ 121,154,093</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 538,000</b>	<b>\$ (2,191,161)</b>	<b>\$ (12,022,769)</b>

# CITY OF GLENDALE

## DEBT SERVICE FUNDS

**Debt Service Funds** are used to account for the accumulation and disbursement of financial resources that will be used to make principal and interest payments on general long-term debt of the City of Glendale. This fund type is recognized in Generally Accepted Governmental Accounting Standards.

Cities have three choices in financing their operations and funding public facilities: pay-as-you-go, debt financing, and public/private ventures. The City has used debt financing primarily to finance major capital facilities or to pre-pay long-term obligations. It is the practice of the City to ensure that all annual debt obligations are met. The City's General Fund has no outstanding General Obligation (GO) debt. In addition, the City monitors trustee-held accounts and guaranteed investments, complies with bond covenants and Internal Revenue Service regulations, discloses the required information to the municipal bond market and manages liquidity and credit enhancement contracts.

The City's long-term debt is comprised of revenue bonds. There is one Lease Revenue Refunding Bond Fund with an appropriation for FY 2021-22: Police Building 2019 Lease Rev Ref Fund (3031).

The following is a brief summary of the City's active Debt Service Fund:

- *Police Building 2019 Lease Rev Ref Fund (3031)* is used to accumulate monies for the interest and principal payments of the 2019 lease revenue refunding bonds. The debt service is financed via the interest earnings in the fund and a transfer from the General Fund.

Interest and principal payments budgeted in the Debt Service Fund for FY 2021-22 total \$3.0 million.

The three-year contract with Bank of America to purchase the City's Variable Rate Demand Certificates of Participation (2000 Police Building Project) expired on July 8, 2019. Leaving the COPs in its variable interest rate mode would result in an expected additional cost to the General Fund of \$2.7 million. Thus, in April 2019, City Council and the Housing Authority approved the creation of the Glendale Municipal Financing Authority (GMFA) to assist in refinancing the COPs. On April 16, 2019, City Council and GMFA approved the issuance of bonds to refinance the COPs. The GMFA 2019 Lease Revenue Refunding Bonds were officially issued on June 25, 2019 for \$24.9 million and the outstanding Glendale COPs were fully redeemed for \$29.9 million.

### BOND RATING

The bond rating process is an analysis of the City's current financial condition and a forecast of future financial performance conducted by various rating agencies. There are three prominent rating agencies: Standard & Poor's (S&P), Moody's, and Fitch. Bond ratings provide investors with a simple way to compare the relative investment quality of different bonds. Bond ratings express the opinions of the rating agencies as to the issuer's ability to pay debt service when it is due. In general, the credit rating analysis includes the evaluation of the relative strengths and weaknesses of the following four factors as they affect an issuer's ability to pay debt service: fiscal, economic, debt, and management factors. Bonds which are rated AAA & Aaa are judged to be the best quality. The higher the rating for a debt issuance indicates a higher probability that all obligations will be honored. As such, higher rated debt carries a smaller amount of risk and a lower interest rate. As there are many factors that can impact an entity's financial condition and ability to service its debt, rating agencies will periodically review and update their bond ratings as needed.

As of June 2021, Fitch Ratings affirmed their rating of 'AA' and S&P affirmed their rating of 'AA' for the 2019 GMFA Lease Revenue Refunding Bonds. Moody's Investors Service did not rate these bonds. The

## CITY OF GLENDALE DEBT SERVICE FUNDS

aforementioned agency ratings are positive indicators of the City's strong financial position, prudent financial and budgetary policies, and overall creditworthiness.

As of June 2021, S&P affirmed the City's implied general obligation rating of 'AA+'. S&P's opinion is that the City has a stable outlook due to its overall creditworthiness that remains strong, evidenced by good revenue growth in recent years, along with very strong reserves. Fitch Ratings affirmed the City's implied general obligation rating of 'AA+'. This rating reflects the City's strong revenue growth prospects, moderate long-term liability burden, solid expenditure flexibility, and consistently strong reserves relative to expected revenue volatility and budget flexibility. Moody's Investors Service affirmed the City's issuer rating of 'Aa2'. The rating primarily reflects a very good and stable outlook as evidenced by the City's robust financial position, an extensive tax base with a healthy wealth and income profile, a negligible debt burden, but a very burdensome pension liability. As of June 30, 2021, the City's General Fund has no outstanding GO debt.

The City's current bond ratings are as follows:

Debt Issue	Moody's Investors Service	Standard & Poor's (S&P)	Fitch Ratings
Issuer Credit Rating/Implied General Obligation	Aa2	AA+	AA+
GMFA 2019 Lease Revenue Refunding Bonds	N/A	AA	AA

The annual debt service requirement to amortize governmental long-term bonded debt in the Debt Service Fund as of June 30, 2021 is as follows (in thousands):

<b>GMFA 2019 Lease Revenue Refunding Bonds</b>				
Fiscal Year	Interest	Principal	Total Debt Service	
2022	\$ 1,063	\$ 1,930	\$ 2,993	
2023	967	2,025	2,992	
2024	865	2,125	2,990	
2025	759	2,230	2,989	
2026	647	2,345	2,992	
2027-2030	1,358	10,605	11,963	
<b>Total</b>	<b>\$ 5,659</b>	<b>\$ 21,260</b>	<b>\$ 26,919</b>	

# CITY OF GLENDALE DEBT SERVICE FUNDS

## CITY OF GLENDALE LEGAL DEBT MARGIN Through June 30, 2020 (unaudited)

Under the City Charter, the total bonded debt of the city shall at no time exceed a total of fifteen (15) percent of the assessed valuation of all property taxable for city purposes. The most recent preliminary assessment was provided by the City's property tax consultant, HDL Properties, based on the County of Los Angeles' Auditor-Controller Tax Rolls as of August 2021, wherein the City's net assessed property value is estimated to be approximately \$29.2 billion. The City's charter required debt limit is calculated to be fifteen percent of this value, or approximately \$4.4 billion. The legal debt margin is also calculated to be \$4.4 billion, reflecting that there is currently no outstanding debt applicable to the legal debt limit and that the City is not at risk of exceeding this limit.

Net Assessed Value (Tax District 1)*	\$	29,193,504,318
Debt Limit - 15% of Assessed Value	\$	4,379,025,648
Amount of Debt Applicable to Debt Limit	\$	-
Legal Debt Margin	\$	4,379,025,648

### Statement of Legal Debt Margin (Last Ten Fiscal Years-in thousands)

Fiscal Year	Net Assessed Property Value	Debt Limit (15% of assessed value)	Debt applicable to Debt Limit	Legal Debt Margin
2012-13	18,862,952	2,829,443	-	2,829,443
2013-14	19,635,549	2,945,332	-	2,945,332
2014-15	20,568,476	3,085,271	-	3,085,271
2015-16	21,675,055	3,251,258	-	3,251,258
2016-17	22,951,769	3,442,765	-	3,442,765
2017-18	24,244,692	3,636,704	-	3,636,704
2018-19	25,475,913	3,821,387	-	3,821,387
2019-20	26,890,638	4,033,596	-	4,033,596
2020-21	28,238,211	4,235,732	-	4,235,732
2021-22	29,193,504	4,379,026	-	4,379,026

Notes:

\* Source: County of Los Angeles, Auditor-Controller's Office. As a result of AB 1x26, the Net Assessed Value calculation does not include the assessed valuations for the former Glendale Redevelopment Agency's project areas (Central District: \$4,508,256,522, San Fernando Corr. District: \$2,907,072,169).

**City of Glendale  
Debt Service Fund  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>3031 - Police Building 2019 Lease Rev Ref Fund</b>	<b>Total</b>
<b>Estimated Revenues</b>		
Use of Money and Property	\$ 157,000	\$ 157,000
Transfers from Other Funds	1,500,000	1,500,000
<b>TOTAL REVENUES</b>	<b>\$ 1,657,000</b>	<b>\$ 1,657,000</b>
 <b>Estimated Appropriations</b>		
Maintenance & Operation	\$ 2,998,150	\$ 2,998,150
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,998,150</b>	<b>\$ 2,998,150</b>
 <b>NET SURPLUS/(USE OF FUND BALANCE)</b>	 <b>\$ (1,341,150)</b>	 <b>\$ (1,341,150)</b>

## CITY OF GLENDALE

### CAPITAL IMPROVEMENT PROGRAM

The **Capital Improvement Program (CIP)** is primarily a tool for the long-range planning and programming of the City's capital needs. It provides a method for prioritizing the needs of the community. Capital improvements are projects of large scope which usually result in new public facilities or major improvements to existing public facilities. Also included in this broad definition of the term are: major replacements and reconstructions; items of large equipment, such as fire trucks, furniture, and other equipment (when purchased as a part of the initial projects); and acquisition of land needed for projects within and beyond the immediate five-year period.

Due to the size of CIP projects, they are planned and budgeted on a ten-year basis, with the "Future Years" column representing a five-year time span. When the FY 2021-22 City of Glendale budget was adopted by the City Council, only the FY 2021-22 CIP budget was approved and authorized. All projects are evaluated annually during the budget process and, as funding permits, resources are allocated to those projects deemed most important to the community and in alignment with the City Council's priorities. The remaining projects and anticipated appropriations are a general guide for the following four to nine years. Their inclusion in this budget is for informational and planning purposes. Thus, the City government has an annual review of its capital program, and there is assurance that every project undertaken is carefully evaluated in relation to all other needs, so that funds expended will be the most beneficial for the public.

All City governmental capital improvements are funded on a "pay-as-you-go" or cash basis, but the City recognizes that there may be times when an alternative financing strategy may be the preferred option. All viable financing strategies (e.g., General Obligation Bonds, Certificates of Participation, and Lease-Back arrangements, etc.) are considered in light of their respective projects, and adequate consideration is given to their possible benefits or consequences.

The downturn in the economy from the Great Recession and the State's consequential efforts to take local resources have had a significant impact on the City's ability to improve its infrastructure, most notably the General Fund CIP portion. To help mitigate the impact of the economic downturn, sales tax revenue that was once deposited into the CIP Fund (Fund 4010) remains in the General Fund with minimal annual transfers to the CIP Fund. In FY 2019-20, the General Fund transfer of sales tax revenues to the CIP Fund totaled 2.00%. However, due to the COVID-19 pandemic and its effects on the General Fund budget, especially as it relates to the Sales Tax revenue category, this transfer was waived for FY 2020-21 and is again waived for FY 2021-22.

There are currently twelve (12) funds under the Capital Improvement Program Category: the General Fund CIP (Fund 4010), Measure S CIP Fund (Fund 4011), State Gas Tax Fund (Fund 4020), Scholl Canyon Landfill Post-Closure Fund (Fund 4030), Parks Mitigation Fee Fund (Fund 4050), Library Mitigation Fee Fund (Fund 4070), Parks Quimby Fee Fund (Fund 4080), CIP Reimbursement Fund (Fund 4090), San Fernando Corridor Tax Share Fund (Fund 4100), Housing Development Impact Fee Fund (Fund 4110), 2011 TABs Project Fund (Fund 4120), and Measure A Fund (Fund 4130). Other than the funds listed above, there are additional CIP projects that are appropriated within a variety of other funds across departments. These projects are related to public transit, parks, library, street, sewer, refuse, and electric and water utilities, which are funded from other sources, such as federal, state, and regional funding or revenue generated from enterprise funds. In order to present the citywide Capital Improvement Program, this section will include discussion not only for the CIP Category funds, but on all current citywide CIP projects.

The City's total CIP appropriation for FY 2021-22 is approximately \$80.9 million, including the \$3.9 million transfer out of the CIP Fund (Fund 4010) into the Scholl Canyon Landfill Post-Closure Fund (Fund 4030), and the \$20.4 million in appropriations approved for Measure S CIP Fund (Fund 4011).

# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

Below are the major highlights of the City's CIP program for FY 2021-22 by department.

- Community Development comprises \$11.4 million of the total CIP appropriation for FY 2021-22, of which \$1.4 million is in the Low & Mod Income Housing Asset Fund (Fund 2130), \$800 thousand is in the General Fund CIP Fund (Fund 4010), \$200 thousand is in the San Fernando Corridor Tax Share Fund (Fund 4100), and \$9.0 million is in the Measure S CIP Fund (Fund 4011), as approved by the City Council, for new affordable housing land acquisition and developments.
- Community Services & Parks comprises \$5.2 million of the total CIP appropriation for FY 2021-22, of which \$400 thousand is in the CDBG Fund (Fund 2010), \$900 thousand is in the General Fund CIP Fund (Fund 4010), \$3.6 million is in the Measure S CIP Fund (Fund 4011), and \$300 thousand is in the Measure A Fund (Fund 4130). Some of the major projects budgeted for FY 2021-22 include Fremont Park (\$2.0 million), Measure S Recreational Land Acquisition (\$1.0 million), Pacific Park Splash Pad Project (\$400 thousand) and the Babe Herman Restroom Renovation (\$300 thousand).
- Glendale Water & Power comprises \$24.9 million of the total CIP appropriation for FY 2021-22, of which \$12.9 million is for projects budgeted in the Electric Utility Funds (Fund 5830 and Fund 5850), and \$12.0 million in the Water Utility Funds (Fund 5930 and Fund 5950). Some of the significant projects budgeted for FY 2021-22 include the 4kV to 12kV Feeder Upgrade Program (\$3.0 million), Pumping Unit Replacement Program (\$2.1 million), and the Pipeline Management Program (\$5.7 million).
- Library, Arts and Culture comprises \$3.3 million of the total CIP appropriation for FY 2021-22, of which \$2.5 million is for the Central Library Children's Room and Teen Space Renovation project budgeted in the Measure S CIP Fund (Fund 4011) and \$800 thousand for the Central Library Improvement project budgeted in the Library Mitigation Fee Fund (Fund 4070).
- Public Works comprises \$32.0 million of the total CIP appropriation for FY 2021-22, of which \$350 thousand is in the CIP General Fund (Fund 4010), \$5.3 million in the Measure S CIP Fund (Fund 4011), \$1.2 million is in the Measure W Fund (Fund 2260), \$2.5 million is in the Measure R Regional Fund (Fund 2550), \$9.2 million is in the State Gas Tax Fund (Fund 4020), \$13.2 million is in the Sewer Fund (Fund 5250), and \$350 thousand is in the Refuse Disposal Fund (Fund 5300). Some of the major projects budgeted for FY 2021-22 include the South Verdugo Road Rehabilitation (\$3.0 million), Hyperion Wastewater System (\$2.5 million), LA-Glendale Water Reclamation Plant (\$8.0 million), and Pavement Condition Improvement (\$4.5 million).

The schedules on the following few pages provide a list of all the active CIP projects citywide, including project appropriations, life-to-date expenditures, and forecast.



**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
<b>FUND 4010 - GENERAL FUND CAPITAL IMPROVEMENT PROGRAM</b>								
52095 Central Park Block Project	\$ 2,238,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,238,015
52233 Artsakh Avenue & Alley Improvement	3,000,000	800,000	5,700,000	-	-	-	-	9,500,000
<b>4010 - Community Development Subtotal</b>	<b>\$ 5,238,015</b>	<b>\$ 800,000</b>	<b>\$ 5,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>11,738,015</b>
51763 Training Center Burn Building Reconstruction	\$ 533,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	533,000
<b>4010 - Fire Subtotal</b>	<b>\$ 533,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>533,000</b>
51436 Signal Power Backup System	\$ 882,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	882,000
51490 ADA Facility Modification	1,284,676	-	-	-	-	-	-	1,284,676
51999 City Hall Building Renovation	2,117,298	100,000	-	-	-	-	-	2,217,298
52191 Installation of Safety Bollards at Montrose	300,000	-	-	-	-	-	-	300,000
59998 Project Management *	-	150,000	150,000	150,000	150,000	150,000	750,000	1,500,000
PWD000096N Central Library Children's Room Renovation	100,000	-	-	-	-	-	-	100,000
PWD00368AN Brand Library Elevator Improvements	175,000	-	-	-	-	-	-	175,000
PWD00369AN Central Library Elevator Improvements	350,000	-	-	-	-	-	-	350,000
PWD00588AN Fire Protection GSB Radio	-	100,000	-	-	-	-	-	100,000
<b>4010 - Public Works Subtotal</b>	<b>\$ 5,208,974</b>	<b>\$ 350,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 750,000</b>	<b>6,908,974</b>
51669 GHS Tennis Courts Renovation	\$ 833,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	833,822
51707 Parks Unanticipated Repairs	1,645,359	150,000	150,000	150,000	150,000	150,000	750,000	3,145,359
51837 Deukmejian Nature Education Center	500,000	-	-	-	-	-	-	500,000
51844 Citywide Playground Equipment **	632,770	250,000	250,000	250,000	250,000	250,000	1,250,000	3,132,770
51847 Pacific Community Center Construction	3,469,000	-	-	-	-	-	-	3,469,000
51873 Fremont Park Renovation	6,000,000	-	-	-	-	-	-	6,000,000
52020 Verdugo Park Renovation **	896,321	-	-	-	-	-	-	896,321
52141 Lower Scholl Renovation	473,014	-	-	-	-	-	-	473,014
52142 Nibley Restroom Renovation	381,627	-	-	-	-	-	-	381,627
52143 Pacific Park Shade Structure	121,771	-	-	-	-	-	-	121,771
52144 Pacific Park Splash Pad **	364,000	-	-	-	-	-	-	364,000
52202 Brand Park Restroom Renovation	500,000	-	-	-	-	-	-	500,000
CSP000137N Sports Complex Field 3 Artificial Turf	250,000	-	-	-	-	-	-	250,000
CSP00138AN Dunsmore Parking Lot Resurfacing	1,000,000	100,000	-	-	-	-	-	1,100,000
CSP000139N Montrose Parking Lot and Electrical Upgrade	525,000	-	700,000	-	-	-	-	1,225,000
CSP00421AN Brand Park T-Ball Field	150,000	-	-	-	-	-	-	150,000
CSP00423BN Pelanconi Park Playground Replacement & Shade Structure	50,518	-	-	-	-	-	-	50,518
CSP00451BN Glenoaks Park Playground Replacemnt	166,712	-	-	-	-	-	-	166,712
CSP00685AN Rockhaven Roof Replacement	-	300,000	-	-	-	-	-	300,000
CSP00689AN Scholl Ballfield Parking Lot Resurfacing	-	100,000	-	-	-	-	-	100,000
<b>4010 - Community Services &amp; Parks Subtotal</b>	<b>\$ 17,959,914</b>	<b>\$ 900,000</b>	<b>\$ 1,100,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 400,000</b>	<b>\$ 2,000,000</b>	<b>23,159,914</b>
51725 Branch Libraries	\$ 924,319	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	1,824,319
<b>4010 - Library, Arts &amp; Culture Subtotal</b>	<b>\$ 924,319</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>	<b>1,824,319</b>
<b>Fund 4010 Total</b>	<b>\$ 29,864,222</b>	<b>\$ 2,050,000</b>	<b>\$ 7,050,000</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ 3,250,000</b>	<b>44,164,222</b>
<b>FUND 4011 - MEASURE S CAPITAL IMPROVEMENT PROGRAM</b>								
CDD00148AN Tobinworld Affordable Housing Development	\$ 12,725,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,725,000
CDD00487AN New Affordable Housing Land Acquisition	6,000,000	6,000,000	-	-	-	-	-	12,000,000
CDD00539AN 900 E. Broadway	7,275,000	-	-	-	-	-	-	7,275,000
CDD00684AN 920 E. Broadway	-	3,000,000	-	-	-	-	-	3,000,000
<b>4011 - Community Development Subtotal</b>	<b>\$ 26,000,000</b>	<b>\$ 9,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>35,000,000</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
CSP00422AN Recreational Land Acquisition	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000
CSP00686AN Fremont Park Renovation	-	2,000,000	-	-	-	-	-	2,000,000
CSP00687AN Glorietta Tennis Concession Building Renovation	-	75,000	-	-	-	-	-	75,000
CSP00688AN Electric Operated Equipment & Infrastructure	-	550,000	-	-	-	-	-	550,000
<b>4011 - Community Services &amp; Parks Subtotal</b>	<b>\$ 1,000,000</b>	<b>\$ 3,625,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,625,000</b>
LAC00711AN Children's Room and Teen Space Renovation	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
<b>4011 - Library, Arts &amp; Culture Subtotal</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,500,000</b>
PWD000097N Seismic Upgrades - Fire Stations	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,500,000
PWD00586AN Mitigate Heat Island Effect	-	800,000	-	-	-	-	-	800,000
PWD00596AN PMP Implementation Phase 1	-	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	-	22,500,000
<b>4011 - Public Works Subtotal</b>	<b>\$ 3,500,000</b>	<b>\$ 5,300,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ -</b>	<b>26,800,000</b>
<b>Fund 4011 Total</b>	<b>\$ 30,500,000</b>	<b>\$ 20,425,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ 4,500,000</b>	<b>\$ -</b>	<b>66,425,000</b>
<b>FUND 2010 - CDBG FUND</b>								
VARIOUS Pacific Park Splash Pad	\$ 561,522	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	961,522
VARIOUS Pacific Park Multi-Purpose Field	1,090,000	-	-	-	-	-	-	1,090,000
CSP00423AG Pelanconi Park Playground Replacement and Shade Structure	494,966	-	-	-	-	-	-	494,966
<b>Fund 2010 Total</b>	<b>\$ 2,146,488</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,546,488</b>
<b>FUND 2130 - LOW &amp; MOD INCOME HOUSING ASSET FUND</b>								
CDD00147AN ATT Pioneer - Affordable Housing Development	\$ 5,982,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,982,757
CDD00148CN Tobinworld - 2130 Low Mod	283,500	-	-	-	-	-	-	283,500
CDD00539BN 900 E. Broadway	289,757	1,435,243	-	-	-	-	-	1,725,000
CDD00683AN 920 E. Broadway	543,000	-	-	-	-	-	-	543,000
<b>Fund 2130 Total</b>	<b>\$ 7,099,014</b>	<b>\$ 1,435,243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>8,534,257</b>
<b>FUND 2190 - HAZARDOUS DISPOSAL FUND</b>								
G52246 HHW Facility Renovation	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
<b>Fund 2190 Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,000</b>
<b>FUND 2210 - PARKING FUND</b>								
51584 Exchange Parking Structure Improvements	\$ 950,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	950,000
51884 Parking Lot & Meter Improvements	1,700,000	-	-	-	-	-	-	1,700,000
52071 Downtown Parking Improvements	600,000	-	-	-	-	-	-	600,000
52072 Parking Structure Improvement Project	900,000	-	-	-	-	-	-	900,000
PWD000092N Civic Center Parking Garage Improvements	1,250,000	-	-	-	-	-	-	1,250,000
PWD000093N Elevator Improvement Project - Marketplace Garage	900,000	-	-	-	-	-	-	900,000
PWD00248AN Roll-Up Doors at Exchange Parking	60,000	-	-	-	-	-	-	60,000
<b>Fund 2210 Total</b>	<b>\$ 6,360,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>6,360,000</b>
<b>FUND 2220 - MEASURE M LOCAL RETURN FUND</b>								
PWD00450CN Glendale Train Station 1st/Last Mile (2220)	\$ 890,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	890,716
<b>Fund 2220 Total</b>	<b>\$ 890,716</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>890,716</b>
<b>FUND 2230 - MEASURE M SUBREGIONAL FUND</b>								
PWD00216AG Beeline Maintenance Facility	\$ 4,426,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,426,000
<b>Fund 2230 Total</b>	<b>\$ 4,426,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>4,426,000</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
<b>FUND 2260 - MEASURE W FUND</b>								
PWD000094N Annual Green Street Improvements Program	\$ 530,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	\$ 3,030,000
PWD000095N Edgewick Road Watershed Management	430,000	-	-	-	-	-	-	430,000
PWD00382AN Alley Stormwater Treatment Program	430,000	-	-	-	-	-	-	430,000
PWD00676AN Dunsmore Parking Lot Porous Pavement	-	523,400	-	-	-	-	-	523,400
PWD00677AN Fire Station 23 Parking Lot Porous Pavement	-	380,000	-	-	-	-	-	380,000
<b>Fund 2260 Total</b>	<b>\$ 1,390,000</b>	<b>\$ 1,153,400</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 1,250,000</b>	<b>\$ 4,793,400</b>
<b>FUND 2540 - MEASURE R LOCAL RETURN FUND</b>								
G51877 Beeline Maintenance Facility	\$ 9,058,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,058,000
<b>Fund 2540 Total</b>	<b>\$ 9,058,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,058,000</b>
<b>FUND 2550 - MEASURE R REGIONAL FUND</b>								
G51977 I-5 N. Mitigation Signal Synchronization	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
G51986 Traffic Signal Modification at Verdugo Blvd and Valihi Way	1,450,000	-	-	-	-	-	-	1,450,000
G52040 I-5 N. Mitigation Project Management	150,000	-	-	-	-	-	-	150,000
G52161 Regional Arterial Traffic Performance Measurement System	100,000	-	-	-	-	-	-	100,000
G52162 Doran/Broadway-Brazil Grade Separation	350,000	-	-	-	-	-	-	350,000
G52172 I-210 Freeway Sound Wall	4,520,000	-	-	-	-	-	-	4,520,000
PWD000021G Traffic Signal Installations at Various Locations - Phase 2	2,500,000	-	-	-	-	-	-	2,500,000
PWD000063G Traffic Signal Modification at Honolulu Ave and Pennsylvania Ave	3,000,000	-	-	-	-	-	-	3,000,000
PWD000101G La Crescenta Avenue Rehabilitation Project - MR	1,100,000	-	-	-	-	-	-	1,100,000
PWD00279AG Highland and San Fernando Traffic Signal Modification	480,411	-	-	-	-	-	-	480,411
PWD00380BG South Verdugo Road Rehabilitation Project	1,650,000	-	-	-	-	-	-	1,650,000
PWD00442AG Verdugo Road Traffic Signal Modification	1,210,000	-	-	-	-	-	-	1,210,000
PWD00678AG Broadway Avenue Rehabilitation	-	1,650,000	-	-	-	-	-	1,650,000
PWD00679AG Downtown Glendale Traffic Signal Synchronization	-	833,334	833,334	833,334	-	-	-	2,500,002
<b>Fund 2550 Total</b>	<b>\$ 16,860,411</b>	<b>\$ 2,483,334</b>	<b>\$ 833,334</b>	<b>\$ 833,334</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,010,413</b>
<b>FUND 2560 - TRANSIT PROP A LOCAL RETURN FUND</b>								
G51877 Beeline Maintenance Facility	\$ 3,376,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,376,000
<b>Fund 2560 Total</b>	<b>\$ 3,376,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,376,000</b>
<b>FUND 2570 - TRANSIT PROP C LOCAL RETURN FUND</b>								
51950 Refurb of Glendale Transportation Center (Train Station)	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
52128 Bus Stop Improvements	141,733	-	-	-	-	-	-	141,733
<b>Fund 2570 Total</b>	<b>\$ 641,733</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 641,733</b>
<b>FUND 2610 - POLICE SPECIAL GRANTS FUND</b>								
GPD00200AG 2019 DNA Capacity Enhancement	\$ 253,897	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 253,897
GPD00200BN 2019 DNA Capacity Enhancement	66,667	-	-	-	-	-	-	66,667
<b>Fund 2610 Total</b>	<b>\$ 320,564</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,564</b>
<b>FUND 2800 - CABLE ACCESS FUND</b>								
52174 GTV6 Control Room Relocation	\$ 1,820,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,820,749
<b>Fund 2800 Total</b>	<b>\$ 1,820,749</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,820,749</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
<b>FUND 4020 - STATE GAS TAX FUND</b>								
51500 Street Resurfacing Program ***	\$ 3,629,262	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,340,000	\$ 1,740,000	\$ 12,069,262
51502 Street Reconstruction Program ***	668,280	-	-	-	-	-	-	668,280
51887 Street Tree Maintenance	4,660,000	660,000	660,000	660,000	660,000	660,000	3,300,000	11,260,000
51986 Verdugo Blvd Rehabilitation	1,050,000	-	-	-	-	-	-	1,050,000
52083 Traffic Signal Installations and Modification	639,270	-	-	-	-	-	-	639,270
52169 Geotechnical Engineering Service	155,000	65,000	65,000	65,000	65,000	65,000	325,000	805,000
52170 Construction Management & Inspection Services	680,000	500,000	350,000	350,000	350,000	350,000	1,750,000	4,330,000
PWD000099N Annual Asphalt Repair Program	20,000	-	-	-	-	-	-	20,000
PWD000100N Annual Crash Barrier Maintenance and Repair Program	20,000	-	-	-	-	-	-	20,000
PWD000101N La Crescenta Avenue Rehabilitation Project - SB1	2,420,000	-	-	-	-	-	-	2,420,000
PWD000102N Maintenance District 9 Pavement Rehabilitation - SB1	2,600,000	-	-	-	-	-	-	2,600,000
PWD000103N Pavement Management System	650,000	-	-	-	-	-	-	650,000
PWD00247BN FY 19-20 ADA & Crack Seal Program	1,008,220	-	-	-	-	-	-	1,008,220
PWD00275AN Colorado St/Columbus Ave Rehabilitation	30,360	-	-	-	-	-	-	30,360
PWD00278AN View Crest Rd Pavement Rehabilitation	250,000	-	-	-	-	-	-	250,000
PWD00280AN Melwood Dr Pavement Rehabilitation	250,000	-	-	-	-	-	-	250,000
PWD00379AN Maintenance District 6 Pavement Rehabilitation	6,000,000	-	-	-	-	-	-	6,000,000
PWD00380AN South Verdugo Road Rehabilitation Project	200,000	3,000,000	-	-	-	-	-	3,200,000
PWD00450DN Glendale Train Station 1st/Last Mile (4020)	332,204	-	-	-	-	-	-	332,204
PWD00530AN FY 20-21 ADA & Crack Seal Program	800,000	-	-	-	-	-	-	800,000
PWD00533AN FY 21-22 Street Resurfacing Project	1,045,000	-	-	-	-	-	-	1,045,000
PWD00565AN On-Call Fiber Optic Services	500,000	-	-	-	-	-	-	500,000
PWD00576AN FY 21-22 Pavement Rehabilitation	-	2,000,000	-	-	-	-	-	2,000,000
PWD00678BN Broadway Avenue Rehabilitation	-	1,650,000	-	-	-	-	-	1,650,000
<b>Fund 4020 Total</b>	<b>\$ 27,607,595</b>	<b>\$ 9,215,000</b>	<b>\$ 2,415,000</b>	<b>\$ 2,415,000</b>	<b>\$ 2,415,000</b>	<b>\$ 2,415,000</b>	<b>\$ 7,115,000</b>	<b>\$ 53,597,595</b>
<b>FUND 4050 - PARKS MITIGATION FEE FUND</b>								
51669 GHS Tennis Court Renovation	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000
51833 Planning and Design Studies	400,302	-	-	-	-	-	-	400,302
51836 Pedestrian Paseo from Central	100,000	-	-	-	-	-	-	100,000
51837 Deukmejian Nature Education Center	2,500,000	-	-	-	-	-	-	2,500,000
51841 Outdoor Fitness Equipment	110,000	-	-	-	-	-	-	110,000
51873 Fremont Park Renovation	5,650,000	-	-	-	-	-	-	5,650,000
51892 Central Park Plaza	2,150,000	-	-	-	-	-	-	2,150,000
52020 Verdugo Park North Community Building	2,000,000	-	-	-	-	-	-	2,000,000
52031 Fitness in the Park	40,000	-	-	-	-	-	-	40,000
52077 Wilson Middle School Multi-Use Field	5,050,000	-	-	-	-	-	-	5,050,000
52087 Carr Park Outdoor Fitness Center	65,000	-	-	-	-	-	-	65,000
52105 Cerritos Elementary Multi-Purpose	3,439,200	-	-	-	-	-	-	3,439,200
CSP00133BN Pacific Park Multi-Purpose Field	750,000	-	-	-	-	-	-	750,000
<b>Fund 4050 Total</b>	<b>\$ 22,604,502</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,604,502</b>
<b>FUND 4070 - LIBRARY MITIGATION FEE FUND</b>								
LAC00635AN Central Library Improvement	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
<b>Fund 4070 Total</b>	<b>\$ -</b>	<b>\$ 800,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>FUND 4090 - CIP REIMBURSEMENT FUND</b>								
G52242 134 Freeway Ramps	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
<b>4090 - Community Development Subtotal</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>
G52031 Fitness in the Park	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,000
<b>4090 - Community Services &amp; Parks Subtotal</b>	<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,000</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
G51877 Beeline Maintenance Facility	\$ 6,223,425	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,223,425
G52050 TDA3-Bicycle & Pedestrian Fund	530,762	-	-	-	-	-	-	530,762
G52104 Train Station 1st/Last Mile	204,995	-	-	-	-	-	-	204,995
G52161 Regional Arterial Traffic Performance Measurement System	530,869	-	-	-	-	-	-	530,869
G52163 North Verdugo Road Safety Improvements	1,259,200	-	-	-	-	-	-	1,259,200
G52176 Train Station 1st/Last Mile Phase 2	179,559	-	-	-	-	-	-	179,559
PWD00166AG Glendale-LA Garden River Bridge	19,300,000	-	-	-	-	-	-	19,300,000
PWD00218AG Systemic Safety Analysis Report	72,000	-	-	-	-	-	-	72,000
PWD00275BG Colorado St/Columbus Ave Rehabilitation (4090)	2,428,800	-	-	-	-	-	-	2,428,800
PWD00285AG Citywide Guardrail Upgrade Project	897,692	-	-	-	-	-	-	897,692
PWD00450AG Glendale Train Station 1st/Last Mile (4090-1)	1,351,443	-	-	-	-	-	-	1,351,443
PWD00450BG Glendale Train Station 1st/Last Mile (4090-2)	921,441	-	-	-	-	-	-	921,441
<b>4090 - Public Works Subtotal</b>	<b>\$ 33,900,186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>33,900,186</b>
<b>Fund 4090 Total</b>	<b>\$ 34,555,186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>34,555,186</b>
<b>FUND 4100 - SAN FERNANDO CORRIDOR TAX SHARE FUND</b>								
52127 Flower Street Improvement & Widening	\$ 400,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
<b>Fund 4100 Total</b>	<b>\$ 400,000</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>600,000</b>
<b>FUND 4130 - MEASURE A FUND</b>								
CSP00133CG Pacific Park Multi-Purpose Field	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
CSP00450AG Pacific Park Splash Pad	247,000	-	-	-	-	-	-	247,000
CSP00451AG Glenoaks Park Playground Replacement	474,000	-	-	-	-	-	-	474,000
CSP00703AG Babe Herman Restroom Renovation	-	300,000	-	-	-	-	-	300,000
<b>Fund 4130 Total</b>	<b>\$ 1,021,000</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,321,000</b>
<b>FUND 5250 - SEWER FUND</b>								
50098 Doran Pump Station Rehabilitation	\$ 2,379,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,379,400
51494 Corrugated Metal Pipe Replacement Project	1,277,000	110,000	115,000	115,000	120,000	120,000	685,000	2,542,000
51510 Sewer Reconstruction Program	8,065,120	165,000	165,000	175,000	175,000	185,000	980,000	9,910,120
51511 Wastewater Capacity Improvement	5,920,549	50,000	1,008,000	1,038,000	1,070,000	1,102,000	5,520,000	15,708,549
51632 Stormwater Pollutant Treatment	1,000,000	-	-	-	-	-	-	1,000,000
51673 Hyperion Wastewater System	33,553,384	2,500,000	2,500,000	2,500,000	1,500,000	1,500,000	7,500,000	51,553,384
51674 LA-Glendale Water Reclamation Plant	45,804,000	8,000,000	8,000,000	2,000,000	2,000,000	2,000,000	10,000,000	77,804,000
51686 Emergency Sewer and SD Repair Program	3,526,000	-	-	-	-	-	-	3,526,000
51953 Sludge and Debris Drying Facility	50,000	-	-	-	-	-	-	50,000
51988 Brand Storm Water Lift Station	115,000	-	-	-	-	-	-	115,000
52109 Bioswale Construction	400,000	100,000	100,000	100,000	100,000	-	-	800,000
PWD00381AN On Call Sewer and Storm Drain Repair Services	900,000	170,000	182,000	191,000	201,000	210,000	1,105,000	2,959,000
PWD00380CN South Verdugo Road Rehabilitation Project	1,400,000	600,000	-	-	-	-	-	2,000,000
PWD00450EN Glendale Train Station 1st/Last Mile (5250)	391,626	-	-	-	-	-	-	391,626
PWD00579AN Citywide Sewer CCTV Inspection	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	-	7,500,000
<b>Fund 5250 Total</b>	<b>\$ 104,782,079</b>	<b>\$ 13,195,000</b>	<b>\$ 13,570,000</b>	<b>\$ 7,619,000</b>	<b>\$ 6,666,000</b>	<b>\$ 6,617,000</b>	<b>\$ 25,790,000</b>	<b>178,239,079</b>
<b>FUND 5300 - REFUSE DISPOSAL FUND</b>								
52070 Automated Container and Refuse	\$ 1,750,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	5,250,000
PWD00377AN Mobile CNG Fueling Station	150,000	-	-	-	-	-	-	150,000
PWD00378AN Underground Storage Tank Removal	500,000	-	-	-	-	-	-	500,000
<b>Fund 5300 Total</b>	<b>\$ 2,400,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 1,750,000</b>	<b>5,900,000</b>
<b>FUND 5830 - ELECTRIC DEPRECIATION FUND</b>								
31005 Biogas Renewable Generation	\$ 1,125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,125,000

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
E14826 E-Care Upgrade	187,000	-	-	-	-	-	-	187,000
E14894 IVR Upgrade	91,422	-	-	-	-	-	-	91,422
E30072 Fiber Plan Implementation	8,245,849	-	-	-	-	-	-	8,245,849
P13748 Grayson Repower	14,876,363	-	-	-	-	-	-	14,876,363
P30019 Repairs to Unit 8A & 8BC	4,079,552	-	-	-	-	-	-	4,079,552
P30082 Unit 9 Modifications	1,986,027	-	-	-	-	-	-	1,986,027
GWP000074N Pole Replacement for Fiber Project	300,000	-	-	-	-	-	-	300,000
GWP000080N ICON Solution	280,000	100,000	100,000	-	-	-	-	480,000
GWP000082N Unit #8ABC Control Wiring Replacement	300,000	-	-	-	-	-	-	300,000
GWP000085N Power Plant Fire Alarm Panel Replacement	170,000	-	-	-	-	-	-	170,000
GWP000086N Unit #5 Super-Heater Tube Replacement	1,500,000	-	-	-	-	-	-	1,500,000
GWP000088N Unit #2 Turbine Generator Overhaul	2,640,000	-	-	-	-	-	-	2,640,000
GWP00170AN Grayson Battery Energy Storage	114,000	-	-	-	-	-	-	114,000
GWP00170BN Grayson Internal Combustion Engines	1,015,100	-	-	-	-	-	-	1,015,100
GWP00170CN Owner's Engineering Services for GPP	1,402,400	150,000	-	-	-	-	-	1,552,400
GWP00242AN GWP Electric Bus Pilot	1,000,000	-	-	-	-	-	-	1,000,000
GWP00460AN Substation Mobile Transformer	250,000	-	-	-	-	-	-	250,000
GWP00458AN GPP Stormwater Compliance Project	500,000	-	-	-	-	-	-	500,000
GWP00457AN Outage Mgmt & Integrated Voice Recognition	300,000	-	-	-	-	-	-	300,000
GWP00459AN Unit #9 CEMS Analyzers	260,000	-	-	-	-	-	-	260,000
GWP00568BN Bel Aire Substation	67,000	-	-	-	-	-	-	67,000
GWP00632AA ES LCFS Program Infrastructure	-	500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
GWP00633AA ES Conservation Voltage Reduction	-	15,000	15,000	15,000	15,000	15,000	75,000	150,000
GWP00634AA ES Substation Improvement Program	-	300,000	150,000	150,000	150,000	150,000	750,000	1,650,000
GWP00636AA ES Substation Relay & Communication Upgrade Program	-	150,000	50,000	50,000	50,000	50,000	250,000	600,000
GWP00629AA ES Reclosers	-	50,000	75,000	75,000	75,000	75,000	375,000	725,000
GWP00637AA ES LED Streetlight Upgrade Program	-	400,000	400,000	400,000	400,000	400,000	2,000,000	4,000,000
GWP00638AA ES Streetlight Services	-	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
GWP00639AA ES AMI Electric Meter Upgrade Program	-	500,000	500,000	1,000,000	1,000,000	1,000,000	6,600,000	10,600,000
GWP00641AA ES Transformer Replacement Program	-	75,000	75,000	100,000	100,000	100,000	500,000	950,000
GWP00642AA ES Pole Replacement Program	-	175,000	175,000	175,000	175,000	175,000	875,000	1,750,000
GWP00648AA ES Electric Vault Replacement Program	-	250,000	150,000	250,000	250,000	250,000	1,250,000	2,400,000
GWP00649AA ES Cable Replacement Program	-	500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
GWP00650AA ES Feeder Refusing Program	-	500,000	500,000	50,000	50,000	50,000	250,000	1,400,000
GWP00651AA ES Emergency System Improvement Program	-	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
GWP00652AA ES 4kV to 12kV Feeder Upgrade Program	-	3,000,000	4,000,000	5,000,000	5,000,000	5,000,000	25,000,000	47,000,000
GWP00653AA ES Wildfire Mitigation Program	-	50,000	50,000	300,000	300,000	300,000	1,500,000	2,500,000
GWP00656AA ES Distribution System Expansion Program	-	30,000	30,000	30,000	30,000	30,000	150,000	300,000
GWP00657AA ES Electric Services Master Plan	-	25,000	25,000	25,000	25,000	25,000	125,000	250,000
GWP00658AA ES Facility Security & Landscaping	-	100,000	125,000	125,000	125,000	125,000	625,000	1,225,000
GWP00691AA ES Substation Transformer Replacement Program	-	500,000	500,000	500,000	500,000	500,000	2,500,000	5,000,000
GWP00660AA ES GWP Solar Design Built Program	-	894,700	1,500,000	2,000,000	2,000,000	2,000,000	10,000,000	18,394,700
GWP00640AA PM Emergency Capital Improvement	-	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
PWD00597AN Perkins Automated Entry Doors	-	218,400	-	-	-	-	-	218,400
PWD00628AN UOC Warehouse Roof	-	195,000	-	-	-	-	-	195,000
PWD00627AN UOC Warehouse HVAC	-	19,500	-	-	-	-	-	19,500
PWD00611AN UOC Superintendent Building Roof	-	136,500	-	-	-	-	-	136,500
PWD00598AN UOC Fleet Roof	-	195,000	-	-	-	-	-	195,000
GWP00645AN ES Substation Batteries	-	150,000	-	-	-	-	-	150,000
GWP00643AA ES T&D Inspection Program	-	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	19,000,000
GWP00644AA ES Substation Repavement Program	-	100,000	100,000	100,000	100,000	100,000	500,000	1,000,000
<b>Fund 5830 Total \$</b>	<b>40,689,713</b>	<b>\$ 10,879,100</b>	<b>\$ 12,120,000</b>	<b>\$ 13,945,000</b>	<b>\$ 13,945,000</b>	<b>\$ 13,945,000</b>	<b>\$ 71,325,000</b>	<b>\$ 176,848,813</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
<b>FUND 5850 - ELECTRIC CUSTOMER PAID CAPITAL FUND</b>								
VARIOUS Customer Paid Capital Projects	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 10,000,000	\$ 20,000,000
<b>Fund 5850 Total</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ 20,000,000</b>
<b>FUND 5930 - WATER DEPRECIATION FUND</b>								
31001 Glendale Heights Tank Replacement	\$ 1,943,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,943,150
W14708 Western Pump Station Replacement	1,765,273	-	-	-	-	-	-	1,765,273
W14712 AMI Modernization	2,102,988	-	-	-	-	-	-	2,102,988
PWD00102BN Maintenance District 9 Pavement Rehabilitation (5930)	35,300	-	-	-	-	-	-	35,300
PWD00275CN Colorado St/Columbus Ave Rehabilitation (5930)	120,840	-	-	-	-	-	-	120,840
PWD00450FN Glendale Train Station 1st/Last Mile (5930)	29,040	-	-	-	-	-	-	29,040
GWP00302AN WS Foothill Well Replace Pump	72,912	-	-	-	-	-	-	72,912
GWP00568AN Western Reservoir	2,035,000	-	-	-	-	-	-	2,035,000
GWP00662AA WS Slope & Access Road Stabilization Program	-	250,000	50,000	50,000	50,000	50,000	250,000	700,000
GWP00663AA WS Well Installation and Rehabilitation Program	-	250,000	250,000	250,000	250,000	250,000	1,250,000	2,500,000
GWP00664AA WS Meters and Endpoint Replacement	-	25,000	25,000	25,000	25,000	25,000	125,000	250,000
GWP00665AA WS Service Line Replacement Program	-	50,000	50,000	50,000	50,000	50,000	250,000	500,000
GWP00673AA WS Backup Power Program	-	300,000	100,000	100,000	100,000	100,000	100,000	800,000
GWP00666AA WS Valve Replacement Program	-	175,000	300,000	300,000	300,000	300,000	1,500,000	2,875,000
GWP00667AA WS Hydrant Replacement Program	-	25,000	150,000	150,000	150,000	150,000	750,000	1,375,000
GWP00668AA WS Pumping Unit Replacement Program	-	2,100,000	150,000	150,000	200,000	200,000	1,000,000	3,800,000
GWP00669AA WS Tank Rehabilitation Program	-	130,000	523,200	400,000	650,000	650,000	3,250,000	5,603,200
GWP00670AA WS Pipeline Management Program	-	5,700,000	5,279,000	5,660,000	5,700,000	5,700,000	28,500,000	56,539,000
GWP00671AA WS Facility Security & Landscaping Upgrade Program	-	200,000	200,000	200,000	200,000	200,000	1,000,000	2,000,000
GWP00672AA WS System Optimization Program	-	1,150,500	500,000	1,300,000	1,300,000	1,300,000	6,500,000	12,050,500
GWP00674AA WS Reservoir Wood Roof Replacement Program	-	150,000	250,000	900,000	1,000,000	1,000,000	5,000,000	8,300,000
GWP00675AA WS Water Quality Enhancement Program	-	70,000	100,000	100,000	100,000	100,000	500,000	970,000
PWD00597BN Perkins Automated Entry Doors	-	61,600	-	-	-	-	-	61,600
PWD00628BN UOC Warehouse Roof	-	55,000	-	-	-	-	-	55,000
PWD00627BN UOC Warehouse HVAC	-	5,500	-	-	-	-	-	5,500
PWD00611BN UOC Superintendent Building Roof	-	38,500	-	-	-	-	-	38,500
PWD00598BN UOC Fleet Roof	-	55,000	-	-	-	-	-	55,000
<b>Fund 5930 Total</b>	<b>\$ 8,104,503</b>	<b>\$ 10,791,100</b>	<b>\$ 7,927,200</b>	<b>\$ 9,635,000</b>	<b>\$ 10,075,000</b>	<b>\$ 10,075,000</b>	<b>\$ 49,975,000</b>	<b>\$ 106,582,803</b>
<b>FUND 5950 - WATER CUSTOMER PAID CAPITAL FUND</b>								
VARIOUS Customer Paid Capital Projects	\$ -	\$ 1,275,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 9,000,000	\$ 17,475,000
<b>Fund 5950 Total</b>	<b>\$ -</b>	<b>\$ 1,275,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>	<b>\$ 9,000,000</b>	<b>\$ 17,475,000</b>
<b>FUND 6010 - FLEET MANAGEMENT FUND</b>								
52111 Fuel Management Key Card Reader Kiosk	\$ 531,375	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 531,375
<b>Fund 6010 Total</b>	<b>\$ 531,375</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 531,375</b>
<b>FUND 6030 - ISD INFRASTRUCTURE FUND</b>								
52062 Copper and Fiber Optic Cabling	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
<b>Fund 6030 Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>

**City of Glendale**  
**Capital Improvement Program**  
*Summary of Project Appropriations and Forecast by Fund*

Project	Prior Years Appropriations	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Project Total
<b>FUND 6600 - ISD WIRELESS FUND</b>								
PWD000112N Adams Hill Emergency Generator	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
ISD00536CG UASI 2020	216,525	-	-	-	-	-	-	216,525
<b>Fund 6600 Total</b>	<b>\$ 316,525</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>316,525</b>
<b>CIP GRAND TOTAL</b>	<b>\$ 357,841,375</b>	<b>\$ 76,952,177</b>	<b>\$ 52,815,534</b>	<b>\$ 43,997,334</b>	<b>\$ 42,651,000</b>	<b>\$ 42,602,000</b>	<b>\$ 179,455,000</b>	<b>\$ 793,814,420</b>

- Notes:
- \* The Prior Years Appropriations project balance is not reflected on this summary.
  - \*\* The historical budget for these projects previously existed in the Recreation Fund, which was shifted to the General Fund as part of the FY 2019-20 Adopted Budget.
  - \*\*\* The Prior Years Appropriation project budget reflects five years of appropriations.



**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
<b>FUND 4010 - GENERAL FUND CAPITAL IMPROVEMENT PROGRAM</b>							
52095	Central Park Block Project	\$ 2,238,015	\$ -	\$ 82,476	\$ 82,476	\$ 2,155,539	\$ -
52233	Artsakh Avenue & Alley Improvement	3,000,000	32,111	514,250	546,361	2,453,639	800,000
	<b>4010-CDD Total</b>	<b>\$ 5,238,015</b>	<b>\$ 32,111</b>	<b>\$ 596,726</b>	<b>\$ 628,837</b>	<b>\$ 4,609,178</b>	<b>\$ 800,000</b>
51763	Training Center Burn Building Reconstruction	\$ 533,000	\$ 24,951	\$ 489,330	\$ 514,281	\$ 18,719	\$ -
	<b>4010-GFD Total</b>	<b>\$ 533,000</b>	<b>\$ 24,951</b>	<b>\$ 489,330</b>	<b>\$ 514,281</b>	<b>\$ 18,719</b>	<b>\$ -</b>
51436	Signal Power Backup System	\$ 882,000	\$ -	\$ 397,679	\$ 397,679	\$ 484,321	\$ -
51490	ADA Facility Modification	1,284,676	165,561	742,843	908,404	376,272	-
51999	City Hall Building Renovation	2,117,298	331,029	1,529,223	1,860,252	257,046	100,000
52191	Installation of Safety Bollards at Montrose	300,000	111,615	106,656	218,270	81,730	-
59998	Project Management *	-	-	-	-	-	150,000
PWD000096N	Central Library Children's Room Renovation	100,000	3,450	825	4,275	95,725	-
PWD00368AN	Brand Library Elevator Improvements	175,000	7,532	-	7,532	167,468	-
PWD00369AN	Central Library Elevator Improvements	350,000	7,467	-	7,467	342,533	-
PWD00588AN	Fire Protection GSB Radio	-	-	-	-	-	100,000
	<b>4010-PWD Total</b>	<b>\$ 5,208,974</b>	<b>\$ 626,653</b>	<b>\$ 2,777,226</b>	<b>\$ 3,403,879</b>	<b>\$ 1,805,095</b>	<b>\$ 350,000</b>
51669	GHS Tennis Courts Renovation	\$ 833,822	\$ -	\$ 379,967	\$ 379,967	\$ 453,855	\$ -
51707	Parks Unanticipated Repairs	1,645,359	198,800	1,338,752	1,537,552	107,807	150,000
51837	Deukmejian Nature Education Center	500,000	23,361	6,133	29,494	470,506	-
51844	Citywide Playground Equipment **	632,770	-	604,087	604,087	28,683	250,000
51847	Pacific Community Center Construction	3,469,000	7,469	687,586	695,056	2,773,944	-
51873	Fremont Park Renovation	6,000,000	-	22,038	22,038	5,977,962	-
52020	Verdugo Park Renovation **	896,321	58,570	68,693	127,263	769,058	-
52141	Lower Scholl Canyon Renovation	473,014	366,971	85,235	452,207	20,807	-
52142	Nibley Restroom Renovation	381,627	282,469	72,560	355,030	26,597	-
52143	Pacific Park Shade Structure	121,771	20,771	91,471	112,242	9,529	-
52144	Pacific Park Splash Pad **	364,000	29,248	14,804	44,052	319,948	-
52202	Brand Park Restroom Renovation	500,000	99,270	67,901	167,172	332,828	-
CSP000137N	Sports Complex Field 3 Artificial Turf	250,000	77,977	48,233	126,210	123,790	-
CSP00138AN	Dunsmore Parking Lot Resurfacing	1,000,000	-	9,997	9,997	990,003	100,000
CSP000139N	Montrose Parking Lot and Electrical Upgrade	525,000	1,046	35,032	36,079	488,921	-
CSP00421AN	Brand Park T-Ball Field	150,000	-	-	-	150,000	-
CSP00423BN	Pelanconi Park Playground Replacement & Shade Structure	50,518	-	-	-	50,518	-
CSP00451BN	Glenoaks Park Playground Replacement	166,712	-	-	-	166,712	-
CSP00685AN	Rockhaven Roof Replacement	-	-	-	-	-	300,000
CSP00689AN	Scholl Ballfield Parking Lot Resurfacing	-	-	-	-	-	100,000
	<b>4010-CSP Total</b>	<b>\$ 17,959,914</b>	<b>\$ 1,165,955</b>	<b>\$ 3,532,489</b>	<b>\$ 4,698,444</b>	<b>\$ 13,261,470</b>	<b>\$ 900,000</b>
51725	Branch Libraries	\$ 924,319	\$ 88,572	\$ 681,489	\$ 770,061	\$ 154,258	\$ -
	<b>4010-LAC Total</b>	<b>\$ 924,319</b>	<b>\$ 88,572</b>	<b>\$ 681,489</b>	<b>\$ 770,061</b>	<b>\$ 154,258</b>	<b>\$ -</b>
	<b>Fund 4010 Total</b>	<b>\$ 29,864,222</b>	<b>\$ 1,938,241</b>	<b>\$ 8,077,260</b>	<b>\$ 10,015,501</b>	<b>\$ 19,848,721</b>	<b>\$ 2,050,000</b>

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
<b>FUND 4011 - MEASURE S CAPITAL IMPROVEMENT PROGRAM</b>							
CDD00148AN	Tobinworld Affordable Housing Development	\$ 12,725,000	\$ 80,200	\$ 12,134,049	\$ 12,214,249	\$ 510,751	\$ -
CDD00487AN	New Affordable Housing Land Acquisition	6,000,000	-	-	-	6,000,000	6,000,000
CDD00539AN	900 E. Broadway	7,275,000	-	-	-	7,275,000	-
CDD00684AN	920 E. Broadway	-	-	-	-	-	3,000,000
	<b>4011-CDD Total</b>	<b>\$ 26,000,000</b>	<b>\$ 80,200</b>	<b>\$ 12,134,049</b>	<b>\$ 12,214,249</b>	<b>\$ 13,785,751</b>	<b>\$ 9,000,000</b>
CSP00422AN	Recreational Land Acquisition	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
CSP00686AN	Fremont Park Renovation	-	-	-	-	-	2,000,000
CSP00687AN	Glorietta Tennis Concession Building Renovation	-	-	-	-	-	75,000
CSP00688AN	Electric Operated Equipment & Infrastructure	-	-	-	-	-	550,000
	<b>4011-CSP Total</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 3,625,000</b>
LAC00711AN	Children's Room and Teen Space Renovation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
	<b>4011-LAC Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>
PWD000097N	Seismic Upgrades - Fire Stations	\$ 3,500,000	\$ 150,344	\$ 83,818	\$ 234,162	\$ 3,265,838	\$ -
PWD00586AN	Mitigate Heat Island Effect	-	-	-	-	-	800,000
PWD00596AN	PMP Implementation Phase 1	-	-	-	-	-	4,500,000
	<b>4011-PWD Total</b>	<b>\$ 3,500,000</b>	<b>\$ 150,344</b>	<b>\$ 83,818</b>	<b>\$ 234,162</b>	<b>\$ 3,265,838</b>	<b>\$ 5,300,000</b>
	<b>Fund 4011 Total</b>	<b>\$ 30,500,000</b>	<b>\$ 230,544</b>	<b>\$ 12,217,867</b>	<b>\$ 12,448,411</b>	<b>\$ 18,051,589</b>	<b>\$ 20,425,000</b>
<b>FUND 2010 - CDBG Fund</b>							
VARIOUS	Pacific Park Splash Pad	\$ 561,522	\$ 31,787	\$ 51,070	\$ 82,856	\$ 478,666	\$ 400,000
VARIOUS	Pacific Park Multi-Purpose Field	1,090,000	24,351	72,436	96,787	993,213	-
CSP00423AG	Pelanconi Park Playground Replacement and Shade Structure	494,966	-	-	-	494,966	-
	<b>2010-CSP Total</b>	<b>\$ 2,146,488</b>	<b>\$ 56,138</b>	<b>\$ 123,505</b>	<b>\$ 179,643</b>	<b>\$ 1,966,845</b>	<b>\$ 400,000</b>
	<b>Fund 2010 Total</b>	<b>\$ 2,146,488</b>	<b>\$ 56,138</b>	<b>\$ 123,505</b>	<b>\$ 179,643</b>	<b>\$ 1,966,845</b>	<b>\$ 400,000</b>
<b>FUND 2130 - LOW &amp; MOD INCOME HOUSING ASSET FUND</b>							
CDD00147AN	ATT Pioneer - Affordable Housing Development	\$ 5,982,757	\$ 19,403	\$ 5,468,248	\$ 5,487,651	\$ 495,106	\$ -
CDD00148CN	Tobinworld - 2130 Low Mod	283,500	257,169	-	257,169	26,331	-
CDD00539BN	900 E. Broadway	289,757	-	-	-	289,757	1,435,243
CDD00683AN	920 E. Broadway	543,000	-	-	-	543,000	-
	<b>2130-CDD Total</b>	<b>\$ 7,099,014</b>	<b>\$ 276,571</b>	<b>\$ 5,468,248</b>	<b>\$ 5,744,819</b>	<b>\$ 1,354,195</b>	<b>\$ 1,435,243</b>
	<b>Fund 2130 Total</b>	<b>\$ 7,099,014</b>	<b>\$ 276,571</b>	<b>\$ 5,468,248</b>	<b>\$ 5,744,819</b>	<b>\$ 1,354,195</b>	<b>\$ 1,435,243</b>
<b>FUND 2190 - HAZARDOUS DISPOSAL FUND</b>							
G52246	HHW Facility Renovation	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -
	<b>2190-GFD Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
	<b>Fund 2190 Total</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>
<b>FUND 2210 - PARKING FUND</b>							
51584	Exchange Parking Structure Improvements	\$ 950,000	\$ 7,375	\$ 894,258	\$ 901,633	\$ 48,367	\$ -
51884	Parking Lot & Meter Improvements	1,700,000	25,792	783,233	809,025	890,975	-
52071	Downtown Parking Improvements	600,000	46,807	317,164	363,971	236,029	-

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
52072	Parking Structure Improvement Project	900,000	11,523	2,074	13,597	886,403	-
PWD000092N	Civic Center Parking Garage Improvements	1,250,000	-	-	-	1,250,000	-
PWD000093N	Elevator Improvement Project - Marketplace Garage	900,000	9,682	-	9,682	890,318	-
PWD00248AN	Roll-Up Doors at Exchange Parking	60,000	-	-	-	60,000	-
<b>2210-PWD Total</b>		<b>\$ 6,360,000</b>	<b>\$ 101,179</b>	<b>\$ 1,996,730</b>	<b>\$ 2,097,909</b>	<b>\$ 4,262,091</b>	<b>\$ -</b>
<b>Fund 2210 Total</b>		<b>\$ 6,360,000</b>	<b>\$ 101,179</b>	<b>\$ 1,996,730</b>	<b>\$ 2,097,909</b>	<b>\$ 4,262,091</b>	<b>\$ -</b>
<b>FUND 2220 - MEASURE M LOCAL RETURN FUND</b>							
PWD00450CN	Glendale Train Station 1st/Last Mile (2220)	\$ 890,716	\$ 399,983	\$ -	\$ 399,983	\$ 490,733	\$ -
<b>2220-PWD Total</b>		<b>\$ 890,716</b>	<b>\$ 399,983</b>	<b>\$ -</b>	<b>\$ 399,983</b>	<b>\$ 490,733</b>	<b>\$ -</b>
<b>Fund 2220 Total</b>		<b>\$ 890,716</b>	<b>\$ 399,983</b>	<b>\$ -</b>	<b>\$ 399,983</b>	<b>\$ 490,733</b>	<b>\$ -</b>
<b>FUND 2230 - MEASURE M SUBREGIONAL FUND</b>							
PWD00216AG	Beeline Maintenance Facility	\$ 4,426,000	\$ 337,947	\$ 4,027,457	\$ 4,365,404	\$ 60,596	\$ -
<b>2230-PWD Total</b>		<b>\$ 4,426,000</b>	<b>\$ 337,947</b>	<b>\$ 4,027,457</b>	<b>\$ 4,365,404</b>	<b>\$ 60,596</b>	<b>\$ -</b>
<b>Fund 2230 Total</b>		<b>\$ 4,426,000</b>	<b>\$ 337,947</b>	<b>\$ 4,027,457</b>	<b>\$ 4,365,404</b>	<b>\$ 60,596</b>	<b>\$ -</b>
<b>FUND 2260 - MEASURE W FUND</b>							
PWD000094N	Annual Green Street Improvements Program	\$ 530,000	\$ -	\$ 220	\$ 220	\$ 529,780	\$ 250,000
PWD000095N	Edgewick Road Watershed Management	430,000	6,359	1,870	8,229	421,771	-
PWD00382AN	Alley Stormwater Treatment Program	430,000	36,717	-	36,717	393,283	-
PWD00676AN	Dunsmore Parking Lot Porous Pavement	-	-	-	-	-	523,400
PWD00677AN	Fire Station 23 Parking Lot Porous Pavement	-	-	-	-	-	380,000
<b>2260-PWD Total</b>		<b>\$ 1,390,000</b>	<b>\$ 43,076</b>	<b>\$ 2,089</b>	<b>\$ 45,166</b>	<b>\$ 1,344,834</b>	<b>\$ 1,153,400</b>
<b>Fund 2260 Total</b>		<b>\$ 1,390,000</b>	<b>\$ 43,076</b>	<b>\$ 2,089</b>	<b>\$ 45,166</b>	<b>\$ 1,344,834</b>	<b>\$ 1,153,400</b>
<b>FUND 2540 - MEASURE R LOCAL RETURN FUND</b>							
G51877	Beeline Maintenance Facility	\$ 9,058,000	\$ 1,193,950	\$ 6,794,385	\$ 7,988,335	\$ 1,069,665	\$ -
<b>2540-PWD Total</b>		<b>\$ 9,058,000</b>	<b>\$ 1,193,950</b>	<b>\$ 6,794,385</b>	<b>\$ 7,988,335</b>	<b>\$ 1,069,665</b>	<b>\$ -</b>
<b>Fund 2540 Total</b>		<b>\$ 9,058,000</b>	<b>\$ 1,193,950</b>	<b>\$ 6,794,385</b>	<b>\$ 7,988,335</b>	<b>\$ 1,069,665</b>	<b>\$ -</b>
<b>FUND 2550 - MEASURE R REGIONAL RETURN FUND</b>							
G51977	I-5 N. Mitigation Signal Synchronization	\$ 350,000	\$ 7,000	\$ 341,575	\$ 348,575	\$ 1,425	\$ -
G51986	Traffic Signal Modification at Verdugo Blvd and Valihi Way	1,450,000	318,733	990,543	1,309,276	140,724	-
G52040	I-5 N. Mitigation Project Management	150,000	25,000	79,116	104,116	45,884	-
G52161	Regional Arterial Traffic Performance Measurement System	100,000	-	-	-	100,000	-
G52162	Doran/Broadway-Brazil Grade Separation	350,000	17,242	190,754	207,996	142,004	-
G52172	I-210 Freeway Sound Wall	4,520,000	527,529	18,353	545,882	3,974,118	-
PWD000021G	Traffic Signal Installations at Various Locations - Phase 2	2,500,000	107,676	510,696	618,371	1,881,629	-
PWD000063G	Traffic Signal Modification at Honolulu Ave and Pennsylvania Ave	3,000,000	110,766	126,589	237,355	2,762,645	-
PWD000101G	La Crescenta Avenue Rehabilitation Project - MR	1,100,000	67,312	-	67,312	1,032,688	-
PWD00279AG	Highland and San Fernando Traffic Signal Modification	480,411	4,418	-	4,418	475,993	-
PWD00380BG	South Verdugo Road Rehabilitation Project	1,650,000	3,635	-	3,635	1,646,365	-
PWD00442AG	Verdugo Road Traffic Signal Modification	1,210,000	1,108,175	-	1,108,175	101,825	-

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
PWD00678AG	Broadway Avenue Rehabilitation	-	-	-	-	-	1,650,000
PWD00679AG	Downtown Glendale Traffic Signal Synchronization	-	-	-	-	-	833,334
<b>2550-PWD Total</b>		<b>\$ 16,860,411</b>	<b>\$ 2,297,488</b>	<b>\$ 2,257,626</b>	<b>\$ 4,555,113</b>	<b>\$ 12,305,298</b>	<b>\$ 2,483,334</b>
<b>Fund 2550 Total</b>		<b>\$ 16,860,411</b>	<b>\$ 2,297,488</b>	<b>\$ 2,257,626</b>	<b>\$ 4,555,113</b>	<b>\$ 12,305,298</b>	<b>\$ 2,483,334</b>
<b>FUND 2560 - TRANSIT PROP A LOCAL RETURN FUND</b>							
G51877	Beeline Maintenance Facility	\$ 3,376,000	\$ 21,391	\$ 168,874	\$ 190,265	\$ 3,185,735	\$ -
<b>2560-PWD Total</b>		<b>\$ 3,376,000</b>	<b>\$ 21,391</b>	<b>\$ 168,874</b>	<b>\$ 190,265</b>	<b>\$ 3,185,735</b>	<b>\$ -</b>
<b>Fund 2560 Total</b>		<b>\$ 3,376,000</b>	<b>\$ 21,391</b>	<b>\$ 168,874</b>	<b>\$ 190,265</b>	<b>\$ 3,185,735</b>	<b>\$ -</b>
<b>FUND 2570 - TRANSIT PROP C LOCAL RETURN FUND</b>							
51950	Refurb of Glendale Transportation Center (Train Station)	\$ 500,000	\$ 30,900	\$ 232,942	\$ 263,842	\$ 236,158	\$ -
52128	Bus Stop Improvements	141,733	-	66,875	66,875	74,858	-
<b>2570-PWD Total</b>		<b>\$ 641,733</b>	<b>\$ 30,900</b>	<b>\$ 299,816</b>	<b>\$ 330,716</b>	<b>\$ 311,017</b>	<b>\$ -</b>
<b>Fund 2570 Total</b>		<b>\$ 641,733</b>	<b>\$ 30,900</b>	<b>\$ 299,816</b>	<b>\$ 330,716</b>	<b>\$ 311,017</b>	<b>\$ -</b>
<b>FUND 2610 - POLICE SPECIAL GRANTS FUND</b>							
GPD00200AG	2019 DNA Capacity Enhancement	\$ 253,897	\$ 27,192	\$ 1,486	\$ 28,679	\$ 225,218	\$ -
GPD00200BN	2019 DNA Capacity Enhancement	66,667	-	-	-	66,667	-
<b>2610-GPD Total</b>		<b>\$ 320,564</b>	<b>\$ 27,192</b>	<b>\$ 1,486</b>	<b>\$ 28,679</b>	<b>\$ 291,885</b>	<b>\$ -</b>
<b>Fund 2610 Total</b>		<b>\$ 320,564</b>	<b>\$ 27,192</b>	<b>\$ 1,486</b>	<b>\$ 28,679</b>	<b>\$ 291,885</b>	<b>\$ -</b>
<b>FUND 2800 - CABLE ACCESS FUND</b>							
52174	GTV6 Control Room Relocation	\$ 1,820,749	\$ 188,496	\$ 1,273,027	\$ 1,461,522	\$ 359,227	\$ -
<b>2800-MSD Total</b>		<b>\$ 1,820,749</b>	<b>\$ 188,496</b>	<b>\$ 1,273,027</b>	<b>\$ 1,461,522</b>	<b>\$ 359,227</b>	<b>\$ -</b>
<b>Fund 2800 Total</b>		<b>\$ 1,820,749</b>	<b>\$ 188,496</b>	<b>\$ 1,273,027</b>	<b>\$ 1,461,522</b>	<b>\$ 359,227</b>	<b>\$ -</b>
<b>FUND 4020 - STATE GAS TAX FUND</b>							
51500	Street Resurfacing Program ***	\$ 3,629,262	\$ 180,555	\$ 2,728,136	\$ 2,908,691	\$ 720,571	\$ 1,340,000
51502	Street Reconstruction Program ***	668,280	15,073	610,147	625,220	43,060	-
51887	Street Tree Maintenance	4,660,000	609,894	4,048,017	4,657,911	2,089	660,000
51986	Verdugo Blvd Rehabilitation	1,050,000	465,494	372,237	837,732	212,268	-
52083	Traffic Signal Installations and Modification	639,270	90,969	520,706	611,675	27,595	-
52169	Geotechnical Engineering Service	155,000	11,410	19,073	30,482	124,518	65,000
52170	Construction Management & Inspection Services	680,000	230,503	354,319	584,822	95,178	500,000
PWD000099N	Annual Asphalt Repair Program	20,000	-	-	-	20,000	-
PWD000100N	Annual Crash Barrier Maintenance and Repair Program	20,000	-	-	-	20,000	-
PWD000101N	La Crescenta Avenue Rehabilitation Project - SB1	2,420,000	87,847	153,790	241,637	2,178,363	-
PWD000102N	Maintenance District 9 Pavement Rehabilitation - SB1	2,600,000	349,178	160,611	509,790	2,090,210	-
PWD000103N	Pavement Management System	650,000	206,050	56,261	262,311	387,689	-
PWD00247BN	FY 19-20 ADA & Crack Seal Program	1,008,220	931,938	2,968	934,906	73,314	-
PWD00275AN	Colorado St/Columbus Ave Rehabilitation	30,360	-	-	-	30,360	-
PWD00278AN	View Crest Rd Pavement Rehabilitation	250,000	44,486	514	45,000	205,000	-
PWD00280AN	Melwood Dr Pavement Rehabilitation	250,000	22,219	10,904	33,123	216,877	-

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
PWD00379AN	Maintenance District 6 Pavement Rehabilitation	6,000,000	105,259	-	105,259	5,894,741	-
PWD00380AN	South Verdugo Road Rehabilitation Project	200,000	30,163	-	30,163	169,837	3,000,000
PWD00450DN	Glendale Train Station 1st/Last Mile (4020)	332,204	112,972	-	112,972	219,232	-
PWD00530AN	FY 20-21 ADA & Crack Seal Program	800,000	27,933	-	27,933	772,067	-
PWD00533AN	FY 21-22 Street Resurfacing Project	1,045,000	16,282	-	16,282	1,028,718	-
PWD00565AN	On-Call Fiber Optic Services	500,000	-	-	-	500,000	-
PWD00576AN	FY 21-22 Pavement Rehabilitation	-	-	-	-	-	2,000,000
PWD00678BN	Broadway Avenue Rehabilitation	-	-	-	-	-	1,650,000
<b>4020-PWD Total</b>		<b>\$ 27,607,595</b>	<b>\$ 3,538,225</b>	<b>\$ 9,037,682</b>	<b>\$ 12,575,907</b>	<b>\$ 15,031,688</b>	<b>\$ 9,215,000</b>
<b>Fund 4020 Total</b>		<b>\$ 27,607,595</b>	<b>\$ 3,538,225</b>	<b>\$ 9,037,682</b>	<b>\$ 12,575,907</b>	<b>\$ 15,031,688</b>	<b>\$ 9,215,000</b>
<b>FUND 4050 - PARKS MITIGATION FEE FUND</b>							
51669	GHS Tennis Court Renovation	\$ 350,000	\$ -	\$ 5,788	\$ 5,788	\$ 344,212	\$ -
51833	Planning and Design Studies	400,302	420	311,967	312,387	87,915	-
51836	Pedestrian Paseo from Central	100,000	-	-	-	100,000	-
51837	Deukmejian Nature Education Center	2,500,000	474,387	1,294,689	1,769,075	730,925	-
51841	Outdoor Fitness Equipment	110,000	-	70,306	70,306	39,694	-
51873	Fremont Park Renovation	5,650,000	41,705	1,078,060	1,119,765	4,530,235	-
51892	Central Park Plaza	2,150,000	6,228	30,567	36,795	2,113,205	-
52020	Verdugo Park North Community Building	2,000,000	-	106,512	106,512	1,893,488	-
52031	Fitness in the Park	40,000	-	-	-	40,000	-
52077	Wilson Middle School Multi-Use Field	5,050,000	49,592	223,917	273,508	4,776,492	-
52087	Carr Park Outdoor Fitness Center	65,000	-	40,012	40,012	24,988	-
52105	Cerritos Elementary Multi-Purpose	3,439,200	1,543	123,088	124,631	3,314,569	-
CSP00133BN	Pacific Park Multi-Purpose Field	750,000	1,876	47,460	49,336	700,665	-
<b>4050-CSP Total</b>		<b>\$ 22,604,502</b>	<b>\$ 575,750</b>	<b>\$ 3,332,365</b>	<b>\$ 3,908,115</b>	<b>\$ 18,696,387</b>	<b>\$ -</b>
<b>Fund 4050 Total</b>		<b>\$ 22,604,502</b>	<b>\$ 575,750</b>	<b>\$ 3,332,365</b>	<b>\$ 3,908,115</b>	<b>\$ 18,696,387</b>	<b>\$ -</b>
<b>FUND 4070 - LIBRARY MITIGATION FEE FUND</b>							
LAC00635AN	Central Library Improvement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
<b>4070-LAC Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>Fund 4070 Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>FUND 4090 - CIP REIMBURSEMENT FUND</b>							
G52242	134 Freeway Ramps	\$ 500,000	\$ 120,181	\$ 226,524	\$ 346,706	\$ 153,295	\$ -
<b>4090-CDD Total</b>		<b>\$ 500,000</b>	<b>\$ 120,181</b>	<b>\$ 226,524</b>	<b>\$ 346,706</b>	<b>\$ 153,295</b>	<b>\$ -</b>
G52031	Fitness in the Park	\$ 155,000	\$ -	\$ 44,135	\$ 44,135	\$ 110,865	\$ -
<b>4090-CSP Total</b>		<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ 44,135</b>	<b>\$ 44,135</b>	<b>\$ 110,865</b>	<b>\$ -</b>
G51877	Beeline Maintenance Facility	\$ 6,223,425	\$ 101,640	\$ 6,089,360	\$ 6,191,000	\$ 32,425	\$ -
G52050	TDA3-Bicycle & Pedestrian Fund	530,762	82,511	334,909	417,419	113,343	-
G52104	Train Station 1st/Last Mile	204,995	-	200,315	200,315	4,680	-
G52161	Regional Arterial Traffic Performance Measurement System	530,869	5,956	-	5,956	524,913	-
G52163	North Verdugo Road Safety Improvements	1,259,200	1,010,428	139,968	1,150,396	108,804	-

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
G52176	Train Station 1st/Last Mile Phase 2	179,559	-	171,765	171,765	7,794	-
PWD00166AG	Glendale-LA Garden River Bridge	19,300,000	16,640	13,357	29,997	19,270,003	-
PWD00218AG	Systemic Safety Analysis Report	72,000	31,260	-	31,260	40,740	-
PWD00275BG	Colorado St/Columbus Ave Rehabilitation (4090)	2,428,800	555,178	4,938	560,117	1,868,683	-
PWD00285AG	Citywide Guardrail Upgrade Project	897,692	661,549	5,295	666,844	230,848	-
PWD00450AG	Glendale Train Station 1st/Last Mile (4090-1)	1,351,443	337,121	-	337,121	1,014,322	-
PWD00450BG	Glendale Train Station 1st/Last Mile (4090-2)	921,441	660,776	-	660,776	260,664	-
<b>4090-PWD Total</b>		<b>\$ 33,900,186</b>	<b>\$ 3,463,059</b>	<b>\$ 6,959,906</b>	<b>\$ 10,422,966</b>	<b>\$ 23,477,220</b>	<b>\$ -</b>
<b>Fund 4090 Total</b>		<b>\$ 34,555,186</b>	<b>\$ 3,583,241</b>	<b>\$ 7,230,565</b>	<b>\$ 10,813,806</b>	<b>\$ 23,741,380</b>	<b>\$ -</b>
<b>FUND 4100 - SAN FERNANDO CORRIDOR TAX SHARE FUND</b>							
52127	Flower Street Improvement & Widening	\$ 400,000	\$ 8,944	\$ 350,464	\$ 359,408	\$ 40,592	\$ 200,000
<b>4100-CDD Total</b>		<b>\$ 400,000</b>	<b>\$ 8,944</b>	<b>\$ 350,464</b>	<b>\$ 359,408</b>	<b>\$ 40,592</b>	<b>\$ 200,000</b>
<b>Fund 4100 Total</b>		<b>\$ 400,000</b>	<b>\$ 8,944</b>	<b>\$ 350,464</b>	<b>\$ 359,408</b>	<b>\$ 40,592</b>	<b>\$ 200,000</b>
<b>FUND 4130 - MEASURE A FUND</b>							
CSP00133CG	Pacific Park Multi-Purpose Field	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
CSP00450AG	Pacific Park Splash Pad	247,000	-	-	-	247,000	-
CSP00451AG	Glenoaks Park Playground Replacement	474,000	37	-	37	473,963	-
CSP00703AG	Babe Herman Restroom Renovation	-	-	-	-	-	300,000
<b>4130-CSP Total</b>		<b>\$ 1,021,000</b>	<b>\$ 37</b>	<b>\$ -</b>	<b>\$ 37</b>	<b>\$ 1,020,963</b>	<b>\$ 300,000</b>
<b>Fund 4130 Total</b>		<b>\$ 1,021,000</b>	<b>\$ 37</b>	<b>\$ -</b>	<b>\$ 37</b>	<b>\$ 1,020,963</b>	<b>\$ 300,000</b>
<b>FUND 5250 - SEWER FUND</b>							
50098	Doran Pump Station Rehabilitation	\$ 2,379,400	\$ 7,392	\$ 2,346,247	\$ 2,353,639	\$ 25,761	\$ -
51494	Corrugated Metal Pipe Replacement Project	1,277,000	53,399	716,085	769,484	507,516	110,000
51510	Sewer Reconstruction Program	8,065,120	490,554	6,646,809	7,137,363	927,756	165,000
51511	Wastewater Capacity Improvement	5,920,549	41,216	4,173,147	4,214,363	1,706,186	50,000
51632	Stormwater Pollutant Treatment	1,000,000	-	-	-	1,000,000	-
51673	Hyperion Wastewater System	33,553,384	1,970,197	26,174,661	28,144,858	5,408,526	2,500,000
51674	LA-Glendale Water Reclamation Plant	45,804,000	535,022	22,047,787	22,582,810	23,221,191	8,000,000
51686	Emergency Sewer and SD Repair Program	3,526,000	258,496	1,705,730	1,964,226	1,561,774	-
51953	Sludge and Debris Drying Facility	50,000	-	4,916	4,916	45,084	-
51988	Brand Storm Water Lift Station	115,000	-	-	-	115,000	-
52109	Bioswale Construction	400,000	-	100,000	100,000	300,000	100,000
PWD00381AN	On Call Sewer and Storm Drain Repair Services	900,000	-	-	-	900,000	170,000
PWD00380CN	South Verdugo Road Rehabilitation Project	1,400,000	48,706	-	48,706	1,351,294	600,000
PWD00450EN	Glendale Train Station 1st/Last Mile (5250)	391,626	179,109	-	179,109	212,517	-
PWD00579AN	Citywide Sewer CCTV Inspection	-	-	-	-	-	1,500,000
<b>5250-PWD Total</b>		<b>\$ 104,782,079</b>	<b>\$ 3,584,092</b>	<b>\$ 63,915,382</b>	<b>\$ 67,499,473</b>	<b>\$ 37,282,605</b>	<b>\$ 13,195,000</b>
<b>Fund 5250 Total</b>		<b>\$ 104,782,079</b>	<b>\$ 3,584,092</b>	<b>\$ 63,915,382</b>	<b>\$ 67,499,473</b>	<b>\$ 37,282,605</b>	<b>\$ 13,195,000</b>

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
<b>FUND 5300 - REFUSE DISPOSAL FUND</b>							
52070	Automated Container and Refuse	\$ 1,750,000	\$ -	\$ 164,798	\$ 164,798	\$ 1,585,202	\$ 350,000
PWD00377AN	Mobile CNG Fueling Station	150,000	-	-	-	150,000	-
PWD00378AN	Underground Storage Tank Removal	500,000	-	-	-	500,000	-
<b>5300-PWD Total</b>		<b>\$ 2,400,000</b>	<b>\$ -</b>	<b>\$ 164,798</b>	<b>\$ 164,798</b>	<b>\$ 2,235,202</b>	<b>\$ 350,000</b>
<b>Fund 5300 Total</b>		<b>\$ 2,400,000</b>	<b>\$ -</b>	<b>\$ 164,798</b>	<b>\$ 164,798</b>	<b>\$ 2,235,202</b>	<b>\$ 350,000</b>
<b>FUND 5830 - ELECTRIC DEPRECIATION FUND</b>							
31005	Biogas Renewable Generation	\$ 1,125,000	\$ 64,696	\$ 254,182	\$ 318,878	\$ 806,122	\$ -
E14826	E-Care Upgrade	187,000	-	87,175	87,175	99,825	-
E14894	IVR Upgrade	91,422	-	44,666	44,666	46,756	-
E30072	Fiber Plan Implementation	8,245,849	474,893	1,207,015	1,681,908	6,563,941	-
P13748	Grayson Repower	14,876,363	177,040	13,007,283	13,184,323	1,692,040	-
P30019	Repairs to Unit 8A & 8BC	4,079,552	118,730	3,677,692	3,796,422	283,130	-
P30082	Unit 9 Modifications	1,986,027	-	549,010	549,010	1,437,017	-
GWP000074N	Pole Replacement for Fiber Project	300,000	153,541	-	153,541	146,459	-
GWP000080N	ICON Solution	280,000	-	-	-	280,000	100,000
GWP000082N	Unit #8ABC Control Wiring Replacement	300,000	-	-	-	300,000	-
GWP000085N	Power Plant Fire Alarm Panel Replacement	170,000	-	-	-	170,000	-
GWP000086N	Unit #5 Super-Heater Tube Replacement	1,500,000	-	-	-	1,500,000	-
GWP000088N	Unit #2 Turbine Generator Overhaul	2,640,000	-	-	-	2,640,000	-
GWP00170AN	Grayson Battery Energy Storage	114,000	-	114,000	114,000	-	-
GWP00170BN	Grayson Internal Combustion Engines	1,015,100	220,400	508,240	728,640	286,460	-
GWP00170CN	Owner's Engineering Services for GPP	1,402,400	606,804	154,058	760,862	641,538	150,000
GWP00242AN	GWP Electric Bus Pilot	1,000,000	-	-	-	1,000,000	-
GWP00460AN	Substation Mobile Transformer	250,000	-	-	-	250,000	-
GWP00458AN	GPP Stormwater Compliance Project	500,000	-	-	-	500,000	-
GWP00457AN	Outage Mgmt & Integrated Voice Recognition	300,000	55,768	-	55,768	244,232	-
GWP00459AN	Unit #9 CEMS Analyzers	260,000	-	-	-	260,000	-
GWP00568BN	Bel Aire Substation	67,000	-	-	-	67,000	-
GWP00632AA	ES LCFS Program Infrastructure	-	-	-	-	-	500,000
GWP00633AA	ES Conservation Voltage Reduction	-	-	-	-	-	15,000
GWP00634AA	ES Substation Improvement Program	-	-	-	-	-	300,000
GWP00636AA	ES Substation Relay & Communication Upgrade Program	-	-	-	-	-	150,000
GWP00629AA	ES Reclosers	-	-	-	-	-	50,000
GWP00637AA	ES LED Streetlight Upgrade Program	-	-	-	-	-	400,000
GWP00638AA	ES Streetlight Services	-	-	-	-	-	100,000
GWP00639AA	ES AMI Electric Meter Upgrade Program	-	-	-	-	-	500,000
GWP00641AA	ES Transformer Replacement Program	-	-	-	-	-	75,000
GWP00642AA	ES Pole Replacement Program	-	-	-	-	-	175,000
GWP00648AA	ES Electric Vault Replacement Program	-	-	-	-	-	250,000
GWP00649AA	ES Cable Replacement Program	-	-	-	-	-	500,000
GWP00650AA	ES Feeder Refusing Program	-	-	-	-	-	500,000

**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
GWP00651AA	ES Emergency System Improvement Program	-	-	-	-	-	250,000
GWP00652AA	ES 4kV to 12kV Feeder Upgrade Program	-	-	-	-	-	3,000,000
GWP00653AA	ES Wildfire Mitigation Program	-	-	-	-	-	50,000
GWP00656AA	ES Distribution System Expansion Program	-	-	-	-	-	30,000
GWP00657AA	ES Electric Services Master Plan	-	-	-	-	-	25,000
GWP00658AA	ES Facility Security & Landscaping	-	-	-	-	-	100,000
GWP00691AA	ES Substation Transformer Replacement Program	-	-	-	-	-	500,000
GWP00660AA	ES GWP Solar Design Built Program	-	-	-	-	-	894,700
GWP00640AA	PM Emergency Capital Improvement	-	-	-	-	-	250,000
PWD00597AN	Perkins Automated Entry Doors	-	-	-	-	-	218,400
PWD00628AN	UOC Warehouse Roof	-	-	-	-	-	195,000
PWD00627AN	UOC Warehouse HVAC	-	-	-	-	-	19,500
PWD00611AN	UOC Superintendent Building Roof	-	-	-	-	-	136,500
PWD00598AN	UOC Fleet Roof	-	-	-	-	-	195,000
GWP00645AN	ES Substation Batteries	-	-	-	-	-	150,000
GWP00643AA	ES T&D Inspection Program	-	-	-	-	-	1,000,000
GWP00644AA	ES Substation Repavement Program	-	-	-	-	-	100,000
<b>5830-GWP Total</b>		<b>\$ 40,689,713</b>	<b>\$ 1,871,872</b>	<b>\$ 19,603,321</b>	<b>\$ 21,475,192</b>	<b>\$ 19,214,521</b>	<b>\$ 10,879,100</b>
<b>Fund 5830 Total</b>		<b>\$ 40,689,713</b>	<b>\$ 1,871,872</b>	<b>\$ 19,603,321</b>	<b>\$ 21,475,192</b>	<b>\$ 19,214,521</b>	<b>\$ 10,879,100</b>
<b>FUND 5850 - ELECTRIC CUSTOMER PAID CAPITAL FUND</b>							
VARIOUS	Customer Paid Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
<b>5850-GWP Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>
<b>Fund 5850 Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>
<b>FUND 5930 - WATER DEPRECIATION FUND</b>							
31001	Glendale Heights Tank Replacement	\$ 1,943,150	\$ 356,613	\$ 67,294	\$ 423,907	\$ 1,519,243	\$ -
W14708	Western Pump Station Replacement	1,765,273	75,600	1,571,548	1,647,148	118,125	-
W14712	AMI Modernization	2,102,988	-	99,546	99,546	2,003,442	-
PWD00102BN	Maintenance District 9 Pavement Rehabilitation (5930)	35,300	-	-	-	35,300	-
PWD00275CN	Colorado St/Columbus Ave Rehabilitation (5930)	120,840	-	-	-	120,840	-
PWD00450FN	Glendale Train Station 1st/Last Mile (5930)	29,040	6,800	-	6,800	22,240	-
GWP00302AN	WS Foothill Well Replace Pump	72,912	15,098	-	15,098	57,814	-
GWP00568AN	Western Reservoir	2,035,000	-	-	-	2,035,000	-
GWP00662AA	WS Slope & Access Road Stabilization Program	-	-	-	-	-	250,000
GWP00663AA	WS Well Installation and Rehabilitation Program	-	-	-	-	-	250,000
GWP00664AA	WS Meters and Endpoint Replacement	-	-	-	-	-	25,000
GWP00665AA	WS Service Line Replacement Program	-	-	-	-	-	50,000
GWP00673AA	WS Backup Power Program	-	-	-	-	-	300,000
GWP00666AA	WS Valve Replacement Program	-	-	-	-	-	175,000
GWP00667AA	WS Hydrant Replacement Program	-	-	-	-	-	25,000
GWP00668AA	WS Pumping Unit Replacement Program	-	-	-	-	-	2,100,000
GWP00669AA	WS Tank Rehabilitation Program	-	-	-	-	-	130,000



**City of Glendale**  
**Capital Improvement Funds**  
*Summary of Project Budget & Expenditures*

Project	Project Description	A Life-to-Date Project Budget as of 6/30/2021	B FY 2020-21 Expenditures (Unaudited)	C Expenditures Prior to FY 2020-21	D Life to Date Actuals Total (B+C)	E Remaining Balance as of 6/30/2021 (A-D)	F FY 2021-22 Adopted Budget
GWP00670AA	WS Pipeline Management Program	-	-	-	-	-	5,700,000
GWP00671AA	WS Facility Security & Landscaping Upgrade Program	-	-	-	-	-	200,000
GWP00672AA	WS System Optimization Program	-	-	-	-	-	1,150,500
GWP00674AA	WS Reservoir Wood Roof Replacement Program	-	-	-	-	-	150,000
GWP00675AA	WS Water Quality Enhancement Program	-	-	-	-	-	70,000
PWD00597BN	Perkins Automated Entry Doors	-	-	-	-	-	61,600
PWD00628BN	UOC Warehouse Roof	-	-	-	-	-	55,000
PWD00627BN	UOC Warehouse HVAC	-	-	-	-	-	5,500
PWD00611BN	UOC Superintendent Building Roof	-	-	-	-	-	38,500
PWD00598BN	UOC Fleet Roof	-	-	-	-	-	55,000
<b>5930-GWP Total</b>		<b>\$ 8,104,503</b>	<b>\$ 454,111</b>	<b>\$ 1,738,388</b>	<b>\$ 2,192,499</b>	<b>\$ 5,912,004</b>	<b>\$ 10,791,100</b>
<b>Fund 5930 Total</b>		<b>\$ 8,104,503</b>	<b>\$ 454,111</b>	<b>\$ 1,738,388</b>	<b>\$ 2,192,499</b>	<b>\$ 5,912,004</b>	<b>\$ 10,791,100</b>
<b>FUND 5950 - WATER CUSTOMER PAID CAPITAL FUND</b>							
VARIOUS	Customer Paid Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	1,275,000
<b>5950-GWP Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,275,000</b>
<b>Fund 5950 Total</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>1,275,000</b>
<b>FUND 6010 - FLEET MANAGEMENT FUND</b>							
52111	Fuel Management Key Card Reader Kiosk	\$ 531,375	\$ 417,061	\$ -	\$ 417,061	\$ 114,314	\$ -
<b>6010-PWD Total</b>		<b>\$ 531,375</b>	<b>\$ 417,061</b>	<b>\$ -</b>	<b>\$ 417,061</b>	<b>\$ 114,314</b>	<b>\$ -</b>
<b>Fund 6010 Total</b>		<b>\$ 531,375</b>	<b>\$ 417,061</b>	<b>\$ -</b>	<b>\$ 417,061</b>	<b>\$ 114,314</b>	<b>\$ -</b>
<b>FUND 6030 - ISD INFRASTRUCTURE FUND</b>							
52062	Copper and Fiber Optic Cabling	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -
<b>6030-ISD Total</b>		<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>
<b>Fund 6030 Total</b>		<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>
<b>FUND 6600 - ISD WIRELESS FUND</b>							
PWD000112N	Adams Hill Emergency Generator	\$ 100,000	\$ 783	\$ -	\$ 783	\$ 99,217	\$ -
ISD00536CG	UASI 2020	216,525	-	-	-	216,525	-
<b>6600-ISD Total</b>		<b>\$ 316,525</b>	<b>\$ 783</b>	<b>\$ -</b>	<b>\$ 783</b>	<b>\$ 315,742</b>	<b>\$ -</b>
<b>Fund 6600 Total</b>		<b>\$ 316,525</b>	<b>\$ 783</b>	<b>\$ -</b>	<b>\$ 783</b>	<b>\$ 315,742</b>	<b>\$ -</b>
<b>GRAND TOTAL</b>		<b>\$ 357,841,375</b>	<b>\$ 21,177,212</b>	<b>\$ 148,081,335</b>	<b>\$ 169,258,546</b>	<b>\$ 188,582,829</b>	<b>\$ 76,952,177</b>

Notes:

- \* The Prior Years Appropriations project balance is not reflected on this summary.
- \*\* The historical budget for these projects previously existed in the Recreation Fund, which was shifted to the General Fund as part of the FY 2019-20 Adopted Budget.
- \*\*\* Life-to-Date Project Budget reflects five years of appropriations.

# CITY OF GLENDALE CAPITAL IMPROVEMENT PROGRAM

## SUMMARY OF CIP FUNDS APPROPRIATIONS & FUNDING SOURCES

The following section provides a summary of the funding sources for all the Capital Improvement Program category funds, and the listing of all the citywide FY 2021-22 capital project appropriation.

### **General Fund CIP (Fund 4010)**

The main revenue sources for the General Fund CIP for FY 2021-22 comes from the Scholl Canyon Royalty Fee. In prior years, a portion of the Sales Tax revenues received in the General Fund were transferred to the General Fund CIP; however, this has been waived for FY 2021-22 due to projected revenue impacts in the General Fund resulting from the COVID-19 pandemic. The FY 2021-22 General Fund CIP includes \$2.1 million of new appropriations. The schedule below provides a summary of the General Fund Capital Improvement Program, including all the revenues and appropriations, as well as projected ending fund balances ending June 30.

### CITY OF GLENDALE GENERAL FUND CAPITAL IMPROVEMENT PROGRAM - FUND 4010 (in Thousands)

	FY 20-21 Adopted	FY 20-21 Est. Actuals	FY 21-22 Adopted	FY 22-23 Projected	FY 23-24 Projected	FY 24-25 Projected	FY 25-26 Projected	Future Years FY 27-31	Estimated Totals 2021-31
<b>Capital Improvement Fund (4010) - Recurring Resources</b>									
Sales Tax	\$ -	\$ -	\$ -	\$ 890	\$ 907	\$ 926	\$ 944	\$ 5,011	\$ 8,678
Scholl Canyon Royalty Fee	4,378	4,378	4,500	4,000	4,000	4,000	-	-	20,878
<b>TOTAL RECURRING RESOURCES</b>	<b>\$ 4,378</b>	<b>\$ 4,378</b>	<b>\$ 4,500</b>	<b>\$ 4,890</b>	<b>\$ 4,907</b>	<b>\$ 4,926</b>	<b>\$ 944</b>	<b>\$ 5,011</b>	<b>\$ 29,556</b>
<b>Capital Improvement Fund (4010) - Non-Recurring Resources</b>									
Grant Receivables	\$ -	\$ (59)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (59)
<b>TOTAL ALL RESOURCES</b>	<b>\$ 4,378</b>	<b>\$ 4,319</b>	<b>\$ 4,500</b>	<b>\$ 4,890</b>	<b>\$ 4,907</b>	<b>\$ 4,926</b>	<b>\$ 944</b>	<b>\$ 5,011</b>	<b>\$ 29,497</b>
<b>Capital Improvement Fund (4010) - Expenditures &amp; Transfers</b>									
Capital Project Expenditures and Carryover Appropriation**	\$ 1,374	\$ 23,136	\$ 1,900	\$ 6,900	\$ 500	\$ 500	\$ 500	\$ 2,500	\$ 35,936
Transfer - Scholl Canyon Landfill Post-Closure Fund	4,878	4,878	3,906	3,906	3,906	3,906	-	-	20,502
Project Management	150	150	150	150	150	150	150	750	1,650
<b>TOTAL EXPENDITURES &amp; TRANSFERS</b>	<b>\$ 6,402</b>	<b>\$ 28,164</b>	<b>\$ 5,956</b>	<b>\$ 10,956</b>	<b>\$ 4,556</b>	<b>\$ 4,556</b>	<b>\$ 650</b>	<b>\$ 3,250</b>	<b>\$ 58,088</b>
<b>Estimated Annual Surplus / (Shortfall)</b>	<b>\$ (2,024)</b>	<b>\$ (23,845)</b>	<b>\$ (1,456)</b>	<b>\$ (6,066)</b>	<b>\$ 351</b>	<b>\$ 370</b>	<b>\$ 294</b>	<b>\$ 1,761</b>	<b>\$ (28,591)</b>
Estimated Beginning Fund Balance	2,401	25,838	1,993	537	(5,529)	(5,178)	(4,808)	(4,808)	8,045
<b>REVISED ESTIMATED ENDING FUND BALANCE</b>	<b>\$ 377</b>	<b>\$ 1,993</b>	<b>\$ 537</b>	<b>\$ (5,529)</b>	<b>\$ (5,178)</b>	<b>\$ (4,808)</b>	<b>\$ (4,514)</b>	<b>\$ (3,047)</b>	<b>\$ (20,546)</b>

**Notes:**

\*Assumptions

1) All remaining appropriations including encumbrances are spent.

\*\* This includes FY 2020-21 expenses for projects that closed during FY 2020-21.

### **Measure S CIP Fund (Fund 4011)**

The revenue source for this fund is sales tax revenue resulting from passage of the Measure S sales tax measure, a portion of which will be deposited in this fund to provide resources for the various Measure S funded capital project appropriations. For FY 2021-22, the Measure S CIP Fund includes \$20.4 million of new appropriations.

### **State Gas Tax Fund (Fund 4020)**

The State gas tax is derived from taxes collected on each gallon of gasoline purchased in the State of California. Funding is allocated to cities on a shared basis based primarily on population. Gas tax revenues are restricted to be used for construction, improvement, and maintenance of public streets. For FY 2021-22, the State Gas Tax Fund includes new appropriations of approximately \$9.2 million.

# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

### ***Scholl Canyon Landfill Post-Closure Fund (Fund 4030)***

As the operator of a solid waste landfill, the City is required to make transfers to a post-closure trust fund over the life of the landfill to ensure adequate resources are available for a 30-year commitment for post-closure maintenance. Necessary funding is set aside annually for this purpose.

Pursuant to Assembly Bill 2248 and the regulations established by the California Integrated Waste Management Board (Board), landfill operators are required to submit an initial cost estimate of closure and post-closure maintenance and to establish a financial mechanism to demonstrate the availability of funding to conduct closure and post-closure maintenance activities. The City selected a trust fund as the financial mechanism and the Board approved. The City Treasurer was designated as the trustee to ensure that the City set aside the required transfers annually. The City subcontracts with the Los Angeles County Sanitation District to operate Scholl Canyon and, as part of this contract, the County is responsible for the closure costs of Scholl Canyon. The City is responsible for the post-closure maintenance costs of Scholl Canyon. Based on an estimated average annual filled capacity of 400,000 tons, the Scholl Canyon Landfill has a remaining life of approximately four years. The City records the annual provision for the required landfill transfer as designated cash from the Capital Improvement Fund to the Landfill Post-Closure Fund. The total designated cash balance in this fund is approximately \$48.2 million as of June 30, 2021. The total current cost of landfill closure and post-closure care is an estimate that is subject to change resulting from inflation, deflation, technology, or changes in applicable laws or regulations. It should be noted that funds have not been appropriated in this fund for FY 2021-22 and prior years. Cash has been set aside for a time after the eventual closure; therefore, funds will be appropriated at some point in the future. Until such time, we will continue to accumulate funding for this future obligation. In FY 2021-22, the transfer to the Scholl Canyon Landfill Post Closure Fund is approximately \$3.9 million.

### ***Parks Mitigation Fee Fund (Fund 4050)***

The Parks Mitigation Fee Fund was created to mitigate the cost of developing new parks and rehabilitating existing parks and recreational facilities. Fund revenues are derived from fees imposed on new residential, commercial, and industrial developments. For FY 2021-22, there are no new appropriations in this fund.

### ***Library Mitigation Fee Fund (Fund 4070)***

The Library Mitigation Fee Fund was created to maintain adequate library services for new residents by mitigating the cost of developing new libraries and/or adding to existing collections. Revenues to the fund are derived from fees imposed on new residential, commercial, and industrial developments. For FY 2021-22, there is a new appropriation in the amount of \$800 thousand.

### ***Parks Quimby Fee Fund (Fund 4080)***

The Parks Quimby Fee Fund was created to mitigate the cost of developing new parks and rehabilitating existing parks and recreational facilities. Fund revenues are derived from fees imposed on new residential, commercial, and industrial developments. There are no new appropriations in this fund for FY 2021-22.

### ***CIP Reimbursement Fund (Fund 4090)***

The CIP Reimbursement Fund was created for capital improvement projects funded by grants. For FY 2021-22, there are no new appropriations in this fund.

# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

### ***San Fernando Corridor Tax Share Fund (Fund 4100)***

The San Fernando Corridor Tax Share Fund was the County of Los Angeles' contribution to the City of Glendale of 60% of the County's share of tax increment (pass through) funds from the San Fernando Road Corridor Redevelopment Project Area, to be used by the City to construct regional public improvement projects benefiting the County. For FY 2021-22, there is a new appropriation in the amount of \$200 thousand.

### ***Housing Development Impact Fee Fund (Fund 4110)***

The Housing Development Impact Fee Fund was created to mitigate the cost of developing new affordable housing and rehabilitating existing housing and/or performing adaptive re-use projects for affordable housing. Revenues to the fund are derived from fees imposed on new commercial developments. For FY 2021-22, there are no new appropriations in this fund.

### ***2011 TABs Projects Fund (Fund 4120)***

The 2011 TABs Project Fund accounts for capital improvement project expenses funded by the Glendale Successor Agency 2011 Tax Allocation Bonds (non-housing portion). For FY 2021-22, there are no new appropriations in this fund.

### ***Measure A Fund (Fund 4130)***

The Measure A Fund accounts for projects related to repairing and upgrading parks and recreational facilities, creating new parks, and preserving and protecting open spaces and beaches as well as supporting recreational programming. For FY 2021-22, there is a new appropriation in the amount of \$300 thousand.

The Schedules on the next few pages provide a summary of all citywide Capital Improvement projects with a budget for the year ending June 30, 2022.

**City of Glendale  
Capital Projects Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>4010 - Capital Improvement Fund</b>	<b>4011 - Measure S CIP Fund</b>	<b>4020 - State Gas Tax Fund</b>
<b>Estimated Revenues</b>			
Sales Tax	\$ -	\$ 20,425,000	\$ -
Licenses and Permits	-	-	-
Revenues from Other Agencies	-	-	9,227,230
Charges for Services	4,500,000	-	-
Use of Money and Property	-	-	117,000
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 4,500,000</b>	<b>\$ 20,425,000</b>	<b>\$ 9,344,230</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 124,515	\$ -	\$ -
Maintenance & Operation	925,485	3,550,000	1,175,000
Capital Improvement	1,000,000	16,875,000	8,040,000
Transfers	3,906,238	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 5,956,238</b>	<b>\$ 20,425,000</b>	<b>\$ 9,215,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (1,456,238)</b>	<b>\$ -</b>	<b>\$ 129,230</b>

**City of Glendale  
Capital Projects Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>4030 - Landfill Postclosure Fund</b>	<b>4050 - Parks Mitigation Fee Fund</b>	<b>4070 - Library Mitigation Fee Fund</b>
<b>Estimated Revenues</b>			
Sales Tax	\$ -	\$ -	\$ -
Licenses and Permits	-	1,500,000	167,000
Revenues from Other Agencies	-	-	-
Charges for Services	-	-	-
Use of Money and Property	-	293,000	20,000
Transfers from Other Funds	3,906,238	-	-
<b>TOTAL REVENUES</b>	<b>\$ 3,906,238</b>	<b>\$ 1,793,000</b>	<b>\$ 187,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	\$ -
Maintenance & Operation	-	-	800,000
Capital Improvement	-	-	-
Transfers	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 3,906,238</b>	<b>\$ 1,793,000</b>	<b>\$ (613,000)</b>

**City of Glendale  
Capital Projects Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>4100 - San Fernando Corridor Tax Share Fund</b>	<b>4110 - Housing Development Impact Fee Fund</b>	<b>4130 - Measure A Fund</b>
<b>Estimated Revenues</b>			
Sales Tax	\$ -	\$ -	\$ -
Licenses and Permits	-	80,000	-
Revenues from Other Agencies	-	-	300,000
Charges for Services	-	-	-
Use of Money and Property	-	-	-
Transfers from Other Funds	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ 300,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	\$ -
Maintenance & Operation	-	-	-
Capital Improvement	200,000	-	300,000
Transfers	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (200,000)</b>	<b>\$ 80,000</b>	<b>\$ -</b>

**City of Glendale  
Capital Projects Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>TOTAL</b>
<b>Estimated Revenues</b>	
Sales Tax	\$ 20,425,000
Licenses and Permits	1,747,000
Revenues from Other Agencies	9,527,230
Charges for Services	4,500,000
Use of Money and Property	430,000
Transfers from Other Funds	3,906,238
<b>TOTAL REVENUES</b>	<b>\$ 40,535,468</b>
 <b>Estimated Appropriations</b>	
Salaries & Benefits	\$ 124,515
Maintenance & Operation	6,450,485
Capital Improvement	26,415,000
Transfers	3,906,238
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 36,896,238</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 3,639,230</b>



# CITY OF GLENDALE

## CAPITAL IMPROVEMENT PROGRAM

### CAPITAL IMPROVEMENT PROJECT HIGHLIGHTS AND OPERATIONAL IMPACTS

This section provides project descriptions and operational impact assessments for capital improvement projects within all funds citywide. The schedule on the following pages lists the project, the project description, the adopted FY 2021-22 budgeted amounts for those projects that have new appropriation, and identifies if the project has impact upon operational costs. Operational impacts are costs associated with additional personnel, additional maintenance costs, or additional utility costs.

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
<b>General Fund CIP (4010)</b>			
<b>4010 - Community Development</b>			
Central Park Block Project	As a part of the proposed Armenian American Museum, the City will be doing a master design of Central Park block.	\$ -	<b>No Impact</b>
Artsakh Avenue & Alley Improvement	Enhancement of the A&E District through public infrastructure, public art, and design elements.	\$ 800,000	<b>No Impact</b>
<b>4010 - Community Services &amp; Parks</b>			
GHS Tennis Courts Renovation	As an EIR mitigation requirement from the Adult Recreation Center project, this project includes rehabilitation of six existing tennis courts, and a jointly funded new restroom building, for joint use between the City of Glendale and GUSD. The work includes resurfacing six tennis courts, new lighting system, new fencing, and ADA accessible restrooms.	\$ -	<b>No Impact</b>
Parks Unanticipated Repairs	This project is to be used for unanticipated parkland repairs and minor improvements throughout the citywide network of parks and open space. This budget is allocated for any unanticipated costs in labor, materials, equipment, and other operating costs that may arise during the year related to the maintenance of the parks. Often these include incidents of vandalism that result in the need for repair or renovation to a portion of a park building, or other park improvements (e.g. drinking fountains, bathrooms, playground equipment).	\$ 150,000	<b>No Impact</b>
Deukmejian Nature Education Center	The Le Mesnager Barn in Deukmejian Wilderness Park was built between 1914 and 1918 and has approximately 3,000 square feet of interior space. It is of historical significance as a relatively rare example of a two-story vernacular rock structure because of its association with George Le Mesnager (a prominent figure in this area in the early 20th century), its association with the early development of the wine industry in southern California, and the structure's unusual arched roof trusses. The structure will become a nature education center and community building with a focus on the natural and human history of the Crescenta Valley and San Gabriel Mountains. Funding will help complete the project by building a restroom and furnishing it.	\$ -	<b>Minimal Impact</b> - Increase to maintenance, utilities, and personnel costs
Citywide Playground Equipment	Replace existing playgrounds due to wear and tear to ensure the safety of the children using the playgrounds. Playgrounds planned for replacement this year include Emerald Isle, Mayor's Bicentennial Park, and Verdugo-South.	\$ 250,000	<b>No Impact</b>
Pacific Community Center Construction	Repair multiple construction defects and the resulting damages to the gymnasium and community center shared with GUSD.	\$ -	<b>No Impact</b>
Fremont Park Renovation	Fremont Park is the oldest park in the City, acquired and developed in 1922, last improved in 1988. The Master Plan for the project was approved in December 2015 and includes a new artificial turf soccer field, new playground, splash pad, community building, basketball courts, lighting, irrigation and electrical upgrades. The project is in plan check and the park will be improved based on the Master Plan.	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Verdugo Park Renovation	As part of a mini-masterplan to renovate Verdugo Park North, construct a new community building to include a multi-purpose room, kitchenette, restrooms, and electrical room.	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Lower Scholl Canyon Renovation	Renovation of the existing restroom facility and the picnic area at Lower Scholl Canyon Park. The project scope will include roof replacement, plumbing and electrical upgrades, partition and fixture replacement, and perimeter lighting improvements for safety.	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Nibley Restroom Renovation	Renovation of the existing restroom facility at Nibley Park. The structure was last renovated in the 1980s. The project scope will include roof replacement, plumbing and electrical upgrades, partition and fixture replacement and perimeter lighting improvements for safety.	\$ -	<b>No Impact</b>
Pacific Park Shade Structure	Install new shade structures in the playground area of Pacific Park and the Pacific Community Pool to provide shade during the hot summer months.	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Pacific Park Splash Pad	Replacement of the existing splash pad at Pacific Park; install new shade structures at the playground area of Pacific Park and the Pacific Community Pool to provide shade during the hot summer months. Additionally, a restroom renovation will modify the design of the existing restrooms to disallow the ability to be locked from the inside, provide a privacy screening wall at the entrance to the restrooms, change the plumbing fixtures, enhance the quality of the restrooms, and increase availability for all users.	\$ -	<b>Significant Impact</b> - Increases to maintenance and utilities costs
Brand Park Restroom Renovation	Restroom renovation/upgrade at Brand Park to meet ADA compatibility, to replace the fixtures that are in a deplorable condition and are no longer in a maintainable state, improve lighting, electrical upgrades, plumbing upgrades, new tiles, stall door and partition replacements, as well as internal and external structural upgrades.	\$ -	<b>No Impact</b>
Sports Complex Field 3 Artificial Turf	Replace the turf at Sports Complex field #3 with a multi-purpose artificial turf softball and soccer field. This will increase field availability by 25%, eliminate field down time for renovations, eliminate the need for pesticides and fertilizers, and eliminate water use for grass. Project scope includes removal of the natural grass, excavation of dirt, grading, drainage, and installation of a multi-purpose field.	\$ -	<b>No Impact</b>
Dunsmore Parking Lot Resurfacing	Upgrades to the Dunsmore Park parking lot, including replacement of the surface, restriping of the parking lot with ADA markers, directional signage, and parking spots.	\$ 100,000	<b>No Impact</b>

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
Montrose Parking Lot and Electrical Upgrade	Upgrades of the parking lot at Montrose Park, including resurfacing of pavement, irrigation system upgrades, and various electrical upgrades.	\$ -	<b>No Impact</b>
Brand Park T-Ball Field	Convert existing turf area south-west of the ballfield to a t-ball play area. This would require removal of turf, the installation of bases, new fencing, irrigation modifications, and the establishment of a new playing/practice field.	\$ -	<b>Significant Impact</b> - Increases to maintenance, equipment, and personnel costs
Pelanconi Park Playground Replacement and Shade Structure	The existing playground is 20 years old and has far exceeded its life expectancy. The new playground, currently in concept design phase, will enhance the play elements by providing a play area for pre-school age children, or "Tot Lot" (children ages 2-5) as well as school age children (children ages 5-12). In addition, the design will incorporate swing bays for both age groups, along with a shade structure to allow for play during hot summer months. Lastly, the project will replace the woodchip surfacing with poured in place rubberized safety surfacing.	\$ -	<b>No Impact</b> - Could possibly be less labor intensive
Glenoaks Park Playground Replacement	The existing playground was originally installed over thirteen years ago in 2008 and is in need of replacement to meet the growing needs of the community and to comply with the current safety and accessibility standards. In addition, this project would replace the safety surfacing woodchips with poured in place rubberized safety surfacing, as well as add a shade structure over the entire playground.	\$ -	<b>No Impact</b> - Could possibly be less labor intensive
Rockhaven Roof Replacement	Replace deteriorating roofs on a number of the historic buildings at the 3.5 acre facility to prevent further deterioration and water damage to the buildings.	\$ 300,000	<b>No Impact</b>
Scholl Ballfield Parking Lot Resurfacing	A portion of the parking lot at Scholl Canyon Ballfields has deteriorated and needs to be repaired. The scope of this request will focus only on the safety issues most impacted by the lifted asphalt, which are the 21 parking spots closest to the ballfields along the curb. Areas of the parking lot have experienced severe lifting from tree roots, shrinkage, edge cracks, slippage, and alligator cracks. This project aims to address the safety issues by removing the ruts and cracks, cutting overgrown roots creating tripping hazards, re-grading the parking areas, resurfacing the pavement, restriping of the parking lot with ADA markers, as well as tree replacement (if necessary).	\$ 100,000	<b>No Impact</b>
<b>4010 - Fire</b>			
Training Center Burn Building Reconstruction	Reconstruction of the Fire Department's Burn Building located at its Training Center.	\$ -	<b>No Impact</b>
<b>4010 - Library, Arts &amp; Culture</b>			
Branch Libraries	To provide ongoing building maintenance of neighborhood libraries and the Brand Library & Art Center.	\$ -	<b>No Impact</b>
<b>4010 - Public Works</b>			
Signal Power Backup System	Installation of a power backup system and batteries to maintain traffic signal operation during power outages.	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
ADA Facility Modification	Improvements and modifications to City facilities to comply with Americans with Disabilities Act (ADA) requirements.	\$ -	<b>No Impact</b>
City Hall Building Renovation	City Hall building renovation, including office reconfiguration and restroom renovation to meet ADA requirements and replacement of lights with energy efficient LED lighting.	\$ 100,000	<b>Minimal Impact</b> - Better energy efficiency might result in utility cost savings
Installation of Safety Bollards at Montrose	The installation of twelve units of manual-assisted retractable lift for embedded carbon steel bollards. These devices provide restrictive vehicular access from Wickham Way, Ocean View Blvd. and five adjacent parking lots, to improve public safety at the Montrose Harvest Market.	\$ -	<b>Significant Impact</b> - Increase to maintenance costs
Project Management	Project management overhead cost.	\$ 150,000	<b>Minimal Impact</b> - Increase to personnel costs
Central Library Children's Room Renovation	Central Library Children's Room complete renovation/redesign.	\$ -	<b>No Impact</b>
Brand Library Elevator Improvements	Repair, redesign, and upgrade/improvements of the existing Brand Library elevators.	\$ -	<b>No Impact</b>
Central Library Elevator Improvements	Repair, redesign, and upgrade/improvements of the existing Central Library elevators.	\$ -	<b>No Impact</b>
Fire Protection GSB Radio	Install a pre-action system for the wet fire suppression at the GSB radio room.	\$ 100,000	<b>No Impact</b>
<b>Measure S CIP</b>			
<b>4011 - Community Development</b>			
Tobinworld Affordable Housing Development	Acquisition and development of property for affordable housing.	\$ -	<b>No Impact</b>
New Affordable Housing Land Acquisition	Acquisition of property for affordable housing.	\$ 6,000,000	<b>No Impact</b>
900 E. Broadway	Affordable housing development at 900 E. Broadway	\$ -	<b>No Impact</b>
920 E. Broadway	Affordable housing development at 920 E. Broadway	\$ 3,000,000	<b>No Impact</b>

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
<b>4011 - Community Services &amp; Parks</b>			
Recreational Land Acquisition	Land acquisition for the expansion of existing parks or development of new parks.	\$ 1,000,000	<b>Significant Impact</b> - Increase to operating cost
Fremont Park Renovation	Fremont Park is the oldest park in the City, acquired and developed in 1922, last improved in 1988. The Master Plan for the project was approved in December 2015 and includes a new artificial turf soccer field, new playground, splash pad, community building, basketball courts, lighting, irrigation and electrical upgrades. The project is in plan check and the park will be improved based on the Master Plan. This project will incorporate an art component in collaboration with the Library, Arts & Culture Department.	\$ 2,000,000	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Glorietta Tennis Concession Building Renovation	This renovation project will expand Glorietta Park's tennis concession building and attached restroom. This will allow parents waiting for their children to get out of the cold and have an indoor seating area, increase the coaches' office space, and upgrade the restroom for ADA accessibility.	\$ 75,000	<b>No Impact</b>
Electric Operated Equipment & Infrastructure	In our attempt to lead a sustainable operation and be eco friendly, we will utilize the funds to replace gas powered landscape equipment such as push behind mowers, edgers, weed eaters, blowers, and sheers, with electric operated equipment. Funds will further be utilized to address infrastructure upgrades to address storage, ventilation, charging stations, and electric needs.	\$ 550,000	<b>Possible Future Impact</b> - Increase in utilities across all parks that will house the equipment
<b>4011 - Library, Arts &amp; Culture</b>			
Children's Room and Teen Space Renovation	Central Library Children's Room and Teen Space Renovation.	\$ 2,500,000	<b>No Impact</b>
<b>4011 - Public Works</b>			
Seismic Upgrades - Fire Stations	Seismic upgrades to various fire stations.	\$ -	<b>No Impact</b>
Mitigate Heat Island Effect	Install cool reflective pavement on various city locations and ongoing repair and maintenance. Install 500 street tree plantings and 100 park trees throughout the city.	\$ 800,000	<b>Minimal Impact</b> - Increase to maintenance costs
PMP Implementation Phase 1	Pavement rehabilitation of various City streets based on the Pavement Management Program recommendation	\$ 4,500,000	<b>No Impact</b>
<b>Non-General Fund CIP</b>			
<b>Community Development</b>			
Flower Street Improvement & Widening	Expenditure of County funds that have been set aside for regional public improvement projects in the San Fernando Road Corridor Redevelopment Project Area. The 5-year, \$10M project will complete a variety of street improvements to Flower Street between Sonora and east of Grandview. (SF Corridor Tax Share Fund - 4100)	\$ 200,000	<b>Possible Future Impact</b> - Increase on M&O of traffic signals and landscape maintenance
134 Freeway Ramps	Federal funding through Caltrans to conduct a preliminary engineering study for the Space 134 Freeway Cap Project. (CIP Reimbursement Fund - 4090)	\$ -	<b>No Impact</b>
ATT Pioneer - Affordable Housing Development	Acquisition and development of property for affordable housing. (Low & Mod Income Housing Asset Fund - 2130)	\$ -	<b>No Impact</b>
Tobinworld - 2130 Low Mod	Adaptive reuse historic preservation project/new construction. (Low & Mod Income Housing Asset Fund - 2130)	\$ -	<b>No Impact</b>
900 E. Broadway	Affordable housing development at 900 E. Broadway. (Low & Mod Income Housing Asset Fund - 2130)	\$ 1,435,243	<b>No Impact</b>
920 E. Broadway	Affordable housing development at 920 E. Broadway. (Low & Mod Income Housing Asset Fund - 2130)	\$ -	<b>No Impact</b>
<b>Community Services &amp; Parks</b>			
GHS Tennis Court Renovation	As an EIR mitigation requirement from the Adult Recreation Center project, this project includes rehabilitation of six existing tennis courts, and a jointly funded new restroom building, for joint use between the City of Glendale and GUSD. The work includes resurfacing six tennis courts, new lighting system, new fencing, and ADA accessibility restrooms. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>No Impact</b>
Planning and Design Studies	Planning and feasibility studies for potential new projects that do not have a funding commitment, but may be potential for park and/or usable open space development. The planning and design account will focus on finding projects that can provide much needed open space to a number of highly dense neighborhoods. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>No Impact</b>
Deukmejian Nature Education Center	The Le Mesnager Barn in Deukmejian Wilderness Park was built between 1914 and 1918 and has approximately 3,000 square feet of interior space. It is of historical significance as a relatively rare example of a two-story vernacular rock structure because of its association with George Le Mesnager (a prominent figure in this area in the early 20th century), its association with the early development of the wine industry in southern California, and the structure's unusual arched roof trusses. The structure will become a nature education center and community building with a focus on the natural and human history of the Crescenta Valley and San Gabriel Mountains. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Minimal Impact</b> - Increase to maintenance, utilities, and personnel costs
Outdoor Fitness Equipment	Purchase and installation of outdoor fitness equipment at Carr Park and other parks in central and southern Glendale. At Carr Park the new fitness equipment will be clustered on the concrete slab at the park, like an outdoor gym. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
Fremont Park Renovation	Fremont Park is the oldest park in the City, acquired and developed in 1922, last improved in 1988. The Master Plan for the project was approved in December 2015 and includes a new artificial turf soccer field, new playground, splash pad, community building, basketball courts, lighting, irrigation and electrical upgrades. The project is in plan check and the park will be improved based on the Master Plan. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Central Park Plaza	Planning and developing improvements at Central Park. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Minimal Impact</b> - Increase to maintenance, utilities, and personnel costs
Verdugo Park North Community Building	As part of a mini-masterplan to renovate Verdugo Park North, construct a new community building to include a multi-purpose room, kitchenette, restrooms, and electrical room. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Fitness in the Park	Purchase and installation of outdoor fitness equipment at Glendale Heritage Garden and the Adult Recreation Center and indoor fitness equipment at the Pacific Community Center. (Parks Mitigation Fee Fund - 4050 and CIP Reimbursement Fund - 4090)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Wilson Middle School Multi-Use Field	As a joint use with GUSD, replace the turf field at Wilson Middle School with artificial turf to use as a multi-purpose field during non-school use hours. Project scope also includes fencing, lighting, restrooms, parking, and re-grading the existing basketball courts. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Carr Park Outdoor Fitness Center	Purchase and installation of outdoor fitness equipment at Carr Park and other parks in central and southern Glendale. At Carr Park the new fitness equipment will be clustered on the concrete slab at the park, like an outdoor gym. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Cerritos Elementary Multi-Purpose	As a joint use with GUSD, replace the turf field at Cerritos Elementary School with artificial turf to use as a multi-purpose field during non-school use hours, reconfigure existing school playground and upgrade the existing park restroom building to increase capacity. Project scope also includes fencing and lighting. (Parks Mitigation Fee Fund - 4050)	\$ -	<b>Significant Impact</b> - Increases to maintenance, utilities, and personnel costs
Pacific Park Multi-Purpose Field	This project is turf replacement with artificial turf that will be added to the existing Pacific Park Multi-purpose Field Renovation project. This will increase field availability by 25%, eliminate field down time for renovations, eliminate the need for pesticides and fertilizers, and eliminate water use for grass. Project scope includes removal of the natural grass, excavation of dirt, grading, drainage, fencing, and installation of a multi-purpose field. (CDBG Fund - 2010, Parks Mitigation Fee Fund - 4050, and Measure A Fund - 4130)	\$ -	<b>Minimal Impact</b> - Increase to operational costs
Pacific Park Splash Pad	Replacement of the existing splash pad at Pacific Park; install new shade structures at the playground area of Pacific Park and the Pacific Community Pool to provide shade during the hot summer months. Additionally, a restroom renovation will modify the design of the existing restrooms to disallow the ability to be locked from the inside, provide a privacy screening wall at the entrance to the restrooms, change the plumbing fixtures, enhance the quality of the restrooms, and increase availability for all users. (CDBG Fund - 2010 and Measure A Fund - 4130)	\$ 400,000	<b>Significant Impact</b> - Increases to maintenance and utilities costs, as well as contractual services for the splash pad's water recycling system
Pelanconi Park Playground Replacement and Shade Structure	The existing playground is 20 years old and has far exceeded its life expectancy. The new playground, currently in concept design phase, will enhance the play elements by providing a play area for pre-school age children, or "Tot Lot" (children ages 2-5) as well as school age children (children ages 5-12). In addition, the design will incorporate swing bays for both age groups, along with a shade structure to allow for play during hot summer months. Lastly, the project will replace the woodchip surfacing with poured in place rubberized safety surfacing. (CDBG Fund - 2010)	\$ -	<b>No Impact</b> - Could possibly be less labor intensive
Glenoaks Park Playground Replacement	The existing playground was originally installed over thirteen years ago in 2008 and is in need of replacement to meet the growing needs of the community and to comply with the current safety and accessibility standards. In addition, this project would replace the safety surfacing woodchips with poured in place rubberized safety surfacing, as well as add a shade structure over the entire playground. (Measure A Fund - 4130)	\$ -	<b>No Impact</b> - Could possibly be less labor intensive
Babe Herman Restroom Renovation	The restroom at Babe Herman Park needs to be renovated/upgraded to meet ADA compatibility and health and safety requirements. The scope of work would include ADA compatibility issues, replacing the fixtures that are in a deplorable condition and are no longer in a maintainable state, improved lighting, electrical upgrades, plumbing upgrades, new tiles, stall door and partition replacements, as well as internal and external structural upgrades. (Measure A Fund - 4130)	\$ 300,000	<b>No Impact</b>
<b>Fire</b>			
HHW Facility Renovation	Grant received for the purchase of shelving, re-paving and striping of the drop off drive way, repairs to concrete borders and other renovations. (Hazardous Disposal Fund - 2190)	\$ -	<b>No Impact</b>

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
<b>Glendale Water and Power</b>			
Glendale Heights Tank Replacement	Replacement of the Glendale Heights Tank due to corrosion. (Water Depreciation Fund - 5930)	\$ -	<b>Minimal Impact</b> - Possibly decrease maintenance cost
Biogas Renewable Generation	Biogas Renewable Generation at Scholl Canyon. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
E-Care Upgrade	Upgrade Northstar web login page. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
IVR Upgrade	Upgrade IVR to integrate with OMS/DMS program. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Fiber Plan Implementation	Support implementation of the City Council approved Fiber Business Plan. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Grayson Repower	The proposed Grayson Repower Project will include: 75 megawatt (MW) 300 megawatt-hour (MWh) Battery Energy Storage System (BESS); 93 MW of Internal Combustion Engines; and 50 MW of distributed energy programs. (Electric Depreciation Fund - 5830)	\$ -	<b>Significant Impact</b> - Increase to maintenance costs
Repairs to Unit 8A & 8BC	Replacement of Unit 8ABC inlet filter housing structure due to severe corrosion issues. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Unit 9 Modifications	Modification and Catalyst replacement. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Western Pump Station Replacement	Upgrade of electrical equipment at the Western Pump Station. This work includes site civil work due to the need for a retaining wall, triggering changes by the Division of Safety & Dams. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
AMI Modernization	Ongoing Water AMI equipment and software upgrades and replacements. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
Electric Customer Paid Projects	To provide engineering/field support to customer projects - varies in type. (Electric Customer Paid Capital Fund - 5850)	\$ 2,000,000	<b>No Impact</b>
Water Customer Paid Projects	Installation of customer paid new water hydrants, services and meters. (Water Customer Paid Capital Fund - 5950)	\$ 1,275,000	<b>No Impact</b>
Pole Replacement for Fiber Project	This is an on-going program to replace approximately 20 power poles per year to facilitate the fiber system. (Electric Depreciation Fund - 5830)	\$ -	<b>Possible Future Impact</b> - Decrease in annual maintenance costs associated with deteriorated poles
ICON Solution	The ICON combines SONET and Ethernet technologies with flexible drop interfaces to provide an integrated data and voice communications solution. (Electric Depreciation Fund - 5830)	\$ 100,000	<b>Possible Future Impact</b> - Impact to M&O budget as a result of licensing and software maintenance costs
Unit #8ABC Control Wiring Replacement	Replace control wiring between Units 8ABC gas turbines and the control cab. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Power Plant Fire Alarm Panel Replacement	Replace obsolete power plant fire alarm panel. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Unit #5 Super-Heater Tube Replacement	Replace original equipment power boiler super-heater tubes due to frequent tube failures. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Unit #2 Turbine Generator Overhaul	Overhaul of Unit #2 Steam Turbine-Generator at Grayson Power Plant. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Grayson Battery Energy Storage	Permitting, design and environmental review of the proposed development of a battery energy storage system at Grayson Power Plant. (Electric Depreciation Fund - 5830)	\$ -	<b>Minimal Impact</b> - Likely to reduce maintenance and operating costs due to new construction and technology
Grayson Internal Combustion Engines	Permitting, design and environmental review of the proposed development of Internal Combustion Engines at Grayson Power Plant. (Electric Depreciation Fund - 5830)	\$ -	<b>Minimal Impact</b> - Likely to reduce maintenance and operating costs due to new construction and technology
Owner's Engineering Services for GPP	Owner's Engineering consulting services to Glendale Water and Power (GWP) in connection with Grayson Clean Energy initiatives for providing assistance with contract negotiations, project execution strategy development, permitting support, project management. (Electric Depreciation Fund - 5830)	\$ 150,000	<b>No Impact</b>
GWP Electric Bus Pilot	Purchase of electric-operated transit buses. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Substation Mobile Transformer	This project is to purchase a mobile substation transformer to use for emergency situations to increase the reliability of the system. (Electric Depreciation Fund - 5830)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
GPP Stormwater Compliance Project	This is for the design and construction of stormwater pipeline to capture and convey stormwater runoff to an existing underground tank. All stormwater will be discharged to the sewer outfall. Assumptions include 1,200 linear feet of pipeline as well as 1 or 2 pumps. Engineering includes electrical, mechanical and civil design. (Electric Depreciation Fund - 5830)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
Outage Mgmt & Integrated Voice Recognition	Harris Computers DataVoice OMS/IVR system will provide a hosted SaaS (Software as a Service) Outage Management System (OMS) and Integrated Voice recognition (IVR) solution which will be seamlessly integrated with the Harris Computers NorthStar Customer Information and Billing System (CIS), GIS, SCADA and AMI systems. Customers will be able to view or report an outage over the phone through the IVR or on an integrated outage web portal and view a map of outages and receive outage status notifications by text, email, or phone. GWP Field personnel will have real time outage information and be able to provide real-time updates in the field through their mobile devices. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b> - May result in minimal savings in M&O
Unit #9 CEMS Analyzers	Hardware, installation, and commissioning of Continuing Emission Monitoring Systems (CEMS) Analyzers; this is for a total of two for inlet and outlet. (Electric Depreciation Fund - 5830)	\$ -	<b>Significant Impact</b> - Increase to operating cost
Bel Aire Substation	Bel Aire Electric Substation Improvements. (Electric Depreciation Fund - 5830)	\$ -	<b>No Impact</b>
Maintenance District 9 Pavement Rehabilitation (5930)	Maintenance District 9 Pavement Rehabilitation - Water Adjustment Work. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
Colorado St/Columbus Ave Rehabilitation (5930)	Road Rehabilitation - Colorado St: San Fernando Rd/Central Ave, Columbus Ave: Colorado St/Broadway. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
Glendale Train Station 1st/Last Mile (5930)	Glendale Train Station First/Last Mile Regional Improvements Project. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
WS Foothill Well Replace Pump	Labor and material cost of chemical treatment, casing rehabilitation and new pump at Glendale's Foothill Well. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
Western Reservoir	Western reservoir improvements. (Water Depreciation Fund - 5930)	\$ -	<b>No Impact</b>
ES LCFS Program Infrastructure	Public Electric Vehicle Charging Station Infrastructure installation at various locations citywide. (Electric Depreciation Fund - 5830)	\$ 500,000	<b>Minimal Impact</b> - Increase to maintenance costs
ES Conservation Voltage Reduction	Implementation of the CVR program. Program takes real time voltage data and adjusts the transformer voltage to keep it at a pre-determined level. (Electric Depreciation Fund - 5830)	\$ 15,000	<b>No Impact</b>
ES Substation Improvement Program	Part of an on-going program to replace and update aging or undersized circuit breakers throughout GWP's substations. (Electric Depreciation Fund - 5830)	\$ 300,000	<b>No Impact</b>
ES Substation Relay & Communication Upgrade Program	Part of an on-going program to replace obsolete electromechanical protective relays with microprocessor-based digital protection relays. (Electric Depreciation Fund - 5830)	\$ 150,000	<b>No Impact</b>
ES Reclosers	Install reclosers as part of the on-going system modernization program. Automatic circuit reclosers detect momentary faults and automatically de-energize sections of a feeder to protect equipment and personnel by interrupting the fault. (Electric Depreciation Fund - 5830)	\$ 50,000	<b>No Impact</b>
ES LED Streetlight Upgrade Program	On-going program to install new streetlights, by petition, and to replace obsolete, high-energy fixtures with low-energy LED fixtures. (Electric Depreciation Fund - 5830)	\$ 400,000	<b>Minimal Impact</b> - Increase to maintenance costs; can possibly result in utilities savings
ES Streetlight Services	Part of an on-going program to replace deteriorating streetlight poles. This is considered a safety program to ensure lighted streets for drivers. (Electric Depreciation Fund - 5830)	\$ 100,000	<b>No Impact</b>
ES AMI Electric Meter Upgrade Program	Material cost to purchase electrical meters for new customer installations. Reflects the purchase of meter and instrumentation equipment associated with new development. As new units or houses are built, meters need to be purchased to be installed. Additionally, a small number of meters are expected to fail, requiring immediate replacement to ensure GWP can continue to bill customers for energy use. (Electric Depreciation Fund - 5830)	\$ 500,000	<b>No Impact</b>
ES Transformer Replacement Program	Material cost of overhead and underground single-phase distribution and three-phase padmount transformers. Reflects purchases of transformers and associated materials for customer-paid projects and life-cycle replacement of overhead and underground distribution transformers. (Electric Depreciation Fund - 5830)	\$ 75,000	<b>No Impact</b>
ES Pole Replacement Program	On-going program to replace deteriorating poles at a rate of 125 poles per year. Poles to be replaced are identified based upon the results of field inspections. This life-cycle replacement program is above and beyond poles that are replaced as part of emergency repair work or that are replaced as required to facilitate wireless communications. (Electric Depreciation Fund - 5830)	\$ 175,000	<b>No Impact</b>
ES Electric Vault Replacement Program	Replace/refurbish deteriorated underground distribution vaults. Underground vaults house distribution transformers and associated equipment to serve customers. Over time, the vaults deteriorate and require refurbishment or replacement to ensure continued reliable and safe operation. This is an on-going program to replace and/or refurbish two underground vaults per year. (Electric Depreciation Fund - 5830)	\$ 250,000	<b>No Impact</b>
ES Cable Replacement Program	Replace more than 20,000 feet of aging underground feeder cables. Part of an on-going program to improve reliability and reduce energy losses on distribution feeders and transmission lines. (Electric Depreciation Fund - 5830)	\$ 500,000	<b>No Impact</b>
ES Feeder Refusing Program	Install fuse cutouts on distribution feeders to improve system reliability. Install fuse cutouts on the distribution system and coordinate protective devices (including relays) on selected feeders. (Electric Depreciation Fund - 5830)	\$ 500,000	<b>No Impact</b>

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
ES Emergency System Improvement Program	Dedicated project for unforeseen system improvements. This project is designated to fund construction materials, general supplies, and labor to implement system improvements during unforeseen events or failures. (Electric Depreciation Fund - 5830)	\$ 250,000	<b>No Impact</b>
ES 4kV to 12kV Feeder Upgrade Program	Part of an on-going program to upgrade GWP's distribution feeder from 4kV to 12kV. Operating at a higher voltage reduces energy losses and reduces stress on existing cables, reducing the likelihood of cable failures. (Electric Depreciation Fund - 5830)	\$ 3,000,000	<b>No Impact</b>
ES Wildfire Mitigation Program	System hardening as part of wildfire mitigation plan. As part of an on-going wildfire mitigation plan, as mandated by SB 901 and other potential requirements, the transmission and distribution system will be hardened in high-wildfire danger zones, which includes approximately 60% of the City. System hardening may include replacing overhead conductors with insulated "tree wire" replacing wood poles with steel poles, and enhancing the existing vegetation management program. (Electric Depreciation Fund - 5830)	\$ 50,000	<b>Possible Future Impact</b> - Increased costs to M&O budget related to vegetation management. Might experience increased contractual obligation budget cost.
ES Distribution System Expansion Program	Expand distribution system for current and anticipated load growth. (Electric Depreciation Fund - 5830)	\$ 30,000	<b>Minimal Impact</b> - Increase to costs in maintenance & operation budget as a result of equipment purchases, offset by new customers
ES Electric Services Master Plan	Consultation services to assist in the preparation and maintenance of the Electric Services Master Plan. (Electric Depreciation Fund - 5830)	\$ 25,000	<b>No Impact</b>
ES Facility Security & Landscaping	Improve landscaping at various GWP substations as part of a larger overall program coordinated by the GWP Water section. These funds will be used to upgrade landscaping and associated facilities to beautify and enhance the appearance of various substations throughout the City. (Electric Depreciation Fund - 5830)	\$ 100,000	<b>Possible Future Impact</b> - Increase to costs in M&O budget for landscape maintenance
ES Substation Transformer Replacement Program	This project is to replace aging substation transformers. (Electric Depreciation Fund - 5830)	\$ 500,000	<b>Minimal Impact</b> - Possible decrease to maintenance costs
ES GWP Solar Design Built Program	Civic Center Parking Garage Solar Project. (Electric Depreciation Fund - 5830)	\$ 894,700	<b>No Impact</b> - May result in minimal savings in M&O
PM Emergency Capital Improvement	This project funds unexpected power management emergency capital repairs. Includes materials and associated labor. (Electric Depreciation Fund - 5830)	\$ 250,000	<b>No Impact</b>
Perkins Automated Entry Doors	Remove existing north and south main entry doors and install automatic opening/closing doors to facilitate ADA access. (Electric Depreciation Fund - 5830)	\$ 218,400	<b>Minimal Impact</b> - Increase to M&O costs
UOC Warehouse Roof	Remove and replace existing leaking roof at UOC Warehouse. (Electric Depreciation Fund - 5830)	\$ 195,000	<b>No Impact</b>
UOC Warehouse HVAC	Remove and replace existing rooftop HVAC unit at UOC Warehouse. (Electric Depreciation Fund - 5830)	\$ 19,500	<b>Minimal Impact</b> - Possible decrease to maintenance costs
UOC Superintendent Building Roof	Remove and replace roof at UOC Superintendent Building. (Electric Depreciation Fund - 5830)	\$ 136,500	<b>No Impact</b>
UOC Fleet Roof	Remove and replace existing leaking roof at UOC Fleet Building. (Electric Depreciation Fund - 5830)	\$ 195,000	<b>No Impact</b>
ES Substation Batteries	Routine battery test at Scholl, Columbus and old Kellogg substation control rooms revealed that the batteries are not in good condition. Batteries are essential part for substation control, protection and communication systems. (Electric Depreciation Fund - 5830)	\$ 150,000	<b>No Impact</b>
ES T&D Inspection Program	Inspection of T&D assets including poles & vaults as part of the on-going maintenance and repair schedule associated with the Electric Service Master Plan. (Electric Depreciation Fund - 5830)	\$ 1,000,000	<b>Minimal Impact</b> - Possible decrease to maintenance costs
ES Substation Repavement Program	Repaving substation facilities. (Electric Depreciation Fund - 5830)	\$ 100,000	<b>No Impact</b>
WS Slope & Access Road Stabilization Program	Slope and access road repairs due to drainage issues and slope failures that cause narrowing of roadways to water facilities. (Water Depreciation Fund - 5930)	\$ 250,000	<b>No Impact</b>
WS Well Installation and Rehabilitation Program	Install new groundwater wells or rehabilitate existing groundwater wells. (Water Depreciation Fund - 5930)	\$ 250,000	<b>No Impact</b>
WS Meters and Endpoint Replacement	Program will replace meters, vaults, boxes and endpoints as needed. (Water Depreciation Fund - 5930)	\$ 25,000	<b>No Impact</b>
WS Service Line Replacement Program	Replacement of galvanized service lines and any service line that is failing or requires relocation. (Water Depreciation Fund - 5930)	\$ 50,000	<b>No Impact</b>
WS Backup Power Program	Program will install back-up power systems to various pump station facilities to provide power during power outages. (Water Depreciation Fund - 5930)	\$ 300,000	<b>No Impact</b>
WS Valve Replacement Program	On-going replacement and installation of water system valves. This program will improve system reliability and reduce the size of the service outage when a main has to be taken out of service for repairs or improvements. (Water Depreciation Fund - 5930)	\$ 175,000	<b>No Impact</b>
WS Hydrant Replacement Program	On-going upgrade of potable hydrant assemblies to the new standard for bolt and spool type. Also for replacing non-functioning hydrant heads. (Water Depreciation Fund - 5930)	\$ 25,000	<b>No Impact</b>
WS Pumping Unit Replacement Program	New Allen Pump Station Construction and 1810 Zone VFD Installation. (Water Depreciation Fund - 5930)	\$ 2,100,000	<b>No Impact</b>



**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
WS Tank Rehabilitation Program	Rehabilitate various tanks based on ongoing inspection of tanks in the system. For FY 2021-22, the planned projects are to rehabilitate Emerald Isle 1666 Tank and Glendale Recycled Water Tank. (Water Depreciation Fund - 5930)	\$ 130,000	<b>No Impact</b>
WS Pipeline Management Program	On-going replacement and rehabilitation of identified pipelines per the Master Plan. For FY 2021-22, the planned projects are Hollister Water Main Replacement and 8" Fire Flow Improvements. (Water Depreciation Fund - 5930)	\$ 5,700,000	<b>Minimal Impact</b> - Likely to reduce maintenance and operating costs due to new construction and technology
WS Facility Security & Landscaping Upgrade Program	Program will implement upgrades to security, fencing, and landscaping at water facility sites. (Water Depreciation Fund - 5930)	\$ 200,000	<b>No Impact</b>
WS System Optimization Program	Program will implement upgrades to the system to improve system efficiency, redundancy and performance. For FY 2021-22, planned projects include SCADA Communication Upgrade and Glenoaks Canyon 968-1290 Connection. (Water Depreciation Fund - 5930)	\$ 1,150,500	<b>No Impact</b>
WS Reservoir Wood Roof Replacement Program	Program will repair or replace existing reservoir wood roofs that are prone to fail. The program will also be used to replace existing reservoirs with a tank system that will also remove the existing wood roofs from the system. (Water Depreciation Fund - 5930)	\$ 150,000	<b>No Impact</b>
WS Water Quality Enhancement Program	Program will provide water quality improvements to the system to meet regulatory requirements. (Water Depreciation Fund - 5930)	\$ 70,000	<b>No Impact</b>
Perkins Automated Entry Doors	Remove existing north and south main entry doors and install automatic opening/closing doors to facilitate ADA access. (Water Depreciation Fund - 5930)	\$ 61,600	<b>Minimal Impact</b> - Increase to M&O costs
UOC Warehouse Roof	Remove and replace existing leaky roof at UOC Warehouse. (Water Depreciation Fund - 5930)	\$ 55,000	<b>No Impact</b>
UOC Warehouse HVAC	Remove and replace existing rooftop HVAC unit at UOC Warehouse. (Water Depreciation Fund - 5930)	\$ 5,500	<b>Minimal Impact</b> - Possible decrease to maintenance costs
UOC Superintendent Building Roof	Remove and replace roof at UOC Superintendent Building. (Water Depreciation Fund - 5930)	\$ 38,500	<b>No Impact</b>
UOC Fleet Roof	Remove and Replace existing leaky roof at UOC Fleet Building. (Water Depreciation Fund - 5930)	\$ 55,000	<b>No Impact</b>
<b>Information Services</b>			
Copper and Fiber Optic Cabling	Implementation of capacity increases to data and voice cabling at various City facilities. (ISD Infrastructure Fund - 6030)	\$ -	<b>No Impact</b>
Adams Hill Emergency Generator	Installation of an emergency generator at the Adams Hill Radio Site. (ISD Wireless Fund - 6600)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
UASI 2020	UASI 2020 grant funding will be used to make improvements to Glendale's interoperable communications radio repeater site located at Oat Mountain. (ISD Wireless Fund - 6600)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
<b>Library, Arts &amp; Culture</b>			
Central Library Improvement	Library improvements and expansion of services. (Library Mitigation Fee Fund - 4070)	\$ 800,000	<b>No Impact</b>
<b>Management Services</b>			
GTV6 Control Room Relocation	Project includes relocating GTV6 Control Room from City Hall basement to MSB 2nd floor. In addition, it includes necessary construction at MSB to accommodate new control room, installation of new network, electrical, and fiber optic infrastructure in support of relocation and future build-out. Installation of new hardware, software, and furniture in support of the new Control Room. (Cable Access Fund - 2800)	\$ -	<b>Minimal Impact</b> - Likely to reduce maintenance and operating costs due to new construction and technology
<b>Police</b>			
2019 DNA Capacity Enhancement	Laboratory improvement projects which include conversion of existing office space into laboratory space and purchase of equipment to improve sample processing efficiency. (Police Special Grants Fund - 2610).	\$ -	<b>No Impact</b>
<b>Public Works</b>			
Doran Pump Station Rehabilitation	Various necessary refurbishment and upgrades to the Doran Sanitary Station, including retrofit controls packages on Diesel generators for upstream bypass of DSLS; replacing horizontal lifelines and one single point anchor; removal of existing pump No. 4, and installing spare units; and refurbishing the old unit to operate as spare. (Sewer Fund - 5250)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Corrugated Metal Pipe Replacement Project	Replacement and/or repair of deficient drainage facilities with reoccurring drainage issues. (Sewer Fund - 5250)	\$ 110,000	<b>Minimal Impact</b> - Increase to maintenance costs
Street Resurfacing Program	Annual program to rehabilitate streets with deteriorated pavement overlaying with rubberized asphalt concrete and other pavement methodologies. It is also an ongoing annual program to rehabilitate concrete improvements to comply with Federal ADA requirements. (State Gas Tax Fund - 4020)	\$ 1,340,000	<b>Minimal Impact</b> - Increase to maintenance costs
Street Reconstruction Program	Annual program to reconstruct streets by removing the existing pavement and base material, regrading and reconstructing new base and pavement with rubberized asphalt concrete. (State Gas Tax Fund - 4020)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Sewer Reconstruction Program	Annual program to reconstruct or line damaged sections of existing sewer mains, replace deteriorated manholes, and appurtenant structures. (Sewer Fund - 5250)	\$ 165,000	<b>Minimal Impact</b> - Increase to maintenance costs

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
Wastewater Capacity Improvement	Upsize existing substandard sewer main. The project includes replacing the sewer pipe, modifying and/or replacing manholes, repairing sewer connections to private property, repairing and replacing traffic signal loop detectors and private water services. (Sewer Fund - 5250)	\$ 50,000	<b>Minimal Impact</b> - Increase to maintenance costs
Exchange Parking Structure Improvements	Upgrading elevators and making various other improvements at the Exchange Parking Structure. (Parking Fund - 2210)	\$ -	<b>No Impact</b>
Stormwater Pollutant Treatment	Stormwater Pollutant Treatment Systems. (Sewer Fund - 5250)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Hyperion Wastewater System	Upgrading the Hyperion Wastewater Treatment Plant and Conveyance System Facilities to meet federal and state mandates. (Sewer Fund - 5250)	\$ 2,500,000	<b>No Impact</b>
LA-Glendale Water Reclamation Plant	Upgrading the LAGWRP Conveyance System to meet federal and state mandates. (Sewer Fund - 5250)	\$ 8,000,000	<b>No Impact</b>
Emergency Sewer and SD Repair Program	Emergency repairs to sewers and storm drains as necessary. (Sewer Fund - 5250)	\$ -	<b>No Impact</b>
Parking Lot & Meter Improvements	Resurfacing, reconstruction, ADA compliance, and other improvements at 20 City-owned parking lots, as well as periodic replacement of multi- and single-space parking meters as needed. (Parking Fund - 2210)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Street Tree Maintenance	Street tree maintenance, tree removal, and tree planting at various City locations. (State Gas Tax Fund - 4020)	\$ 660,000	<b>No Impact</b>
Refurb of Glendale Transportation Center (Train Station)	Structural and architectural refurbishment to maintain historic train station. Lighting upgrade to LED and roof replacement completed. Repair/replace wood beams, plaster façade, stucco and paint. (Transit Prop C Local Return Fund - 2570)	\$ -	<b>Minimal Impact</b> - Increase to possible maintenance costs
Sludge and Debris Drying Facility	Construction of a sludge and debris drying facility to dry out matter removed from storm drain catch basins so that it can be disposed of at Scholl Canyon Landfill. (Sewer Fund - 5250)	\$ -	<b>Minimal Impact</b> - Increase to maintenance, utilities, and personnel costs
Verdugo Blvd Rehabilitation	Rehabilitating Verdugo Blvd between Verdugo Rd and City boundary (City of La Cañada Flintridge) and installing a new traffic signal at the SR-2 Southbound on-ramp. (State Gas Tax Fund - 4020)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Brand Storm Water Lift Station	Refurbishing or replacing main pumps at the Brand Stormwater lift station, including the proposed replacement of the existing vertical shaft driven units with new shaft-less submersible units. (Sewer Fund - 5250)	\$ -	<b>No Impact</b>
Automated Container and Refuse	Replace all city owned automated containers and refuse bins for the life of the project. Annual this will result in the replacement of approximately 5,000 plastic automated containers and 100 metal bins. (Refuse Disposal Fund - 5300)	\$ 350,000	<b>No Impact</b> - May result in minimal savings in M&O
Downtown Parking Improvements	Improvements to landscaping, signs, lighting, and more near City parking spaces in the Downtown area. (Parking Fund - 2210)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Parking Structure Improvement Project	Repairs to parking structures including repairs for water damage, ADA compliance, concrete issues, painting, signage, and more. (Parking Fund - 2210)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Traffic Signal Installations and Modification	Installing and upgrading traffic signals at Central/Chevy Chase, Central/Windsor, Honolulu/La Crescenta, Chevy Chase/California and Pacific/Glenwood. (State Gas Tax Fund - 4020)	\$ -	<b>Minimal Impact</b> - Increase to maintenance and utilities costs
Train Station 1st/Last Mile (Multiple Phases)	Glendale Train Station 1st/Last Mile Regional improvements project involving Wayfinding, pedestrian lighting, high-visibility crosswalks, bus stop and shelter improvements in/around LZTC; widened sidewalks to provide stormwater infiltration parkways/shade trees/pedestrian lighting on Cerritos between LZTC and SF Road. (State Gas Tax Fund - 4020, Measure M Local Return Fund - 2220 and CIP Reimbursement Fund - 4090, and Sewer Fund - 5250)	\$ -	<b>Significant Impact</b> - Increases to maintenance, equipment, and personnel costs
Bioswale Construction	Construction of bioswales at various locations in the City. (Sewer Fund - 5250)	\$ 100,000	<b>Minimal Impact</b> - Increase to maintenance costs
Fuel Management Key Card Reader Kiosk	Upgrade existing fuel system chip key card reader kiosks to extend the life of the kiosks for a minimum of 5 years, including replacing older electronic components at 14 fuel island locations. (Fleet Management Fund - 6010)	\$ -	<b>No Impact</b>
Bus Stop Improvements	Funds concrete work at misc. bus stops in conjunction with PW Engineering street improvements. (Transit Prop C Local Return Fund - 2570)	\$ -	<b>No Impact</b>
Geotechnical Engineering Service	Geotechnical engineering services for Public Works projects, on as needed basis. (State Gas Tax Fund - 4020)	\$ 65,000	<b>No Impact</b>
Construction Management & Inspection Services	Construction management and inspection services during construction phase of Public Works projects, on as needed basis. (State Gas Tax Fund - 4020)	\$ 500,000	<b>No Impact</b>
Beeline Maintenance Facility	Federal & Metro grant funding for facility project. Includes Call For Projects funding (competitive grant funding not awarded by formula) in Metro reallocation request. Administration, operations and maintenance facility for the Glendale Beeline. (Measure M Subregional Fund - 2230, Measure R Local Return Fund - 2540, Transit Prop A Local Return Fund - 2560 and CIP Reimbursement Fund - 4090)	\$ -	<b>Minimal Impact</b> - Beginning 2020, Maintenance costs estimated to be about \$100K annually and also increases in utility costs. Expenses will be offset by contract savings from currently leased facility
I-5 N. Mitigation Signal Synchronization	Mitigating construction impacts from I-5 North construction and synchronizing traffic signals. (Measure R Regional Return Fund - 2550)	\$ -	<b>No Impact</b>
Traffic Signal Modification at Verdugo Blvd and Valihi Way	Traffic signal modification on Verdugo Blvd and Valihi Way and SR-2 Freeway Off Ramp. (Measure R Regional Return Fund - 2550)	\$ -	<b>No Impact</b>

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
I-5 N. Mitigation Project Management	Mitigating construction impacts from I-5 North construction and synchronizing traffic signals, as well as project management support. (Measure R Regional Return Fund - 2550)	\$ -	No Impact
TDA3-Bicycle & Pedestrian Fund	Construction of bicycle amenities and citywide pedestrian and bicycle counts. (CIP Reimbursement Fund - 4090)	\$ -	No Impact
Regional Arterial Traffic Performance Measurement System	System used for regional arterial traffic performance measurement. (Measure R Regional Return Fund - 2550 and CIP Reimbursement Fund - 4090)	\$ -	No Impact
Doran/Broadway-Brazil Grade Separation	Doran Street and Broadway-brazil grade separation. (Measure R Regional Return Fund - 2550)	\$ -	No Impact
North Verdugo Road Safety Improvements	Safety improvements on North Verdugo Rd. between North and South split at Cañada Blvd. (CIP Reimbursement Fund - 4090)	\$ -	No Impact
I-210 Freeway Sound Wall	Prepare the Noise Barrier Scope Summary Reports (NBSSR) Study for the preliminary design of the sound wall on both sides of the freeway along the I-210 between Lowell Ave and Pennsylvania Ave. (Measure R Regional Return Fund - 2550)	\$ -	No Impact
Traffic Signal Installations at Various Locations - Phase 2	Traffic signal installations on Chevy Chase Drive and California Avenue, Chevy Chase Drive and Sinclair Avenue, Lexington Drive and Louise Street, Pacific Avenue and Arden Avenue, Verdugo Road and Park. (Measure R Regional Return Fund - 2550)	\$ -	Minimal Impact - Increase to maintenance and utilities costs
Traffic Signal Modification at Honolulu Ave and Pennsylvania Ave	Construction of traffic signal modifications for Honolulu Avenue and Pennsylvania Avenue at Montrose Avenue. (Measure R Regional Return Fund - 2550)	\$ -	Minimal Impact - Increase to contractual costs
Civic Center Parking Garage Improvements	Project may include, but not limited to concrete planter removal, drainage repair/replacement, stairwell upgrades, concrete floor repair/resurfacing, fire sprinkler line repair/replacement, ADA improvements, any regulatory signage (evacuation plans, roof accessibility, stairwell signs, ADA signage), lighting improvements and any other deterioration improvement or repair as needed. (Parking Fund - 2210)	\$ -	No Impact
Elevator Improvement Project - Marketplace Garage	Complete overhaul of all elevators, bringing them to ADA/industry standards, including seismic retrofit. Elevator improvement project may include, but not limited to, new elevator motors, controllers, counterweights, wiring, communication, car enclosures, car frames and platforms, elevator shaft window replacement, interior lighting, and handrails. (Parking Fund - 2210)	\$ -	No Impact
Annual Green Street Improvements Program	Construction of Green Street Improvements in various Citywide locations including construction of bioretention facilities and porous pavement structures. (Measure W Fund - 2260)	\$ 250,000	Minimal Impact - Increase to maintenance costs
Edgewick Road Watershed Management	Watershed Management study and construction at Edgewick Road in Chevy Chase Canyon to minimize erosion, capture and infiltrate stormwater runoff, and direct overflow back into reconstructed concrete channel or vegetated sewer. (Measure W Fund - 2260)	\$ -	Minimal Impact - Increase to maintenance costs
Annual Asphalt Repair Program	Repair services to damaged asphalt. (State Gas Tax Fund - 4020)	\$ -	No Impact
Annual Crash Barrier Maintenance and Repair Program	Repair services to damaged crash barrels on exit ramps into Glendale. (State Gas Tax Fund - 4020)	\$ -	No Impact
La Crescenta Avenue Rehabilitation Project	Modification of traffic signals at the intersections of La Crescenta Ave/Shirly Jean St and La Crescenta Ave/ Roselawn Ave. (State Gas Tax Fund - 4020 and Measure R Regional Return Fund - 2550 )	\$ -	No Impact
Maintenance District 9 Pavement Rehabilitation - SB1	Rehabilitation of City streets in the Maintenance District 9. Funded by SB1. (State Gas Tax Fund - 4020)	\$ -	No Impact
Pavement Management System	With the upcoming flux of SB1 funding, it is crucial to adopt a comprehensive and efficient approach for City roads and sidewalks rehabilitation. Updating the current Pavement Management System, revising citywide Pavement Condition Index (PCI) and initiating Sidewalk Condition Index (SCI) will assist us in preparing a sidewalk and street maintenance strategy for the City's 12 Maintenance Districts based on priorities and funding availability. (State Gas Tax Fund - 4020)	\$ -	Minimal Impact - Increase to operations costs
Glendale-LA Garden River Bridge	The Garden River Bridge will be an extension of the Riverwalk parks and provide a space for users on the bridge to enjoy the river. Two planted seating areas in large overlook areas are featured, offering views of the river. The curves in the bridge add to this experience. (CIP Reimbursement Fund - 4090)	\$ -	No Impact
Systemic Safety Analysis Report	Preparation of the Local Road Safety Program (LRSP Report) to identify, analyze, and prioritize roadway safety improvements. (CIP Reimbursement Fund - 4090)	\$ -	No Impact
FY 19-20 ADA & Crack Seal Program	Fiscal Year 2019-20 Americans with Disabilities Act (ADA) curb ramp installation, sidewalk repair and crack seal. (Gas Tax Fund - 4020)	\$ -	Minimal Impact - Increase to maintenance costs
Roll-Up Doors at Exchange Parking	Replacement of two roll-up doors at the Exchange Parking Structure. (Parking Fund - 2210)	\$ -	No Impact
View Crest Rd Pavement Rehabilitation	Pavement repair, slope stabilization, and guardrail replacement on View Crest Road. (State Gas Tax Fund - 4020)	\$ -	Minimal Impact - Increase to maintenance costs
Melwood Dr Pavement Rehabilitation	Pavement repair and slope stabilization on Melwood Drive. (State Gas Tax Fund - 4020)	\$ -	No Impact
Alley Stormwater Treatment Program	Capture, treatment, and filtration of stormwater runoff from allies at various citywide locations. (Measure W Fund - 2260)	\$ -	No Impact

**City of Glendale**  
**Capital Improvement Program**  
*Impact of Capital Investments on Operating Budget*

Project	Project Description	Adopted FY 2021-22	Operating Budget Impact
South Verdugo Road Rehabilitation Project	Street Rehabilitation and Sewer Main Upgrades on Verdugo Boulevard between East Colorado Street and Southerly City limit, East Maple Street between Verdugo Road and Westerly City Limit, Zannia Drive between Maple Street and Rockglen Avenue, Rockglen Avenue between Zinnia Lane and Westerly City Limit. Traffic Signal Modifications at the intersection of South Verdugo Road at East Colorado Street, East Maple Street, and East Acacia Avenue. (Measure R Regional Return Fund - 2550, Gas Tax Fund - 4020, and Sewer Fund - 5250)	\$ 3,600,000	<b>No Impact</b>
Maintenance District 6 Pavement Rehabilitation	Rehabilitation of City streets in the Maintenance 6 District; neighborhood pavement rehabilitation for the residential streets located between Cañada Blvd on the West limit, Verdugo Mountains on the East, Sunshine Drive on the South, and Country Club Drive on the Northerly Boundaries. (State Gas Tax Fund - 4020)	\$ -	<b>No Impact</b>
On Call Sewer and Storm Drain Repair Services	Professional services to replace and/or repair any deficient sewer and drainage facilities throughout the City. The services will be on an as-needed basis for on-call services. (Sewer Fund - 5250)	\$ 170,000	<b>No Impact</b>
Mobile CNG Fueling Station	Replacing underground fueling tanks, fueling kiosks and plumbing related to an obsolete fueling system at this location and replacing it in a mobile portable above-ground CNG fueling system. (Refuse Disposal Fund - 5300)	\$ -	<b>No Impact</b>
Underground Storage Tank Removal	Integrated Waste Yard underground storage tank removal and Space Repurpose Project Refuse Trucks are no longer powered by diesel fuel, making the underground storage tanks and fueling kiosks at this facility obsolete. This project will remove the tanks, fueling kiosks, and plumbing from this location and replace it with a mobile portable above-ground CNG fueling system. (Refuse Disposal Fund - 5300)	\$ -	<b>No Impact</b>
Highland and San Fernando Traffic Signal Modification	Modification of traffic signals at the intersection of Highland Avenue and San Fernando Road. (Measure R Regional Return Fund - 2550)	\$ -	<b>No Impact</b>
Colorado St/Columbus Ave Rehabilitation	Road Rehabilitation - Colorado St (San Fernando Rd/ Central Ave); Columbus Ave (Colorado St/Broadway) (State Gas Tax Fund - 4020 and CIP Reimbursement Fund - 4090)	\$ -	<b>No Impact</b>
Citywide Guardrail Upgrade Project	Citywide Guardrail Upgrade Project Funded by HSIPL-5144 (074). (CIP Reimbursement Fund - 4090)	\$ -	<b>No Impact</b>
Verdugo Road Traffic Signal Modification	N. Verdugo Rd traffic signal modifications. (Measure R Regional Return Fund - 2550)	\$ -	<b>No Impact</b>
FY 20-21 ADA & Crack Seal Program	Fiscal Year 2020-21 ADA curb ramp installation, sidewalk repair, and crack sealing program. (State Gas Tax Fund - 4020)	\$ -	<b>No Impact</b>
FY 21-22 Street Resurfacing Project	Fiscal Year 2021-22 Street resurfacing on Concord St and Patterson Ave. (State Gas Tax Fund - 4020)	\$ -	<b>No Impact</b>
On-Call Fiber Optic Services	On-call fiber optic testing, design, installation, and maintenance services. (State Gas Tax Fund - 4020)	\$ -	<b>Minimal Impact</b> - Increase to maintenance costs
Dunsmore Parking Lot Porous Pavement	Reconstruction of Dunsmore Park parking lot using porous pavement. (Measure W Fund - 2260)	\$ 523,400	<b>No Impact</b>
Fire Station 23 Parking Lot Porous Pavement	Reconstruction of Fire Station 23 and Chevy Chase Library parking lot using porous pavement. (Measure W Fund - 2260)	\$ 380,000	<b>No Impact</b>
Broadway Avenue Rehabilitation	Rehabilitation of Broadway between San Fernando Rd and Central Ave. (Measure R Regional Return Fund - 2550 and State Gas Tax Fund - 4020)	\$ 3,300,000	<b>No Impact</b>
Downtown Glendale Traffic Signal Synchronization	This project will enhance traffic flow, reduce delays and improve vehicular access to and from the I-5 and SR-134 freeways from all principal arterial and collector roadways in the busy Downtown Glendale corridors that carry substantial traffic volumes to and from the SR-134 Freeway to the north and the I-5 freeway to the south and west. (Measure R Regional Return Fund - 2550)	\$ 833,334	<b>No Impact</b>
FY 21-22 Pavement Rehabilitation	Pavement rehabilitation of various City streets based on the Pavement Management Program Recommendation. (State Gas Tax Fund - 4020)	\$ 2,000,000	<b>No Impact</b>
Citywide Sewer CCTV Inspection	5 year plan to clean and inspect all of the 374 miles of sewer lines. (Sewer Fund - 5250)	\$ 1,500,000	<b>No Impact</b>

## CITY OF GLENDALE ENTERPRISE FUNDS

The **Enterprise Funds** for the City of Glendale consist of the following funds: Sewer, Refuse, Fiber Optic, Electric Utility, Water Utility, and Fire Communication. Primary sources of revenues for these funds are charges for services that reflect characteristics that are more properly accounted for as enterprise operations. Below is a brief description of the seventeen (17) *Enterprise Funds* included in this section.

- *Sewer Fund (5250)* is used to account for the operations and maintenance of the sewer system. This service is primarily contracted with the City of Los Angeles.
- *Refuse Disposal Fund (5300)* is used to account for the operations of the City-owned refuse collection and disposal service.
- *Fiber Optic Fund (5400)* is used to account for the operations of the City-owned commercial network infrastructure to expand the City's operation as a provider.
- *Fire Communication Fund (5800)* is used to account for monies received and expended, as the lead city, for the tri-city (Burbank, Glendale, and Pasadena) Verdugo Fire Communication operations.
- *Electric Utility Funds (5810-5880)* are used to account for the operations of the City-owned electric utility services.
- *Water Utility Funds (5910-5930, 5950, 5980)* are used to account for the operations of the City-owned water utility services.

Total appropriation in the Enterprise Funds for FY 2021-22 is \$434.8 million, which reflects an increase of approximately \$36.4 million, or 9.1%, when compared to last year. Details of the changes within the *Enterprise Funds* can be found in the *Resources & Appropriations* and *Combined Fund Statement* sections of this book.

The following pages provide a summary for each of the City's Enterprise Funds with a budget for the year ending June 30, 2022.

**City of Glendale  
Enterprise Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>5250 - Sewer Fund</b>	<b>5300 - Refuse Disposal Fund</b>	<b>5400 - Fiber Optic Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 24,120,000	\$ 22,158,927	\$ -
Use of Money and Property	490,000	389,000	1,000
Miscellaneous Revenue	20,000	15,000	230,000
Interfund Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 24,630,000</b>	<b>\$ 22,562,927</b>	<b>\$ 231,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 3,826,717	\$ 9,078,638	\$ 68,378
Maintenance & Operation	18,693,680	21,600,405	101,119
Capital Outlay	105,000	5,200,000	-
Capital Improvement	11,860,000	-	-
Transfers	-	1,150,000	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 34,485,397</b>	<b>\$ 37,029,043</b>	<b>\$ 169,497</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (9,855,397)</b>	<b>\$ (14,466,116)</b>	<b>\$ 61,503</b>

**City of Glendale  
Enterprise Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>5800 - Fire Communication Fund</b>	<b>5820 - Electric Works Revenue Fund</b>	<b>5830 - Electric Depreciation Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 4,955,604	\$ 215,014,811	\$ -
Use of Money and Property	76,000	3,464,000	-
Miscellaneous Revenue	-	9,162,545	-
Interfund Revenue	-	-	25,167,687
<b>TOTAL REVENUES</b>	<b>\$ 5,031,604</b>	<b>\$ 227,641,356</b>	<b>\$ 25,167,687</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 3,814,676	\$ 37,004,870	\$ -
Maintenance & Operation	1,798,739	217,901,093	2,269,700
Capital Outlay	150,000	-	1,045,580
Capital Improvement	-	-	8,609,400
Transfers	-	19,549,981	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 5,763,415</b>	<b>\$ 274,455,944</b>	<b>\$ 11,924,680</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (731,811)</b>	<b>\$ (46,814,588)</b>	<b>\$ 13,243,007</b>

**City of Glendale  
Enterprise Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>5850 - Electric Customer Paid Capital Fund</b>	<b>5880 - Electric Customer Repair Fund</b>	<b>5920 - Water Works Revenue Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ -	\$ -	\$ 53,465,000
Use of Money and Property	-	-	354,000
Miscellaneous Revenue	2,000,000	50,000	1,358,172
Interfund Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 2,000,000</b>	<b>\$ 50,000</b>	<b>\$ 55,177,172</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	\$ 10,759,255
Maintenance & Operation	-	50,000	45,268,167
Capital Outlay	-	-	-
Capital Improvement	2,000,000	-	-
Transfers	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,000,000</b>	<b>\$ 50,000</b>	<b>\$ 56,027,422</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (850,250)</b>



**City of Glendale  
Enterprise Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>5930 - Water Depreciation Fund</b>	<b>5950 - Water Customer Paid Capital Fund</b>	<b>5980 - Water Customer Repair Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ -	\$ -	\$ -
Use of Money and Property	-	-	-
Miscellaneous Revenue	-	1,275,000	50,000
Interfund Revenue	7,401,085	-	-
<b>TOTAL REVENUES</b>	<b>\$ 7,401,085</b>	<b>\$ 1,275,000</b>	<b>\$ 50,000</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	-
Maintenance & Operation	4,000,500	1,275,000	50,000
Capital Outlay	797,020	-	-
Capital Improvement	6,790,600	-	-
Transfers	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,588,120</b>	<b>\$ 1,275,000</b>	<b>\$ 50,000</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (4,187,035)</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Enterprise Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>TOTAL</b>
<b>Estimated Revenues</b>	
Charges for Services	\$ 319,714,342
Use of Money and Property	4,774,000
Miscellaneous Revenue	14,160,717
Interfund Revenue	32,568,772
<b>TOTAL REVENUES</b>	<b>\$ 371,217,831</b>
 <b>Estimated Appropriations</b>	
Salaries & Benefits	\$ 64,552,534
Maintenance & Operation	313,008,403
Capital Outlay	7,297,600
Capital Improvement	29,260,000
Transfers	20,699,981
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 434,818,518</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (63,600,687)</b>

## CITY OF GLENDALE INTERNAL SERVICE FUNDS

**Internal Service Funds** are proprietary funds serving only the City of Glendale. These funds are established to account for any activity that provides goods or services to other funds and departments within the City of Glendale on a cost-reimbursement basis, and are intended to be self-supporting. Since these funds derive their resources from expensing the Governmental and Enterprise budgets, they are already included within the City budget and are presented for informational and memorandum control purposes. Below is a brief description of the fifteen (15) *Internal Service Funds* included in this section.

- *Fleet Management Fund (6010)* is used to account for the maintenance, replacement, and acquisition of vehicles and equipment. The resources for this fund are derived from an annual fleet service charge, which is assessed to governmental operations.
- *Joint Air Support Fund (6020)* is used to account for the maintenance and replacement of the helicopters. The costs associated with this operation are jointly shared with the City of Burbank.
- *ISD Infrastructure Fund (6030)* is used to account for the maintenance, replacement, and acquisition of all technology equipment supported by the Information Services Department.
- *ISD Applications Fund (6040)* is used to account for the maintenance, replacement, and acquisition of all software and applications supported by the Information Services Department.
- *Building Maintenance Fund (6070)* is used to account for any maintenance, repairs, or services necessary to sustain on-going operations at approximately one hundred City-owned facilities (e.g. custodial services, repairs to generators, access control systems, conveyance systems, and HVAC systems, etc.).
- *Unemployment Insurance Fund (6100)* is used to account for unemployment claims. Resources are derived from unemployment insurance charges to various City operations. Unemployment claims are reimbursed to the State Employment Department, which disburses the unemployment claims.
- *Liability Insurance Fund (6120)* is used to account for the activities associated with self-insurance and litigation. Specifically, this fund is used to pay for excess insurance coverage, claims, and litigation expenses, as well as settlements and reimbursements from our insurance providers. The fund also derives its revenue via a liability rate, which is a pooled insurance rate that is distributed to all City departments.
- *Compensation Insurance Fund (6140)* is used to account for the City's workers' compensation claims. Funding is derived from charges to all City departments, which will provide adequate resources to meet current obligations.
- *Dental Insurance Fund (6150)* is used to account for the City's dental insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.
- *Medical Insurance Fund (6160)* is used to account for the City's medical insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.

## CITY OF GLENDALE INTERNAL SERVICE FUNDS

- *Vision Insurance Fund (6170)* is used to account for the City's vision insurance program for its employees. Funding is derived from charges in lieu of actual premiums to various City operations to provide the self-insurance resources.
- *Employee Benefits Fund (6400)* is used to account for the resources and the liability for employees' compensated absences (vacation and compensatory time).
- *Retiree Health Savings Plan (RHSP) Benefits Fund (6410)* is used to account for the resources and the liability for employees' sick leave conversion under the Retirement Health Savings Plan.
- *Post Employment Benefits Fund (6420)* is used to account for the resources and the liability associated with other post employment benefits.
- *ISD Wireless Fund (6600)* is used to account for the operation of the citywide radio system, including maintenance, replacement, and acquisition of equipment.

Appropriations in the Internal Service Funds for FY 2021-22 total \$121.3 million, which reflects an increase of approximately \$6.1 million, or 5.3%, when compared to last year. Details of the changes within the *Internal Service Funds* can be found in the *Resources & Appropriations* and *Combined Fund Statement* sections of this book.

The following pages provide a summary of the budget for each of the City's Internal Service Funds for the budget year ending June 30, 2022.

**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>6010 - Fleet Management Fund</b>	<b>6020 - Joint Air Support Fund</b>	<b>6030 - ISD Infrastructure Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 10,303,925	\$ 1,738,721	\$ 10,160,191
Use of Money and Property	55,000	44,000	24,000
Miscellaneous Revenue	120,000	-	-
<b>TOTAL REVENUES</b>	<b>\$ 10,478,925</b>	<b>\$ 1,782,721</b>	<b>\$ 10,184,191</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 5,692,465	\$ 273,110	\$ 4,019,931
Maintenance & Operation	10,468,466	1,465,610	6,354,572
Capital Outlay	3,628,500	150,000	1,977,480
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 19,789,431</b>	<b>\$ 1,888,720</b>	<b>\$ 12,351,983</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (9,310,506)</b>	<b>\$ (105,999)</b>	<b>\$ (2,167,792)</b>

**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>6040 - ISD Applications Fund</b>	<b>6070 - Building Maintenance Fund</b>	<b>6100 - Unemployment Insurance Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 6,437,151	\$ 8,502,356	\$ 355,886
Use of Money and Property	100,000	21,000	-
Miscellaneous Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 6,537,151</b>	<b>\$ 8,523,356</b>	<b>\$ 355,886</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 2,758,921	\$ 3,652,695	-
Maintenance & Operation	6,230,968	7,284,501	360,541
Capital Outlay	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 8,989,889</b>	<b>\$ 10,937,196</b>	<b>\$ 360,541</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (2,452,738)</b>	<b>\$ (2,413,840)</b>	<b>\$ (4,655)</b>

**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>6120 - Liability Insurance Fund</b>	<b>6140 - Compensation Insurance Fund</b>	<b>6150 - Dental Insurance Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 9,410,852	\$ 17,390,852	\$ 1,264,736
Use of Money and Property	289,000	496,000	9,000
Miscellaneous Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 9,699,852</b>	<b>\$ 17,886,852</b>	<b>\$ 1,273,736</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ 439,434	\$ 2,647,657	\$ -
Maintenance & Operation	8,671,935	14,581,634	1,249,529
Capital Outlay	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 9,111,369</b>	<b>\$ 17,229,291</b>	<b>\$ 1,249,529</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 588,483</b>	<b>\$ 657,561</b>	<b>\$ 24,207</b>

**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>6160 - Medical Insurance Fund</b>	<b>6170 - Vision Insurance Fund</b>	<b>6400 - Employee Benefits Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 25,274,967	\$ 216,301	\$ 5,046,064
Use of Money and Property	39,000	3,000	206,000
Miscellaneous Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 25,313,967</b>	<b>\$ 219,301</b>	<b>\$ 5,252,064</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	17,296
Maintenance & Operation	25,283,520	215,040	4,768,344
Capital Outlay	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 25,283,520</b>	<b>\$ 215,040</b>	<b>\$ 4,785,640</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 30,447</b>	<b>\$ 4,261</b>	<b>\$ 466,424</b>



**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>6410 - RHSP Benefits Fund</b>	<b>6420 - Post Employment Benefits Fund</b>	<b>6600 - ISD Wireless Fund</b>
<b>Estimated Revenues</b>			
Charges for Services	\$ 784,293	\$ 813,892	\$ 4,937,077
Use of Money and Property	240,000	3,000	40,000
Miscellaneous Revenue	-	-	-
<b>TOTAL REVENUES</b>	<b>\$ 1,024,293</b>	<b>\$ 816,892</b>	<b>\$ 4,977,077</b>
<b>Estimated Appropriations</b>			
Salaries & Benefits	\$ -	\$ -	1,232,186
Maintenance & Operation	1,021,028	757,270	5,009,088
Capital Outlay	-	-	1,097,092
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,021,028</b>	<b>\$ 757,270</b>	<b>\$ 7,338,366</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ 3,265</b>	<b>\$ 59,622</b>	<b>\$ (2,361,289)</b>

**City of Glendale  
Internal Service Funds  
Summary of the Budget for the Year Ending June 30, 2022**

	<b>TOTAL</b>
<b>Estimated Revenues</b>	
Charges for Services	\$ 102,637,264
Use of Money and Property	1,569,000
Miscellaneous Revenue	120,000
<b>TOTAL REVENUES</b>	<b>\$ 104,326,264</b>
 <b>Estimated Appropriations</b>	
Salaries & Benefits	\$ 20,733,695
Maintenance & Operation	93,722,046
Capital Outlay	6,853,072
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 121,308,813</b>
<b>NET SURPLUS/(USE OF FUND BALANCE)</b>	<b>\$ (16,982,549)</b>

**City of Glendale**  
**Summary of Revenues by Fund Type**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
1010 - General Fund*	\$ 226,997,427	\$ 248,536,038	\$ 237,250,553	\$ 235,375,906
<b>General Fund Total</b>	<b>\$ 226,997,427</b>	<b>\$ 248,536,038</b>	<b>\$ 237,250,553</b>	<b>\$ 235,375,906</b>
<b>Special Revenue</b>				
2010 - CDBG Fund	\$ 1,345,194	\$ 1,997,476	\$ 3,613,294	\$ 1,894,069
2020 - Housing Assistance Fund	37,474,092	40,870,850	41,255,207	41,807,760
2030 - Home Grant Fund	518,300	1,494,601	1,494,601	1,527,627
2040 - Continuum of Care Grant Fund	2,213,151	144,835	2,880,265	-
2050 - Emergency Solutions Grant Fund	105,357	165,131	3,269,992	170,350
2060 - Workforce Innov. & Opportunity Act Fund	4,436,901	6,747,837	7,797,837	6,772,517
2090 - Affordable Housing Trust Fund	94,452	737,440	737,440	96,380
2100 - Urban Art Fund	342,445	582,000	582,000	779,000
2110 - Glendale Youth Alliance Fund	2,257,337	2,795,660	2,795,660	2,885,500
2120 - BEGIN Affordable Homeownership Fund	6,589	10,000	10,000	10,000
2130 - Low&Mod Income Housing Asset Fund	517,366	1,943,024	301,000	1,389,000
2160 - Miscellaneous Grant Fund	597,304	1,138,253	1,240,637	452,840
2190 - Hazardous Disposal Fund	2,006,039	1,839,080	1,839,080	1,858,455
2210 - Parking Fund	8,055,023	8,630,500	8,630,500	6,029,000
2220 - Measure M Local Return Fund	2,800,742	2,307,000	2,307,000	3,002,539
2230 - Measure M Subregional Fund	-	-	-	832,051
2240 - Measure H Fund	190,641	-	250,964	100,000
2250 - 2011 TABs Housing Fund	56,222	-	-	-
2260 - Measure W Fund	-	1,260,000	1,260,000	1,200,000
2510 - Air Quality Improvement Fund	204,434	262,000	262,000	263,000
2530 - San Fernando Landscape Dist Fund	78,170	76,700	76,700	73,000
2540 - Measure R Local Return Fund	2,523,647	2,160,000	2,160,000	2,691,593
2550 - Measure R Regional Return Fund	2,628,372	2,750,000	5,540,411	4,150,000
2560 - Transit Prop A Local Return Fund	4,028,755	3,363,000	3,363,000	4,269,554
2570 - Transit Prop C Local Return Fund	3,326,598	2,796,000	2,796,000	3,550,457
2580 - Transit Utility Fund	8,706,825	13,354,854	13,394,854	13,416,552
2600 - Asset Forfeiture Fund	241,121	-	-	-
2610 - Police Special Grants Fund	595,053	725,000	1,738,714	955,000
2620 - Supplemental Law Enforcement Fund	486,182	470,000	470,000	400,000
2650 - Fire Grant Fund	403,423	-	722,900	-
2660 - Fire Mutual Aid Fund	833,670	750,000	750,000	773,819
2700 - Nutritional Meals Grant Fund	535,046	437,323	1,291,999	463,966
2750 - Library Fund	172,950	281,771	308,175	203,295
2800 - Cable Access Fund	696,023	522,000	522,000	538,000
2910 - Public Benefit Fund	7,116,838	7,560,000	7,560,000	6,576,000
<b>Special Revenue Total</b>	<b>\$ 95,594,261</b>	<b>\$ 108,172,335</b>	<b>\$ 121,222,230</b>	<b>\$ 109,131,324</b>
<b>Debt Service</b>				
3031 - Police Bldg 2019 Lease Rev Ref Fund	\$ 1,769,824	\$ 1,656,000	\$ 1,656,000	\$ 1,657,000
<b>Debt Service Total</b>	<b>\$ 1,769,824</b>	<b>\$ 1,656,000</b>	<b>\$ 1,656,000</b>	<b>\$ 1,657,000</b>

**City of Glendale**  
**Summary of Revenues by Fund Type**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Projects</b>				
4010 - Capital Improvement Fund	\$ 6,735,185	\$ 4,377,787	\$ 4,377,787	\$ 4,500,000
4011 - Measure S CIP Fund*	21,282,548	7,000,000	7,000,000	20,425,000
4020 - State Gas Tax Fund	8,738,290	8,218,502	8,218,502	9,344,230
4030 - Landfill Postclosure Fund	5,297,312	5,298,787	5,298,787	3,906,238
4050 - Parks Mitigation Fee Fund	2,177,964	1,259,000	1,259,000	1,793,000
4070 - Library Mitigation Fee Fund	154,062	129,000	129,000	187,000
4080 - Parks Quimby Fee Fund	22,761	-	-	-
4090 - CIP Reimbursement Fund	8,280,933	550,000	2,006,700	-
4100 - San Fernando Corridor Tax Share Fund	5,261,839	-	-	-
4110 - Housing Development Impact Fee Fund	-	1,104,805	1,104,805	80,000
4120 - 2011 TABs Project Fund	44,199	-	-	-
4130 - Measure A Fund	-	921,000	1,021,000	300,000
<b>Capital Projects Total</b>	<b>\$ 57,995,092</b>	<b>\$ 28,858,881</b>	<b>\$ 30,415,581</b>	<b>\$ 40,535,468</b>
<b>Enterprise</b>				
5250 - Sewer Fund	\$ 26,532,187	\$ 22,936,550	\$ 22,936,550	\$ 24,630,000
5300 - Refuse Disposal Fund	25,204,464	22,828,000	22,828,000	22,562,927
5400 - Fiber Optic Fund	235,390	230,000	230,000	231,000
5800 - Fire Communication Fund	4,649,107	4,932,042	4,932,042	5,031,604
5820 - Electric Works Revenue Fund	232,045,991	225,396,055	225,396,055	227,641,356
5830 - Electric Depreciation Fund	1,000,000	23,204,766	23,204,766	25,167,687
5850 - Electric Customer Paid Capital Fund	2,138,271	2,000,000	2,000,000	2,000,000
5860 - Energy Cost Adjustment Charge Fund	3,323,428	-	-	-
5870 - Regulatory Adjustment Charge Fund	(850)	-	-	-
5880 - Electric Customer Repair Fund	-	50,000	50,000	50,000
5920 - Water Works Revenue Fund	50,793,531	53,129,719	53,129,719	55,177,172
5930 - Water Depreciation Fund	-	6,609,757	6,609,757	7,401,085
5950 - Water Customer Paid Capital Fund	481,245	1,275,000	1,275,000	1,275,000
5980 - Water Customer Repair Fund	24,195	100,000	100,000	50,000
<b>Enterprise Total</b>	<b>\$ 346,426,958</b>	<b>\$ 362,691,889</b>	<b>\$ 362,691,889</b>	<b>\$ 371,217,831</b>
<b>Internal Service</b>				
6010 - Fleet Management Fund	\$ 9,437,476	\$ 7,561,920	\$ 7,561,920	\$ 10,478,925
6020 - Joint Air Support Fund	1,430,734	1,745,122	1,745,122	1,782,721
6030 - ISD Infrastructure Fund	7,473,632	8,181,029	8,181,029	10,184,191
6040 - ISD Applications Fund	6,672,429	6,539,219	6,539,219	6,537,151
6070 - Building Maintenance Fund	7,314,023	7,012,101	7,012,101	8,523,356
6100 - Unemployment Insurance Fund	56,195	89,035	89,035	355,886
6120 - Liability Insurance Fund	8,683,453	6,918,112	6,918,112	9,699,852
6140 - Compensation Insurance Fund	20,118,627	16,566,173	16,566,173	17,886,852
6150 - Dental Insurance Fund	1,336,288	1,338,961	1,338,961	1,273,736
6160 - Medical Insurance Fund	23,918,699	26,112,423	26,112,423	25,313,967
6170 - Vision Insurance Fund	238,344	230,477	230,477	219,301
6400 - Employee Benefits Fund	7,312,753	5,291,143	5,291,143	5,252,064
6410 - RHSP Benefits Fund	2,577,033	1,255,078	1,255,078	1,024,293
6420 - Post Employment Benefits Fund	1,010,733	574,121	574,121	816,892
6600 - ISD Wireless Fund	4,435,146	4,245,959	4,812,484	4,977,077
<b>Internal Service Total</b>	<b>\$ 102,015,566</b>	<b>\$ 93,660,873</b>	<b>\$ 94,227,398</b>	<b>\$ 104,326,264</b>
<b>All Funds - Grand Total</b>	<b>\$ 830,799,128</b>	<b>\$ 843,576,016</b>	<b>\$ 847,463,651</b>	<b>\$ 862,243,793</b>

Notes:

\* Includes Measure S revenues.

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>GENERAL FUND</b>				
<b>General Fund (1010)</b>				
<b>Property Taxes</b>				
30010 Property taxes current	\$ 35,324,469	\$ 37,906,313	\$ 37,906,313	\$ 39,596,179
30011 Property taxes admin fee	(487,211)	(568,595)	(568,595)	(593,943)
30012 Property taxes AB 1x26	4,261,157	5,568,657	5,568,657	6,314,463
30020 Property taxes delinquent	315,255	300,000	389,083	300,000
30030 Property taxes supplement	852,531	1,000,000	1,000,000	1,000,000
30050 ERAF in lieu VLF	23,897,233	24,702,570	25,022,166	25,657,728
30060 Property taxes central SB 211	692,611	575,000	737,469	600,000
30070 Property taxes penalty	131,175	125,000	125,000	125,000
30080 State homeowners exemptions	181,552	200,000	177,583	180,000
<b>Property Taxes Total</b>	<b>\$ 65,168,773</b>	<b>\$ 69,808,945</b>	<b>\$ 70,357,676</b>	<b>\$ 73,179,427</b>
<b>Sales Taxes</b>				
30300 Sales taxes	\$ 41,409,234	\$ 40,649,786	\$ 40,649,786	\$ 41,995,214
30310 State 1/2% sales taxes	1,938,791	1,896,982	1,896,982	2,065,365
30313 Measure S Sales Tax	1,423,400	15,170,000	17,075,000	4,356,000
<b>Sales Taxes Total</b>	<b>\$ 44,771,425</b>	<b>\$ 57,716,768</b>	<b>\$ 59,621,768</b>	<b>\$ 48,416,579</b>
<b>Utility Users Taxes</b>				
30321 Utility users taxes electric	\$ 12,769,619	\$ 11,945,685	\$ 12,719,266	\$ 12,846,459
30322 Utility users taxes gas	3,054,163	2,601,383	3,115,246	3,398,596
30323 Utility users taxes water	3,455,903	3,032,799	3,032,799	3,063,127
30324 Utility users taxes telecom	5,000,499	4,841,358	4,794,420	4,631,711
30325 Utility users taxes video	2,175,221	1,802,996	2,122,691	2,080,237
<b>Utility Users Taxes Total</b>	<b>\$ 26,455,406</b>	<b>\$ 24,224,221</b>	<b>\$ 25,784,422</b>	<b>\$ 26,020,130</b>
<b>Occupancy &amp; Other Taxes</b>				
30330 Franchise taxes	\$ 2,541,506	\$ 3,820,405	\$ 2,570,405	\$ 3,802,350
30340 Occupancy taxes	5,877,940	8,089,852	4,089,852	5,805,705
30350 Property transfer taxes	943,001	1,040,400	1,040,400	1,000,000
30360 Landfill host assessment	4,810,052	5,250,000	5,250,000	5,000,000
<b>Occupancy &amp; Other Taxes Total</b>	<b>\$ 14,172,499</b>	<b>\$ 18,200,657</b>	<b>\$ 12,950,657</b>	<b>\$ 15,608,055</b>
<b>Licenses &amp; Permits</b>				
30800 Dog licenses	\$ 129,208	\$ 177,095	\$ 177,095	\$ 177,095
30805 Cat licenses	60	50	50	50
30820 Building permits	5,107,128	5,200,000	5,200,000	5,700,000
30821 Green bldg initiative SB 1473	648	-	-	-
30822 American Disability Act SB1186	16,500	20,000	20,000	20,000
30825 Plan check fees	370,405	320,000	320,000	320,000
30830 Planning permits	1,636,894	1,704,559	1,436,129	1,762,400
30840 Grading permits	61,472	95,560	95,560	40,000
30850 Street permits	809,960	1,000,000	1,000,000	1,155,000
30870 Business license permits	531,547	460,000	460,000	575,000
30876 Business registration licenses	143,845	170,168	170,168	213,782
<b>Licenses &amp; Permits Total</b>	<b>\$ 8,807,666</b>	<b>\$ 9,147,432</b>	<b>\$ 8,879,002</b>	<b>\$ 9,963,327</b>
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ -	\$ -	\$ 2,535,249	\$ -
32850 State SB90	98,028	100,000	100,000	100,000
33000 Motor vehicle in lieu	163,264	-	-	-
33511 Special fire revenue	131,198	120,000	120,000	120,000
34301 Local grants	26,722	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 419,212</b>	<b>\$ 220,000</b>	<b>\$ 2,755,249</b>	<b>\$ 220,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Charges for Services</b>				
34500 Zoning subdivision fees	\$ 114,817	\$ 190,311	\$ 50,000	\$ 175,311
34503 City clerk fees	23,060	252	252	252
34510 Map and publication fees	63,654	75,000	75,000	75,000
34513 Lobbyist registration fees	93	-	-	-
34520 Filing certification fees	25,445	30,000	30,000	30,000
34523 Notary fees	15	-	-	-
34529 Film rentals of city property	139,778	556,148	389,304	560,831
34532 Special event fees	250,977	672,200	470,540	261,422
34533 Filming fees	711,997	533,464	382,791	408,134
34600 Special police fees	1,014,493	849,927	849,927	1,168,704
34605 Vehicle towing admin fees	379,358	433,600	325,200	325,200
34630 Fire fees	1,262,407	1,571,770	1,336,005	1,336,005
34670 Emergency med response fees	7,606,408	5,800,000	4,930,000	5,800,000
34672 Paramedic membership fees	93,255	95,000	80,750	95,000
34680 Code enforcement fees	45,124	50,000	50,000	50,000
34691 Outreach revenue	5,865	10,295	10,295	10,325
34700 Express plan check fees	460,740	250,000	10,000	175,000
34701 Final map checking fees	3,124	3,045	3,045	3,066
34710 Excavation fees	204,811	403,250	350,000	322,600
34711 Construction inspect fees ROW	56,921	60,519	60,519	48,415
34770 Collectible jobs overhead	40,973	33,000	33,000	33,000
35000 Library fines and fees	10,716	15,000	15,000	200
35200 Civic auditorium rental fees	107,304	192,375	-	127,500
35210 Facilities rental fees	417,422	478,500	24,000	518,500
35230 Contract class fees	116,100	130,125	-	141,650
35231 Registration fees	1,200	-	-	900
35234 Program registration fees	5,260	30,000	-	40,000
35235 Event delivery fees	3,094	750	-	500
35236 Parks filming fees	27,264	36,000	30,000	47,000
35237 Equipment rental fees	42,047	69,375	-	49,775
35239 Photography fees	4,830	5,000	-	5,000
35240 Scholl canyon golf course fees	127,500	144,500	120,736	170,000
35250 Field rental fees	455,278	522,938	522,938	660,938
35260 Sports league fees	111,760	150,000	-	185,000
35261 Aquatics fees	5,065	99,750	38,000	99,750
35262 Activity cards fees	27,692	29,000	399	13,250
35263 Recreation fee	149,532	-	-	-
35280 Camp fees	130,066	480,925	122,500	381,300
35290 Aquatics fees	35,593	22,500	39,000	30,000
35310 Concession fees	49,519	52,800	43,000	68,300
35550 Parking garage revenue	99,403	112,500	27,000	75,000
35701 Credit/Debit card service fee	116,413	120,000	104,500	118,750
35702 Merchant fee charges*	(120,605)	(120,000)	(115,000)	(118,750)
36000 Landfill royalty tipping fees	2,774,975	3,122,213	3,122,213	2,500,000
37140 Graphics charges	22,130	30,000	30,000	30,000
<b>Charges for Services Total</b>	<b>\$ 17,222,869</b>	<b>\$ 17,342,032</b>	<b>\$ 13,560,914</b>	<b>\$ 16,022,828</b>
<b>Interfund Revenue</b>				
37661 Cost allocation revenue	\$ 19,309,904	\$ 18,223,246	\$ 18,223,246	\$ 18,966,976
<b>Interfund Revenue Total</b>	<b>\$ 19,309,904</b>	<b>\$ 18,223,246</b>	<b>\$ 18,223,246</b>	<b>\$ 18,966,976</b>
<b>Fines &amp; Forfeitures</b>				
34681 Administrative citations	\$ 69,870	\$ 80,000	\$ 80,000	\$ 80,000
37800 Traffic safety fines	635,482	650,000	325,000	325,000
37820 Parking tickets	2,579,984	2,600,000	2,600,000	2,600,000
<b>Fines &amp; Forfeitures Total</b>	<b>\$ 3,285,335</b>	<b>\$ 3,330,000</b>	<b>\$ 3,005,000</b>	<b>\$ 3,005,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 1,879,028	\$ 795,685	\$ 795,685	\$ 586,000
38005 Interest GASB 31	1,711,725	-	-	-
38006 Investment income Section 115	379,279	-	-	-
38007 Investment Inc Sec115 GASB 31	(160,318)	-	-	-
38200 Rental income	990,269	1,015,457	1,015,457	1,012,353
39011 Leases	-	-	-	150,000
<b>Use of Money &amp; Property Total</b>	<b>\$ 4,799,983</b>	<b>\$ 1,811,142</b>	<b>\$ 1,811,142</b>	<b>\$ 1,748,353</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38500 Donations and contribution	\$ 15,166	\$ 1,000	\$ 1,000	\$ 1,000
38525 Sponsorships	28,374	78,000	78,000	53,000
38526 Advertising revenue	278,945	210,000	210,000	260,000
38527 Rebate revenue	70,048	60,000	60,000	60,000
38550 Unclaimed money and property	46,310	20,000	20,000	20,000
38560 Miscellaneous revenue	1,454,078	1,258,136	1,258,136	1,051,250
38563 Claims recovery	8,337	-	-	-
38569 Citywide collection revenue	134,127	80,000	80,000	80,000
38573 Election Reimbursements	10,234	-	-	-
38770 Collectible jobs	1,200	-	-	-
39080 Sales of property	34,046	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 2,080,866</b>	<b>\$ 1,707,136</b>	<b>\$ 1,707,136</b>	<b>\$ 1,525,250</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 19,353,491	\$ -	\$ -	\$ -
39146 Transfer from refuse fund	1,150,000	1,150,000	1,150,000	1,150,000
39150 Transfer from electric fund	-	17,444,341	17,444,341	19,549,981
<b>Transfers from Other Funds Total</b>	<b>\$ 20,503,491</b>	<b>\$ 18,594,341</b>	<b>\$ 18,594,341</b>	<b>\$ 20,699,981</b>
<b>GSA Loan Repayment</b>				
39222 GSA Loan Repayment**	\$ -	\$ 8,210,118	\$ -	\$ -
<b>GSA Loan Repayment Total</b>	<b>\$ -</b>	<b>\$ 8,210,118</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total General Fund (1010)</b>	<b>\$ 226,997,427</b>	<b>\$ 248,536,038</b>	<b>\$ 237,250,553</b>	<b>\$ 235,375,906</b>
<b>GENERAL FUND TOTAL</b>	<b>\$ 226,997,427</b>	<b>\$ 248,536,038</b>	<b>\$ 237,250,553</b>	<b>\$ 235,375,906</b>

Notes:

\* Merchant fee charges are shown as negative amounts due to this account being a contra account.

\*\* The GSA Loan Repayment amount is no longer being recorded as earned revenues but will be reflected in the unassigned fund balance category for the City's General Fund.

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>SPECIAL REVENUE</b>				
<b><u>CDBG Fund (2010)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 1,345,194	\$ 1,997,476	\$ 3,613,294	\$ 1,894,069
<b>Revenue from Other Agencies Total</b>	<b>\$ 1,345,194</b>	<b>\$ 1,997,476</b>	<b>\$ 3,613,294</b>	<b>\$ 1,894,069</b>
<b>Total CDBG Fund (2010)</b>	<b>\$ 1,345,194</b>	<b>\$ 1,997,476</b>	<b>\$ 3,613,294</b>	<b>\$ 1,894,069</b>
<b><u>Housing Assistance Fund (2020)</u></b>				
<b>Revenue from Other Agencies</b>				
31400 Voucher program	\$ 16,716,765	\$ 20,381,868	\$ 20,381,868	\$ 20,852,544
31430 Earned administrative reserve	1,739,658	1,798,588	2,182,945	1,908,588
38720 Portable voucher admin fee	1,490,423	1,200,078	1,200,078	1,286,592
38721 Portable voucher HAP revenue	17,465,222	17,450,316	17,450,316	17,703,036
<b>Revenue from Other Agencies Total</b>	<b>\$ 37,412,068</b>	<b>\$ 40,830,850</b>	<b>\$ 41,215,207</b>	<b>\$ 41,750,760</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 72,995	\$ 40,000	\$ 40,000	\$ 57,000
38005 Interest GASB 31	(33,563)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 39,433</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 57,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38550 Unclaimed money and property	\$ 4,546	\$ -	\$ -	\$ -
38560 Miscellaneous revenue	275	-	-	-
38572 Fraud Recovery Revenue	17,371	-	-	-
39080 Sales of property	400	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 22,592</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Housing Assistance Fund (2020)</b>	<b>\$ 37,474,092</b>	<b>\$ 40,870,850</b>	<b>\$ 41,255,207</b>	<b>\$ 41,807,760</b>
<b><u>Home Grant Fund (2030)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 243,844	\$ 1,373,723	\$ 1,373,723	\$ 1,409,741
<b>Revenue from Other Agencies Total</b>	<b>\$ 243,844</b>	<b>\$ 1,373,723</b>	<b>\$ 1,373,723</b>	<b>\$ 1,409,741</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 26,389	\$ -	\$ -	\$ -
<b>Use of Money &amp; Property Total</b>	<b>\$ 26,389</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38750 Housing program income	\$ 248,067	\$ 120,878	\$ 120,878	\$ 117,886
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 248,067</b>	<b>\$ 120,878</b>	<b>\$ 120,878</b>	<b>\$ 117,886</b>
<b>Total Home Grant Fund (2030)</b>	<b>\$ 518,300</b>	<b>\$ 1,494,601</b>	<b>\$ 1,494,601</b>	<b>\$ 1,527,627</b>
<b><u>Continuum of Care Grant Fund (2040)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 2,213,151	\$ 144,835	\$ 2,880,265	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ 2,213,151</b>	<b>\$ 144,835</b>	<b>\$ 2,880,265</b>	<b>\$ -</b>
<b>Total Continuum of Care Grant Fund (2040)</b>	<b>\$ 2,213,151</b>	<b>\$ 144,835</b>	<b>\$ 2,880,265</b>	<b>\$ -</b>



**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>Emergency Solutions Grant Fund (2050)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 105,357	\$ 165,131	\$ 3,269,992	\$ 170,350
<b>Revenue from Other Agencies Total</b>	<b>\$ 105,357</b>	<b>\$ 165,131</b>	<b>\$ 3,269,992</b>	<b>\$ 170,350</b>
<b>Total Emergency Solutions Grant Fund (2050)</b>	<b>\$ 105,357</b>	<b>\$ 165,131</b>	<b>\$ 3,269,992</b>	<b>\$ 170,350</b>
<b><u>Workforce Innov. &amp; Opportunity Act Fund (2060)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 3,107,144	\$ 4,853,000	\$ 5,903,000	\$ 4,877,680
32610 State grants	894,487	950,000	950,000	950,000
34301 Local grants	251,743	425,000	425,000	425,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 4,253,374</b>	<b>\$ 6,228,000</b>	<b>\$ 7,278,000</b>	<b>\$ 6,252,680</b>
<b>Charges for Services</b>				
34632 Service fee	\$ 177,236	\$ 519,837	\$ 519,837	\$ 519,837
<b>Charges for Services Total</b>	<b>\$ 177,236</b>	<b>\$ 519,837</b>	<b>\$ 519,837</b>	<b>\$ 519,837</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 15,476	\$ -	\$ -	\$ -
38005 Interest GASB 31	(9,185)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 6,291</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Workforce Innov. &amp; Opportunity Act Fund (2060)</b>	<b>\$ 4,436,901</b>	<b>\$ 6,747,837</b>	<b>\$ 7,797,837</b>	<b>\$ 6,772,517</b>
<b><u>Affordable Housing Trust Fund (2090)</u></b>				
<b>Charges for Services</b>				
34501 Affordable housing in lieu fee	\$ -	\$ 570,000	\$ 570,000	\$ -
34504 Housing density bonus fees	72,080	140,040	140,040	68,380
<b>Charges for Services Total</b>	<b>\$ 72,080</b>	<b>\$ 710,040</b>	<b>\$ 710,040</b>	<b>\$ 68,380</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 44,556	\$ 26,000	\$ 26,000	\$ 28,000
38005 Interest GASB 31	(23,601)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 20,955</b>	<b>\$ 26,000</b>	<b>\$ 26,000</b>	<b>\$ 28,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38750 Housing program income	\$ 1,417	\$ 1,400	\$ 1,400	\$ -
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 1,417</b>	<b>\$ 1,400</b>	<b>\$ 1,400</b>	<b>\$ -</b>
<b>Total Affordable Housing Trust Fund (2090)</b>	<b>\$ 94,452</b>	<b>\$ 737,440</b>	<b>\$ 737,440</b>	<b>\$ 96,380</b>
<b><u>Urban Art Fund (2100)</u></b>				
<b>Licenses &amp; Permits</b>				
30874 Urban art fees	\$ 274,283	\$ 500,000	\$ 500,000	\$ 686,000
<b>Licenses &amp; Permits Total</b>	<b>\$ 274,283</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 686,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 142,189	\$ 82,000	\$ 82,000	\$ 93,000
38005 Interest GASB 31	(74,027)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 68,162</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	<b>\$ 93,000</b>
<b>Total Urban Art Fund (2100)</b>	<b>\$ 342,445</b>	<b>\$ 582,000</b>	<b>\$ 582,000</b>	<b>\$ 779,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>Glendale Youth Alliance Fund (2110)</u></b>				
<b>Charges for Services</b>				
34690 Youth employment fees	\$ 2,257,212	\$ 2,795,660	\$ 2,795,660	\$ 2,885,500
<b>Charges for Services Total</b>	<b>\$ 2,257,212</b>	<b>\$ 2,795,660</b>	<b>\$ 2,795,660</b>	<b>\$ 2,885,500</b>
<b>Miscellaneous &amp; Non-Operating</b>				
38550 Unclaimed money and property	\$ 125	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Glendale Youth Alliance Fund (2110)</b>	<b>\$ 2,257,337</b>	<b>\$ 2,795,660</b>	<b>\$ 2,795,660</b>	<b>\$ 2,885,500</b>
<b><u>BEGIN Affordable Homeownership Fund (2120)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 284	\$ -	\$ -	\$ -
38005 Interest GASB 31	(104)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 181</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Miscellaneous &amp; Non-Operating</b>				
38750 Housing program income	\$ 6,409	\$ 10,000	\$ 10,000	\$ 10,000
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 6,409</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Total BEGIN Affordable Homeownership Fund (2120)</b>	<b>\$ 6,589</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b><u>Low &amp; Moderate Income Housing Asset Fund (2130)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 185,756	\$ 71,000	\$ 71,000	\$ 88,000
38005 Interest GASB 31	(111,588)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 74,169</b>	<b>\$ 71,000</b>	<b>\$ 71,000</b>	<b>\$ 88,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ -	\$ 30,000	\$ 30,000	\$ 1,101,000
38750 Housing program income	439,622	200,000	200,000	200,000
39080 Sales of property	3,575	-	-	-
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 443,197</b>	<b>\$ 230,000</b>	<b>\$ 230,000</b>	<b>\$ 1,301,000</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ -	\$ 1,642,024	\$ -	\$ -
<b>Transfers from Other Funds Total</b>	<b>\$ -</b>	<b>\$ 1,642,024</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Low &amp; Moderate Income Housing Asset Fund (2130)</b>	<b>\$ 517,366</b>	<b>\$ 1,943,024</b>	<b>\$ 301,000</b>	<b>\$ 1,389,000</b>
<b><u>Miscellaneous Grant Fund (2160)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 873,340	\$ -	\$ 20,000	\$ -
32610 State grants	(379,793)	953,253	953,253	250,000
34301 Local grants	37,652	185,000	254,000	196,277
<b>Revenue from Other Agencies Total</b>	<b>\$ 531,199</b>	<b>\$ 1,138,253</b>	<b>\$ 1,227,253</b>	<b>\$ 446,277</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 2,654	\$ -	\$ 13,384	\$ 6,563
<b>Use of Money &amp; Property Total</b>	<b>\$ 2,654</b>	<b>\$ -</b>	<b>\$ 13,384</b>	<b>\$ 6,563</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Transfers</b>				
39100 Transfer from general fund	\$ 63,451	\$ -	\$ -	\$ -
<b>Transfers Total</b>	<b>\$ 63,451</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Miscellaneous Grant Fund (2160)</b>	<b>\$ 597,304</b>	<b>\$ 1,138,253</b>	<b>\$ 1,240,637</b>	<b>\$ 452,840</b>
<b><u>Hazardous Disposal Fund (2190)</u></b>				
<b>Revenue from Other Agencies</b>				
32610 State grants	\$ 69,571	\$ -	\$ -	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ 69,571</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35650 Hazardous permits	\$ 643,721	\$ 734,104	\$ 734,104	\$ 740,004
35660 Hazardous billing fees	659,262	530,000	530,000	530,000
35670 Hazardous disposal fees	6,300	7,000	7,000	7,000
35680 Industrial waste permits	489,602	537,976	537,976	541,451
<b>Charges for Services Total</b>	<b>\$ 1,798,885</b>	<b>\$ 1,809,080</b>	<b>\$ 1,809,080</b>	<b>\$ 1,818,455</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 70,583	\$ 30,000	\$ 30,000	\$ 40,000
38005 Interest GASB 31	67,000	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 137,583</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 40,000</b>
<b>Total Hazardous Disposal Fund (2190)</b>	<b>\$ 2,006,039</b>	<b>\$ 1,839,080</b>	<b>\$ 1,839,080</b>	<b>\$ 1,858,455</b>
<b><u>Parking Fund (2210)</u></b>				
<b>Revenues from Other Agencies</b>				
34301 Local grants	\$ 47,019	\$ -	\$ -	\$ -
<b>Revenues from Other Agencies Total</b>	<b>\$ 47,019</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35520 Collectible jobs agency	\$ 282,551	\$ 50,000	\$ 50,000	\$ 30,000
35532 Parking meters glendale street	1,372,291	1,755,000	1,755,000	1,000,000
35535 Parking meters glendale lots	877,663	1,485,000	1,485,000	750,000
35540 Montrose Parking	153,000	220,000	220,000	100,000
35550 Parking garage revenue	3,085,864	2,900,000	2,900,000	2,500,000
35560 Street permits	385,519	262,500	262,500	150,000
35580 Parking agreement	166,461	325,000	325,000	100,000
35702 Merchant fee charges	(407,070)	(450,000)	(450,000)	(200,000)
<b>Charges for Services Total</b>	<b>\$ 5,916,279</b>	<b>\$ 6,547,500</b>	<b>\$ 6,547,500</b>	<b>\$ 4,430,000</b>
<b>Fines &amp; Forfeitures</b>				
37820 Parking tickets	\$ 1,536,608	\$ 1,950,000	\$ 1,950,000	\$ 1,500,000
<b>Fines &amp; Forfeitures Total</b>	<b>\$ 1,536,608</b>	<b>\$ 1,950,000</b>	<b>\$ 1,950,000</b>	<b>\$ 1,500,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 290,697	\$ 133,000	\$ 133,000	\$ 99,000
38005 Interest GASB 31	242,984	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 533,682</b>	<b>\$ 133,000</b>	<b>\$ 133,000</b>	<b>\$ 99,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38559 Miscellaneous deferred revenue	\$ 185	\$ -	\$ -	\$ -
39080 Sales of property	21,250	-	-	-
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 21,435</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Parking Fund (2210)</b>	<b>\$ 8,055,023</b>	<b>\$ 8,630,500</b>	<b>\$ 8,630,500</b>	<b>\$ 6,029,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>Measure M Local Return Fund (2220)</u></b>				
<b>Sales Taxes</b>				
30312 Measure M local return	\$ 2,739,571	\$ 2,250,000	\$ 2,250,000	\$ 2,923,539
<b>Sales Taxes Total</b>	<b>\$ 2,739,571</b>	<b>\$ 2,250,000</b>	<b>\$ 2,250,000</b>	<b>\$ 2,923,539</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 101,115	\$ 57,000	\$ 57,000	\$ 79,000
38005 Interest GASB 31	(39,945)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 61,171</b>	<b>\$ 57,000</b>	<b>\$ 57,000</b>	<b>\$ 79,000</b>
<b>Total Measure M Local Return Fund (2220)</b>	<b>\$ 2,800,742</b>	<b>\$ 2,307,000</b>	<b>\$ 2,307,000</b>	<b>\$ 3,002,539</b>
<b><u>Measure M Subregional Return Fund (2230)</u></b>				
<b>Revenue from Other Agencies</b>				
34301 Local grants	\$ -	\$ -	\$ -	\$ 832,051
<b>Revenue from Other Agencies Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 832,051</b>
<b>Total Measure M Subregional Return Fund (2230)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 832,051</b>
<b><u>Measure H Fund (2240)</u></b>				
<b>Revenue from Other Agencies</b>				
34301 Local grants	\$ 190,641	\$ -	\$ 250,964	\$ 100,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 190,641</b>	<b>\$ -</b>	<b>\$ 250,964</b>	<b>\$ 100,000</b>
<b>Total Measure H Fund (2240)</b>	<b>\$ 190,641</b>	<b>\$ -</b>	<b>\$ 250,964</b>	<b>\$ 100,000</b>
<b><u>2011 TABs Housing Fund (2250)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 56,222	\$ -	\$ -	\$ -
<b>Use of Money &amp; Property Total</b>	<b>\$ 56,222</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total 2011 TABs Housing Fund (2250)</b>	<b>\$ 56,222</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>Measure W Fund (2260)</u></b>				
<b>Property taxes</b>				
30090 Measure W Parcel Tax Revenue	\$ -	\$ 1,260,000	\$ 1,260,000	\$ 1,200,000
<b>Property taxes Total</b>	<b>\$ -</b>	<b>\$ 1,260,000</b>	<b>\$ 1,260,000</b>	<b>\$ 1,200,000</b>
<b>Total Measure W Fund (2260)</b>	<b>\$ -</b>	<b>\$ 1,260,000</b>	<b>\$ 1,260,000</b>	<b>\$ 1,200,000</b>
<b><u>Air Quality Improvement Fund (2510)</u></b>				
<b>Revenue from Other Agencies</b>				
32500 AQMD assessment 456	\$ -	\$ 250,000	\$ 250,000	\$ -
34301 Local grants	196,976	-	-	250,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 196,976</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>
<b>Charges for Services</b>				
34810 Employee MTA pass sales	\$ -	\$ 6,000	\$ 6,000	\$ 6,000
<b>Charges for Services Total</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 10,505	\$ 6,000	\$ 6,000	\$ 7,000
38005 Interest GASB 31	(5,547)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 4,958</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 7,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
39080 Sales of property	\$ 2,500	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Air Quality Improvement Fund (2510)</b>	<b>\$ 204,434</b>	<b>\$ 262,000</b>	<b>\$ 262,000</b>	<b>\$ 263,000</b>
<b><u>San Fernando Landscape District Fund (2530)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 4,276	\$ 2,500	\$ 2,500	\$ 3,000
38005 Interest GASB 31	(2,422)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,854</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 3,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38558 Miscellaneous landscape assessment	\$ 76,316	\$ 74,200	\$ 74,200	\$ 70,000
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 76,316</b>	<b>\$ 74,200</b>	<b>\$ 74,200</b>	<b>\$ 70,000</b>
<b>Total San Fernando Landscape District Fund (2530)</b>	<b>\$ 78,170</b>	<b>\$ 76,700</b>	<b>\$ 76,700</b>	<b>\$ 73,000</b>
<b><u>Measure R Local Return Fund (2540)</u></b>				
<b>Sales Taxes</b>				
30311 Measure R 1/2 cent sales taxes	\$ 2,433,451	\$ 2,025,000	\$ 2,025,000	\$ 2,579,593
<b>Sales Taxes Total</b>	<b>\$ 2,433,451</b>	<b>\$ 2,025,000</b>	<b>\$ 2,025,000</b>	<b>\$ 2,579,593</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 217,789	\$ 135,000	\$ 135,000	\$ 112,000
38005 Interest GASB 31	(127,592)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 90,196</b>	<b>\$ 135,000</b>	<b>\$ 135,000</b>	<b>\$ 112,000</b>
<b>Total Measure R Local Return Fund (2540)</b>	<b>\$ 2,523,647</b>	<b>\$ 2,160,000</b>	<b>\$ 2,160,000</b>	<b>\$ 2,691,593</b>
<b><u>Measure R Regional Return Fund (2550)</u></b>				
<b>Revenue from Other Agencies</b>				
34301 Local grants	\$ 2,628,372	\$ 2,750,000	\$ 5,540,411	\$ 4,150,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 2,628,372</b>	<b>\$ 2,750,000</b>	<b>\$ 5,540,411</b>	<b>\$ 4,150,000</b>
<b>Total Measure R Regional Return Fund (2550)</b>	<b>\$ 2,628,372</b>	<b>\$ 2,750,000</b>	<b>\$ 5,540,411</b>	<b>\$ 4,150,000</b>
<b><u>Transit Prop A Local Fund (2560)</u></b>				
<b>Revenue from Other Agencies</b>				
34063 Prop A local return	\$ 3,917,108	\$ 3,225,000	\$ 3,225,000	\$ 4,146,554
<b>Revenue from Other Agencies Total</b>	<b>\$ 3,917,108</b>	<b>\$ 3,225,000</b>	<b>\$ 3,225,000</b>	<b>\$ 4,146,554</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 201,601	\$ 138,000	\$ 138,000	\$ 123,000
38005 Interest GASB 31	(94,499)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 107,102</b>	<b>\$ 138,000</b>	<b>\$ 138,000</b>	<b>\$ 123,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 4,545	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 4,545</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Transit Prop A Local Fund (2560)</b>	<b>\$ 4,028,755</b>	<b>\$ 3,363,000</b>	<b>\$ 3,363,000</b>	<b>\$ 4,269,554</b>
<b><u>Transit Prop C Local Fund (2570)</u></b>				
<b>Revenue from Other Agencies</b>				
34070 County prop C local return	\$ 3,249,248	\$ 2,700,000	\$ 2,700,000	\$ 3,439,457
<b>Revenue from Other Agencies Total</b>	<b>\$ 3,249,248</b>	<b>\$ 2,700,000</b>	<b>\$ 2,700,000</b>	<b>\$ 3,439,457</b>
<b>Charges for Services</b>				
34529 Film rentals of city property	\$ 1,699	\$ -	\$ -	\$ -
35550 Parking garage revenue	4,680	5,000	5,000	5,000
<b>Charges for Services Total</b>	<b>\$ 6,379</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 152,625	\$ 91,000	\$ 91,000	\$ 97,000
38005 Interest GASB 31	(81,654)	-	-	-
39011 Leases	-	-	-	9,000
<b>Use of Money &amp; Property Total</b>	<b>\$ 70,971</b>	<b>\$ 91,000</b>	<b>\$ 91,000</b>	<b>\$ 106,000</b>
<b>Total Transit Prop C Local Fund (2570)</b>	<b>\$ 3,326,598</b>	<b>\$ 2,796,000</b>	<b>\$ 2,796,000</b>	<b>\$ 3,550,457</b>
<b><u>Transit Utility Fund (2580)</u></b>				
<b>Revenue from Other Agencies</b>				
32550 County prop A 5% incentive NTD	\$ -	\$ 275,000	\$ 275,000	\$ 247,004
34060 County prop A incentive	254,716	269,500	269,500	230,368
34062 Prop A discretionary tier 2	701,316	700,000	700,000	688,645
<b>Revenue from Other Agencies Total</b>	<b>\$ 956,032</b>	<b>\$ 1,244,500</b>	<b>\$ 1,244,500</b>	<b>\$ 1,166,017</b>
<b>Charges for Services</b>				
34780 Transit fare	\$ 606,216	\$ 800,000	\$ 800,000	\$ 300,000
34800 Dial a ride fares	29,073	50,000	50,000	15,000
34801 Subsidy prop A local return	3,400,000	4,000,000	4,000,000	5,500,000
34802 Subsidy prop C local return	2,453,789	6,196,854	6,196,854	3,400,000
34804 Subsidy Revenue	-	-	40,000	1,983,255
34840 Bee line fuel sales	22,824	13,500	13,500	13,780
34850 Purchased transit agreements	1,108,758	900,000	900,000	918,000
<b>Charges for Services Total</b>	<b>\$ 7,620,659</b>	<b>\$ 11,960,354</b>	<b>\$ 12,000,354</b>	<b>\$ 12,130,035</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38526 Advertising revenue	\$ 129,378	\$ 150,000	\$ 150,000	\$ 120,000
38560 Miscellaneous revenue	56	-	-	500
39080 Sales of property	700	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 130,134</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 120,500</b>
<b>Total Transit Utility Fund (2580)</b>	<b>\$ 8,706,825</b>	<b>\$ 13,354,854</b>	<b>\$ 13,394,854</b>	<b>\$ 13,416,552</b>
<b><u>Asset Forfeiture Fund (2600)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 149,683	\$ -	\$ -	\$ -
32610 State grants	66,983	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 216,666</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 49,442	\$ -	\$ -	\$ -
38005 Interest GASB 31	(24,987)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 24,455</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Asset Forfeiture Fund (2600)</b>	<b>\$ 241,121</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Police Special Grants Fund (2610)</b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 581,331	\$ 450,000	\$ 1,424,714	\$ 730,000
32610 State grants	(210,333)	50,000	50,000	50,000
34301 Local grants	4,365	-	39,000	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 375,363</b>	<b>\$ 500,000</b>	<b>\$ 1,513,714</b>	<b>\$ 780,000</b>
<b>Charges for Services</b>				
34601 Glendale high school SRO fees	\$ 100,000	\$ 125,000	\$ 125,000	\$ 125,000
<b>Charges for Services Total</b>	<b>\$ 100,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38500 Donations and contribution	\$ 53,024	\$ 100,000	\$ 100,000	\$ 50,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 53,024</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
<b>Transfers</b>				
39100 Transfer from general fund	\$ 66,667	\$ -	\$ -	\$ -
<b>Total Transfers</b>	<b>\$ 66,667</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Police Special Grants Fund (2610)</b>	<b>\$ 595,053</b>	<b>\$ 725,000</b>	<b>\$ 1,738,714</b>	<b>\$ 955,000</b>
<b>Supplemental Law Enforcement Fund (2620)</b>				
<b>Revenue from Other Agencies</b>				
33300 State police grants	\$ 480,725	\$ 470,000	\$ 470,000	\$ 400,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 480,725</b>	<b>\$ 470,000</b>	<b>\$ 470,000</b>	<b>\$ 400,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 9,569	\$ -	\$ -	\$ -
38005 Interest GASB 31	(4,112)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 5,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Supplemental Law Enforcement Fund (2620)</b>	<b>\$ 486,182</b>	<b>\$ 470,000</b>	<b>\$ 470,000</b>	<b>\$ 400,000</b>
<b>Fire Grant Fund (2650)</b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 313,151	\$ -	\$ 722,900	\$ -
34301 Local grants	90,272	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 403,423</b>	<b>\$ -</b>	<b>\$ 722,900</b>	<b>\$ -</b>
<b>Total Fire Grant Fund (2650)</b>	<b>\$ 403,423</b>	<b>\$ -</b>	<b>\$ 722,900</b>	<b>\$ -</b>
<b>Fire Mutual Aid Fund (2660)</b>				
<b>Revenue from Other Agencies</b>				
31260 Mutual aid reimbursement	\$ 827,721	\$ 750,000	\$ 750,000	\$ 773,819
<b>Revenue from Other Agencies Total</b>	<b>\$ 827,721</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 773,819</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 12,272	\$ -	\$ -	\$ -
38005 Interest GASB 31	(6,322)	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 5,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Fire Mutual Aid Fund (2660)</b>	<b>\$ 833,670</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 773,819</b>
<b><u>Nutritional Meals Grant Fund (2700)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 421,847	\$ 312,046	\$ 1,166,722	\$ 340,000
<b>Revenue from Other Agencies Total</b>	<b>\$ 421,847</b>	<b>\$ 312,046</b>	<b>\$ 1,166,722</b>	<b>\$ 340,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 355	\$ -	\$ -	\$ 389
<b>Use of Money &amp; Property Total</b>	<b>\$ 355</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 389</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38500 Donations and contribution	\$ 28,267	\$ 36,500	\$ 36,500	\$ 35,000
38560 Miscellaneous revenue	-	4,200	4,200	4,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 28,267</b>	<b>\$ 40,700</b>	<b>\$ 40,700</b>	<b>\$ 39,000</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 84,577	\$ 84,577	\$ 84,577	\$ 84,577
<b>Transfers from Other Funds Total</b>	<b>\$ 84,577</b>	<b>\$ 84,577</b>	<b>\$ 84,577</b>	<b>\$ 84,577</b>
<b>Total Nutritional Meals Grant Fund (2700)</b>	<b>\$ 535,046</b>	<b>\$ 437,323</b>	<b>\$ 1,291,999</b>	<b>\$ 463,966</b>
<b><u>Library Fund (2750)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ -	\$ -	\$ 20,000	\$ -
32610 State grants	69,140	90,244	96,258	94,754
34301 Local grants	5,000	21,000	21,390	6,750
<b>Revenue from Other Agencies Total</b>	<b>\$ 74,140</b>	<b>\$ 111,244</b>	<b>\$ 137,648</b>	<b>\$ 101,504</b>
<b>Charges for Services</b>				
34533 Filming fees	\$ -	\$ 8,956	\$ 8,956	\$ 8,761
35020 Library miscellaneous fees	57,733	83,571	83,571	52,030
35702 Merchant fee charges	(1,617)	-	-	-
<b>Charges for Services Total</b>	<b>\$ 56,117</b>	<b>\$ 92,527</b>	<b>\$ 92,527</b>	<b>\$ 60,791</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 8,883	\$ 13,000	\$ 13,000	\$ 6,000
<b>Use of Money &amp; Property Total</b>	<b>\$ 8,883</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>	<b>\$ 6,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38500 Donations and contribution	\$ 33,811	\$ 65,000	\$ 65,000	\$ 35,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 33,811</b>	<b>\$ 65,000</b>	<b>\$ 65,000</b>	<b>\$ 35,000</b>
<b>Total Library Fund (2750)</b>	<b>\$ 172,950</b>	<b>\$ 281,771</b>	<b>\$ 308,175</b>	<b>\$ 203,295</b>
<b><u>Cable Access Fund (2800)</u></b>				
<b>Charges for Services</b>				
34530 Cable access fees	\$ 534,121	\$ 485,000	\$ 485,000	\$ 500,000
<b>Charges for Services Total</b>	<b>\$ 534,121</b>	<b>\$ 485,000</b>	<b>\$ 485,000</b>	<b>\$ 500,000</b>



**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 85,124	\$ 37,000	\$ 37,000	\$ 38,000
38005 Interest GASB 31	76,778	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 161,902</b>	<b>\$ 37,000</b>	<b>\$ 37,000</b>	<b>\$ 38,000</b>
<b>Total Cable Access Fund (2800)</b>	<b>\$ 696,023</b>	<b>\$ 522,000</b>	<b>\$ 522,000</b>	<b>\$ 538,000</b>
<b>Electric Public Benefit Fund (2910)</b>				
<b>Other Taxes</b>				
30370 Public benefit fees	\$ 6,851,699	\$ 7,500,000	\$ 7,500,000	\$ 6,500,000
<b>Other Taxes Total</b>	<b>\$ 6,851,699</b>	<b>\$ 7,500,000</b>	<b>\$ 7,500,000</b>	<b>\$ 6,500,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 131,121	\$ 60,000	\$ 60,000	\$ 76,000
38005 Interest GASB 31	134,005	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 265,126</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ 76,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 12	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 12</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Electric Public Benefit Fund (2910)</b>	<b>\$ 7,116,838</b>	<b>\$ 7,560,000</b>	<b>\$ 7,560,000</b>	<b>\$ 6,576,000</b>
<b>SPECIAL REVENUE TOTAL</b>	<b>\$ 95,594,261</b>	<b>\$ 108,172,335</b>	<b>\$ 121,222,230</b>	<b>\$ 109,131,324</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>DEBT SERVICE</b>				
<b><u>Police Building 2019 Lease Rev Ref Fund (3031)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 269,824	\$ 156,000	\$ 156,000	\$ 157,000
<b>Use of Money &amp; Property Total</b>	<b>\$ 269,824</b>	<b>\$ 156,000</b>	<b>\$ 156,000</b>	<b>\$ 157,000</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
<b>Transfers from Other Funds Total</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>
<b><u>Total Police Building 2019 Lease Rev Ref Fund (3031)</u></b>	<b>\$ 1,769,824</b>	<b>\$ 1,656,000</b>	<b>\$ 1,656,000</b>	<b>\$ 1,657,000</b>
<b>DEBT SERVICE TOTAL</b>	<b>\$ 1,769,824</b>	<b>\$ 1,656,000</b>	<b>\$ 1,656,000</b>	<b>\$ 1,657,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>CAPITAL PROJECTS</b>				
<b>Capital Improvement Fund (4010)</b>				
<b>Revenue from Other Agencies</b>				
32610 State grants	\$ 975,000	\$ -	\$ -	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ 975,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
36000 Landfill royalty tipping fees	\$ 4,630,000	\$ 4,377,787	\$ 4,377,787	\$ 4,500,000
<b>Charges for Services Total</b>	<b>\$ 4,630,000</b>	<b>\$ 4,377,787</b>	<b>\$ 4,377,787</b>	<b>\$ 4,500,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38563 Claims recovery	\$ 150,000	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 150,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 980,185	\$ -	\$ -	\$ -
<b>Transfers from Other Funds Total</b>	<b>\$ 980,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Capital Improvement Fund (4010)</b>	<b>\$ 6,735,185</b>	<b>\$ 4,377,787</b>	<b>\$ 4,377,787</b>	<b>\$ 4,500,000</b>
<b>Measure S CIP Fund (4011)</b>				
<b>Sales Taxes</b>				
30313 Measure S Sales Tax	\$ 21,282,548	\$ 7,000,000	\$ 7,000,000	\$ 20,425,000
<b>Sales Taxes Total</b>	<b>\$ 21,282,548</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 20,425,000</b>
<b>Total Measure S CIP Fund (4011)</b>	<b>\$ 21,282,548</b>	<b>\$ 7,000,000</b>	<b>\$ 7,000,000</b>	<b>\$ 20,425,000</b>
<b>State Gas Tax Fund (4020)</b>				
<b>Revenue from Other Agencies</b>				
32800 State gas tax 2107 and 2107.5	\$ 1,338,688	\$ 1,282,954	\$ 1,282,954	\$ 1,521,069
32801 RMRA (Road Maint & Rehab Acct)	3,572,795	3,506,431	3,506,431	4,031,737
32802 Transportation Loan Repayment	231,907	-	-	-
32810 State gas tax 2106	601,582	603,140	603,140	664,730
32820 State gas tax 2105	1,052,267	1,067,088	1,067,088	1,187,409
32821 State gas tax 2103	1,422,397	1,645,889	1,645,889	1,822,285
<b>Revenue from Other Agencies Total</b>	<b>\$ 8,219,637</b>	<b>\$ 8,105,502</b>	<b>\$ 8,105,502</b>	<b>\$ 9,227,230</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 247,201	\$ 113,000	\$ 113,000	\$ 117,000
38005 Interest GASB 31	271,452	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 518,653</b>	<b>\$ 113,000</b>	<b>\$ 113,000</b>	<b>\$ 117,000</b>
<b>Total State Gas Tax Fund (4020)</b>	<b>\$ 8,738,290</b>	<b>\$ 8,218,502</b>	<b>\$ 8,218,502</b>	<b>\$ 9,344,230</b>
<b>Landfill Postclosure Fund (4030)</b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 737,312	\$ 421,000	\$ 421,000	\$ -
<b>Use of Money &amp; Property Total</b>	<b>\$ 737,312</b>	<b>\$ 421,000</b>	<b>\$ 421,000</b>	<b>\$ -</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Transfers from Other Funds</b>				
39120 Transfer from capital fund	\$ 4,560,000	\$ 4,877,787	\$ 4,877,787	\$ 3,906,238
<b>Transfers from Other Funds Total</b>	<b>\$ 4,560,000</b>	<b>\$ 4,877,787</b>	<b>\$ 4,877,787</b>	<b>\$ 3,906,238</b>
<b>Total Landfill Postclosure Fund (4030)</b>	<b>\$ 5,297,312</b>	<b>\$ 5,298,787</b>	<b>\$ 5,298,787</b>	<b>\$ 3,906,238</b>
<b><u>Parks Mitigation Fee Fund (4050)</u></b>				
<b>Licenses &amp; Permits</b>				
30871 Parks mitigation fees AB1600	\$ 1,034,813	\$ 1,000,000	\$ 1,000,000	\$ 1,500,000
<b>Licenses &amp; Permits Total</b>	<b>\$ 1,034,813</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,500,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 582,350	\$ 259,000	\$ 259,000	\$ 293,000
38005 Interest GASB 31	557,379	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,139,729</b>	<b>\$ 259,000</b>	<b>\$ 259,000</b>	<b>\$ 293,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 3,422	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 3,422</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Parks Mitigation Fee Fund (4050)</b>	<b>\$ 2,177,964</b>	<b>\$ 1,259,000</b>	<b>\$ 1,259,000</b>	<b>\$ 1,793,000</b>
<b><u>Library Mitigation Fee Fund (4070)</u></b>				
<b>Licenses &amp; Permits</b>				
30872 Library mitigation fees AB1600	\$ 79,591	\$ 111,000	\$ 111,000	\$ 167,000
<b>Licenses &amp; Permits Total</b>	<b>\$ 79,591</b>	<b>\$ 111,000</b>	<b>\$ 111,000</b>	<b>\$ 167,000</b>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 38,618	\$ 18,000	\$ 18,000	\$ 20,000
38005 Interest GASB 31	35,514	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 74,132</b>	<b>\$ 18,000</b>	<b>\$ 18,000</b>	<b>\$ 20,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 338	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 338</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Library Mitigation Fee Fund (4070)</b>	<b>\$ 154,062</b>	<b>\$ 129,000</b>	<b>\$ 129,000</b>	<b>\$ 187,000</b>
<b><u>Parks Quimby Fee Fund (4080)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 11,737	\$ -	\$ -	\$ -
38005 Interest GASB 31	11,025	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 22,761</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Parks Quimby Fee Fund (4080)</b>	<b>\$ 22,761</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b><u>CIP Reimbursement Fund (4090)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 7,972,145	\$ -	\$ 1,456,700	\$ -
32610 State grants	-	550,000	550,000	-
34300 Joint project	(12,947)	-	-	-
34301 Local grants	321,755	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 8,280,953</b>	<b>\$ 550,000</b>	<b>\$ 2,006,700</b>	<b>\$ -</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ (20)	\$ -	\$ -	\$ -
<b>Use of Money &amp; Property Total</b>	<u>\$ (20)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Total CIP Reimbursement Fund (4090)</b>	<u><b>\$ 8,280,933</b></u>	<u><b>\$ 550,000</b></u>	<u><b>\$ 2,006,700</b></u>	<u><b>\$ -</b></u>
<b><u>San Fernando Corridor Tax Share Fund (4100)</u></b>				
<b>Revenue from Other Agencies</b>				
33510 County shared rev property tax	\$ 4,834,944	\$ -	\$ -	\$ -
<b>Revenue from Other Agencies Total</b>	<u>\$ 4,834,944</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 820,463	\$ -	\$ -	\$ -
38005 Interest GASB 31	(393,568)	-	-	-
<b>Use of Money &amp; Property Total</b>	<u>\$ 426,895</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Total San Fernando Corridor Tax Share Fund (4100)</b>	<u><b>\$ 5,261,839</b></u>	<u><b>\$ -</b></u>	<u><b>\$ -</b></u>	<u><b>\$ -</b></u>
<b><u>Housing Development Impact Fee Fund (4110)</u></b>				
<b>Licenses &amp; Permits</b>				
30875 Housing development impact fee	\$ -	\$ 1,104,805	\$ 1,104,805	\$ 80,000
<b>Licenses &amp; Permits Total</b>	<u>\$ -</u>	<u>\$ 1,104,805</u>	<u>\$ 1,104,805</u>	<u>\$ 80,000</u>
<b>Total Housing Development Impact Fee Fund (4110)</b>	<u><b>\$ -</b></u>	<u><b>\$ 1,104,805</b></u>	<u><b>\$ 1,104,805</b></u>	<u><b>\$ 80,000</b></u>
<b><u>2011 TABs Project Fund (4120)</u></b>				
<b>Use of Money &amp; Property</b>				
38000 Interest income	\$ 44,199	\$ -	\$ -	\$ -
<b>Use of Money &amp; Property Total</b>	<u>\$ 44,199</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Total 2011 TABs Project Fund (4120)</b>	<u><b>\$ 44,199</b></u>	<u><b>\$ -</b></u>	<u><b>\$ -</b></u>	<u><b>\$ -</b></u>
<b><u>Measure A Fund (4130)</u></b>				
<b>Revenue from Other Agencies</b>				
34301 Local grants	\$ -	\$ 921,000	\$ 1,021,000	\$ 300,000
<b>Revenue from Other Agencies Total</b>	<u>\$ -</u>	<u>\$ 921,000</u>	<u>\$ 1,021,000</u>	<u>\$ 300,000</u>
<b>Total Measure A Fund (4130)</b>	<u><b>\$ -</b></u>	<u><b>\$ 921,000</b></u>	<u><b>\$ 1,021,000</b></u>	<u><b>\$ 300,000</b></u>
<b>CAPITAL PROJECTS TOTAL</b>	<u><b>\$ 57,995,092</b></u>	<u><b>\$ 28,858,881</b></u>	<u><b>\$ 30,415,581</b></u>	<u><b>\$ 40,535,468</b></u>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>ENTERPRISE</b>				
<b>Sewer Fund (5250)</b>				
<b>Charges for Services</b>				
35901 Sewer flat rate	\$ 4,199,609	\$ 3,680,020	\$ 3,680,020	\$ 3,950,000
35902 Sewer multifamily user group	9,675,718	8,533,244	8,533,244	9,300,000
35903 Sewer commercial low strength	2,664,535	2,796,556	2,796,556	2,700,000
35904 Sewer commercial med strength	2,204,666	2,304,451	2,304,451	2,100,000
35905 Sewer commercial high strength	169,659	166,220	166,220	170,000
35906 Sewer SFR usage revenue	5,942,854	5,061,059	5,061,059	5,900,000
35911 Other Fees	231,099	-	-	-
35920 Sewer facility charge	60	-	-	-
<b>Charges for Services Total</b>	<b>\$ 25,088,200</b>	<b>\$ 22,541,550</b>	<b>\$ 22,541,550</b>	<b>\$ 24,120,000</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 735,273	\$ 355,000	\$ 355,000	\$ 490,000
38715 Interest GASB31	680,571	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,415,844</b>	<b>\$ 355,000</b>	<b>\$ 355,000</b>	<b>\$ 490,000</b>
<b>Miscellaneous &amp; Non-Operating</b>				
38560 Miscellaneous revenue	\$ 19,139	\$ 40,000	\$ 40,000	\$ 20,000
38569 Citywide collection revenue	1,004	-	-	-
39080 Sales of property	8,000	-	-	-
<b>Miscellaneous &amp; Non-Operating Total</b>	<b>\$ 28,143</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 20,000</b>
<b>Total Sewer Fund (5250)</b>	<b>\$ 26,532,187</b>	<b>\$ 22,936,550</b>	<b>\$ 22,936,550</b>	<b>\$ 24,630,000</b>
<b>Refuse Disposal Fund (5300)</b>				
<b>Revenue from Other Agencies</b>				
32501 Recyclables state grant	\$ 108,024	\$ -	\$ -	\$ -
32610 State grants	88,214	-	-	-
<b>Revenue from Other Agencies Total</b>	<b>\$ 196,239</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
35702 Merchant fee charges	\$ (5,805)	\$ -	\$ -	\$ -
36010 Commercial refuse fees	2,787,201	2,500,000	2,500,000	2,500,000
36011 Residential refuse fees	12,986,604	12,800,000	12,800,000	12,800,000
36012 Bin Rental Fee	(324)	-	-	-
36013 Commercial bin srv multi units	3,472,044	3,500,000	3,500,000	3,500,000
36014 Commercial bin srv business	902,808	975,000	975,000	975,000
36020 Refuse bin drop off fees	35,430	40,000	40,000	40,000
36030 Sale of recyclables	367,379	350,000	350,000	-
36040 AB 939 fees	2,836,900	2,300,000	2,300,000	2,300,000
36050 Private hauler permit fees	33,144	5,000	5,000	43,927
<b>Charges for Services Total</b>	<b>\$ 23,415,380</b>	<b>\$ 22,470,000</b>	<b>\$ 22,470,000</b>	<b>\$ 22,158,927</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 762,098	\$ 343,000	\$ 343,000	\$ 389,000
38715 Interest GASB31	686,921	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,449,020</b>	<b>\$ 343,000</b>	<b>\$ 343,000</b>	<b>\$ 389,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38550 Unclaimed money and property	\$ 11	\$ -	\$ -	\$ -
38560 Miscellaneous revenue	51,264	15,000	15,000	15,000
39080 Sales of property	92,550	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 143,825</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
<b>Total Refuse Disposal Fund (5300)</b>	<b>\$ 25,204,464</b>	<b>\$ 22,828,000</b>	<b>\$ 22,828,000</b>	<b>\$ 22,562,927</b>
<b>Fiber Optic Fund (5400)</b>				
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 2,160	\$ -	\$ -	\$ 1,000
38715 Interest GASB31	3,864	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 6,024</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38561 Fiber optic revenue	\$ 229,365	\$ 230,000	\$ 230,000	\$ 230,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 229,365</b>	<b>\$ 230,000</b>	<b>\$ 230,000</b>	<b>\$ 230,000</b>
<b>Total Fiber Optic Fund (5400)</b>	<b>\$ 235,390</b>	<b>\$ 230,000</b>	<b>\$ 230,000</b>	<b>\$ 231,000</b>
<b>Fire Communication Fund (5800)</b>				
<b>Revenue from Other Agencies</b>				
32610 State grants	\$ -	\$ 500	\$ 500	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ -</b>
<b>Charges for Services</b>				
34640 Fire com fees tri cities	\$ 2,027,078	\$ 2,458,058	\$ 2,458,058	\$ 2,607,309
34641 Fire com fees contract cities	2,327,303	2,440,568	2,440,568	2,348,295
<b>Charges for Services Total</b>	<b>\$ 4,354,381</b>	<b>\$ 4,898,626</b>	<b>\$ 4,898,626</b>	<b>\$ 4,955,604</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 166,340	\$ 32,766	\$ 32,766	\$ 76,000
38715 Interest GASB31	128,371	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 294,711</b>	<b>\$ 32,766</b>	<b>\$ 32,766</b>	<b>\$ 76,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 15	\$ 150	\$ 150	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 15</b>	<b>\$ 150</b>	<b>\$ 150</b>	<b>\$ -</b>
<b>Total Fire Communication Fund (5800)</b>	<b>\$ 4,649,107</b>	<b>\$ 4,932,042</b>	<b>\$ 4,932,042</b>	<b>\$ 5,031,604</b>
<b>Electric Works Revenue Fund (5820)</b>				
<b>Charges for Services</b>				
36250 Electric domestic sales	\$ 79,959,534	\$ 71,810,148	\$ 71,810,148	\$ 72,450,738
36260 Electric commercial sales	107,316,426	119,059,862	119,059,862	120,121,948
36270 Electric street light sales	2,932,977	2,956,000	2,956,000	2,927,125
36290 Electric sales to utilities	18,437,356	19,500,000	19,500,000	19,500,000
36291 Gas sales to other utilities	21,985	-	-	-
36332 Opt out fee	3,394	3,000	3,000	3,000
36335 Electric vehicle charging reve	14,617	11,000	11,000	12,000
<b>Charges for Services Total</b>	<b>\$ 208,686,289</b>	<b>\$ 213,340,010</b>	<b>\$ 213,340,010</b>	<b>\$ 215,014,811</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 6,543,172	\$ 2,966,000	\$ 2,966,000	\$ 3,464,000
38715 Interest GASB31	5,934,509	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 12,477,680</b>	<b>\$ 2,966,000</b>	<b>\$ 2,966,000</b>	<b>\$ 3,464,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38550 Unclaimed money and property	\$ 28,756	\$ -	\$ -	\$ -
38560 Miscellaneous revenue	1,283,957	2,000,000	2,000,000	1,000,000
38571 GWP Municipal Billing	912,545	912,545	912,545	912,545
38700 Rental income	792,372	700,000	700,000	-
38770 Collectible jobs	(3,191)	-	-	-
39080 Sales of property	36,550	-	-	-
39081 Sales for Carbon Emissions	7,831,033	-	-	6,000,000
39082 Low carbon fuel std credit	-	5,477,500	5,477,500	1,250,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 10,882,022</b>	<b>\$ 9,090,045</b>	<b>\$ 9,090,045</b>	<b>\$ 9,162,545</b>
<b>Total Electric Works Revenue Fund (5820)</b>	<b>\$ 232,045,991</b>	<b>\$ 225,396,055</b>	<b>\$ 225,396,055</b>	<b>\$ 227,641,356</b>
<b>Electric Depreciation Fund (5830)</b>				
<b>Interfund Revenue</b>				
37670 Depreciation plant	\$ -	\$ 21,061,979	\$ 21,061,979	\$ 22,864,690
37680 Depreciation vehicles	-	2,142,787	2,142,787	2,302,997
<b>Interfund Revenue Total</b>	<b>\$ -</b>	<b>\$ 23,204,766</b>	<b>\$ 23,204,766</b>	<b>\$ 25,167,687</b>
<b>Transfers from Other Funds</b>				
39100 Transfer from general fund	\$ 1,000,000	\$ -	\$ -	\$ -
<b>Transfers from Other Funds Total</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Electric Depreciation Fund (5830)</b>	<b>\$ 1,000,000</b>	<b>\$ 23,204,766</b>	<b>\$ 23,204,766</b>	<b>\$ 25,167,687</b>
<b>Electric Customer Paid Cap Fund (5850)</b>				
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38564 Customer paid overtime revenue	\$ 69,419	\$ -	\$ -	\$ -
38569 Citywide collection revenue	6,828	-	-	-
38770 Collectible jobs	2,062,024	2,000,000	2,000,000	2,000,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 2,138,271</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
<b>Total Electric Customer Paid Cap Fund (5850)</b>	<b>\$ 2,138,271</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
<b>Energy Cost Adjustment Charge Fund (5860)</b>				
<b>Charges for Services</b>				
36250 Electric domestic sales	\$ 1,365,575	\$ -	\$ -	\$ -
36260 Electric commercial sales	1,957,852	-	-	-
<b>Charges for Services Total</b>	<b>\$ 3,323,428</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Energy Cost Adjustment Charge Fund (5860)</b>	<b>\$ 3,323,428</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Regulatory Adjustment Charge Fund (5870)</b>				
<b>Charges for Services</b>				
36260 Electric commercial sales	\$ (850)	\$ -	\$ -	\$ -
<b>Charges for Services Total</b>	<b>\$ (850)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Regulatory Adjustment Charge Fund (5870)</b>	<b>\$ (850)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>Electric Customer Repair Fund (5880)</u></b>				
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38770 Collectible jobs	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total Electric Customer Repair Fund (5880)</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b><u>Water Works Revenue Fund (5920)</u></b>				
<b>Charges for Services</b>				
36332 Opt out fee	\$ 746	\$ -	\$ -	\$ -
36602 Single family revenue	20,469,334	19,966,594	19,966,594	22,815,000
36603 Multifamily revenue	15,969,209	16,256,568	16,256,568	16,830,000
36604 Commercial revenue	9,886,217	9,484,520	9,484,520	9,765,000
36605 Irrigation revenue	984,409	897,715	897,715	1,000,000
36606 Single family adjustable rev	(960,802)	-	-	-
36607 Multi family adjustable rev	(985,074)	-	-	-
36608 Commercial adjustable rev	(462,857)	-	-	-
36609 Irrigation adjustable revenue	(46,526)	-	-	-
36619 Back flow charges	324,225	292,019	292,019	305,000
36620 Water private fire sales	498,134	624,315	624,315	500,000
36640 Water other sales	146,269	390,608	390,608	150,000
36668 Commercial recycled water	1,486,286	1,391,470	1,391,470	1,400,000
36669 Irrigation recycled water	654,349	805,911	805,911	700,000
<b>Charges for Services Total</b>	<b>\$ 47,963,918</b>	<b>\$ 50,109,720</b>	<b>\$ 50,109,720</b>	<b>\$ 53,465,000</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 769,728	\$ 391,000	\$ 391,000	\$ 354,000
38715 Interest GASB31	594,947	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,364,675</b>	<b>\$ 391,000</b>	<b>\$ 391,000</b>	<b>\$ 354,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 1,031,386	\$ 2,273,826	\$ 2,273,826	\$ 1,000,000
38571 GWP Municipal Billing	288,172	288,172	288,172	288,172
38700 Rental income	75,143	67,001	67,001	70,000
38800 Proprietary grants	61,583	-	-	-
39080 Sales of property	8,654	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 1,464,938</b>	<b>\$ 2,628,999</b>	<b>\$ 2,628,999</b>	<b>\$ 1,358,172</b>
<b>Total Water Works Revenue Fund (5920)</b>	<b>\$ 50,793,531</b>	<b>\$ 53,129,719</b>	<b>\$ 53,129,719</b>	<b>\$ 55,177,172</b>
<b><u>Water Depreciation Fund (5930)</u></b>				
<b>Interfund Revenue</b>				
37670 Depreciation plant	\$ -	\$ 6,109,616	\$ 6,109,616	\$ 6,771,009
37680 Depreciation vehicles	-	500,141	500,141	630,076
<b>Interfund Revenue Total</b>	<b>\$ -</b>	<b>\$ 6,609,757</b>	<b>\$ 6,609,757</b>	<b>\$ 7,401,085</b>
<b>Total Water Depreciation Fund (5930)</b>	<b>\$ -</b>	<b>\$ 6,609,757</b>	<b>\$ 6,609,757</b>	<b>\$ 7,401,085</b>
<b><u>Water Customer Paid Cap Fund (5950)</u></b>				
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38770 Collectible jobs	\$ 481,245	\$ 1,275,000	\$ 1,275,000	\$ 1,275,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 481,245</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>
<b>Total Water Customer Paid Cap Fund (5950)</b>	<b>\$ 481,245</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
*For the Years Ending June 30*

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>Water Customer Repair Fund (5980)</u></b>				
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 5,181	\$ -	\$ -	\$ -
38770 Collectible jobs	19,014	100,000	100,000	50,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 24,195</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
<b>Total Water Customer Repair Fund (5980)</b>	<b>\$ 24,195</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
<b>ENTERPRISE TOTAL</b>	<b>\$ 346,426,958</b>	<b>\$ 362,691,889</b>	<b>\$ 362,691,889</b>	<b>\$ 371,217,831</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>INTERNAL SERVICE</b>				
<b><u>Fleet Management Fund (6010)</u></b>				
<b>Charges for Services</b>				
34770 Collectible jobs overhead	\$ 22,953	\$ -	\$ -	\$ -
37110 Vehicle charges	8,791,209	7,388,920	7,388,920	10,288,925
37111 Equipment usage charges	5,681	30,000	30,000	15,000
<b>Charges for Services Total</b>	<b>\$ 8,819,842</b>	<b>\$ 7,418,920</b>	<b>\$ 7,418,920</b>	<b>\$ 10,303,925</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 268,758	\$ 123,000	\$ 123,000	\$ 55,000
38715 Interest GASB31	139,406	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 408,165</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	<b>\$ 55,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 9,995	\$ -	\$ -	\$ -
39080 Sales of property	199,474	20,000	20,000	120,000
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 209,469</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 120,000</b>
<b>Total Fleet Management Fund (6010)</b>	<b>\$ 9,437,476</b>	<b>\$ 7,561,920</b>	<b>\$ 7,561,920</b>	<b>\$ 10,478,925</b>
<b><u>Joint Air Support Fund (6020)</u></b>				
<b>Charges for Services</b>				
34676 Joint air support maintenance fees	\$ 353,426	\$ 797,076	\$ 797,076	\$ 812,805
38510 City contribution	874,868	905,046	905,046	925,916
<b>Charges for Services Total</b>	<b>\$ 1,228,294</b>	<b>\$ 1,702,122</b>	<b>\$ 1,702,122</b>	<b>\$ 1,738,721</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 95,141	\$ 43,000	\$ 43,000	\$ 44,000
38715 Interest GASB31	95,979	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 191,120</b>	<b>\$ 43,000</b>	<b>\$ 43,000</b>	<b>\$ 44,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
39080 Sales of property	\$ 11,320	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 11,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Joint Air Support Fund (6020)</b>	<b>\$ 1,430,734</b>	<b>\$ 1,745,122</b>	<b>\$ 1,745,122</b>	<b>\$ 1,782,721</b>
<b><u>ISD Infrastructure Fund (6030)</u></b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ 29,911	\$ -	\$ -	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ 29,911</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Charges for Services</b>				
37150	\$ 7,312,364	\$ 8,137,029	\$ 8,137,029	\$ 10,160,191
<b>Charges for Services Total</b>	<b>\$ 7,312,364</b>	<b>\$ 8,137,029</b>	<b>\$ 8,137,029</b>	<b>\$ 10,160,191</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 86,672	\$ 44,000	\$ 44,000	\$ 24,000
38715 Interest GASB31	44,685	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 131,357</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 24,000</b>
<b>Total ISD Infrastructure Fund (6030)</b>	<b>\$ 7,473,632</b>	<b>\$ 8,181,029</b>	<b>\$ 8,181,029</b>	<b>\$ 10,184,191</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>ISD Applications Fund (6040)</u></b>				
<b>Charges for Services</b>				
34502 Technology fees	\$ (11)	\$ -	\$ -	\$ -
37150 ISD service charge	6,291,632	6,445,219	6,445,219	6,437,151
<b>Charges for Services Total</b>	<b>\$ 6,291,621</b>	<b>\$ 6,445,219</b>	<b>\$ 6,445,219</b>	<b>\$ 6,437,151</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 203,450	\$ 94,000	\$ 94,000	\$ 100,000
38715 Interest GASB31	177,358	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 380,808</b>	<b>\$ 94,000</b>	<b>\$ 94,000</b>	<b>\$ 100,000</b>
<b>Total ISD Applications Fund (6040)</b>	<b>\$ 6,672,429</b>	<b>\$ 6,539,219</b>	<b>\$ 6,539,219</b>	<b>\$ 6,537,151</b>
<b><u>Building Maintenance Fund (6070)</u></b>				
<b>Charges for Services</b>				
37113 Building maint service charge	\$ 7,185,460	\$ 6,979,101	\$ 6,979,101	\$ 8,502,356
<b>Charges for Services Total</b>	<b>\$ 7,185,460</b>	<b>\$ 6,979,101</b>	<b>\$ 6,979,101</b>	<b>\$ 8,502,356</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 70,389	\$ 33,000	\$ 33,000	\$ 21,000
38715 Interest GASB31	50,674	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 121,063</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 21,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38563 Claims recovery	\$ 7,500	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Building Maintenance Fund (6070)</b>	<b>\$ 7,314,023</b>	<b>\$ 7,012,101</b>	<b>\$ 7,012,101</b>	<b>\$ 8,523,356</b>
<b><u>Unemployment Insurance Fund (6100)</u></b>				
<b>Charges for Services</b>				
37001 City self insurance charges	\$ 52,175	\$ 87,535	\$ 87,535	\$ 355,886
<b>Charges for Services Total</b>	<b>\$ 52,175</b>	<b>\$ 87,535</b>	<b>\$ 87,535</b>	<b>\$ 355,886</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 2,820	\$ 1,500	\$ 1,500	\$ -
38715 Interest GASB31	1,200	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 4,020</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ -</b>
<b>Total Unemployment Insurance Fund (6100)</b>	<b>\$ 56,195</b>	<b>\$ 89,035</b>	<b>\$ 89,035</b>	<b>\$ 355,886</b>
<b><u>Liability Insurance Fund (6120)</u></b>				
<b>Charges for Services</b>				
37001 City self insurance charges	\$ 7,387,489	\$ 6,082,992	\$ 6,082,992	\$ 8,825,852
37002 Excess liability ins charges	562,607	630,120	630,120	585,000
<b>Charges for Services Total</b>	<b>\$ 7,950,096</b>	<b>\$ 6,713,112</b>	<b>\$ 6,713,112</b>	<b>\$ 9,410,852</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 220,854	\$ 205,000	\$ 205,000	\$ 289,000
38715 Interest GASB31	500,345	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 721,199</b>	<b>\$ 205,000</b>	<b>\$ 205,000</b>	<b>\$ 289,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 12,158	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 12,158</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Liability Insurance Fund (6120)</b>	<b>\$ 8,683,453</b>	<b>\$ 6,918,112</b>	<b>\$ 6,918,112</b>	<b>\$ 9,699,852</b>
<b>Compensation Insurance Fund (6140)</b>				
<b>Charges for Services</b>				
37001 City self insurance charges	\$ 18,200,330	\$ 16,148,173	\$ 16,148,173	\$ 17,390,852
<b>Charges for Services Total</b>	<b>\$ 18,200,330</b>	<b>\$ 16,148,173</b>	<b>\$ 16,148,173</b>	<b>\$ 17,390,852</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 958,423	\$ 418,000	\$ 418,000	\$ 496,000
38715 Interest GASB31	958,075	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 1,916,498</b>	<b>\$ 418,000</b>	<b>\$ 418,000</b>	<b>\$ 496,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38550 Unclaimed money and property	\$ 1,784	\$ -	\$ -	\$ -
38560 Miscellaneous revenue	15	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 1,799</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Compensation Insurance Fund (6140)</b>	<b>\$ 20,118,627</b>	<b>\$ 16,566,173</b>	<b>\$ 16,566,173</b>	<b>\$ 17,886,852</b>
<b>Dental Insurance Fund (6150)</b>				
<b>Charges for Services</b>				
37028 Dental HMO employee charges	\$ 140,114	\$ 140,218	\$ 140,218	\$ 135,915
37029 Dental HMO retiree charges	18,159	18,545	18,545	15,603
37030 Dental PPO active charges	-	-	-	904,257
37034 Anthem PPO employee charges	939,201	948,212	948,212	-
37036 Anthem PPO retiree charges	216,954	226,986	226,986	-
37040 Dental PPO retiree charges	-	-	-	208,961
<b>Charges for Services Total</b>	<b>\$ 1,314,427</b>	<b>\$ 1,333,961</b>	<b>\$ 1,333,961</b>	<b>\$ 1,264,736</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 10,888	\$ 5,000	\$ 5,000	\$ 9,000
38715 Interest GASB31	10,966	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 21,854</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 9,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 7	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 7</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Dental Insurance Fund (6150)</b>	<b>\$ 1,336,288</b>	<b>\$ 1,338,961</b>	<b>\$ 1,338,961</b>	<b>\$ 1,273,736</b>
<b>Medical Insurance Fund (6160)</b>				
<b>Charges for Services</b>				
37004 Flexible spending charges	\$ 685,450	\$ 736,828	\$ 736,828	\$ 622,772
37032 Kaiser employee charges	5,159,433	5,344,408	5,344,408	6,165,816
37034 Anthem PPO employee charges	11,262,709	12,243,857	12,243,857	11,595,980
37035 Kaiser retiree charges	362,966	439,528	439,528	401,974
37036 PPO retiree charges	1,857,888	2,417,020	2,417,020	1,417,585
37038 Anthem HMO employee charges	3,600,414	3,959,501	3,959,501	4,075,265
37039 Anthem HMO retiree charges	866,482	954,281	954,281	995,575
<b>Charges for Services Total</b>	<b>\$ 23,795,343</b>	<b>\$ 26,095,423</b>	<b>\$ 26,095,423</b>	<b>\$ 25,274,967</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 44,652	\$ 17,000	\$ 17,000	\$ 39,000
38715 Interest GASB31	60,417	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 105,069</b>	<b>\$ 17,000</b>	<b>\$ 17,000</b>	<b>\$ 39,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38527 Rebate revenue	\$ 17,882	\$ -	\$ -	\$ -
38569 Citywide collection revenue	406	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 18,287</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Medical Insurance Fund (6160)</b>	<b>\$ 23,918,699</b>	<b>\$ 26,112,423</b>	<b>\$ 26,112,423</b>	<b>\$ 25,313,967</b>
<b><u>Vision Insurance Fund (6170)</u></b>				
<b>Charges for Services</b>				
37090 Vision insurance charges	\$ 225,953	\$ 227,977	\$ 227,977	\$ 216,301
<b>Charges for Services Total</b>	<b>\$ 225,953</b>	<b>\$ 227,977</b>	<b>\$ 227,977</b>	<b>\$ 216,301</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 6,254	\$ 2,500	\$ 2,500	\$ 3,000
38715 Interest GASB31	6,133	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 12,388</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>	<b>\$ 3,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38569 Citywide collection revenue	\$ 3	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 3</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Vision Insurance Fund (6170)</b>	<b>\$ 238,344</b>	<b>\$ 230,477</b>	<b>\$ 230,477</b>	<b>\$ 219,301</b>
<b><u>Employee Benefits Fund (6400)</u></b>				
<b>Charges for Services</b>				
37101 Employee vacation and comp time charges	\$ 3,600,539	\$ 1,603,460	\$ 1,603,460	\$ 1,612,276
37102 Employee comp time charges	2,883,953	3,508,683	3,508,683	3,433,788
<b>Charges for Services Total</b>	<b>\$ 6,484,492</b>	<b>\$ 5,112,143</b>	<b>\$ 5,112,143</b>	<b>\$ 5,046,064</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 411,641	\$ 179,000	\$ 179,000	\$ 206,000
38715 Interest GASB31	416,620	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 828,261</b>	<b>\$ 179,000</b>	<b>\$ 179,000</b>	<b>\$ 206,000</b>
<b>Total Employee Benefits Fund (6400)</b>	<b>\$ 7,312,753</b>	<b>\$ 5,291,143</b>	<b>\$ 5,291,143</b>	<b>\$ 5,252,064</b>
<b><u>RHSP Benefits Fund (6410)</u></b>				
<b>Charges for Services</b>				
37100 Employee benefit charges	\$ 1,728,253	\$ 1,074,078	\$ 1,074,078	\$ 784,293
<b>Charges for Services Total</b>	<b>\$ 1,728,253</b>	<b>\$ 1,074,078</b>	<b>\$ 1,074,078</b>	<b>\$ 784,293</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 407,626	\$ 181,000	\$ 181,000	\$ 240,000
38715 Interest GASB31	393,720	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 801,347</b>	<b>\$ 181,000</b>	<b>\$ 181,000</b>	<b>\$ 240,000</b>

**City of Glendale**  
**Summary of Revenues by Fund**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 47,433	\$ -	\$ -	\$ -
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 47,433</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total RHSP Benefits Fund (6410)</b>	<b>\$ 2,577,033</b>	<b>\$ 1,255,078</b>	<b>\$ 1,255,078</b>	<b>\$ 1,024,293</b>
<b>Post Employment Benefits Fund (6420)</b>				
<b>Charges for Services</b>				
37103 Post employment benefits	\$ 1,003,613	\$ 574,121	\$ 574,121	\$ 813,892
<b>Charges for Services Total</b>	<b>\$ 1,003,613</b>	<b>\$ 574,121</b>	<b>\$ 574,121</b>	<b>\$ 813,892</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 2,039	\$ -	\$ -	\$ 3,000
38715 Interest GASB31	5,081	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 7,120</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>
<b>Total Post Employment Benefits Fund (6420)</b>	<b>\$ 1,010,733</b>	<b>\$ 574,121</b>	<b>\$ 574,121</b>	<b>\$ 816,892</b>
<b>ISD Wireless Fund (6600)</b>				
<b>Revenue from Other Agencies</b>				
31240 Federal grants	\$ -	\$ -	\$ 566,525	\$ -
<b>Revenue from Other Agencies Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 566,525</b>	<b>\$ -</b>
<b>Charges for Services</b>				
34675 Wireless communication fees	\$ 8,600	\$ -	\$ -	\$ -
37150 ISD service charge	4,214,461	4,212,959	4,212,959	4,937,077
<b>Charges for Services Total</b>	<b>\$ 4,223,061</b>	<b>\$ 4,212,959</b>	<b>\$ 4,212,959</b>	<b>\$ 4,937,077</b>
<b>Use of Money &amp; Property</b>				
38710 Interest income	\$ 73,970	\$ 33,000	\$ 33,000	\$ 40,000
38715 Interest GASB31	76,238	-	-	-
<b>Use of Money &amp; Property Total</b>	<b>\$ 150,208</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 40,000</b>
<b>Miscellaneous &amp; Non-Operating Revenue</b>				
38560 Miscellaneous revenue	\$ 1,077	\$ -	\$ -	\$ -
39080 Sales of property	60,800	-	-	-
<b>Miscellaneous &amp; Non-Operating Revenue Total</b>	<b>\$ 61,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total ISD Wireless Fund (6600)</b>	<b>\$ 4,435,146</b>	<b>\$ 4,245,959</b>	<b>\$ 4,812,484</b>	<b>\$ 4,977,077</b>
<b>INTERNAL SERVICE TOTAL</b>	<b>\$ 102,015,566</b>	<b>\$ 93,660,873</b>	<b>\$ 94,227,398</b>	<b>\$ 104,326,264</b>
<b>ALL FUNDS - GRAND TOTAL</b>	<b>\$ 830,799,128</b>	<b>\$ 843,576,016</b>	<b>\$ 847,463,651</b>	<b>\$ 862,243,793</b>

## CITY OF GLENDALE SUMMARY OF CHANGES IN FUND BALANCE

	Estimated Fund Balance 7/1/2021	Revenues	Appropriations	Projected Fund Balance 6/30/2022	\$ Change in Fund Balance	% Change in Fund Balance
<b>Major Funds</b>						
General Fund	\$ 79,417,000*	\$ 231,019,906	\$ 247,054,677	\$ 63,382,229	\$ (16,034,771)	(20.19%)
General Fund (Measure S)	14,779,999	4,356,000	8,330,000	10,805,999	(3,974,000)	(26.89%)
<b>Total General Fund</b>	<b>\$ 94,196,999</b>	<b>\$ 235,375,906</b>	<b>\$ 255,384,677</b>	<b>\$ 74,188,228</b>	<b>\$ (20,008,771)</b>	<b>(21.24%)</b>
Capital Improvement Fund	20,379,181	4,500,000	5,956,238	18,922,943	(1,456,238)	(7.15%)
Measure S Capital Improvement Fund	18,028,674	20,425,000	20,425,000	18,028,674	-	0.00%
<b>Total Capital Improvement</b>	<b>\$ 38,407,855</b>	<b>\$ 24,925,000</b>	<b>\$ 26,381,238</b>	<b>\$ 36,951,617</b>	<b>\$ (1,456,238)</b>	<b>(3.79%)</b>
Housing Assistance Fund	8,372,899	41,807,760	41,731,499	8,449,160	76,261	0.91%
Sewer Fund	212,650,460	24,630,000	34,485,397	202,795,063	(9,855,397)	(4.63%)
Electric Funds	321,066,236	254,859,043	288,430,624	287,494,655	(33,571,581)	(10.46%)
Water Funds	121,565,065	63,903,257	68,940,542	116,527,780	(5,037,285)	(4.14%)
<b>Major Funds Total</b>	<b>\$ 796,259,513</b>	<b>\$ 645,500,966</b>	<b>\$ 715,353,977</b>	<b>\$ 726,406,502</b>	<b>\$ (69,853,011)</b>	<b>(8.77%)</b>
<b>Non-major Governmental Funds</b>						
Capital Projects Funds	\$ 151,457,523	\$ 15,610,468	\$ 10,515,000	\$ 156,552,991	\$ 5,095,468	3.36%
Debt Service Funds	12,735,098	1,657,000	2,998,150	11,393,948	(1,341,150)	(10.53%)
Special Revenue Funds	100,827,627	67,323,564	79,422,594	88,728,597	(12,099,030)	(12.00%)
<b>Non-major Governmental Funds Total</b>	<b>\$ 265,020,247</b>	<b>\$ 84,591,032</b>	<b>\$ 92,935,744</b>	<b>\$ 256,675,535</b>	<b>\$ (8,344,712)</b>	<b>(3.15%)</b>
<b>Other Funds</b>						
Non-major Enterprise Funds	\$ 33,507,147	\$ 27,825,531	\$ 42,961,955	\$ 18,370,723	\$ (15,136,424)	(45.17%)
Internal Service Funds	64,768,916	104,326,264	121,308,813	47,786,367	(16,982,549)	(26.22%)
<b>Other Funds Total</b>	<b>\$ 98,276,063</b>	<b>\$ 132,151,795</b>	<b>\$ 164,270,768</b>	<b>\$ 66,157,090</b>	<b>\$ (32,118,973)</b>	<b>(32.68%)</b>
<b>TOTAL</b>	<b>\$ 1,159,555,824</b>	<b>\$ 862,243,793</b>	<b>\$ 972,560,489</b>	<b>\$ 1,049,239,128</b>	<b>\$ (110,316,696)</b>	<b>(9.51%)</b>

Notes:

\*Unassigned and Charter Reserve Fund Balance

The table above illustrates the estimated fund balances as of July 1, 2021 (un-audited), the adopted resources and appropriations for FY 2021-22, and the projected ending fund balances at June 30, 2022. Fund balance is a good indicator of a fund's financial health and represents the accumulated annual operating surpluses and/or deficits since the fund's inception. Some of the major changes in the various fund balances are discussed below.

**General Fund (Fund 1010)** – Not inclusive of the Measure S revenues and appropriations, the General Fund Unassigned Fund Balance is projected to decrease by \$16.0 million, or 20.19%, for FY 2021-22. However, accounting for \$536 thousand in additional resources from the assigned Economic Development use of fund balance, \$14.0 million in resources from the American Rescue Plan Act (ARPA), and \$1.5 million in net revenues from the GSA Loan Repayment results in no anticipated surplus or deficit for FY 2021-22.

**Capital Improvement Funds (Funds 4010 & 4011)** – The fund balance is projected to decrease by approximately \$1.5 million, or 2.88%. Some of the major projects that received appropriation for FY 2021-22 include the Artsakh Avenue Project, Rockhaven Rehabilitation Project, Citywide Playground Equipment and the City Hall Building Renovation Project. Given the financial constraints in this fund for the foreseeable future, we will continue to closely monitor and analyze all projects and prioritize them accordingly. Projects will only be approved to the extent that resources become available.

Also in FY 2021-22, \$20.4 million was appropriated as part of the adopted budget in the Measure S Capital Improvement Fund (Fund 4011). Some of the major projects that received appropriation for the new fiscal year include \$6.0 million for New Affordable Housing Land Acquisition, \$4.5 million for Pavement Condition Improvements, \$3.0 million for Affordable Housing Development, \$2.5 million for the Children's Room and Teen Space, \$2.0 million for the Fremont Park Project and \$1.0 million for Park Land Acquisition.



## CITY OF GLENDALE SUMMARY OF CHANGES IN FUND BALANCE

**Sewer Fund (Fund 5250)** – The fund balance is projected to decrease by \$9.9 million, or 4.63%. The decrease is attributable to new appropriations towards capital improvements projects, most notably the Los Angeles/Glendale Water Reclamation Plant, the Hyperion Wastewater System and the Citywide Sewer CCTV Inspection. There are also increases to depreciation, ISD service charge and Building Maintenance Service Charge.

**Electric Utility Funds (Funds 5810-5880)** – The aggregate fund balance for the Electric Utility Funds is projected to decrease by \$33.6 million, or 10.46%. The decrease is mainly attributable to increases in salaries and benefits due to an increase of 2.0% of cost of living adjustment for the IBEW union, as well as increasing the percentage of the annual transfer to General Fund from 9% to 10%. There were also increases in contractual services, carbon allowances, depreciation, as well as an increased contribution to capital improvement projects which include, a 4kV to 12kV Upgrade Program, Transmission and Distribution Inspection Program and the GWP Solar Design Built Program.

**Capital Projects Funds (Funds 4020-4110)** – The aggregate fund balance for the Capital Projects Funds is projected to increase by \$5.1 million, or 3.36%. The increase is mainly attributable to the annual transfer from the Capital Improvement Program Fund (Fund 4010) to the Scholl Canyon Landfill Post-Closure Fund (Fund 4030). The City annually transfers monies to this fund in order to ensure adequate resources are available upon closure of the landfill, although no appropriation is made in this fund, thereby considerably adding to the fund balance. The projected increase in fund balance is also due to a decrease in new appropriations towards projects for FY 2021-22.

**Debt Service Fund (Fund 3031)** – The fund balance is projected to decrease by \$1.3 million, or 10.53%, to account for the annual repayment on the debt related to the construction of the police building in the Police Building Project Fund (Fund 3031).

**Special Revenue Funds (2010-2910)** – The aggregate fund balance for the Special Revenue Funds is projected to decrease by \$12.1 million, or 12.00%. The decrease is mainly attributable to increases in capital outlay purchases, subsidy expenses, contractual services, direct assistance, as well as an increased contribution to capital improvement projects which include, the Broadway Avenue Rehabilitation, Downtown Glendale Traffic Signal Synchronization, Annual Green Street Improvement, Fire Station 23 and Dunsmore Parking Lot Porous Pavement, Citywide Commuter Reduction and Circulation Element of the General Plan.

**Non-major Enterprise Funds (Funds 5300, 5400, & 5800)** – The aggregate fund balance for all Non-major Enterprise Funds is projected to decrease by \$15.1 million, or 45.17%. The decrease is mainly attributable to increases in appropriations toward equipment purchases, disposable costs at Scholl Canyon, and depreciation in the Refuse Disposal Fund (Fund 5300).

**Internal Service Funds (Funds 6010-6600)** – The aggregate fund balance for the Internal Service Funds is projected to decrease by \$17.0 million, or 26.22%. The decrease is mainly attributable to the increases in capital outlay purchases, depreciation, cost allocation service charge, medical premiums and claims, repairs to equipment, and ISD service charge. There has been a reduction in the internal service rate for Fleet, resulting in less projected revenue coming into this fund to be used towards appropriated vehicle and equipment purchases.

The schedule on the following pages provides a detailed breakdown by fund of the various changes in fund balance.

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2022**

Fund Type - Fund Name	Estimated Fund Balance 7/1/2021 (Unaudited)	Revenues		
	Total	Revenues	Transfers In	Total Resources
1010 - General Fund **	\$ 79,417,000	\$ 210,319,925	\$ 20,699,981	\$ 231,019,906
1010 - General Fund (Measure S)	14,779,999	4,356,000	-	4,356,000
<b>Total General Fund</b>	<b>\$ 94,196,999</b>	<b>\$ 214,675,925</b>	<b>\$ 20,699,981</b>	<b>\$ 235,375,906</b>
<b>Special Revenue Funds</b>				
2010 - CDBG Fund	\$ (1,203,741)	\$ 1,894,069	\$ -	\$ 1,894,069
2020 - Housing Assistance Fund	8,372,899	41,807,760	-	41,807,760
2030 - Home Grant Fund	1,683,718	1,527,627	-	1,527,627
2040 - Continuum of Care Grant Fund	(300,523)	-	-	-
2050 - Emergency Solutions Grant Fund	(348,024)	170,350	-	170,350
2060 - Workforce Innovation and Opportunity Act Fund	1,795,745	6,772,517	-	6,772,517
2090 - Affordable Housing Trust Fund	2,676,243	96,380	-	96,380
2100 - Urban Art Fund	8,788,869	779,000	-	779,000
2110 - Glendale Youth Alliance Fund	(213,793)	2,885,500	-	2,885,500
2120 - BEGIN Affordable Homeownership Fund	48,278	10,000	-	10,000
2130 - Low&Mod Income Housing Asset Fund	8,239,532	1,389,000	-	1,389,000
2160 - Grant Fund	892,351	452,840	-	452,840
2190 - Hazardous Disposal Fund	4,296,812	1,858,455	-	1,858,455
2210 - Parking Fund	9,117,576	6,029,000	-	6,029,000
2220 - Measure M Local Return Fund	8,786,072	3,002,539	-	3,002,539
2230 - Measure M Subregional Fund	(219,474)	832,051	-	832,051
2240 - Measure H Fund	(61,327)	100,000	-	100,000
2250 - 2011 TABs Housing Fund	1,409,783	-	-	-
2260 - Measure W Fund	1,270,743	1,200,000	-	1,200,000
2510 - Air Quality Improvement Fund	844,315	263,000	-	263,000
2520 - Public Works Special Grants Fund	(36,052)	-	-	-
2530 - San Fernando Landscape District Fund	288,475	73,000	-	73,000
2540 - Measure R Local Return Fund	9,280,323	2,691,593	-	2,691,593
2550 - Measure R Regional Return Fund	(1,131,681)	4,150,000	-	4,150,000
2560 - Transit Prop A Local Return Fund	16,271,557	4,269,554	-	4,269,554
2570 - Transit Prop C Local Return Fund	11,415,005	3,550,457	-	3,550,457
2580 - Transit Utility Fund	-	13,416,552	-	13,416,552
2600 - Asset Forfeiture Fund	3,083,898	-	-	-
2610 - Police Special Grants Fund	11,064	955,000	-	955,000
2620 - Supplemental Law Enforcement Fund	969,608	400,000	-	400,000
2650 - Fire Grant Fund	(73,169)	-	-	-
2660 - Fire Mutual Aid Fund	1,097,138	773,819	-	773,819
2700 - Nutritional Meals Grant Fund	-	463,966	-	463,966
2750 - Library Fund	1,422,142	203,295	-	203,295
2800 - Cable Access Fund	3,631,326	538,000	-	538,000
2910 - Electric Public Benefit Fund	7,094,839	6,576,000	-	6,576,000
<b>Total Special Revenue Funds</b>	<b>\$ 109,200,525</b>	<b>\$ 109,131,324</b>	<b>\$ -</b>	<b>\$ 109,131,324</b>
<b>Debt Service Funds</b>				
3031 - Police Building 2019 Lease Rev Ref Fund	\$ 12,735,098	\$ 1,657,000	\$ -	\$ 1,657,000
<b>Total Debt Service Funds</b>	<b>\$ 12,735,098</b>	<b>\$ 1,657,000</b>	<b>\$ -</b>	<b>\$ 1,657,000</b>

Notes:

\* Net use of fund balance does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$1,466,806 from the GSA Loan Repayment, and \$14,032,305 in funding from ARPA, which, if included, totals to a net zero use of Fund Balance.

\*\* Unassigned and Charter Reserve Fund Balance

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2022**

Appropriations						Projected Fund Balance 6/30/2022	
Salaries & Benefits	Maintenance & Operation	Capital Outlay	Capital Projects	Transfers	Total Appropriations	Surplus/(Use of Fund Balance)	Total
\$ 195,401,965	\$ 49,950,253	\$ 117,882	\$ -	\$ 1,584,577	\$ 247,054,677	\$ (16,034,771)*	\$ 63,382,229
1,666,198	6,663,802	-	-	-	8,330,000	(3,974,000)	10,805,999
<b>\$ 197,068,163</b>	<b>\$ 56,614,055</b>	<b>\$ 117,882</b>	<b>\$ -</b>	<b>\$ 1,584,577</b>	<b>\$ 255,384,677</b>	<b>\$ (20,008,771)</b>	<b>\$ 74,188,228</b>
\$ 328,198	\$ 1,165,871	\$ -	\$ 400,000	\$ -	\$ 1,894,069	\$ -	\$ (1,203,741)
2,568,925	39,162,574	-	-	-	41,731,499	76,261	8,449,160
139,145	1,388,482	-	-	-	1,527,627	-	1,683,718
-	-	-	-	-	-	-	(300,523)
11,876	158,474	-	-	-	170,350	-	(348,024)
3,033,222	3,739,295	-	-	-	6,772,517	-	1,795,745
86,144	34,091	-	-	-	120,235	(23,855)	2,652,388
1,404	1,660,568	-	-	-	1,661,972	(882,972)	7,905,897
2,527,352	358,148	-	-	-	2,885,500	-	(213,793)
-	10,000	-	-	-	10,000	-	48,278
381,531	3,533,905	-	-	-	3,915,436	(2,526,436)	5,713,096
214,261	238,579	-	-	-	452,840	-	892,351
1,446,826	513,028	-	-	-	1,959,854	(101,399)	4,195,413
3,762,380	8,071,767	-	-	-	11,834,147	(5,805,147)	3,312,429
-	1,234,723	-	-	-	1,234,723	1,767,816	10,553,888
-	-	832,051	-	-	832,051	-	(219,474)
32,363	67,637	-	-	-	100,000	-	(61,327)
-	-	-	-	-	-	-	1,409,783
88,605	469,482	-	1,103,400	-	1,661,487	(461,487)	809,256
190,000	161,188	-	-	-	351,188	(88,188)	756,127
-	-	-	-	-	-	-	(36,052)
-	95,500	-	-	-	95,500	(22,500)	265,975
-	1,938,255	2,367,949	-	-	4,306,204	(1,614,611)	7,665,712
-	-	-	2,483,334	-	2,483,334	1,666,666	534,985
27,906	5,720,469	-	-	-	5,748,375	(1,478,821)	14,792,736
34,993	3,781,823	-	-	-	3,816,816	(266,359)	11,148,646
835,867	12,580,685	-	-	-	13,416,552	-	-
215,046	325,916	65,000	-	-	605,962	(605,962)	2,477,936
614,710	340,290	-	-	-	955,000	-	11,064
389,649	10,351	-	-	-	400,000	-	969,608
-	-	-	-	-	-	-	(73,169)
729,357	44,462	-	-	-	773,819	-	1,097,138
182,868	281,098	-	-	-	463,966	-	-
82,175	123,734	-	-	-	205,909	(2,614)	1,419,528
-	-	-	-	-	-	538,000	4,169,326
621,200	8,145,961	-	-	-	8,767,161	(2,191,161)	4,903,678
<b>\$ 18,546,003</b>	<b>\$ 95,356,356</b>	<b>\$ 3,265,000</b>	<b>\$ 3,986,734</b>	<b>\$ -</b>	<b>\$ 121,154,093</b>	<b>\$ (12,022,769)</b>	<b>\$ 97,177,756</b>
\$ -	\$ 2,998,150	\$ -	\$ -	\$ -	\$ 2,998,150	\$ (1,341,150)	\$ 11,393,948
<b>\$ -</b>	<b>\$ 2,998,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,998,150</b>	<b>\$ (1,341,150)</b>	<b>\$ 11,393,948</b>

Notes:

\* Net use of fund balance does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$1,466,806 from the GSA Loan Repayment, and \$14,032,305 in funding from ARPA, which, if included, totals to a net zero use of Fund Balance.

\*\* Unassigned and Charter Reserve Fund Balance

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2022**

Fund Type - Fund Name	Estimated Fund Balance 7/1/2021 (Unaudited)	Revenues		
	Total	Revenues	Transfers In	Total Resources
<b>Capital Projects Funds</b>				
4010 - Capital Improvement Fund	\$ 20,379,181	\$ 4,500,000	\$ -	\$ 4,500,000
4011 - Measure S Capital Improvement Fund	18,028,674	20,425,000	-	20,425,000
4020 - State Gas Tax Fund	14,109,878	9,344,230	-	9,344,230
4030 - Landfill Postclosure Fund	48,119,851	3,906,238	-	3,906,238
4050 - Parks Mitigation Fee Fund	28,494,525	1,793,000	-	1,793,000
4070 - Library Mitigation Fee Fund	1,815,578	187,000	-	187,000
4080 - Parks Quimby Fee Fund	586,121	-	-	-
4090 - CIP Reimbursement Fund	(2,099,599)	-	-	-
4100 - San Fernando Corridor Tax Share Fund	58,382,762	-	-	-
4110 - Housing Development Impact Fee Fund	-	80,000	-	80,000
4120 - 2011 TABs Fund	2,048,445	-	-	-
4130 - Measure A Fund	(37)	300,000	-	300,000
<b>Total Capital Projects Funds</b>	<b>\$ 189,865,378</b>	<b>\$ 40,535,468</b>	<b>\$ -</b>	<b>\$ 40,535,468</b>
<b>Enterprise Funds</b>				
5250 - Sewer Fund	\$ 212,650,460	\$ 24,630,000	\$ -	\$ 24,630,000
5300 - Refuse Disposal Fund	26,829,770	22,562,927	-	22,562,927
5400 - Fiber Optic Fund	117,129	231,000	-	231,000
5800 - Fire Communication Fund	6,560,248	5,031,604	-	5,031,604
5810 - Electric Surplus Fund	321,066,236	-	-	-
5820 - Electric Works Revenue Fund	-	227,641,356	-	227,641,356
5830 - Electric Depreciation Fund	-	25,167,687	-	25,167,687
5840 - Electric SCAQMD Sales Fund	-	-	-	-
5850 - Electric Customer Capital Fund	-	2,000,000	-	2,000,000
5860 - Energy Cost Adjustment Charge Fund	-	-	-	-
5870 - Regulatory Adjust Charge Fund	-	-	-	-
5880 - Electric Customer Repair Fund	-	50,000	-	50,000
5910 - Water Surplus Fund	121,565,065	-	-	-
5920 - Water Works Revenue Fund	-	55,177,172	-	55,177,172
5930 - Water Depreciation Fund	-	7,401,085	-	7,401,085
5950 - Water Customer Capital Fund	-	1,275,000	-	1,275,000
5980 - Water Customer Repair Fund	-	50,000	-	50,000
<b>Total Enterprise Funds</b>	<b>\$ 688,788,907</b>	<b>\$ 371,217,831</b>	<b>\$ -</b>	<b>\$ 371,217,831</b>
<b>Internal Service Funds</b>				
6010 - Fleet Management Fund	\$ 20,375,140	\$ 10,478,925	\$ -	\$ 10,478,925
6020 - Joint Helicopter Operation Fund	6,411,597	1,782,721	-	1,782,721
6030 - ISD Infrastructure Fund	4,771,874	10,184,191	-	10,184,191
6040 - ISD Applications Fund	13,241,353	6,537,151	-	6,537,151
6070 - Building Maintenance Fund	1,497,351	8,523,356	-	8,523,356
6100 - Unemployment Insurance Fund	(157,266)	355,886	-	355,886
6120 - Liability Insurance Fund	6,500,966	9,699,852	-	9,699,852
6140 - Compensation Insurance Fund	(5,843,266)	17,886,852	-	17,886,852
6150 - Dental Insurance Fund	612,339	1,273,736	-	1,273,736
6160 - Medical Insurance Fund	2,273,071	25,313,967	-	25,313,967
6170 - Vision Insurance Fund	318,193	219,301	-	219,301
6400 - Compensated Absences Fund	838,434	5,252,064	-	5,252,064
6410 - RHSP Benefits Fund	4,827,761	1,024,293	-	1,024,293
6420 - Post Employment Benefits Fund	67,687	816,892	-	816,892
6600 - ISD Wireless Fund	9,033,682	4,977,077	-	4,977,077
<b>Total Internal Service Funds</b>	<b>\$ 64,768,916</b>	<b>\$ 104,326,264</b>	<b>\$ -</b>	<b>\$ 104,326,264</b>
<b>GRAND TOTAL</b>	<b>\$ 1,159,555,824</b>	<b>\$ 841,543,812</b>	<b>\$ 20,699,981</b>	<b>\$ 862,243,793</b>

Notes:

\* Net use of fund balance does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$1,466,806 from the GSA Loan Repayment, and \$14,032,305 in funding from ARPA, which, if included, totals to a net zero use of Fund Balance.

**CITY OF GLENDALE  
COMBINED FUND STATEMENT  
FOR THE YEAR ENDING JUNE 30, 2022**

Appropriations						Projected Fund Balance 6/30/2022	
Salaries & Benefits	Maintenance & Operation	Capital Outlay	Capital Projects	Transfers	Total Appropriations	Surplus/(Use of Fund Balance)	Total
\$ 124,515	\$ 925,485	\$ -	\$ 1,000,000	\$ 3,906,238	\$ 5,956,238	\$ (1,456,238)	\$ 18,922,943
-	3,550,000	-	16,875,000	-	20,425,000	-	18,028,674
-	1,175,000	-	8,040,000	-	9,215,000	129,230	14,239,108
-	-	-	-	-	-	3,906,238	52,026,089
-	-	-	-	-	-	1,793,000	30,287,525
-	800,000	-	-	-	800,000	(613,000)	1,202,578
-	-	-	-	-	-	-	586,121
-	-	-	-	-	-	-	(2,099,599)
-	-	-	200,000	-	200,000	(200,000)	58,182,762
-	-	-	-	-	-	80,000	80,000
-	-	-	-	-	-	-	2,048,445
-	-	-	300,000	-	300,000	-	(37)
<b>\$ 124,515</b>	<b>\$ 6,450,485</b>	<b>\$ -</b>	<b>\$ 26,415,000</b>	<b>\$ 3,906,238</b>	<b>\$ 36,896,238</b>	<b>\$ 3,639,230</b>	<b>\$ 193,504,608</b>
\$ 3,826,717	\$ 18,693,680	\$ 105,000	\$ 11,860,000	\$ -	\$ 34,485,397	\$ (9,855,397)	\$ 202,795,063
9,078,638	21,600,405	5,200,000	-	1,150,000	37,029,043	(14,466,116)	12,363,654
68,378	101,119	-	-	-	169,497	61,503	178,632
3,814,676	1,798,739	150,000	-	-	5,763,415	(731,811)	5,828,437
-	-	-	-	-	-	-	321,066,236
37,004,870	217,901,093	-	-	19,549,981	274,455,944	(46,814,588)	(46,814,588)
-	2,269,700	1,045,580	8,609,400	-	11,924,680	13,243,007	13,243,007
-	-	-	-	-	-	-	-
-	-	-	2,000,000	-	2,000,000	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	50,000	-	-	-	50,000	-	-
-	-	-	-	-	-	-	121,565,065
10,759,255	45,268,167	-	-	-	56,027,422	(850,250)	(850,250)
-	4,000,500	797,020	6,790,600	-	11,588,120	(4,187,035)	(4,187,035)
-	1,275,000	-	-	-	1,275,000	-	-
-	50,000	-	-	-	50,000	-	-
<b>\$ 64,552,534</b>	<b>\$ 313,008,403</b>	<b>\$ 7,297,600</b>	<b>\$ 29,260,000</b>	<b>\$ 20,699,981</b>	<b>\$ 434,818,518</b>	<b>\$ (63,600,687)</b>	<b>\$ 625,188,220</b>
\$ 5,692,465	\$ 10,468,466	\$ 3,628,500	\$ -	\$ -	\$ 19,789,431	\$ (9,310,506)	\$ 11,064,634
273,110	1,465,610	150,000	-	-	1,888,720	(105,999)	6,305,598
4,019,931	6,354,572	1,977,480	-	-	12,351,983	(2,167,792)	2,604,082
2,758,921	6,230,968	-	-	-	8,989,889	(2,452,738)	10,788,615
3,652,695	7,284,501	-	-	-	10,937,196	(2,413,840)	(916,489)
-	360,541	-	-	-	360,541	(4,655)	(161,921)
439,434	8,671,935	-	-	-	9,111,369	588,483	7,089,449
2,647,657	14,581,634	-	-	-	17,229,291	657,561	(5,185,705)
-	1,249,529	-	-	-	1,249,529	24,207	636,546
-	25,283,520	-	-	-	25,283,520	30,447	2,303,518
-	215,040	-	-	-	215,040	4,261	322,454
17,296	4,768,344	-	-	-	4,785,640	466,424	1,304,858
-	1,021,028	-	-	-	1,021,028	3,265	4,831,026
-	757,270	-	-	-	757,270	59,622	127,309
1,232,186	5,009,088	1,097,092	-	-	7,338,366	(2,361,289)	6,672,393
<b>\$ 20,733,695</b>	<b>\$ 93,722,046</b>	<b>\$ 6,853,072</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,308,813</b>	<b>\$ (16,982,549)</b>	<b>\$ 47,786,367</b>
<b>\$ 301,024,910</b>	<b>\$ 568,149,495</b>	<b>\$ 17,533,554</b>	<b>\$ 59,661,734</b>	<b>\$ 26,190,796</b>	<b>\$ 972,560,489</b>	<b>\$ (110,316,696)</b>	<b>\$ 1,049,239,128</b>

Notes:

\* Net use of fund balance does not account for \$535,660 in additional resources from the assigned Economic Development use of fund balance, \$1,466,806 from the GSA Loan Repayment, and \$14,032,305 in funding from ARPA, which, if included, totals to a net zero use of Fund Balance.

**CITY OF GLENDALE  
PERSONNEL SUMMARY  
AUTHORIZED SALARIED POSITIONS BY FUND TYPE  
(EXCLUDES HOURLY EMPLOYEES)**

	<u>Actual 2019-20</u>	<u>Adopted 2020-21</u>	<u>Revised 2020-21</u>	<u>Adopted 2021-22</u>
<b><u>General Fund (1010)</u></b>				
Administrative Services - Finance	36.35	37.35	37.35	41.35*
City Attorney	17.00	17.00	17.00	17.00
City Clerk	6.00	6.00	7.00	7.00
City Treasurer	5.00	5.00	5.00	5.00
Community Development	98.30	95.30	95.30	95.30
Community Services & Parks	76.21	76.21	76.29	76.30
Fire	180.32	179.32	178.72	178.72
Human Resources	16.95	16.95	16.95	16.95
Innovation, Performance & Audit	6.00	6.00	6.00	- *
Library, Arts & Culture	46.00	47.00	47.00	47.00
Management Services	23.00	22.00	20.00	23.00*
Police	333.00	335.00	336.00	336.00
Public Works	64.85	63.35	63.35	63.35
<b>Total General Fund</b>	<b><u>908.98</u></b>	<b><u>906.48</u></b>	<b><u>905.96</u></b>	<b><u>906.97</u></b>
<b><u>Special Revenue Funds</u></b>				
Community Development Block Grant Fund (2010)	1.90	1.90	1.90	1.90
Housing Assistance Fund (2020)	21.60	21.60	21.60	20.60
Home Grant Fund (2030)	0.40	0.40	0.80	0.80
Continuum of Care Grant Fund (2040)	1.68	2.05	2.45	1.55
Emergency Solutions Grant Fund (2050)	-	-	0.03	0.06
Workforce Innovation and Opportunity Act Fund (2060)	12.30	14.30	14.30	14.30
Affordable Housing Trust Fund (2090)	1.00	1.00	0.80	0.80
Glendale Youth Alliance Fund (2110)	4.09	4.09	4.09	4.09
Low & Moderate Income Housing Asset Fund (2130)	1.95	1.95	1.75	1.75
Miscellaneous Grant Fund (2160)	0.88	1.31	0.80	1.89
Hazardous Disposal Fund (2190)	7.58	7.58	7.58	7.58
Parking Fund (2210)	27.55	27.80	27.80	27.80
Measure H Fund (2240)	0.14	0.34	0.34	0.11
Measure W Fund (2260)	0.35	0.35	0.35	0.35
Transit Utility Fund (2580)	4.00	4.00	4.00	4.00
Asset Forfeiture Fund (2600)	1.00	1.00	1.00	1.00
Police Special Grants Fund (2610)	1.50	1.50	1.50	1.50
Supplemental Law Enforcement Fund (2620)	2.00	2.00	2.00	2.00
Nutritional Meals Grant Fund (2700)	1.00	1.00	1.00	1.00
Electric Public Benefit Fund (2910)	5.00	4.65	5.00	4.65
GRA Fund (8110)	1.20	1.20	1.20	1.20
<b>Total Special Revenue Funds</b>	<b><u>97.12</u></b>	<b><u>100.02</u></b>	<b><u>100.29</u></b>	<b><u>98.93</u></b>

**CITY OF GLENDALE  
PERSONNEL SUMMARY  
AUTHORIZED SALARIED POSITIONS BY FUND TYPE  
(EXCLUDES HOURLY EMPLOYEES)**

	<u>Actual 2019-20</u>	<u>Adopted 2020-21</u>	<u>Revised 2020-21</u>	<u>Adopted 2021-22</u>
<b><u>Capital Improvement Funds</u></b>				
Capital Improvement Fund (Fund 4010)	4.00	4.00	4.00	4.00
<b>Total Capital Improvement Funds</b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>	<b><u>4.00</u></b>
<b><u>Enterprise Funds</u></b>				
Sewer Fund (5250)	27.10	28.05	28.05	28.05
Refuse Disposal Fund (5300)	83.45	82.40	82.40	82.40
Fiber Optic Fund (5400)	1.25	1.30	1.25	1.30
Fire Communication Fund (5800)	24.10	24.10	24.70	23.70
Electric Works Revenue Fund (5820)	236.52	236.23	235.71	235.46
Water Works Revenue Fund (5920)	76.23	76.42	76.64	76.19
<b>Total Enterprise Funds</b>	<b><u>448.65</u></b>	<b><u>448.50</u></b>	<b><u>448.75</u></b>	<b><u>447.10</u></b>
<b><u>Internal Service Funds</u></b>				
Fleet Management Fund (6010)	43.25	42.75	42.75	42.75
Joint Air Support Fund (6020)	1.00	1.00	1.00	1.00
ISD Infrastructure Fund (6030)	19.98	21.32	21.32	22.32
ISD Applications Fund (6040)	13.99	13.33	13.33	14.33
Building Maintenance Fund (6070)	31.00	31.25	31.25	31.25
Liability Insurance Fund (6120)	3.00	3.00	3.00	3.00
Compensation Insurance Fund (6140)	6.00	6.00	6.00	6.00
ISD Wireless Fund (6600)	7.03	6.35	6.35	6.35
<b>Total Internal Service Funds</b>	<b><u>125.25</u></b>	<b><u>125.00</u></b>	<b><u>125.00</u></b>	<b><u>127.00</u></b>
<b>GRAND TOTAL</b>	<b><u>1,584.00</u></b>	<b><u>1,584.00</u></b>	<b><u>1,584.00</u></b>	<b><u>1,584.00</u></b>

Notes:

\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.

**CITY OF GLENDALE  
PERSONNEL CHANGES**

The adopted FY 2020-21 authorized, full-time position count was 1,584. As a part of the FY 2021-22 budget adoption, three (3) full-time vacant positions were redirected to departments with an urgent need, maintaining the adopted full-time salaried position count of 1,584 positions for FY 2021-22.

**SUMMARY OF POSITION CHANGES**

<b>Adopted Position Count FY 2020-21:</b>	1,584.00
<b>Changes Approved for FY 2021-22</b>	
<b>Decrease</b>	
Community Development	(1.00)
Fire	(1.00)
Glendale Water & Power	(1.00)
<b>Increase</b>	
Information Services	2.00
Management Services	1.00
<b>Adopted Position Count FY 2021-22:</b>	<u>1,584.00</u>



ADOPTED BUDGET FY 2021 - 2022

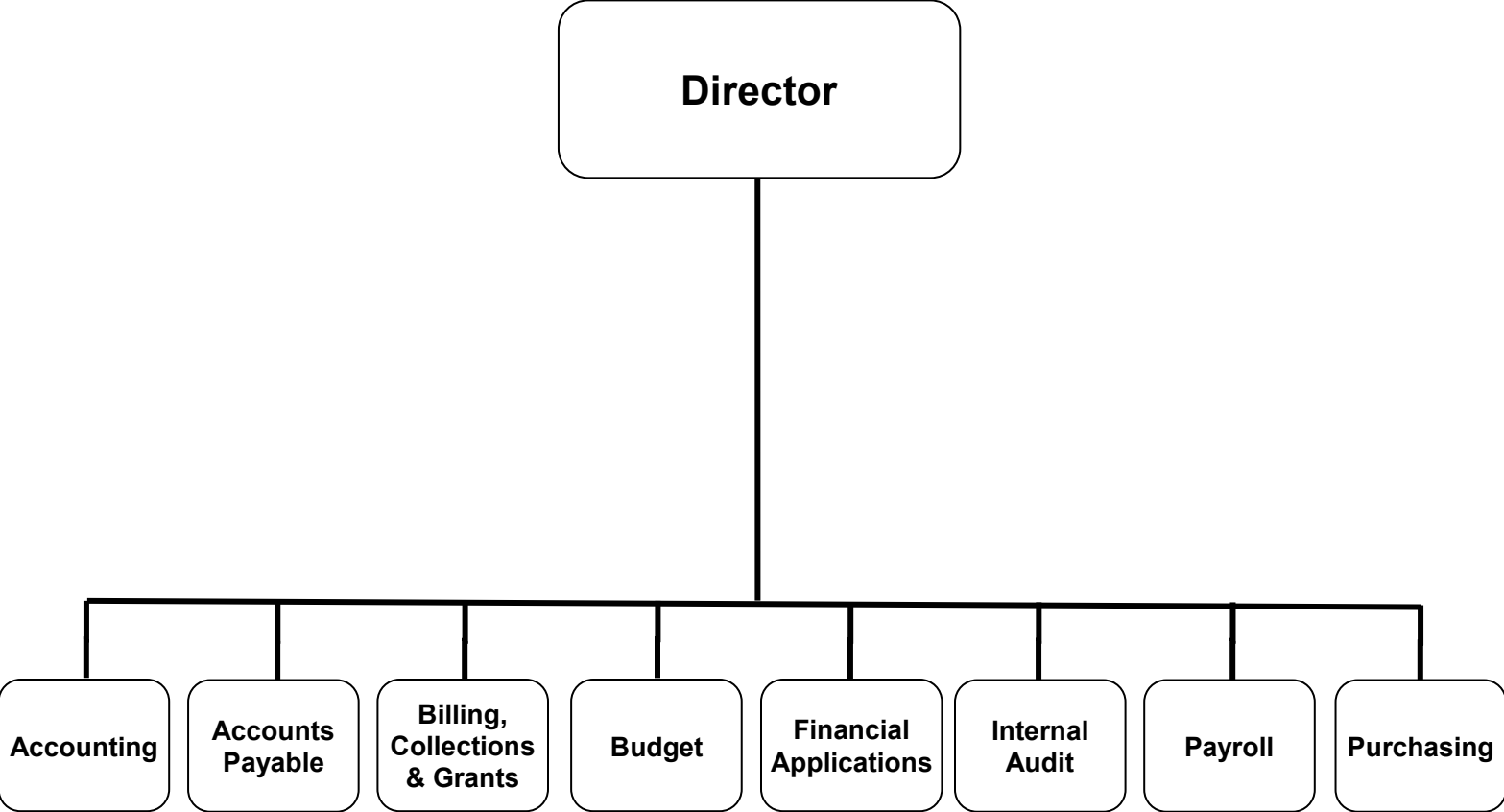


ADMINISTRATIVE SERVICES  
FINANCE

# ADOPTED BUDGET FY 2021 - 2022



# ADMINISTRATIVE SERVICES - FINANCE



# CITY OF GLENDALE

## ADMINISTRATIVE SERVICES - FINANCE

### **MISSION STATEMENT**

With excellence, integrity, and dedication, the Administrative Services – Finance Department is committed to providing timely, accurate, clear and concise information to the City Council, City Manager, City departments and the citizens of Glendale. As financial stewards of the City, the Administrative Services – Finance Department is dedicated to managing the City's resources in a fiscally conservative manner while maintaining an exemplary level of customer service.

### **DEPARTMENT DESCRIPTION**

The Administrative Services – Finance Department provides a key role in every financial transaction of the City. Responsibilities include budget and revenue, purchasing, payroll, accounting, billing and collections, grant management, financial applications, internal audit, and accounts payable. The Department is considered a central support department providing fiscal oversight and control to other City Departments and related agencies.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Fiscal Responsibility***

The Administrative Services – Finance Department is committed to conducting the City's financial affairs in a prudent and responsible manner to ensure adequate resources are available to meet current obligations and long term financial stability. To support this goal, the Administrative Services – Finance Department performs many tasks which include: a) coordination of the annual budget process that is properly noticed, accurate and complete; b) preparation of five-year forecasts for key funds, including the General Fund; c) establishment of policies and procedures that ensure resources are utilized according to the approved budget; d) maintenance of the City's ERP system to ensure financial transactions are timely, accurately, and completely recorded; and e) assurance that all increases to the budget are reviewed and approved by the City Council.

#### ***Exceptional Customer Service***

The Administrative Services – Finance Department is committed to providing exceptional customer service centered on the principles of speed, quality, and customer satisfaction through the delivery of flawless and seamless services to every customer served. As a central service department, the Administrative Services – Finance Department is committed to providing the highest level of service to its primary customers, fellow employees of other City Departments. This includes assisting on Council Agenda items that display a fiscal impact, resolving budget and accounting issues, providing support of the City's ERP system and all financial modules, processing payroll accurately, and assisting with the procurement of goods and services. In addition to its commitment to other City Departments, the Administrative Services – Finance Department also strives to provide an equally high level of customer service to the City residents. This includes responding to resident inquiries, resolving any issues or concerns, and taking action on public records requests in a timely and efficient manner.

#### ***Informed & Engaged Community***

The Administrative Services – Finance Department continually works to ensure that Generally Accepted Accounting Standards (GAAS) are maintained and upheld by ensuring accounting procedures are revised as necessary. Budget and other financial presentations to City Council, along with related agenda reports, provide information in a concise, accurate, and clear manner. This assists the City Council and the community understand financial information fully. Further, the annual Adopted Budget Document and the Consolidated Annual Financial Report are posted on the City's website to provide additional opportunities for the community to be more informed of the City's financial status.

**City of Glendale**  
**Summary of Appropriations**  
**Administrative Services - Finance Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Administration (1010-0010)	\$ 610,541	\$ 604,395	\$ 601,174	\$ 625,548
Projects (1010-0020)	1,367	-	-	-
Revenue (1010-3500)*	711,324	-	-	-
Applications (1010-3501)	642,559	773,886	768,884	675,947
Internal Audit (1010-3502)**	-	-	-	820,995
Purchasing (1010-3503)	634,369	801,940	800,534	818,646
Accounts Payable (1010-3504)	447,928	489,016	488,587	613,693
Budget (1010-3505)*	725,668	1,117,426	1,013,922	1,115,980
Accounting (1010-3506)	1,347,870	1,386,437	1,378,925	1,379,462
Payroll (1010-3507)	573,995	605,016	602,205	645,440
Billing, Collections and Grants (1010-3508)*	-	691,425	583,310	634,728
<b>Total General Fund</b>	<b>\$ 5,695,622</b>	<b>\$ 6,469,541</b>	<b>\$ 6,237,541</b>	<b>\$ 7,330,439</b>
<b>Department Grand Total</b>	<b>\$ 5,695,622</b>	<b>\$ 6,469,541</b>	<b>\$ 6,237,541</b>	<b>\$ 7,330,439</b>

Notes:

\* In FY 2020-21, the Revenue Cost Center (3500) was split between the Budget (3505) and the Billing, Collections and Grants (3508) Cost Centers.

\*\* In FY 2021-22, the Internal Audit section was moved to the Administrative Services - Finance Department.

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Administration**  
**(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 203,011	\$ 202,358	\$ 202,358	\$ 217,404
Various Benefits	56,643	52,130	52,130	50,623
42700 PERS retirement	89,103	73,204	73,204	83,417
42701 PERS cost sharing	(8,048)	(8,023)	(8,023)	(8,625)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 340,708</b>	<b>\$ 319,669</b>	<b>\$ 319,669</b>	<b>\$ 342,819</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 17,879	\$ 21,250	\$ 21,250	\$ 21,250
44120 Repairs to office equipment	224	200	200	200
44550 Travel	110	2,075	640	640
44650 Training	2,116	2,500	714	714
44800 Membership and dues	1,255	1,000	1,000	1,000
45050 Periodicals and newspapers	-	100	100	100
45100 Books	70	200	200	200
45150 Furniture and equipment	7,597	-	-	-
45250 Office supplies	4,317	7,000	7,000	7,000
45350 General supplies	308	1,000	1,000	1,000
45400 Reports and publications	-	1,000	1,000	1,000
45681 Business meetings	2,528	2,000	2,000	2,000
45682 Miscellaneous	1,625	1,000	1,000	1,000
46006 Rent	208,248	211,661	211,661	211,661
46009 ISD service charge	13,572	23,682	23,682	24,159
46010 Building maint service charge	1,336	-	-	-
46011 Liability Insurance	8,647	10,058	10,058	10,805
<b>Maintenance &amp; Operation Total</b>	<b>\$ 269,832</b>	<b>\$ 284,726</b>	<b>\$ 281,505</b>	<b>\$ 282,729</b>
<b>Total</b>	<b>\$ 610,541</b>	<b>\$ 604,395</b>	<b>\$ 601,174</b>	<b>\$ 625,548</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Projects**  
**(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 1,367	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Revenue**  
**(1010-3500)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 379,100	\$ -	\$ -	\$ -
41200 Overtime	59	-	-	-
Various Benefits	83,809	-	-	-
42700 PERS retirement	125,395	-	-	-
42701 PERS cost sharing	(15,008)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 573,356</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 90,963	\$ -	\$ -	\$ -
44650 Training	120	-	-	-
44800 Membership and dues	75	-	-	-
46009 ISD service charge	30,724	-	-	-
46011 Liability Insurance	16,086	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 137,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 711,324</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Notes:

\* In FY 2020-21, the Revenue Cost Center (3500) was split between the Budget (3505) and the Billing, Collections and Grants (3508) Cost Centers.



**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Applications**  
**(1010-3501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 419,524	\$ 491,187	\$ 491,187	\$ 438,798
Various Benefits	69,275	74,513	74,513	47,209
42700 PERS retirement	138,828	177,534	177,534	164,137
42701 PERS cost sharing	(16,636)	(19,457)	(19,457)	(16,971)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 610,992</b>	<b>\$ 723,777</b>	<b>\$ 723,777</b>	<b>\$ 633,173</b>
<b>Maintenance &amp; Operation</b>				
44550 Travel	\$ 1,892	\$ 6,200	\$ 1,912	\$ 1,912
44650 Training	-	1,000	286	286
46009 ISD service charge	11,871	18,554	18,554	19,312
46011 Liability Insurance	17,804	24,355	24,355	21,264
<b>Maintenance &amp; Operation Total</b>	<b>\$ 31,567</b>	<b>\$ 50,109</b>	<b>\$ 45,107</b>	<b>\$ 42,774</b>
<b>Total</b>	<b>\$ 642,559</b>	<b>\$ 773,886</b>	<b>\$ 768,884</b>	<b>\$ 675,947</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Internal Audit**  
**(1010-3502)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ -	\$ -	473,501
Various Benefits	-	-	-	79,590
42700 PERS retirement	-	-	-	181,109
42701 PERS cost sharing	-	-	-	(18,726)
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>715,474</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	35,000
44200 Advertising	-	-	-	200
44650 Training	-	-	-	11,000
44800 Membership and dues	-	-	-	2,500
45100 Books	-	-	-	50
45150 Furniture and equipment	-	-	-	1,500
45250 Office supplies	-	-	-	500
45350 General supplies	-	-	-	500
45400 Reports and publications	-	-	-	500
45450 Printing and graphics	-	-	-	1,500
45681 Business meetings	-	-	-	250
45682 Miscellaneous	-	-	-	500
46009 ISD service charge	-	-	-	27,986
46011 Liability Insurance	-	-	-	23,535
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>105,521</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>820,995</b>

Notes:

\* In FY 2021-22, the Internal Audit section was moved to the Administrative Services - Finance Department.

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Purchasing**  
**(1010-3503)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 371,481	\$ 489,152	\$ 489,152	\$ 503,866
41200 Overtime	3,414	3,000	3,000	3,000
Various Benefits	51,672	69,286	69,286	60,470
42700 PERS retirement	132,881	176,775	176,775	185,892
42701 PERS cost sharing	(14,682)	(19,373)	(19,373)	(19,220)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 544,766</b>	<b>\$ 718,840</b>	<b>\$ 718,840</b>	<b>\$ 734,008</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 38,956	\$ 18,500	\$ 18,500	\$ 18,500
44450 Postage	-	1,000	1,000	1,000
44550 Travel	-	1,000	308	308
44650 Training	-	1,000	286	286
44800 Membership and dues	320	900	900	900
45150 Furniture and equipment	398	-	-	-
45250 Office supplies	112	1,200	1,200	1,200
45350 General supplies	7,481	-	-	-
45681 Business meetings	-	1,000	1,000	1,000
45682 Miscellaneous	15	1,000	1,000	1,000
46009 ISD service charge	26,524	33,100	33,100	36,159
46011 Liability Insurance	15,796	24,400	24,400	24,285
<b>Maintenance &amp; Operation Total</b>	<b>\$ 89,603</b>	<b>\$ 83,100</b>	<b>\$ 81,694</b>	<b>\$ 84,638</b>
<b>Total</b>	<b>\$ 634,369</b>	<b>\$ 801,940</b>	<b>\$ 800,534</b>	<b>\$ 818,646</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Accounts Payable**  
**(1010-3504)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 208,764	\$ 271,956	\$ 271,956	\$ 370,527
41200 Overtime	3,160	-	-	-
41300 Hourly wages	45,515	11,610	11,610	11,610
Various Benefits	54,332	62,232	62,232	53,572
42700 PERS retirement	97,072	98,277	98,277	131,736
42701 PERS cost sharing	(10,128)	(10,771)	(10,771)	(13,620)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 398,715</b>	<b>\$ 433,304</b>	<b>\$ 433,304</b>	<b>\$ 553,825</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 13,073	\$ -	\$ -	\$ -
44450 Postage	6,962	7,500	7,500	7,500
44650 Training	-	600	171	171
44800 Membership and dues	-	695	695	695
45250 Office supplies	-	8,000	8,000	8,000
45350 General supplies	970	1,000	1,000	1,000
45681 Business meetings	-	200	200	200
45682 Miscellaneous	-	500	500	500
46009 ISD service charge	17,290	23,212	23,212	24,753
46011 Liability Insurance	10,918	14,005	14,005	17,049
<b>Maintenance &amp; Operation Total</b>	<b>\$ 49,214</b>	<b>\$ 55,712</b>	<b>\$ 55,283</b>	<b>\$ 59,868</b>
<b>Total</b>	<b>\$ 447,928</b>	<b>\$ 489,016</b>	<b>\$ 488,587</b>	<b>\$ 613,693</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Budget**  
**(1010-3505)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 424,308	\$ 582,232	\$ 582,232	\$ 579,431
41200 Overtime	771	-	-	-
Various Benefits	96,128	109,256	109,256	101,010
42700 PERS retirement	152,632	211,151	211,151	222,556
42701 PERS cost sharing	(16,971)	(23,141)	(23,141)	(23,011)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 656,869</b>	<b>\$ 879,498</b>	<b>\$ 879,498</b>	<b>\$ 879,986</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 17,500	\$ 170,560	\$ 70,560	\$ 170,560
44550 Travel	1,178	3,000	925	925
44650 Training	855	2,000	571	571
44800 Membership and dues	75	1,000	1,000	1,000
45250 Office supplies	-	1,000	1,000	1,000
45682 Miscellaneous	875	-	-	-
46009 ISD service charge	30,285	31,570	31,570	33,137
46011 Liability Insurance	18,032	28,798	28,798	28,801
<b>Maintenance &amp; Operation Total</b>	<b>\$ 68,800</b>	<b>\$ 237,928</b>	<b>\$ 134,424</b>	<b>\$ 235,994</b>
<b>Total</b>	<b>\$ 725,668</b>	<b>\$ 1,117,426</b>	<b>\$ 1,013,922</b>	<b>\$ 1,115,980</b>

Notes:

\* In FY 2020-21, the Revenue Cost Center (3500) was split between the Budget (3505) and the Billing, Collections and Grants (3508) Cost Centers.

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Accounting**  
**(1010-3506)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 712,679	\$ 734,667	\$ 734,667	\$ 738,316
41200 Overtime	33,201	9,718	9,718	9,718
41300 Hourly wages	767	-	-	-
Various Benefits	159,525	160,760	160,760	158,370
42700 PERS retirement	242,036	265,391	265,391	281,395
42701 PERS cost sharing	(28,305)	(29,086)	(29,086)	(29,094)
42799 Salary charges in (out)	-	-	-	(17,637)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,119,903</b>	<b>\$ 1,141,450</b>	<b>\$ 1,141,450</b>	<b>\$ 1,141,068</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 137,243	\$ 106,500	\$ 106,500	\$ 106,500
44450 Postage	879	2,800	2,800	2,800
44550 Travel	2,030	2,600	802	802
44650 Training	2,700	8,000	2,286	2,286
44760 Regulatory	-	30,000	30,000	30,000
44800 Membership and dues	360	500	500	500
45250 Office supplies	-	3,000	3,000	300
45350 General supplies	424	300	300	3,000
45400 Reports and publications	2,521	3,000	3,000	3,000
45682 Miscellaneous	1,599	1,400	1,400	1,400
46009 ISD service charge	48,595	49,908	49,908	50,872
46011 Liability Insurance	31,616	36,979	36,979	36,934
<b>Maintenance &amp; Operation Total</b>	<b>\$ 227,967</b>	<b>\$ 244,987</b>	<b>\$ 237,475</b>	<b>\$ 238,394</b>
<b>Total</b>	<b>\$ 1,347,870</b>	<b>\$ 1,386,437</b>	<b>\$ 1,378,925</b>	<b>\$ 1,379,462</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Payroll**  
**(1010-3507)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 341,098	\$ 359,585	\$ 359,585	\$ 375,400
41200 Overtime	393	-	-	-
Various Benefits	73,598	72,754	72,754	88,526
42700 PERS retirement	112,651	130,049	130,049	140,774
42701 PERS cost sharing	(13,509)	(14,253)	(14,253)	(14,557)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 514,232</b>	<b>\$ 548,135</b>	<b>\$ 548,135</b>	<b>\$ 590,143</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 325	\$ -	\$ -	\$ -
44120 Repairs to office equipment	-	1,000	1,000	1,000
44450 Postage	1,053	1,100	1,100	1,100
44550 Travel	2,302	2,000	618	618
44650 Training	855	2,000	571	571
45250 Office supplies	44	500	500	500
45350 General supplies	127	500	500	500
45681 Business meetings	-	500	500	500
45682 Miscellaneous	-	500	500	500
46009 ISD service charge	40,605	30,907	30,907	31,773
46011 Liability Insurance	14,452	17,874	17,874	18,235
<b>Maintenance &amp; Operation Total</b>	<b>\$ 59,763</b>	<b>\$ 56,881</b>	<b>\$ 54,070</b>	<b>\$ 55,297</b>
<b>Total</b>	<b>\$ 573,995</b>	<b>\$ 605,016</b>	<b>\$ 602,205</b>	<b>\$ 645,440</b>

**City of Glendale**  
**Administrative Services - Finance Department**  
**General Fund - Billing, Collections and Grants**  
**(1010-3508)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ 355,568	\$ 278,568	\$ 336,618
Various Benefits	-	80,257	80,257	82,915
42700 PERS retirement	-	127,925	127,925	122,391
42701 PERS cost sharing	-	(14,021)	(14,021)	(12,656)
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ 549,729</b>	<b>\$ 472,729</b>	<b>\$ 529,268</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	-	\$ 90,000	\$ 60,000	\$ 60,000
44550 Travel	-	1,200	370	370
44650 Training	-	400	115	115
44800 Membership and dues	-	200	200	200
45250 Office supplies	-	200	200	200
46009 ISD service charge	-	32,082	32,082	28,747
46011 Liability Insurance	-	17,614	17,614	15,828
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 141,696</b>	<b>\$ 110,581</b>	<b>\$ 105,460</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 691,425</b>	<b>\$ 583,310</b>	<b>\$ 634,728</b>

Notes:

\* In FY 2020-21, the Revenue Cost Center (3500) was split between the Budget (3505) and the Billing, Collections and Grants (3508) Cost Centers.



**CITY OF GLENDALE  
ADMINISTRATIVE SERVICES - FINANCE DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22			
<u>Salaried Positions</u>							
Accountant I	3.00	3.00	2.00	2.00			
Accountant II	2.40	2.40	2.40	2.40			
Accounting Manager	1.55	1.55	1.55	1.55			
Accounting Services Specialist	-	-	1.00	1.00			
Accounts Payable Supervisor	0.60	0.60	0.60	0.60			
Accounts Payable Technician I	2.00	2.00	-	-			
Accounts Payable Technician II	-	-	2.00	2.00			
Accounts Payable Technician III	1.00	1.00	1.00	1.00			
Billing & Collection Admin Supervisor	1.00	1.00	-	-			
Billing & Collection Specialist	-	-	1.00	-			
Billing & Collection Technician	1.00	1.00	1.00	2.00			
Budget Analyst	3.80	3.80	3.80	3.80			
Budget Manager	1.00	1.00	1.00	1.00			
Buyer I	2.00	2.00	2.00	2.00			
Buyer II	1.00	1.00	1.00	1.00			
Deputy Director of Finance	3.00	3.00	3.00	3.00			
Director of Finance	1.00	1.00	1.00	1.00			
Financial Applications Administrator	1.00	1.00	1.00	1.00			
Financial Applications Manager	1.00	1.00	-	-			
Financial Applications Specialist	-	1.00	2.00	2.00			
Fiscal Operations Manager	-	-	1.00	1.00			
Internal Audit Manager**	-	-	-	1.00			
Internal Auditor**	-	-	-	1.00			
Payroll Specialist I	2.00	2.00	2.00	2.00			
Payroll Specialist II	2.00	2.00	2.00	2.00			
Payroll Supervisor	1.00	1.00	-	-			
Purchasing Coordinator	1.00	1.00	1.00	1.00			
Sr. Accounting Services Specialist	1.00	1.00	1.00	1.00			
Sr. Billing & Collection Specialist	1.00	1.00	1.00	1.00			
Sr. Financial Applications Analyst	1.00	1.00	1.00	1.00			
Sr. Internal Auditor**	-	-	-	2.00			
Sr. Revenue Analyst	1.00	1.00	1.00	1.00			
Total Salaried Positions	<u>36.35</u>	<u>37.35</u>	<u>37.35</u>	<u>41.35</u>			
<u>Hourly Positions</u>							
Hourly City Worker	-	0.37	(1)	0.37	(1)	0.28	(1)
Total Hourly FTE Positions	<u>-</u>	<u>0.37</u>	<u>-</u>	<u>0.37</u>	<u>-</u>	<u>0.28</u>	<u>-</u>
Administrative Services - Finance Total	<u>36.35</u>	<u>37.72</u>	<u>37.72</u>	<u>41.63</u>			

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

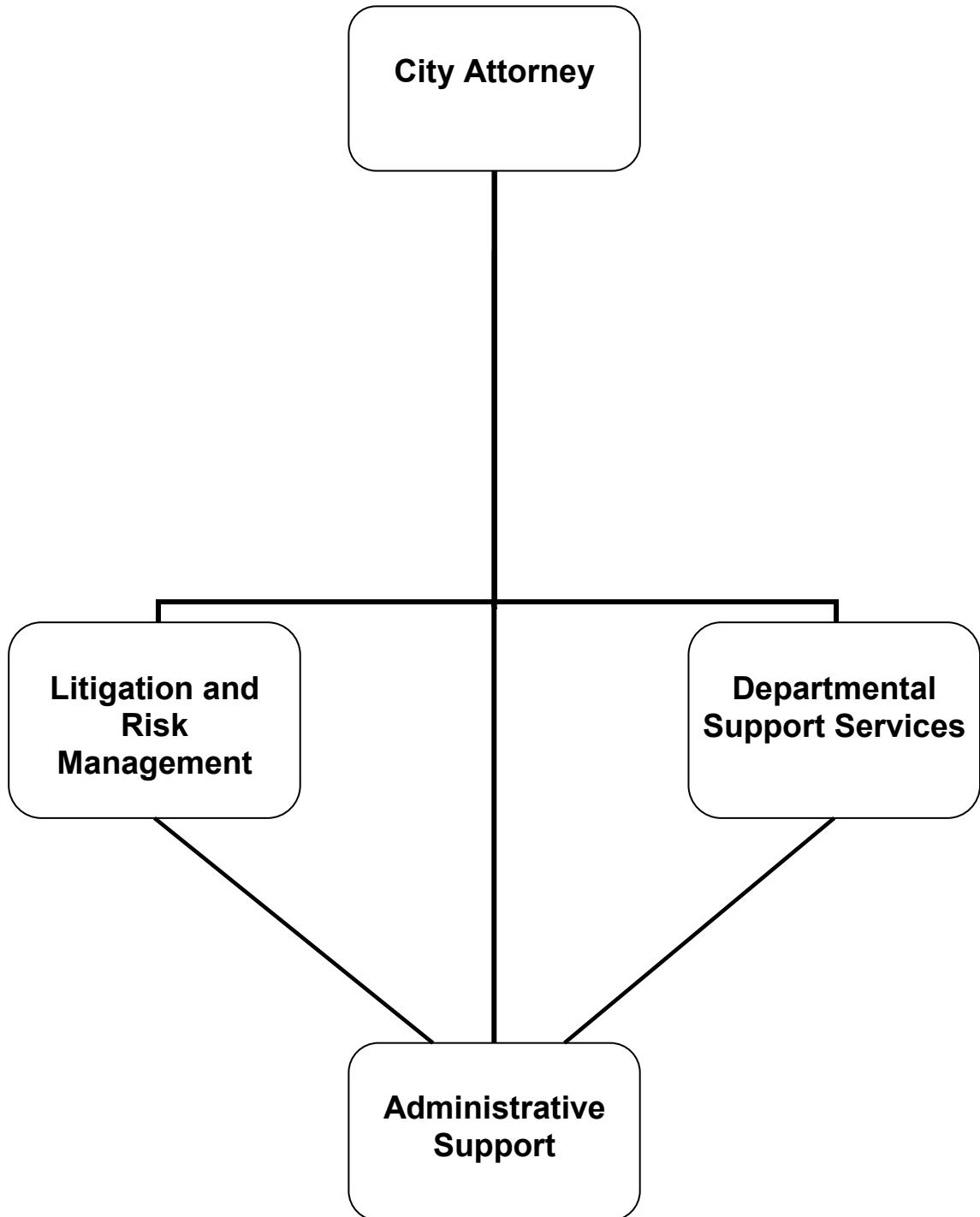
\*\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.



ADOPTED BUDGET FY 2021 - 2022

CITY ATTORNEY

# CITY ATTORNEY



# CITY OF GLENDALE

## CITY ATTORNEY

### MISSION STATEMENT

To provide professional, quality legal services in a cost effective manner which ultimately protect the interests of the City of Glendale, its departments, the City Council, and the citizens of the community.

### DEPARTMENT DESCRIPTION

The City Attorney's Office provides a full-range of dedicated, in-house legal services intended to ensure the legality of legislation, contracts, and programs, as well as ethically and competently defending legal actions filed against the City and its employees.

The City Attorney's Office consists of two primary sections: Litigation and Risk Management and Departmental Support Services.

***Litigation and Risk Management:*** Defends the City in legal actions and/or claims brought against the City, initiates lawsuits, and files and litigates necessary actions; handles the City's risk management function, including risk mitigation, safety and insurance procurement and management.

***Departmental Support Services:*** Prepares and approves all City ordinances, resolutions, motions, and contracts; renders legal opinions; serves in an advisory capacity to City departments. Pursues justice through fair and ethical prosecutions arising out of violations of the City's municipal code and secures compliance with a wide range of codes.

### RELATIONSHIP TO CITY COUNCIL PRIORITIES

#### ***Informed & Engaged Community***

The City Attorney's Office handles complex and sophisticated matters in a solution-oriented, efficient, and responsive manner. The City Attorney's office works closely with City departments to ensure all public meetings are held in compliance with the Brown Act. The City Attorney's Office also provides high-quality legal advice as well as training on the Brown Act, CEQA, Public Records Act, ethics and conflicts of interest matters, to City Council, Boards and Commissions, and City departments. The City Attorney's Office also provides comprehensive legal review of public records requests for compliance with the Public Records Act.

#### ***Safe and Healthy Community***

The City Attorney's Office works closely with Neighborhood Services, Police, and other departments to ensure compliance with the City of Glendale's codes intended to protect the public's health, safety, and quality of life.

#### ***Fiscal Responsibility***

The Litigation and Risk Management Division engages in a cost-effective approach to claims and lawsuits through efficient claims resolution, vigorous claims defense, and litigation, when necessary, to obtain the best economic result for the City. The Departmental Support Services Division seeks solutions in transactional negotiations that protect the City's economic interests while promoting City goals and objectives.

**CITY OF GLENDALE  
CITY ATTORNEY**

***Economic Vibrancy/Balance Quality Housing***

The City Attorney's Office works with Community Development on the negotiation and drafting of many agreements to further the City's economic development efforts. The Departmental Support Services Division also advises the City in many facets of affordable housing law including inclusionary housing, density bonus agreements and other affordable housing issues, as well as advising the City on land-use and CEQA matters pertaining to development projects in the City.

**City of Glendale**  
**Summary of Appropriations**  
**City Attorney Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Projects (1010-0020)	\$ 689	\$ -	\$ -	\$ -
Departmental Services (1010-1000)	3,461,392	3,611,755	3,602,080	3,681,880
Liability & Risk Management (1010-1001)	827,210	979,282	887,859	952,832
<b>Total General Fund</b>	<b>\$ 4,289,291</b>	<b>\$ 4,591,037</b>	<b>\$ 4,489,939</b>	<b>\$ 4,634,712</b>
<b><u>Other Funds</u></b>				
<b>Liability Insurance Fund</b>				
Projects (6120-0020)	\$ 2,708	\$ -	\$ -	\$ -
Departmental Services (6120-1000)	4,248,322	4,576,460	4,576,460	4,723,163
Safety (6120-1003)	305,137	625,332	620,663	621,855
Risk Management (6120-1004)	2,323,503	3,147,416	3,139,916	3,766,351
<b>Total Liability Insurance Fund</b>	<b>\$ 6,879,670</b>	<b>\$ 8,349,208</b>	<b>\$ 8,337,039</b>	<b>\$ 9,111,369</b>
<b>Total Other Funds</b>	<b>\$ 6,879,670</b>	<b>\$ 8,349,208</b>	<b>\$ 8,337,039</b>	<b>\$ 9,111,369</b>
<b>Department Grand Total</b>	<b>\$ 11,168,961</b>	<b>\$ 12,940,245</b>	<b>\$ 12,826,978</b>	<b>\$ 13,746,081</b>

**City of Glendale  
City Attorney Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 689	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 689</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 689</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
City Attorney Department  
General Fund - Departmental Services  
(1010-1000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,126,906	\$ 2,149,121	\$ 2,149,121	\$ 2,168,257
41200 Overtime	-	1,327	1,327	1,327
41300 Hourly wages	24,277	-	-	-
Various Benefits	420,156	368,923	368,923	362,654
42700 PERS retirement	710,410	764,471	764,471	828,488
42701 PERS cost sharing	(85,120)	(83,783)	(83,783)	(85,660)
42799 Salary charges in (out)	-	-	-	(43,080)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,196,630</b>	<b>\$ 3,200,059</b>	<b>\$ 3,200,059</b>	<b>\$ 3,231,986</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 4,333	\$ 87,363	\$ 87,363	\$ 87,363
44100 Repairs to equipment	-	301	301	301
44120 Repairs to office equipment	-	3,020	3,020	3,020
44450 Postage	1,416	3,274	3,274	3,274
44550 Travel	4,182	4,900	1,225	1,225
44650 Training	7,432	12,000	6,000	12,000
44800 Membership and dues	10,735	10,320	10,320	10,320
45050 Periodicals and newspapers	1,213	1,000	1,000	1,000
45100 Books	4,741	15,000	15,000	15,000
45150 Furniture and equipment	-	1,320	1,320	1,320
45250 Office supplies	10,883	11,780	11,780	11,780
45681 Business meetings	344	1,150	1,150	1,150
45682 Miscellaneous	7,942	1,315	1,315	1,315
46009 ISD service charge	86,347	121,628	121,628	149,598
46010 Building maint service charge	33,706	32,194	32,194	43,764
46011 Liability Insurance	91,489	105,131	105,131	107,464
<b>Maintenance &amp; Operation Total</b>	<b>\$ 264,762</b>	<b>\$ 411,696</b>	<b>\$ 402,021</b>	<b>\$ 449,894</b>
<b>Total</b>	<b>\$ 3,461,392</b>	<b>\$ 3,611,755</b>	<b>\$ 3,602,080</b>	<b>\$ 3,681,880</b>



**City of Glendale  
City Attorney Department  
General Fund - Liability & Risk Management  
(1010-1001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 508,064	\$ 592,273	\$ 503,218	\$ 559,562
41200 Overtime	2,045	2,060	2,060	2,060
41300 Hourly wages	-	25,840	25,840	25,000
Various Benefits	119,953	112,096	112,096	120,883
42700 PERS retirement	192,932	224,959	224,959	225,476
42701 PERS cost sharing	(20,175)	(24,655)	(24,655)	(23,313)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 802,818</b>	<b>\$ 932,573</b>	<b>\$ 843,518</b>	<b>\$ 909,668</b>
<b>Maintenance &amp; Operation</b>				
44100 Repairs to equipment	\$ -	\$ 50	\$ 50	\$ 50
44120 Repairs to office equipment	-	614	614	614
44550 Travel	-	2,500	625	625
44650 Training	199	985	492	985
44800 Membership and dues	768	3,565	3,565	3,565
45050 Periodicals and newspapers	-	740	740	740
45100 Books	263	2,100	2,100	2,100
45150 Furniture and equipment	-	1,218	1,218	1,218
45250 Office supplies	53	3,610	3,610	3,610
45682 Miscellaneous	1,460	500	500	500
46011 Liability Insurance	21,649	30,827	30,827	29,157
<b>Maintenance &amp; Operation Total</b>	<b>\$ 24,392</b>	<b>\$ 46,709</b>	<b>\$ 44,341</b>	<b>\$ 43,164</b>
<b>Total</b>	<b>\$ 827,210</b>	<b>\$ 979,282</b>	<b>\$ 887,859</b>	<b>\$ 952,832</b>

**City of Glendale  
City Attorney Department  
Liability Insurance Fund - Projects  
(6120-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
44650 Training	\$ 2,475	\$ -	\$ -	-
45350 General supplies	233	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>	<b>\$ 2,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

**City of Glendale  
City Attorney Department  
Liability Insurance Fund - Departmental Services  
(6120-1000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ -	\$ 508	\$ 508	\$ 508
41300 Hourly wages	-	20,000	20,000	20,000
Various Benefits	3	889	889	787
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3</b>	<b>\$ 21,397</b>	<b>\$ 21,397</b>	<b>\$ 21,295</b>
<b>Maintenance &amp; Operation</b>				
44800 Membership and dues	\$ 1,015	\$ -	\$ -	\$ -
45631 Legal consultation fees	549,132	700,000	700,000	700,000
45632 Litigation misc expenses	293,965	250,000	250,000	250,000
45633 Claim administrative expenses	-	2,000	2,000	-
45635 Claims accrual	1,518,658	-	-	-
45652 Claims	913,776	2,500,000	2,500,000	2,500,000
45682 Miscellaneous	27	-	-	-
46007 Cost allocation charge	971,746	1,072,484	1,072,484	1,221,735
46009 ISD service charge	-	25,156	25,156	24,478
46010 Building maint service charge	-	4,403	4,403	4,635
46011 Liability Insurance	-	1,020	1,020	1,020
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,248,319</b>	<b>\$ 4,555,063</b>	<b>\$ 4,555,063</b>	<b>\$ 4,701,868</b>
<b>Total</b>	<b>\$ 4,248,322</b>	<b>\$ 4,576,460</b>	<b>\$ 4,576,460</b>	<b>\$ 4,723,163</b>

**City of Glendale  
City Attorney Department  
Liability Insurance Fund - Safety  
(6120-1003)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 87,947	\$ 87,518	\$ 87,518	\$ 87,518
41200 Overtime	-	1,015	1,015	1,015
41300 Hourly wages	16,532	35,000	35,000	35,000
Various Benefits	21,386	19,349	19,349	19,900
42700 PERS retirement	34,208	44,063	44,063	46,710
42701 PERS cost sharing	(4,107)	(4,829)	(4,829)	(4,829)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 155,966</b>	<b>\$ 182,116</b>	<b>\$ 182,116</b>	<b>\$ 185,314</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 22,714	\$ 147,000	\$ 147,000	\$ 147,000
44450 Postage	-	200	200	200
44550 Travel	20	6,225	1,556	1,550
44650 Training	18,352	54,500	54,500	54,500
44800 Membership and dues	535	8,225	8,225	6,250
45050 Periodicals and newspapers	-	1,000	1,000	1,000
45100 Books	273	8,750	8,750	8,750
45150 Furniture and equipment	1,060	1,625	1,625	1,625
45250 Office supplies	524	3,450	3,450	3,450
45300 Small tools	-	25	25	-
45350 General supplies	86,552	202,850	183,397	202,850
45681 Business meetings	80	425	425	425
45682 Miscellaneous	(9)	2,800	2,800	2,800
46008 Fleet equipment rental charge	8,596	-	-	-
46010 Building maint service charge	6,039	-	-	-
46011 Liability Insurance	4,434	6,141	6,141	6,141
<b>Maintenance &amp; Operation Total</b>	<b>\$ 149,171</b>	<b>\$ 443,216</b>	<b>\$ 419,094</b>	<b>\$ 436,541</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 19,454	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,454</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 305,137</b>	<b>\$ 625,332</b>	<b>\$ 620,663</b>	<b>\$ 621,855</b>

**City of Glendale  
City Attorney Department  
Liability Insurance Fund - Risk Management  
(6120-1004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ 131,366	\$ 131,366	\$ 131,366
41200 Overtime	-	508	508	508
41300 Hourly wages	88,733	23,000	23,000	23,000
Various Benefits	4,560	33,197	33,197	32,380
42700 PERS retirement	39,779	47,950	47,950	50,826
42701 PERS cost sharing	(522)	(5,255)	(5,255)	(5,255)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 132,550</b>	<b>\$ 230,766</b>	<b>\$ 230,766</b>	<b>\$ 232,825</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 45,785	\$ 164,500	\$ 164,500	\$ 164,500
44450 Postage	18	500	500	500
44550 Travel	-	10,000	2,500	2,500
44650 Training	-	20,000	20,000	20,000
44700 Computer software	-	150	150	150
44800 Membership and dues	150	8,000	8,000	8,000
45050 Periodicals and newspapers	-	500	500	500
45100 Books	-	3,000	3,000	3,000
45150 Furniture and equipment	776	1,625	1,625	1,625
45250 Office supplies	-	3,450	3,450	3,450
45350 General supplies	-	10,000	10,000	10,000
45630 Excess insurance premium	2,140,351	2,684,400	2,684,400	3,308,776
45681 Business meetings	-	325	325	325
45682 Miscellaneous	-	2,500	2,500	2,500
46011 Liability Insurance	3,873	7,700	7,700	7,700
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,190,953</b>	<b>\$ 2,916,650</b>	<b>\$ 2,909,150</b>	<b>\$ 3,533,526</b>
<b>Total</b>	<b>\$ 2,323,503</b>	<b>\$ 3,147,416</b>	<b>\$ 3,139,916</b>	<b>\$ 3,766,351</b>

**CITY OF GLENDALE  
CITY ATTORNEY DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Assistant	1.00	1.00	-	-
Assistant City Attorney	1.00	1.00	2.00	2.00
Chief Assistant City Attorney	2.00	2.00	2.00	2.00
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	1.00	1.00	-	-
General Counsel	1.00	1.00	1.00	1.00
Insurance Services Technician	1.00	1.00	1.00	1.00
Legal Executive Secretary	2.00	2.00	2.00	2.00
Legal Services Supervisor	1.00	1.00	1.00	1.00
Paralegal	1.00	1.00	1.00	1.00
Principal Assistant City Attorney	5.00	5.00	5.00	5.00
Risk & Insurance Services Analyst	1.00	1.00	1.00	1.00
Safety Administrator	1.00	1.00	1.00	1.00
Sr. Assistant City Attorney	1.00	1.00	1.00	1.00
Sr. Office Specialist	-	-	1.00	1.00
Total Salaried Positions	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
<u>Hourly Positions</u>				
Hourly City Worker	1.92	2.33	2.33	2.31
Total Hourly FTE Positions	<u>1.92</u>	<u>2.33</u>	<u>2.33</u>	<u>2.31</u>
City Attorney Total	<u>21.92</u>	<u>22.33</u>	<u>22.33</u>	<u>22.31</u>

Notes:

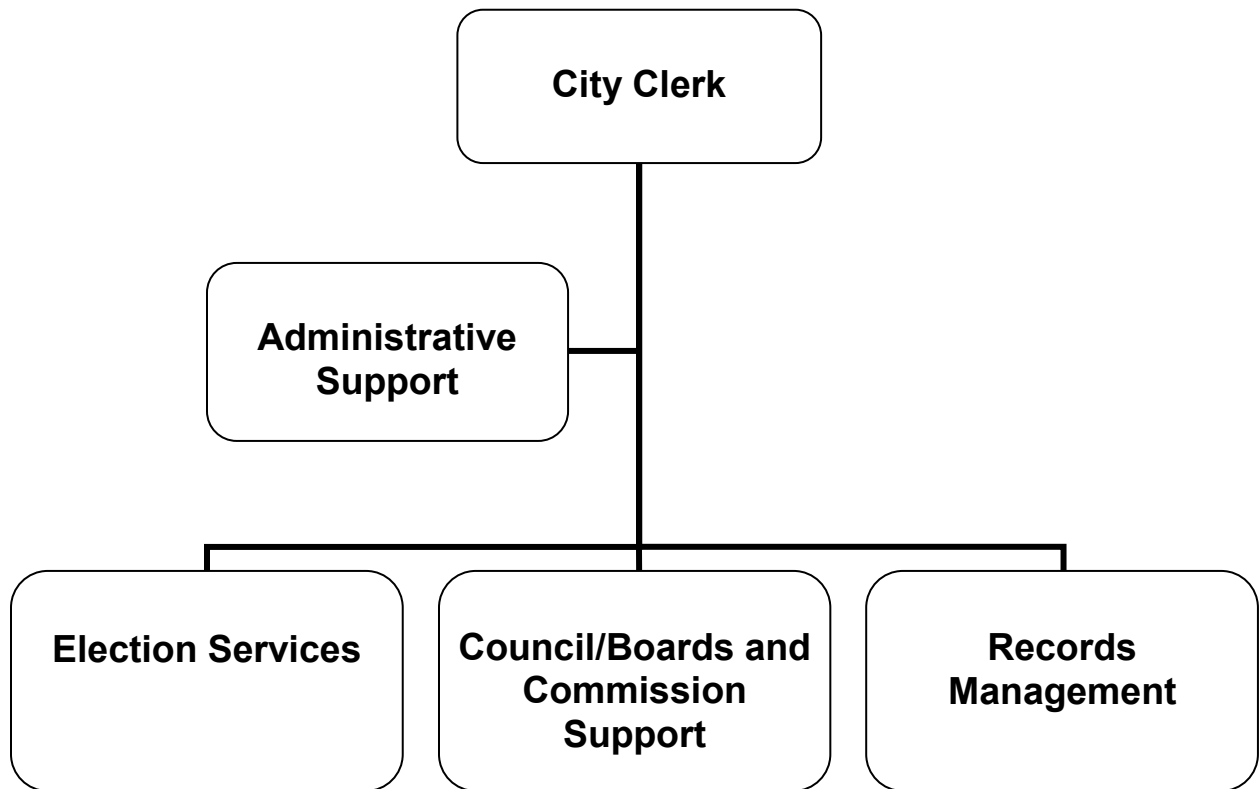
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



ADOPTED BUDGET  
FY 2021 - 2022

CITY CLERK

# CITY CLERK





# CITY OF GLENDALE

## CITY CLERK

### **MISSION STATEMENT**

It is the mission of the Office of the City Clerk to maintain records and provide accurate information, to provide exceptional customer service to the public and to our internal customers, and to conduct elections in a non-partisan and impartial manner ensuring accurate results and inspiring civic duty.

### **DEPARTMENT DESCRIPTION**

Generally, the Office of the City Clerk is a service department within the City of Glendale upon which the City Council, all City departments, and the general public rely for information regarding the operations and legislative history of the City. The department serves as the liaison between the public and City Council and provides related municipal services.

Particularly, the City Clerk is the protector of the democratic process. He/she is the local official for elections, local legislation, compliance with the California Public Records Act, the Political Reform Act, and the Brown Act (open meeting laws). Before and after the City Council takes action, the City Clerk ensures that actions are in compliance with all federal, state, and local statutes and regulations; and that all actions are properly executed, recorded, and archived.

Other responsibilities include, but are not limited to:

- **Records**: Attest, notarize, process, file, research, retrieve, maintain, monitor, plan, evaluate, receive, sign, countersign, open, close, seal, and deliver upon request most documents that flow into and out of City Hall.
- **Provide Accurate Information**: Dispense information regarding the California Government Code, the Public Records Act, the Brown Act, the Political Reform Act, the Glendale Municipal Code, and information regarding every office in City government.
- **Customer Service**: Listen attentively, be friendly, and utilize all resources, to provide all customers, external and internal, with complete and accurate information.
- **Elections**: Coordinate municipal elections in a non-partisan and impartial manner; obey all state and federal laws.
- **Code Compliance**: Exercise compliance to the Glendale Municipal Code in all tasks performed.
- **Agenda Management System**: Manage Agenda Management System (AMS).

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Informed & Engaged Community***

It is the goal of the Office of the City Clerk to educate the community on the democratic process and governmental operations so that they may have a better understanding of how to utilize local government to their advantage. The Office of the City Clerk prides itself on fostering a sense of belonging to the community by encouraging participation in the governmental process. Lastly, the City Clerk's Office serves the community by taking the lead role as the central information center, directing and answering inquiries of citizens in an effort to provide a pleasant experience with local government, and to offer the ultimate transparency to the community.

# CITY OF GLENDALE

## CITY CLERK

### ***Arts & Culture***

The Office of the City Clerk values the City's diversity by promoting participation in local government from people of different cultural and religious backgrounds. Multicultural participation in the democratic process, as well as other activities, is highly encouraged.

### ***Exceptional Customer Service***

The Office of the City Clerk is committed to providing its residents with exceptional customer service centered on the principles of speed, quality, and customer satisfaction through the delivery of flawless and seamless service to every customer served.

**City of Glendale**  
**Summary of Appropriations**  
**City Clerk Department**  
*For the Years Ending June 30*

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Administration (1010-0010)	\$ 1,178,361	\$ 1,018,210	\$ 1,013,710	\$ 1,054,091
Projects (1010-0020)	194	-	-	-
Elections (1010-1500)	217,778	87,509	87,509	87,386
<b>Total General Fund</b>	<b>\$ 1,396,333</b>	<b>\$ 1,105,719</b>	<b>\$ 1,101,219</b>	<b>\$ 1,141,477</b>
<b>Department Grand Total</b>	<b>\$ 1,396,333</b>	<b>\$ 1,105,719</b>	<b>\$ 1,101,219</b>	<b>\$ 1,141,477</b>

**City of Glendale  
City Clerk Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 387,810	\$ 444,408	\$ 444,408	\$ 439,671
41200 Overtime	7,102	-	-	-
41300 Hourly wages	14,833	37,570	37,570	37,570
Various Benefits	92,230	104,046	104,046	101,280
42700 PERS retirement	145,264	174,065	174,065	183,376
42701 PERS cost sharing	(15,611)	(19,078)	(19,078)	(18,961)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 631,628</b>	<b>\$ 741,011</b>	<b>\$ 741,011</b>	<b>\$ 742,936</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 407,634	\$ 11,000	\$ 11,000	\$ 11,000
44120 Repairs to office equipment	-	5,200	5,200	5,200
44200 Advertising	12,585	60,000	60,000	60,000
44450 Postage	567	2,300	2,300	2,300
44550 Travel	40	2,000	1,000	1,000
44650 Training	129	6,500	3,000	3,000
44800 Membership and dues	682	1,000	1,000	1,000
45050 Periodicals and newspapers	-	1,000	1,000	1,000
45100 Books	234	150	150	150
45150 Furniture and equipment	-	2,250	2,250	2,250
45250 Office supplies	12,330	35,000	35,000	35,000
45350 General supplies	583	36,400	36,400	36,400
45681 Business meetings	-	300	300	300
45682 Miscellaneous	1,197	1,800	1,800	1,800
46009 ISD service charge	79,593	75,155	75,155	109,066
46010 Building maint service charge	13,794	13,187	13,187	17,966
46011 Liability Insurance	17,365	23,957	23,957	23,723
<b>Maintenance &amp; Operation Total</b>	<b>\$ 546,732</b>	<b>\$ 277,199</b>	<b>\$ 272,699</b>	<b>\$ 311,155</b>
<b>Total</b>	<b>\$ 1,178,361</b>	<b>\$ 1,018,210</b>	<b>\$ 1,013,710</b>	<b>\$ 1,054,091</b>

**City of Glendale  
City Clerk Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 194	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
City Clerk Department  
General Fund - Elections  
(1010-1500)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 6,039	\$ -	\$ -	\$ -
41300 Hourly wages	78,321	24,060	24,060	24,060
Various Benefits	4,796	796	796	681
42700 PERS retirement	2,548	8,782	8,782	9,312
42701 PERS cost sharing	(310)	(963)	(963)	(963)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 91,395</b>	<b>\$ 32,675</b>	<b>\$ 32,675</b>	<b>\$ 33,090</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 32,386	\$ -	\$ -	\$ -
44200 Advertising	86,499	30,000	30,000	30,000
44450 Postage	-	20,000	20,000	20,000
44650 Training	(129)	-	-	-
45250 Office supplies	2,041	2,500	2,500	2,500
45350 General supplies	59	-	-	-
45682 Miscellaneous	1,514	600	600	600
46009 ISD service charge	429	538	538	-
46011 Liability Insurance	3,585	1,196	1,196	1,196
<b>Maintenance &amp; Operation Total</b>	<b>\$ 126,383</b>	<b>\$ 54,834</b>	<b>\$ 54,834</b>	<b>\$ 54,296</b>
<b>Total</b>	<b>\$ 217,778</b>	<b>\$ 87,509</b>	<b>\$ 87,509</b>	<b>\$ 87,386</b>

**CITY OF GLENDALE  
CITY CLERK DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Assistant	2.00	2.00	2.00	2.00
Administrative Associate	-	-	1.00	1.00
City Clerk**	1.00	1.00	1.00	1.00
Office Services Specialist II	1.00	1.00	1.00	1.00
Office Specialist II	1.00	1.00	1.00	1.00
Records Administration Analyst	1.00	1.00	1.00	1.00
Total Salaried Positions	<u>6.00</u>	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>
<u>Hourly Positions</u>				
Hourly City Worker	2.10	*	*	*
	(3)	1.64	(3)	1.64
Total Hourly FTE Positions	<u>2.10</u>	<u>1.64</u>	<u>1.64</u>	<u>1.64</u>
City Clerk Total	<u>8.10</u>	<u>7.64</u>	<u>8.64</u>	<u>8.64</u>

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

\*\* Elected Official

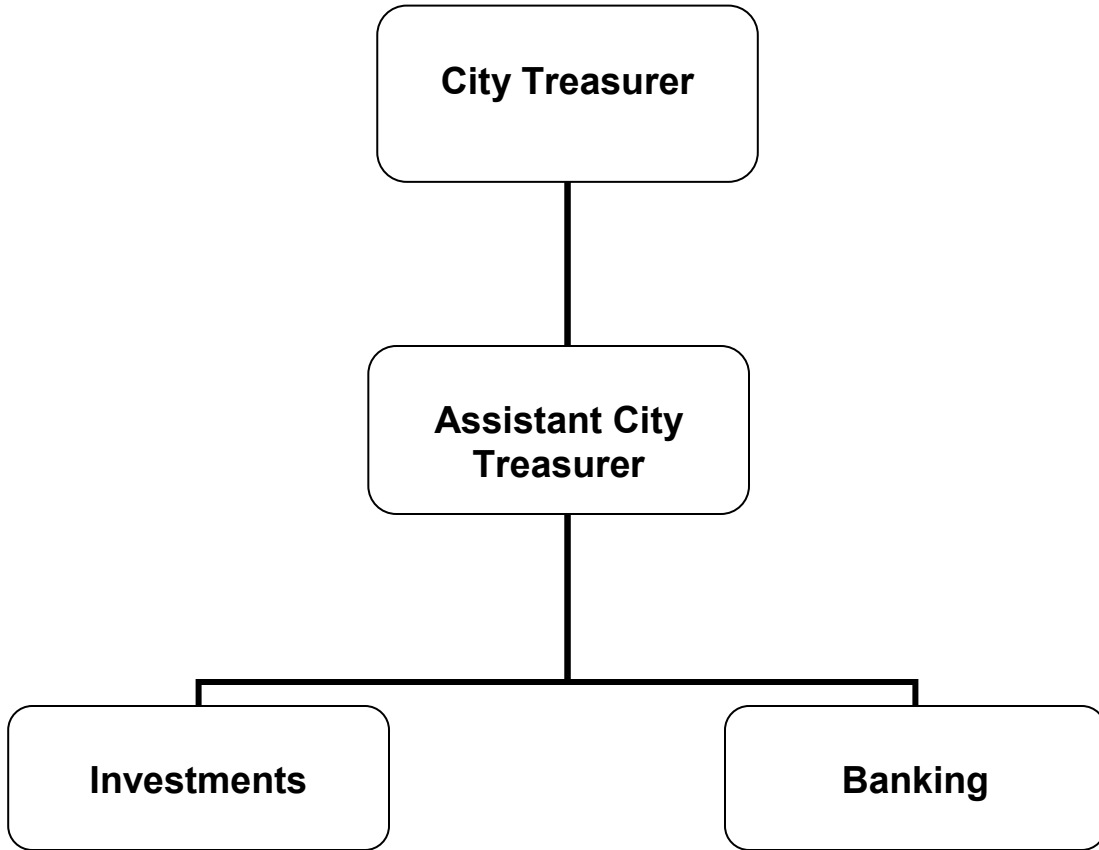


ADOPTED BUDGET FY 2021 - 2022

CITY TREASURER



# CITY TREASURER



# CITY OF GLENDALE

## CITY TREASURER

The City Treasurer is elected by the vote of the electorate, and serves a four-year term.

### **MISSION STATEMENT**

The office of the City Treasurer is responsible for receiving, disbursing, depositing and investing all City of Glendale funds including the Successor Agency funds. The primary mission of the City Treasurer is the safeguarding of City funds with the goals of preservation of capital balances, ensuring liquidity to meet the daily, weekly, monthly and annual cash needs of the City and investing idle funds to generate revenues to the City without compromising the goals of safety and liquidity.

### **DEPARTMENT DESCRIPTION**

#### ***Investment Portfolio Management***

The City Treasurer directs the investment of the City's idle funds. Working under the government code of the State of California, the City Investment Policy Guidelines and with the advice of the Investment Policy Advisory Committee, the City Treasurer manages the City's portfolio.

#### ***Bank Relationship Management***

The City Treasurer acts as the banker for the City. The office collects revenues from various City departments daily. Revenues are combined into bank deposits which are transported to the bank by armored courier. The office manages the City's bank relationship, which consists of contract administration, daily treasury management, and reconciliation of the official bank accounts.

#### ***Trustee Responsibilities***

The City Treasurer acts as trustee for various City Street Improvement Bonds, maintaining street assessment records, mailing bond statements, and collecting and recording debt payment until all bonds are retired.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

The City Treasurer is committed to providing its residents with extraordinary customer services centered on the principles of quality, efficiency, promptness, and customer satisfaction through the delivery of flawless and seamless services to every customer served.

#### ***Fiscal Responsibility***

The City Treasurer is committed to conducting the City's financial affairs in a prudent and responsible manner to ensure adequate resources are available to meet current obligations and long term financial stability. As such, the City Treasurer makes prudent investments with capital preservation as the number one objective. The City Treasurer does not invest in high risk/high yield financial instruments or make speculative investments at the risk of capital preservation. The City Treasurer reports to an oversight board on a quarterly basis and to the City Council on an annual basis.

# CITY OF GLENDALE

## CITY TREASURER

### *Informed & Engaged Community*

Paramount to trust in government is transparency of office performance. The City's Investment Report is the formal vehicle that the City Treasurer's Office uses to communicate to the City Council and the public its investment activities, holdings and performance. The City's Investment Reports are produced on a monthly, quarterly, and annual basis.

The City Treasurer's Office uses various automated solutions to improve the efficiency and effectiveness of the operation. The City Treasurer's Office will continue to use Bloomberg, an industry standard financial software tool, to stay abreast of various investment markets, news and financial information. Lastly, the City Treasurer's Office will continue to support the City's E-Commerce initiatives and other interdepartmental automation initiatives in an effort to reduce redundancy within the City of Glendale.

**City of Glendale**  
**Summary of Appropriations**  
**City Treasurer Department**  
*For the Years Ending June 30*

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Projects (1010-0020)	\$ 220	\$ -	\$ -	\$ -
City Treasurer (1010-2000)	849,169	940,779	937,779	972,467
<b>Total General Fund</b>	<b>\$ 849,389</b>	<b>\$ 940,779</b>	<b>\$ 937,779</b>	<b>\$ 972,467</b>
<b>Department Grand Total</b>	<b>\$ 849,389</b>	<b>\$ 940,779</b>	<b>\$ 937,779</b>	<b>\$ 972,467</b>

**City of Glendale  
City Treasurer Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 220	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
City Treasurer Department  
General Fund - City Treasurer  
(1010-2000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 472,971	\$ 491,573	\$ 491,573	\$ 503,390
41200 Overtime	2,569	2,500	2,500	2,325
41300 Hourly wages	-	42,000	-	29,485
Various Benefits	116,722	105,306	105,306	109,094
42700 PERS retirement	155,945	177,017	177,017	203,620
42701 PERS cost sharing	(18,687)	(19,401)	(19,401)	(21,052)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 729,520</b>	<b>\$ 798,995</b>	<b>\$ 756,995</b>	<b>\$ 826,862</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ 42,000	\$ -
44120 Repairs to office equipment	645	1,400	1,400	1,400
44450 Postage	25	60	60	60
44550 Travel	3,916	7,200	4,200	4,200
44650 Training	-	1,000	1,000	1,000
44800 Membership and dues	620	683	683	683
45100 Books	-	200	200	200
45150 Furniture and equipment	-	350	350	350
45250 Office supplies	1,920	4,081	4,081	4,081
45681 Business meetings	-	100	100	100
45682 Miscellaneous	48	150	150	150
46006 Rent	25,428	25,847	25,847	25,847
46009 ISD service charge	66,675	76,031	76,031	80,933
46010 Building maint service charge	179	-	-	-
46011 Liability Insurance	20,194	24,682	24,682	26,601
<b>Maintenance &amp; Operation Total</b>	<b>\$ 119,649</b>	<b>\$ 141,784</b>	<b>\$ 180,784</b>	<b>\$ 145,605</b>
<b>Total</b>	<b>\$ 849,169</b>	<b>\$ 940,779</b>	<b>\$ 937,779</b>	<b>\$ 972,467</b>

**CITY OF GLENDALE  
CITY TREASURER DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

<u>Classification</u>	<u>Actual 2019-20</u>	<u>Adopted 2020-21</u>	<u>Revised 2020-21</u>	<u>Adopted 2021-22</u>
<u>Salaried Positions</u>				
Assistant City Treasurer	1.00	1.00	1.00	1.00
City Treasurer**	1.00	1.00	1.00	1.00
Treasury & Investment Svcs Ops Specialist	1.00	1.00	1.00	1.00
Treasury & Investment Svcs Ops Technician	1.00	1.00	1.00	1.00
Treasury Services Technician II	1.00	1.00	1.00	1.00
Total Salaried Positions	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
<u>Hourly Positions</u>				
Hourly City Worker	0.16	(1) 0.89	(1) 0.89	(1) 0.84
Total Hourly FTE Positions	<u>0.16</u>	<u>0.89</u>	<u>0.89</u>	<u>0.84</u>
City Treasurer Total	<u>5.16</u>	<u>5.89</u>	<u>5.89</u>	<u>5.84</u>

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

\*\* Elected Official

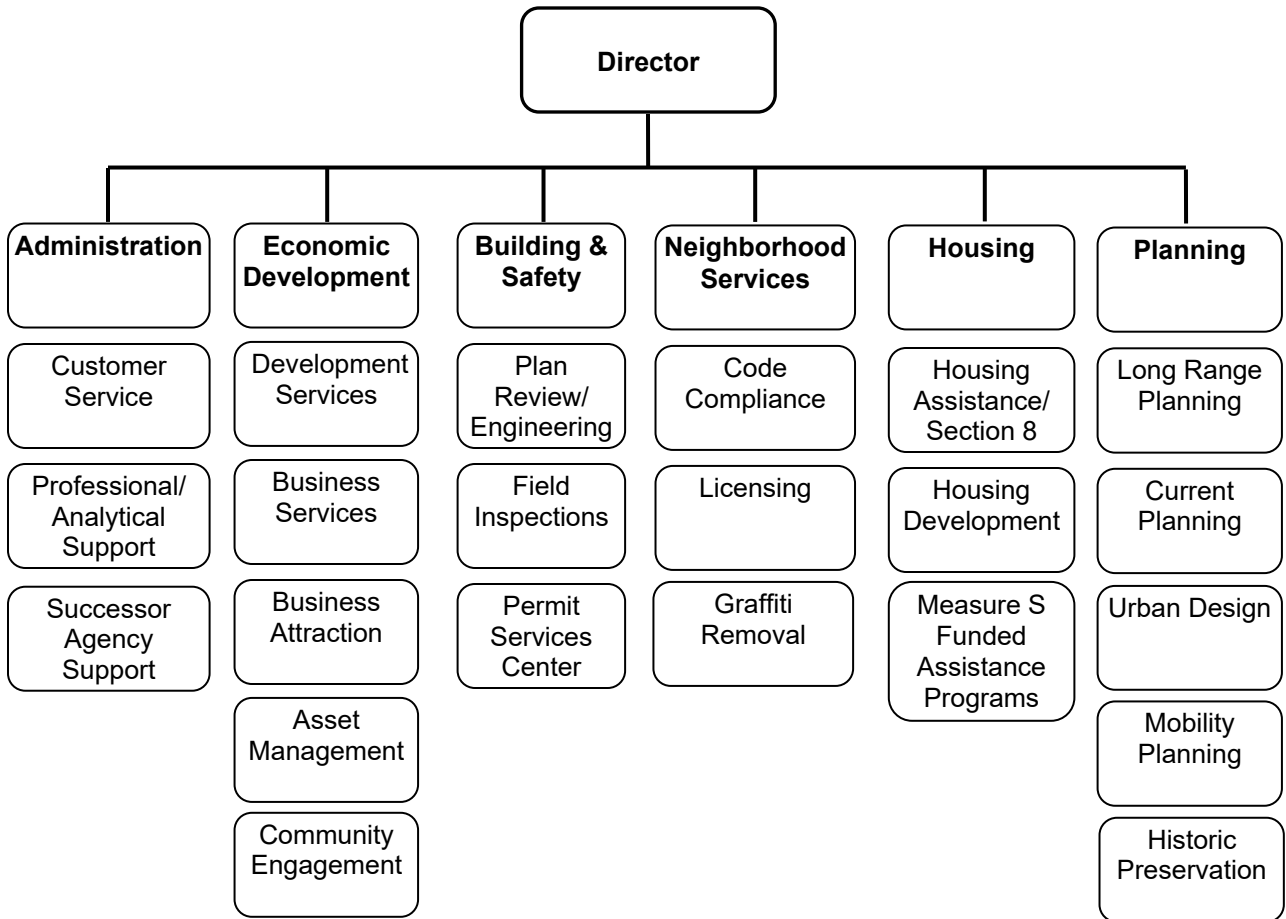
COMMUNITY  
DEVELOPMENT

# ADOPTED BUDGET FY 2021 - 2022





# COMMUNITY DEVELOPMENT



# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

### MISSION STATEMENT

Through an ongoing dialogue with the community, and well-managed development, the Community Development Department (CDD) captures the community's vision for its future quality of life.

### DEPARTMENT DESCRIPTION

CDD is comprised of six divisions:

- **Administration:** Carries out the administrative, customer service, human resources, budgetary, financial, legislative, grant, community engagement, and office and records management functions for all operational divisions within CDD.
- **Building & Safety:** Key components of B&S operations include building plan review/engineering, inspections and operating the Permit Services Center, a one-stop-shop for City permits.
- **Economic Development:** Supports the expansion of job opportunities, stimulation of economic development, growth in the physical improvement of the city and development activities. Economic Development also offers Concierge Services, ensuring efficient review and permitting for major development projects with an emphasis on customer service.
- **Housing:** Provides rental assistance, development assistance and preservation of affordable housing for lower income households.
- **Neighborhood Services:** Ensures care and maintenance of neighborhoods through enforcement of codes, licensing and graffiti removal.
- **Planning:** Conducts long-range (20 years out) community planning, and current planning (implementation of the City's Zoning Code). Also combines design, historic preservation and mobility planning programs that promote environmental stewardship.

The following section provides more detail of the functions of each Division:

The **Administration Division** prepares and manages the budget, and financial and personnel transactions. The Division also conducts research, analysis and legislative review; manages grants; assists with strategic planning efforts; and implements technology improvements aimed at increasing operational efficiency. Lastly, Administration Division staff is charged with winding down the activities of the former Redevelopment Agency, including preparing annual Recognized Obligation Payment Schedules and providing staff support to the Successor Agency.

The **Building & Safety Division** reviews and approves all new building construction, remodels and changes in use of existing buildings. This Division performs all private property construction inspections, receives and processes permit applications, enforces all construction-related codes as mandated by the State, and provides damage assessment for habitability as a result of fire, earthquake, flood or landslide. This Division assesses appropriate fees for: 1) sewer usage; 2) Glendale Unified School District development; 3) parks, libraries and affordable housing impacts; 4) construction and demolition recycling; 5) Green Building Code; and 6) Urban Art. This Division is responsible for maintaining all permit records and commercial or multi-family dwelling construction documents for properties within the City's boundaries and provides those records as requested through the California Public Records Act. Lastly, this Division serves as staff support to the Building and Fire Board of Appeals.

## CITY OF GLENDALE COMMUNITY DEVELOPMENT

The **Economic Development Division** coordinates citywide business attraction, retention, expansion and assistance activities and centralizes management of the City's real estate assets. It assists City Council in implementing economic development priorities in order to stimulate job growth, economic activity and physical improvements within the City. The Development Services team leads the City's effort to provide business-friendly programming by cohesively bringing all departments together to support the business community. In CDD, this includes streamlined internal systems to eliminate red tape and inefficiencies, and to provide concierge services in order to expedite review and permitting for major development projects with an emphasis on customer service. The Community Engagement Section coordinates special projects for the department, including community outreach through participatory multi-media design techniques to educate and engage community members in guiding the future of Glendale.

The **Housing Division** develops and preserves affordable housing opportunities for people of lower income. This Division administers five sources of funds: 1) Federal Section 8 Housing Choice Vouchers for rental assistance, 2) Federal HOME Program, 3) State BEGIN Program, 4) Glendale Affordable Housing Trust Fund, and 5) Low & Moderate Income Housing Asset Funds following dissolution of the Redevelopment Agency. Much of the Measure S funding has also been directed to the Housing division to acquire and develop new affordable housing and create programs which provide assistance to Glendale tenants. Lastly, this Division provides staff support to the Housing Authority.

The **Neighborhood Services Division** is responsible for the care and maintenance of neighborhoods and the built community after construction is completed. These efforts are carried out through the enforcement of codes, education and involvement of residents, maintenance of rights-of-way and the monitoring of permits and licenses. Responsibilities of this Division include enforcement of property maintenance and housing standards, issuance of licenses, education of residents and other stakeholders, investigating complaints of illegal construction or occupation, bulky-item pick up from public rights-of-way, and graffiti removal.

The **Planning Division** provides leadership in defining the community's vision for future development. It ensures that development occurs in an orderly and safe manner that is sensitive to the community, avoids unnecessary impacts to the environment, meets the needs of the public and improves the quality of the built environment. It does this by promoting high-quality and well-designed public environments that reflect community values, heritage and progressive design practices. Responsibilities include preparing and updating the General and Specific Plans and zoning code and processing development applications (variances, conditional use permits, subdivisions, design review, environmental review, etc.) to ensure they are in compliance with regulatory codes. This Division further operates a centralized customer service function for the City, taking in, prioritizing, dispatching and monitoring service requests received from residents via public counters, mail, phone, internet and mobile application through the MyGlendale App.

This division also combines design review, historic preservation and mobility planning to promote excellent architecture and a diverse range of transportation choices. The Design & Preservation Section establishes a framework that allows the city to develop, grow, and prosper without erasing the heritage that helps define Glendale and its people. Design & Preservation staff create and enforce the City's design policies, guidelines and historic preservation programs and provide design advice to applicants, City Departments, Boards/Commissions and City Council. The Mobility Planning Section provides an efficient and safe transportation system for residents, businesses and visitors alike. It is responsible for coordinating transportation-related projects and vehicular trip reduction programs. It promotes walking, bicycling, transit and automobile travel equally by designing an integrated multi-modal transportation system and through implementation of the Transportation Demand Management Ordinance. This Section partners with community organizations to encourage and plan for environmentally sound commuting

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

options and shared rides. Lastly, this Division provides staffing to the Planning Commission, Design Review Board, and Historic Preservation Commission.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

CDD is committed to providing exceptional customer service centered on the principles of speed, quality, consistency and customer satisfaction through the delivery of seamless service to every customer. CDD demonstrates this goal by operating a centralized customer service function for the City by taking in, prioritizing, dispatching and monitoring service requests received from residents via public counters, mail, phone, internet and mobile applications through the MyGlendale App. CDD operates an advanced customer service system in its Permit Services Center (PSC) including online appointment scheduling designed to make visits to the PSC quicker and more convenient, an electronic customer flow management system, streamlined applications, forms and permitting processes, and the ability for contractors to renew their City business license online. The PSC also provides an online property portal, which allows individuals to remotely access key property information, such as site zoning and building permit history. Remote, online technology is also being implemented in field inspection operations to expedite inspections.

The Department further provides exceptional customer service through its Development Services and Business Assistance teams, which ensure expedited review and permitting for major development projects and provide personal assistance to nearly 1,500 local businesses for City services. It also serves as a direct liaison to Glendale's business and neighborhood districts including Montrose, Downtown Glendale, Brand Boulevard of Cars, Adams Square, Sparr Heights, and Kenneth Village. CDD staff also works to provide accurate and timely notification to interested residents, neighbors, and the general public with mailed notices, website updates, and posting of signs.

CDD ensures exceptional customer service in all of its operations and strives for continuous improvement.

#### ***Informed & Engaged Community***

CDD works with community members and groups including local chambers of commerce, homeowners' associations and schools to inform the community on development issues and news. Information is communicated to residents via the CDD website, electronic newsletter, social media feeds, GTV6 (Glendale's government access cable channel), and local community meetings and events. The outreach team uses unique methods to engage the community and provide a means for the community to stay informed and participate in guiding the future of Glendale. They also collect outreach and event data so they can strategically focus on outreach methods that are most effective.

CDD develops appropriate policies, guidelines and procedures necessary to ensure predictable development that is of high quality and reflective of community character. Staff works with various Boards and Commissions for public inclusion in the planning process to ensure that general plans, community plans, zoning and design guidelines reflect community character and include effective land-use policies. CDD's design review process enables neighborhood involvement in development, including accurate and timely notification to neighbors and posting of signs and notification to neighborhood homeowners' associations of development projects. It also regularly holds public forums, workshops and meetings associated with planning and preservation efforts to engage the community, and it advises applicants on planning and building policies to ensure a predictable, open and transparent entitlement review process.

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

The department's Planning Division works on comprehensive planning policies (such as the South Glendale Community Plan and Citywide Design Guidelines), which include input from the community in order to capture the vision of all those who live and work in Glendale.

Through the Neighborhood Services Division, it provides outreach regarding common code violations and preservation programs; the latter includes educational resources and information related to the City's development history and heritage.

The department provides guidance and assistance to private development to encourage well-planned, physically and economically positive projects. It further invests in both public and private projects that help foster a strong sense of community through the creation of public gathering places, community centers, cultural venues, improved pedestrian areas and diverse housing options. These efforts result in well-planned development that fosters a sense of community.

### ***Safe & Healthy Community***

Through its housing, plan check, inspection, graffiti removal and code compliance programs, CDD works to ensure that buildings and infrastructure are safe, free of blight, and that residents feel secure in their neighborhoods.

CDD also works with the engineering team of the Public Works Department to continue to implement the Downtown Mobility Study and Pedestrian and Bicycle Transportation Plans to promote greater use of public transit and active forms of transportation such as walking and bicycling, and a healthier environment. Lastly, CDD implements the City's "Fresh Air" ordinance, limiting the exposure by residents to toxic second-hand smoke in public spaces and in multi-family rental housing buildings.

### ***Economic Vibrancy***

CDD promotes economic vibrancy in Glendale by attracting, retaining, expanding and assisting Glendale businesses. It focuses on an "18-hour city" strategy to activate the City and its economic activity from morning until late at night. Such activity results in a vibrant city for those who live, work and recreate in Glendale and it promotes financial success for businesses. CDD also works with Council to proactively identify and implement economic development projects to benefit the City, such as the implementation of a Tech Cluster Strategic Plan and the attraction of entertainment uses. These efforts are implemented using a variety of public relations strategies, including development of promotional material, attendance at conferences, aggressive use of social media and relationship-building with key stakeholders and influencers. Throughout the COVID-19 pandemic, much emphasis has been put on helping businesses quickly recover. For FY 2021-22, staff will continue to distribute the City Council approved \$3.7 million in economic recovery efforts to provide grants, personal protective equipment, and innovative programs such as AI Fresco outdoor dining to support businesses.

CDD's Development Services and Business Assistance teams are part of the City's effort to provide business-friendly economic development programming whereby every City department supports the business community and has economic development priorities woven into their performance goals. Development Services provides streamlined internal systems to eliminate red tape and inefficiencies within the development plan check and permitting process, as well as expedited review and permitting for major development projects with an emphasis on customer service. The Business Assistance team provides one-on-one assistance to businesses to help them resolve obstacles to their operations.

CDD's planning, design, code compliance and graffiti removal programs make Glendale an attractive, functional and safe environment that draws businesses, residents and visitors to Glendale. CDD focuses

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

on long-range planning and urban design efforts that are community-specific and support local businesses and economic growth.

Glendale's past redevelopment efforts have positioned the community for new private investment, which will continue revitalization from the private sector. CDD is responsible for facilitating this growth and ensuring it is done responsibly and is consistent with the community's vision, goals and objectives.

### ***Balanced, Quality Housing***

CDD continues to maintain a certified Housing Element to maintain Glendale's eligibility for State funding for housing and transportation projects. Staff monitors compliance with various housing bills/laws and submittal of annual reports to the State Department of Housing and Community Development as required by State law. In addition, the department continues to play a key role in housing production by reviewing all housing and construction plans and construction to ensure Building Code and Zoning Code compliance, processing design review applications, and other discretionary permits. Further, staff provides individualized guidance to enable property owners to successfully navigate the design review process. Since Glendale is largely a "built-out" city, a critical component of the Housing Element is the required maintenance and preservation of the existing housing stock, which CDD monitors and inspects.

Glendale prides itself on the variety of housing options it offers to its residents, which is accomplished by the development of both market rate and affordable housing in appropriate residential areas. CDD initiates and completes affordable housing projects with affordable housing funds and works directly with non-profit and private developers, non-profit agencies, multi-family property owners, residents and other stakeholders to achieve this goal.

Lastly, CDD strives for balanced and quality housing stock through its residential assistance programs, providing subsidies and assistance to lower income residents. The programs include the Choice Voucher Program (Section 8), the Monthly Housing Subsidy Program (monthly assistance to senior, disabled households), and the Rental Rights Program offering information and assistance for renter benefits such as Right-to-Lease, Just Cause Eviction protections, and Relocation Benefits. For FY 2021-22, Council set aside \$11.92 million in Measure S funding for Housing programs and development, in addition to the regularly appropriated funding.

### ***Community Services & Facilities***

CDD continues to collaborate with the Community Services & Parks Department to create opportunities to enhance parks and open space, including streetscape, and to provide professional, peer review and design assistance for the renovation and construction of community facilities throughout the City.

### ***Infrastructure & Mobility***

In close partnership with the Public Works Department, CDD continues to implement policy recommendations from the Downtown Mobility Study and to improve pedestrian and bicycle safety. CDD staff identified and successfully attained millions of dollars in grant funding for the City which are being used for pedestrian, cyclist and vehicular mobility improvements, parking signage improvements, safety programming, and updating the City's Transportation Model (a computer model that predicts transportation impacts based on land use activity and is used for future land use planning and environmental review of development projects). CDD is conducting feasibility studies to develop a Glendale-Burbank regional streetcar to continue to improve mobility in the region. Through staff efforts, CDD is able to obtain, manage and execute funds which are often routed to other Departments for the implementation of capital improvement projects.

# CITY OF GLENDALE

## COMMUNITY DEVELOPMENT

### ***Arts & Culture***

CDD promotes the arts through implementation of the Downtown Art & Entertainment (A&E) District and through community programs. CDD promotes Glendale's rich culture by making significant efforts to reach out to all sectors of the community so all voices can be heard, and ensuring Glendale continues to be a culturally vibrant place.

CDD oversees two Arts & Culture facilities in the A&E District, the Alex Theatre and the Museum of Neon Art (MONA). The Alex Theatre is a historic and regional performing arts venue and is the northern anchor for the A&E District. It provides a wide variety of high-quality performing arts and community events. MONA is part of the A&E District's southern anchor, which joins an east-west axis connecting to the Central Library, Adult Recreation Center, Central Park Paseo, and the Americana at Brand.

CDD is currently working with the City Council to activate Artsakh Avenue and reimagine the street to be a pedestrian and arts focused centerpiece to the A&E District, and additionally is developing a Master Plan for the Central Park Block. CDD has completed the ground lease with the Armenian American Museum and Cultural Center of California to be located within the Central Park Block. The Department further promotes art and community awareness by partnering with the Arts & Culture Commission to develop various art projects and art programming in Glendale.

### ***Sustainability***

CDD oversees environmental review of development projects. In doing so, staff identifies pertinent environmental issues and works with City Departments, outside agencies and applicants to identify mitigation strategies that reduce and/or eliminate identified impacts.

Through its long-range and mobility planning efforts, CDD promotes environmentally sound initiatives, such as transit-oriented development, air pollution reduction programs, active transportation (e.g. walking and bicycling), mass transit and environmentally responsible building practices.

CDD also works to encourage mixed-use and infill development (both which promote efficient land use) within the community and supports preservation of open space. It does this by incorporating *Greener Glendale Plan* sustainability policies into General Plan documents, such as Community Plans, as they are created and amended. CDD will be part of a multi-departmental effort to build upon the success of the *Greener Glendale Plan* and develop an even more comprehensive *Glendale Sustainability Plan*. As part of that effort and in coordination with the current General Plan Amendment and update, CDD is working to develop the City's recognized Climate Action Plan.

CDD administers the City's Green Building Code, which includes requirements exceeding the minimum standards set by the California Green Building Code. "Green Building" refers to construction processes and products that are environmentally responsible and resource-efficient. In recent years, all affordable housing projects developed in partnership with CDD exceeded State of California Green Building Standards and many have been certified as "green buildings" by Build It Green (the "Green Point" rating system) or by the United States Green Building Council ("LEED" rating system), which are both non-profit organizations.

Lastly, CDD continues to collaborate with other City Departments on efforts to promote sustainability, including resource conservation, urban greening and environmental health.

**City of Glendale  
Summary of Appropriations  
Community Development Department  
For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Administration (1010-0010)	\$ 1,186,171	\$ 1,212,415	\$ 1,136,813	\$ 1,071,505
Projects (1010-0020)	76,369	-	-	-
Planning (1010-2500)	3,271,315	3,553,088	3,435,088	3,563,004
Building & Safety (1010-2501)	6,647,010	7,090,686	7,007,801	7,232,752
Urban Design & Mobility (1010-2502)	675,353	745,605	598,720	776,514
Neighborhood Services (1010-2508)	1,868,636	2,048,618	2,044,618	2,142,820
Economic Development (1010-2511)	1,700,906	1,920,174	1,891,573	1,699,494
Planning & Neighborhood Services (1010-2522)*	595	-	-	-
Housing Outreach (1010-2523)**	5,866	-	-	-
Measure S CDD (1010-2524)	635,405	10,594,511	8,329,511	3,305,000
<b>Total General Fund</b>	<b>\$ 16,067,625</b>	<b>\$ 27,165,097</b>	<b>\$ 24,444,124</b>	<b>\$ 19,791,089</b>
<b>Other Funds</b>				
Housing Assistance Fund (2020-0020)	\$ 36,606,744	\$ 40,914,217	\$ 41,298,574	\$ 41,731,499
Home Grant Fund (2030-0020)	280,906	1,494,601	1,494,601	1,527,627
Affordable Housing Trust Fund (2090-0020)	58,533	737,440	737,440	120,235
BEGIN Affordable Homeownership Fund (2120-2516)	-	10,000	10,000	10,000
Low&Mod Income Housing Asset Fund (2130-0020)	5,662,184	1,943,024	3,087,493	3,915,436
Miscellaneous Grant Fund (2160-0020)	211,093	10,000	23,654	-
2011 TABs Housing Fund (2250-0020)	7,600,000	-	-	-
Air Quality Improvement Fund (2510-0020)	185,268	366,491	366,491	351,188
Capital Improvement Fund (4010-0020)	384,049	-	-	800,000
Measure S CIP Fund (4011-0020)	12,134,049	6,000,000	6,000,000	9,000,000
CIP Reimbursement Fund (4090-0020)	191,574	-	-	-
San Fernando Corridor Tax Share Fund (4100-0020)	178,122	-	-	200,000
<b>Total Other Funds</b>	<b>\$ 63,492,522</b>	<b>\$ 51,475,773</b>	<b>\$ 53,018,253</b>	<b>\$ 57,655,985</b>
<b>Department Grand Total</b>	<b>\$ 79,560,146</b>	<b>\$ 78,640,870</b>	<b>\$ 77,462,377</b>	<b>\$ 77,447,074</b>

Notes:

\* The Planning & Neighborhood Services Cost Center (1010-2522) has been inactivated.

\*\* The Housing Outreach Cost Center (1010-2523) has been inactivated.



**City of Glendale  
Community Development Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 637,608	\$ 683,894	\$ 610,792	\$ 604,263
41200 Overtime	1,616	-	-	-
Various Benefits	152,744	142,367	142,367	127,701
42700 PERS retirement	210,258	243,221	243,221	227,083
42701 PERS cost sharing	(25,185)	(26,657)	(26,657)	(23,479)
42799 Salary charges in (out)	-	-	-	(31,393)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 977,042</b>	<b>\$ 1,042,825</b>	<b>\$ 969,723</b>	<b>\$ 904,175</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 4,000	\$ -	\$ -	\$ -
44120 Repairs to office equipment	-	500	500	500
44200 Advertising	-	500	500	500
44450 Postage	-	500	500	500
44550 Travel	50	1,000	-	-
44650 Training	398	1,500	-	-
44800 Membership and dues	-	2,000	2,000	2,000
45150 Furniture and equipment	1,448	3,500	3,500	3,500
45250 Office supplies	3,557	3,000	3,000	3,000
45350 General supplies	-	500	500	500
45681 Business meetings	166	750	750	750
45682 Miscellaneous	1,022	500	500	500
46008 Fleet equipment rental charge	2,101	1,664	1,664	2,496
46009 ISD service charge	151,899	103,788	103,788	102,210
46010 Building maint service charge	17,339	16,324	16,324	21,287
46011 Liability Insurance	27,149	33,564	33,564	29,587
<b>Maintenance &amp; Operation Total</b>	<b>\$ 209,129</b>	<b>\$ 169,590</b>	<b>\$ 167,090</b>	<b>\$ 167,330</b>
<b>Total</b>	<b>\$ 1,186,171</b>	<b>\$ 1,212,415</b>	<b>\$ 1,136,813</b>	<b>\$ 1,071,505</b>

**City of Glendale  
Community Development Department  
General Fund - Projects  
(1010-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 40,985	\$ -	\$ -	\$ -
45350 General supplies	4,313	-	-	-
45450 Printing and graphics	31,071	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 76,369</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 76,369</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Community Development Department  
General Fund - Planning  
(1010-2500)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,924,259	\$ 2,110,121	\$ 2,021,121	\$ 2,151,322
41200 Overtime	80	-	-	-
41300 Hourly wages	8,713	-	-	-
Various Benefits	409,280	413,426	413,426	411,184
42700 PERS retirement	700,696	762,101	762,101	813,257
42701 PERS cost sharing	(76,312)	(83,525)	(83,525)	(84,088)
42799 Salary charges in (out)	-	(139,509)	(139,509)	(249,443)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,966,716</b>	<b>\$ 3,062,614</b>	<b>\$ 2,973,614</b>	<b>\$ 3,042,232</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 7,117	\$ 105,000	\$ 80,000	\$ 80,000
44100 Repairs to equipment	-	5,000	5,000	5,000
44120 Repairs to office equipment	234	-	-	-
44450 Postage	25,768	20,000	20,000	20,000
44550 Travel	5,459	3,000	3,000	3,000
44650 Training	2,265	7,000	3,000	3,000
44760 Regulatory	-	576	576	576
44800 Membership and dues	5,363	5,000	5,000	5,000
45150 Furniture and equipment	-	1,500	1,500	1,500
45250 Office supplies	4,442	4,000	4,000	4,000
45350 General supplies	-	500	500	500
45681 Business meetings	99	750	750	750
45682 Miscellaneous	178	500	500	500
46009 ISD service charge	129,103	191,645	191,645	236,611
46010 Building maint service charge	42,481	41,117	41,117	54,664
46011 Liability Insurance	82,091	104,886	104,886	105,671
<b>Maintenance &amp; Operation Total</b>	<b>\$ 304,599</b>	<b>\$ 490,474</b>	<b>\$ 461,474</b>	<b>\$ 520,772</b>
<b>Total</b>	<b>\$ 3,271,315</b>	<b>\$ 3,553,088</b>	<b>\$ 3,435,088</b>	<b>\$ 3,563,004</b>

**City of Glendale  
Community Development Department  
General Fund - Building & Safety  
(1010-2501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 3,310,894	\$ 3,374,485	\$ 3,374,485	\$ 3,313,139
41200 Overtime	185,386	250,000	250,000	250,000
41300 Hourly wages	67,501	321,709	266,115	309,014
Various Benefits	795,116	825,029	823,346	724,644
42700 PERS retirement	1,147,000	1,289,153	1,269,078	1,351,765
42701 PERS cost sharing	(134,719)	(141,292)	(139,092)	(139,766)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 5,371,177</b>	<b>\$ 5,919,084</b>	<b>\$ 5,843,932</b>	<b>\$ 5,808,796</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 307,643	\$ 326,373	\$ 326,373	\$ 326,373
44120 Repairs to office equipment	-	2,600	2,600	2,600
44450 Postage	1,627	1,500	1,500	1,500
44550 Travel	842	5,000	-	-
44650 Training	19,237	22,000	22,000	22,000
44760 Regulatory	209	-	-	-
44800 Membership and dues	2,466	2,500	2,500	2,500
45100 Books	3,419	15,000	15,000	15,000
45150 Furniture and equipment	-	6,915	6,915	6,915
45170 Computer hardware	347	-	-	-
45250 Office supplies	6,355	15,000	15,000	15,000
45300 Small tools	-	500	500	500
45350 General supplies	1,257	6,500	6,500	6,500
45681 Business meetings	929	1,000	1,000	1,000
45682 Miscellaneous	355	1,500	1,500	1,500
46009 ISD service charge	719,953	515,529	515,529	761,460
46010 Building maint service charge	60,093	53,544	53,544	70,144
46011 Liability Insurance	151,099	196,141	193,408	190,964
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,275,833</b>	<b>\$ 1,171,602</b>	<b>\$ 1,163,869</b>	<b>\$ 1,423,956</b>
<b>Total</b>	<b>\$ 6,647,010</b>	<b>\$ 7,090,686</b>	<b>\$ 7,007,801</b>	<b>\$ 7,232,752</b>

**City of Glendale**  
**Community Development Department**  
**General Fund - Urban Design & Mobility**  
**(1010-2502)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 357,154	\$ 609,740	\$ 609,740	\$ 607,806
41200 Overtime	2,031	-	-	-
41300 Hourly wages	14,852	188,064	90,655	93,600
Various Benefits	66,881	119,327	116,347	105,013
42700 PERS retirement	138,158	277,803	242,252	262,562
42701 PERS cost sharing	(14,560)	(30,447)	(26,551)	(27,146)
42799 Salary charges in (out)	-	(730,277)	(730,277)	(568,884)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 564,515</b>	<b>\$ 434,210</b>	<b>\$ 302,166</b>	<b>\$ 472,951</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 29,289	\$ 150,000	\$ 150,000	\$ 150,000
44200 Advertising	-	10,000	10,000	10,000
44450 Postage	1	10,000	10,000	10,000
44550 Travel	-	5,000	-	-
44650 Training	-	5,000	-	-
44800 Membership and dues	365	5,000	5,000	5,000
45150 Furniture and equipment	-	5,000	5,000	5,000
45250 Office supplies	2,696	5,000	5,000	5,000
45300 Small tools	-	500	500	500
45350 General supplies	-	10,000	10,000	10,000
45400 Reports and publications	-	5,000	5,000	5,000
45681 Business meetings	810	3,500	3,500	3,500
45682 Miscellaneous	12,182	2,500	2,500	2,500
46009 ISD service charge	30,924	38,761	38,761	39,460
46010 Building maint service charge	18,459	17,365	17,365	22,740
46011 Liability Insurance	16,111	38,769	33,928	34,863
<b>Maintenance &amp; Operation Total</b>	<b>\$ 110,838</b>	<b>\$ 311,395</b>	<b>\$ 296,554</b>	<b>\$ 303,563</b>
<b>Total</b>	<b>\$ 675,353</b>	<b>\$ 745,605</b>	<b>\$ 598,720</b>	<b>\$ 776,514</b>

**City of Glendale  
Community Development Department  
General Fund - Neighborhood Services  
(1010-2508)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 960,600	\$ 973,904	\$ 973,904	\$ 1,003,718
41200 Overtime	697	-	-	-
41300 Hourly wages	89,373	147,983	147,983	155,444
Various Benefits	275,944	285,819	285,819	275,535
42700 PERS retirement	352,537	401,337	401,337	442,599
42701 PERS cost sharing	(41,528)	(43,985)	(43,985)	(45,760)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,637,625</b>	<b>\$ 1,765,058</b>	<b>\$ 1,765,058</b>	<b>\$ 1,831,536</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 10,330	\$ 12,600	\$ 12,600	\$ 12,600
44100 Repairs to equipment	-	1,500	1,500	1,500
44120 Repairs to office equipment	-	500	500	500
44450 Postage	5,693	13,800	13,800	13,800
44650 Training	-	4,000	-	-
44800 Membership and dues	-	400	400	400
45100 Books	-	500	500	500
45250 Office supplies	1,620	4,000	4,000	4,000
45300 Small tools	-	400	400	400
45350 General supplies	10,524	15,000	15,000	15,000
45681 Business meetings	374	500	500	500
45682 Miscellaneous	555	1,700	1,700	1,700
46008 Fleet equipment rental charge	17,353	13,376	13,376	20,063
46009 ISD service charge	122,300	143,681	143,681	162,169
46010 Building maint service charge	17,520	16,253	16,253	20,541
46011 Liability Insurance	44,742	55,350	55,350	57,611
<b>Maintenance &amp; Operation Total</b>	<b>\$ 231,011</b>	<b>\$ 283,560</b>	<b>\$ 279,560</b>	<b>\$ 311,284</b>
<b>Total</b>	<b>\$ 1,868,636</b>	<b>\$ 2,048,618</b>	<b>\$ 2,044,618</b>	<b>\$ 2,142,820</b>

**City of Glendale  
Community Development Department  
General Fund - Economic Development  
(1010-2511)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 541,890	\$ 615,873	\$ 542,772	\$ 668,213
41200 Overtime	9,426	-	-	-
41300 Hourly wages	101,476	83,679	83,679	30,375
Various Benefits	107,517	95,487	95,487	105,680
42700 PERS retirement	214,159	250,471	250,471	265,684
42701 PERS cost sharing	(24,904)	(27,451)	(27,451)	(27,470)
42799 Salary charges in (out)	-	-	-	(103,187)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 949,565</b>	<b>\$ 1,018,059</b>	<b>\$ 944,958</b>	<b>\$ 939,295</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 477,448	\$ 614,000	\$ 669,000	\$ 469,000
44120 Repairs to office equipment	-	500	500	500
44200 Advertising	56,518	67,000	67,000	67,000
44450 Postage	516	1,000	1,000	1,000
44550 Travel	10,676	20,000	11,000	11,000
44650 Training	1,065	2,500	1,000	1,000
44800 Membership and dues	38,182	25,000	25,000	25,000
45050 Periodicals and newspapers	-	250	250	250
45150 Furniture and equipment	646	-	-	-
45250 Office supplies	6,417	1,000	1,000	1,000
45350 General supplies	8,882	6,000	6,000	6,000
45400 Reports and publications	-	1,000	1,000	1,000
45450 Printing and graphics	537	10,000	10,000	10,000
45681 Business meetings	15,387	25,000	25,000	25,000
45682 Miscellaneous	30,831	25,000	25,000	25,000
46005 Utilities	3,130	3,474	3,474	2,428
46009 ISD service charge	43,965	38,254	38,254	43,870
46010 Building maint service charge	29,402	27,731	27,731	36,428
46011 Liability Insurance	27,739	34,406	34,406	34,723
<b>Maintenance &amp; Operation Total</b>	<b>\$ 751,342</b>	<b>\$ 902,115</b>	<b>\$ 946,615</b>	<b>\$ 760,199</b>
<b>Total</b>	<b>\$ 1,700,906</b>	<b>\$ 1,920,174</b>	<b>\$ 1,891,573</b>	<b>\$ 1,699,494</b>

**City of Glendale**  
**Community Development Department**  
**General Fund - Planning & Neighborhood Services**  
**(1010-2522)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 595	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 595</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 595</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Notes:

\* The Planning & Neighborhood Services Cost Center (1010-2522) has been inactivated.



**City of Glendale  
Community Development Department  
General Fund - Housing Outreach  
(1010-2523)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 426	\$ -	\$ -	\$ -
41200 Overtime	225	-	-	-
41300 Hourly wages	3,531	-	-	-
Various Benefits	242	-	-	-
42700 PERS retirement	1,343	-	-	-
42701 PERS cost sharing	(158)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 5,609</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
44550 Travel	\$ 80	\$ -	\$ -	\$ -
46011 Liability Insurance	178	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 257</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,866</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Notes:

\* The Housing Outreach Cost Center (1010-2523) has been inactivated.

**City of Glendale  
Community Development Department  
General Fund - Measure S CDD  
(1010-2524)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 268,172	\$ 376,746	\$ 376,746	\$ 398,967
41200 Overtime	4,589	-	-	-
41300 Hourly wages	27,763	37,947	112,947	80,262
Various Benefits	58,457	70,635	70,635	60,836
42700 PERS retirement	97,513	150,384	150,384	184,381
42701 PERS cost sharing	(11,749)	(16,483)	(16,483)	(19,064)
42799 Salary charges in (out)	-	(244,532)	(244,532)	450,000
<b>Salaries &amp; Benefits Total</b>	<b>\$ 444,746</b>	<b>\$ 374,697</b>	<b>\$ 449,697</b>	<b>\$ 1,155,382</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 66,180	\$ 1,198,000	\$ 2,407,000	\$ 436,000
43112 Direct assistance	46,200	8,641,250	5,017,250	1,594,835
44120 Repairs to office equipment	-	1,500	1,500	500
44200 Advertising	-	55,500	55,500	6,000
44450 Postage	-	87,500	87,500	35,000
44550 Travel	-	-	-	500
44650 Training	-	500	500	500
44700 Computer software	-	-	-	500
44800 Membership and dues	-	500	500	500
45150 Furniture and equipment	-	3,000	3,000	3,500
45170 Computer hardware	7,643	1,000	1,000	2,500
45250 Office supplies	9,926	51,000	51,000	4,500
45350 General supplies	3,608	50,000	50,000	2,000
45450 Printing and graphics	7,581	115,000	115,000	25,000
45656 Charges to other departments	-	(19,458)	(19,458)	-
45681 Business meetings	549	250	250	303
45682 Miscellaneous	27,025	2,500	77,500	2,500
46006 Rent	9,228	11,160	11,160	11,160
46011 Liability Insurance	12,719	20,612	20,612	23,820
<b>Maintenance &amp; Operation Total</b>	<b>\$ 190,659</b>	<b>\$ 10,219,814</b>	<b>\$ 7,879,814</b>	<b>\$ 2,149,618</b>
<b>Total</b>	<b>\$ 635,405</b>	<b>\$ 10,594,511</b>	<b>\$ 8,329,511</b>	<b>\$ 3,305,000</b>

**City of Glendale  
Community Development Department  
Housing Assistance Fund - Projects  
(2020-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,292,088	\$ 1,576,036	\$ 1,576,036	\$ 1,531,228
41200 Overtime	2,227	-	-	-
41300 Hourly wages	157,560	163,909	163,909	165,439
Various Benefits	260,855	293,770	293,770	281,017
42700 PERS retirement	476,080	628,198	628,198	659,420
42701 PERS cost sharing	(57,037)	(68,852)	(68,852)	(68,179)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,131,773</b>	<b>\$ 2,593,061</b>	<b>\$ 2,593,061</b>	<b>\$ 2,568,925</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 78,521	\$ 190,926	\$ 276,323	\$ 300,315
43112 Direct assistance	16,669,819	20,381,868	20,650,828	20,852,544
43125 Portable voucher HAP expense	17,465,222	17,450,316	17,450,316	17,703,036
44120 Repairs to office equipment	-	200	200	200
44200 Advertising	-	6,000	6,000	6,000
44450 Postage	31,720	15,000	25,000	15,000
44550 Travel	3,027	14,450	14,450	14,450
44650 Training	6,186	10,400	10,400	10,400
44800 Membership and dues	8,554	8,000	8,000	8,000
45100 Books	-	500	500	500
45150 Furniture and equipment	110	6,000	6,000	6,000
45250 Office supplies	417	7,000	12,000	10,000
45350 General supplies	6,781	1,000	1,000	1,000
45450 Printing and graphics	11,501	12,000	22,000	12,000
45681 Business meetings	9	500	500	500
45682 Miscellaneous	12,142	12,000	17,000	17,000
46006 Rent	109,053	105,135	105,135	105,135
46008 Fleet equipment rental charge	10,441	13,371	13,371	13,371
46011 Liability Insurance	61,467	86,490	86,490	87,123
<b>Maintenance &amp; Operation Total</b>	<b>\$ 34,474,971</b>	<b>\$ 38,321,156</b>	<b>\$ 38,705,513</b>	<b>\$ 39,162,574</b>
<b>Total</b>	<b>\$ 36,606,744</b>	<b>\$ 40,914,217</b>	<b>\$ 41,298,574</b>	<b>\$ 41,731,499</b>

**City of Glendale  
Community Development Department  
Home Grant Fund - Projects  
(2030-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 51,836	\$ 109,663	\$ 109,663	\$ 87,946
41200 Overtime	3	-	-	-
41300 Hourly wages	800	-	-	4,060
Various Benefits	14,817	10,668	10,668	16,994
42700 PERS retirement	15,698	17,228	17,228	33,621
42701 PERS cost sharing	(1,880)	(1,889)	(1,889)	(3,476)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 81,274</b>	<b>\$ 135,670</b>	<b>\$ 135,670</b>	<b>\$ 139,145</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 14,776	\$ 65,216	\$ 65,216	\$ 174,847
43112 Direct assistance	181,406	1,250,658	1,250,658	1,192,875
44200 Advertising	-	2,400	2,400	1,200
44450 Postage	-	50	50	50
44550 Travel	43	2,500	2,500	500
44650 Training	-	1,000	1,000	500
44800 Membership and dues	-	500	500	500
45150 Furniture and equipment	-	1,000	1,000	100
45250 Office supplies	-	300	300	300
45450 Printing and graphics	-	250	250	250
45681 Business meetings	-	500	500	500
45682 Miscellaneous	34	30,000	30,000	10,313
46006 Rent	1,225	2,175	2,175	2,175
46011 Liability Insurance	2,148	2,382	2,382	4,372
<b>Maintenance &amp; Operation Total</b>	<b>\$ 199,632</b>	<b>\$ 1,358,931</b>	<b>\$ 1,358,931</b>	<b>\$ 1,388,482</b>
<b>Total</b>	<b>\$ 280,906</b>	<b>\$ 1,494,601</b>	<b>\$ 1,494,601</b>	<b>\$ 1,527,627</b>

**City of Glendale  
Community Development Department  
Affordable Housing Trust Fund - Projects  
(2090-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 38,229	\$ 47,734	\$ 47,734	\$ 57,484
41300 Hourly wages	-	12,512	12,512	-
Various Benefits	7,352	11,936	11,936	8,719
42700 PERS retirement	12,663	29,417	29,417	22,241
42701 PERS cost sharing	(1,536)	(3,225)	(3,225)	(2,300)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 56,709</b>	<b>\$ 98,374</b>	<b>\$ 98,374</b>	<b>\$ 86,144</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	-	\$ 10,000	\$ 10,000	\$ 10,000
43112 Direct assistance	-	572,326	572,326	-
44200 Advertising	-	2,000	2,000	500
44450 Postage	-	8,000	8,000	1,000
44650 Training	-	2,500	2,500	2,500
45250 Office supplies	-	300	300	300
45450 Printing and graphics	-	5,000	5,000	2,000
45681 Business meetings	-	100	100	100
45682 Miscellaneous	192	30,000	30,000	10,000
46006 Rent	-	4,834	4,834	4,834
46011 Liability Insurance	1,632	4,006	4,006	2,857
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,825</b>	<b>\$ 639,066</b>	<b>\$ 639,066</b>	<b>\$ 34,091</b>
<b>Total</b>	<b>\$ 58,533</b>	<b>\$ 737,440</b>	<b>\$ 737,440</b>	<b>\$ 120,235</b>

**City of Glendale**  
**Community Development Department**  
**BEGIN Affordable Homeownership Fund - Housing Development & Preservation**  
**(2120-2516)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43112 Direct assistance	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>

**City of Glendale**  
**Community Development Department**  
**Low & Moderate Income Housing Asset Fund - Projects**  
**(2130-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 237,681	\$ 196,209	\$ 196,209	\$ 211,821
41200 Overtime	8	-	-	-
41300 Hourly wages	17,729	39,420	39,420	52,000
Various Benefits	59,941	54,843	54,843	45,321
42700 PERS retirement	84,301	99,158	99,158	80,737
42701 PERS cost sharing	(10,100)	(10,868)	(10,868)	(8,348)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 389,560</b>	<b>\$ 378,762</b>	<b>\$ 378,762</b>	<b>\$ 381,531</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ (373,678)	\$ 573,897	\$ 1,718,366	\$ 1,979,430
43112 Direct assistance	123,506	832,757	832,757	1,435,243
44120 Repairs to office equipment	-	250	250	250
44200 Advertising	-	2,000	2,000	2,000
44450 Postage	8	8,000	8,000	1,000
44550 Travel	174	5,650	5,650	500
44650 Training	500	3,000	3,000	500
44800 Membership and dues	380	500	500	-
45150 Furniture and equipment	803,234	1,000	1,000	-
45250 Office supplies	52	500	500	500
45350 General supplies	574	-	-	-
45450 Printing and graphics	-	8,000	8,000	2,000
45681 Business meetings	16	500	500	500
45682 Miscellaneous	20,227	25,000	25,000	-
46005 Utilities	8,947	-	-	21,292
46006 Rent	12,253	10,616	10,616	10,616
46007 Cost allocation charge	49,445	64,013	64,013	54,702
46009 ISD service charge	16,130	14,806	14,806	14,842
46011 Liability Insurance	10,858	13,773	13,773	10,530
<b>Maintenance &amp; Operation Total</b>	<b>\$ 672,624</b>	<b>\$ 1,564,262</b>	<b>\$ 2,708,731</b>	<b>\$ 3,533,905</b>
<b>Capital Improvement</b>				
51100 Land and land rights	\$ 4,600,000	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 4,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,662,184</b>	<b>\$ 1,943,024</b>	<b>\$ 3,087,493</b>	<b>\$ 3,915,436</b>

**City of Glendale  
Community Development Department  
Miscellaneous Grant Fund - Projects  
(2160-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 673	\$ -	\$ -	\$ -
Various Benefits	30	-	-	-
42700 PERS retirement	227	-	-	-
42701 PERS cost sharing	(27)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 903</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 210,161	\$ -	\$ 13,654	\$ -
45682 Miscellaneous	-	10,000	10,000	-
46011 Liability Insurance	29	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 210,190</b>	<b>\$ 10,000</b>	<b>\$ 23,654</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 211,093</b>	<b>\$ 10,000</b>	<b>\$ 23,654</b>	<b>\$ -</b>



**City of Glendale  
Community Development Department  
2011 TABs Housing Fund - Projects  
(2250-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51100 Land and land rights	\$ 7,600,000	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 7,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 7,600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Community Development Department  
Air Quality Improvement Fund - Projects  
(2510-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
Various Benefits	\$ 86,130	\$ 200,000	\$ 200,000	\$ 190,000
<b>Salaries &amp; Benefits Total</b>	<b>\$ 86,130</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 190,000</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 74,747	\$ 110,500	\$ 110,500	\$ 108,000
44120 Repairs to office equipment	-	2,300	2,300	2,300
44450 Postage	-	200	200	200
44760 Regulatory	1,160	2,000	2,000	2,000
44800 Membership and dues	8,111	8,000	8,000	8,000
45250 Office supplies	-	1,400	1,400	1,400
45350 General supplies	2,493	25,000	25,000	25,000
45450 Printing and graphics	-	2,000	2,000	2,000
45681 Business meetings	23	1,800	1,800	1,800
45682 Miscellaneous	-	3,200	3,200	3,200
46007 Cost allocation charge	12,603	10,091	10,091	7,288
<b>Maintenance &amp; Operation Total</b>	<b>\$ 99,138</b>	<b>\$ 166,491</b>	<b>\$ 166,491</b>	<b>\$ 161,188</b>
<b>Total</b>	<b>\$ 185,268</b>	<b>\$ 366,491</b>	<b>\$ 366,491</b>	<b>\$ 351,188</b>

**City of Glendale  
Community Development Department  
Capital Improvement Fund - Projects  
(4010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 384,049	\$ -	\$ -	\$ 800,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ 384,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>Total</b>	<b>\$ 384,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>

**City of Glendale  
Community Development Department  
Measure S CIP Fund - Projects  
(4011-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 20,795	\$ -	\$ 475,000	\$ -
43112 Direct assistance	-	-	7,275,000	3,000,000
45682 Miscellaneous	1,531	-	-	-
46005 Utilities	11,723	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 34,049</b>	<b>\$ -</b>	<b>\$ 7,750,000</b>	<b>\$ 3,000,000</b>
<b>Capital Improvement</b>				
51100 Land and land rights	\$ 12,100,000	\$ 6,000,000	\$ 6,000,000	\$ 6,000,000
51200 Other improvements	-	-	(7,750,000)*	-
<b>Capital Improvement Total</b>	<b>\$ 12,100,000</b>	<b>\$ 6,000,000</b>	<b>\$ (1,750,000)</b>	<b>\$ 6,000,000</b>
<b>Total</b>	<b>\$ 12,134,049</b>	<b>\$ 6,000,000</b>	<b>\$ 6,000,000</b>	<b>\$ 9,000,000</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Community Development Department  
CIP Reimbursement Fund - Projects  
(4090-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 191,574	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 191,574</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 191,574</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Community Development Department  
San Fernando Corridor Tax Share Fund - Projects  
(4100-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 108,610	\$ -	\$ -	\$ -
41200 Overtime	8,097	-	-	-
Various Benefits	24,239	-	-	-
42700 PERS retirement	36,588	-	-	-
42701 PERS cost sharing	(4,344)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 173,190</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 4,932	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,932</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ -	\$ -	\$ -	\$ 200,000
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>
<b>Total</b>	<b>\$ 178,122</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000</b>

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions**</u>				
Accountant II	0.85	0.85	0.85	0.85
Accounting Manager	0.25	0.25	0.25	0.25
Accounts Payable Supervisor	0.15	0.15	0.15	0.15
Administrative Analyst	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Officer/CDD	2.00	1.00	2.00	2.00
Assistant Code Compliance Inspector	3.00	3.00	3.00	3.00
Assistant Permit Services Technician	1.00	1.00	1.00	1.00
Assistant Director of Community Development	3.00	3.00	3.00	2.00
Associate Permit Services Technician	6.00	6.00	7.00	7.00
Budget Analyst	0.20	0.20	0.20	0.20
Building Code Specialist I	1.00	1.00	-	-
Building Code Specialist II	2.00	2.00	2.00	2.00
Building Code Specialist III	3.00	3.00	3.00	3.00
Building Official	1.00	1.00	1.00	1.00
Code Compliance Inspector	5.00	5.00	5.00	5.00
Community Development Supervisor	2.00	1.00	2.00	1.00
Construction Inspector	1.00	1.00	1.00	1.00
Customer Service Representative	7.00	7.00	7.00	7.00
Deputy Director of Community Development	2.00	2.00	2.00	3.00
Development Officer	1.00	-	1.00	1.00
Director of Community Development	1.00	1.00	1.00	1.00
Economic Development Admin Assistant	1.00	1.00	1.00	1.00
Economic Development Admin Associate	1.00	1.00	-	-
Economic Development Coordinator	1.00	1.00	2.00	2.00
Executive Analyst	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Executive Secretary (Steno)	1.00	1.00	1.00	1.00
Housing Advisor	4.00	4.00	4.00	4.00
Housing Analyst	2.00	2.00	2.00	2.00
Housing Applications Manager	1.00	1.00	1.00	1.00
Housing Assistant	3.00	2.00	2.00	2.00
Housing Associate	3.00	2.00	2.00	2.00
Housing Coordinator	1.00	1.00	1.00	1.00
Housing Supervisor	1.00	1.00	1.00	1.00
Housing Technician	2.00	2.00	2.00	2.00
Inspector I	3.00	3.00	3.00	3.00
Inspector II	4.00	4.00	4.00	4.00
Neighborhood Services Supervisor	1.00	1.00	1.00	1.00
Office Services Specialist I	1.00	1.00	1.00	1.00
Permit Services Administrator	1.00	1.00	1.00	1.00
Permit Services Technician	3.00	3.00	3.00	3.00
Planner	4.00	4.00	4.00	4.00
Planning Assistant	1.00	1.00	1.00	1.00
Planning Associate	7.00	7.00	7.00	7.00
Principal Administrative Officer CDD	-	-	-	1.00
Principal Building Code Specialist	2.00	2.00	2.00	2.00
Principal Development Officer	2.00	2.00	2.00	1.00
Principal Housing Advisor	1.00	1.00	1.00	1.00
Principal Housing Project Manager	1.00	1.00	1.00	1.00

**CITY OF GLENDALE  
COMMUNITY DEVELOPMENT DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
Principal Inspection Supervisor	1.00	1.00	1.00	2.00
Principal Neighborhood Services Supervisor	1.00	1.00	1.00	1.00
Principal Planner	4.00	3.00	4.00	4.00
Program Coordinator	1.00	1.00	1.00	1.00
Sr. Administrative Officer	1.00	1.00	1.00	-
Sr. Administrative Specialist	1.00	3.00	1.00	1.00
Sr. Code Compliance Inspector	-	1.00	-	-
Sr. Economic Development Coordinator	-	-	-	1.00
Sr. Housing Advisor	3.00	3.00	3.00	3.00
Sr. Inspector	3.00	3.00	3.00	2.00
Sr. Office Services Specialist	2.00	2.00	2.00	2.00
Sr. Office Specialist	1.00	-	-	-
Sr. Permit Services Technician	2.00	2.00	2.00	2.00
Sr. Planner	4.00	4.00	4.00	4.00
Sr. Urban Designer	-	1.00	-	-
Urban Designer	1.00	1.00	1.00	1.00
Total Salaried Positions	<u>124.45</u>	<u>121.45</u>	<u>121.45</u>	<u>120.45</u>
<u>Hourly Positions</u>		*	*	*
Administrative Intern	1.00	(1)	-	-
City Resource Specialist	1.99	(3)	0.92	(2)
Customer Service Representative	1.63	(2)	-	-
Hourly City Worker	10.91	(15)	16.87	(22)
Housing Assistant	1.00	(1)	-	-
Housing Associate	1.00	(1)	-	-
Inspector I	0.50	(1)	-	1.15
Planning Assistant	-	-	2.13	(4)
Planning Associate	1.00	(1)	1.00	(1)
Program Specialist	1.73	(2)	0.60	(1)
Housing Authority Members	0.28	(2)	0.14	(1)
Total Hourly FTE Positions	<u>21.04</u>	<u>21.65</u>	<u>21.65</u>	<u>18.45</u>
Community Development Department Total	<u>145.49</u>	<u>143.10</u>	<u>143.10</u>	<u>138.90</u>
<u>Appointed Officials</u>				
Agency/Housing Authority Members	7.00	7.00	7.00	7.00
Total Appointed Officials	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

\*\* Personnel Classification Detail includes positions housed within the Successor Agency, however the funding for these positions is part of the Recognized Obligation Payment Schedules (ROPs) and is not included in the City's Budget.

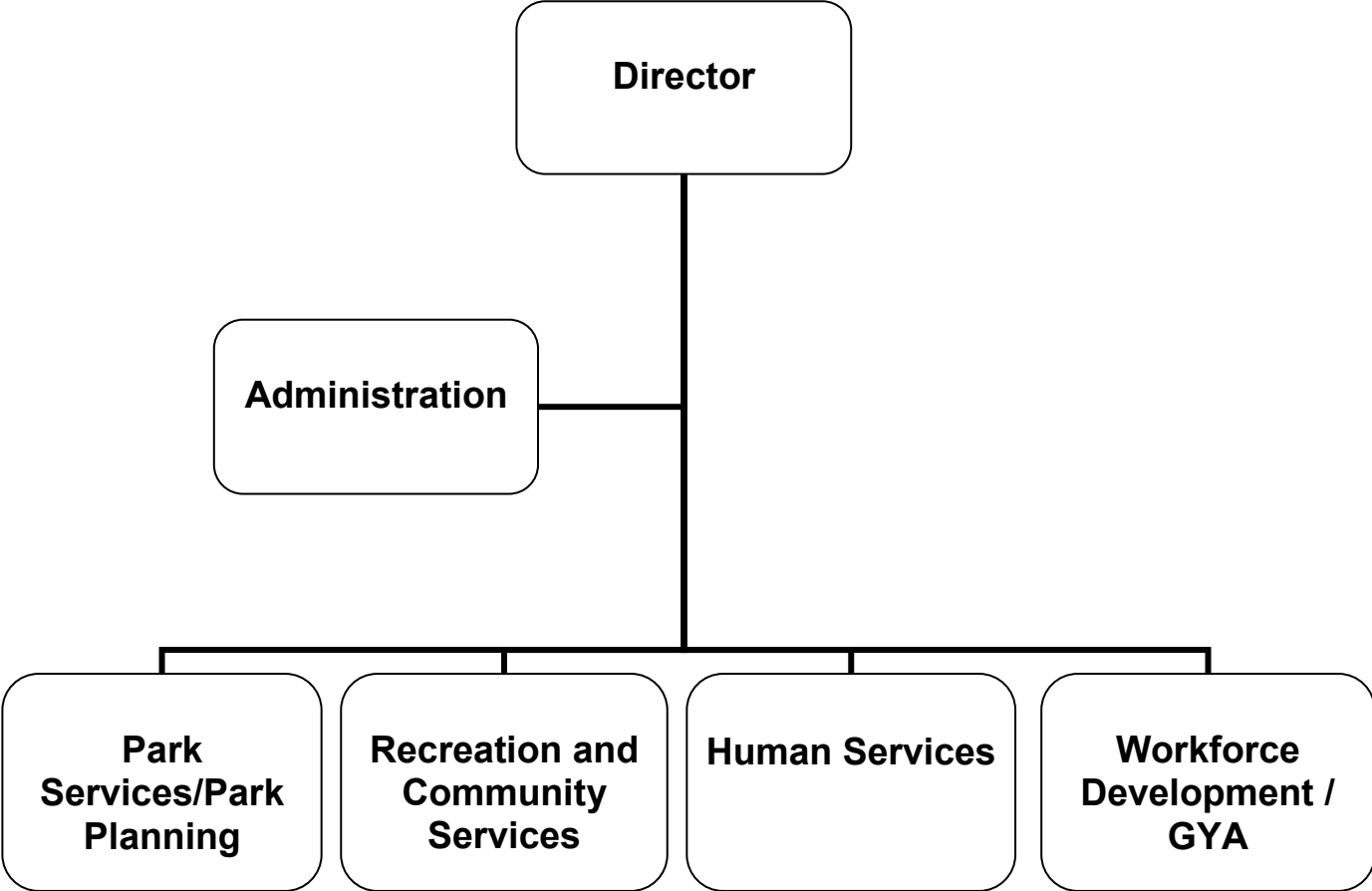


COMMUNITY SERVICES  
& PARKS

# ADOPTED BUDGET FY 2021 - 2022



# COMMUNITY SERVICES & PARKS



# CITY OF GLENDALE

## COMMUNITY SERVICES & PARKS

### MISSION STATEMENT

The mission of the Community Services & Parks Department (CSP) is to enhance the quality of life by providing safe, well-maintained parks and public places; preserving open space and historic resources; providing services that address the physical, recreational, social and economic needs of the community; and creating opportunities for renewal, growth, and enrichment.

### DEPARTMENT DESCRIPTION

The Department consists of five sections:

**Administration** is responsible for administrative support to all of the outlying operations, including maintenance yard community/recreation centers, sports complex, Verdugo Jobs Center, and civic auditorium, including organizational planning; fiscal and personnel management; payroll; planning, design and coordination of capital projects; open space and trails programming; research and analysis; clerical support services; grant administration; and staff support to the Parks, Recreation & Community Services Commission, Community Development Block Grant Advisory Committee, Senior Services Committee and Glendale Parks and Open Space Foundation.

**Park Services** is responsible for landscape maintenance of 47 parks and recreation facilities, including four community centers, four historic sites, 19 sport fields, 30 playgrounds and 30 restroom facilities, and a sports complex, consisting of 286.20 acres of developed parkland. In addition, the section oversees all contract landscape areas in the City, of which there are 137 sites, including Fire Stations, GWP Pump Houses, Libraries, and City Medians. **Park Planning** is responsible for planning and oversight of designs for new park development or renovation of parks, ensuring a sustainable design that serves the needs of the community, the department's programming, as well as meet City Council's goals.

**Recreation & Community Services** provides a variety of recreational opportunities, enrichment programs, and human services for all ages and abilities. This section is subdivided into three core areas:

1. **Recreational & Special Use Facilities** includes four community centers, an art studio, a skate park, civic auditorium, sports complex, 19 sports fields, community pool, four historic homes/museums, park buildings, and picnic shelter facilities.
2. **Recreation Programs** include special events, day camps, youth programs, senior activities, sports programs, life-long learning classes, aquatics, open space and trails programs and volunteer opportunities.
3. **Human Services** includes a variety of social service programs, including meal programs for seniors, the homebound, youth, case management, counseling, information and referral for youth, families, and seniors, and programs for individuals with special needs.

### **Human Services**

1. **Community Development Block Grant Program** administers the federal Community Development Block Grant (CDBG) program that addresses the needs of low-income persons, including the elderly, at-risk youth, and homeless. CDBG funds help to provide social services, improve community centers and revitalize neighborhoods. The section collaborates with community agencies to help coordinate 14 social service programs, 12 CDBG-CV3 CARES Act social services programs, and 5 capital improvement projects in the community.

# CITY OF GLENDALE

## COMMUNITY SERVICES & PARKS

2. ***Homeless Program*** administers federal grant programs, including the City Emergency Solutions Grant (ESG), Homeless Emergency Aid Program (HEAP), California Emergency Solutions Housing Program (CESH), Homeless Housing Assistance Program (HHAP), Emergency Solutions Grant – CARES Act (ESG-CV), Measure H and the Homeless Continuum of Care Program (CoC) that address the housing, mental health, employment, case management, coordinated entry system (CES), veterans, substance abuse, domestic violence, and health needs of at-risk homeless and homeless families and recently added Measure H Programming. This section is responsible for Glendale CoC programming for homeless persons, including street outreach; case management services; access to emergency shelters; rapid re-housing; permanent supportive housing programs; rental assistance programs; and the Homeless Management Information System (HMIS). The CoC collaborates with community agencies to help coordinate 60 Continuum of Care homeless programs funded through CoC, ESG, State ESG, HEAP, HHAP, ESG-CV, CESH and Measure H. The CoC provides over 150 units of housing for homeless families and individuals at any given time. On an annual basis, approximately 2,500 unduplicated persons are served through Glendale's CoC. (Some of these persons may have been served by more than one component, i.e. case management, street outreach, emergency shelter, rapid re-housing, transitional housing, homeless prevention and permanent supportive housing.)

***Workforce Development/Glendale Youth Alliance (GYA)*** performs grant administration, program development, operation of employment and training programs, and business services. This section receives State and Federal workforce development funding from both formula and competitive grant sources to meet the employment needs of residents from Glendale, Burbank, La Cañada Flintridge, and surrounding communities. The section also provides assistance to local businesses.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

CSP is committed to providing its residents with extraordinary customer service centered on the principles of professionalism, responsiveness, accessibility, quality of service, accountability and customer satisfaction through the delivery of efficient and seamless services to every customer served.

#### ***Safe & Healthy Community***

CSP produces a Social Services Directory to raise awareness of the programs and services provided by organizations that are serving the community's families. Through its sports and recreation programs, the Department is committed to the physical health and well-being of the City's residents. Through its maintenance of the parks and enforcement of park rules, the Department is committed to the safety and security of the public.

#### ***Economic Vibrancy***

Through the Workforce Development Section, CSP strives to provide policy direction, programs and services toward the development of a skilled labor force to promote the retention and expansion of local businesses, as well as the creation and attraction of high wage/high growth employers. Programs include specialized grants for lay off aversion and specific business downsizing, as well as skill training in high-demand growth industries, such as health care, entertainment, and mobile information technology.

#### ***Community Services & Facilities***

Through the federal grant programs, CSP provides planning, coordination and funding for social services, improvement of parks, libraries and community centers, handicapped accessibility projects,

## CITY OF GLENDALE COMMUNITY SERVICES & PARKS

community involvement, job training and upgrading public improvements. The Verdugo Jobs Center, in particular, focuses on providing excellent customer service that is adaptable and responsive to the changing needs of the labor market and economic conditions.

CSP strategically plans, acquires and develops new parks, open space and trails, maintains a variety of public parks and recreational facilities, offers many recreational programs for the youth, adults, seniors and the disabled community and partners with many community organizations to offer services and programs for the public.

### ***Arts & Culture***

CSP provides a wide variety of arts and cultural experiences throughout the community. These include, but are not limited to: installation of public art in parks and community centers; the Cruise Night event; art classes; art camps; partnerships with community organizations for theater or music in the park; and the City's César Chávez events.

**City of Glendale**  
**Summary of Appropriations**  
**Community Services & Parks Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Administration (1010-0010)	\$ 1,077,129	\$ 1,201,693	\$ 1,186,693	\$ 1,196,998
Projects (1010-0020)	235,887	153,864	153,864	155,298
Civic Auditorium (1010-3000)	464,736	516,531	506,381	505,694
Sports Complex (1010-3001)	278,231	338,561	338,561	357,988
Maple Park Community Center (1010-3003)	413,217	542,734	542,254	590,607
Pacific Community Center (1010-3004)	682,883	816,060	814,010	888,519
Adult Recreation Community Center (1010-3005)	454,410	547,727	545,027	554,799
Sparr Heights Community Center (1010-3006)	213,332	307,546	305,766	335,332
Verdugo Skate Park (1010-3007)	91,529	125,247	119,447	158,791
Parks Maintenance (1010-3008)	9,263,330	9,861,545	9,826,545	10,560,307
Aquatics (1010-3009)	356,061	418,182	416,182	586,168
Measure S CSP (1010-3011)	787,995	582,427	2,637,427	744,000
Open Space & Trail (1010-3100)	25,884	32,097	32,097	39,000
Customer Service (1010-3101)	512,790	700,402	684,588	706,923
Citywide Sports (1010-3102)	349,832	443,270	433,770	467,839
Youth & Family Services (1010-3104)	416,056	634,293	634,293	661,960
Youth Programs (1010-3105)*	68	-	-	-
Senior Services (1010-3107)	77,275	274,005	274,005	252,349
Special Events (1010-3108)	116,042	165,223	123,923	90,014
Glendale Youth Alliance (1010-3200)	315,334	311,408	311,408	329,613
<b>Total General Fund</b>	<b>\$ 16,132,023</b>	<b>\$ 17,972,815</b>	<b>\$ 19,886,241</b>	<b>\$ 19,182,199</b>
<b><u>Other Funds</u></b>				
CDBG Fund (2010-0020)	\$ 1,379,294	\$ 1,997,476	\$ 3,613,294	\$ 1,894,069
Continuum of Care Grant Fund (2040-0020)**	1,925,185	144,835	2,781,205	-
Emergency Solutions Grant Fund (2050-0020)	252,243	165,131	3,269,992	170,350
Workforce Innovation & Opportunity Act Fund (2060-0020)	4,619,847	6,747,837	7,764,643	6,772,517
Glendale Youth Alliance Fund (2110-3203)	2,310,041	2,795,660	2,795,660	2,885,500
Miscellaneous Grant Fund (2160-0020)	817,809	1,128,253	1,187,219	452,840
Measure H Fund (2240-0020)	143,244	-	250,964	100,000
Nutritional Meals Grant Fund (2700-0020)	535,083	437,323	1,286,127	463,966
Capital Improvement Fund (4010-0020)	1,939,693	825,000	525,000	900,000
Measure S CIP Fund (4011-0020)	-	1,000,000	1,000,000	3,625,000
Parks Mitigation Fee Fund (4050-0020)	302,527	-	(75)***	-
CIP Reimbursement Fund (4090-0020)	44,135	-	-	-
Measure A Fund (4130-0020)	-	921,000	1,021,000	300,000
<b>Total Other Funds</b>	<b>\$ 14,269,102</b>	<b>\$ 16,162,515</b>	<b>\$ 25,495,029</b>	<b>\$ 17,564,242</b>
<b>Department Grand Total</b>	<b>\$ 30,401,125</b>	<b>\$ 34,135,330</b>	<b>\$ 45,381,270</b>	<b>\$ 36,746,441</b>

Notes:

\* The Youth Programs Cost Center (1010-3105) has been inactivated.

\*\* The 2020 Continuum of Care Grant (\$2.7 million) was appropriated in FY 2020-21 through City Council action. Remaining funds will carry over to FY 2021-22.

\*\*\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Community Services & Parks Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 541,534	\$ 574,885	\$ 574,885	\$ 580,150
41300 Hourly wages	59,376	92,072	92,072	87,672
Various Benefits	147,072	142,318	142,318	135,610
42700 PERS retirement	198,273	240,769	240,769	255,559
42701 PERS cost sharing	(23,758)	(26,387)	(26,387)	(26,422)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 922,496</b>	<b>\$ 1,023,657</b>	<b>\$ 1,023,657</b>	<b>\$ 1,032,569</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 17,887	\$ 19,500	\$ 9,500	\$ 4,500
44200 Advertising	2,075	2,500	2,500	2,500
44450 Postage	19	2,150	2,150	2,150
44650 Training	6,660	11,100	6,100	6,100
44800 Membership and dues	5,367	5,150	5,150	5,150
45050 Periodicals and newspapers	-	362	362	362
45100 Books	-	100	100	100
45150 Furniture and equipment	37,457	3,000	3,000	3,000
45250 Office supplies	4,019	10,500	10,500	10,500
45350 General supplies	17,992	46,704	46,704	46,704
45450 Printing and graphics	753	-	-	-
45681 Business meetings	828	2,350	2,350	2,350
45682 Miscellaneous	1,630	2,500	2,500	2,500
46009 ISD service charge	34,451	38,970	38,970	45,321
46011 Liability Insurance	25,494	33,150	33,150	33,192
<b>Maintenance &amp; Operation Total</b>	<b>\$ 154,633</b>	<b>\$ 178,036</b>	<b>\$ 163,036</b>	<b>\$ 164,429</b>
<b>Total</b>	<b>\$ 1,077,129</b>	<b>\$ 1,201,693</b>	<b>\$ 1,186,693</b>	<b>\$ 1,196,998</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 46,911	\$ 36,270	\$ 36,270	\$ 46,787
41200 Overtime	359	-	-	-
41300 Hourly wages	55,796	67,250	65,250	50,380
Various Benefits	19,912	11,731	11,731	12,832
42700 PERS retirement	33,113	37,587	37,587	37,328
42701 PERS cost sharing	(3,989)	(4,119)	(4,119)	(3,857)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 152,103</b>	<b>\$ 148,719</b>	<b>\$ 146,719</b>	<b>\$ 143,470</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 89	\$ -	\$ -	\$ -
43112 Direct assistance	9,286	-	-	-
45350 General supplies	69,060	-	2,000	7,000
45681 Business meetings	17	-	-	-
45682 Miscellaneous	1,058	-	-	-
46011 Liability Insurance	4,274	5,145	5,145	4,828
<b>Maintenance &amp; Operation Total</b>	<b>\$ 83,784</b>	<b>\$ 5,145</b>	<b>\$ 7,145</b>	<b>\$ 11,828</b>
<b>Total</b>	<b>\$ 235,887</b>	<b>\$ 153,864</b>	<b>\$ 153,864</b>	<b>\$ 155,298</b>



**City of Glendale  
Community Services & Parks Department  
General Fund - Civic Auditorium  
(1010-3000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 129,757	\$ 130,756	\$ 130,756	\$ 132,423
41300 Hourly wages	85,210	130,532	130,532	131,699
Various Benefits	51,606	34,271	34,271	34,917
42700 PERS retirement	66,030	75,003	75,003	71,997
42701 PERS cost sharing	(7,883)	(8,219)	(8,219)	(7,442)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 324,720</b>	<b>\$ 362,343</b>	<b>\$ 362,343</b>	<b>\$ 363,594</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
43110 Contractual services	19,911	31,174	21,024	21,650
44760 Regulatory	319	-	-	-
45250 Office supplies	179	1,200	1,200	1,200
45350 General supplies	14,859	12,000	12,000	11,374
46005 Utilities	4,590	6,912	6,912	6,000
46009 ISD service charge	91,049	84,917	84,917	83,751
46011 Liability Insurance	9,110	12,985	12,985	13,125
<b>Maintenance &amp; Operation Total</b>	<b>\$ 140,016</b>	<b>\$ 154,188</b>	<b>\$ 144,038</b>	<b>\$ 142,100</b>
<b>Total</b>	<b>\$ 464,736</b>	<b>\$ 516,531</b>	<b>\$ 506,381</b>	<b>\$ 505,694</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Sports Complex  
(1010-3001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 95,428	\$ 116,598	\$ 116,598	\$ 116,425
41300 Hourly wages	59,159	89,609	89,609	102,877
Various Benefits	34,084	25,851	25,851	29,210
42700 PERS retirement	55,591	61,118	61,118	64,369
42701 PERS cost sharing	(6,121)	(6,700)	(6,700)	(6,655)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 238,142</b>	<b>\$ 286,476</b>	<b>\$ 286,476</b>	<b>\$ 306,226</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,643	\$ 3,428	\$ 3,428	\$ 800
44800 Membership and dues	65	425	425	425
45150 Furniture and equipment	3,012	-	-	-
45350 General supplies	26,825	37,983	37,983	40,611
46011 Liability Insurance	6,544	10,249	10,249	9,926
<b>Maintenance &amp; Operation Total</b>	<b>\$ 40,089</b>	<b>\$ 52,085</b>	<b>\$ 52,085</b>	<b>\$ 51,762</b>
<b>Total</b>	<b>\$ 278,231</b>	<b>\$ 338,561</b>	<b>\$ 338,561</b>	<b>\$ 357,988</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Maple Park Community Center  
(1010-3003)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 108,006	\$ 107,853	\$ 107,853	\$ 108,270
41300 Hourly wages	117,738	195,787	195,787	227,624
Various Benefits	48,209	32,661	32,661	34,081
42700 PERS retirement	71,943	107,478	107,478	117,346
42701 PERS cost sharing	(8,614)	(11,780)	(11,780)	(12,131)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 337,281</b>	<b>\$ 431,999</b>	<b>\$ 431,999</b>	<b>\$ 475,190</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,240	\$ 480	\$ -	\$ 500
44450 Postage	287	900	900	900
44800 Membership and dues	-	150	150	150
45150 Furniture and equipment	1,685	-	-	-
45250 Office supplies	1,851	6,781	6,781	6,781
45300 Small tools	-	-	-	3,998
45350 General supplies	7,221	24,602	24,602	20,604
45682 Miscellaneous	211	-	-	-
46009 ISD service charge	51,878	62,729	62,729	65,790
46011 Liability Insurance	9,562	15,093	15,093	16,694
<b>Maintenance &amp; Operation Total</b>	<b>\$ 75,936</b>	<b>\$ 110,735</b>	<b>\$ 110,255</b>	<b>\$ 115,417</b>
<b>Total</b>	<b>\$ 413,217</b>	<b>\$ 542,734</b>	<b>\$ 542,254</b>	<b>\$ 590,607</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Pacific Community Center  
(1010-3004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 259,621	\$ 277,376	\$ 277,376	\$ 283,964
41300 Hourly wages	160,591	244,443	244,443	286,860
Various Benefits	90,785	70,950	70,950	69,598
42700 PERS retirement	127,281	178,912	178,912	195,929
42701 PERS cost sharing	(14,413)	(19,610)	(19,610)	(20,255)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 623,865</b>	<b>\$ 752,071</b>	<b>\$ 752,071</b>	<b>\$ 816,096</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 9,264	\$ 2,500	\$ 450	\$ 8,500
44800 Membership and dues	-	300	300	300
45150 Furniture and equipment	2,394	1,500	1,500	1,000
45250 Office supplies	5,156	7,900	7,900	7,900
45350 General supplies	24,249	25,851	25,851	26,351
45681 Business meetings	200	-	-	-
45682 Miscellaneous	13	-	-	-
46011 Liability Insurance	17,741	25,938	25,938	28,372
<b>Maintenance &amp; Operation Total</b>	<b>\$ 59,018</b>	<b>\$ 63,989</b>	<b>\$ 61,939</b>	<b>\$ 72,423</b>
<b>Total</b>	<b>\$ 682,883</b>	<b>\$ 816,060</b>	<b>\$ 814,010</b>	<b>\$ 888,519</b>

**City of Glendale**  
**Community Services & Parks Department**  
**General Fund - Adult Recreation Community Center**  
**(1010-3005)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 156,556	\$ 152,088	\$ 152,088	\$ 156,125
41300 Hourly wages	84,592	173,360	151,193	180,767
Various Benefits	50,039	31,653	31,653	31,616
42700 PERS retirement	74,781	99,922	99,922	96,772
42701 PERS cost sharing	(8,929)	(10,952)	(10,952)	(10,005)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 357,040</b>	<b>\$ 446,071</b>	<b>\$ 423,904</b>	<b>\$ 455,275</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 48,698	\$ 44,350	\$ 53,002	\$ 38,059
44100 Repairs to equipment	-	2,500	2,500	2,500
44450 Postage	-	100	100	100
44650 Training	-	500	-	-
44800 Membership and dues	150	425	425	425
45150 Furniture and equipment	9,508	2,500	2,500	2,500
45250 Office supplies	2,636	3,600	3,600	3,600
45350 General supplies	26,174	31,503	31,503	35,594
46011 Liability Insurance	10,205	16,178	16,178	16,746
<b>Maintenance &amp; Operation Total</b>	<b>\$ 97,371</b>	<b>\$ 101,656</b>	<b>\$ 109,808</b>	<b>\$ 99,524</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 11,315	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 11,315</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 454,410</b>	<b>\$ 547,727</b>	<b>\$ 545,027</b>	<b>\$ 554,799</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Sparr Heights Community Center  
(1010-3006)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 71,756	\$ 86,795	\$ 86,795	\$ 91,485
41300 Hourly wages	68,457	119,472	119,472	139,462
Various Benefits	21,179	16,920	16,920	16,733
42700 PERS retirement	41,857	68,566	68,566	71,826
42701 PERS cost sharing	(4,995)	(7,515)	(7,515)	(7,426)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 198,252</b>	<b>\$ 284,238</b>	<b>\$ 284,238</b>	<b>\$ 312,080</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 675	\$ 1,780	\$ -	\$ 500
44450 Postage	317	-	-	-
45150 Furniture and equipment	154	-	-	-
45250 Office supplies	797	2,000	2,000	2,000
45350 General supplies	7,200	9,274	9,274	9,274
46011 Liability Insurance	5,936	10,254	10,254	11,478
<b>Maintenance &amp; Operation Total</b>	<b>\$ 15,080</b>	<b>\$ 23,308</b>	<b>\$ 21,528</b>	<b>\$ 23,252</b>
<b>Total</b>	<b>\$ 213,332</b>	<b>\$ 307,546</b>	<b>\$ 305,766</b>	<b>\$ 335,332</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Verdugo Skate Park  
(1010-3007)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 59,271	\$ 91,877	\$ 91,877	\$ 128,681
Various Benefits	2,824	3,727	3,727	4,666
42700 PERS retirement	9,456	11,205	11,205	10,872
42701 PERS cost sharing	(1,121)	(1,229)	(1,229)	(1,124)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 70,430</b>	<b>\$ 105,580</b>	<b>\$ 105,580</b>	<b>\$ 143,095</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,885	\$ 5,800	\$ -	\$ -
45250 Office supplies	265	500	500	500
45300 Small tools	-	100	100	100
45350 General supplies	14,341	8,700	8,700	8,700
45682 Miscellaneous	242	-	-	-
46011 Liability Insurance	2,366	4,567	4,567	6,396
<b>Maintenance &amp; Operation Total</b>	<b>\$ 21,100</b>	<b>\$ 19,667</b>	<b>\$ 13,867</b>	<b>\$ 15,696</b>
<b>Total</b>	<b>\$ 91,529</b>	<b>\$ 125,247</b>	<b>\$ 119,447</b>	<b>\$ 158,791</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Parks Maintenance  
(1010-3008)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,777,802	\$ 2,933,488	\$ 2,933,488	\$ 2,960,806
41200 Overtime	17,250	-	-	-
41300 Hourly wages	385,208	532,608	532,608	540,270
Various Benefits	1,126,215	939,130	939,130	1,025,272
42700 PERS retirement	1,027,421	1,243,794	1,243,794	1,332,588
42701 PERS cost sharing	(122,986)	(136,329)	(136,329)	(137,789)
42799 Salary charges in (out)	(9,718)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 5,201,191</b>	<b>\$ 5,512,691</b>	<b>\$ 5,512,691</b>	<b>\$ 5,721,147</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 23,788	\$ 62,215	\$ 62,215	\$ 62,215
43110 Contractual services	464,555	912,484	882,484	907,484
44100 Repairs to equipment	28,614	8,250	8,250	8,250
44450 Postage	4	100	100	100
44600 Laundry and towel service	11,568	-	-	-
44650 Training	7,030	8,000	3,000	3,000
44800 Membership and dues	900	1,000	1,000	1,000
45250 Office supplies	3,029	3,000	3,000	3,000
45300 Small tools	31,163	10,500	10,500	10,500
45350 General supplies	347,590	229,750	229,750	229,750
45656 Charges to other departments	-	(309,840)	(309,840)	(309,840)
45681 Business meetings	1,475	1,750	1,750	1,750
45682 Miscellaneous	5,131	-	-	-
46005 Utilities	1,469,677	1,800,000	1,800,000	1,836,000
46006 Rent	1,401	8,784	8,784	8,784
46008 Fleet equipment rental charge	392,170	201,969	201,969	302,953
46009 ISD service charge	338,228	338,229	338,229	340,869
46010 Building maint service charge	801,103	900,383	900,383	1,259,329
46011 Liability Insurance	134,714	172,280	172,280	174,016
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,062,139</b>	<b>\$ 4,348,854</b>	<b>\$ 4,313,854</b>	<b>\$ 4,839,160</b>
<b>Total</b>	<b>\$ 9,263,330</b>	<b>\$ 9,861,545</b>	<b>\$ 9,826,545</b>	<b>\$ 10,560,307</b>



**City of Glendale  
Community Services & Parks Department  
General Fund - Aquatics  
(1010-3009)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 232,018	\$ 266,018	\$ 266,018	\$ 418,504
Various Benefits	26,933	10,833	10,833	15,326
42700 PERS retirement	17,105	46,086	46,086	53,344
42701 PERS cost sharing	(2,015)	(5,050)	(5,050)	(5,514)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 274,041</b>	<b>\$ 317,887</b>	<b>\$ 317,887</b>	<b>\$ 481,660</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 30,265	\$ 27,774	\$ 25,774	\$ 25,774
44100 Repairs to equipment	-	2,500	2,500	2,500
44450 Postage	62	-	-	-
44650 Training	-	1,000	1,000	1,000
44760 Regulatory	-	2,080	2,080	2,080
44800 Membership and dues	33	400	400	400
45250 Office supplies	1,054	2,140	2,140	2,140
45350 General supplies	14,637	20,574	20,574	20,574
45682 Miscellaneous	132	-	-	-
46005 Utilities	26,120	30,604	30,604	29,241
46011 Liability Insurance	9,717	13,223	13,223	20,799
<b>Maintenance &amp; Operation Total</b>	<b>\$ 82,020</b>	<b>\$ 100,295</b>	<b>\$ 98,295</b>	<b>\$ 104,508</b>
<b>Total</b>	<b>\$ 356,061</b>	<b>\$ 418,182</b>	<b>\$ 416,182</b>	<b>\$ 586,168</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Measure S CSP  
(1010-3011)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 45,149	\$ 88,389	\$ 88,389	\$ 93,170
41200 Overtime	-	-	14,000	-
41300 Hourly wages	173,860	245,006	720,767	289,222
Various Benefits	39,343	39,837	39,837	35,429
42700 PERS retirement	32,533	71,681	71,681	75,225
42701 PERS cost sharing	(3,931)	(7,856)	(7,856)	(7,776)
42799 Salary charges in (out)	-	-	-	25,546
<b>Salaries &amp; Benefits Total</b>	<b>\$ 286,953</b>	<b>\$ 437,057</b>	<b>\$ 926,818</b>	<b>\$ 510,816</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 458,605	\$ 35,000	\$ 63,500	\$ 75,215
43112 Direct assistance	-	-	1,440,000	-
44100 Repairs to equipment	-	-	-	10,000
44120 Repairs to office equipment	-	10,000	10,000	-
44200 Advertising	134	-	-	-
44450 Postage	-	-	-	500
44650 Training	1,324	2,000	2,000	2,000
44800 Membership and dues	165	800	800	800
45250 Office supplies	457	3,000	5,900	4,608
45350 General supplies	9,394	18,000	106,839	50,914
45682 Miscellaneous	-	-	5,000	-
46005 Utilities	21,653	60,000	60,000	69,892
46006 Rent	-	-	-	250
46011 Liability Insurance	9,311	16,570	16,570	19,005
<b>Maintenance &amp; Operation Total</b>	<b>\$ 501,043</b>	<b>\$ 145,370</b>	<b>\$ 1,710,609</b>	<b>\$ 233,184</b>
<b>Total</b>	<b>\$ 787,995</b>	<b>\$ 582,427</b>	<b>\$ 2,637,427</b>	<b>\$ 744,000</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Open Space & Trail  
(1010-3100)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 17,646	\$ 20,663	\$ 20,663	\$ 25,266
Various Benefits	763	692	692	711
42700 PERS retirement	5,901	7,542	7,542	9,778
42701 PERS cost sharing	(706)	(827)	(827)	(1,011)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 23,605</b>	<b>\$ 28,070</b>	<b>\$ 28,070</b>	<b>\$ 34,744</b>
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 1,527	\$ 3,000	\$ 3,000	\$ 3,000
45682 Miscellaneous	3	-	-	-
46011 Liability Insurance	750	1,027	1,027	1,256
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,280</b>	<b>\$ 4,027</b>	<b>\$ 4,027</b>	<b>\$ 4,256</b>
<b>Total</b>	<b>\$ 25,884</b>	<b>\$ 32,097</b>	<b>\$ 32,097</b>	<b>\$ 39,000</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Customer Service  
(1010-3101)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 196,649	\$ 203,843	\$ 203,843	\$ 209,991
41300 Hourly wages	118,157	192,066	192,066	201,523
Various Benefits	55,821	52,919	52,919	41,274
42700 PERS retirement	87,285	98,464	98,464	104,156
42701 PERS cost sharing	(10,432)	(10,790)	(10,790)	(10,767)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 447,479</b>	<b>\$ 536,502</b>	<b>\$ 536,502</b>	<b>\$ 546,177</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 14,657	\$ 31,352	\$ 15,538	\$ 31,352
44450 Postage	276	-	-	-
44800 Membership and dues	290	145	145	145
45250 Office supplies	1,206	2,931	2,931	2,931
45350 General supplies	35,028	43,282	43,282	45,282
45682 Miscellaneous	573	2,000	2,000	-
46009 ISD service charge	-	64,511	64,511	60,583
46011 Liability Insurance	13,281	19,679	19,679	20,453
<b>Maintenance &amp; Operation Total</b>	<b>\$ 65,311</b>	<b>\$ 163,900</b>	<b>\$ 148,086</b>	<b>\$ 160,746</b>
<b>Total</b>	<b>\$ 512,790</b>	<b>\$ 700,402</b>	<b>\$ 684,588</b>	<b>\$ 706,923</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Citywide Sports  
(1010-3102)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 129,000	\$ 140,848	\$ 140,848	\$ 142,274
41300 Hourly wages	43,938	119,972	119,972	130,637
Various Benefits	40,952	36,852	36,852	32,051
42700 PERS retirement	55,447	65,116	65,116	71,849
42701 PERS cost sharing	(6,531)	(7,137)	(7,137)	(7,428)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 262,805</b>	<b>\$ 355,651</b>	<b>\$ 355,651</b>	<b>\$ 369,383</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 18,629	\$ 35,000	\$ 26,250	\$ 35,000
44650 Training	-	750	-	750
44800 Membership and dues	145	525	525	525
45250 Office supplies	2,917	1,560	1,560	1,560
45350 General supplies	14,131	20,921	20,921	20,291
45682 Miscellaneous	27	-	-	-
46009 ISD service charge	43,853	15,898	15,898	26,763
46011 Liability Insurance	7,325	12,965	12,965	13,567
<b>Maintenance &amp; Operation Total</b>	<b>\$ 87,027</b>	<b>\$ 87,619</b>	<b>\$ 78,119</b>	<b>\$ 98,456</b>
<b>Total</b>	<b>\$ 349,832</b>	<b>\$ 443,270</b>	<b>\$ 433,770</b>	<b>\$ 467,839</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Youth & Family Services  
(1010-3104)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 131,024	\$ 137,942	\$ 137,942	\$ 145,457
41300 Hourly wages	96,361	230,275	297,966	238,708
Various Benefits	24,310	23,255	23,255	22,363
42700 PERS retirement	67,027	116,823	116,823	129,195
42701 PERS cost sharing	(8,010)	(12,804)	(12,804)	(13,356)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 310,712</b>	<b>\$ 495,491</b>	<b>\$ 563,182</b>	<b>\$ 522,367</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 48,168	\$ 77,000	\$ 9,309	\$ 77,000
44800 Membership and dues	33	-	-	-
45150 Furniture and equipment	6,879	-	-	-
45250 Office supplies	770	-	-	-
45350 General supplies	34,402	43,500	43,500	43,500
45682 Miscellaneous	5,436	-	-	-
46011 Liability Insurance	9,657	18,302	18,302	19,093
<b>Maintenance &amp; Operation Total</b>	<b>\$ 105,344</b>	<b>\$ 138,802</b>	<b>\$ 71,111</b>	<b>\$ 139,593</b>
<b>Total</b>	<b>\$ 416,056</b>	<b>\$ 634,293</b>	<b>\$ 634,293</b>	<b>\$ 661,960</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Youth Programs  
(1010-3105)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 49	\$ -	\$ -	-
Various Benefits	2	-	-	-
42700 PERS retirement	17	-	-	-
42701 PERS cost sharing	(2)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 66</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 2	\$ -	\$ -	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>	<b>\$ 68</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

Notes:

\* The Youth Programs Cost Center (1010-3105) has been inactivated.

**City of Glendale  
Community Services & Parks Department  
General Fund - Senior Services  
(1010-3107)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 39,531	\$ 152,776	\$ 152,776	\$ 150,080
41300 Hourly wages	1,230	4,696	4,696	-
Various Benefits	6,189	48,473	48,473	33,980
42700 PERS retirement	20,999	57,413	57,413	57,999
42701 PERS cost sharing	(1,630)	(6,294)	(6,294)	(5,998)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 66,318</b>	<b>\$ 257,064</b>	<b>\$ 257,064</b>	<b>\$ 236,061</b>
<b>Maintenance &amp; Operation</b>				
44650 Training	\$ 556	\$ -	\$ -	\$ -
45250 Office supplies	268	1,800	1,800	1,800
45350 General supplies	1,167	681	681	681
45656 Charges to other departments	-	6,632	6,632	6,347
46011 Liability Insurance	8,966	7,828	7,828	7,460
<b>Maintenance &amp; Operation Total</b>	<b>\$ 10,957</b>	<b>\$ 16,941</b>	<b>\$ 16,941</b>	<b>\$ 16,288</b>
<b>Total</b>	<b>\$ 77,275</b>	<b>\$ 274,005</b>	<b>\$ 274,005</b>	<b>\$ 252,349</b>



**City of Glendale  
Community Services & Parks Department  
General Fund - Special Events  
(1010-3108)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 21,364	\$ 22,510	\$ 22,510	\$ 23,593
41200 Overtime	1,848	8,400	8,400	4,200
41300 Hourly wages	13,368	9,753	9,753	21,943
Various Benefits	9,131	7,232	7,232	7,843
42700 PERS retirement	10,482	9,151	9,151	14,052
42701 PERS cost sharing	(1,249)	(1,007)	(1,007)	(1,454)
42799 Salary charges in (out)	-	-	-	(24,764)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 54,944</b>	<b>\$ 56,039</b>	<b>\$ 56,039</b>	<b>\$ 45,413</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 43,277	\$ 61,835	\$ 20,535	\$ 7,935
44200 Advertising	421	1,500	1,500	1,500
44450 Postage	-	700	700	200
45350 General supplies	15,783	42,875	42,875	33,275
45450 Printing and graphics	112	-	-	-
45656 Charges to other departments	-	-	-	(782)
46006 Rent	-	250	250	-
46011 Liability Insurance	1,505	2,024	2,024	2,473
<b>Maintenance &amp; Operation Total</b>	<b>\$ 61,098</b>	<b>\$ 109,184</b>	<b>\$ 67,884</b>	<b>\$ 44,601</b>
<b>Total</b>	<b>\$ 116,042</b>	<b>\$ 165,223</b>	<b>\$ 123,923</b>	<b>\$ 90,014</b>

**City of Glendale  
Community Services & Parks Department  
General Fund - Glendale Youth Alliance  
(1010-3200)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 181,019	\$ 178,795	\$ 178,795	\$ 178,795
Various Benefits	46,230	35,809	35,809	42,457
42700 PERS retirement	59,015	64,114	64,114	67,962
42701 PERS cost sharing	(7,071)	(7,027)	(7,027)	(7,027)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 279,194</b>	<b>\$ 271,691</b>	<b>\$ 271,691</b>	<b>\$ 282,187</b>
<b>Maintenance &amp; Operation</b>				
46008 Fleet equipment rental charge	\$ 15,521	\$ 14,345	\$ 14,345	\$ 21,518
46009 ISD service charge	12,947	16,486	16,486	17,022
46011 Liability Insurance	7,673	8,886	8,886	8,886
<b>Maintenance &amp; Operation Total</b>	<b>\$ 36,141</b>	<b>\$ 39,717</b>	<b>\$ 39,717</b>	<b>\$ 47,426</b>
<b>Total</b>	<b>\$ 315,334</b>	<b>\$ 311,408</b>	<b>\$ 311,408</b>	<b>\$ 329,613</b>

**City of Glendale  
Community Services & Parks Department  
CDBG Fund - Projects  
(2010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 215,038	\$ 143,380	\$ 626,198	\$ 145,837
41300 Hourly wages	35,409	65,000	65,000	77,550
Various Benefits	51,404	27,670	27,670	27,871
42700 PERS retirement	79,564	70,344	70,344	85,811
42701 PERS cost sharing	(9,541)	(7,709)	(7,709)	(8,871)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 371,873</b>	<b>\$ 298,685</b>	<b>\$ 781,503</b>	<b>\$ 328,198</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 29,443	\$ 6,591	\$ 6,591	\$ 6,751
43112 Direct assistance	646,684	616,879	1,699,879	1,115,256
44200 Advertising	2,968	8,000	8,000	3,000
44450 Postage	1,521	3,000	3,000	3,000
44550 Travel	-	4,900	4,900	3,000
44650 Training	2,189	5,463	5,463	5,000
44760 Regulatory	150	200	200	-
44800 Membership and dues	7	2,000	2,000	3,000
45150 Furniture and equipment	-	3,000	3,000	-
45250 Office supplies	119	5,000	5,000	4,761
45350 General supplies	870	44,800	94,800	4,000
45450 Printing and graphics	30	5,000	5,000	4,000
45681 Business meetings	313	1,500	1,500	3,000
45682 Miscellaneous	1,115	1,000	1,000	-
46011 Liability Insurance	10,612	10,357	10,357	11,103
47072 Accrued int section 108 2011	14,155	12,135	12,135	-
47106 Principal section 108 2011	222,000	474,000	474,000	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 932,176</b>	<b>\$ 1,203,825</b>	<b>\$ 2,336,825</b>	<b>\$ 1,165,871</b>
<b>Capital Improvement</b>				
52100 Construction	\$ 75,245	\$ 494,966	\$ 494,966	\$ 400,000
<b>Capital Improvement Total</b>	<b>\$ 75,245</b>	<b>\$ 494,966</b>	<b>\$ 494,966</b>	<b>\$ 400,000</b>
<b>Total</b>	<b>\$ 1,379,294</b>	<b>\$ 1,997,476</b>	<b>\$ 3,613,294</b>	<b>\$ 1,894,069</b>

**City of Glendale  
Community Services & Parks Department  
Continuum of Care Grant Fund - Projects  
(2040-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22*
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 131,693	\$ 188,443	\$ 444,795	\$ 152,456
41200 Overtime	213	-	-	-
41300 Hourly wages	53,916	5,278	39,579	-
Various Benefits	44,059	57,601	57,601	43,774
42700 PERS retirement	59,517	70,251	70,251	58,590
42701 PERS cost sharing	(7,081)	(7,699)	(7,699)	(6,058)
42799 Salary charges in (out)	-	(306,600)	(306,600)	(248,762)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 282,317</b>	<b>\$ 7,274</b>	<b>\$ 297,927</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43112 Direct assistance	\$ 1,635,120	\$ 137,298	\$ 2,483,015	\$ -
45656 Charges to other departments	-	(9,368)	(9,368)	(7,578)
46011 Liability Insurance	7,748	9,631	9,631	7,578
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,642,868</b>	<b>\$ 137,561</b>	<b>\$ 2,483,278</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,925,185</b>	<b>\$ 144,835</b>	<b>\$ 2,781,205</b>	<b>\$ -</b>

Notes:

\* The 2020 Continuum of Care Grant (\$2.7 million) was appropriated in FY 2020-21 through City Council action. Remaining funds will carry over to FY 2021-22.

**City of Glendale  
Community Services & Parks Department  
Emergency Solutions Grant Fund - Projects  
(2050-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 4,829	\$ -	\$ 155,243	\$ 7,371
41200 Overtime	6	-	-	-
41300 Hourly wages	1,164	-	-	-
Various Benefits	1,264	-	-	1,975
42700 PERS retirement	1,778	-	-	2,823
42701 PERS cost sharing	(212)	-	-	(293)
42799 Salary charges in (out)	-	6,080	6,080	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 8,830</b>	<b>\$ 6,080</b>	<b>\$ 161,323</b>	<b>\$ 11,876</b>
<b>Maintenance &amp; Operation</b>				
43112 Direct assistance	\$ 243,188	\$ 159,051	\$ 3,108,669	\$ 158,106
46011 Liability Insurance	225	-	-	368
<b>Maintenance &amp; Operation Total</b>	<b>\$ 243,414</b>	<b>\$ 159,051</b>	<b>\$ 3,108,669</b>	<b>\$ 158,474</b>
<b>Total</b>	<b>\$ 252,243</b>	<b>\$ 165,131</b>	<b>\$ 3,269,992</b>	<b>\$ 170,350</b>

**City of Glendale**  
**Community Services & Parks Department**  
**Workforce Innovation & Opportunity Act Fund - Projects**  
**(2060-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 930,571	\$ 1,076,235	\$ 1,643,987	\$ 1,108,778
41200 Overtime	-	5,000	5,000	20,000
41300 Hourly wages	992,371	1,209,586	1,209,586	1,091,613
Various Benefits	307,192	305,042	305,042	250,594
42700 PERS retirement	501,564	628,239	628,239	627,071
42701 PERS cost sharing	(59,220)	(68,855)	(68,855)	(64,834)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,672,478</b>	<b>\$ 3,155,247</b>	<b>\$ 3,722,999</b>	<b>\$ 3,033,222</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 93,334	\$ 263,050	\$ 263,050	\$ 298,884
43112 Direct assistance	1,346,842	2,364,301	2,788,307	2,500,000
44200 Advertising	-	1,500	1,500	1,500
44400 Janitorial services	5,099	-	-	-
44450 Postage	661	2,500	2,500	1,500
44550 Travel	14,460	20,000	20,000	5,000
44650 Training	3,372	10,000	10,000	8,000
44700 Computer software	3,102	4,000	4,000	4,000
44800 Membership and dues	11,839	10,000	10,000	8,000
45050 Periodicals and newspapers	1,955	1,000	1,000	1,000
45100 Books	-	500	500	500
45150 Furniture and equipment	-	1,000	1,000	1,000
45170 Computer hardware	-	7,000	7,000	7,000
45250 Office supplies	107	15,000	15,000	10,000
45350 General supplies	4,122	15,000	40,048	10,000
45400 Reports and publications	-	-	-	1,500
45450 Printing and graphics	4,528	8,000	8,000	8,000
45656 Charges to other departments	(27,053)	-	-	-
45681 Business meetings	4,102	6,500	6,500	3,000
45682 Miscellaneous	2,114	4,500	4,500	8,000
46005 Utilities	63,397	73,120	73,120	60,706
46006 Rent	337,353	671,809	671,809	691,342
46011 Liability Insurance	78,034	113,810	113,810	110,363
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,947,369</b>	<b>\$ 3,592,590</b>	<b>\$ 4,041,644</b>	<b>\$ 3,739,295</b>
<b>Total</b>	<b>\$ 4,619,847</b>	<b>\$ 6,747,837</b>	<b>\$ 7,764,643</b>	<b>\$ 6,772,517</b>

**City of Glendale**  
**Community Services & Parks Department**  
**Glendale Youth Alliance Fund - Glendale Youth Alliance**  
**(2110-3203)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 314,177	\$ 327,205	\$ 327,205	\$ 340,166
41200 Overtime	107,613	56,800	56,800	66,000
41300 Hourly wages	1,043,041	1,428,879	1,428,879	1,474,689
Various Benefits	174,812	144,411	144,411	143,372
42700 PERS retirement	440,022	539,459	539,459	561,129
42701 PERS cost sharing	(52,710)	(59,120)	(59,120)	(58,004)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,026,955</b>	<b>\$ 2,437,634</b>	<b>\$ 2,437,634</b>	<b>\$ 2,527,352</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 21,734	\$ 90,943	\$ 90,943	\$ 25,925
43112 Direct assistance	18,124	-	-	45,831
44450 Postage	368	1,000	1,000	1,000
44550 Travel	1,248	3,000	3,000	3,000
44650 Training	2,580	3,000	3,000	3,000
44760 Regulatory	20	-	-	-
44800 Membership and dues	-	500	500	500
45100 Books	1,895	-	-	-
45170 Computer hardware	-	450	450	450
45250 Office supplies	2,286	10,000	10,000	15,000
45350 General supplies	2,235	10,000	10,000	10,000
45450 Printing and graphics	81	500	500	500
45681 Business meetings	304	500	500	500
45682 Miscellaneous	7,021	4,000	4,000	1,906
46006 Rent	11,947	13,000	13,000	13,000
46007 Cost allocation charge	116,842	99,795	99,795	110,553
46009 ISD service charge	31,339	31,239	31,239	33,501
46011 Liability Insurance	65,061	90,099	90,099	93,482
<b>Maintenance &amp; Operation Total</b>	<b>\$ 283,086</b>	<b>\$ 358,026</b>	<b>\$ 358,026</b>	<b>\$ 358,148</b>
<b>Total</b>	<b>\$ 2,310,041</b>	<b>\$ 2,795,660</b>	<b>\$ 2,795,660</b>	<b>\$ 2,885,500</b>

**City of Glendale  
Community Services & Parks Department  
Miscellaneous Grant Fund - Projects  
(2160-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 73,525	\$ 84,479	\$ 85,477	\$ 120,031
41300 Hourly wages	69,872	172,541	172,541	137,550
Various Benefits	30,267	22,903	22,903	29,236
42700 PERS retirement	47,561	93,815	93,815	99,673
42701 PERS cost sharing	(5,724)	(10,281)	(10,281)	(10,304)
42799 Salary charges in (out)	-	(20,890)	(20,890)	(161,925)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 215,500</b>	<b>\$ 342,567</b>	<b>\$ 343,565</b>	<b>\$ 214,261</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 40,827	\$ -	\$ -	\$ -
43112 Direct assistance	554,880	772,440	791,408	225,776
45150 Furniture and equipment	485	-	16,075	-
45350 General supplies	-	471	4,471	-
46011 Liability Insurance	6,118	12,775	12,775	12,803
<b>Maintenance &amp; Operation Total</b>	<b>\$ 602,309</b>	<b>\$ 785,686</b>	<b>\$ 824,729</b>	<b>\$ 238,579</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 18,925	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,925</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 817,809</b>	<b>\$ 1,128,253</b>	<b>\$ 1,187,219</b>	<b>\$ 452,840</b>



**City of Glendale  
Community Services & Parks Department  
Measure H Fund - Projects  
(2240-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 16,306	\$ 26,204	\$ 57,360	\$ 9,069
41300 Hourly wages	809	-	-	23,860
Various Benefits	3,920	3,913	3,913	2,007
42700 PERS retirement	5,675	9,565	9,565	12,744
42701 PERS cost sharing	(680)	(1,048)	(1,048)	(1,317)
42799 Salary charges in (out)	-	(38,634)	(38,634)	(14,000)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 26,030</b>	<b>\$ -</b>	<b>\$ 31,156</b>	<b>\$ 32,363</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 28,917	\$ -	\$ 25,000	\$ 60,000
43112 Direct assistance	60,487	-	194,808	6,000
45656 Charges to other departments	27,053	(1,302)	(1,302)	-
45682 Miscellaneous	22	-	-	-
46011 Liability Insurance	736	1,302	1,302	1,637
<b>Maintenance &amp; Operation Total</b>	<b>\$ 117,214</b>	<b>\$ -</b>	<b>\$ 219,808</b>	<b>\$ 67,637</b>
<b>Total</b>	<b>\$ 143,244</b>	<b>\$ -</b>	<b>\$ 250,964</b>	<b>\$ 100,000</b>

**City of Glendale  
Community Services & Parks Department  
Nutritional Meals Grant Fund - Projects  
(2700-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 73,313	\$ 45,550	\$ 174,422	\$ 45,342
41300 Hourly wages	97,244	87,896	206,614	82,355
Various Benefits	22,422	17,684	17,684	10,865
42700 PERS retirement	56,095	48,708	48,708	49,414
42701 PERS cost sharing	(6,710)	(5,339)	(5,339)	(5,108)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 242,364</b>	<b>\$ 194,499</b>	<b>\$ 442,089</b>	<b>\$ 182,868</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 271,372	\$ 188,014	\$ 711,891	\$ 256,049
43112 Direct assistance	15	-	-	-
44100 Repairs to equipment	-	-	2,379	-
44200 Advertising	-	-	1,736	-
44450 Postage	-	-	-	43
44550 Travel	-	3,500	-	-
44650 Training	-	2,000	2,000	1,779
44800 Membership and dues	225	1,200	1,190	-
45150 Furniture and equipment	-	3,293	16,293	-
45250 Office supplies	-	13,109	10,737	1,249
45350 General supplies	9,793	11,702	76,328	7,472
45656 Charges to other departments	-	(6,632)	(6,632)	(6,347)
45682 Miscellaneous	1,589	5,500	6,968	-
46008 Fleet equipment rental charge	9,725	14,506	14,506	14,506
46011 Liability Insurance	-	6,632	6,632	6,347
<b>Maintenance &amp; Operation Total</b>	<b>\$ 292,719</b>	<b>\$ 242,824</b>	<b>\$ 844,028</b>	<b>\$ 281,098</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 10	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 535,083</b>	<b>\$ 437,323</b>	<b>\$ 1,286,127</b>	<b>\$ 463,966</b>

**City of Glendale  
Community Services & Parks Department  
Capital Improvement Fund - Projects  
(4010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 121,854	\$ -	\$ -	\$ -
41200 Overtime	11,611	-	-	-
41300 Hourly wages	11,487	-	-	-
Various Benefits	29,925	-	-	-
42700 PERS retirement	44,449	-	-	-
42701 PERS cost sharing	(5,333)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 213,991</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 156	\$ -	\$ -	\$ -
46005 Utilities	9,937	10,000	10,000	-
46011 Liability Insurance	6,141	-	1,500	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 16,235</b>	<b>\$ 10,000</b>	<b>\$ 11,500</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 1,709,467	\$ 815,000	\$ 562,982	\$ 900,000
52100 Construction	-	-	(49,482)*	-
<b>Capital Improvement Total</b>	<b>\$ 1,709,467</b>	<b>\$ 815,000</b>	<b>\$ 513,500</b>	<b>\$ 900,000</b>
<b>Total</b>	<b>\$ 1,939,693</b>	<b>\$ 825,000</b>	<b>\$ 525,000</b>	<b>\$ 900,000</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Community Services & Parks Department  
Measure S CIP Fund - Projects  
(4011-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	\$ 150,000
45300 Small tools	-	-	-	250,000
45350 General supplies	-	-	-	150,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 550,000</b>
<b>Capital Improvement</b>				
51100 Land and land rights	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
51200 Other improvements	-	-	-	2,075,000
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,075,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,625,000</b>

**City of Glendale  
Community Services & Parks Department  
Parks Mitigation Fee Fund - Projects  
(4050-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 76,566	\$ -	\$ -	-
Various Benefits	18,919	-	-	-
42700 PERS retirement	25,493	-	-	-
42701 PERS cost sharing	(3,063)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 117,915</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 3,233	\$ -	\$ -	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,233</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 190,178	\$ -	\$ (75)*	-
51250 Equipment	(4,900)	-	-	-
52100 Construction	(4,242)	-	-	-
53300 Other expenditures	343	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 181,378</b>	<b>\$ -</b>	<b>\$ (75)</b>	<b>-</b>
<b>Total</b>	<b>\$ 302,527</b>	<b>\$ -</b>	<b>\$ (75)</b>	<b>-</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
 Community Services & Parks Department  
 CIP Reimbursement Fund - Projects  
 (4090-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ 44,135	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 44,135</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 44,135</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
 Community Services & Parks Department  
 Measure A Fund - Projects  
 (4130-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ -	\$ 921,000	\$ 1,021,000	\$ 300,000
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ 921,000</b>	<b>\$ 1,021,000</b>	<b>\$ 300,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 921,000</b>	<b>\$ 1,021,000</b>	<b>\$ 300,000</b>

**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22				
<u>Salaried Positions</u>								
Accountant II	0.75	0.75	0.75	0.75				
Accounting Manager	0.20	0.20	0.20	0.20				
Accounts Payable Supervisor	0.25	0.25	0.25	0.25				
Administrative Analyst	2.00	2.00	2.00	2.00				
Administrative Assistant	1.00	1.00	1.00	1.00				
Administrative Associate	1.00	2.00	2.00	2.00				
Case Worker I	2.00	5.00	4.00	4.00				
Case Worker II	2.00	2.00	2.00	2.00				
Community Services Coordinator	2.00	2.00	2.00	2.00				
Community Services Manager	1.00	1.00	1.00	1.00				
Community Services Specialist	9.00	9.00	9.00	9.00				
Community Services Supervisor	7.00	7.00	7.00	7.00				
Custodial Worker	3.00	3.00	3.00	3.00				
Customer Service Representative	2.00	1.00	2.00	2.00				
Departmental Budget Specialist	1.00	1.00	1.00	1.00				
Dep Director of Community Services & Parks	2.00	2.00	2.00	2.00				
Director of Community Services & Parks	1.00	1.00	1.00	1.00				
Groundskeeper I	11.00	11.00	11.00	11.00				
Groundskeeper II	22.00	22.00	22.00	22.00				
Homeless Program Coordinator	2.00	2.00	2.00	2.00				
Irrigation Technician	2.00	2.00	2.00	2.00				
Office Services Supervisor	1.00	1.00	1.00	1.00				
Park Maintenance Supervisor	2.00	2.00	2.00	2.00				
Park Operations Supervisor	1.00	1.00	1.00	1.00				
Park Services Manager	3.00	3.00	3.00	3.00				
Sr. Administrative Analyst	1.00	1.00	1.00	1.00				
Sr. Community Development Supervisor	1.00	1.00	1.00	1.00				
Sr. Community Services Supervisor	3.00	3.00	3.00	3.00				
Sr. Groundskeeper	3.00	3.00	3.00	3.00				
Sr. Irrigation Technician	1.00	1.00	1.00	1.00				
Sr. Office Services Specialist	1.00	1.00	1.00	1.00				
Workforce Development Administrator	1.00	1.00	1.00	1.00				
Youth Services Coordinator	2.00	2.00	2.00	2.00				
Youth Services Manager	1.00	1.00	1.00	1.00				
Youth Services Supervisor	1.00	1.00	1.00	1.00				
Youth Services Field Coordinator	1.00	1.00	1.00	1.00				
Youth Services Financial Coordinator	1.00	1.00	1.00	1.00				
Total Salaried Positions	98.20	101.20	101.20	101.20				
<u>Hourly Positions</u>								
Assistant Pool Manager	0.38	(1)	0.28	(3)	0.28	(3)	0.78	(1)
Case Worker I	1.26	(2)	1.19	(2)	1.19	(2)	0.38	(1)
City Resource Specialist	2.66	(4)	1.75	(2)	1.75	(2)	1.87	(2)
Civic Auditorium Event Attendant	4.08	(11)	3.11	(14)	3.11	(14)	2.78	(15)
Civic Auditorium Event Facilitator	0.55	(1)	0.55	(1)	0.55	(1)	0.58	(1)
Custodial Worker	0.96	(2)	-	-	-	-	-	-
Customer Service Assistant	0.58	(1)	0.63	(1)	0.63	(1)	0.63	(1)
Customer Service Representative	1.55	(2)	0.75	(1)	0.75	(1)	0.75	(1)
Facility Attendant I	14.64	(33)	14.85	(42)	14.85	(42)	14.57	(48)
Facility Attendant II	7.66	(16)	8.28	(18)	8.28	(18)	9.10	(19)
Groundskeeper I	2.00	(2)	6.60	(7)	6.60	(7)	7.30	(9)
Groundskeeper II	1.00	(1)	1.00	(1)	1.00	(1)	1.00	(1)
Hourly City Worker	70.11	(119)	65.39	(125)	65.39	(125)	62.43	(122)
Inspector	-	-	1.00	(1)	1.00	(1)	1.00	(1)
Irrigation Technician	1.80	(2)	1.78	(2)	1.78	(2)	1.80	(2)



**CITY OF GLENDALE  
COMMUNITY SERVICES & PARKS DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
Lifeguard I	2.25	(3) 1.19	(6) 1.19	(6) 3.55 (19)
Lifeguard II	4.04	(12) 3.21	(12) 3.21	(12) 4.36 (28)
Lifeguard III	1.49	(5) 4.85	(9) 4.85	(9) 4.54 (11)
Pesticide Applicator	0.48	(1) 0.38	(1) 0.38	(1) 0.41 (1)
Pool Manager	1.20	(2) 1.64	(2) 1.64	(2) 1.57 (2)
Recreation Leader I	7.35	(21) 6.04	(29) 6.04	(29) 7.37 (29)
Recreation Leader II	5.26	(11) 4.74	(26) 4.74	(26) 4.84 (24)
Recreation Leader III	3.72	(9) 4.22	(22) 4.22	(22) 4.59 (22)
Recreation Program Specialist	3.41	(8) 2.69	(11) 2.69	(11) 2.22 (7)
Seasonal Laborer	10.96	(22) 9.01	(19) 9.01	(19) 7.55 (19)
Skate Park Attendant I	2.42	(12) 1.83	(12) 1.83	(12) 2.62 (8)
Skate Park Attendant II	1.34	(5) 0.99	(5) 0.99	(5) 0.98 (5)
Youth Worker	18.59	(4) 17.26	(4) 17.26	(4) 17.31 (4)
Total Hourly FTE Positions	<u>171.74</u>	<u>165.21</u>	<u>165.21</u>	<u>166.88</u>
Community Services & Parks Total	<u><u>269.94</u></u>	<u><u>266.41</u></u>	<u><u>266.41</u></u>	<u><u>268.08</u></u>

Notes:

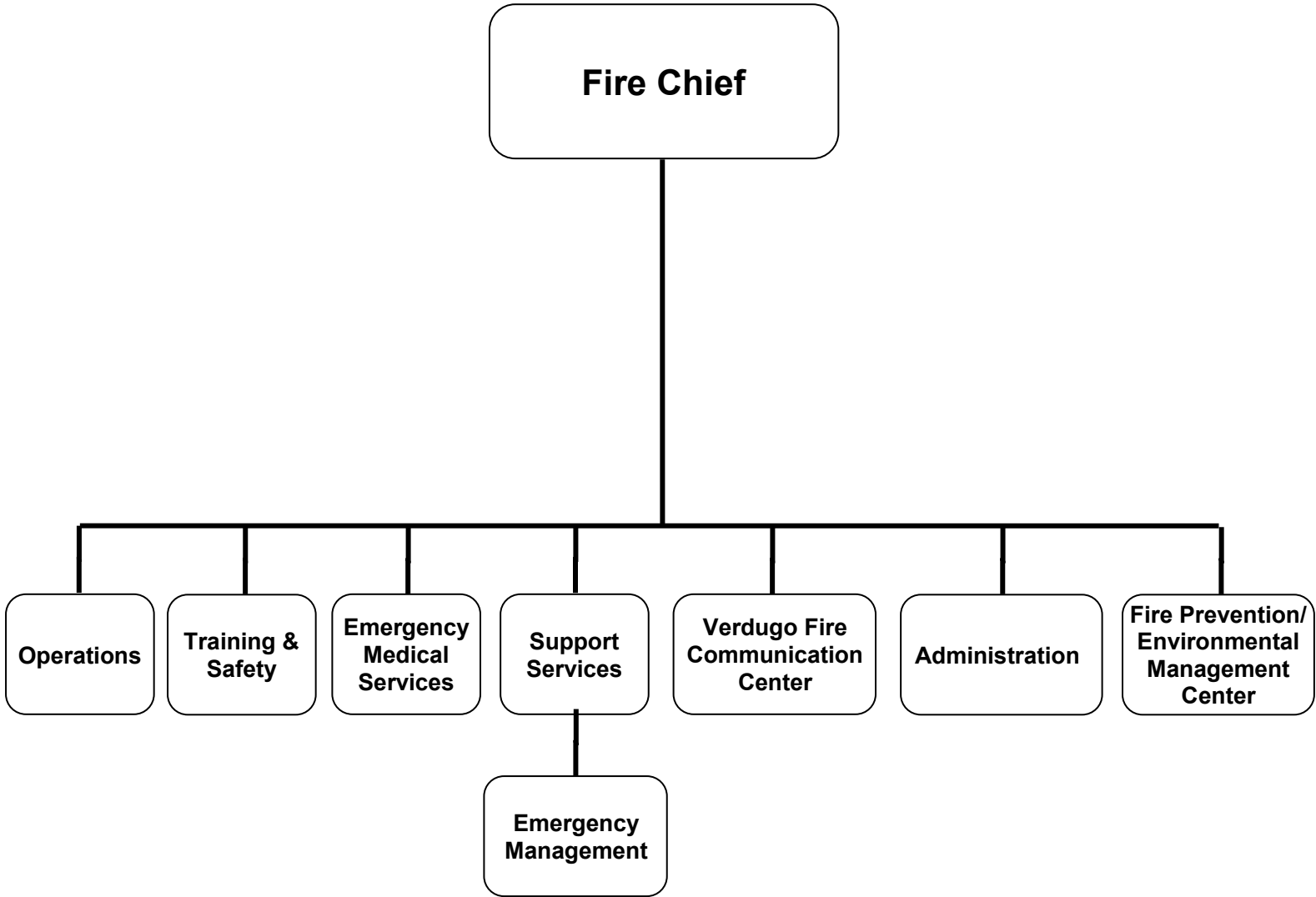
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



ADOPTED BUDGET FY 2021 - 2022

FIRE

# FIRE



# CITY OF GLENDALE

## FIRE

### MISSION STATEMENT

The mission of the Glendale Fire Department is to protect life and property by providing the highest level of service to the community. Through nine strategically located fire stations, a Fire Prevention and Environmental Management Center, a Regional Training Facility, and the Verdugo Fire Communications Center, the Fire Department works to maintain a safe community and contribute to an improved quality of life.

### DEPARTMENT DESCRIPTION

The Fire Department is organized into 7 main sections:

- 1) Administration
- 2) Operations
- 3) Emergency Medical Services (EMS)
- 4) Training and Safety
- 5) Fire Prevention / Environmental Management Center
- 6) Support Services / Emergency Management (Disaster Preparedness)
- 7) Verdugo Fire Communications Center

The **Administration Section** is responsible for:

- Business support for all aspects of the Department including payroll processing, personnel management and record-keeping, vendor relationships, contracts, accounts payables, budget oversight, statewide mutual aid reimbursement, and the management of special events and community relations.
- Providing coordination and liaison with other city and local agencies
- Public Information; this section is responsible for utilizing appropriate resources to timely inform the public and media with information regarding Fire Department activities and emergency incidents.
- Grants management; managing all of the State and Federal homeland security grant applications, purchases, including compliance with City, State, and Federal homeland security grant financial and reporting policies and requirements.

The mission of the **Fire Operations Section** is to prevent or reduce the loss of life and the destruction of property and the environment from fire, medical, hazardous materials, and other emergency occurrences.

From the nine fire stations, a staff comprised of sworn personnel and hourly ambulance operators respond to emergency incidents of all types, and engage and support the community. With a daily fleet of nine engines, three trucks, six ambulances, a Type I Hazardous Materials Team, a Type I Urban Search and Rescue Team, one light & air apparatus, two water tenders, Type III brush engines, and a variety of other specialized equipment, the Class 1 Glendale Fire Department is prepared for every emergency.

- Response - Fire Operations provides the City of Glendale and our mutual aid partners with emergency services including fire suppression, emergency medical care, hazardous materials

# CITY OF GLENDALE

## FIRE

response, arson investigation, and calls for service in addition to responding to continuous and increasing emergency incidents.

- Community Outreach - Operations personnel provide a wide variety of community outreach and public education in fire safety, CPR, and other life safety skills.
- Facility and Equipment Maintenance - Operations staff maintains all fire facilities, apparatus, and equipment on a daily basis.
- Training - Operations is responsible for continuous training and evaluation of personnel to ensure effectiveness and efficiency of skills and abilities. The Operations section participates in regional training and exercises with Area C fire departments and other Los Angeles County partners.
- Mutual Aid - Our Operations section maintains a cadre of highly trained personnel who deploy as Strike Teams or individual specialized resources throughout the State to respond to significant fire incidents.

The mission of the Glendale Fire Department **Emergency Medical Services** section is to provide the highest most compassionate level of life support to the community. Over 80% of the Glendale Fire Department's responses are medical in nature. All sworn fire personnel are trained and certified Emergency Medical Technicians and many have received extensive training to become Firefighter Paramedics. Glendale Fire Engines are staffed with two paramedics at all times.

The EMS section is charged with overseeing all aspects of medical response. Among its responsibilities are EMS training, maintenance and documentation of EMS records, management of the Ambulance Operator program, administration of the Glendale Medic membership program, interfacing with the transport billing agency, continuing education, updating personnel licensing, equipment and product research and recommendation, recruitment, and community outreach events such as sidewalk CPR.

The **Training and Safety** section provides and documents training of department personnel in accordance to established policies, procedures, and to National Fire Protection Association (NFPA) standards. The Training and Safety section provides in-service continuing education for all suppression staff, conducts semiannual fire recruit academies, administers both engineer and captain promotional exams and academies, manages activities at two fire training facilities, oversees required State Fire Marshal credential courses, and coordinates with the Glendale Community College Verdugo Fire Academy which is colocated at the main Glendale Fire Department training facility.

This section is a member of and participates in the Los Angeles Area Fire Chief's Association Regional Training Group. The Glendale Training and Safety section also develops, recommends, and implements safe practices in relation to department operations. Training and Safety manages and oversees the Department's participation as a member of the California Firefighters Joint Apprenticeship Committee. The Training & Safety section is also responsible for management and oversight of the Fire Fleet and Arson programs.

The goal of the **Fire Prevention Bureau** is to safeguard the community from fire and environmental hazards through programs providing for adherence to fire regulations, public education, and hazard mitigation. This section ensures the fire, life, and environmental safety of the community by plan review and construction and occupancy inspections. The section is housed in two facilities, the Fire Prevention Bureau (FPB) on Flower Street and the Fire Engineering Unit (FEU) located within the Permit Services Center on the first floor of the Municipal Services Building on the campus of City Hall. The FEU provides development related services at the Permit Services center. Personnel conduct technical plan reviews throughout the entire development cycle of the plan review/permitting process and conduct inspections for new construction projects.

# CITY OF GLENDALE

## FIRE

The FPB is the headquarters of the section and houses the majority of the section's inspectors who conduct technical inspections of new construction and certain existing occupancies for a wide variety of code compliance issues. This section also performs business and residential fire prevention and vegetation management inspections including comprehensive fire pre-planning for high risk and special hazard properties. The Environmental Management Center (EMC) provides environmental safety services and is also found at the Flower Street location.

Environmental safety encompasses the "life cycle" of hazardous materials and hazardous wastes by combining several elements of responsibility. These elements include, but are not limited to:

- Hazardous Materials Management and Release Reporting (HMMRP)
- California Accidental Release Prevention (Cal/ARP)
- Underground Storage Tanks (UST)
- Aboveground Storage Tanks (AST)
- Hazardous Waste Generator & Treatment (HWGT)
- Industrial Waste (IW)

Household Hazardous Waste (HHW) from Glendale and La Cañada residents is collected every Wednesday and Saturday. The HHW collected is recycled as much as possible, thereby diverting this waste from landfills. The EMC also collects used motor oil every Thursday through a curbside collection program. The EMC also serves as a drop-off location for the Operations Section to drop off hazardous materials and waste picked up from emergency incidents.

The **Support Services / Emergency Management Section** is responsible for:

- Coordination of Community Emergency Response Training (CERT) to Glendale residents.
- Managing the City's emergency preparedness activities and the Emergency Operations Center. This section provides leadership and training to all City departments to ensure their preparedness to manage the consequences of natural or man-made disasters.
- Maintaining and updating citywide disaster plans. Conducting emergency preparedness training such as earthquake and active shooter drills.
- Researching and applying for applicable grants with an emphasis on hazard mitigation, public education and disaster-related activities.
- All Support Services within the department including Fleet, Facilities and Special Operations.

**The Verdugo Fire Communications Center** (Verdugo) receives emergency calls related to fire and medical incidents from 12 cities and the Hollywood Burbank Airport, ensuring that the correct resources are dispatched immediately to respond and assist.

Verdugo is responsible for providing highly trained staff to receive and process incident reports that arrive by 9-1-1 and other emergency phone lines, as well as by radio. Call processing includes emergency medical dispatch and pre-arrival instructions, when needed, to supply first-aid instructions until help has arrived and to assist first responders with locating the victim quickly.

# CITY OF GLENDALE

## FIRE

This service is provided for the cities of Alhambra, Arcadia, Burbank, Glendale, Monrovia, Montebello, Monterey Park, Pasadena, San Gabriel, San Marino, Sierra Madre, South Pasadena, and the Hollywood Burbank Airport.

Verdugo also serves as Area C Coordinator within Region I for the California Master Mutual Aid System. Verdugo staff coordinates single overhead resources (task oriented personnel requests) for Incident Management Team needs and strike team activity for brush fires or other large events, utilizing key resources from each of the 12 cities and the Hollywood Burbank Airport that it serves.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

The Glendale Fire Department is committed to providing its residents with exceptional customer service centered on the principles of promptness, respect, quality, and customer satisfaction through the delivery of flawless and seamless services for every need we are called to. As such, the Fire Department will provide a fast response to incidents, a high level of customer service while on scene, and ensure residents' safety concerns and needs are met.

#### ***Safe & Healthy Community***

It is the goal of the Glendale Fire Department to ensure that community members and visitors are safe and engaged and that the community is prepared and has the capacity to respond to and recover from disasters. The Department actively works with the community regarding public safety issues and public education outreach. The Department continually evaluates our community's risks in order to maintain the most efficient response model.

#### ***Informed & Engaged Community***

The Glendale Fire Department is dedicated to providing a modern approach to fire service information access and delivery. We regularly seek new technology platforms to provide our community with important information about emergency incidents and Department programs and services including customer service feedback opportunities. Our vision includes that we effectively manage our resources and utilize technology to continually improve our programs.

**City of Glendale**  
**Summary of Appropriations**  
**Fire Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Administration (1010-0010)	\$ 1,485,891	\$ 1,586,629	\$ 1,582,979	\$ 1,798,825
Projects (1010-0020)	53,426	-	-	-
Operations (1010-4000)	47,474,669	49,131,119	49,106,657	52,143,810
Emergency Medical Services (1010-4001)	5,150,403	6,076,249	6,181,792	6,331,368
Training (1010-4002)	2,460,988	2,796,305	2,687,862	2,304,366
Fire Prevention (1010-4003)	1,925,150	2,150,467	2,149,642	2,236,606
Fire Communications (1010-4004)	798,318	974,630	974,630	1,060,803
Emergency Services (1010-4007)	70,447	169,156	185,293	399,470
Measure S GFD (1010-4008)	-	-	-	1,500,000
<b>Total General Fund</b>	<b>\$ 59,419,291</b>	<b>\$ 62,884,555</b>	<b>\$ 62,868,855</b>	<b>\$ 67,775,248</b>
<b><u>Other Funds</u></b>				
<b>Hazardous Disposal Fund</b>				
Projects (2190-0020)	\$ 10,460	\$ -	\$ -	\$ -
Hazardous Materials Control (2190-4006)	1,690,794	1,876,888	1,858,056	1,959,854
<b>Total Hazardous Disposal Fund</b>	<b>\$ 1,701,254</b>	<b>\$ 1,876,888</b>	<b>\$ 1,858,056</b>	<b>\$ 1,959,854</b>
Fire Grant Fund (2650-0020)	\$ 332,158	\$ -	\$ 720,395	\$ -
Fire Mutual Aid Fund (2660-4000)	513,022	750,000	750,000	773,819
Capital Improvement Fund (4010-0020)	120,592	-	(50,000)*	-
CIP Reimbursement Fund (4090-0020)	328,134	-	-	-
<b>Fire Communication Fund</b>				
Projects (5800-0020)	\$ 6,692	\$ -	\$ -	\$ -
Fire Communication Center (5800-4005)	5,121,643	5,918,174	5,902,674	5,763,415
<b>Total Fire Communication Fund</b>	<b>\$ 5,128,335</b>	<b>\$ 5,918,174</b>	<b>\$ 5,902,674</b>	<b>\$ 5,763,415</b>
<b>Total Other Funds</b>	<b>\$ 8,123,495</b>	<b>\$ 8,545,062</b>	<b>\$ 9,181,125</b>	<b>\$ 8,497,088</b>
<b>Department Grand Total</b>	<b>\$ 67,542,786</b>	<b>\$ 71,429,617</b>	<b>\$ 72,049,980</b>	<b>\$ 76,272,336</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.



**City of Glendale  
Fire Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 634,890	\$ 632,028	\$ 632,028	\$ 648,700
41200 Overtime	-	6,360	6,360	6,360
Various Benefits	195,869	185,726	185,726	204,358
42700 PERS retirement	315,021	322,137	322,137	347,884
42701 PERS cost sharing	(24,546)	(24,771)	(24,771)	(25,430)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,121,233</b>	<b>\$ 1,121,480</b>	<b>\$ 1,121,480</b>	<b>\$ 1,181,872</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 1,051	\$ 7,000	\$ 7,000	\$ 7,000
43110 Contractual services	21,474	19,839	19,839	19,839
44450 Postage	466	2,500	2,500	2,500
44550 Travel	3,087	4,000	350	350
44650 Training	2,099	6,950	6,950	6,950
44800 Membership and dues	3,710	3,000	3,000	3,000
45150 Furniture and equipment	661	4,800	4,800	3,975
45250 Office supplies	5,497	2,850	2,850	2,850
45350 General supplies	2,903	5,500	5,500	5,500
45450 Printing and graphics	65	2,000	2,000	2,000
45681 Business meetings	4,610	5,000	5,000	5,000
45682 Miscellaneous	3,372	2,700	2,700	2,700
46005 Utilities	66,933	69,382	69,382	82,397
46009 ISD service charge	222,108	297,900	297,900	440,335
46011 Liability Insurance	26,622	31,728	31,728	32,557
<b>Maintenance &amp; Operation Total</b>	<b>\$ 364,657</b>	<b>\$ 465,149</b>	<b>\$ 461,499</b>	<b>\$ 616,953</b>
<b>Total</b>	<b>\$ 1,485,891</b>	<b>\$ 1,586,629</b>	<b>\$ 1,582,979</b>	<b>\$ 1,798,825</b>

**City of Glendale  
Fire Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 5,266	\$ -	\$ -	\$ -
41300 Hourly wages	11,034	-	-	-
Various Benefits	10,954	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 27,254</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 19,828	\$ -	\$ -	\$ -
46011 Liability Insurance	6,344	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 26,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 53,426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Fire Department  
General Fund - Operations  
(1010-4000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 17,858,865	\$ 21,370,524	\$ 21,370,524	\$ 21,627,355
41200 Overtime	7,653,013	4,505,942	4,505,942	4,560,342
Various Benefits	7,366,156	7,350,738	7,350,738	8,578,939
42700 PERS retirement	10,816,787	12,894,782	12,894,782	13,864,063
42701 PERS cost sharing	(734,284)	(921,872)	(921,872)	(927,047)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 42,960,537</b>	<b>\$ 45,200,114</b>	<b>\$ 45,200,114</b>	<b>\$ 47,703,652</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 20,865	\$ 15,000	\$ 15,000	\$ 15,000
43110 Contractual services	25,915	90,600	90,600	90,600
44100 Repairs to equipment	65,082	73,300	73,300	73,300
44450 Postage	210	1,200	1,200	1,200
44550 Travel	7,991	8,050	550	550
44600 Laundry and towel service	856	15,000	15,000	15,000
44650 Training	1,730	8,300	8,300	8,300
44700 Computer software	200	-	-	-
44760 Regulatory	1,600	-	-	-
44800 Membership and dues	651	800	800	800
45100 Books	148	1,000	1,000	1,000
45101 Digital resources	85	-	-	-
45150 Furniture and equipment	54,918	127,684	127,684	127,684
45200 Maps and blue prints	-	350	350	350
45250 Office supplies	11,769	18,000	18,000	18,000
45300 Small tools	26	-	-	-
45350 General supplies	281,341	222,561	205,599	222,561
45400 Reports and publications	-	300	300	300
45450 Printing and graphics	573	-	-	-
45681 Business meetings	2,859	11,000	11,000	11,000
45682 Miscellaneous	3,490	3,600	3,600	3,600
46005 Utilities	245,634	262,246	262,246	270,710
46008 Fleet equipment rental charge	834,887	27,577	27,577	41,365
46009 ISD service charge	1,557,873	1,460,564	1,460,564	1,812,951
46010 Building maint service charge	300,449	297,757	297,757	424,305
46011 Liability Insurance	1,094,978	1,286,116	1,286,116	1,301,582
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,514,131</b>	<b>\$ 3,931,005</b>	<b>\$ 3,906,543</b>	<b>\$ 4,440,158</b>
<b>Total</b>	<b>\$ 47,474,669</b>	<b>\$ 49,131,119</b>	<b>\$ 49,106,657</b>	<b>\$ 52,143,810</b>

**City of Glendale  
Fire Department  
General Fund - Emergency Medical Services  
(1010-4001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 641,006	\$ 716,221	\$ 716,221	\$ 694,267
41200 Overtime	715,932	753,508	753,508	757,508
41300 Hourly wages	1,185,777	1,392,408	1,392,408	1,392,408
Various Benefits	366,621	367,560	367,560	317,701
42700 PERS retirement	714,593	827,147	827,147	873,595
42701 PERS cost sharing	(72,850)	(78,675)	(78,675)	(81,036)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,551,077</b>	<b>\$ 3,978,169</b>	<b>\$ 3,978,169</b>	<b>\$ 3,954,443</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
43110 Contractual services	435,481	566,529	566,529	469,041
44100 Repairs to equipment	10,865	25,500	25,500	25,500
44450 Postage	137	300	300	300
44550 Travel	-	1,400	200	200
44650 Training	1,562	50,200	50,200	50,200
44760 Regulatory	283,494	8,000	8,000	8,000
44800 Membership and dues	671	650	650	650
45100 Books	109	-	-	-
45150 Furniture and equipment	3,282	11,655	36,544	11,655
45250 Office supplies	2,314	9,550	9,550	9,550
45350 General supplies	332,473	367,465	367,465	367,465
45450 Printing and graphics	-	5,000	5,000	5,000
45680 Uncollectible accounts	-	250	250	250
45681 Business meetings	253	2,000	2,000	2,000
45682 Miscellaneous	1,009	-	-	-
46008 Fleet equipment rental charge	211,345	676,131	676,131	1,014,193
46009 ISD service charge	149,480	173,313	173,313	197,029
46010 Building maint service charge	52,973	53,478	53,478	73,970
46011 Liability Insurance	107,469	142,251	142,251	137,514
46012 Excess insurance and surety	3,000	-	-	-
46013 GWP Municipal Billing	3,408	3,408	3,408	3,408
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,599,325</b>	<b>\$ 2,098,080</b>	<b>\$ 2,121,769</b>	<b>\$ 2,376,925</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 81,854	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 81,854</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,150,403</b>	<b>\$ 6,076,249</b>	<b>\$ 6,181,792</b>	<b>\$ 6,331,368</b>

**City of Glendale  
Fire Department  
General Fund - Training  
(1010-4002)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 983,847	\$ 1,338,824	\$ 1,338,824	\$ 923,188
41200 Overtime	263,997	337,239	337,239	341,240
41300 Hourly wages	2,120	-	-	-
Various Benefits	357,631	209,127	209,127	196,418
42700 PERS retirement	477,494	335,466	335,466	257,597
42701 PERS cost sharing	(39,452)	(24,862)	(24,862)	(17,758)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,045,638</b>	<b>\$ 2,195,794</b>	<b>\$ 2,195,794</b>	<b>\$ 1,700,685</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 111,753	\$ 183,475	\$ 183,475	\$ 182,825
44100 Repairs to equipment	253	600	600	600
44450 Postage	17	-	-	-
44550 Travel	531	2,100	400	400
44650 Training	10,253	71,700	71,700	71,700
44800 Membership and dues	-	200	200	200
45100 Books	-	250	250	250
45150 Furniture and equipment	1,236	10,000	10,000	10,000
45250 Office supplies	1,220	1,800	1,800	1,800
45350 General supplies	179,990	166,275	43,155	166,925
45450 Printing and graphics	575	-	-	-
45681 Business meetings	2,104	1,750	1,750	1,750
45682 Miscellaneous	1,817	6,800	6,800	6,800
46009 ISD service charge	37,094	90,051	90,051	101,979
46010 Building maint service charge	15,335	19,637	19,637	20,387
46011 Liability Insurance	53,172	45,873	45,873	38,065
<b>Maintenance &amp; Operation Total</b>	<b>\$ 415,350</b>	<b>\$ 600,511</b>	<b>\$ 475,691</b>	<b>\$ 603,681</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 16,377	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,377</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 2,460,988</b>	<b>\$ 2,796,305</b>	<b>\$ 2,687,862</b>	<b>\$ 2,304,366</b>

**City of Glendale  
Fire Department  
General Fund - Fire Prevention  
(1010-4003)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 916,260	\$ 944,501	\$ 944,501	\$ 958,975
41200 Overtime	14,086	65,650	65,650	65,650
41300 Hourly wages	52,739	80,780	80,780	80,780
Various Benefits	285,437	282,238	282,238	318,052
42700 PERS retirement	348,894	392,075	392,075	420,303
42701 PERS cost sharing	(38,247)	(40,601)	(40,601)	(41,079)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,579,169</b>	<b>\$ 1,724,643</b>	<b>\$ 1,724,643</b>	<b>\$ 1,802,681</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 200	\$ 200	\$ 200
43110 Contractual services	158,996	195,525	195,525	195,525
44100 Repairs to equipment	-	650	650	650
44120 Repairs to office equipment	-	750	750	750
44450 Postage	10,915	5,125	5,125	5,125
44550 Travel	-	1,150	325	1,150
44650 Training	2,322	3,500	3,500	3,500
44800 Membership and dues	2,026	2,000	2,000	2,000
45100 Books	16,045	21,054	21,054	21,054
45150 Furniture and equipment	1,105	1,000	1,000	1,000
45200 Maps and blue prints	-	250	250	250
45250 Office supplies	1,649	1,000	1,000	1,000
45350 General supplies	2,357	3,250	3,250	3,250
45681 Business meetings	139	600	600	600
45682 Miscellaneous	60	600	600	600
46009 ISD service charge	88,400	114,196	114,196	115,546
46010 Building maint service charge	13,307	13,675	13,675	19,706
46011 Liability Insurance	41,581	54,220	54,220	54,940
46013 GWP Municipal Billing	7,079	7,079	7,079	7,079
<b>Maintenance &amp; Operation Total</b>	<b>\$ 345,980</b>	<b>\$ 425,824</b>	<b>\$ 424,999</b>	<b>\$ 433,925</b>
<b>Total</b>	<b>\$ 1,925,150</b>	<b>\$ 2,150,467</b>	<b>\$ 2,149,642</b>	<b>\$ 2,236,606</b>

**City of Glendale  
Fire Department  
General Fund - Fire Communications  
(1010-4004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 796,764	\$ 973,238	\$ 973,238	\$ 1,060,146
46009 ISD service charge	1,554	1,392	1,392	657
<b>Maintenance &amp; Operation Total</b>	<b>\$ 798,318</b>	<b>\$ 974,630</b>	<b>\$ 974,630</b>	<b>\$ 1,060,803</b>
<b>Total</b>	<b>\$ 798,318</b>	<b>\$ 974,630</b>	<b>\$ 974,630</b>	<b>\$ 1,060,803</b>

**City of Glendale  
Fire Department  
General Fund - Emergency Services  
(1010-4007)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ 74,567	\$ 74,567	\$ 170,084
41200 Overtime	-	9,167	9,167	13,167
41300 Hourly wages	449	-	-	-
Various Benefits	19	17,206	17,206	63,424
42700 PERS retirement	24,513	27,218	27,218	108,688
42701 PERS cost sharing	(18)	(2,983)	(2,983)	(7,793)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 24,963</b>	<b>\$ 125,175</b>	<b>\$ 125,175</b>	<b>\$ 347,570</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 29,536	\$ 3,250	\$ 3,250	\$ 3,250
44100 Repairs to equipment	-	1,500	1,500	1,500
44120 Repairs to office equipment	-	100	100	100
44200 Advertising	-	2,400	2,400	2,400
44450 Postage	225	1,000	1,000	1,000
44550 Travel	-	1,000	175	175
44650 Training	-	2,500	2,500	2,500
44800 Membership and dues	-	500	500	500
45150 Furniture and equipment	-	1,500	1,500	1,500
45200 Maps and blue prints	-	500	500	500
45250 Office supplies	1,540	5,000	5,000	5,000
45350 General supplies	2,651	8,000	24,962	8,000
45450 Printing and graphics	657	-	-	-
45681 Business meetings	45	1,000	1,000	1,000
45682 Miscellaneous	-	1,000	1,000	1,000
46009 ISD service charge	10,812	10,568	10,568	14,367
46011 Liability Insurance	19	4,163	4,163	9,108
<b>Maintenance &amp; Operation Total</b>	<b>\$ 45,485</b>	<b>\$ 43,981</b>	<b>\$ 60,118</b>	<b>\$ 51,900</b>
<b>Total</b>	<b>\$ 70,447</b>	<b>\$ 169,156</b>	<b>\$ 185,293</b>	<b>\$ 399,470</b>



**City of Glendale  
Fire Department  
General Fund - Measure S GFD  
(1010-4008)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
46008 Fleet equipment rental charge	\$ -	\$ -	\$ -	\$ 1,500,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

**City of Glendale  
Fire Department  
Hazardous Disposal Fund - Projects  
(2190-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ 10,460	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 10,460</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 10,460</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Fire Department  
Hazardous Disposal Fund - Hazardous Materials Control  
(2190-4006)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 807,335	\$ 820,892	\$ 820,892	\$ 838,266
41200 Overtime	3,687	12,571	12,571	12,571
Various Benefits	260,188	244,681	244,681	275,172
42700 PERS retirement	295,906	328,095	328,095	353,856
42701 PERS cost sharing	(31,711)	(32,421)	(32,421)	(33,039)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,335,407</b>	<b>\$ 1,373,818</b>	<b>\$ 1,373,818</b>	<b>\$ 1,446,826</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 2,000	\$ 2,000	\$ -
43110 Contractual services	166,623	200,245	200,245	200,245
44100 Repairs to equipment	-	500	500	500
44120 Repairs to office equipment	-	250	250	250
44200 Advertising	-	500	500	500
44450 Postage	2,062	7,600	7,600	7,600
44550 Travel	3,772	8,332	-	8,332
44600 Laundry and towel service	197	-	-	-
44650 Training	2,874	14,000	3,500	14,000
44760 Regulatory	-	10,000	10,000	10,000
44800 Membership and dues	484	1,500	1,500	1,500
45050 Periodicals and newspapers	-	400	400	400
45100 Books	-	1,000	1,000	1,000
45150 Furniture and equipment	239	8,500	8,500	8,500
45250 Office supplies	1,468	2,000	2,000	2,000
45300 Small tools	-	100	100	100
45350 General supplies	22,166	19,755	19,755	19,755
45450 Printing and graphics	-	1,000	1,000	1,000
45680 Uncollectible accounts	(22,500)	25,000	25,000	25,000
45681 Business meetings	610	800	800	800
45682 Miscellaneous	1,031	500	500	500
46005 Utilities	26,820	29,587	29,587	29,913
46007 Cost allocation charge	53,302	54,169	54,169	62,617
46009 ISD service charge	41,861	53,716	53,716	56,036
46011 Liability Insurance	34,192	41,431	41,431	42,295
46013 GWP Municipal Billing	20,185	20,185	20,185	20,185
<b>Maintenance &amp; Operation Total</b>	<b>\$ 355,387</b>	<b>\$ 503,070</b>	<b>\$ 484,238</b>	<b>\$ 513,028</b>
<b>Total</b>	<b>\$ 1,690,794</b>	<b>\$ 1,876,888</b>	<b>\$ 1,858,056</b>	<b>\$ 1,959,854</b>

**City of Glendale  
Fire Department  
Fire Grant Fund - Projects  
(2650-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 202,272	\$ -	\$ 153,400	\$ -
Various Benefits	37,382	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 239,654</b>	<b>\$ -</b>	<b>\$ 153,400</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	(2,505)*	\$ -
44650 Training	200	-	85,000	-
45150 Furniture and equipment	-	-	66,000	-
45350 General supplies	46,705	-	22,500	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 46,905</b>	<b>\$ -</b>	<b>\$ 170,995</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 45,600	\$ -	\$ 396,000	\$ -
<b>Capital Outlay Total</b>	<b>\$ 45,600</b>	<b>\$ -</b>	<b>\$ 396,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 332,158</b>	<b>\$ -</b>	<b>\$ 720,395</b>	<b>\$ -</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Fire Department  
Fire Mutual Aid Fund - Operations  
(2660-4000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 366,486	\$ 607,779	\$ 592,779	\$ 592,779
Various Benefits	69,279	112,014	112,014	136,578
<b>Salaries &amp; Benefits Total</b>	<b>\$ 435,765</b>	<b>\$ 719,793</b>	<b>\$ 704,793</b>	<b>\$ 729,357</b>
<b>Maintenance &amp; Operation</b>				
44550 Travel	\$ -	\$ -	\$ 10,000	\$ 10,000
45350 General supplies	77,257	-	5,000	5,000
46011 Liability Insurance	-	30,207	30,207	29,462
<b>Maintenance &amp; Operation Total</b>	<b>\$ 77,257</b>	<b>\$ 30,207</b>	<b>\$ 45,207</b>	<b>\$ 44,462</b>
<b>Total</b>	<b>\$ 513,022</b>	<b>\$ 750,000</b>	<b>\$ 750,000</b>	<b>\$ 773,819</b>

**City of Glendale  
Fire Department  
Capital Improvement Fund - Projects  
(4010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 6,851	\$ -	\$ -	\$ -
41200 Overtime	1,831	-	-	-
Various Benefits	1,356	-	-	-
42700 PERS retirement	2,242	-	-	-
42701 PERS cost sharing	(274)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 12,004</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 8,324	\$ -	\$ 12,400	\$ -
46011 Liability Insurance	297	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 8,621</b>	<b>\$ -</b>	<b>\$ 12,400</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 91,705	\$ -	\$ (62,400)*	\$ -
53300 Other expenditures	8,262	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 99,967</b>	<b>\$ -</b>	<b>\$ (62,400)</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 120,592</b>	<b>\$ -</b>	<b>\$ (50,000)</b>	<b>\$ -</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Fire Department  
CIP Reimbursement Fund - Projects  
(4090-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ 328,134	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 328,134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 328,134</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Fire Department  
Fire Communication Fund - Projects  
(5800-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 5,846	\$ -	\$ -	\$ -
Various Benefits	599	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 6,445</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 247	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 247</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 6,692</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**City of Glendale  
Fire Department  
Fire Communication Fund - Fire Communication Center  
(5800-4005)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,719,895	\$ 2,142,811	\$ 2,142,811	\$ 2,071,053
41200 Overtime	373,878	361,160	361,160	361,160
41300 Hourly wages	94,493	85,000	85,000	100,080
Various Benefits	449,379	487,264	487,264	483,771
42700 PERS retirement	1,187,732	855,631	855,631	884,401
42701 PERS cost sharing	(73,730)	(88,383)	(88,383)	(85,789)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,751,647</b>	<b>\$ 3,843,483</b>	<b>\$ 3,843,483</b>	<b>\$ 3,814,676</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 1,500	\$ 1,500	\$ 1,500
43110 Contractual services	395,374	453,732	453,732	448,516
44100 Repairs to equipment	3,748	9,000	9,000	9,000
44250 Data communication	30,487	30,360	30,360	30,360
44450 Postage	68	60	60	60
44550 Travel	4,732	8,500	-	8,500
44650 Training	2,914	8,000	1,000	8,000
44700 Computer software	131,568	238,203	238,203	238,203
44800 Membership and dues	1,546	1,800	1,800	1,800
45150 Furniture and equipment	10,857	2,000	2,000	2,000
45200 Maps and blue prints	318	2,000	2,000	2,000
45250 Office supplies	3,183	5,000	5,000	5,000
45350 General supplies	2,546	2,545	2,545	2,545
45400 Reports and publications	-	125	125	125
45681 Business meetings	422	1,000	1,000	1,000
45682 Miscellaneous	979	2,500	2,500	2,500
46000 Depreciation	133,521	348,796	348,796	177,568
46002 Amortization expense	-	-	-	118,172
46005 Utilities	25,498	26,432	26,432	31,390
46006 Rent	140,160	140,160	140,160	140,160
46007 Cost allocation charge	158,508	156,727	156,727	177,654
46009 ISD service charge	209,514	237,566	237,566	267,246
46011 Liability Insurance	92,730	128,685	128,685	125,440
46012 Excess insurance and surety	862	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,349,537</b>	<b>\$ 1,804,691</b>	<b>\$ 1,789,191</b>	<b>\$ 1,798,739</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 1,924,482	\$ 270,000	\$ 270,000	\$ 150,000
<b>Capital Outlay Total</b>	<b>\$ 1,924,482</b>	<b>\$ 270,000</b>	<b>\$ 270,000</b>	<b>\$ 150,000</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (1,904,022)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (1,904,022)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,121,643</b>	<b>\$ 5,918,174</b>	<b>\$ 5,902,674</b>	<b>\$ 5,763,415</b>

**CITY OF GLENDALE  
FIRE DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Ambulance Operator Coordinator	1.00	1.00	1.00	1.00
Assistant Fire Marshal	1.00	1.00	1.00	1.00
Deputy Director of Fire Administration	1.00	1.00	1.00	1.00
Deputy Fire Chief (40 Hour)	1.00	1.00	1.00	1.00
Emergency Services Coordinator	1.00	1.00	-	-
Emergency Medical Svcs. Nurse Specialist	-	-	1.00	1.00
Fire Battalion Chief	3.00	3.00	3.00	3.00
Fire Battalion Chief (40 Hour)	4.00	4.00	4.00	4.00
Fire Captain	13.00	13.00	12.00	12.00
Fire Captain (40 Hour)	-	-	1.00	1.00
Fire Captain Paramedic	26.00	26.00	27.00	27.00
Fire Captain Paramedic (40 Hour)	3.00	3.00	3.00	2.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Comm. Operator (42 Hour)	15.00	15.00	15.00	15.00
Fire Comm. Shift Supervisor	5.00	5.00	5.00	5.00
Fire Engineer	11.00	11.00	9.00	9.00
Fire Engineer Paramedic	25.00	25.00	27.00	27.00
Fire Environmental Safety Specialist	5.00	5.00	5.00	5.00
Fire Prevention Inspector	3.00	3.00	4.00	3.00
Fire Protection Engineer II	1.00	1.00	-	1.00
Firefighter	8.00	8.00	8.00	8.00
Firefighter Paramedic A	15.00	15.00	12.00	12.00
Firefighter Paramedic B	44.00	44.00	48.00	48.00
Firefighter Paramedic B (40 Hour)	1.00	1.00	-	-
Firefighter Paramedic C	11.00	11.00	10.00	11.00
Hazardous Materials Specialist	1.00	1.00	1.00	1.00
Information Services Project Manager	1.00	1.00	1.00	1.00
Principal Fire/Env Safety Specialist	1.00	1.00	1.00	1.00
Public Safety Business Administrator	1.00	1.00	-	-
Public Safety Business Assistant I	1.00	1.00	1.00	1.00
Public Safety Business Assistant II	3.00	3.00	3.00	3.00
Public Safety Business Specialist	1.00	1.00	2.00	2.00
Sr. Fire Environmental Specialist	2.00	2.00	2.00	2.00
Sr. Storekeeper	1.00	-	-	-
Verdugo Fire Manager	1.00	1.00	1.00	-
Total Salaried Positions	<u>212.00</u>	<u>211.00</u>	<u>211.00</u>	<u>210.00</u>
<u>Hourly Positions</u>				
Ambulance Operator	38.65	*(50)	38.94	*(60)
City Resource Specialist	0.60	*(1)	0.60	*(1)
Hourly City Worker	1.18	*(3)	1.56	*(2)
Total Hourly FTE Positions	<u>40.43</u>	<u>41.10</u>	<u>41.10</u>	<u>41.60</u>
Fire Total	<u><u>252.43</u></u>	<u><u>252.10</u></u>	<u><u>252.10</u></u>	<u><u>251.60</u></u>

Notes:

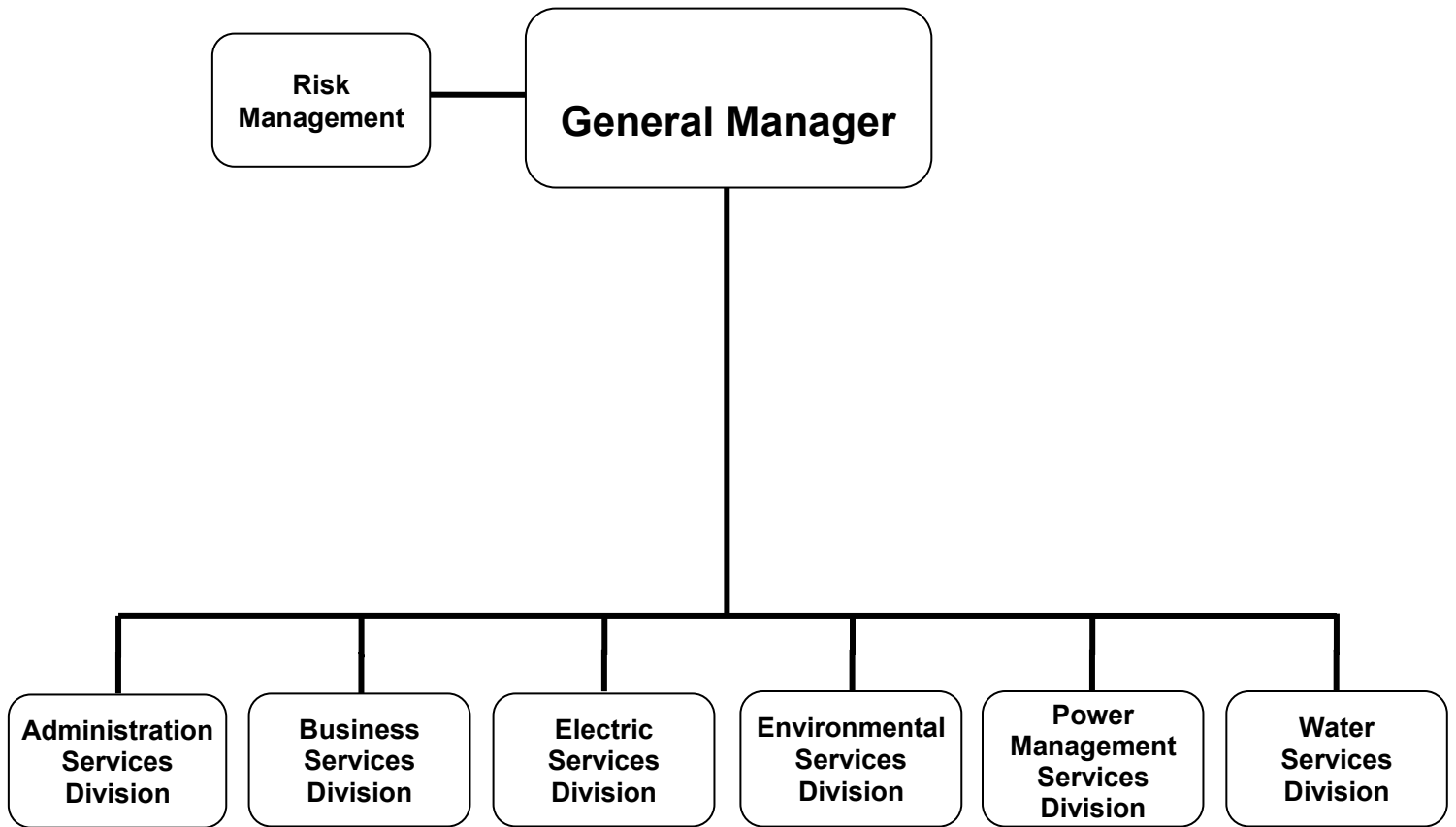
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



# ADOPTED BUDGET FY 2021 - 2022

GLENDALE WATER  
& POWER

# GLENDALE WATER & POWER



# CITY OF GLENDALE

## GLENDALE WATER & POWER

### MISSION STATEMENT

Glendale Water & Power's (GWP) mission is to cost effectively provide its customers with safe, efficient, reliable and sustainable water and power services. This mission is accomplished through the prudent use of resources, technology, innovation, teamwork and planning to ensure sufficient supply for today and into the future.

### DEPARTMENT DESCRIPTION

GWP consists of six divisions:

- Administrative Services Division
- Business Services Division
- Electric Services Division
- Environmental Sustainability Services Division
- Power Management Services Division
- Water Services Division

The focus of these divisions is to ensure that the City is served well today, and is poised to meet future challenges. The key components in Glendale Water & Power's operation include:

Electric Services – Provide safe, reliable and efficient electric service by maintaining and making continuous improvements in the power delivery system.

Power Management Services – Ensure reliable power supply under severe legislative regulatory controls and restrictions through a portfolio of resources.

Water Services – Provide safe and reliable water services that meet or exceed regulatory water quality requirements while optimizing the local production of water resources including water recycling, while efficiently pumping and storing water to minimize energy use.

Customer Service – Achieve high customer satisfaction levels by increasing the value of the programs and services GWP offers and work to continuously provide information to customers on how they can make informed decisions on water and energy use.

Rates – Achieve water and electric rates that will support the infrastructure needs and are appropriate for the level of service provided.

Infrastructure – Assure high service reliability by continuously improving and maintaining the GWP physical plant, electric and water facilities.

Work Force – Through succession planning, develop, retain and promote a safe, highly skilled, dedicated, and customer-focused work force.

Utility Modernization – Continuously develop and improve programs, systems and technologies to reduce GWP's costs while enhancing customer communications and increasing operational effectiveness.

Legislation & Regulation – Monitor, participate, and influence local, state, and federal legislation and regulations to provide the most benefit to Glendale Water & Power's customers.

Safety – Provide a safe environment for our staff and the community.

# CITY OF GLENDALE

## GLENDALE WATER & POWER

### RELATIONSHIP TO CITY COUNCIL PRIORITIES

#### ***Exceptional Customer Service***

Glendale Water & Power is committed to providing its residents with extraordinary customer service centered on the principles of integrity, quality, and customer satisfaction through the reliable and efficient delivery of energy and water services to every customer served. This includes ensuring minimal service disruptions to the extent possible, establishing reasonable utility rates, providing reliable resources and responding to customer inquiries in a prompt and professional manner. GWP recently launched its new MYGWP billing and payment web portal.

#### ***Environmental Sustainability***

Glendale Water & Power is constantly looking for ways to minimize environmental impacts and promote sustainable water and power resources. GWP's Water Division is committed to using more local sources of water and reducing the amount of imported water in its portfolio. The Water Division has been a pioneer in the use of recycled water since 1978, one of the first in California. As part of our electrification efforts, GWP has installed numerous public Electrical Vehicle (EV) chargers throughout Glendale and plans to expand Glendale's EV infrastructure in the near future with even more public chargers and programs. GWP is also implementing three new Clean Energy programs, which include Demand Response, Solar and Energy Efficiency programs. GWP is well on its way to be 100% clean by 2045.

#### ***Economic Vibrancy***

Glendale Water & Power is committed to providing its customers with reliable and sustainable water and power services that are cost effective and innovative. GWP will launch a new marketplace for customers to purchase discounted energy efficiency/water conservation merchandise and smart home energy devices. Customers can browse through and purchase a variety of products that will help them save money and use water and energy wisely.

#### ***Informed & Engaged Community***

Glendale Water & Power pro-actively shares information and engages the community regarding important issues via multiple communication platforms. GWP's focus is to provide our customers with tools and information to be environmental stewards and support GWP's efforts in maintaining a reliable and safe water infrastructure and a clean energy future.

#### ***Infrastructure & Mobility***

GWP strives to continue providing reliable services by:

- Delivering and serving water that meets all federal, state and local drinking water standards and complete 100% of planned water pipeline replacements.
- Developing an Electric System Master Plan by conducting system-wide inspections of all transmission and distribution assets, and provide guidelines for planning Capital Improvement Projects for future system upgrades and modifications.
- Investing in our Electrical Vehicle infrastructure and expanding it in order to drive electrical vehicle adoption.

**City of Glendale**  
**Summary of Appropriations**  
**Glendale Water & Power Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Electric Public Benefit Fund</b>				
Electric Public Benefit Fund (2910-4800)	\$ 5,860,073	\$ 8,794,842	\$ 8,788,776	\$ 8,767,161
<b>Total Electric Public Benefit Fund</b>	<b>\$ 5,860,073</b>	<b>\$ 8,794,842</b>	<b>\$ 8,788,776</b>	<b>\$ 8,767,161</b>
<b>Fiber Optic Fund</b>				
Fiber Optic Fund (5400-4810)	\$ 61,915	\$ 155,800	\$ 155,800	\$ 169,497
<b>Total Fiber Optic Fund</b>	<b>\$ 61,915</b>	<b>\$ 155,800</b>	<b>\$ 155,800</b>	<b>\$ 169,497</b>
<b>Electric Utility</b>				
Electric Surplus Fund (5810-4505)	\$ 19,353,491	\$ -	\$ -	\$ -
<b>Electric Works Revenue Fund</b>				
Projects (5820-0020)	\$ 9,493	\$ -	\$ -	\$ -
Administration (5820-4505)	49,175,453	60,534,051	60,659,051	64,530,653
Admin Customer Service (5820-4509)	6,680,784	7,685,691	7,670,586	8,295,034
Admin Consv & Utility Mod (5820-4520)	734,915	2,318,599	4,622,118	6,204,645
Business System Support (5820-4521)	2,847,946	3,137,977	3,111,188	3,112,283
Admin Utility Finance (5820-4530)	569,872	672,772	672,772	634,996
Admin Environmental & Safety (5820-4540)	634,046	938,436	905,018	865,893
Admin UOC & Warehouse (5820-4550)	668,219	1,088,334	1,088,334	1,052,998
Admin Yard (5820-4560)	152,660	196,980	196,980	168,597
Electric Engineering (5820-4600)	3,552,402	2,761,574	2,698,418	4,288,484
Electric Customer Support (5820-4610)	1,171,630	1,155,750	1,155,750	993,207
Electric Street Light (5820-4620)	576,615	418,879	418,879	585,666
Electric Howard Substation (5820-4630)	2,412,988	2,482,177	2,466,520	2,749,062
Electric Meter & Test Shop (5820-4640)	2,164,316	1,782,826	1,758,903	2,051,681
Electric Station Maintenance (5820-4650)	3,627,288	3,674,727	3,662,622	4,539,608
Electric OH & UG (5820-4660)	9,049,048	7,460,823	7,413,718	11,755,634
Electric Substructure (5820-4670)	626,729	488,732	488,732	803,348
Power Management (5820-4680)	105,775,171	136,764,022	141,181,953	149,168,908
Power Plant (5820-4690)	10,135,625	12,948,405	12,924,933	12,655,247
<b>Total Electric Works Revenue Fund</b>	<b>\$ 200,565,202</b>	<b>\$ 246,510,755</b>	<b>\$ 253,096,475</b>	<b>\$ 274,455,944</b>
Electric Depreciation Fund (5830-0020)	\$ -	\$ 8,095,348	\$ 7,869,524	\$ 11,924,680
Electric Customer Paid Capital Fund (5850-0020)	-	2,000,000	2,000,000	2,000,000
Energy Cost Adjustment Charge Fund (5860-4680)	9,147,320	-	-	-
Regulatory Adjustment Trust Fund (5870-4680)	110,995	-	-	-
Electric Customer Repair Fund (5880-0020)	-	50,000	50,000	50,000
<b>Total Electric Utility</b>	<b>\$ 229,177,008</b>	<b>\$ 256,656,103</b>	<b>\$ 263,015,999</b>	<b>\$ 288,430,624</b>

**City of Glendale**  
**Summary of Appropriations**  
**Glendale Water & Power Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Water Utility</b>				
<b>Water Works Revenue Fund</b>				
Projects (5920-0020)	\$ 1,925	\$ -	\$ -	\$ -
Administration (5920-4505)	19,056,256	15,967,496	15,961,430	15,857,424
Admin Customer Service (5920-4509)	2,088,152	2,356,608	2,351,334	2,538,557
Admin Consvr & Utility Mod (5920-4520)	350,549	454,704	453,494	462,622
Business System Suport (5920-4521)	395,516	768,910	761,358	773,971
Admin Utility Finance (5920-4530)	165,892	187,872	187,872	176,978
Admin Environmental & Safety (5920-4540)	176,211	241,429	230,903	225,584
Admin UOC & Warehouse (5920-4550)	188,631	315,163	315,163	310,733
Admin Yard (5920-4560)	43,029	59,491	59,491	91,452
Water Engineering (5920-4700)	19,502,846	26,163,399	26,151,057	26,844,529
Water Distribution (5920-4710)	3,063,150	3,646,448	3,646,448	3,691,244
Water Operation (5920-4720)	5,560,966	3,086,680	3,067,553	3,257,271
Water Quality (5920-4730)	1,541,434	1,796,306	1,796,306	1,797,057
<b>Total Water Works Revenue Fund</b>	<b>\$ 52,134,558</b>	<b>\$ 55,044,506</b>	<b>\$ 54,982,409</b>	<b>\$ 56,027,422</b>
Water Depreciation Fund (5930-0020)	\$ -	\$ 6,923,752	\$ 10,149,094	\$ 11,588,120
Water Customer Paid Capital Fund (5950-0020)	-	1,275,000	1,275,000	1,275,000
Water Customer Repair Fund (5980-0020)	27,734	100,000	100,000	50,000
<b>Total Water Utility</b>	<b>\$ 52,162,291</b>	<b>\$ 63,343,258</b>	<b>\$ 66,506,503</b>	<b>\$ 68,940,542</b>
<b>Department Grand Total</b>	<b>\$ 287,261,287</b>	<b>\$ 328,950,003</b>	<b>\$ 338,467,078</b>	<b>\$ 366,307,824</b>



**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Public Benefit Fund - GWP Public Benefits**  
**(2910-4800)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 317,104	\$ 359,790	\$ 359,790	\$ 365,190
41200 Overtime	10,037	-	-	-
41300 Hourly wages	53,097	36,216	36,216	36,216
Various Benefits	93,673	102,920	102,920	94,661
42700 PERS retirement	121,797	129,685	129,685	139,560
42701 PERS cost sharing	(14,611)	(14,208)	(14,208)	(14,427)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 581,096</b>	<b>\$ 614,403</b>	<b>\$ 614,403</b>	<b>\$ 621,200</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,938,119	\$ 3,516,000	\$ 3,516,000	\$ 2,200,000
44450 Postage	2,269	5,000	5,000	5,000
44550 Travel	5,929	5,000	-	5,000
44650 Training	-	1,500	434	1,000
45250 Office supplies	-	2,000	2,000	2,000
45512 Public benefit programs	2,703,215	4,214,000	4,174,000	5,500,000
45513 Public benefit programs-Tax	244,307	-	-	-
45680 Uncollectible accounts	(5,200)	-	-	-
45681 Business meetings	-	1,000	1,000	1,000
45682 Miscellaneous	(11)	15,000	15,000	15,000
46007 Cost allocation charge	87,172	108,533	108,533	98,406
46008 Fleet equipment rental charge	-	-	40,000	-
46009 ISD service charge	32,629	40,601	40,601	44,036
46010 Building maint service charge	27,030	24,753	24,753	27,201
46011 Liability Insurance	16,141	19,674	19,674	19,940
46013 GWP Municipal Billing	227,378	227,378	227,378	227,378
<b>Maintenance &amp; Operation Total</b>	<b>\$ 5,278,977</b>	<b>\$ 8,180,439</b>	<b>\$ 8,174,373</b>	<b>\$ 8,145,961</b>
<b>Total</b>	<b>\$ 5,860,073</b>	<b>\$ 8,794,842</b>	<b>\$ 8,788,776</b>	<b>\$ 8,767,161</b>

**City of Glendale  
Glendale Water & Power Department  
Fiber Optic Fund - Fiber Optic  
(5400-4810)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 48,705	\$ 190,118	\$ 190,118	\$ 174,721
41300 Hourly wages	270	-	-	-
Various Benefits	9,422	22,539	22,539	26,201
42700 PERS retirement	3,338	46,600	46,600	66,869
42701 PERS cost sharing	(1,930)	(5,108)	(5,108)	(6,913)
42799 Salary charges in (out)	-	(192,500)	(192,500)	(192,500)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 59,806</b>	<b>\$ 61,649</b>	<b>\$ 61,649</b>	<b>\$ 68,378</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 77,800	\$ 77,800	\$ 77,800
45350 General supplies	-	10,000	10,000	10,000
46007 Cost allocation charge	-	-	-	4,634
46011 Liability Insurance	2,109	6,351	6,351	8,685
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,109</b>	<b>\$ 94,151</b>	<b>\$ 94,151</b>	<b>\$ 101,119</b>
<b>Total</b>	<b>\$ 61,915</b>	<b>\$ 155,800</b>	<b>\$ 155,800</b>	<b>\$ 169,497</b>

**City of Glendale  
 Glendale Water & Power Department  
 Electric Surplus Fund - Administration  
 (5810-4505)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Transfers</b>				
48010 Transfer to general fund	\$ 19,353,491	\$ -	\$ -	\$ -
<b>Transfers Total</b>	<b>\$ 19,353,491</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 19,353,491</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
 Glendale Water & Power Department  
 Electric Works Revenue Fund - Projects  
 (5820-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 9,493	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 9,493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 9,493</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Administration**  
**(5820-4505)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 638,938	\$ 706,373	\$ 706,373	\$ 636,393
41200 Overtime	1,170	-	-	-
41300 Hourly wages	482	-	-	-
Various Benefits	148,543	130,847	130,847	126,877
42700 PERS retirement	6,396,845	255,479	255,479	243,766
42701 PERS cost sharing	(25,267)	(27,996)	(27,996)	(25,200)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 7,160,712</b>	<b>\$ 1,064,703</b>	<b>\$ 1,064,703</b>	<b>\$ 981,836</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 279,488	\$ 549,517	\$ 699,517	\$ 311,685
44450 Postage	31	1,000	1,000	1,000
44550 Travel	16,343	25,000	-	-
44650 Training	966	-	-	-
44700 Computer software	1,582	-	-	-
44760 Regulatory	8,500	20,000	20,000	20,000
44800 Membership and dues	105,337	90,000	90,000	90,000
45050 Periodicals and newspapers	90	500	500	-
45150 Furniture and equipment	1,306	-	-	-
45170 Computer hardware	-	-	-	500
45250 Office supplies	8,318	15,000	15,000	15,000
45350 General supplies	418	5,000	5,000	5,000
45450 Printing and graphics	-	5,000	5,000	-
45681 Business meetings	1,163	5,000	5,000	5,000
45682 Miscellaneous	3,302	15,000	15,000	15,000
46000 Depreciation	23,845,668	23,204,767	23,204,767	25,083,485
46002 Amortization expense	70,346	73,864	73,864	84,202
46005 Utilities	32,245	39,000	39,000	55,475
46007 Cost allocation charge	5,608,416	5,325,996	5,325,996	5,461,298
46008 Fleet equipment rental charge	1,063,959	977,876	977,876	977,876
46009 ISD service charge	2,850,319	2,991,866	2,991,866	3,283,447
46010 Building maint service charge	1,623,843	1,543,182	1,543,182	1,762,946
46011 Liability Insurance	31,829	35,098	35,098	31,622
46012 Excess insurance and surety	438,833	491,494	491,494	456,300
47050 Interest on bonds	6,022,438	6,610,847	6,610,847	6,339,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ 42,014,741</b>	<b>\$ 42,025,007</b>	<b>\$ 42,150,007</b>	<b>\$ 43,998,836</b>
<b>Transfers</b>				
48010 Transfer to general fund	\$ -	\$ 17,444,341	\$ 17,444,341	\$ 19,549,981
<b>Transfers Total</b>	<b>\$ -</b>	<b>\$ 17,444,341</b>	<b>\$ 17,444,341</b>	<b>\$ 19,549,981</b>
<b>Total</b>	<b>\$ 49,175,453</b>	<b>\$ 60,534,051</b>	<b>\$ 60,659,051</b>	<b>\$ 64,530,653</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Admin Customer Service**  
**(5820-4509)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,546,082	\$ 2,808,371	\$ 2,808,371	\$ 2,764,184
41200 Overtime	49,650	38,000	38,000	45,052
41300 Hourly wages	37,842	29,200	29,200	29,200
Various Benefits	600,776	623,627	623,627	616,987
42700 PERS retirement	934,394	1,018,305	1,018,305	1,063,270
42701 PERS cost sharing	(101,886)	(111,573)	(111,573)	(109,906)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 4,066,857</b>	<b>\$ 4,405,930</b>	<b>\$ 4,405,930</b>	<b>\$ 4,408,787</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 963,509	\$ 1,137,948	\$ 1,137,948	\$ 1,601,548
44450 Postage	6,607	12,000	12,000	12,000
44550 Travel	9	8,000	-	10,200
44650 Training	4,364	10,000	2,895	10,032
44800 Membership and dues	-	550	550	550
45150 Furniture and equipment	4,956	9,500	9,500	9,500
45170 Computer hardware	21,765	-	-	-
45250 Office supplies	7,231	15,000	15,000	15,000
45350 General supplies	-	2,000	2,000	2,000
45680 Uncollectible accounts	45,664	300,000	300,000	300,000
45681 Business meetings	89	1,000	1,000	1,000
45682 Miscellaneous	1,047	1,500	1,500	1,500
46007 Cost allocation charge	531,075	590,657	590,657	616,283
46008 Fleet equipment rental charge	49,544	32,510	32,510	32,510
46009 ISD service charge	551,984	579,396	579,396	635,863
46010 Building maint service charge	314,469	436,839	436,839	497,241
46011 Liability Insurance	111,613	142,861	142,861	141,020
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,613,927</b>	<b>\$ 3,279,761</b>	<b>\$ 3,264,656</b>	<b>\$ 3,886,247</b>
<b>Total</b>	<b>\$ 6,680,784</b>	<b>\$ 7,685,691</b>	<b>\$ 7,670,586</b>	<b>\$ 8,295,034</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Admin Consvr & Utility Mod**  
**(5820-4520)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 360,060	\$ 338,994	\$ 338,994	\$ 348,756
41200 Overtime	1,664	-	-	-
41300 Hourly wages	-	-	-	141,440
Various Benefits	73,242	58,763	58,763	62,107
42700 PERS retirement	119,051	122,433	122,433	133,099
42701 PERS cost sharing	(14,275)	(13,417)	(13,417)	(13,761)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 539,742</b>	<b>\$ 506,773</b>	<b>\$ 506,773</b>	<b>\$ 671,641</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 69,285	\$ 187,980	\$ 2,495,275	\$ 3,701,643
44200 Advertising	4,119	11,500	11,500	11,500
44450 Postage	15,012	75,000	75,000	75,000
44550 Travel	-	2,000	-	2,000
44600 Laundry and towel service	63	-	-	-
44650 Training	373	2,500	724	2,500
44800 Membership and dues	10,078	2,000	2,000	2,000
45150 Furniture and equipment	13,412	1,500	1,500	1,500
45170 Computer hardware	27	-	-	-
45250 Office supplies	3,922	4,000	4,000	4,000
45350 General supplies	12,138	10,000	10,000	10,000
45450 Printing and graphics	21,655	50,000	50,000	50,000
45514 Low carbon fuel std programs	-	1,420,000	1,420,000	1,620,000
45681 Business meetings	792	1,000	1,000	1,000
45682 Miscellaneous	28,895	27,500	27,500	27,500
46011 Liability Insurance	15,401	16,846	16,846	24,361
<b>Maintenance &amp; Operation Total</b>	<b>\$ 195,172</b>	<b>\$ 1,811,826</b>	<b>\$ 4,115,345</b>	<b>\$ 5,533,004</b>
<b>Total</b>	<b>\$ 734,915</b>	<b>\$ 2,318,599</b>	<b>\$ 4,622,118</b>	<b>\$ 6,204,645</b>

**City of Glendale  
Glendale Water & Power Department  
Electric Works Revenue Fund - Business System Support  
(5820-4521)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 140,274	\$ 175,800	\$ 175,800	\$ 181,127
41200 Overtime	2,460	26,000	26,000	21,840
Various Benefits	34,952	38,661	38,661	36,638
42700 PERS retirement	46,624	63,402	63,402	69,265
42701 PERS cost sharing	(5,588)	(6,951)	(6,951)	(7,165)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 218,723</b>	<b>\$ 296,912</b>	<b>\$ 296,912</b>	<b>\$ 301,705</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 2,566,838	\$ 2,681,977	\$ 2,681,977	\$ 2,666,688
44120 Repairs to office equipment	2,652	12,000	12,000	12,000
44250 Data communication	34	-	-	-
44450 Postage	1,283	750	750	750
44550 Travel	1,526	14,000	-	14,196
44650 Training	1,599	18,000	5,211	17,550
44700 Computer software	5,989	-	-	-
44800 Membership and dues	490	1,500	1,500	1,500
45150 Furniture and equipment	13,383	40,000	40,000	40,000
45170 Computer hardware	29,259	30,000	30,000	20,000
45250 Office supplies	105	3,000	3,000	3,000
45350 General supplies	-	14,000	14,000	14,000
45681 Business meetings	-	800	800	800
45682 Miscellaneous	-	15,000	15,000	10,000
46011 Liability Insurance	6,065	10,038	10,038	10,094
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,629,224</b>	<b>\$ 2,841,065</b>	<b>\$ 2,814,276</b>	<b>\$ 2,810,578</b>
<b>Total</b>	<b>\$ 2,847,946</b>	<b>\$ 3,137,977</b>	<b>\$ 3,111,188</b>	<b>\$ 3,112,283</b>



**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Admin Utility Finance**  
**(5820-4530)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 354,757	\$ 418,294	\$ 418,294	\$ 388,406
Various Benefits	89,867	99,206	99,206	93,626
42700 PERS retirement	124,213	151,035	151,035	149,074
42701 PERS cost sharing	(14,021)	(16,552)	(16,552)	(15,414)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 554,817</b>	<b>\$ 651,983</b>	<b>\$ 651,983</b>	<b>\$ 615,692</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ (16)	\$ -	\$ -	\$ -
46011 Liability Insurance	15,072	20,789	20,789	19,304
<b>Maintenance &amp; Operation Total</b>	<b>\$ 15,056</b>	<b>\$ 20,789</b>	<b>\$ 20,789</b>	<b>\$ 19,304</b>
<b>Total</b>	<b>\$ 569,872</b>	<b>\$ 672,772</b>	<b>\$ 672,772</b>	<b>\$ 634,996</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Admin Environmental & Safety**  
**(5820-4540)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 390,389	\$ 393,073	\$ 393,073	\$ 381,274
41200 Overtime	-	4,000	4,000	-
Various Benefits	67,760	57,181	57,181	63,314
42700 PERS retirement	128,678	141,673	141,673	145,609
42701 PERS cost sharing	(15,418)	(15,525)	(15,525)	(15,053)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 571,410</b>	<b>\$ 580,402</b>	<b>\$ 580,402</b>	<b>\$ 575,144</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 5,960	\$ 199,800	\$ 199,800	\$ 199,800
44550 Travel	2,729	5,000	-	-
44650 Training	16,522	40,000	11,582	-
44760 Regulatory	12,845	40,000	40,000	25,000
44800 Membership and dues	447	1,500	1,500	1,500
45350 General supplies	695	25,000	25,000	10,000
45681 Business meetings	1,997	2,000	2,000	500
45682 Miscellaneous	4,847	25,000	25,000	35,000
46011 Liability Insurance	16,595	19,734	19,734	18,949
<b>Maintenance &amp; Operation Total</b>	<b>\$ 62,637</b>	<b>\$ 358,034</b>	<b>\$ 324,616</b>	<b>\$ 290,749</b>
<b>Total</b>	<b>\$ 634,046</b>	<b>\$ 938,436</b>	<b>\$ 905,018</b>	<b>\$ 865,893</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Admin UOC & Warehouse**  
**(5820-4550)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 188,036	\$ 199,780	\$ 199,780	\$ 203,974
41200 Overtime	10,322	8,000	8,000	7,800
41300 Hourly wages	19,732	30,334	30,334	30,316
Various Benefits	73,361	62,702	62,702	65,485
42700 PERS retirement	70,812	82,624	82,624	89,199
42701 PERS cost sharing	(8,185)	(9,056)	(9,056)	(9,222)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 354,076</b>	<b>\$ 374,384</b>	<b>\$ 374,384</b>	<b>\$ 387,552</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 1,966	\$ 25,000	\$ 25,000	\$ 25,000
43070 Lease payments	40,157	45,000	45,000	45,000
43110 Contractual services	184,094	224,718	224,718	194,317
44450 Postage	53	-	-	-
44600 Laundry and towel service	2,120	5,000	5,000	5,000
45150 Furniture and equipment	-	2,000	2,000	2,000
45250 Office supplies	2,277	4,000	4,000	4,000
45300 Small tools	-	1,000	1,000	1,000
45350 General supplies	(270,358)	30,000	30,000	30,000
45681 Business meetings	-	400	400	400
45682 Miscellaneous	-	5,000	5,000	5,000
46005 Utilities	344,606	360,000	360,000	341,700
46011 Liability Insurance	9,228	11,832	11,832	12,029
<b>Maintenance &amp; Operation Total</b>	<b>\$ 314,143</b>	<b>\$ 713,950</b>	<b>\$ 713,950</b>	<b>\$ 665,446</b>
<b>Total</b>	<b>\$ 668,219</b>	<b>\$ 1,088,334</b>	<b>\$ 1,088,334</b>	<b>\$ 1,052,998</b>

**City of Glendale  
 Glendale Water & Power Department  
 Electric Works Revenue Fund - Admin Yard  
 (5820-4560)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 57,754	\$ 88,739	\$ 88,739	\$ 88,739
41200 Overtime	327	-	-	-
41300 Hourly wages	25,737	24,528	24,528	-
Various Benefits	22,557	29,731	29,731	33,153
42700 PERS retirement	38,000	40,828	40,828	33,788
42701 PERS cost sharing	(3,283)	(4,475)	(4,475)	(3,493)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 141,092</b>	<b>\$ 179,351</b>	<b>\$ 179,351</b>	<b>\$ 152,187</b>
<b>Maintenance &amp; Operation</b>				
45250 Office supplies	\$ 8,009	\$ 12,000	\$ 12,000	\$ 12,000
46011 Liability Insurance	3,559	5,629	5,629	4,410
<b>Maintenance &amp; Operation Total</b>	<b>\$ 11,569</b>	<b>\$ 17,629</b>	<b>\$ 17,629</b>	<b>\$ 16,410</b>
<b>Total</b>	<b>\$ 152,660</b>	<b>\$ 196,980</b>	<b>\$ 196,980</b>	<b>\$ 168,597</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Engineering**  
**(5820-4600)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,110,485	\$ 2,410,171	\$ 2,410,171	\$ 2,395,454
41200 Overtime	11,120	140,000	140,000	140,000
41300 Hourly wages	84,374	82,104	82,104	88,356
Various Benefits	378,512	343,614	343,614	345,715
42700 PERS retirement	731,427	883,377	883,377	944,150
42701 PERS cost sharing	(84,670)	(96,820)	(96,820)	(97,621)
42799 Salary charges in (out)	-	(1,798,450)	(1,798,450)	(900,539)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,231,248</b>	<b>\$ 1,963,996</b>	<b>\$ 1,963,996</b>	<b>\$ 2,915,515</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 64,541	\$ 456,000	\$ 456,000	\$ 1,099,000
44450 Postage	39	-	-	-
44550 Travel	2,606	39,000	-	-
44650 Training	25,406	34,000	9,844	9,844
44760 Regulatory	254	-	-	-
45150 Furniture and equipment	3,857	2,500	2,500	2,500
45250 Office supplies	8,887	20,000	20,000	20,000
45350 General supplies	13,278	10,000	10,000	10,000
45681 Business meetings	-	2,500	2,500	2,500
45682 Miscellaneous	87,357	95,000	95,000	95,000
46005 Utilities	21,235	9,000	9,000	3,708
46011 Liability Insurance	93,694	129,578	129,578	130,417
<b>Maintenance &amp; Operation Total</b>	<b>\$ 321,154</b>	<b>\$ 797,578</b>	<b>\$ 734,422</b>	<b>\$ 1,372,969</b>
<b>Total</b>	<b>\$ 3,552,402</b>	<b>\$ 2,761,574</b>	<b>\$ 2,698,418</b>	<b>\$ 4,288,484</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Customer Support**  
**(5820-4610)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 690,147	\$ 706,796	\$ 706,796	\$ 706,796
41200 Overtime	104,731	55,000	55,000	-
Various Benefits	141,851	124,795	124,795	116,024
42700 PERS retirement	226,966	254,149	254,149	269,399
42701 PERS cost sharing	(27,184)	(27,856)	(27,856)	(27,856)
42799 Salary charges in (out)	-	-	-	(111,288)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,136,512</b>	<b>\$ 1,112,884</b>	<b>\$ 1,112,884</b>	<b>\$ 953,075</b>
<b>Maintenance &amp; Operation</b>				
44650 Training	\$ 1,373	\$ -	\$ -	\$ -
45350 General supplies	-	5,000	5,000	5,000
46011 Liability Insurance	33,745	37,866	37,866	35,132
<b>Maintenance &amp; Operation Total</b>	<b>\$ 35,118</b>	<b>\$ 42,866</b>	<b>\$ 42,866</b>	<b>\$ 40,132</b>
<b>Total</b>	<b>\$ 1,171,630</b>	<b>\$ 1,155,750</b>	<b>\$ 1,155,750</b>	<b>\$ 993,207</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Street Light**  
**(5820-4620)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 235,787	\$ 268,018	\$ 268,018	\$ 273,286
41200 Overtime	32,982	100,000	100,000	100,000
Various Benefits	73,224	82,184	82,184	80,057
42700 PERS retirement	76,938	96,843	96,843	104,690
42701 PERS cost sharing	(6,917)	(7,962)	(7,962)	(8,118)
42799 Salary charges in (out)	-	(296,496)	(296,496)	(150,943)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 412,015</b>	<b>\$ 242,587</b>	<b>\$ 242,587</b>	<b>\$ 398,972</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 3,678	\$ 5,000	\$ 5,000	\$ 5,000
44100 Repairs to equipment	85	-	-	-
45300 Small tools	262	2,000	2,000	2,000
45350 General supplies	149,178	150,000	150,000	150,000
45681 Business meetings	-	1,000	1,000	1,000
46005 Utilities	-	-	-	10,140
46011 Liability Insurance	11,397	18,292	18,292	18,554
<b>Maintenance &amp; Operation Total</b>	<b>\$ 164,600</b>	<b>\$ 176,292</b>	<b>\$ 176,292</b>	<b>\$ 186,694</b>
<b>Total</b>	<b>\$ 576,615</b>	<b>\$ 418,879</b>	<b>\$ 418,879</b>	<b>\$ 585,666</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Howard Substation**  
**(5820-4630)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,074,751	\$ 1,189,187	\$ 1,189,187	\$ 1,228,396
41200 Overtime	463,903	326,654	326,654	499,223
Various Benefits	253,005	237,000	237,000	241,805
42700 PERS retirement	384,129	430,442	430,442	498,229
42701 PERS cost sharing	(35,227)	(36,948)	(36,948)	(40,203)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,140,560</b>	<b>\$ 2,146,335</b>	<b>\$ 2,146,335</b>	<b>\$ 2,427,450</b>
<b>Maintenance &amp; Operation</b>				
44300 Telephone	\$ 15,749	\$ 25,000	\$ 25,000	\$ 25,000
44550 Travel	-	5,000	-	5,000
44650 Training	6,327	15,000	4,343	15,000
45150 Furniture and equipment	1,847	3,000	3,000	-
45170 Computer hardware	-	10,000	10,000	2,000
45250 Office supplies	2,338	2,000	2,000	2,000
45350 General supplies	4,371	10,000	10,000	5,000
45681 Business meetings	-	500	500	500
46005 Utilities	176,608	190,000	190,000	181,245
46011 Liability Insurance	65,189	75,342	75,342	85,867
<b>Maintenance &amp; Operation Total</b>	<b>\$ 272,428</b>	<b>\$ 335,842</b>	<b>\$ 320,185</b>	<b>\$ 321,612</b>
<b>Total</b>	<b>\$ 2,412,988</b>	<b>\$ 2,482,177</b>	<b>\$ 2,466,520</b>	<b>\$ 2,749,062</b>



**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Meter & Test Shop**  
**(5820-4640)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,279,849	\$ 1,325,848	\$ 1,325,848	\$ 1,348,423
41200 Overtime	125,262	105,000	105,000	105,000
Various Benefits	259,765	225,158	225,158	221,926
42700 PERS retirement	411,556	455,237	455,237	478,058
42701 PERS cost sharing	(38,243)	(38,685)	(38,685)	(38,338)
42799 Salary charges in (out)	-	(466,326)	(466,326)	(227,981)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,038,188</b>	<b>\$ 1,606,232</b>	<b>\$ 1,606,232</b>	<b>\$ 1,887,088</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 4,542	\$ 27,000	\$ 27,000	\$ 39,500
44100 Repairs to equipment	1,035	-	-	-
44120 Repairs to office equipment	-	2,000	2,000	2,000
44450 Postage	120	-	-	-
44550 Travel	714	9,500	-	-
44650 Training	3,015	20,300	5,877	5,877
45300 Small tools	15,078	-	-	-
45350 General supplies	42,372	50,000	50,000	50,000
46011 Liability Insurance	59,251	67,794	67,794	67,216
<b>Maintenance &amp; Operation Total</b>	<b>\$ 126,127</b>	<b>\$ 176,594</b>	<b>\$ 152,671</b>	<b>\$ 164,593</b>
<b>Total</b>	<b>\$ 2,164,316</b>	<b>\$ 1,782,826</b>	<b>\$ 1,758,903</b>	<b>\$ 2,051,681</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Station Maintenance**  
**(5820-4650)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,739,281	\$ 2,113,878	\$ 2,113,878	\$ 2,232,508
41200 Overtime	306,820	170,000	170,000	200,000
Various Benefits	372,462	380,891	380,891	379,726
42700 PERS retirement	622,810	735,806	735,806	783,096
42701 PERS cost sharing	(53,068)	(63,425)	(63,425)	(63,669)
42799 Salary charges in (out)	-	(1,321,512)	(1,321,512)	(667,430)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,988,306</b>	<b>\$ 2,015,638</b>	<b>\$ 2,015,638</b>	<b>\$ 2,864,231</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 2,335	\$ -	\$ -	\$ -
43110 Contractual services	397,745	1,376,500	1,376,500	1,403,000
44100 Repairs to equipment	28,939	10,000	10,000	10,000
44450 Postage	96	-	-	-
44550 Travel	-	5,000	-	-
44600 Laundry and towel service	120	-	-	-
44650 Training	3,947	10,000	2,895	2,895
44760 Regulatory	1,777	8,000	8,000	8,000
45250 Office supplies	1,805	-	-	-
45300 Small tools	12,578	-	-	-
45350 General supplies	101,698	140,000	140,000	140,000
45681 Business meetings	1,107	-	-	-
46011 Liability Insurance	86,836	109,589	109,589	111,482
<b>Maintenance &amp; Operation Total</b>	<b>\$ 638,983</b>	<b>\$ 1,659,089</b>	<b>\$ 1,646,984</b>	<b>\$ 1,675,377</b>
<b>Total</b>	<b>\$ 3,627,288</b>	<b>\$ 3,674,727</b>	<b>\$ 3,662,622</b>	<b>\$ 4,539,608</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric OH & UG**  
**(5820-4660)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 3,537,450	\$ 4,249,218	\$ 4,249,218	\$ 4,649,861
41200 Overtime	1,023,112	900,000	900,000	900,000
41300 Hourly wages	85,657	72,792	72,792	860,455
Various Benefits	712,724	737,681	737,681	766,972
42700 PERS retirement	1,238,205	1,453,903	1,453,903	1,652,318
42701 PERS cost sharing	(106,469)	(128,106)	(128,106)	(137,442)
42799 Salary charges in (out)	-	(3,081,762)	(3,081,762)	(1,821,372)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 6,490,678</b>	<b>\$ 4,203,726</b>	<b>\$ 4,203,726</b>	<b>\$ 6,870,792</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 358	\$ 2,000	\$ 2,000	\$ 2,000
43110 Contractual services	1,472,653	2,084,000	2,084,000	3,709,800
44100 Repairs to equipment	1,034	-	-	-
44120 Repairs to office equipment	-	7,500	7,500	7,500
44450 Postage	520	1,000	1,000	1,000
44550 Travel	2,250	40,000	-	-
44650 Training	49,599	10,000	2,895	2,895
44760 Regulatory	2,650	-	-	-
44800 Membership and dues	11,051	10,000	10,000	10,000
45100 Books	66	-	-	-
45150 Furniture and equipment	3,296	-	-	-
45250 Office supplies	1,666	-	-	-
45300 Small tools	37,421	50,000	50,000	50,000
45350 General supplies	777,211	800,000	800,000	800,000
45450 Printing and graphics	780	-	-	-
45681 Business meetings	863	-	-	-
45682 Miscellaneous	59	-	-	-
46011 Liability Insurance	196,895	252,597	252,597	301,647
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,558,370</b>	<b>\$ 3,257,097</b>	<b>\$ 3,209,992</b>	<b>\$ 4,884,842</b>
<b>Total</b>	<b>\$ 9,049,048</b>	<b>\$ 7,460,823</b>	<b>\$ 7,413,718</b>	<b>\$ 11,755,634</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Electric Substructure**  
**(5820-4670)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 284,542	\$ 465,198	\$ 465,198	\$ 487,188
41200 Overtime	31,720	150,000	150,000	150,000
Various Benefits	74,107	114,166	114,166	122,943
42700 PERS retirement	108,276	167,829	167,829	186,408
42701 PERS cost sharing	(8,594)	(14,310)	(14,310)	(14,998)
42799 Salary charges in (out)	-	(529,730)	(529,730)	(264,865)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 490,050</b>	<b>\$ 353,153</b>	<b>\$ 353,153</b>	<b>\$ 666,676</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 24,094	\$ 50,000	\$ 50,000	\$ 50,000
44650 Training	1,794	-	-	-
45300 Small tools	955	5,000	5,000	5,000
45350 General supplies	96,396	50,000	50,000	50,000
46011 Liability Insurance	13,440	30,579	30,579	31,672
<b>Maintenance &amp; Operation Total</b>	<b>\$ 136,679</b>	<b>\$ 135,579</b>	<b>\$ 135,579</b>	<b>\$ 136,672</b>
<b>Total</b>	<b>\$ 626,729</b>	<b>\$ 488,732</b>	<b>\$ 488,732</b>	<b>\$ 803,348</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Electric Works Revenue Fund - Power Management**  
**(5820-4680)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,116,615	\$ 1,405,216	\$ 1,405,216	\$ 1,435,800
41200 Overtime	176	-	-	-
41300 Hourly wages	22,737	-	-	-
Various Benefits	211,204	219,777	219,777	206,474
42700 PERS retirement	435,549	509,625	509,625	551,456
42701 PERS cost sharing	(45,172)	(55,852)	(55,852)	(57,015)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,741,110</b>	<b>\$ 2,078,766</b>	<b>\$ 2,078,766</b>	<b>\$ 2,136,715</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,801,364	\$ 5,922,913	\$ 5,922,913	\$ 3,087,220
44450 Postage	393	1,000	1,000	1,000
44550 Travel	3,258	35,000	-	35,000
44650 Training	3,922	22,000	6,370	22,000
44700 Computer software	342	10,000	10,000	-
44760 Regulatory	159,544	310,500	310,500	130,000
44761 RAC variance	(110,995)	-	-	-
44800 Membership and dues	68,960	70,000	70,000	70,000
45050 Periodicals and newspapers	-	10,000	10,000	2,500
45150 Furniture and equipment	575	-	-	-
45250 Office supplies	-	5,000	5,000	3,000
45502 Fuel natural gas	11,883,864	16,500,000	16,500,000	16,500,000
45506 Carbon allowances	581,436	895,000	895,000	3,800,000
45507 Renewable energy credits	3,290,432	30,000	30,000	30,000
45509 ECAC variance	(9,147,320)	-	-	-
45510 Purchased power	92,354,859	110,000,000	114,468,561	121,476,000
45511 Hedging costs	152,475	800,000	800,000	800,000
45681 Business meetings	972	1,500	1,500	1,500
45682 Miscellaneous	215	500	500	500
46001 Gas depletion	939,282	-	-	1,000,000
46005 Utilities	2,001	2,000	2,000	2,108
46011 Liability Insurance	48,483	69,843	69,843	71,365
<b>Maintenance &amp; Operation Total</b>	<b>\$ 104,034,061</b>	<b>\$ 134,685,256</b>	<b>\$ 139,103,187</b>	<b>\$ 147,032,193</b>
<b>Total</b>	<b>\$ 105,775,171</b>	<b>\$ 136,764,022</b>	<b>\$ 141,181,953</b>	<b>\$ 149,168,908</b>

**City of Glendale  
Glendale Water & Power Department  
Electric Works Revenue Fund - Power Plant  
(5820-4690)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 3,244,739	\$ 4,339,575	\$ 4,339,575	\$ 4,235,643
41200 Overtime	1,167,161	979,683	979,683	1,079,823
41300 Hourly wages	21,336	22,620	22,620	22,620
Various Benefits	820,071	908,287	908,287	934,328
42700 PERS retirement	1,330,892	1,532,392	1,532,392	1,659,740
42701 PERS cost sharing	(113,573)	(139,416)	(139,416)	(142,342)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 6,470,625</b>	<b>\$ 7,643,141</b>	<b>\$ 7,643,141</b>	<b>\$ 7,789,812</b>
<b>Maintenance &amp; Operation</b>				
43070 Lease payments	\$ 1,700	\$ -	\$ -	\$ -
43110 Contractual services	818,759	1,814,500	1,814,500	1,771,500
44100 Repairs to equipment	211,580	150,000	150,000	50,000
44450 Postage	2,192	1,000	1,000	-
44550 Travel	164	5,000	-	5,000
44600 Laundry and towel service	7,724	20,000	20,000	7,000
44650 Training	6,744	26,000	7,528	10,000
44760 Regulatory	68,643	100,000	100,000	100,000
45250 Office supplies	6,960	10,000	10,000	5,000
45300 Small tools	-	15,000	15,000	-
45350 General supplies	536,479	600,000	600,000	620,000
45450 Printing and graphics	4,313	-	-	-
45681 Business meetings	-	2,000	2,000	-
45682 Miscellaneous	-	2,000	2,000	-
46005 Utilities	1,812,316	2,300,000	2,300,000	2,031,619
46011 Liability Insurance	187,426	259,764	259,764	265,316
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,665,000</b>	<b>\$ 5,305,264</b>	<b>\$ 5,281,792</b>	<b>\$ 4,865,435</b>
<b>Total</b>	<b>\$ 10,135,625</b>	<b>\$ 12,948,405</b>	<b>\$ 12,924,933</b>	<b>\$ 12,655,247</b>

**City of Glendale  
Glendale Water & Power Department  
Electric Depreciation Fund - Projects  
(5830-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 259,701	\$ -	\$ -	\$ -
41200 Overtime	187,644	-	-	-
41300 Hourly wages	18,260	-	-	-
Various Benefits	58,129	-	-	-
42700 PERS retirement	87,302	-	-	-
42701 PERS cost sharing	(9,312)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 601,724</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 2,355,681	\$ 1,810,000	\$ 3,065,000	\$ 2,269,700
44760 Regulatory	57,540	-	-	-
45350 General supplies	65,204	-	-	-
46011 Liability Insurance	19,422	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,497,846</b>	<b>\$ 1,810,000</b>	<b>\$ 3,065,000</b>	<b>\$ 2,269,700</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 2,409,386	\$ 515,348	\$ 515,348	\$ 1,045,580
<b>Capital Outlay Total</b>	<b>\$ 2,409,386</b>	<b>\$ 515,348</b>	<b>\$ 515,348</b>	<b>\$ 1,045,580</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 88,502	\$ 1,170,000	\$ (310,824)*	\$ 894,900
51250 Equipment	87,771	300,000	300,000	719,500
51800 Mobile equipment	-	250,000	250,000	-
53300 Other expenditures	1,083,601	4,050,000	4,050,000	6,995,000
59999 Asset capitalization	(6,768,829)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ (5,508,957)</b>	<b>\$ 5,770,000</b>	<b>\$ 4,289,176</b>	<b>\$ 8,609,400</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 8,095,348</b>	<b>\$ 7,869,524</b>	<b>\$ 11,924,680</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Glendale Water & Power Department  
Electric Customer Paid Capital Fund - Projects  
(5850-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 192,121	\$ -	\$ -	\$ -
41200 Overtime	164,453	-	-	-
41300 Hourly wages	4,768	-	-	-
Various Benefits	52,006	-	-	-
42700 PERS retirement	65,646	-	-	-
42701 PERS cost sharing	(6,644)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 472,350</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ (849)	\$ -	\$ -	\$ -
45350 General supplies	830	-	-	-
46011 Liability Insurance	15,338	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 15,319</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ -	\$ -	\$ -	\$ 2,000,000
53300 Other expenditures	395,231	2,000,000	2,000,000	-
59999 Asset capitalization	(882,901)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ (487,670)</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 2,000,000</b>



**City of Glendale  
 Glendale Water & Power Department  
 Energy Cost Adjustment Charge Fund - Power Management  
 (5860-4680)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45509 ECAC variance	\$ 9,147,320	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 9,147,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 9,147,320</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
 Glendale Water & Power Department  
 Regulatory Adjustment Trust Fund - Power Management  
 (5870-4680)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
44761 RAC variance	\$ 110,995	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 110,995</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 110,995</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
 Glendale Water & Power Department  
 Electric Customer Repair Fund - Projects  
 (5880-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

**City of Glendale  
 Glendale Water & Power Department  
 Water Works Revenue Fund - Projects  
 (5920-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 1,925	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Administration**  
**(5920-4505)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 180,713	\$ 200,655	\$ 200,655	\$ 179,948
41200 Overtime	330	-	-	-
41300 Hourly wages	133	-	-	-
Various Benefits	41,875	37,284	37,284	35,866
42700 PERS retirement	2,339,366	72,582	72,582	68,939
42701 PERS cost sharing	(7,146)	(7,959)	(7,959)	(7,132)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,555,271</b>	<b>\$ 302,562</b>	<b>\$ 302,562</b>	<b>\$ 277,621</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 75,380	\$ 255,043	\$ 255,043	\$ 179,500
44450 Postage	26	250	250	250
44550 Travel	1,811	5,000	-	-
44650 Training	50	1,500	434	-
44700 Computer software	446	-	-	-
44760 Regulatory	2,398	4,500	4,500	-
44800 Membership and dues	10,703	16,000	16,000	4,500
45050 Periodicals and newspapers	26	400	400	-
45150 Furniture and equipment	368	-	-	16,000
45170 Computer hardware	-	-	-	400
45250 Office supplies	2,346	3,500	3,500	3,500
45350 General supplies	118	2,500	2,500	2,500
45450 Printing and graphics	-	1,500	1,500	-
45680 Uncollectible accounts	-	-	-	3,000
45681 Business meetings	82	1,500	1,500	1,500
45682 Miscellaneous	862	5,000	5,000	5,000
46000 Depreciation	6,904,115	6,609,758	6,609,758	7,382,361
46002 Amortization expense	16,481	10,095	10,095	18,723
46005 Utilities	9,095	11,000	11,000	15,647
46007 Cost allocation charge	4,563,164	3,875,918	3,875,918	3,910,955
46008 Fleet equipment rental charge	471,601	530,807	530,807	530,807
46009 ISD service charge	803,936	843,860	843,860	926,100
46010 Building maint service charge	458,007	299,140	299,140	341,407
46011 Liability Insurance	8,914	9,982	9,982	8,953
46012 Excess insurance and surety	123,774	138,626	138,626	128,700
47050 Interest on bonds	3,047,282	3,039,055	3,039,055	2,100,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ 16,500,985</b>	<b>\$ 15,664,934</b>	<b>\$ 15,658,868</b>	<b>\$ 15,579,803</b>
<b>Total</b>	<b>\$ 19,056,256</b>	<b>\$ 15,967,496</b>	<b>\$ 15,961,430</b>	<b>\$ 15,857,424</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Admin Customer Service**  
**(5920-4509)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 799,708	\$ 883,499	\$ 883,499	\$ 869,562
41200 Overtime	15,647	12,000	12,000	14,228
41300 Hourly wages	11,951	9,200	9,200	9,200
Various Benefits	187,529	197,662	197,662	193,670
42700 PERS retirement	293,405	320,416	320,416	334,519
42701 PERS cost sharing	(32,003)	(35,152)	(35,152)	(34,620)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,276,237</b>	<b>\$ 1,387,625</b>	<b>\$ 1,387,625</b>	<b>\$ 1,386,559</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 304,246	\$ 359,352	\$ 359,352	\$ 505,752
44450 Postage	2,087	4,000	4,000	4,000
44550 Travel	2	3,000	-	2,448
44650 Training	1,185	3,200	926	3,168
44800 Membership and dues	-	200	200	200
45150 Furniture and equipment	4,069	2,500	2,500	2,500
45170 Computer hardware	6,873	-	-	-
45250 Office supplies	2,283	4,000	4,000	4,000
45350 General supplies	-	1,000	1,000	1,000
45680 Uncollectible accounts	(1,223)	70,000	70,000	70,000
45681 Business meetings	28	500	500	500
45682 Miscellaneous	331	500	500	500
46007 Cost allocation charge	167,708	187,510	187,510	194,616
46008 Fleet equipment rental charge	15,645	10,267	10,267	10,267
46009 ISD service charge	174,310	182,967	182,967	200,798
46010 Building maint service charge	99,306	94,965	94,965	107,813
46011 Liability Insurance	35,065	45,022	45,022	44,436
<b>Maintenance &amp; Operation Total</b>	<b>\$ 811,915</b>	<b>\$ 968,983</b>	<b>\$ 963,709</b>	<b>\$ 1,151,998</b>
<b>Total</b>	<b>\$ 2,088,152</b>	<b>\$ 2,356,608</b>	<b>\$ 2,351,334</b>	<b>\$ 2,538,557</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Admin Consv & Utility Mod**  
**(5920-4520)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 101,556	\$ 94,644	\$ 94,644	\$ 97,301
41200 Overtime	469	-	-	-
Various Benefits	20,654	16,495	16,495	15,865
42700 PERS retirement	33,579	34,184	34,184	37,135
42701 PERS cost sharing	(4,026)	(3,749)	(3,749)	(3,841)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 152,232</b>	<b>\$ 141,574</b>	<b>\$ 141,574</b>	<b>\$ 146,460</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 161,852	\$ 264,020	\$ 264,020	\$ 266,920
44200 Advertising	682	3,200	3,200	3,200
44450 Postage	4,234	10,000	10,000	10,000
44550 Travel	-	500	-	500
44600 Laundry and towel service	18	-	-	-
44650 Training	-	1,000	290	1,000
44800 Membership and dues	3,778	3,000	3,000	3,000
45150 Furniture and equipment	3,783	1,000	1,000	1,000
45170 Computer hardware	8	-	-	-
45250 Office supplies	1,106	1,000	1,000	1,000
45350 General supplies	3,112	5,000	5,000	5,000
45450 Printing and graphics	7,000	12,000	12,000	12,000
45681 Business meetings	223	200	200	200
45682 Miscellaneous	8,177	7,500	7,500	7,500
46011 Liability Insurance	4,344	4,710	4,710	4,842
<b>Maintenance &amp; Operation Total</b>	<b>\$ 198,317</b>	<b>\$ 313,130</b>	<b>\$ 311,920</b>	<b>\$ 316,162</b>
<b>Total</b>	<b>\$ 350,549</b>	<b>\$ 454,704</b>	<b>\$ 453,494</b>	<b>\$ 462,622</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Business System Support**  
**(5920-4521)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 32,471	\$ 43,959	\$ 43,959	\$ 45,292
41200 Overtime	615	7,500	7,500	6,160
Various Benefits	8,129	9,842	9,842	9,252
42700 PERS retirement	10,784	15,858	15,858	17,327
42701 PERS cost sharing	(1,294)	(1,743)	(1,743)	(1,797)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 50,705</b>	<b>\$ 75,416</b>	<b>\$ 75,416</b>	<b>\$ 76,234</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 329,667	\$ 646,427	\$ 646,427	\$ 661,716
44120 Repairs to office equipment	748	3,500	3,500	3,500
44250 Data communication	10	-	-	-
44450 Postage	362	250	250	250
44550 Travel	490	4,000	-	4,004
44650 Training	451	5,000	1,448	4,950
44700 Computer software	1,689	-	-	-
44800 Membership and dues	138	500	500	500
45150 Furniture and equipment	1,572	12,000	12,000	10,000
45170 Computer hardware	8,252	10,000	10,000	5,000
45250 Office supplies	30	1,000	1,000	1,000
45350 General supplies	-	3,000	3,000	2,000
45681 Business meetings	-	250	250	250
45682 Miscellaneous	-	5,000	5,000	2,000
46011 Liability Insurance	1,402	2,567	2,567	2,567
<b>Maintenance &amp; Operation Total</b>	<b>\$ 344,811</b>	<b>\$ 693,494</b>	<b>\$ 685,942</b>	<b>\$ 697,737</b>
<b>Total</b>	<b>\$ 395,516</b>	<b>\$ 768,910</b>	<b>\$ 761,358</b>	<b>\$ 773,971</b>



**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Admin Utility Finance**  
**(5920-4530)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 103,369	\$ 116,694	\$ 116,694	\$ 108,148
Various Benefits	26,080	27,858	27,858	26,234
42700 PERS retirement	36,145	42,138	42,138	41,511
42701 PERS cost sharing	(4,090)	(4,621)	(4,621)	(4,294)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 161,504</b>	<b>\$ 182,069</b>	<b>\$ 182,069</b>	<b>\$ 171,599</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 4,388	\$ 5,803	\$ 5,803	\$ 5,379
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,388</b>	<b>\$ 5,803</b>	<b>\$ 5,803</b>	<b>\$ 5,379</b>
<b>Total</b>	<b>\$ 165,892</b>	<b>\$ 187,872</b>	<b>\$ 187,872</b>	<b>\$ 176,978</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Admin Environmental & Safety**  
**(5920-4540)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 110,109	\$ 110,872	\$ 110,872	\$ 107,544
41200 Overtime	-	1,200	1,200	-
Various Benefits	19,112	16,251	16,251	17,916
42700 PERS retirement	36,294	39,966	39,966	41,076
42701 PERS cost sharing	(4,349)	(4,382)	(4,382)	(4,249)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 161,166</b>	<b>\$ 163,907</b>	<b>\$ 163,907</b>	<b>\$ 162,287</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,498	\$ 35,200	\$ 35,200	\$ 35,200
44550 Travel	770	2,000	-	-
44650 Training	5,283	12,000	3,474	-
44760 Regulatory	243	10,000	10,000	10,000
44800 Membership and dues	126	500	500	500
45350 General supplies	-	7,000	7,000	7,000
45681 Business meetings	2,394	250	250	250
45682 Miscellaneous	51	5,000	5,000	5,000
46011 Liability Insurance	4,681	5,572	5,572	5,347
<b>Maintenance &amp; Operation Total</b>	<b>\$ 15,045</b>	<b>\$ 77,522</b>	<b>\$ 66,996</b>	<b>\$ 63,297</b>
<b>Total</b>	<b>\$ 176,211</b>	<b>\$ 241,429</b>	<b>\$ 230,903</b>	<b>\$ 225,584</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Admin UOC & Warehouse**  
**(5920-4550)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 53,036	\$ 56,352	\$ 56,352	\$ 57,535
41200 Overtime	2,911	2,000	2,000	2,200
41300 Hourly wages	5,566	8,542	8,542	8,561
Various Benefits	20,692	17,759	17,759	18,563
42700 PERS retirement	19,957	23,303	23,303	25,167
42701 PERS cost sharing	(2,309)	(2,555)	(2,555)	(2,604)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 99,853</b>	<b>\$ 105,401</b>	<b>\$ 105,401</b>	<b>\$ 109,422</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 611	\$ 5,000	\$ 5,000	\$ 5,000
43070 Lease payments	11,326	12,000	12,000	12,000
43110 Contractual services	52,438	63,382	63,382	68,484
44450 Postage	7	-	-	-
44600 Laundry and towel service	598	2,000	2,000	2,000
45150 Furniture and equipment	-	650	650	650
45250 Office supplies	642	1,000	1,000	1,000
45300 Small tools	-	250	250	250
45350 General supplies	(76,644)	10,000	10,000	10,000
45681 Business meetings	-	150	150	150
45682 Miscellaneous	-	2,000	2,000	2,000
46005 Utilities	97,197	110,000	110,000	96,377
46011 Liability Insurance	2,603	3,330	3,330	3,400
<b>Maintenance &amp; Operation Total</b>	<b>\$ 88,777</b>	<b>\$ 209,762</b>	<b>\$ 209,762</b>	<b>\$ 201,311</b>
<b>Total</b>	<b>\$ 188,631</b>	<b>\$ 315,163</b>	<b>\$ 315,163</b>	<b>\$ 310,733</b>

**City of Glendale  
Glendale Water & Power Department  
Water Works Revenue Fund - Admin Yard  
(5920-4560)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 16,290	\$ 25,031	\$ 25,031	\$ 25,031
41200 Overtime	92	-	-	-
41300 Hourly wages	7,258	6,918	6,918	31,446
Various Benefits	6,343	12,197	12,197	9,209
42700 PERS retirement	10,718	11,519	11,519	21,703
42701 PERS cost sharing	(926)	(1,263)	(1,263)	(2,245)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 39,775</b>	<b>\$ 54,402</b>	<b>\$ 54,402</b>	<b>\$ 85,144</b>
<b>Maintenance &amp; Operation</b>				
45250 Office supplies	\$ 2,251	\$ 3,500	\$ 3,500	\$ 3,500
46011 Liability Insurance	1,004	1,589	1,589	2,808
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,255</b>	<b>\$ 5,089</b>	<b>\$ 5,089</b>	<b>\$ 6,308</b>
<b>Total</b>	<b>\$ 43,029</b>	<b>\$ 59,491</b>	<b>\$ 59,491</b>	<b>\$ 91,452</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Water Engineering**  
**(5920-4700)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,382,823	\$ 1,609,275	\$ 1,609,275	\$ 1,626,098
41200 Overtime	24,494	15,000	15,000	30,000
41300 Hourly wages	732	79,143	79,143	86,562
Various Benefits	296,185	297,589	297,589	275,681
42700 PERS retirement	426,703	583,009	583,009	641,243
42701 PERS cost sharing	(50,480)	(63,896)	(63,896)	(66,302)
42799 Salary charges in (out)	-	(378,018)	(378,018)	(390,773)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,080,456</b>	<b>\$ 2,142,102</b>	<b>\$ 2,142,102</b>	<b>\$ 2,202,509</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 423,781	\$ 780,500	\$ 780,500	\$ 837,500
44550 Travel	848	9,500	-	9,500
44650 Training	30	4,000	1,158	4,000
44700 Computer software	45,280	-	-	-
44760 Regulatory	1,090	135,000	135,000	135,000
44800 Membership and dues	315	80,000	80,000	80,000
45100 Books	30	300	300	300
45101 Digital resources	-	2,000	2,000	2,000
45250 Office supplies	3,387	4,000	4,000	4,000
45350 General supplies	4,521	1,200	1,200	1,200
45520 Purchased water	16,513,211	19,287,129	19,287,129	20,182,651
45681 Business meetings	84	500	500	500
45682 Miscellaneous	18	2,500	2,500	2,500
46005 Utilities	369,862	3,630,000	3,630,000	3,296,251
46011 Liability Insurance	59,934	84,668	84,668	86,618
<b>Maintenance &amp; Operation Total</b>	<b>\$ 17,422,390</b>	<b>\$ 24,021,297</b>	<b>\$ 24,008,955</b>	<b>\$ 24,642,020</b>
<b>Total</b>	<b>\$ 19,502,846</b>	<b>\$ 26,163,399</b>	<b>\$ 26,151,057</b>	<b>\$ 26,844,529</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Water Distribution**  
**(5920-4710)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,339,421	\$ 1,953,227	\$ 1,953,227	\$ 1,982,904
41200 Overtime	81,600	100,000	100,000	100,000
41300 Hourly wages	31,654	61,683	61,683	120,060
Various Benefits	461,842	593,664	593,664	487,647
42700 PERS retirement	532,173	689,856	689,856	765,439
42701 PERS cost sharing	(46,155)	(63,051)	(63,051)	(66,025)
42799 Salary charges in (out)	-	(533,661)	(533,661)	(551,667)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,400,534</b>	<b>\$ 2,801,718</b>	<b>\$ 2,801,718</b>	<b>\$ 2,838,358</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 28,400	\$ 30,000	\$ 30,000	\$ 30,000
43110 Contractual services	226,029	376,500	376,500	376,500
43111 Construction services	1,885	-	-	-
44100 Repairs to equipment	4,763	-	-	-
44120 Repairs to office equipment	-	10,000	10,000	10,000
44450 Postage	66	-	-	-
44550 Travel	-	-	-	1,330
44600 Laundry and towel service	7,989	8,000	8,000	8,000
44650 Training	17	-	-	3,600
44760 Regulatory	65	-	-	-
45100 Books	699	-	-	-
45300 Small tools	3,549	15,000	15,000	15,000
45350 General supplies	325,762	300,000	300,000	300,000
45681 Business meetings	599	-	-	-
45682 Miscellaneous	-	500	500	500
46005 Utilities	1,278	-	-	-
46011 Liability Insurance	61,515	104,730	104,730	107,956
<b>Maintenance &amp; Operation Total</b>	<b>\$ 662,616</b>	<b>\$ 844,730</b>	<b>\$ 844,730</b>	<b>\$ 852,886</b>
<b>Total</b>	<b>\$ 3,063,150</b>	<b>\$ 3,646,448</b>	<b>\$ 3,646,448</b>	<b>\$ 3,691,244</b>

**City of Glendale**  
**Glendale Water & Power Department**  
**Water Works Revenue Fund - Water Operation**  
**(5920-4720)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,147,596	\$ 1,215,111	\$ 1,215,111	\$ 1,220,854
41200 Overtime	124,503	100,000	100,000	100,000
41300 Hourly wages	20,621	28,500	28,500	34,200
Various Benefits	359,261	340,166	340,166	290,653
42700 PERS retirement	387,965	419,408	419,408	448,206
42701 PERS cost sharing	(39,487)	(39,763)	(39,763)	(40,043)
42799 Salary charges in (out)	-	(20,635)	(20,635)	(21,330)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,000,459</b>	<b>\$ 2,042,787</b>	<b>\$ 2,042,787</b>	<b>\$ 2,032,540</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 116,819	\$ 70,000	\$ 70,000	\$ 70,000
43110 Contractual services	200,748	587,000	587,000	767,000
44100 Repairs to equipment	30,732	95,000	95,000	95,000
44450 Postage	79	-	-	-
44550 Travel	-	1,330	-	1,330
44650 Training	4,804	25,050	7,253	25,050
44700 Computer software	10,090	-	-	-
44760 Regulatory	155,460	5,000	5,000	5,000
44800 Membership and dues	66,818	3,000	3,000	3,000
45250 Office supplies	54	-	-	-
45300 Small tools	264	500	500	500
45350 General supplies	83,366	185,000	185,000	185,000
45681 Business meetings	-	1,500	1,500	1,500
45682 Miscellaneous	-	4,000	4,000	4,000
46005 Utilities	2,836,389	-	-	-
46011 Liability Insurance	54,886	66,513	66,513	67,351
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,560,507</b>	<b>\$ 1,043,893</b>	<b>\$ 1,024,766</b>	<b>\$ 1,224,731</b>
<b>Total</b>	<b>\$ 5,560,966</b>	<b>\$ 3,086,680</b>	<b>\$ 3,067,553</b>	<b>\$ 3,257,271</b>

**City of Glendale  
Glendale Water & Power Department  
Water Works Revenue Fund - Water Quality  
(5920-4730)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 743,684	\$ 766,423	\$ 766,423	\$ 779,476
41200 Overtime	9,444	15,000	15,000	25,000
Various Benefits	276,339	251,961	251,961	193,752
42700 PERS retirement	247,290	276,460	276,460	298,097
42701 PERS cost sharing	(24,892)	(25,378)	(25,378)	(25,803)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,251,864</b>	<b>\$ 1,284,466</b>	<b>\$ 1,284,466</b>	<b>\$ 1,270,522</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 116,696	\$ 200,000	\$ 200,000	\$ 150,000
44450 Postage	648	2,500	2,500	2,500
44550 Travel	-	-	-	6,550
44650 Training	590	-	-	3,000
44800 Membership and dues	80	500	500	500
45250 Office supplies	186	-	-	-
45350 General supplies	139,429	240,000	240,000	294,000
45450 Printing and graphics	-	30,000	30,000	30,000
46011 Liability Insurance	31,940	38,840	38,840	39,985
<b>Maintenance &amp; Operation Total</b>	<b>\$ 289,569</b>	<b>\$ 511,840</b>	<b>\$ 511,840</b>	<b>\$ 526,535</b>
<b>Total</b>	<b>\$ 1,541,434</b>	<b>\$ 1,796,306</b>	<b>\$ 1,796,306</b>	<b>\$ 1,797,057</b>



**City of Glendale  
Glendale Water & Power Department  
Water Depreciation Fund - Projects  
(5930-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 183,487	\$ -	\$ -	\$ -
41200 Overtime	26,470	-	-	-
41300 Hourly wages	23,399	-	-	-
Various Benefits	53,291	-	-	-
42700 PERS retirement	68,578	-	-	-
42701 PERS cost sharing	(7,177)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 348,047</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,565,638	\$ 2,120,000	\$ 2,573,150	\$ 4,000,500
46011 Liability Insurance	9,913	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,575,551</b>	<b>\$ 2,120,000</b>	<b>\$ 2,573,150</b>	<b>\$ 4,000,500</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 599,011	\$ 63,752	\$ 63,752	\$ 797,020
<b>Capital Outlay Total</b>	<b>\$ 599,011</b>	<b>\$ 63,752</b>	<b>\$ 63,752</b>	<b>\$ 797,020</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 4,285	\$ 330,000	\$ 2,329,280	\$ 210,100
51250 Equipment	268,205	-	-	305,500
52100 Construction	2,747,737	4,410,000	5,182,912	6,275,000
53300 Other expenditures	143,727	-	-	-
59999 Asset capitalization	(5,686,564)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ (2,522,609)</b>	<b>\$ 4,740,000</b>	<b>\$ 7,512,192</b>	<b>\$ 6,790,600</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 6,923,752</b>	<b>\$ 10,149,094</b>	<b>\$ 11,588,120</b>

**City of Glendale  
Glendale Water & Power Department  
Water Customer Paid Capital Fund - Projects  
(5950-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 167,507	\$ -	\$ -	\$ -
41200 Overtime	12,095	-	-	-
41300 Hourly wages	22,598	-	-	-
Various Benefits	40,084	-	-	-
42700 PERS retirement	62,890	-	-	-
42701 PERS cost sharing	(6,830)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 298,344</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 73,191	\$ 1,275,000	\$ 1,125,000	\$ 1,275,000
46011 Liability Insurance	8,579	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 81,769</b>	<b>\$ 1,275,000</b>	<b>\$ 1,125,000</b>	<b>\$ 1,275,000</b>
<b>Capital Improvement</b>				
52100 Construction	\$ 18,306	\$ -	\$ -	\$ -
53300 Other expenditures	110,075	-	150,000	-
59999 Asset capitalization	(508,494)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ (380,114)</b>	<b>\$ -</b>	<b>\$ 150,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>	<b>\$ 1,275,000</b>

**City of Glendale  
Glendale Water & Power Department  
Water Customer Repair Fund - Projects  
(5980-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 961	\$ -	\$ -	\$ -
41200 Overtime	6,314	-	-	-
41300 Hourly wages	238	-	-	-
Various Benefits	2,065	-	-	-
42700 PERS retirement	399	-	-	-
42701 PERS cost sharing	(38)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 9,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 1,775	\$ -	\$ -	\$ -
43110 Contractual services	2,110	-	-	-
45350 General supplies	13,593	100,000	100,000	50,000
46011 Liability Insurance	317	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 17,795</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>
<b>Total</b>	<b>\$ 27,734</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Analyst	2.00	2.00	2.00	2.00
Administrative Assistant	3.00	3.00	3.00	3.00
Assistant Engineering Technician	3.00	3.00	3.00	3.00
Assistant Environmental Technician	1.00	1.00	1.00	1.00
Assistant General Manager	1.00	1.00	3.00	2.00
Assistant IT Applications Specialist	4.00	4.00	4.00	4.00
Business Transformer & Marketing Administrator	-	-	1.00	-
Chief Assistant General Manager/Electric	1.00	1.00	1.00	1.00
Chief Assistant General Manager/Water	1.00	1.00	1.00	1.00
Civil Engineer II	1.00	1.00	1.00	1.00
Civil Engineering Assistant	2.00	2.00	2.00	2.00
Civil Engineering Associate	2.00	2.00	2.00	2.00
Community Outreach Associate	2.00	2.00	2.00	2.00
Customer Service Administrator	1.00	1.00	1.00	1.00
Customer Service Field Supervisor	1.00	1.00	1.00	1.00
Customer Service Field Technician	6.00	6.00	6.00	6.00
Customer Service Operation Manager	2.00	2.00	2.00	2.00
Customer Service Representative	3.00	3.00	3.00	3.00
Customer Service Utility Representative	25.00	25.00	25.00	25.00
Customer Service Utility Supervisor	2.00	2.00	2.00	2.00
Deputy General Manager GWP	2.00	2.00	-	-
Electrical Engineer I	1.00	1.00	2.00	1.00
Electrical Engineer II	1.00	2.00	1.00	1.00
Electrical Engineering Assistant	3.00	3.00	3.00	3.00
Electrical Engineering Associate	4.00	4.00	3.00	4.00
Electrical Helper	1.00	1.00	1.00	1.00
Electrical Line Mechanic	7.00	7.00	7.00	7.00
Electrical Line Mechanic Apprentice	11.00	11.00	11.00	11.00
Electrical Line Mechanic Supervisor I	8.00	8.00	8.00	8.00
Electrical Line Mechanic Supervisor II	3.00	3.00	3.00	3.00
Electrical Mechanic Assistant	5.00	5.00	5.00	5.00
Electrical Services Administrator	1.00	1.00	1.00	1.00
Electrical Service Planner	3.00	3.00	3.00	3.00
Electrical Superintendent-Const, Trans&Di	1.00	1.00	1.00	1.00
Electrical Superintendent-SubMeter&Comm	1.00	1.00	1.00	1.00
Electrical Superintendent	1.00	1.00	1.00	1.00
Electrical Test Assistant	-	-	1.00	1.00
Electrical Test Supervisor	1.00	1.00	1.00	1.00
Electrical Test Technician I	2.00	2.00	2.00	2.00
Electrical Test Technician II	7.00	7.00	7.00	7.00
Energy Marketer/Trader	1.00	1.00	1.00	1.00
Energy Trading Manager	1.00	1.00	1.00	1.00
Engineering Aide	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Environmental Program Administrator	1.00	1.00	1.00	1.00
Environmental Program Specialist	1.00	1.00	1.00	1.00
General Manager GWP	1.00	1.00	1.00	1.00
IT Applications Analyst	1.00	1.00	1.00	1.00
Line Clearance Forestry Supervisor I	2.00	2.00	2.00	2.00
Mechanical Engineer II	1.00	1.00	1.00	1.00
Office Services Supervisor	2.00	2.00	2.00	2.00
Power Contracts Manager	1.00	1.00	1.00	1.00
Power Planning Manager	1.00	1.00	1.00	1.00

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
Power Plant Auxiliary Operator	-	-	4.00	-
Power Plant Control Operator	14.00	13.00	11.00	13.00
Power Plant Control Operator Apprentice	6.00	6.00	6.00	6.00
Power Plant Inst & Cntrl Supervisor	1.00	1.00	1.00	1.00
Power Plant Maintenance Supervisor	1.00	1.00	1.00	1.00
Power Plant Mechanic	5.00	5.00	5.00	5.00
Power Plant Mechanic Apprentice	1.00	1.00	1.00	1.00
Power Plant Mechanic Assistant	1.00	1.00	1.00	1.00
Power Plant Operations Supervisor	1.00	1.00	1.00	1.00
Power Plant Operator	2.00	2.00	-	2.00
Power Plant Shift Supervisor	5.00	5.00	5.00	5.00
Power Plant Superintendent	1.00	1.00	1.00	1.00
Power Plant Technician	1.00	1.00	1.00	1.00
Power System Operator I	4.00	4.00	4.00	4.00
Power System Operator II	4.00	4.00	4.00	4.00
Power System Trainee	1.00	1.00	1.00	1.00
Power Systems Analyst	1.00	1.00	1.00	1.00
Power Systems Associate	1.00	1.00	1.00	1.00
Principal Electrical Engineer	1.00	1.00	1.00	1.00
Principal Engineering Technician	1.00	1.00	1.00	1.00
Principal Mechanical Engineer	-	-	1.00	1.00
Principal Power System Operator	1.00	1.00	1.00	1.00
Principal Utility Financial Analyst	1.00	1.00	1.00	1.00
Public Benefits Charge Coordinator	1.00	1.00	-	1.00
Public Benefits Charge Marketing Manager	2.00	2.00	2.00	2.00
Sr. Civil Engineer	3.00	3.00	3.00	3.00
Sr. Customer Service Field Technician	1.00	1.00	1.00	1.00
Sr. Customer Service Utility Representative	6.00	6.00	6.00	6.00
Sr. Electrical Engineer	2.00	1.00	2.00	2.00
Sr. Electrical Service Planner	3.00	3.00	3.00	3.00
Sr. Electrical Test Technician	2.00	2.00	2.00	2.00
Sr. Engineering Technician	3.00	3.00	3.00	3.00
Sr. Environmental Program Specialist	1.00	1.00	1.00	1.00
Sr. IT Application Specialist	3.00	3.00	3.00	3.00
Sr. Mechanical Engineer	2.00	2.00	1.00	1.00
Sr. Office Services Specialist	2.00	2.00	2.00	2.00
Sr. Office Specialist	2.00	2.00	2.00	2.00
Sr. Power Plant Mechanic	2.00	2.00	2.00	2.00
Sr. Power Plant Technician	2.00	2.00	2.00	2.00
Sr. Storekeeper	1.00	1.00	1.00	1.00
Sr. Utility Financial Analyst	2.00	2.00	2.00	2.00
Sr. Utility Locator	1.00	1.00	1.00	1.00
Sr. Water Facilities Operator	1.00	1.00	2.00	2.00
Sr. Water Meter Repairer	1.00	-	1.00	1.00
Sr. Water Quality Specialist	1.00	1.00	1.00	1.00
Sr. Water Quality Technician	1.00	1.00	1.00	1.00
Sr. Water System Mechanic	5.00	5.00	5.00	5.00
Station Electrician	1.00	1.00	1.00	1.00
Station Electrician/Operator	7.00	7.00	6.00	7.00
Station Electrician/Operator Apprentice	3.00	3.00	3.00	2.00
Station Electrician/Operator Supervisor I	4.00	4.00	4.00	4.00
Station Electrician/Operator Supervisor II	1.00	1.00	1.00	1.00
Station Electrician Supervisor I	1.00	1.00	1.00	1.00
Storekeeper	2.00	2.00	2.00	2.00

**CITY OF GLENDALE  
GLENDALE WATER & POWER DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
Stores Supervisor	1.00	1.00	1.00	1.00
Supervising Electrical Engineering Associate	1.00	1.00	1.00	1.00
Sustainability Officer	-	0.60	0.60	0.60
Systems Analyst	1.00	1.00	1.00	1.00
Transformer Shop Technician	1.00	1.00	1.00	1.00
Underground Distribution Construction Mechanic I	3.00	3.00	3.00	3.00
Underground Distribution Construction Mechanic II	1.00	1.00	1.00	1.00
Underground Distribution Construction Supervisor I	1.00	1.00	1.00	1.00
Utility Building Repairer	1.00	1.00	1.00	1.00
Utility Business System Supp Administrator	1.00	1.00	1.00	1.00
Utility Construction Inspector	2.00	2.00	2.00	2.00
Utility Equipment Operator II	1.00	1.00	2.00	2.00
Utility Locator	1.00	1.00	1.00	1.00
Utility Manager	2.00	2.00	2.00	2.00
Utility Safety Officer	1.00	1.00	1.00	1.00
Utility Welder	2.00	2.00	2.00	2.00
Water Facilities Operator	3.00	3.00	2.00	2.00
Water Facilities Supervisor	1.00	1.00	1.00	1.00
Water Meter Repairer	-	1.00	-	-
Water Quality Manager	1.00	1.00	1.00	1.00
Water Quality Specialist	1.00	1.00	1.00	1.00
Water Quality Supervisor	1.00	1.00	1.00	1.00
Water Quality Technician	3.00	3.00	3.00	3.00
Water Services Administrator	1.00	1.00	1.00	1.00
Water Superintendent	2.00	2.00	2.00	2.00
Water System Apprentice	2.00	2.00	2.00	2.00
Water System Equipment Operator	3.00	3.00	2.00	2.00
Water System Helper	6.00	6.00	6.00	6.00
Water System Mechanic	3.00	3.00	3.00	3.00
Water System Operations Supervisor	2.00	2.00	2.00	2.00
Water System Supervisor I	1.00	1.00	1.00	1.00
Water System Supervisor II	4.00	4.00	4.00	4.00
Total Salaried Positions	<u>319.00</u>	<u>318.60</u>	<u>318.60</u>	<u>317.60</u>
<u>Hourly Positions</u>		*	*	*
City Resource Specialist	0.34	(1)	-	-
Customer Service Utility Representative	0.92	(2)	0.92	(1)
Electrical Helper	7.14	(12)	1.73	(3)
Engineering Aide	3.00	(3)	-	-
Hourly City Worker	12.35	(18)	7.09	(10)
Mechanical Engineering Assistant	1.00	(1)	-	-
Power Line Truck Operator	-	-	-	2.00
Stores Clerk	-	1.00	(1)	1.00
Water System Helper	1.44	(2)	1.08	(2)
Total Hourly FTE Positions	<u>26.19</u>	<u>11.82</u>	<u>11.82</u>	<u>25.73</u>
Glendale Water & Power Total	<u>345.19</u>	<u>330.42</u>	<u>330.42</u>	<u>343.33</u>

Notes:

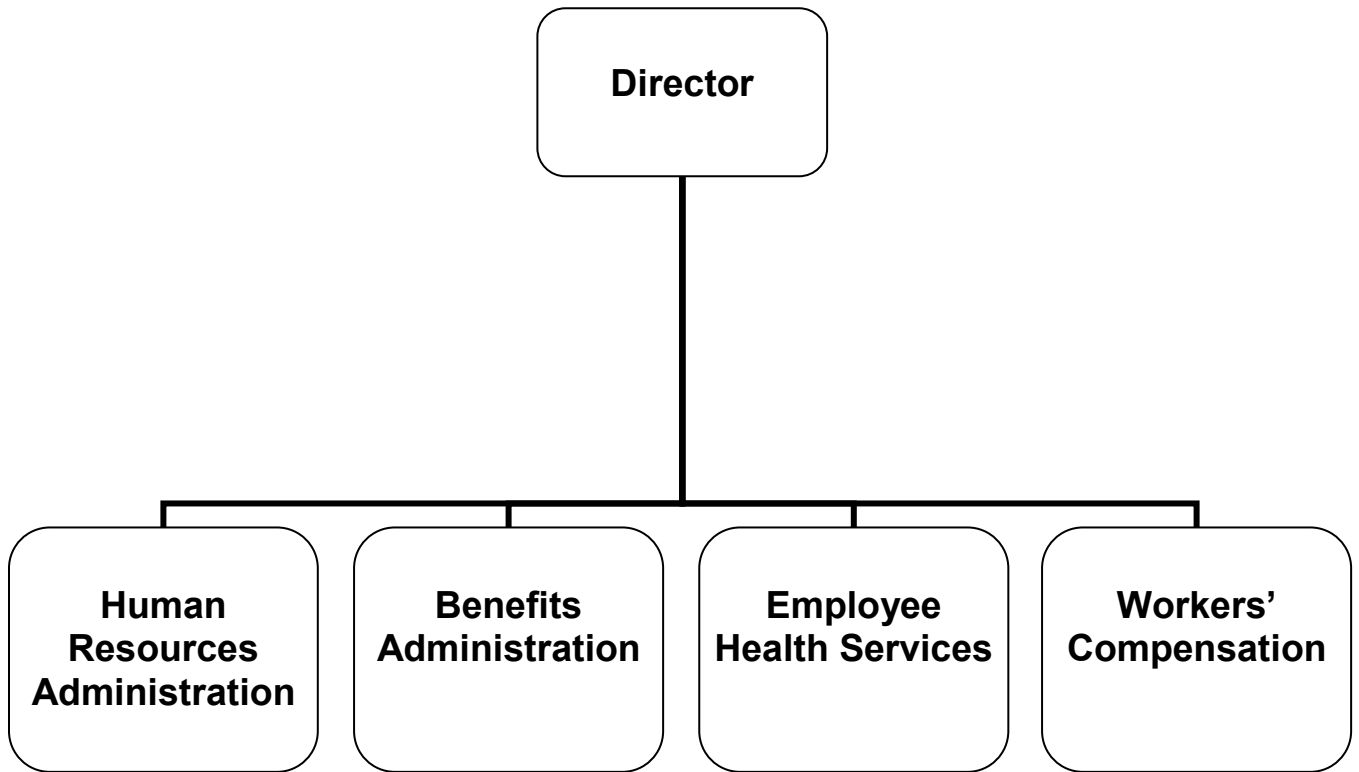
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



ADOPTED BUDGET FY 2021 - 2022

HUMAN RESOURCES

# HUMAN RESOURCES





# CITY OF GLENDALE

## HUMAN RESOURCES

### MISSION STATEMENT

To maximize the effectiveness, productivity and performance of the City of Glendale's human resources through the development of a workplace environment that is responsive to the needs of the organization and its employees.

### DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for all employment services for the organization including recruitment and testing, employee relations, employee benefits, training and development, workers' compensation, and employee health services. The Department also serves as staff to the Glendale Civil Service Commission which is responsible for ensuring the principles of merit are maintained in the hiring, staffing, and retention of City employees.

The Human Resources Department is organized into four (4) divisions:

- Human Resource Administration
- Benefits Administration
- Employee Health Services
- Workers' Compensation

The **Human Resources Administration Division** administers the Civil Service system involving employee recruitment, selection, placement, and classification of employees. The Division develops and enforces personnel policies and procedures based on Federal, State and local legislation relating to employment matters. In addition, it manages the City's employee relations program including the negotiation and administration of labor contracts and resolution of employment issues; it also provides advice/counsel to managers and employees on workplace issues, in addition to career coaching and counseling. Employee Training and Development is also included in the Division which provides training and development opportunities to employees through the Glendale University Training and Development Program, Glendale Supervisory Academy, Glendale Leadership Development Academy, and ongoing training needs assessments.

The **Benefits Administration Division** oversees the provision and administration of benefits programs to employees. Services include the full range of health benefit programs including medical, dental, vision, long-term disability, and life insurance programs for eligible employees, dependents and retirees. The Division works with the City's insurance broker and Health Benefits Committee to aggressively negotiate the health benefits renewals with the major insurance carriers in an effort to maintain quality benefits programs at a reasonable cost.

The **Employee Health Services Division** coordinates a full range of regulatory compliance examinations and applicant and employee physicals to ensure that employees are safe, healthy and fit to perform the essential functions of the job. The Division also ensures compliance with Federal and State laws including the FMLA and ADA interactive process. It also provides a wellness program for employees, including monthly "Brown Bag" training programs. Additionally, the Division coordinates the voluntary and mandatory components of the Employee Assistance Program and coordinates the various leaves allotted to employees as a result of the COVID-19 pandemic.

The **Workers' Compensation Division** provides professional, competent and timely claims service to injured employees to reduce the number of work days lost due to injuries. The Division's goal is to ensure injured employees receive proper medical care to attain all of the benefits they are legally entitled to receive.

# CITY OF GLENDALE

## HUMAN RESOURCES

### RELATIONSHIP TO CITY COUNCIL PRIORITIES

#### ***Exceptional Customer Service***

Human Resources is committed to providing its residents and employees with exceptional customer service centered on the principles of speed, quality, and customer satisfaction through the delivery of flawless and seamless services to every customer served.

#### ***Economic Vibrancy***

The Human Resources Department works tirelessly with the respective employee bargaining groups to control employment costs and ensure the organization's financial viability into the future. The City of Glendale has traditionally been on the leading edge of efforts to reform pension costs, employ cost-sharing for health benefits, and effectuate responsible compensation policies to better control rising employment costs.

#### ***Informed & Engaged Community***

The Human Resources Department continually works to operate an efficient and cost effective Department by ensuring staff are knowledgeable and trained to provide consultation services to managers and employees surrounding the issues of Federal and State employment regulations, employee relations, and labor contracts.

#### ***Safe & Healthy Community***

The Employee Health Services (EHS) Division coordinates, monitors, and reviews examinations administered by the City's contract clinic, Glendale Adventist Occupational Medical Center, to ensure occupational medical standards are met. EHS's wellness program assists and encourages employees toward the maintenance of a more healthy lifestyle and increased productivity. EHS works with employees to ensure they receive the proper amount of COVID-19 leave to help mitigate the spread of the virus and to ensure compliance with COVID-19 regulations.

**City of Glendale**  
**Summary of Appropriations**  
**Human Resources Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Administration (1010-0010)	\$ 2,911,745	\$ 3,202,087	\$ 3,189,623	\$ 3,269,383
Projects (1010-0020)	854	-	-	-
Training (1010-5000)	85,676	83,082	53,082	52,970
<b>Total General Fund</b>	<b>\$ 2,998,276</b>	<b>\$ 3,285,169</b>	<b>\$ 3,242,705</b>	<b>\$ 3,322,353</b>
<b><u>Other Funds</u></b>				
Unemployment Insurance Fund (6100-5004)	\$ 290,847	\$ 100,184	\$ 100,184	\$ 360,541
<b>Compensations Insurance Fund</b>				
Projects (6140-0020)	\$ 3,491	\$ -	\$ -	\$ -
Employee Health Services (6140-5001)	336,685	453,295	449,295	464,542
Workers Compensation Insurance (6140-5002)	2,018,003	2,132,012	2,130,254	2,360,249
Internal Service (6140-5004)	19,485,416	13,525,449	13,525,449	14,404,500
<b>Total Compensation Insurance Fund</b>	<b>\$ 21,843,595</b>	<b>\$ 16,110,756</b>	<b>\$ 16,104,998</b>	<b>\$ 17,229,291</b>
Dental Insurance Fund (6150-5004)	\$ 1,312,424	\$ 1,415,382	\$ 1,415,382	\$ 1,249,529
<b>Medical Insurance Fund</b>				
Administration (6160-0010)	\$ 705,209	\$ 742,500	\$ 742,500	\$ 619,500
Internal Service (6160-5004)	21,305,895	25,270,390	25,270,390	24,664,020
<b>Total Medical Insurance Fund</b>	<b>\$ 22,011,104</b>	<b>\$ 26,012,890</b>	<b>\$ 26,012,890</b>	<b>\$ 25,283,520</b>
Vision Insurance Fund (6170-5004)	\$ 203,706	\$ 248,754	\$ 248,754	\$ 215,040
Employee Benefits Fund (6400-5004)	6,511,791	5,059,267	5,059,267	4,785,640
RHSP Benefits Fund (6410-5004)	872,722	1,045,650	1,045,650	1,021,028
Post Employment Benefits Fund (6420-5004)	612,701	612,265	612,265	757,270
<b>Total Other Funds</b>	<b>\$ 53,658,889</b>	<b>\$ 50,605,148</b>	<b>\$ 50,599,390</b>	<b>\$ 50,901,859</b>
<b>Department Grand Total</b>	<b>\$ 56,657,165</b>	<b>\$ 53,890,317</b>	<b>\$ 53,842,095</b>	<b>\$ 54,224,212</b>

**City of Glendale  
Human Resources Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,555,486	\$ 1,707,038	\$ 1,707,038	\$ 1,755,363
41200 Overtime	7,187	10,150	10,150	10,150
41300 Hourly wages	61,385	85,052	85,052	85,052
Various Benefits	381,274	386,154	386,154	375,239
42700 PERS retirement	551,069	638,165	638,165	679,394
42701 PERS cost sharing	(64,112)	(69,942)	(69,942)	(70,247)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,492,288</b>	<b>\$ 2,756,617</b>	<b>\$ 2,756,617</b>	<b>\$ 2,834,951</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 62,826	\$ 83,168	\$ 83,168	\$ 83,748
44200 Advertising	7,018	12,000	12,000	12,000
44450 Postage	1,996	4,500	4,500	4,500
44550 Travel	16,387	23,714	12,000	12,000
44650 Training	1,260	2,750	2,000	2,000
44800 Membership and dues	6,710	5,590	5,590	5,010
45150 Furniture and equipment	10,904	-	-	-
45250 Office supplies	13,100	19,300	19,300	19,300
45350 General supplies	-	2,300	2,300	2,300
45656 Charges to other departments	-	(12,000)	(12,000)	(12,000)
45681 Business meetings	15,099	12,000	12,000	12,000
45682 Miscellaneous	4,172	5,500	5,500	5,500
46009 ISD service charge	165,729	155,175	155,175	140,446
46010 Building maint service charge	45,195	43,216	43,216	58,805
46011 Liability Insurance	69,060	88,257	88,257	88,823
<b>Maintenance &amp; Operation Total</b>	<b>\$ 419,457</b>	<b>\$ 445,470</b>	<b>\$ 433,006</b>	<b>\$ 434,432</b>
<b>Total</b>	<b>\$ 2,911,745</b>	<b>\$ 3,202,087</b>	<b>\$ 3,189,623</b>	<b>\$ 3,269,383</b>

**City of Glendale  
Human Resources Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 854	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 854</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Human Resources Department  
General Fund - Training  
(1010-5000)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 78,235	\$ 68,400	\$ 42,900	\$ 42,600
44800 Membership and dues	-	3,000	3,000	3,300
45250 Office supplies	2,294	2,000	2,000	2,000
45681 Business meetings	4,925	9,000	4,500	4,500
45682 Miscellaneous	1	500	500	500
46009 ISD service charge	221	182	182	70
<b>Maintenance &amp; Operation Total</b>	<b>\$ 85,676</b>	<b>\$ 83,082</b>	<b>\$ 53,082</b>	<b>\$ 52,970</b>
<b>Total</b>	<b>\$ 85,676</b>	<b>\$ 83,082</b>	<b>\$ 53,082</b>	<b>\$ 52,970</b>

**City of Glendale  
Human Resources Department  
Unemployment Insurance Fund - Internal Service  
(6100-5004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45652 Claims	\$ 284,181	\$ 91,549	\$ 91,549	\$ 350,000
46007 Cost allocation charge	6,666	8,635	8,635	10,541
<b>Maintenance &amp; Operation Total</b>	<b>\$ 290,847</b>	<b>\$ 100,184</b>	<b>\$ 100,184</b>	<b>\$ 360,541</b>
<b>Total</b>	<b>\$ 290,847</b>	<b>\$ 100,184</b>	<b>\$ 100,184</b>	<b>\$ 360,541</b>

**City of Glendale  
Human Resources Department  
Compensation Insurance Fund - Projects  
(6140-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,207	\$ -	\$ -	-
Various Benefits	353	-	-	-
42700 PERS retirement	434	-	-	-
42701 PERS cost sharing	(48)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,946</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>				
45646 Workers compensation temporary	\$ 1,495	\$ -	\$ -	-
46011 Liability Insurance	50	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,545</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>	<b>\$ 3,491</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



**City of Glendale**  
**Human Resources Department**  
**Compensation Insurance Fund - Employee Health Services**  
**(6140-5001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 81,907	\$ 81,470	\$ 81,470	\$ 81,470
41200 Overtime	-	1,000	1,000	-
Various Benefits	9,817	7,239	7,239	6,681
42700 PERS retirement	26,742	29,080	29,080	30,825
42701 PERS cost sharing	(3,204)	(3,187)	(3,187)	(3,187)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 115,263</b>	<b>\$ 115,602</b>	<b>\$ 115,602</b>	<b>\$ 115,789</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 163,246	\$ 277,000	\$ 277,000	\$ 277,000
44450 Postage	87	-	-	-
44650 Training	90	5,000	1,000	5,000
44700 Computer software	-	1,000	1,000	-
44800 Membership and dues	-	295	295	295
45250 Office supplies	-	1,450	1,450	1,450
45681 Business meetings	37	2,500	2,500	2,500
45682 Miscellaneous	-	2,000	2,000	3,000
46000 Depreciation	3,400	3,571	3,571	-
46007 Cost allocation charge	44,201	34,016	34,016	48,374
46009 ISD service charge	6,886	6,762	6,762	7,085
46011 Liability Insurance	3,475	4,099	4,099	4,049
<b>Maintenance &amp; Operation Total</b>	<b>\$ 221,422</b>	<b>\$ 337,693</b>	<b>\$ 333,693</b>	<b>\$ 348,753</b>
<b>Total</b>	<b>\$ 336,685</b>	<b>\$ 453,295</b>	<b>\$ 449,295</b>	<b>\$ 464,542</b>

**City of Glendale**  
**Human Resources Department**  
**Compensation Insurance Fund - Workers Compensation Insurance**  
**(6140-5002)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 341,602	\$ 393,863	\$ 393,863	\$ 398,676
41200 Overtime	286	1,000	1,000	1,000
41300 Hourly wages	53,717	61,294	61,294	61,294
Various Benefits	74,137	85,660	85,660	76,474
42700 PERS retirement	145,881	153,324	153,324	176,693
42701 PERS cost sharing	(15,629)	(16,805)	(16,805)	(18,269)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 599,994</b>	<b>\$ 678,336</b>	<b>\$ 678,336</b>	<b>\$ 695,868</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 894,508	\$ 994,414	\$ 994,414	\$ 1,062,267
44450 Postage	2,051	6,830	6,830	6,830
44550 Travel	400	1,758	1,000	1,758
44650 Training	(400)	2,500	1,500	2,500
44800 Membership and dues	150	650	650	650
45050 Periodicals and newspapers	36	100	100	100
45100 Books	759	600	600	600
45250 Office supplies	199	2,500	2,500	2,500
45350 General supplies	-	500	500	500
45681 Business meetings	-	600	600	600
45682 Miscellaneous	48	6,132	6,132	6,132
46007 Cost allocation charge	432,222	361,228	361,228	401,824
46009 ISD service charge	71,249	54,771	54,771	155,208
46011 Liability Insurance	16,786	21,093	21,093	22,912
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,418,009</b>	<b>\$ 1,453,676</b>	<b>\$ 1,451,918</b>	<b>\$ 1,664,381</b>
<b>Total</b>	<b>\$ 2,018,003</b>	<b>\$ 2,132,012</b>	<b>\$ 2,130,254</b>	<b>\$ 2,360,249</b>

**City of Glendale**  
**Human Resources Department**  
**Compensation Insurance Fund - Internal Service**  
**(6140-5004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
Various Benefits	\$ 307,178	\$ -	\$ -	\$ -
42700 PERS retirement	1,450,666	-	-	-
42701 PERS cost sharing	(97,550)	-	-	-
42799 Salary charges in (out)	-	1,800,000	1,800,000	1,836,000
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,660,294</b>	<b>\$ 1,800,000</b>	<b>\$ 1,800,000</b>	<b>\$ 1,836,000</b>
<b>Maintenance &amp; Operation</b>				
45630 Excess insurance premium	\$ 617,803	\$ 722,574	\$ 722,574	\$ 815,000
45635 Claims accrual	7,437,397	-	-	-
45646 Workers compensation temporary	3,626,971	3,250,000	3,250,000	4,000,000
45647 Workers compensation permanent	2,079,699	1,500,000	1,500,000	2,500,000
45648 Workers compensation medical	2,932,202	5,350,000	5,350,000	4,000,000
45649 Workers compensation other	1,129,051	900,000	900,000	1,250,000
45650 Compensation ins-rehab	-	2,875	2,875	3,500
45651 Workers compensation training	2,000	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 17,825,122</b>	<b>\$ 11,725,449</b>	<b>\$ 11,725,449</b>	<b>\$ 12,568,500</b>
<b>Total</b>	<b>\$ 19,485,416</b>	<b>\$ 13,525,449</b>	<b>\$ 13,525,449</b>	<b>\$ 14,404,500</b>

**City of Glendale  
Human Resources Department  
Dental Insurance Fund - Internal Service  
(6150-5004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45637 Anthem PPO active admin fee	\$ 220,735	\$ 281,660	\$ 281,660	\$ -
45652 Claims	1,021,945	1,068,894	1,068,894	-
45686 PPO admin DMO prm active & ret	-	-	-	221,212
45687 Dental PPO claims active & ret	-	-	-	958,280
46007 Cost allocation charge	69,744	64,828	64,828	70,037
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,312,424</b>	<b>\$ 1,415,382</b>	<b>\$ 1,415,382</b>	<b>\$ 1,249,529</b>
<b>Total</b>	<b>\$ 1,312,424</b>	<b>\$ 1,415,382</b>	<b>\$ 1,415,382</b>	<b>\$ 1,249,529</b>

**City of Glendale  
Human Resources Department  
Medical Insurance Fund - Administration  
(6160-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 705,209	\$ 742,500	\$ 742,500	\$ 619,500
<b>Maintenance &amp; Operation Total</b>	<b>\$ 705,209</b>	<b>\$ 742,500</b>	<b>\$ 742,500</b>	<b>\$ 619,500</b>
<b>Total</b>	<b>\$ 705,209</b>	<b>\$ 742,500</b>	<b>\$ 742,500</b>	<b>\$ 619,500</b>

**City of Glendale  
Human Resources Department  
Medical Insurance Fund - Internal Service  
(6160-5004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45637 Anthem PPO active admin fee	\$ 1,623,536	\$ 1,635,448	\$ 1,635,448	\$ 1,833,256
45638 Kaiser active premium ER	3,451,311	3,268,561	3,268,561	4,490,179
45639 Kaiser active premium EE	1,543,434	1,320,963	1,320,963	1,860,105
45640 Anthem PPO retiree claim	1,691,839	2,930,788	2,930,788	1,243,501
45641 Kaiser premium retiree	372,377	423,007	423,007	424,086
45642 Anthem HMO active premium ER	2,391,229	3,364,695	3,364,695	2,679,729
45643 Anthem HMO active premium EE	1,122,199	1,566,236	1,566,236	1,378,061
45644 Anthem PPO retiree admin fee	284,578	401,789	401,789	268,131
45645 Anthem HMO premium retiree	981,247	998,288	998,288	1,099,745
45652 Claims	7,336,492	8,807,182	8,807,182	-
45688 Anthem PPO active claims	-	-	-	8,730,000
46007 Cost allocation charge	507,654	553,433	553,433	657,227
<b>Maintenance &amp; Operation Total</b>	<b>\$ 21,305,895</b>	<b>\$ 25,270,390</b>	<b>\$ 25,270,390</b>	<b>\$ 24,664,020</b>
<b>Total</b>	<b>\$ 21,305,895</b>	<b>\$ 25,270,390</b>	<b>\$ 25,270,390</b>	<b>\$ 24,664,020</b>

**City of Glendale  
Human Resources Department  
Vision Insurance Fund - Internal Service  
(6170-5004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45637 Anthem PPO active admin fee	\$ 22,237	\$ 24,706	\$ 24,706	\$ -
45652 Claims	161,736	204,980	204,980	-
45692 Vision active admin fees	-	-	-	25,046
45693 Vision active claims	-	-	-	172,034
46007 Cost allocation charge	19,733	19,068	19,068	17,960
<b>Maintenance &amp; Operation Total</b>	<b>\$ 203,706</b>	<b>\$ 248,754</b>	<b>\$ 248,754</b>	<b>\$ 215,040</b>
<b>Total</b>	<b>\$ 203,706</b>	<b>\$ 248,754</b>	<b>\$ 248,754</b>	<b>\$ 215,040</b>

**City of Glendale**  
**Human Resources Department**  
**Employee Benefits Fund - Internal Service**  
**(6400-5004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
Various Benefits	\$ 28,178	\$ 33,630	\$ 33,630	\$ 17,296
<b>Salaries &amp; Benefits Total</b>	<b>\$ 28,178</b>	<b>\$ 33,630</b>	<b>\$ 33,630</b>	<b>\$ 17,296</b>
<b>Maintenance &amp; Operation</b>				
45667 Compensated absences accrual	\$ 1,792,996	\$ -	\$ -	\$ -
45668 Separation payout	721,568	871,259	871,259	738,889
45669 Vacation payout	1,221,777	1,156,961	1,156,961	1,174,940
45670 Comp time payout	2,725,103	2,975,242	2,975,242	2,829,386
46007 Cost allocation charge	22,168	22,175	22,175	25,129
<b>Maintenance &amp; Operation Total</b>	<b>\$ 6,483,613</b>	<b>\$ 5,025,637</b>	<b>\$ 5,025,637</b>	<b>\$ 4,768,344</b>
<b>Total</b>	<b>\$ 6,511,791</b>	<b>\$ 5,059,267</b>	<b>\$ 5,059,267</b>	<b>\$ 4,785,640</b>



**City of Glendale  
Human Resources Department  
RHSP Benefits Fund - Internal Service  
(6410-5004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45667 Compensated absences accrual	\$ (223,000)	\$ -	\$ -	\$ -
45668 Separation payout	1,076,276	1,026,591	1,026,591	1,001,182
46007 Cost allocation charge	19,446	19,059	19,059	19,846
<b>Maintenance &amp; Operation Total</b>	<b>\$ 872,722</b>	<b>\$ 1,045,650</b>	<b>\$ 1,045,650</b>	<b>\$ 1,021,028</b>
<b>Total</b>	<b>\$ 872,722</b>	<b>\$ 1,045,650</b>	<b>\$ 1,045,650</b>	<b>\$ 1,021,028</b>

**City of Glendale  
Human Resources Department  
Post Employment Benefits Fund - Internal Service  
(6420-5004)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45664 Retirees medicare part A reimb	\$ 306,092	\$ 313,313	\$ 313,313	\$ 311,566
45672 Medical ben retiree old plan	60,651	61,789	61,789	53,245
45674 Medical ben deceased police	16,127	18,814	18,814	12,061
45677 PARS supplemental retirement	44,886	44,886	44,886	44,886
45678 PERS replacement benefit	111,958	105,829	105,829	285,120
45679 PERS mandatory arrears	19,166	-	-	-
46007 Cost allocation charge	13,800	18,943	18,943	24,074
48522 Permanent OPEB retiree subsidy	40,020	48,691	48,691	26,318
<b>Maintenance &amp; Operation Total</b>	<b>\$ 612,701</b>	<b>\$ 612,265</b>	<b>\$ 612,265</b>	<b>\$ 757,270</b>
<b>Total</b>	<b>\$ 612,701</b>	<b>\$ 612,265</b>	<b>\$ 612,265</b>	<b>\$ 757,270</b>

**CITY OF GLENDALE  
HUMAN RESOURCES DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Assistant Director of Human Resources	1.00	1.00	1.00	1.00
Benefits Assistant	1.00	1.00	1.00	1.00
Benefits Manager	1.00	1.00	1.00	1.00
Customer Service Representative	1.00	1.00	1.00	1.00
Deputy Director of Human Resources	1.00	1.00	1.00	1.00
Director of Human Resources	1.00	1.00	1.00	1.00
Employee Health Coordinator	1.00	1.00	1.00	1.00
Human Resources Analyst I	-	2.95	2.95	2.95
Human Resources Analyst II	1.00	1.00	-	-
Human Resources Associate	2.95	-	-	-
Human Resources Compliance Officer	1.00	1.00	1.00	1.00
Human Resources Technician	2.00	2.00	2.00	2.00
Sr. Benefits Specialist	1.00	1.00	1.00	1.00
Sr. Human Resources Analyst	-	-	1.00	1.00
Sr. Human Resources Certification Specialist	1.00	1.00	1.00	1.00
Sr. Investigator	1.00	1.00	1.00	1.00
Sr. Workers Comp Technician	3.00	3.00	3.00	3.00
Workers Comp Administrator	1.00	1.00	1.00	1.00
Workers Comp Analyst	1.00	1.00	1.00	1.00
Total Salaried Positions	<u>22.95</u>	<u>22.95</u>	<u>22.95</u>	<u>22.95</u>
<u>Hourly Positions</u>				
Customer Service Representative	0.53	(1) 0.55	(1) 0.55	(1) 0.80
Hourly City Worker	2.25	(3) 1.92	(3) 1.92	(3) 1.50
Workers Comp Analyst	0.60	(1) 0.65	(1) 0.65	(1) 0.65
Total Hourly FTE Positions	<u>3.38</u>	<u>3.12</u>	<u>3.12</u>	<u>2.95</u>
Human Resources Total	<u>26.33</u>	<u>26.07</u>	<u>26.07</u>	<u>25.90</u>

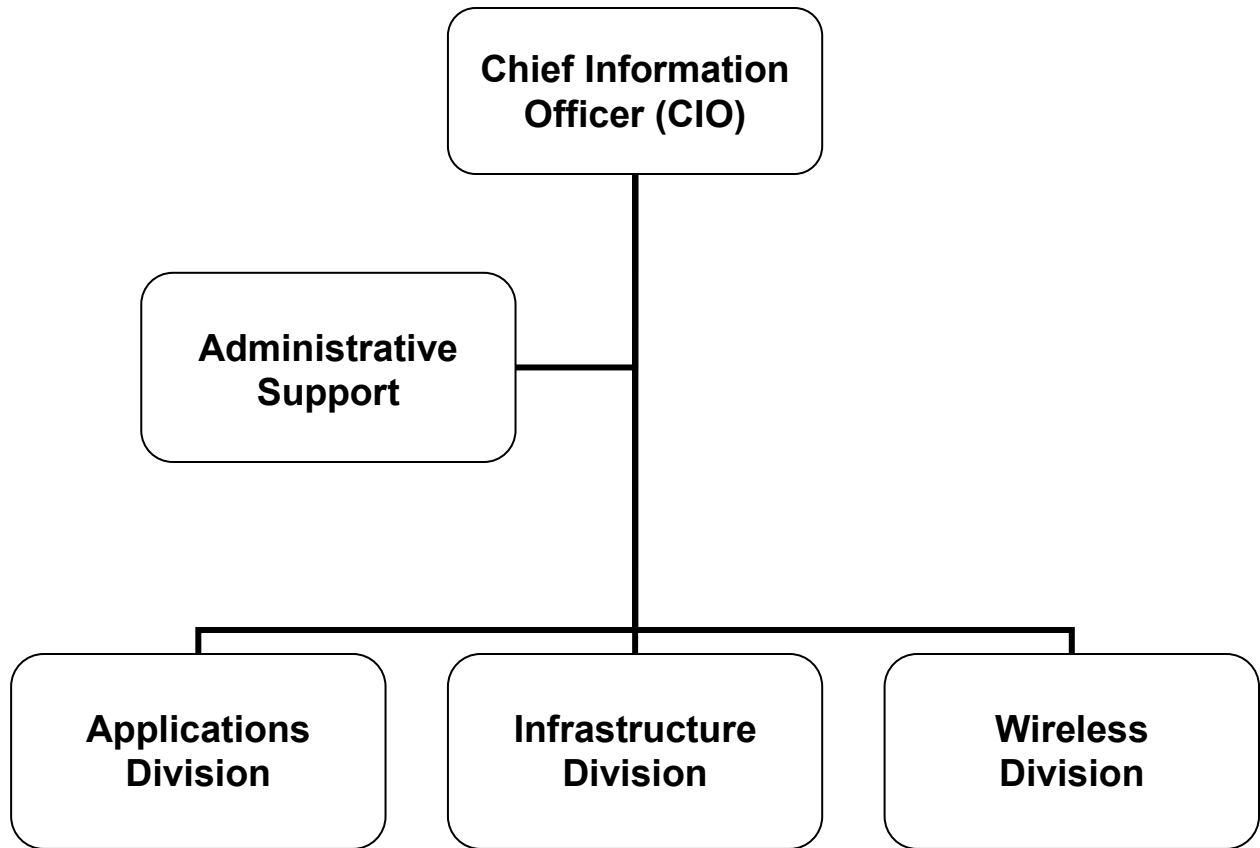
Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

# ADOPTED BUDGET FY 2021 - 2022



# INFORMATION SERVICES



# CITY OF GLENDALE INFORMATION SERVICES

## MISSION STATEMENT

ISD connects people, processes, and information through the secure use of technology while providing exemplary customer service.

## DEPARTMENT DESCRIPTION

Information Services Department (ISD) is organized into three Divisions:

- The **Applications Services Division** is responsible for management of Geographic Information Systems, Land Information Systems, Document Management, Enterprise Resource Planning System (Human Resource, Payroll, Accounting and Budgeting modules), and WEB, Departmental Applications and Police Computer Aided Dispatch/ Records Management Systems.
- The **Infrastructure Services Division** manages Systems Operations and Administration, Citywide Networking, E-Mail, Help Desk, PC and Telephone support.
- The **Wireless Communications Division** is responsible for City Radio Equipment and Systems, and all of the City's wireless communications and interoperability assets.

## RELATIONSHIP TO CITY COUNCIL PRIORITIES

### ***Exceptional Customer Service***

Information Services is committed to providing extraordinary customer service centered on the principles of quality and customer satisfaction through the delivery of flawless and seamless service to every customer.

### ***Informed & Engaged Community***

ISD continually endeavors to use technology to conduct the business of government with integrity, openness, and inclusion. ISD strives to enable excellent customer service, looking for multiple opportunities to create an informed community with a positive perception of City government. ISD provides all major public documents via the web as required by law in a convenient and highly accessible manner so they are available to the whole community. ISD provides a variety of e-government services on the City's website, enabling residents and businesses to access information regarding City decisions and policies.

### ***Safe & Healthy Community***

ISD assists the City's public safety departments in ensuring that Glendale is a community that is physically safe, free of blight, and prepared for emergencies – creating a sense of security for all. Community preparation and capacity to respond to disasters is a high City priority in which ISD plays a significant role by assuring critical systems remain functioning and providing reliable and highly available radio system communications for Fire, Police, and other City Departments.

**City of Glendale**  
**Summary of Appropriations**  
**Information Services Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Other Funds</b>				
<b>ISD Infrastructure Fund</b>				
Projects (6030-0020)	\$ 1,699,587	\$ 985,440	\$ (1,799,860)*	\$ 1,816,338
Infrastructure Support (6030-5501)	8,533,489	10,529,490	10,668,890	10,535,645
<b>Total ISD Infrastructure Fund</b>	<b>\$ 10,233,076</b>	<b>\$ 11,514,930</b>	<b>\$ 8,869,030</b>	<b>\$ 12,351,983</b>
<b>ISD Applications Fund</b>				
Projects (6040-0020)	\$ 593,833	\$ 907,300	\$ 401,500	\$ -
Application Support (6040-5502)	6,555,379	8,111,834	8,104,834	8,989,889
<b>Total ISD Applications Fund</b>	<b>\$ 7,149,212</b>	<b>\$ 9,019,134</b>	<b>\$ 8,506,334</b>	<b>\$ 8,989,889</b>
<b>ISD Wireless Fund</b>				
Projects (6600-0020)	\$ 3,663,144	\$ 1,765,852	\$ 1,954,821	\$ 1,465,092
Communication Services (6600-5500)	1,985,294	4,323,746	4,318,746	5,873,274
<b>Total ISD Wireless Fund</b>	<b>\$ 5,648,438</b>	<b>\$ 6,089,598</b>	<b>\$ 6,273,567</b>	<b>\$ 7,338,366</b>
<b>Department Grand Total</b>	<b>\$ 23,030,726</b>	<b>\$ 26,623,662</b>	<b>\$ 23,648,931</b>	<b>\$ 28,680,238</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale**  
**Information Services Department**  
**ISD Infrastructure Fund - Projects**  
**(6030-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 9,094	\$ -	\$ -	\$ -
Various Benefits	1,785	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 10,879</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 92,973	\$ 132,300	\$ (2,153,000)*	\$ 343,000
44251 Wireless data communication	-	38,690	38,690	-
44700 Computer software	259,200	-	-	-
45170 Computer hardware	141,395	-	-	-
45350 General supplies	517,453	-	-	-
46011 Liability Insurance	385	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,011,407</b>	<b>\$ 170,990</b>	<b>\$ (2,114,310)</b>	<b>\$ 343,000</b>
<b>Capital Outlay</b>				
50300 Computers	\$ -	\$ 25,770	\$ 25,770	\$ -
51000 Capital outlay	591,743	788,680	288,680	1,473,338
<b>Capital Outlay Total</b>	<b>\$ 591,743</b>	<b>\$ 814,450</b>	<b>\$ 314,450</b>	<b>\$ 1,473,338</b>
<b>Capital Improvement</b>				
53300 Other expenditures	\$ 2,046	\$ -	\$ -	\$ -
59999 Asset capitalization	83,512	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 85,558</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,699,587</b>	<b>\$ 985,440</b>	<b>\$ (1,799,860)</b>	<b>\$ 1,816,338</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.



**City of Glendale**  
**Information Services Department**  
**ISD Infrastructure Fund - Infrastructure Support**  
**(6030-5501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,836,154	\$ 2,385,176	\$ 2,385,176	\$ 2,622,979
41200 Overtime	60,843	30,000	30,000	65,000
41300 Hourly wages	187,864	11,669	11,669	12,356
Various Benefits	384,694	399,605	399,605	440,899
42700 PERS retirement	683,478	867,855	867,855	980,018
42701 PERS cost sharing	(80,155)	(95,112)	(95,112)	(101,321)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,072,879</b>	<b>\$ 3,599,193</b>	<b>\$ 3,599,193</b>	<b>\$ 4,019,931</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,658,875	\$ 3,911,476	\$ 4,060,876	\$ 3,906,678
44120 Repairs to office equipment	-	1,500	1,500	1,500
44250 Data communication	68,999	114,000	114,000	114,000
44450 Postage	132	500	500	500
44550 Travel	5,047	10,000	-	10,000
44650 Training	15,661	16,250	16,250	16,250
44700 Computer software	3,303	80,000	80,000	80,000
44800 Membership and dues	911	2,500	2,500	2,500
45100 Books	-	1,250	1,250	1,250
45150 Furniture and equipment	9,171	10,000	10,000	25,000
45170 Computer hardware	167,257	150,250	150,250	200,000
45250 Office supplies	2,108	5,500	5,500	5,500
45300 Small tools	127	5,000	5,000	5,000
45350 General supplies	30,247	100,000	100,000	100,000
45681 Business meetings	2,221	1,000	1,000	1,000
45682 Miscellaneous	2,807	15,000	15,000	15,000
46000 Depreciation	846,836	821,395	821,395	906,085
46002 Amortization expense	33,552	35,229	35,229	43,910
46006 Rent	89,946	91,423	91,423	91,423
46007 Cost allocation charge	197,451	217,900	217,900	270,107
46008 Fleet equipment rental charge	16,053	10,886	10,886	10,886
46009 ISD service charge	64,803	230,905	230,905	74,906
46011 Liability Insurance	88,755	120,617	120,617	130,077
<b>Maintenance &amp; Operation Total</b>	<b>\$ 5,304,260</b>	<b>\$ 5,952,581</b>	<b>\$ 6,091,981</b>	<b>\$ 6,011,572</b>
<b>Capital Outlay</b>				
50300 Computers	\$ 433,707	\$ 218,500	\$ 218,500	\$ 130,000
50301 Printers multifunction	16,076	23,920	23,920	23,920
50302 Fax	-	1,828	1,828	-
50303 Scanners	-	6,059	6,059	12,118
50304 Plotters	-	9,544	9,544	9,544
50305 Phones	8,723	36,750	36,750	-
50307 Servers	8,186	24,000	24,000	24,000
50308 Routers	-	25,000	25,000	50,000
50309 Switches	-	199,560	199,560	199,560
50311 Infrastructure appliances	-	50,000	50,000	50,000
51000 Capital outlay	33,308	382,555	382,555	5,000
<b>Capital Outlay Total</b>	<b>\$ 500,001</b>	<b>\$ 977,716</b>	<b>\$ 977,716</b>	<b>\$ 504,142</b>

**City of Glendale**  
**Information Services Department**  
**ISD Infrastructure Fund - Infrastructure Support**  
**(6030-5501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (343,651)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (343,651)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 8,533,489</b>	<b>\$ 10,529,490</b>	<b>\$ 10,668,890</b>	<b>\$ 10,535,645</b>

**City of Glendale  
Information Services Department  
ISD Applications Fund - Projects  
(6040-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 3,087	\$ -	\$ -	\$ -
Various Benefits	615	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 3,703</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 570,658	\$ 907,300	\$ 401,500	\$ -
46011 Liability Insurance	130	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 570,787</b>	<b>\$ 907,300</b>	<b>\$ 401,500</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 83,427	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>	<b>\$ 83,427</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
53300 Other expenditures	\$ 175,000	\$ -	\$ -	\$ -
59999 Asset capitalization	(239,084)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ (64,084)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 593,833</b>	<b>\$ 907,300</b>	<b>\$ 401,500</b>	<b>\$ -</b>

**City of Glendale**  
**Information Services Department**  
**ISD Applications Fund - Application Support**  
**(6040-5502)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,538,838	\$ 1,615,255	\$ 1,615,255	\$ 1,722,942
41200 Overtime	6,675	20,000	20,000	20,000
41300 Hourly wages	40,101	113,589	113,589	93,148
Various Benefits	334,392	300,624	300,624	303,817
42700 PERS retirement	535,922	625,235	625,235	691,681
42701 PERS cost sharing	(60,675)	(68,525)	(68,525)	(72,667)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,395,251</b>	<b>\$ 2,606,178</b>	<b>\$ 2,606,178</b>	<b>\$ 2,758,921</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,262,305	\$ 4,365,292	\$ 4,365,292	\$ 4,602,180
44250 Data communication	-	25	25	25
44450 Postage	57	250	250	250
44550 Travel	2,283	7,000	-	7,000
44650 Training	8,391	10,000	10,000	10,000
44700 Computer software	24,327	30,000	30,000	30,000
44800 Membership and dues	749	1,000	1,000	1,000
45100 Books	-	200	200	200
45150 Furniture and equipment	2,516	15,000	15,000	10,000
45170 Computer hardware	1,675	2,000	2,000	2,000
45250 Office supplies	1,843	3,000	3,000	3,000
45350 General supplies	825	500	500	1,000
45450 Printing and graphics	-	200	200	200
45681 Business meetings	1,601	1,200	1,200	1,200
45682 Miscellaneous	412	1,500	1,500	1,500
46000 Depreciation	-	-	-	39,750
46002 Amortization expense	597,183	627,043	627,043	585,939
46006 Rent	89,946	91,422	91,422	91,422
46007 Cost allocation charge	167,652	197,280	197,280	187,024
46009 ISD service charge	148,543	65,817	65,817	565,410
46011 Liability Insurance	67,312	86,927	86,927	91,868
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,377,619</b>	<b>\$ 5,505,656</b>	<b>\$ 5,498,656</b>	<b>\$ 6,230,968</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (217,492)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (217,492)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 6,555,379</b>	<b>\$ 8,111,834</b>	<b>\$ 8,104,834</b>	<b>\$ 8,989,889</b>

**City of Glendale  
Information Services Department  
ISD Wireless Fund - Projects  
(6600-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 635,895	\$ 258,339	\$ 350,000
45150 Furniture and equipment	-	-	-	18,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 635,895</b>	<b>\$ 258,339</b>	<b>\$ 368,000</b>
<b>Capital Outlay</b>				
50600 Police radios	\$ -	\$ 662,000	\$ 662,000	\$ 757,092
50601 Fire Radios	-	375,957	375,957	315,000
51000 Capital outlay	1,409,909	92,000	658,525	25,000
<b>Capital Outlay Total</b>	<b>\$ 1,409,909</b>	<b>\$ 1,129,957</b>	<b>\$ 1,696,482</b>	<b>\$ 1,097,092</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ 2,253,235	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 2,253,235</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 3,663,144</b>	<b>\$ 1,765,852</b>	<b>\$ 1,954,821</b>	<b>\$ 1,465,092</b>

**City of Glendale**  
**Information Services Department**  
**ISD Wireless Fund - Communication Services**  
**(6600-5500)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 689,424	\$ 675,480	\$ 675,480	\$ 692,965
41200 Overtime	33,675	70,000	70,000	50,000
41300 Hourly wages	26,145	38,845	38,845	40,477
Various Benefits	239,520	210,008	210,008	224,275
42700 PERS retirement	240,848	234,653	234,653	250,356
42701 PERS cost sharing	(27,009)	(25,719)	(25,719)	(25,887)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,202,603</b>	<b>\$ 1,203,267</b>	<b>\$ 1,203,267</b>	<b>\$ 1,232,186</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 2,500	\$ 2,500	\$ 2,500
43110 Contractual services	652,953	827,515	691,515	810,243
44100 Repairs to equipment	-	2,000	2,000	5,000
44120 Repairs to office equipment	-	5,000	5,000	5,000
44250 Data communication	-	3,500	3,500	3,500
44251 Wireless data communication	271,269	265,000	265,000	750,000
44300 Telephone	499	400	400	400
44301 Cell phone	255,990	300,000	300,000	-
44450 Postage	263	200	200	1,000
44550 Travel	3,545	5,000	-	7,000
44650 Training	192	8,000	8,000	5,000
44700 Computer software	-	20,000	20,000	20,000
44760 Regulatory	-	5,000	5,000	5,000
44800 Membership and dues	502	1,000	1,000	1,000
45100 Books	-	500	500	500
45150 Furniture and equipment	-	19,000	19,000	15,000
45170 Computer hardware	2,891	15,000	15,000	15,000
45250 Office supplies	147	2,500	2,500	2,500
45300 Small tools	175	2,500	2,500	5,000
45350 General supplies	251,749	250,000	250,000	300,000
45681 Business meetings	780	1,000	1,000	1,000
45682 Miscellaneous	2,005	2,000	2,000	2,000
46000 Depreciation	1,543,727	1,054,973	1,190,973	1,735,998
46005 Utilities	27,526	30,471	30,471	35,000
46006 Rent	31,338	50,683	50,683	50,000
46007 Cost allocation charge	134,127	130,311	130,311	130,400
46008 Fleet equipment rental charge	26,217	17,761	17,761	17,761
46009 ISD service charge	146,388	36,129	36,129	648,956
46010 Building maint service charge	25,675	25,536	25,536	30,071
46011 Liability Insurance	31,617	37,000	37,000	36,259
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,409,576</b>	<b>\$ 3,120,479</b>	<b>\$ 3,115,479</b>	<b>\$ 4,641,088</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 403,968	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>	<b>\$ 403,968</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Information Services Department**  
**ISD Wireless Fund - Communication Services**  
**(6600-5500)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (3,030,853)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (3,030,853)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,985,294</b>	<b>\$ 4,323,746</b>	<b>\$ 4,318,746</b>	<b>\$ 5,873,274</b>

**CITY OF GLENDALE  
INFORMATION SERVICES DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22				
<u>Salaried Positions</u>								
Administrative Analyst	-	-	-	1.00				
Administrative Assistant	1.00	1.00	1.00	-				
Assistant Chief Information Officer	2.00	2.00	2.00	2.00				
Chief Information Officer	1.00	1.00	1.00	1.00				
Chief Information Technology Architect	1.00	1.00	1.00	1.00				
Cybersecurity Manager	-	-	-	1.00				
Departmental Applications Manager	2.00	2.00	2.00	2.00				
Executive Analyst	1.00	1.00	1.00	1.00				
GIS Manager	1.00	1.00	1.00	1.00				
I.T. Applications Analyst	1.00	1.00	1.00	1.00				
I.T. Applications Manager	1.00	1.00	1.00	1.00				
I.T. Applications Specialist	1.00	1.00	1.00	2.00				
I.T. Infrastructure Manager	1.00	1.00	1.00	1.00				
I.T. Projects Manager	2.00	2.00	2.00	2.00				
Network Manager	1.00	1.00	1.00	1.00				
PC Specialist	3.00	3.00	3.00	3.00				
PC Specialist Assistant	1.00	1.00	1.00	1.00				
PC Specialist Supervisor	1.00	1.00	1.00	1.00				
Sr. IT Applications Specialist	3.00	3.00	2.00	3.00				
Sr. PC Specialist	3.00	3.00	3.00	3.00				
Sr. PC Specialist Supervisor	1.00	1.00	1.00	1.00				
Sr. Telecommunications Technician	2.00	2.00	2.00	2.00				
Systems Analyst	2.00	2.00	2.00	2.00				
Systems Engineer II	2.00	2.00	3.00	2.00				
Systems Engineer III	1.00	1.00	1.00	1.00				
Technical Staff Analyst	1.00	1.00	1.00	1.00				
Wireless Systems Manager	1.00	1.00	1.00	1.00				
Wireless Systems Technician	3.00	3.00	3.00	3.00				
Wireless Systems Technologist	1.00	1.00	1.00	1.00				
Total Salaried Positions	<u>41.00</u>	<u>41.00</u>	<u>41.00</u>	<u>43.00</u>				
<u>Hourly Positions</u>								
City Resource Specialist	0.22	(1)	0.14	(1)	0.14	(1)		
Hourly City Worker	4.75	(5)	3.00	(3)	3.00	(3)	2.59	(3)
Total Hourly FTE Positions	<u>4.97</u>		<u>3.14</u>		<u>3.14</u>		<u>2.73</u>	
Information Services Total	<u>45.97</u>		<u>44.14</u>		<u>44.14</u>		<u>45.73</u>	

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

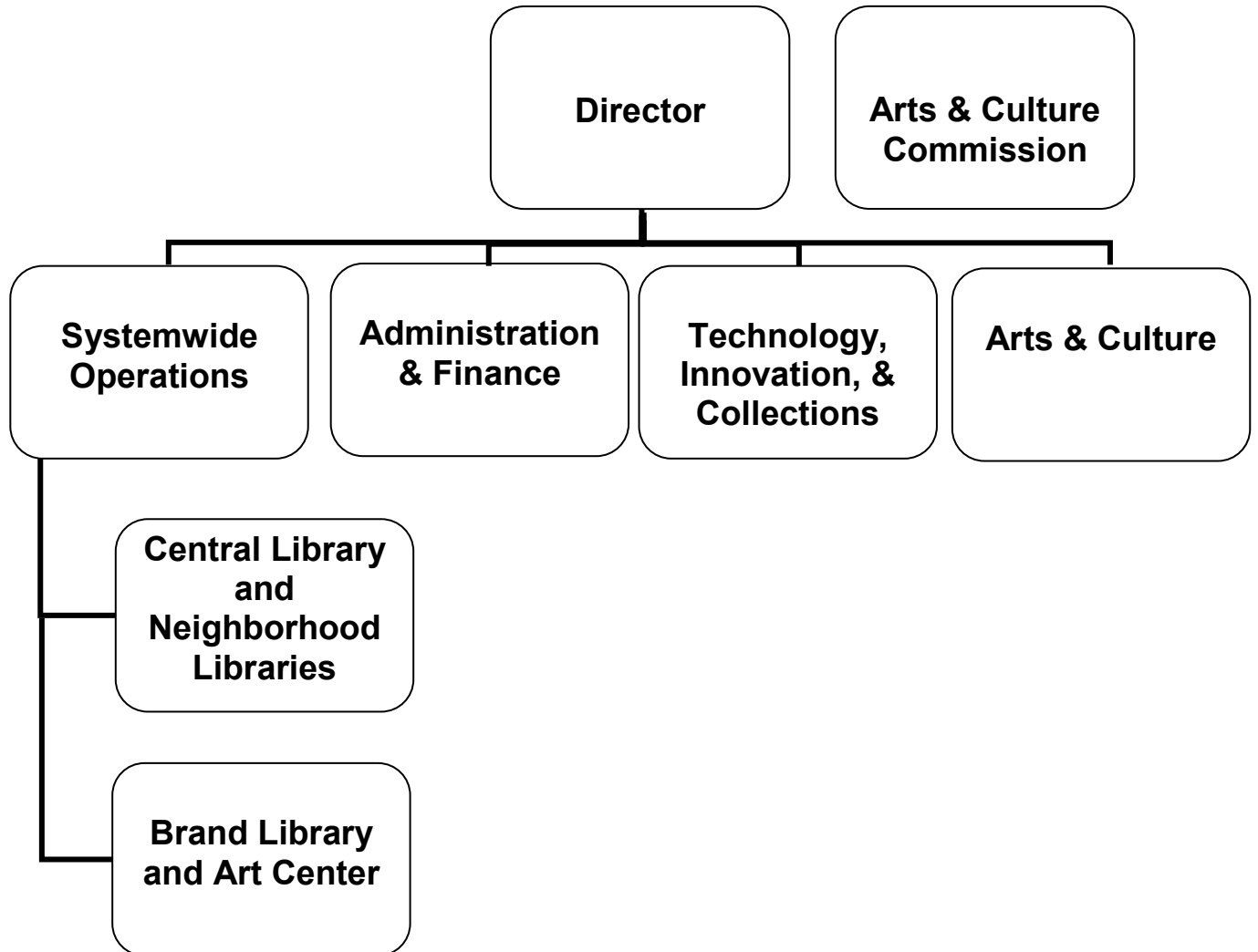




LIBRARY, ARTS  
& CULTURE

ADOPTED BUDGET FY 2021 - 2022

# LIBRARY, ARTS & CULTURE



# CITY OF GLENDALE

## LIBRARY, ARTS & CULTURE

### MISSION STATEMENT

Glendale Library, Arts & Culture's mission is, "We Rise<sup>2</sup> meet our community's challenges." The strategic plan is based on the following tenets:

- R The Library Reflects and the Community Remembers
- I The Library Informs and the Community is Inspired
- S The Library Supports and the Community is Sustained
- E The Library Empowers and the Community is Engaged

### DEPARTMENT DESCRIPTION

The Library, Arts & Culture Department contributes to Glendale's quality of life by meeting the ongoing educational and cultural needs of the community. Through its many programs and services, the Department encourages adult and early childhood literacy, serves as a vital center for civic engagement and community gatherings, bridges the digital divide, and offers a place that anyone can visit to work, study, connect with others, or simply reflect. Library cardholders can borrow a massive variety of books, movies, and music for all ages, in English, Armenian, Korean, Persian, Russian, and Spanish, as well as eBooks, streaming movies and music, online classes, research databases and more. Glendale Library, Arts & Culture is a destination for anyone looking for access to the internet, offering free and fast Wi-Fi in our buildings, along with hotspots and laptops for use at home. The Department also presents programs for adults, teens, and children, including story times that boost early literacy and learning; author events and reading challenges that engage all ages; adult literacy classes and individual tutoring; citizenship classes and ESL support; and workshops and events that touch on everything from basic computer skills and mental health, to sewing and 3D printing, to dance and art. The Department also oversees initiatives of the Arts and Culture Commission, which goes beyond programming to support the development of Glendale as an arts and culture destination, through public art, grant making, galleries and community leadership. Inclusion, diversity, equity and anti-racism are values the Department is working to integrate into every aspect of its offerings and service.

The Library, Arts & Culture Department consists of four divisions:

The ***Library Administration & Finance Division*** oversees all library operations, including budget, personnel, facilities, marketing, outreach, public information, and revenue generating opportunities. The Division directs the development and implementation of programs and services in support of the Library's mission. The Division ensures that buildings are maintained and renovations of existing facilities are designed to meet community service needs at Central Library, six branch libraries, and the Brand Library and Art Center. The Division fosters communication and collaboration with other City departments as well as individuals and organizations in the community. The Division liaises with the Glendale Library, Arts & Culture Trust and the Brand Associates to coordinate fundraising opportunities to supplement the General Fund and plan programming.

The ***Technology, Innovation and Collections Services Division*** oversees IT, new projects and all library collections. The Division provides strategic direction on technology, provides IT support to patrons and staff, and works in coordination with the Information Services Department. The Division also oversees centralized responsibilities for library collections both physical and virtual, from acquisition, cataloging, and processing, to merchandising, management and de-acquisition. Finally, the Division oversees website development and performance tracking, and takes on opportunities to innovate library services through technology and other means.

# CITY OF GLENDALE

## LIBRARY, ARTS & CULTURE

The ***Systemwide Operations Division*** oversees all public-facing work, providing exceptional customer service and supporting public access to library resources at the Central Library, the Brand Library & Art Center, and six branch libraries. The Division manages all workshops and events for the public, with sections supporting Adult & Teen Services and Children's Services. The Division also develops and implements policies and procedures for public-facing services.

The ***Arts & Culture Division*** provides staff support to the Arts & Culture Commission, and at their direction, enacts arts and culture policies, public art, and promotion of art activities and education throughout the community.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

As an ongoing goal, the Library, Arts & Culture Department is committed to providing its residents with exceptional customer service centered on the delivery of services that are responsive to community needs, seamless, inclusive, and equitable.

#### ***Informed & Engaged Community***

The Library, Arts & Culture Department provides the resources for self-directed learning at all stages of life, and the support to access those resources through staff support and programs. Program content is educational, social, recreational, and cultural and is developed to meet the needs of children, teens, and adults, both in-person and online. The Library, Arts & Culture Department also provides local history collections, programs, and services focused on preserving and providing access to Glendale's unique history.

#### ***Community Services & Facilities***

The Library, Arts & Culture Department provides community services in 156,000 square feet of well maintained, barrier-free facilities that are tailored to the diverse needs of the community. Library facilities provide a free and welcoming place for everyone to study, work, reflect and enjoy. Meeting rooms, the Central Library Auditorium, and the Brand Recital Hall are all bookable spaces that meet community needs. Many of the libraries are surrounded by green space maintained by the Community Services & Parks Department.

#### ***Arts & Culture***

The Library, Arts & Culture Department supports a community that values, celebrates and engages the City's rich diversity by providing a wide variety of programs and services. Cultural programming reflecting our diverse community, and providing a window of understanding into our neighbors, is provided at all locations and online. The Brand Library and Art Center encompasses an art and music library, a gallery and a recital hall. ReflectSpace Gallery at the Central Library is an exhibition space designed to explore and reflect on genocides and human and civil rights violations. Most critically, the Department has administrative oversight of the Arts and Culture Commission, whose purpose is to function as an advisory group to City Council on arts and culture policies, public art, and promotion of art activities and education throughout the community with a mission to transform Glendale into an arts destination.

**City of Glendale**  
**Summary of Appropriations**  
**Library, Arts & Culture Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Administration (1010-0010)	\$ 2,870,044	\$ 2,797,564	\$ 2,797,564	\$ 3,112,354
Projects (1010-0020)	21,594	-	-	-
Services & Programs Division (1010-6000)	3,232,060	3,516,378	3,531,378	3,503,558
Brand Library Arts & Music (1010-6001)	962,358	985,542	985,542	987,227
Adams Square Library Connect (1010-6002)	240,042	288,599	237,099	283,939
Chevy Chase Library (1010-6003)	62,375	68,511	68,511	74,831
Casa Verdugo Neighborhood Library (1010-6004)	506,972	530,585	529,085	548,339
Grandview Library (1010-6005)	282,330	354,015	322,515	374,061
Montrose Library (1010-6006)	389,727	415,313	414,813	468,156
Pacific Park Neighborhood Library (1010-6007)	467,622	520,978	520,978	544,076
Technology & Collection Services (1010-6009)	644,368	641,728	531,728	543,673
Donations (1010-6010)	2,489	10,100	10,100	100
Technical Services (1010-6012)	900,190	913,090	1,023,090	920,884
Measure S LAC (1010-6013)	-	-	100,000	-
<b>Total General Fund</b>	<b>\$ 10,582,172</b>	<b>\$ 11,042,403</b>	<b>\$ 11,072,403</b>	<b>\$ 11,361,198</b>
<b>Other Funds</b>				
Urban Art Fund (2100-0010)	\$ 79,398	\$ 269,000	\$ 269,000	\$ 1,661,972
<b>Library Fund</b>				
Administration (2750-0010)	\$ 291	\$ 4,992	\$ 4,992	\$ -
Projects (2750-0020)	77,694	82,600	125,104	103,505
Donations (2750-6010)	78,199	56,692	56,192	52,954
Special Revenue Accounts (2750-6011)	76,823	48,182	32,582	49,450
Technical Services (2750-6012)	426	-	-	-
<b>Total Library Fund</b>	<b>\$ 233,432</b>	<b>\$ 192,466</b>	<b>\$ 218,870</b>	<b>\$ 205,909</b>
Capital Improvement Fund (4010-0020)	\$ 4,772	\$ -	\$ (150,000)*	\$ -
Measure S CIP Fund (4011-0020)	-	-	-	2,500,000
Library Mitigation Fee Fund (4070-0020)	72,628	-	37,000	800,000
<b>Total Other Funds</b>	<b>\$ 390,229</b>	<b>\$ 461,466</b>	<b>\$ 374,870</b>	<b>\$ 5,167,881</b>
<b>Department Grand Total</b>	<b>\$ 10,972,401</b>	<b>\$ 11,503,869</b>	<b>\$ 11,447,273</b>	<b>\$ 16,529,079</b>

Notes:

- \* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 799,408	\$ 967,278	\$ 967,278	\$ 1,040,627
41200 Overtime	138	-	-	-
41300 Hourly wages	178,183	101,239	101,239	101,239
Various Benefits	182,123	181,638	181,638	164,084
42700 PERS retirement	331,873	386,949	386,949	436,953
42701 PERS cost sharing	(36,651)	(42,408)	(42,408)	(45,177)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,455,074</b>	<b>\$ 1,594,696</b>	<b>\$ 1,594,696</b>	<b>\$ 1,697,726</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 3,081	\$ 2,000	\$ 2,000	\$ 2,000
44120 Repairs to office equipment	-	2,500	2,500	2,500
44200 Advertising	2,820	15,000	15,000	15,000
44300 Telephone	12,036	-	-	-
44450 Postage	2,814	3,700	3,700	3,700
44550 Travel	924	-	-	-
44650 Training	203	1,000	1,000	1,000
44800 Membership and dues	1,682	2,800	2,800	2,800
45100 Books	21	-	-	-
45150 Furniture and equipment	31	-	-	-
45170 Computer hardware	19	-	-	-
45250 Office supplies	5,450	5,500	5,500	5,500
45350 General supplies	11,377	3,500	3,500	3,500
45450 Printing and graphics	29,612	23,000	23,000	23,000
45681 Business meetings	1,431	2,500	2,500	2,500
45682 Miscellaneous	913	1,900	1,900	1,900
46005 Utilities	239,244	-	-	-
46009 ISD service charge	604,006	644,479	644,479	695,372
46010 Building maint service charge	457,723	442,607	442,607	599,100
46011 Liability Insurance	41,584	52,382	52,382	56,756
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,414,970</b>	<b>\$ 1,202,868</b>	<b>\$ 1,202,868</b>	<b>\$ 1,414,628</b>
<b>Total</b>	<b>\$ 2,870,044</b>	<b>\$ 2,797,564</b>	<b>\$ 2,797,564</b>	<b>\$ 3,112,354</b>

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45101 Digital resources	\$ 16,827	\$ -	\$ -	\$ -
45350 General supplies	4,767	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 21,594</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 21,594</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Services & Programs Division**  
**(1010-6000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,360,913	\$ 1,421,996	\$ 1,371,996	\$ 1,391,090
41200 Overtime	1,707	-	-	-
41300 Hourly wages	651,263	504,660	504,660	496,000
Various Benefits	326,154	300,881	300,881	284,237
42700 PERS retirement	649,739	696,999	696,999	691,066
42701 PERS cost sharing	(76,670)	(76,388)	(76,388)	(71,448)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,913,106</b>	<b>\$ 2,848,148</b>	<b>\$ 2,798,148</b>	<b>\$ 2,790,945</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 58,978	\$ 113,800	\$ 178,800	\$ 104,200
44450 Postage	222	-	-	-
44650 Training	729	3,200	3,200	3,200
44800 Membership and dues	7,765	8,000	8,000	8,000
45100 Books	19	-	-	-
45150 Furniture and equipment	341	-	-	-
45250 Office supplies	13,944	10,000	10,000	10,000
45300 Small tools	-	15,000	15,000	15,000
45350 General supplies	8,437	6,000	6,000	6,000
45450 Printing and graphics	8,305	8,000	8,000	8,000
45681 Business meetings	128	-	-	-
45682 Miscellaneous	1,250	-	-	-
46005 Utilities	-	281,361	281,361	286,989
46008 Fleet equipment rental charge	1,611	3,167	3,167	4,750
46010 Building maint service charge	131,900	127,569	127,569	172,674
46011 Liability Insurance	85,325	92,133	92,133	93,800
<b>Maintenance &amp; Operation Total</b>	<b>\$ 318,954</b>	<b>\$ 668,230</b>	<b>\$ 733,230</b>	<b>\$ 712,613</b>
<b>Total</b>	<b>\$ 3,232,060</b>	<b>\$ 3,516,378</b>	<b>\$ 3,531,378</b>	<b>\$ 3,503,558</b>



**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Brand Library Arts & Music**  
**(1010-6001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 419,292	\$ 425,985	\$ 425,985	\$ 428,641
41200 Overtime	5,176	-	-	-
41300 Hourly wages	178,944	174,093	174,093	177,450
Various Benefits	93,936	81,448	81,448	74,661
42700 PERS retirement	191,575	216,731	216,731	214,947
42701 PERS cost sharing	(22,930)	(23,754)	(23,754)	(22,223)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 865,992</b>	<b>\$ 874,503</b>	<b>\$ 874,503</b>	<b>\$ 873,476</b>
<b>Maintenance &amp; Operation</b>				
43090 Equipment usage	\$ 916	\$ -	\$ -	\$ -
43110 Contractual services	1,860	10,000	10,000	10,000
44200 Advertising	173	-	-	-
44450 Postage	1,301	-	-	-
44650 Training	1,500	1,500	1,500	1,500
44800 Membership and dues	120	-	-	-
45100 Books	342	-	-	-
45150 Furniture and equipment	263	-	-	-
45250 Office supplies	826	2,000	2,000	2,000
45350 General supplies	4,332	3,000	3,000	3,000
45450 Printing and graphics	8,241	8,000	8,000	8,000
45681 Business meetings	45	-	-	-
45682 Miscellaneous	46	-	-	-
46005 Utilities	50,790	57,966	57,966	59,126
46011 Liability Insurance	25,611	28,573	28,573	30,125
<b>Maintenance &amp; Operation Total</b>	<b>\$ 96,366</b>	<b>\$ 111,039</b>	<b>\$ 111,039</b>	<b>\$ 113,751</b>
<b>Total</b>	<b>\$ 962,358</b>	<b>\$ 985,542</b>	<b>\$ 985,542</b>	<b>\$ 987,227</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Adams Square Library Connect**  
**(1010-6002)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 71,657	\$ 86,386	\$ 86,386	\$ 88,318
41300 Hourly wages	39,382	53,540	3,540	56,040
Various Benefits	11,535	12,019	12,019	10,119
42700 PERS retirement	35,599	50,745	50,745	55,509
42701 PERS cost sharing	(4,261)	(5,561)	(5,561)	(5,738)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 153,911</b>	<b>\$ 197,129</b>	<b>\$ 147,129</b>	<b>\$ 204,248</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 305	\$ 329	\$ 329	\$ 329
44650 Training	-	1,500	-	-
45250 Office supplies	273	500	500	500
45350 General supplies	177	-	-	-
45681 Business meetings	58	-	-	-
46005 Utilities	5,097	5,830	5,830	5,947
46006 Rent	63,794	65,388	65,388	50,372
46010 Building maint service charge	11,727	11,353	11,353	15,367
46011 Liability Insurance	4,700	6,570	6,570	7,176
<b>Maintenance &amp; Operation Total</b>	<b>\$ 86,131</b>	<b>\$ 91,470</b>	<b>\$ 89,970</b>	<b>\$ 79,691</b>
<b>Total</b>	<b>\$ 240,042</b>	<b>\$ 288,599</b>	<b>\$ 237,099</b>	<b>\$ 283,939</b>

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Chevy Chase Library  
(1010-6003)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 7,170	\$ 7,157	\$ 7,157	\$ 10,278
41300 Hourly wages	15,069	16,696	16,696	18,370
Various Benefits	1,813	2,838	2,838	2,015
42700 PERS retirement	7,552	8,706	8,706	3,906
42701 PERS cost sharing	(828)	(954)	(954)	(404)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 30,777</b>	<b>\$ 34,443</b>	<b>\$ 34,443</b>	<b>\$ 34,165</b>
<b>Maintenance &amp; Operation</b>				
45250 Office supplies	\$ -	\$ 100	\$ 100	\$ 100
46005 Utilities	13,359	16,172	16,172	16,496
46010 Building maint service charge	17,298	16,731	16,731	22,646
46011 Liability Insurance	941	1,065	1,065	1,424
<b>Maintenance &amp; Operation Total</b>	<b>\$ 31,598</b>	<b>\$ 34,068</b>	<b>\$ 34,068</b>	<b>\$ 40,666</b>
<b>Total</b>	<b>\$ 62,375</b>	<b>\$ 68,511</b>	<b>\$ 68,511</b>	<b>\$ 74,831</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Casa Verdugo Neighborhood Library**  
**(1010-6004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 248,462	\$ 253,777	\$ 253,777	\$ 254,259
41300 Hourly wages	53,151	40,911	40,911	46,572
Various Benefits	46,080	40,110	40,110	38,399
42700 PERS retirement	94,021	105,810	105,810	110,476
42701 PERS cost sharing	(11,255)	(11,597)	(11,597)	(11,422)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 430,459</b>	<b>\$ 429,011</b>	<b>\$ 429,011</b>	<b>\$ 438,284</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 23,483	\$ 45,000	\$ 45,000	\$ 45,000
44650 Training	-	1,500	-	-
45250 Office supplies	779	1,000	1,000	1,000
45350 General supplies	-	500	500	500
46005 Utilities	12,773	13,453	13,453	13,723
46010 Building maint service charge	26,686	25,768	25,768	34,879
46011 Liability Insurance	12,792	14,353	14,353	14,953
<b>Maintenance &amp; Operation Total</b>	<b>\$ 76,513</b>	<b>\$ 101,574</b>	<b>\$ 100,074</b>	<b>\$ 110,055</b>
<b>Total</b>	<b>\$ 506,972</b>	<b>\$ 530,585</b>	<b>\$ 529,085</b>	<b>\$ 548,339</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Grandview Library**  
**(1010-6005)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 106,200	\$ 151,733	\$ 151,733	\$ 153,665
41200 Overtime	(207)	-	-	-
41300 Hourly wages	46,506	39,244	9,244	46,048
Various Benefits	18,200	21,407	21,407	19,348
42700 PERS retirement	48,660	68,833	68,833	72,284
42701 PERS cost sharing	(5,844)	(7,545)	(7,545)	(7,474)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 213,516</b>	<b>\$ 273,672</b>	<b>\$ 243,672</b>	<b>\$ 283,871</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 13,809	\$ 20,000	\$ 20,000	\$ 20,000
44650 Training	-	1,500	-	-
45150 Furniture and equipment	214	-	-	-
45250 Office supplies	182	1,000	1,000	1,000
45350 General supplies	-	500	500	500
45681 Business meetings	16	-	-	-
46005 Utilities	18,187	19,153	19,153	19,537
46010 Building maint service charge	29,949	28,980	28,980	39,226
46011 Liability Insurance	6,458	9,210	9,210	9,927
<b>Maintenance &amp; Operation Total</b>	<b>\$ 68,815</b>	<b>\$ 80,343</b>	<b>\$ 78,843</b>	<b>\$ 90,190</b>
<b>Total</b>	<b>\$ 282,330</b>	<b>\$ 354,015</b>	<b>\$ 322,515</b>	<b>\$ 374,061</b>

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Montrose Library  
(1010-6006)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 134,857	\$ 138,699	\$ 138,699	\$ 170,811
41300 Hourly wages	63,476	67,700	67,700	60,215
Various Benefits	25,214	29,822	29,822	23,395
42700 PERS retirement	71,656	74,790	74,790	87,744
42701 PERS cost sharing	(7,828)	(8,197)	(8,197)	(9,071)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 287,376</b>	<b>\$ 302,814</b>	<b>\$ 302,814</b>	<b>\$ 333,094</b>
<b>Maintenance &amp; Operation</b>				
44650 Training	\$ -	\$ 1,500	\$ 1,000	\$ 1,000
45150 Furniture and equipment	614	-	-	-
45250 Office supplies	244	1,000	1,000	1,000
45350 General supplies	-	500	500	500
46005 Utilities	33,065	41,692	41,692	42,526
46010 Building maint service charge	60,025	58,034	58,034	78,553
46011 Liability Insurance	8,404	9,773	9,773	11,483
<b>Maintenance &amp; Operation Total</b>	<b>\$ 102,351</b>	<b>\$ 112,499</b>	<b>\$ 111,999</b>	<b>\$ 135,062</b>
<b>Total</b>	<b>\$ 389,727</b>	<b>\$ 415,313</b>	<b>\$ 414,813</b>	<b>\$ 468,156</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Pacific Park Neighborhood Library**  
**(1010-6007)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 211,241	\$ 238,239	\$ 238,239	\$ 245,659
41200 Overtime	46	-	-	-
41300 Hourly wages	45,393	43,502	43,502	39,650
Various Benefits	52,818	56,584	56,584	54,647
42700 PERS retirement	84,572	101,635	101,635	98,607
42701 PERS cost sharing	(10,132)	(11,140)	(11,140)	(10,195)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 383,937</b>	<b>\$ 428,820</b>	<b>\$ 428,820</b>	<b>\$ 428,368</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 19,404	\$ 20,000	\$ 20,000	\$ 30,000
44650 Training	-	1,500	1,500	1,500
45250 Office supplies	332	1,500	1,500	1,500
45350 General supplies	224	500	500	500
46005 Utilities	15,757	19,116	19,116	19,499
46010 Building maint service charge	37,089	35,851	35,851	48,527
46011 Liability Insurance	10,879	13,691	13,691	14,182
<b>Maintenance &amp; Operation Total</b>	<b>\$ 83,685</b>	<b>\$ 92,158</b>	<b>\$ 92,158</b>	<b>\$ 115,708</b>
<b>Total</b>	<b>\$ 467,622</b>	<b>\$ 520,978</b>	<b>\$ 520,978</b>	<b>\$ 544,076</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**General Fund - Technology & Collection Services**  
**(1010-6009)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 75,104	\$ 93,291	\$ 38,291	\$ 61,666
41300 Hourly wages	45,698	19,980	19,980	19,980
Various Benefits	12,194	11,343	11,343	15,741
42700 PERS retirement	44,085	40,797	40,797	31,592
42701 PERS cost sharing	(4,713)	(4,472)	(4,472)	(3,267)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 172,367</b>	<b>\$ 160,939</b>	<b>\$ 105,939</b>	<b>\$ 125,712</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 7,131	\$ 111,400	\$ 111,400	\$ 103,400
44300 Telephone	-	7,400	7,400	-
44450 Postage	4	-	-	-
44550 Travel	328	-	-	-
44650 Training	-	3,000	3,000	3,000
44700 Computer software	25	1,000	1,000	1,000
44800 Membership and dues	110	-	-	-
45101 Digital resources	456,375	322,002	267,002	276,002
45150 Furniture and equipment	747	-	-	-
45170 Computer hardware	1,638	25,000	25,000	25,000
45250 Office supplies	534	5,000	5,000	5,000
45350 General supplies	-	500	500	500
46011 Liability Insurance	5,108	5,487	5,487	4,059
<b>Maintenance &amp; Operation Total</b>	<b>\$ 472,001</b>	<b>\$ 480,789</b>	<b>\$ 425,789</b>	<b>\$ 417,961</b>
<b>Total</b>	<b>\$ 644,368</b>	<b>\$ 641,728</b>	<b>\$ 531,728</b>	<b>\$ 543,673</b>



**City of Glendale  
Library, Arts & Culture Department  
General Fund - Donations  
(1010-6010)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 10,000	\$ 10,000	\$ -
44550 Travel	30	-	-	-
45100 Books	2,459	-	-	-
45681 Business meetings	-	100	100	100
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,489</b>	<b>\$ 10,100</b>	<b>\$ 10,100</b>	<b>\$ 100</b>
<b>Total</b>	<b>\$ 2,489</b>	<b>\$ 10,100</b>	<b>\$ 10,100</b>	<b>\$ 100</b>

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Technical Services  
(1010-6012)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 254,416	\$ 253,058	\$ 253,058	\$ 253,058
Various Benefits	55,920	50,268	50,268	46,627
42700 PERS retirement	83,330	90,617	90,617	96,052
42701 PERS cost sharing	(9,984)	(9,931)	(9,931)	(9,931)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 383,682</b>	<b>\$ 384,012</b>	<b>\$ 384,012</b>	<b>\$ 385,806</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 63,971	\$ 60,000	\$ 60,000	\$ 60,000
44650 Training	-	1,500	1,500	1,500
45050 Periodicals and newspapers	42,822	50,000	50,000	50,000
45100 Books	396,851	400,000	510,000	390,000
45101 Digital resources	1,327	4,000	4,000	20,000
45250 Office supplies	731	1,000	1,000	1,000
46011 Liability Insurance	10,806	12,578	12,578	12,578
<b>Maintenance &amp; Operation Total</b>	<b>\$ 516,508</b>	<b>\$ 529,078</b>	<b>\$ 639,078</b>	<b>\$ 535,078</b>
<b>Total</b>	<b>\$ 900,190</b>	<b>\$ 913,090</b>	<b>\$ 1,023,090</b>	<b>\$ 920,884</b>

**City of Glendale  
Library, Arts & Culture Department  
General Fund - Measure S LAC  
(1010-6013)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ -	\$ -	\$ 20,000	\$ -
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43112 Direct assistance	\$ -	\$ -	\$ 80,000	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 80,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>

**City of Glendale  
Library, Arts & Culture Department  
Urban Art Fund - Administration  
(2100-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ -	\$ -	\$ -	\$ 1,350
Various Benefits	-	-	-	54
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,404</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 77,497	\$ 269,000	\$ 269,000	\$ 1,660,500
44200 Advertising	1,595	-	-	-
45250 Office supplies	143	-	-	-
45450 Printing and graphics	94	-	-	-
45681 Business meetings	69	-	-	-
46011 Liability Insurance	-	-	-	68
<b>Maintenance &amp; Operation Total</b>	<b>\$ 79,398</b>	<b>\$ 269,000</b>	<b>\$ 269,000</b>	<b>\$ 1,660,568</b>
<b>Total</b>	<b>\$ 79,398</b>	<b>\$ 269,000</b>	<b>\$ 269,000</b>	<b>\$ 1,661,972</b>

**City of Glendale  
Library, Arts & Culture Department  
Library Fund - Administration  
(2750-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 291	\$ 4,992	\$ 4,992	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 291</b>	<b>\$ 4,992</b>	<b>\$ 4,992</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 291</b>	<b>\$ 4,992</b>	<b>\$ 4,992</b>	<b>\$ -</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**Library Fund - Projects**  
**(2750-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 34,271	\$ 10,800	\$ 10,800	\$ 41,965
Various Benefits	1,615	701	701	1,139
42700 PERS retirement	11,452	3,942	3,942	16,240
42701 PERS cost sharing	(1,367)	(432)	(432)	(1,679)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 45,972</b>	<b>\$ 15,011</b>	<b>\$ 15,011</b>	<b>\$ 57,665</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 6,900	\$ -	\$ 6,904	\$ -
44550 Travel	1,308	-	-	-
44650 Training	-	-	-	1,300
44700 Computer software	5,259	-	-	5,500
45100 Books	12,423	35,130	41,698	16,568
45250 Office supplies	-	5,800	5,800	-
45350 General supplies	4,325	22,000	51,032	19,532
45682 Miscellaneous	-	4,200	4,200	854
46011 Liability Insurance	1,507	459	459	2,086
<b>Maintenance &amp; Operation Total</b>	<b>\$ 31,722</b>	<b>\$ 67,589</b>	<b>\$ 110,093</b>	<b>\$ 45,840</b>
<b>Total</b>	<b>\$ 77,694</b>	<b>\$ 82,600</b>	<b>\$ 125,104</b>	<b>\$ 103,505</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**Library Fund - Donations**  
**(2750-6010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 13,729	\$ 2,160	\$ 2,160	\$ 2,160
Various Benefits	666	188	188	86
42700 PERS retirement	3,819	789	789	-
42701 PERS cost sharing	(454)	(87)	(87)	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 17,760</b>	<b>\$ 3,050</b>	<b>\$ 3,050</b>	<b>\$ 2,246</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 11,997	\$ 23,400	\$ 23,400	\$ 16,200
44550 Travel	2,138	3,500	3,500	2,000
44650 Training	11,575	12,000	11,500	12,000
44800 Membership and dues	246	-	-	-
45100 Books	1,696	-	-	-
45150 Furniture and equipment	-	5,000	5,000	500
45250 Office supplies	4,504	3,050	3,050	4,000
45350 General supplies	19,780	4,800	4,800	13,800
45450 Printing and graphics	-	1,200	1,200	600
45681 Business meetings	7,808	600	600	1,500
45682 Miscellaneous	108	-	-	-
46011 Liability Insurance	587	92	92	108
<b>Maintenance &amp; Operation Total</b>	<b>\$ 60,439</b>	<b>\$ 53,642</b>	<b>\$ 53,142</b>	<b>\$ 50,708</b>
<b>Total</b>	<b>\$ 78,199</b>	<b>\$ 56,692</b>	<b>\$ 56,192</b>	<b>\$ 52,954</b>

**City of Glendale**  
**Library, Arts & Culture Department**  
**Library Fund - Special Revenue Accounts**  
**(2750-6011)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41300 Hourly wages	\$ 14,028	\$ 7,941	\$ 7,941	\$ 21,433
Various Benefits	611	532	532	831
42700 PERS retirement	4,725	2,899	2,899	-
42701 PERS cost sharing	(561)	(318)	(318)	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 18,803</b>	<b>\$ 11,054</b>	<b>\$ 11,054</b>	<b>\$ 22,264</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 21,079	\$ 20,340	\$ 13,340	\$ 12,720
45250 Office supplies	19,644	10,000	1,400	10,000
45350 General supplies	955	-	-	-
45450 Printing and graphics	-	150	150	100
45682 Miscellaneous	1,243	6,300	6,300	3,300
46007 Cost allocation charge	14,511	-	-	-
46011 Liability Insurance	588	338	338	1,066
<b>Maintenance &amp; Operation Total</b>	<b>\$ 58,020</b>	<b>\$ 37,128</b>	<b>\$ 21,528</b>	<b>\$ 27,186</b>
<b>Total</b>	<b>\$ 76,823</b>	<b>\$ 48,182</b>	<b>\$ 32,582</b>	<b>\$ 49,450</b>



**City of Glendale**  
**Library, Arts & Culture Department**  
**Library Fund - Technical Services**  
**(2750-6012)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 426	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 426</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Library, Arts & Culture Department  
Capital Improvement Fund - Projects  
(4010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45150 Furniture and equipment	\$ 2,860	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,860</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51150 Buildings and structures	\$ 1,912	\$ -	\$ -	\$ -
51200 Other improvements	-	-	(150,000) *	-
<b>Capital Improvement Total</b>	<b>\$ 1,912</b>	<b>\$ -</b>	<b>\$ (150,000)</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 4,772</b>	<b>\$ -</b>	<b>\$ (150,000)</b>	<b>\$ -</b>

Notes:

- \* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Library, Arts & Culture Department  
Measure S CIP Fund - Projects  
(4011-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ -	\$ -	\$ -	\$ 2,500,000
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>

**City of Glendale  
Library, Arts & Culture Department  
Library Mitigation Fee Fund - Projects  
(4070-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	\$ 800,000
45100 Books	20,193	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 20,193</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>Capital Improvement</b>				
51150 Buildings and structures	\$ 41,514	\$ -	\$ -	-
53300 Other expenditures	10,921	-	37,000	-
<b>Capital Improvement Total</b>	<b>\$ 52,434</b>	<b>\$ -</b>	<b>\$ 37,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 72,628</b>	<b>\$ -</b>	<b>\$ 37,000</b>	<b>\$ 800,000</b>

**CITY OF GLENDALE  
LIBRARY, ARTS & CULTURE DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Assistant	2.00	2.00	2.00	2.00
Assistant Director of Libraries Arts & Culture	1.00	1.00	1.00	1.00
Director of Library, Arts & Culture	1.00	1.00	1.00	1.00
Librarian	13.00	13.00	13.00	13.00
Librarian Specialist	4.00	4.00	4.00	4.00
Library Arts & Culture Adm Manager	1.00	1.00	1.00	1.00
Library Arts & Culture Supervisor	5.00	5.00	5.00	5.00
Library Assistant	11.00	11.00	11.00	11.00
Library Circulation Supervisor	1.00	1.00	1.00	1.00
Library Technician	1.00	1.00	1.00	1.00
Principal Library, Arts & Culture Administrator	2.00	3.00	3.00	3.00
Sr. Library Arts & Culture Supervisor	4.00	4.00	4.00	4.00
Total Salaried Positions	<u>46.00</u>	<u>47.00</u>	<u>47.00</u>	<u>47.00</u>
<u>Hourly Positions</u>				
	*	*	*	*
Community Outreach Assistant	0.71 (1)	0.71 (1)	0.71 (1)	0.71 (1)
Customer Service Assistant	1.72 (6)	0.98 (4)	0.98 (4)	1.11 (4)
Customer Service Library Representative	0.99 (4)	0.70 (3)	0.70 (3)	0.70 (3)
Hourly City Worker	3.55 (9)	4.72 (13)	4.72 (13)	5.57 (14)
Librarian	1.58 (4)	1.93 (5)	1.93 (5)	1.96 (5)
Library Assistant	4.79 (14)	5.47 (11)	5.47 (11)	5.71 (11)
Library Monitor	2.53 (8)	1.06 (2)	1.06 (2)	0.96 (2)
Library Page	5.70 (9)	7.43 (9)	7.43 (9)	6.66 (9)
Office Services Specialist II	0.61 (1)	0.61 (1)	0.61 (1)	0.62 (1)
Office Specialist I	-	0.14 (1)	0.14 (1)	0.14 (1)
Total Hourly FTE Positions	<u>22.18</u>	<u>23.75</u>	<u>23.75</u>	<u>24.14</u>
Library, Arts & Culture Total	<u>68.18</u>	<u>70.75</u>	<u>70.75</u>	<u>71.14</u>

Notes:

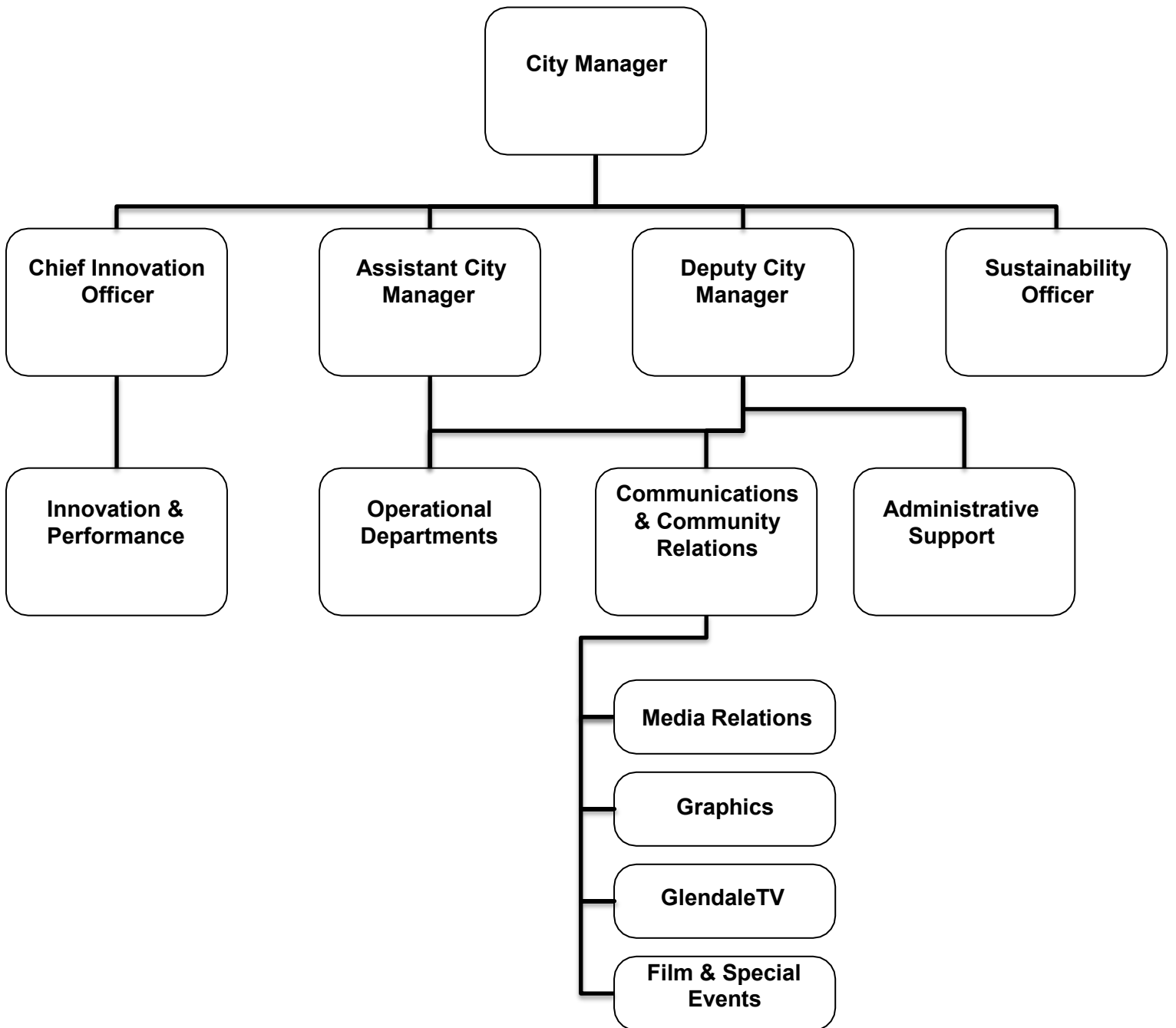
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



ADOPTED BUDGET FY 2021 - 2022

MANAGEMENT SERVICES

# MANAGEMENT SERVICES



# CITY OF GLENDALE

## MANAGEMENT SERVICES

### **MISSION STATEMENT**

To implement City Council policy directives, provide leadership, promote the health, safety, and well-being of the community, administer prudent fiscal management through the efficient and cost-effective management of City operations to meet the short- and long-term needs of the community, and to strengthen communications and partnerships with the community.

### **DEPARTMENT DESCRIPTION**

The City Manager's Office is the department through which the City Manager, the Chief Executive Officer of the City, directs and coordinates the official services and business affairs of the City. Staff works closely with the City Council, recommending policy alternatives and assuring the proper and efficient implementation of Council-approved policies, programs, and directives. This department coordinates the development of new departments and sections, assists in their management, and is responsible for the preparation and presentation of the annual City Budget for the City Council's review and adoption. Additionally, the Public Information Office oversees the dissemination of information to the public through various media platforms such as the City's Government Access Channel, Facebook, Twitter, and Instagram, and serves as the liaison with the media. This department also provides innovation delivery and performance management for all City operations. The Innovation and Performance team introduces new ideas, approaches and techniques to the City organization and brings stakeholders together to solve problems. The Office of Sustainability is also housed in this department, and provides staff support to the Sustainability Commission. Management Services also provides staff support for the Commission on the Status of Women.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

Management Services is committed to providing its residents with extraordinary customer service centered on the principles of speed, quality, and customer satisfaction through the delivery of seamless services to every customer served. One example of this exceptional customer service seen in the Film & Special Events Office, which oversees the permit processes for filming and special events in the City. Centralizing this process through the Communications and Community Relations Division ensures that all appropriate stakeholders are informed of filming and special events. Furthermore, staff works hard to build and maintain relationships with filming companies and producers in order to ensure that these filming companies return to Glendale for future projects. Another key initiative led by Management Services is the implementation of the Citywide Exceptional Customer Service Policy. The goal is to ensure Citywide processes are designed and executed in a manner that ensures residents receive the same level of customer service, regardless of which department they contact. This department also works to identify efficient practices and methods that reduce the complexity of City processes, and to create user-friendly resources that simplify access to City Hall's services and programs.

#### ***Fiscal Responsibility***

Management Services is committed to conducting the City's financial affairs in a prudent and responsible manner to ensure adequate resources are available to meet current obligations and long-term financial stability. To support this goal, the Management Services Department regularly informs Council of items that could impact the City's budget, monitors legislation that could have financial implications for the City, and ensures the annual budget is developed in accordance with Council's priorities and directives.



# CITY OF GLENDALE

## MANAGEMENT SERVICES

### ***Informed & Engaged Community***

The Management Services Department works closely with the Offices of the City Clerk and City Attorney to ensure that all public meetings are held in compliance with applicable laws and are accessible to anyone wishing to participate in the governing process. Furthermore, Management Services ensures that City business is conducted in a manner that is in the best interest of the public, with integrity, openness, and inclusion. This department also works to produce accurate and easy-to-understand data on the City's goals and objectives, as well as to create user-friendly tools and resources that make City services easy to interact with. The Sustainability Office engages the community on sustainability initiatives in order to work towards a greener Glendale.

### ***Economic Vibrancy***

The Management Services Department works closely with all other City Departments to continually search for ways of improving services while reducing costs. Through fiscally prudent management practices, the City maintains a healthy \$774 million investment portfolio as of June 30, 2021. Through the efforts of the Economic Development Division, the City is creating an environment where businesses can develop and prosper. Recognizing the important relationship between the health of the business community and the maintenance of a high quality of life for its residents, activities in developing the economy are aimed at maintaining and expanding on that positive relationship.

### ***Arts & Culture***

The City hosts a number of annual events to recognize and celebrate the diverse cultures within the community and is home to a large number of businesses and non-profit organizations that provide services that serve the unique and diverse needs of our residents.

### ***Sustainability***

The Sustainability Office facilitates sustainability planning and action for the City of Glendale, striving to foster a more livable, sustainable, and equitable community.

**City of Glendale**  
**Summary of Appropriations**  
**Management Services Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Projects (1010-0020)	\$ 79,849	\$ -	\$ -	\$ -
Filming (MSD) (1010-6501)	595,678	733,283	733,283	589,135
Membership & Dues (1010-6503)	130,133	113,021	113,021	113,021
City Manager (1010-6504)	2,639,412	2,766,439	2,862,439	2,679,122
Special Events (1010-6505)	423,386	707,387	707,387	296,270
Media Graphics (1010-6506)	1,396,789	1,586,687	1,594,687	1,649,127
Commission Status of Women (1010-6508)	-	82,603	82,603	82,603
Innovation & Performance (1010-6509)*	-	-	-	621,471
Office Of Sustainability (1010-6510)	-	-	-	91,632
Measure S MSD (1010-6511)	-	-	-	320,000
<b>Total General Fund</b>	<b>\$ 5,265,247</b>	<b>\$ 5,989,420</b>	<b>\$ 6,093,420</b>	<b>\$ 6,442,381</b>
<b><u>Other Funds</u></b>				
Grant Fund (2160-0020)	\$ 82,815	\$ -	\$ -	\$ -
<b><u>Cable Access Fund</u></b>				
Projects (2800-0020)	\$ 1,266,865	\$ -	\$ -	\$ -
GTV6 (2800-6502)	13,722	103,520	103,520	-
<b>Total Cable Access Fund</b>	<b>\$ 1,280,586</b>	<b>\$ 103,520</b>	<b>\$ 103,520</b>	<b>\$ -</b>
<b>Total Other Funds</b>	<b>\$ 1,363,401</b>	<b>\$ 103,520</b>	<b>\$ 103,520</b>	<b>\$ -</b>
<b>Department Grand Total</b>	<b>\$ 6,628,648</b>	<b>\$ 6,092,940</b>	<b>\$ 6,196,940</b>	<b>\$ 6,442,381</b>

Notes:

\* In FY 2021-22, the Innovation & Performance section was moved to the Management Services Department.

**City of Glendale  
Management Services Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 79,849	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 79,849</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 79,849</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Management Services Department  
General Fund - Filming (MSD)  
(1010-6501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 58,072	\$ 73,798	\$ 73,798	\$ 38,237
41200 Overtime	300,942	427,800	427,800	323,000
41300 Hourly wages	313	-	-	-
Various Benefits	92,096	98,218	98,218	73,577
42700 PERS retirement	19,357	26,937	26,937	11,222
42701 PERS cost sharing	(2,331)	(2,952)	(2,952)	(1,160)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 468,448</b>	<b>\$ 623,801</b>	<b>\$ 623,801</b>	<b>\$ 444,876</b>
<b>Maintenance &amp; Operation</b>				
46009 ISD service charge	\$ 65,955	\$ 37,153	\$ 37,153	\$ 58,407
46010 Building maint service charge	46,170	47,398	47,398	68,356
46011 Liability Insurance	15,104	24,931	24,931	17,496
<b>Maintenance &amp; Operation Total</b>	<b>\$ 127,229</b>	<b>\$ 109,482</b>	<b>\$ 109,482</b>	<b>\$ 144,259</b>
<b>Total</b>	<b>\$ 595,678</b>	<b>\$ 733,283</b>	<b>\$ 733,283</b>	<b>\$ 589,135</b>

**City of Glendale  
Management Services Department  
General Fund - Membership & Dues  
(1010-6503)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
44800 Membership and dues	\$ 130,133	\$ 113,021	\$ 113,021	\$ 113,021
<b>Maintenance &amp; Operation Total</b>	<b>\$ 130,133</b>	<b>\$ 113,021</b>	<b>\$ 113,021</b>	<b>\$ 113,021</b>
<b>Total</b>	<b>\$ 130,133</b>	<b>\$ 113,021</b>	<b>\$ 113,021</b>	<b>\$ 113,021</b>

**City of Glendale  
Management Services Department  
General Fund - City Manager  
(1010-6504)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,304,716	\$ 1,325,114	\$ 1,317,114	\$ 1,265,650
41200 Overtime	3,676	10,150	10,150	10,150
41300 Hourly wages	9,772	30,000	30,000	28,200
Various Benefits	453,807	416,921	416,921	394,300
42700 PERS retirement	447,334	480,185	480,185	485,370
42701 PERS cost sharing	(50,192)	(51,940)	(51,940)	(49,497)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,169,112</b>	<b>\$ 2,210,430</b>	<b>\$ 2,202,430</b>	<b>\$ 2,134,173</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 100,118	\$ 132,700	\$ 261,700	\$ 132,700
44100 Repairs to equipment	-	1,000	1,000	1,000
44200 Advertising	50	10,000	10,000	10,000
44450 Postage	295	1,500	1,500	1,500
44550 Travel	21,401	40,000	20,000	20,000
44650 Training	308	10,000	5,000	5,000
44800 Membership and dues	7,739	4,000	4,000	4,000
45050 Periodicals and newspapers	-	500	500	500
45150 Furniture and equipment	-	1,000	1,000	1,000
45250 Office supplies	7,544	12,000	12,000	12,000
45350 General supplies	225	-	-	-
45681 Business meetings	17,800	13,000	13,000	13,000
45682 Miscellaneous	7,025	24,000	24,000	13,500
46008 Fleet equipment rental charge	1,393	2,536	2,536	3,804
46009 ISD service charge	175,674	164,386	164,386	165,035
46010 Building maint service charge	74,858	71,925	71,925	97,554
46011 Liability Insurance	55,869	67,462	67,462	64,356
<b>Maintenance &amp; Operation Total</b>	<b>\$ 470,300</b>	<b>\$ 556,009</b>	<b>\$ 660,009</b>	<b>\$ 544,949</b>
<b>Total</b>	<b>\$ 2,639,412</b>	<b>\$ 2,766,439</b>	<b>\$ 2,862,439</b>	<b>\$ 2,679,122</b>

**City of Glendale  
Management Services Department  
General Fund - Special Events  
(1010-6505)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 316,856	\$ 538,775	\$ 538,775	\$ 207,000
41300 Hourly wages	5,203	-	-	-
Various Benefits	84,543	106,647	106,647	44,134
42700 PERS retirement	118	-	-	-
42701 PERS cost sharing	(14)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 406,706</b>	<b>\$ 645,422</b>	<b>\$ 645,422</b>	<b>\$ 251,134</b>
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ -	\$ 10,000	\$ 10,000	\$ 10,000
45682 Miscellaneous	1,857	24,500	24,500	24,500
46009 ISD service charge	1,293	687	687	348
46011 Liability Insurance	13,531	26,778	26,778	10,288
<b>Maintenance &amp; Operation Total</b>	<b>\$ 16,681</b>	<b>\$ 61,965</b>	<b>\$ 61,965</b>	<b>\$ 45,136</b>
<b>Total</b>	<b>\$ 423,386</b>	<b>\$ 707,387</b>	<b>\$ 707,387</b>	<b>\$ 296,270</b>

**City of Glendale  
Management Services Department  
General Fund - Media Graphics  
(1010-6506)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 522,444	\$ 526,485	\$ 526,485	\$ 532,931
41200 Overtime	4,772	5,583	5,583	5,583
41300 Hourly wages	120,236	146,555	146,555	148,346
Various Benefits	157,356	139,961	139,961	145,341
42700 PERS retirement	206,623	241,504	241,504	259,193
42701 PERS cost sharing	(24,757)	(26,468)	(26,468)	(26,799)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 986,673</b>	<b>\$ 1,033,620</b>	<b>\$ 1,033,620</b>	<b>\$ 1,064,595</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 83,449	\$ 176,524	\$ 184,524	\$ 176,524
44100 Repairs to equipment	1,304	2,000	2,000	2,000
44120 Repairs to office equipment	-	7,000	7,000	7,000
44450 Postage	3	1,150	1,150	1,150
44550 Travel	-	4,000	4,000	4,000
44650 Training	-	4,000	4,000	4,000
44800 Membership and dues	145	4,000	4,000	4,000
45050 Periodicals and newspapers	-	600	600	600
45150 Furniture and equipment	-	3,500	3,500	3,500
45200 Maps and blue prints	5,715	10,000	10,000	10,000
45250 Office supplies	45,882	50,000	50,000	50,000
45350 General supplies	1,973	3,000	3,000	3,000
45681 Business meetings	233	1,000	1,000	1,000
45682 Miscellaneous	17,536	22,000	22,000	22,000
45684 Discount earned and lost	(105)	-	-	-
46006 Rent	97,368	98,967	98,967	98,967
46009 ISD service charge	107,267	109,852	109,852	132,455
46010 Building maint service charge	21,897	21,744	21,744	30,194
46011 Liability Insurance	27,448	33,730	33,730	34,142
<b>Maintenance &amp; Operation Total</b>	<b>\$ 410,116</b>	<b>\$ 553,067</b>	<b>\$ 561,067</b>	<b>\$ 584,532</b>
<b>Total</b>	<b>\$ 1,396,789</b>	<b>\$ 1,586,687</b>	<b>\$ 1,594,687</b>	<b>\$ 1,649,127</b>



**City of Glendale  
Management Services Department  
General Fund - Commission on Status of Women  
(1010-6508)**

	Actual 2019-20		Adopted 2020-21		Revised 2020-21		Adopted 2021-22
<b>Maintenance &amp; Operation</b>							
45682 Miscellaneous	\$	-	\$	82,603	\$	82,603	\$ 82,603
<b>Maintenance &amp; Operation Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>82,603</b>	<b>\$</b>	<b>82,603</b>	<b>\$ 82,603</b>
<b>Total</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>82,603</b>	<b>\$</b>	<b>82,603</b>	<b>\$ 82,603</b>

**City of Glendale  
Management Services Department  
General Fund - Innovation & Performance  
(1010-6509)\***

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ -	\$ -	316,874
41300 Hourly wages	-	-	-	55,332
Various Benefits	-	-	-	65,360
42700 PERS retirement	-	-	-	136,532
42701 PERS cost sharing	-	-	-	(14,116)
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>559,982</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	17,000
44650 Training	-	-	-	4,000
44800 Membership and dues	-	-	-	1,000
45100 Books	-	-	-	50
45150 Furniture and equipment	-	-	-	1,500
45250 Office supplies	-	-	-	1,000
45350 General supplies	-	-	-	1,000
45400 Reports and publications	-	-	-	1,000
45450 Printing and graphics	-	-	-	1,500
45681 Business meetings	-	-	-	1,500
45682 Miscellaneous	-	-	-	200
46009 ISD service charge	-	-	-	13,239
46011 Liability Insurance	-	-	-	18,500
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>61,489</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>621,471</b>

Notes:

\* In FY 2021-22, the Innovation & Performance section was moved to the Management Services Department.

**City of Glendale  
Management Services Department  
General Fund - Office Of Sustainability  
(1010-6510)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ -	\$ -	47,740
Various Benefits	-	-	-	14,454
42700 PERS retirement	-	-	-	18,475
42701 PERS cost sharing	-	-	-	(1,910)
<b>Salaries &amp; Benefits Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>78,759</b>
<b>Maintenance &amp; Operation</b>				
44650 Training	\$ -	\$ -	\$ -	3,000
44800 Membership and dues	-	-	-	6,000
45250 Office supplies	-	-	-	500
45682 Miscellaneous	-	-	-	1,000
46011 Liability Insurance	-	-	-	2,373
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>12,873</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>91,632</b>

**City of Glendale  
Management Services Department  
General Fund - Measure S MSD  
(1010-6511)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	\$ 320,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 320,000</b>

**City of Glendale  
Management Services Department  
Miscellaneous Grant Fund - Projects  
(2160-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45682 Miscellaneous	\$ 82,815	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 82,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 82,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Management Services Department  
Cable Access Fund - Projects  
(2800-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
52100 Construction	\$ 1,266,865	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 1,266,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,266,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Management Services Department  
Cable Access Fund - GTV6  
(2800-6502)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 13,722	\$ 103,520	\$ 103,520	\$ -
<b>Capital Outlay Total</b>	<b>\$ 13,722</b>	<b>\$ 103,520</b>	<b>\$ 103,520</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 13,722</b>	<b>\$ 103,520</b>	<b>\$ 103,520</b>	<b>\$ -</b>

**CITY OF GLENDALE  
MANAGEMENT SERVICES DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22				
<u>Salaried Positions</u>								
Administrative Associate	1.00	1.00	-	1.00				
Assistant City Manager	1.00	1.00	1.00	1.00				
Broadcast Coordinator	2.00	2.00	2.00	2.00				
Chief Innovation Officer***	-	-	-	1.00				
City Manager	1.00	1.00	1.00	1.00				
Community Relations Coordinator	1.00	-	-	1.00				
Councilmember**	5.00	5.00	5.00	5.00				
Customer Service Representative	-	1.00	-	-				
Deputy City Manager	1.00	1.00	1.00	1.00				
Duplicating Machine Operator	1.00	1.00	1.00	1.00				
Duplicating Shop Operator	1.00	1.00	1.00	1.00				
Executive Assistant to City Council	2.00	2.00	1.00	1.00				
Graphics Administrator	1.00	1.00	1.00	1.00				
Innovation Project Manager***	-	-	-	1.00				
Motion Graphics Designer	1.00	1.00	1.00	1.00				
Office Specialist I	1.00	1.00	1.00	1.00				
Permit Specialist/Filming	1.00	1.00	1.00	-				
Public Information Officer	1.00	1.00	1.00	1.00				
Sr. Assistant to City Council	1.00	-	1.00	1.00				
Sr. Executive Analyst	1.00	1.00	1.00	1.00				
Total Salaried Positions	<u>23.00</u>	<u>22.00</u>	<u>20.00</u>	<u>23.00</u>				
<u>Hourly Positions</u>								
Administrative Intern	-	0.60	(1)	0.60	(1)			
Broadcast Productions Assistant	0.60	(1)	0.60	(1)	0.60	(1)		
Hourly City Worker	4.55	(7)	2.00	(3)	2.00	(3)	3.64	(6)
Total Hourly FTE Positions	<u>5.15</u>	<u>3.20</u>	<u>3.20</u>	<u>4.84</u>				
Management Services Total	<u>28.15</u>	<u>25.20</u>	<u>23.20</u>	<u>27.84</u>				

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

\*\* Elected Official

\*\*\* In FY 2021-22, the Innovation & Performance section moved to the Management Services Department and the Internal Audit section moved to the Administrative Services - Finance Department.

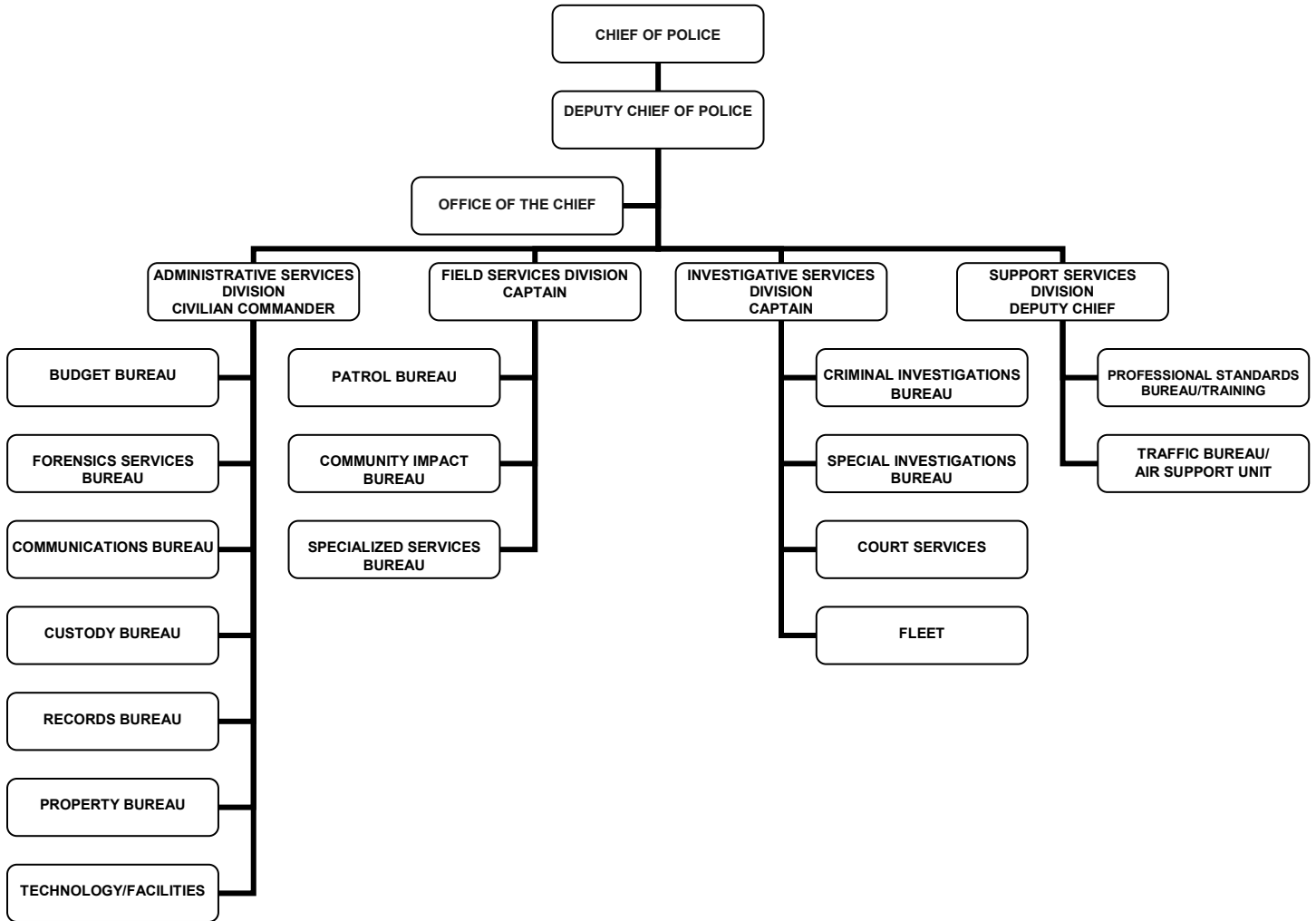




ADOPTED BUDGET FY 2021 - 2022

POLICE

# POLICE



# CITY OF GLENDALE POLICE

## MISSION STATEMENT

As a premier city anchored in pride of civic ownership, Glendale's success is realized through a community that is safe, prosperous, and rich in cultural offerings. This vision is accomplished with emphasis on:

- Fiscal Responsibility
- Exceptional Customer Service
- Economic Vibrancy
- Informed & Engaged Community
- Safe & Healthy Community
- Balanced, Quality Housing
- Community Services & Facilities
- Infrastructure & Mobility
- Arts & Culture
- Sustainability

## DEPARTMENT DESCRIPTION

The Police Department provides law enforcement services and addresses quality of life issues in Glendale. Specific responsibilities include 9-1-1 emergency response; proactive law enforcement; traffic enforcement and collision investigation; crime investigation and case preparation; community and school policing; and administration of the city jail facility. The Police Department is organized into the following Divisions: Administrative Services, Field Services, Investigative Services, Support Services and Office of the Chief.

The ***Administrative Services Division*** is a diverse operation staffed primarily by professional staff.

- ***Forensic Services Bureau*** –Technology has changed law enforcement over the last twenty years from advances in DNA testing to the availability of technology as an integral component to law enforcement investigations. The Verdugo Regional Crime Laboratory (VRCL) provides services to local, regional and federal law enforcement agencies in the areas of DNA testing, crime scene investigation, latent print processing and evaluation, National Integrated Ballistic Information Network (NIBIN) entry, and digital evidence examination. The laboratory continues to stay abreast of the latest developments within the field of forensic science in order to be of service to the community and support criminal investigations.
- ***Communications Bureau*** – The Communications Bureau is the critical link between community members calling in for assistance and the Police Officers in the field. As the primary answering point for all 9-1-1 emergency calls, the Communications Bureau is responsible for dispatching police resources and routing fire/EMS calls to the appropriate agency.
- ***Custody Bureau*** - The Custody Bureau operates the City's Jail, incarcerating all pre-arraigned arrestees. The Glendale City Jail runs several revenue-based programs including Booking Recovery and Pay to Stay.
- ***Records Bureau*** – The Records Bureau is responsible for maintaining/processing police records including, but not limited to, crime reports, supplemental investigative reports, citations, records of arrest, field interviews, and additional information maintained within the department's Records Management System. The Records Bureau also intakes/processes and produces records in accordance with requests made via subpoenas and the California Public Records Act. The Records Bureau is responsible for making inquiries/entries into state and national databases in support of daily law enforcement duties and is accountable for responding to state/federal audits of access into said databases.

# CITY OF GLENDALE

## POLICE

- *Budget and Finance Bureau* – The Budget and Finance Bureau performs administrative functions for the Police department. Administrative responsibilities include preparing and managing the budget, entering and monitoring requisitions, purchase orders and contracts, and processing payroll. The Bureau performs Federal, State and Local grant management, task force operations billing, DNA Lab invoicing, and processes deposits of revenue collected from those sources.
- *Property Bureau* – The Property Bureau receives, stores, and ensures the security of all items of property booked in as evidence, found, or safekeeping. They maintain an accurate chain of custody for each item, and facilitate the disposition and/or release of all items in accordance with department policy and all applicable laws.
- *Technology Bureau* – The Technology Bureau is responsible for the purchase, implementation, and maintenance of all technology utilized by the Police Department.

The ***Field Services Division*** is responsible for providing emergency and non-emergency front-line services. The division is composed of three bureaus which collaboratively focus on reducing crime, enhancing community safety, and improving the quality of life in Glendale.

- *Patrol Services Bureau* – This Bureau, overseen by four Lieutenant Watch Commanders, provides patrol and front-line, emergency services to the community on a 24/7 basis.
- *Community Outreach Resources and Engagement Bureau (CORE)* – The CORE Bureau includes the Community Relations Team (CRT), Homeless Outreach and Psychological Evaluation Team (HOPE), and the Downtown Policing Unit (DPU). *CRT* works directly with the five geographic areas of the community coordinating city-wide resources to address crime and quality of life issues, and implement long-term problem solving strategies. The *HOPE* team works directly with community partners to address homeless and mental health issues in our community and includes our *School Resource Officers*, who provide services on high school campuses. The *DPU* handles all calls for service in the downtown shopping district – including the Americana at Brand and the Glendale Galleria.
- *Specialized Services Bureau* – This Bureau consists of our *Special Enforcement Detail (SED)*, which is responsible for focusing on specific crime problems that arise, including gang activity. This detail is also responsible for monitoring offenders released on community supervision. The K9 unit also falls under this Bureau. Canines are cross trained in apprehension of suspects through a find and bark technique and detection (narcotics or explosives). This bureau is also responsible for overseeing our field training officer program and the training of our new officers.

The ***Investigative Services Division*** is responsible for the follow-up investigations of all criminal matters within the jurisdiction of the department. It consists of the Criminal Investigations Bureau and Special Investigations Bureau.

- *Criminal Investigations Bureau* – The Criminal Investigations Bureau consists of functional and specialized details that investigate property crime (Burglary Detail, Financial Crimes Detail) and crimes against persons (Robbery Homicide Detail, Assaults Detail). It is responsible for felony and misdemeanor case filings, subpoena control, the administration of the Body Worn Camera program, and discovery compliance. The Bureau is also engaged in regional crime control efforts through participation in the Multi-Agency Pacific Southwest Regional Task Force.

# CITY OF GLENDALE

## POLICE

- *Special Investigations Bureau* – The Special Investigations Bureau consists of the *Vice/Narcotics Detail* (gambling, prostitution, narcotics, liquor laws, and licensing) and the *Intelligence Detail* (Organized Crime and Homeland Security). Additionally, the Special Investigations Bureau has detectives working on the FBI's Eurasian Organized Crime Task Force (EOCTF), and the Los Angeles Interagency Metropolitan Apprehension Crime Task Force (LA-IMPACT).
- *Police Fleet Maintenance Liaison* – The department's fleet operations are coordinated by the Investigative Services Division (ISD) Commander.

The Support Services Division consists of the Traffic and Air Support Bureau and the Professional Standards Bureau.

- *Traffic & Air Support Bureau* – The Traffic Bureau responds to traffic accident scenes and conducts preliminary and follow-up investigations. Additionally, this Bureau conducts traffic law enforcement, parking enforcement, specialized DUI enforcement, commercial enforcement, safety education, child safety seat education and installation, and management of tow service contracts. The Air Support Unit, a partnership program with the City of Burbank, provides an aerial observation platform in support of patrol and investigative operations, search and rescue functions, tactical operations, and external load operations. The Air Support Unit also provides support to the Glendale Fire Department and other city departments during major incidents.
- *Professional Standards Bureau* – The Professional Standards Bureau has three primary functions: *Hiring / Recruitment* oversees all recruitment and outreach efforts, entry-level and promotional testing, and prospective employee background investigations. The department's outreach is geared towards recruiting a diverse workforce that reflects the communities we serve. *Internal Affairs* is responsible for conducting and coordinating personnel complaint investigations. The Bureau also serves as the departmental liaison with the City Attorney's Office and the Human Resources Department on personnel related matters. *Training* is responsible for all training cadres (Emergency Vehicle Operations Course, Defensive Tactics, Range) as well as coordinating all mandated Peace Officer Standards & Training (POST). As part of the department's commitment to provide better service, incidents are routinely reviewed for compliance with department policy and to identify areas in which improvements can be made.

The **Office of the Chief** provides direction and overall management of the department. Components of the division include:

- *Office of the Chief* – Oversees police involvement in special events and filming permits, media relations and community relations, the Glendale Police Foundation, Police Community Advisory Panel and the Volunteer Program. The Division also provides administrative support to the command staff and department personnel.
- *Legal Services* – Oversees risk management and provides legal services.

# CITY OF GLENDALE POLICE

## RELATIONSHIP TO CITY COUNCIL PRIORITIES

### ***Exceptional Customer Service***

The Police Department is committed to providing its residents with extraordinary policing services anchored in the principals of constitutional and respectful policing. As such, the Police Department is committed to ensuring a quick response to calls for service, conducting thorough investigations, and treating everyone with dignity and respect.

### ***Safe & Healthy Community***

The Police Department is committed to working in collaboration with other city departments to create a safe community. This is accomplished through our community policing philosophy of focusing on neighborhoods, partnerships, and long-term problem solving. The Police Department's goal is to maintain a safe community and improve the quality of life for those who live, work, or visit Glendale.

### ***Infrastructure & Mobility***

In conjunction with the City's Traffic Engineering Department, the Traffic Bureau has developed innovative and flexible traffic management strategies. These strategies have helped mitigate the impact of the increased traffic volume associated with holiday shopping in the Central Business District.

### ***Informed & Engaged Community***

The Police Department is committed to providing quality services to the Glendale community, including enhanced community relations and public education; enhanced partnerships with the City Council and other city departments; department-wide community policing; and a commitment to recruit candidates that represent the city's diverse community in terms of ethnicity, gender, cultural background, and language skills.

The department is committed to the principles of a highly reliable organization and the concept of continuous improvement. In this spirit, the department continually reviews its operations with an eye towards improving its level of service including enhanced training, modern policies & principles, and new technologies. This proactive approach is designed to maintain a safe community and provide modern policing services despite staffing per population ratios and police cost per resident ratios that are considerably less than surrounding communities.

**City of Glendale**  
**Summary of Appropriations**  
**Police Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>General Fund</b>				
Administration (1010-0010)	\$ 5,775,124	\$ 5,456,061	\$ 5,487,924	\$ 6,679,195
Projects (1010-0020)	695,574	-	-	-
Field Services (1010-7000)	42,748,012	47,489,513	47,429,875	50,937,463
Investigative Services (1010-7001)	16,237,364	17,545,952	17,573,727	17,939,659
Support Services (1010-7002)	21,523,680	22,031,686	22,001,686	22,060,597
Office of the Chief (1010-7003)	1,316,805	1,277,584	1,277,584	1,931,734
Measure S GPD (1010-7005)	-	-	-	500,000
<b>Total General Fund</b>	<b>\$ 88,296,560</b>	<b>\$ 93,800,796</b>	<b>\$ 93,770,796</b>	<b>\$ 100,048,648</b>
<b>Other Funds</b>				
Asset Forfeiture Fund (2600-0020)	\$ 58,930	\$ 663,103	\$ 713,103	\$ 605,962
Police Special Grants Fund (2610-0020)	1,014,233	725,000	1,738,714	955,000
Supplemental Law Enforcement Fund (2620-7000)	244,395	470,000	470,000	400,000
Police Bldg 2019 Lease Rev Ref Fund (3031-0010)	2,994,317	2,994,900	2,994,900	2,998,150
<b>Joint Air Support Fund</b>				
Projects (6020-0020)	\$ 2,779	\$ -	\$ -	\$ -
Joint Air Support (6020-7004)	806,902	1,702,121	1,702,121	1,888,720
<b>Total Joint Air Support Fund</b>	<b>\$ 809,681</b>	<b>\$ 1,702,121</b>	<b>\$ 1,702,121</b>	<b>\$ 1,888,720</b>
<b>Total Other Funds</b>	<b>\$ 5,121,557</b>	<b>\$ 6,555,124</b>	<b>\$ 7,618,838</b>	<b>\$ 6,847,832</b>
<b>Department Grand Total</b>	<b>\$ 93,418,116</b>	<b>\$ 100,355,920</b>	<b>\$ 101,389,634</b>	<b>\$ 106,896,480</b>

**City of Glendale  
Police Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,596,780	\$ 1,720,167	\$ 1,720,167	\$ 1,931,733
41200 Overtime	122,692	72,979	72,979	74,804
41300 Hourly wages	54,972	13,750	13,750	26,000
Various Benefits	361,042	340,692	340,692	435,097
42700 PERS retirement	568,704	621,784	621,784	801,737
42701 PERS cost sharing	(65,990)	(68,147)	(68,147)	(76,298)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,638,200</b>	<b>\$ 2,701,225</b>	<b>\$ 2,701,225</b>	<b>\$ 3,193,073</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 6,438	\$ 2,500	\$ 2,500	\$ 2,500
43110 Contractual services	26,077	6,825	6,825	6,825
44100 Repairs to equipment	295	1,500	1,500	1,500
44120 Repairs to office equipment	-	2,500	2,500	2,500
44450 Postage	13,618	-	-	-
44550 Travel	11,433	3,262	3,262	3,262
44551 POST travel	1,520	2,535	2,535	2,535
44600 Laundry and towel service	14,515	8,800	8,800	8,800
44650 Training	2,062	2,535	2,535	2,535
44651 POST training	-	119	119	119
44760 Regulatory	-	1,000	1,000	1,000
44800 Membership and dues	150	350	350	350
45100 Books	73	-	-	-
45150 Furniture and equipment	82,692	7,999	7,999	7,999
45170 Computer hardware	44	-	-	-
45250 Office supplies	75,302	15,146	15,146	15,146
45350 General supplies	28,492	23,600	23,600	23,600
45681 Business meetings	528	700	700	700
45682 Miscellaneous	9,780	-	-	-
46005 Utilities	883,589	938,502	938,502	945,124
46008 Fleet equipment rental charge	882,127	843,506	843,506	1,265,252
46010 Building maint service charge	838,120	803,645	803,645	1,095,351
46011 Liability Insurance	74,607	89,812	89,812	101,024
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,951,465</b>	<b>\$ 2,754,836</b>	<b>\$ 2,754,836</b>	<b>\$ 3,486,122</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 185,459	\$ -	\$ 31,863	\$ -
<b>Capital Outlay Total</b>	<b>\$ 185,459</b>	<b>\$ -</b>	<b>\$ 31,863</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,775,124</b>	<b>\$ 5,456,061</b>	<b>\$ 5,487,924</b>	<b>\$ 6,679,195</b>



**City of Glendale  
Police Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 28,157	\$ -	\$ -	\$ -
41200 Overtime	413,521	-	-	-
Various Benefits	124,892	-	-	-
42700 PERS retirement	18,556	-	-	-
42701 PERS cost sharing	(1,174)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 583,951</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 92,853	\$ -	\$ -	\$ -
46011 Liability Insurance	18,770	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 111,623</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 695,574</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Police Department  
General Fund - Field Services  
(1010-7000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 19,178,136	\$ 22,259,860	\$ 20,676,470	\$ 23,310,393
41200 Overtime	3,229,052	2,337,297	2,337,297	2,425,019
41300 Hourly wages	22,361	36,221	36,221	37,315
Various Benefits	7,599,783	7,826,280	7,826,280	8,699,806
42700 PERS retirement	10,695,152	12,867,787	12,867,787	14,248,972
42701 PERS cost sharing	(592,375)	(666,312)	(666,312)	(675,576)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 40,132,109</b>	<b>\$ 44,661,133</b>	<b>\$ 43,077,743</b>	<b>\$ 48,045,929</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,391,079	\$ 1,484,082	\$ 1,484,082	\$ 1,484,082
44100 Repairs to equipment	2,275	2,500	2,500	2,500
44300 Telephone	300	300	300	300
44550 Travel	34,538	11,970	11,970	11,970
44551 POST travel	5,586	9,303	9,303	9,303
44650 Training	8,965	9,303	9,303	9,303
44651 POST training	1,639	434	434	434
44700 Computer software	228	-	-	-
44800 Membership and dues	1,656	850	850	850
45100 Books	502	-	-	-
45150 Furniture and equipment	109,086	56,000	56,000	56,000
45170 Computer hardware	346	-	-	-
45250 Office supplies	623	9,618	9,618	9,618
45300 Small tools	46	-	-	-
45350 General supplies	81,255	40,690	40,690	40,690
45450 Printing and graphics	2,146	-	-	-
45681 Business meetings	10,404	5,300	5,300	5,300
45682 Miscellaneous	10,135	6,200	1,446,562	6,200
46011 Liability Insurance	945,858	1,191,830	1,191,830	1,254,984
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,606,664</b>	<b>\$ 2,828,380</b>	<b>\$ 4,268,742</b>	<b>\$ 2,891,534</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 9,239	\$ -	\$ 83,390	\$ -
<b>Capital Outlay Total</b>	<b>\$ 9,239</b>	<b>\$ -</b>	<b>\$ 83,390</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 42,748,012</b>	<b>\$ 47,489,513</b>	<b>\$ 47,429,875</b>	<b>\$ 50,937,463</b>

**City of Glendale  
Police Department  
General Fund - Investigative Services  
(1010-7001)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 7,711,691	\$ 8,654,770	\$ 8,654,770	\$ 8,644,219
41200 Overtime	1,087,648	898,430	898,430	920,887
41300 Hourly wages	34,697	52,780	52,780	52,759
Various Benefits	2,679,525	2,820,252	2,820,252	2,841,389
42700 PERS retirement	3,980,486	4,688,525	4,688,525	4,930,631
42701 PERS cost sharing	(270,517)	(290,586)	(290,586)	(290,037)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 15,223,530</b>	<b>\$ 16,824,171</b>	<b>\$ 16,824,171</b>	<b>\$ 17,099,848</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 82,464	\$ 23,825	\$ 23,825	\$ 23,825
44100 Repairs to equipment	178	-	-	-
44300 Telephone	280	600	600	600
44450 Postage	218	-	-	-
44500 Support of prisoners	7	-	-	-
44550 Travel	40,115	22,196	22,196	22,196
44551 POST travel	-	17,250	17,250	17,250
44600 Laundry and towel service	644	-	-	-
44650 Training	8,521	17,250	17,250	17,250
44651 POST training	1,240	804	804	804
44700 Computer software	73,560	-	-	-
44760 Regulatory	-	10,000	10,000	10,000
44800 Membership and dues	11,447	2,300	2,300	2,300
45100 Books	291	-	-	-
45150 Furniture and equipment	21,228	25,000	25,000	25,000
45170 Computer hardware	11,675	-	-	-
45250 Office supplies	1,761	9,864	9,864	9,864
45350 General supplies	190,090	114,440	114,440	114,440
45681 Business meetings	4,193	800	800	800
45682 Miscellaneous	21,828	-	-	-
46011 Liability Insurance	368,450	477,452	477,452	477,600
<b>Maintenance &amp; Operation Total</b>	<b>\$ 838,189</b>	<b>\$ 721,781</b>	<b>\$ 721,781</b>	<b>\$ 721,929</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 175,645	\$ -	\$ 27,775	\$ 117,882
<b>Capital Outlay Total</b>	<b>\$ 175,645</b>	<b>\$ -</b>	<b>\$ 27,775</b>	<b>\$ 117,882</b>
<b>Total</b>	<b>\$ 16,237,364</b>	<b>\$ 17,545,952</b>	<b>\$ 17,573,727</b>	<b>\$ 17,939,659</b>

**City of Glendale  
Police Department  
General Fund - Support Services  
(1010-7002)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 6,972,611	\$ 7,619,501	\$ 7,619,501	\$ 7,527,983
41200 Overtime	1,612,420	390,268	390,268	400,022
41300 Hourly wages	317,398	367,675	367,675	355,005
Various Benefits	2,496,474	2,480,346	2,480,346	2,365,875
42700 PERS retirement	3,248,515	3,787,531	3,787,531	3,954,701
42701 PERS cost sharing	(266,234)	(287,574)	(287,574)	(279,350)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 14,381,185</b>	<b>\$ 14,357,747</b>	<b>\$ 14,357,747</b>	<b>\$ 14,324,236</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 418	\$ -	\$ -	\$ -
43110 Contractual services	144,566	123,800	123,800	123,800
44100 Repairs to equipment	-	1,300	1,300	1,300
44200 Advertising	6,983	40,000	40,000	40,000
44354 Joint air support charge	874,868	905,046	905,046	-
44450 Postage	58	-	-	-
44500 Support of prisoners	53,957	65,000	65,000	65,000
44550 Travel	39,274	39,149	9,149	9,149
44551 POST travel	27,768	30,427	30,427	30,427
44650 Training	11,238	30,427	30,427	30,427
44651 POST training	267	1,419	1,419	1,419
44700 Computer software	13,547	-	-	-
44800 Membership and dues	120	-	-	-
45100 Books	7,520	-	-	-
45150 Furniture and equipment	130,182	44,000	44,000	44,000
45250 Office supplies	3,967	14,455	14,455	14,455
45350 General supplies	58,608	35,700	35,700	35,700
45681 Business meetings	2,440	3,200	3,200	3,200
45682 Miscellaneous	7,318	15,000	15,000	15,000
46009 ISD service charge	5,381,841	5,908,634	5,908,634	5,984,879
46011 Liability Insurance	371,792	416,382	416,382	411,689
46015 Joint Air Support Charge	-	-	-	925,916
<b>Maintenance &amp; Operation Total</b>	<b>\$ 7,136,732</b>	<b>\$ 7,673,939</b>	<b>\$ 7,643,939</b>	<b>\$ 7,736,361</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 5,763	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>	<b>\$ 5,763</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 21,523,680</b>	<b>\$ 22,031,686</b>	<b>\$ 22,001,686</b>	<b>\$ 22,060,597</b>

**City of Glendale  
Police Department  
General Fund - Office of the Chief  
(1010-7003)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 630,859	\$ 663,574	\$ 663,574	\$ 811,177
41200 Overtime	59,932	23,498	23,498	274,085
41300 Hourly wages	88,292	62,130	62,130	62,130
Various Benefits	194,984	162,499	162,499	287,403
42700 PERS retirement	304,245	331,587	331,587	447,927
42701 PERS cost sharing	(26,978)	(28,567)	(28,567)	(33,640)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,251,334</b>	<b>\$ 1,214,721</b>	<b>\$ 1,214,721</b>	<b>\$ 1,849,082</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 302	\$ -	\$ -	\$ -
44550 Travel	4,313	3,445	3,445	3,445
44551 POST travel	-	2,677	2,677	2,677
44650 Training	5,834	2,677	2,677	2,677
44651 POST training	-	125	125	125
44800 Membership and dues	7,325	7,500	7,500	7,500
45050 Periodicals and newspapers	24	-	-	-
45150 Furniture and equipment	-	5,000	5,000	5,000
45250 Office supplies	1,301	1,700	1,700	1,700
45350 General supplies	2,502	2,500	2,500	2,500
45681 Business meetings	5,411	-	-	-
45682 Miscellaneous	5,827	-	-	-
46011 Liability Insurance	32,631	37,239	37,239	57,028
<b>Maintenance &amp; Operation Total</b>	<b>\$ 65,471</b>	<b>\$ 62,863</b>	<b>\$ 62,863</b>	<b>\$ 82,652</b>
<b>Total</b>	<b>\$ 1,316,805</b>	<b>\$ 1,277,584</b>	<b>\$ 1,277,584</b>	<b>\$ 1,931,734</b>

**City of Glendale  
Police Department  
General Fund - Measure S GPD  
(1010-7005)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ -	\$ 200,000
46008 Fleet equipment rental charge	-	-	-	300,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>

**City of Glendale  
Police Department  
Asset Forfeiture Fund - Projects  
(2600-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ -	\$ 90,751	\$ 90,751	\$ 93,012
41200 Overtime	7,740	25,375	25,375	26,009
Various Benefits	1,561	38,269	38,269	40,582
42700 PERS retirement	-	52,487	52,487	57,034
42701 PERS cost sharing	-	(1,552)	(1,552)	(1,591)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 9,301</b>	<b>\$ 205,330</b>	<b>\$ 205,330</b>	<b>\$ 215,046</b>
<b>Maintenance &amp; Operation</b>				
44550 Travel	\$ 40,282	\$ 27,000	\$ 27,000	\$ 27,000
44551 POST travel	1,841	5,000	5,000	5,000
44650 Training	6,845	-	-	15,000
45150 Furniture and equipment	-	120,000	170,000	273,000
45350 General supplies	339	-	-	-
46011 Liability Insurance	321	5,773	5,773	5,916
<b>Maintenance &amp; Operation Total</b>	<b>\$ 49,628</b>	<b>\$ 157,773</b>	<b>\$ 207,773</b>	<b>\$ 325,916</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ 300,000	\$ 300,000	\$ 65,000
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 65,000</b>
<b>Total</b>	<b>\$ 58,930</b>	<b>\$ 663,103</b>	<b>\$ 713,103</b>	<b>\$ 605,962</b>

**City of Glendale  
Police Department  
Police Special Grants Fund - Projects  
(2610-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 92,422	\$ 139,356	\$ 419,809	\$ 139,519
41200 Overtime	414,502	202,573	202,573	279,928
41300 Hourly wages	47,856	-	376,102	-
Various Benefits	68,863	88,884	88,884	112,098
42700 PERS retirement	15,555	80,614	80,614	85,552
42701 PERS cost sharing	(1,870)	(2,384)	(2,384)	(2,387)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 637,328</b>	<b>\$ 509,043</b>	<b>\$ 1,165,598</b>	<b>\$ 614,710</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 129,687	\$ 10,500	\$ 120,135	\$ 16,900
44550 Travel	17,050	1,500	3,500	8,000
44650 Training	19,753	30,000	44,819	205,000
44700 Computer software	138,271	-	59,452	-
45150 Furniture and equipment	19,476	145,000	257,283	39,500
45350 General supplies	34,176	1,961	6,961	40,042
45681 Business meetings	4,708	-	-	-
45682 Miscellaneous	995	10,000	10,000	10,000
46011 Liability Insurance	12,788	16,996	16,996	20,848
<b>Maintenance &amp; Operation Total</b>	<b>\$ 376,905</b>	<b>\$ 215,957</b>	<b>\$ 519,146</b>	<b>\$ 340,290</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 53,970	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,970</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,014,233</b>	<b>\$ 725,000</b>	<b>\$ 1,738,714</b>	<b>\$ 955,000</b>



**City of Glendale  
Police Department  
Supplemental Law Enforcement Fund - Field Services  
(2620-7000)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 131,355	\$ 222,082	\$ 222,082	\$ 192,964
41200 Overtime	368	34,501	34,501	15,292
Various Benefits	39,536	77,198	77,198	66,357
42700 PERS retirement	72,225	129,575	129,575	118,336
42701 PERS cost sharing	(4,583)	(6,110)	(6,110)	(3,300)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 238,901</b>	<b>\$ 457,246</b>	<b>\$ 457,246</b>	<b>\$ 389,649</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 5,495	\$ 12,754	\$ 12,754	\$ 10,351
<b>Maintenance &amp; Operation Total</b>	<b>\$ 5,495</b>	<b>\$ 12,754</b>	<b>\$ 12,754</b>	<b>\$ 10,351</b>
<b>Total</b>	<b>\$ 244,395</b>	<b>\$ 470,000</b>	<b>\$ 470,000</b>	<b>\$ 400,000</b>

**City of Glendale  
Police Department  
Police Building 2019 Lease Rev Ref Fund - Administration  
(3031-0010)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 5,245	\$ 5,150	\$ 5,150	\$ 5,150
47050 Interest on bonds	1,159,072	1,154,750	1,154,750	1,063,000
47103 Principal police bond	1,830,000	1,835,000	1,835,000	1,930,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,994,317</b>	<b>\$ 2,994,900</b>	<b>\$ 2,994,900</b>	<b>\$ 2,998,150</b>
<b>Total</b>	<b>\$ 2,994,317</b>	<b>\$ 2,994,900</b>	<b>\$ 2,994,900</b>	<b>\$ 2,998,150</b>

**City of Glendale  
Police Department  
Joint Air Support Fund - Projects  
(6020-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ 2,049	\$ -	\$ -	\$ -
Various Benefits	644	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,693</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
46011 Liability Insurance	\$ 85	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 85</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 2,779</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Police Department  
Joint Air Support Fund - Joint Air Support  
(6020-7004)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 90,023	\$ 88,347	\$ 88,347	\$ 88,347
41200 Overtime	689	15,225	15,225	15,606
41300 Hourly wages	-	72,800	72,800	72,800
Various Benefits	38,188	37,817	37,817	40,967
42700 PERS retirement	29,101	58,272	58,272	61,776
42701 PERS cost sharing	(3,487)	(6,386)	(6,386)	(6,386)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 154,514</b>	<b>\$ 266,075</b>	<b>\$ 266,075</b>	<b>\$ 273,110</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 2,500	\$ 10,000	\$ 10,000	\$ 10,000
43110 Contractual services	69,360	40,000	40,000	40,000
44100 Repairs to equipment	3,569	17,100	17,100	17,100
44120 Repairs to office equipment	45	500	500	500
44300 Telephone	-	10,000	10,000	10,000
44350 Vehicle maintenance	239,583	793,548	793,548	793,548
44400 Janitorial services	-	8,000	8,000	8,000
44450 Postage	-	1,100	1,100	1,100
44550 Travel	4,207	2,000	2,000	2,000
44600 Laundry and towel service	2,552	2,000	2,000	2,000
44650 Training	160	9,000	9,000	9,000
44800 Membership and dues	1,430	1,200	1,200	1,200
45050 Periodicals and newspapers	2,265	1,000	1,000	1,000
45100 Books	-	1,380	1,380	1,380
45150 Furniture and equipment	3,114	1,000	1,000	1,000
45170 Computer hardware	17	-	-	-
45200 Maps and blue prints	-	300	300	300
45250 Office supplies	-	1,340	1,340	1,340
45300 Small tools	-	2,000	2,000	2,000
45350 General supplies	10,051	44,615	44,615	44,615
45450 Printing and graphics	135	-	-	-
45503 Fuel gasoline	115,906	269,280	269,280	279,280
45682 Miscellaneous	700	1,000	1,000	1,000
46000 Depreciation	102,829	107,970	107,970	113,111
46005 Utilities	26,657	22,754	22,754	27,851
46011 Liability Insurance	3,786	8,767	8,767	8,785
46012 Excess insurance and surety	\$ 63,524	\$ 80,192	\$ 80,192	\$ 89,500
<b>Maintenance &amp; Operation Total</b>	<b>\$ 652,389</b>	<b>\$ 1,436,046</b>	<b>\$ 1,436,046</b>	<b>\$ 1,465,610</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ -	\$ 150,000
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>
<b>Total</b>	<b>\$ 806,902</b>	<b>\$ 1,702,121</b>	<b>\$ 1,702,121</b>	<b>\$ 1,888,720</b>

**CITY OF GLENDALE  
POLICE DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Community Service Officer	15.00	15.00	15.00	15.00
Criminalist I	-	-	-	5.00
Criminalist II	-	-	-	2.00
Criminalist III	-	-	-	1.00
Criminalist IV	-	-	-	1.00
DNA Specialist	3.00	3.00	3.00	-
Forensic Specialist	2.00	2.00	2.00	-
Forensic Supervisor	1.00	1.00	1.00	-
Helicopter Mechanic	1.00	1.00	1.00	1.00
IT Applications Specialist	1.00	1.00	1.00	1.00
Jail Administrator	1.00	1.00	1.00	1.00
Lab Director	1.00	1.00	1.00	1.00
Police Captain	3.00	3.00	3.00	3.00
Police Chief	1.00	1.00	1.00	1.00
Police Civilian Division Commander	1.00	1.00	1.00	1.00
Police Communications Operator	18.00	18.00	15.00	17.00
Police Communications Operator Trainee	3.00	3.00	6.00	4.00
Police Communications Shift Supervisor	4.00	4.00	4.00	4.00
Police Custody Officer	16.00	16.00	16.00	16.00
Police Custody Shift Supervisor	4.00	4.00	4.00	4.00
Police Lieutenant	11.00	11.00	11.00	11.00
Police Officer	191.00	193.00	193.00	193.00
Police Property Supervisor	1.00	1.00	1.00	1.00
Police Records Administrator	1.00	1.00	1.00	1.00
Police Records Shift Supervisor	3.00	3.00	3.00	3.00
Police Sergeant	36.50	36.50	36.50	36.50
Police Services Assistant	1.00	1.00	1.00	1.00
Police Services Officer	7.00	7.00	8.00	8.00
Public Safety Business Administrator	1.00	1.00	1.00	1.00
Public Safety Business Assistant II	3.00	3.00	3.00	3.00
Public Safety Business Specialist	2.00	2.00	2.00	2.00
Police Support Services Specialist	1.00	1.00	1.00	1.00
Sr. Crime Analyst	2.00	2.00	2.00	2.00
Sr. DNA Specialist	1.00	1.00	1.00	-
Sr. Forensic Specialist	2.00	2.00	2.00	-
Total Salaried Positions	<u>338.50</u>	<u>340.50</u>	<u>341.50</u>	<u>341.50</u>
<u>Hourly Positions</u>				
	*	*	*	*
City Resource Specialist	1.00 (1)	0.50 (1)	0.50 (1)	0.50 (1)
Helicopter Mechanic	-	1.00 (1)	1.00 (1)	1.00 (1)
Hourly City Worker	3.70 (8)	4.76 (9)	4.76 (9)	4.67 (9)
Police Cadet	7.50 (15)	7.00 (14)	7.00 (14)	7.00 (14)
Police Communications Operator	0.36 (3)	-	-	-
Reserve Police Officer	0.06 (4)	0.14 (9)	0.14 (9)	0.15 (10)
Total Hourly FTE Positions	<u>12.62</u>	<u>13.40</u>	<u>13.40</u>	<u>13.32</u>
Police Total	<u>351.12</u>	<u>353.90</u>	<u>354.90</u>	<u>354.82</u>

Notes:

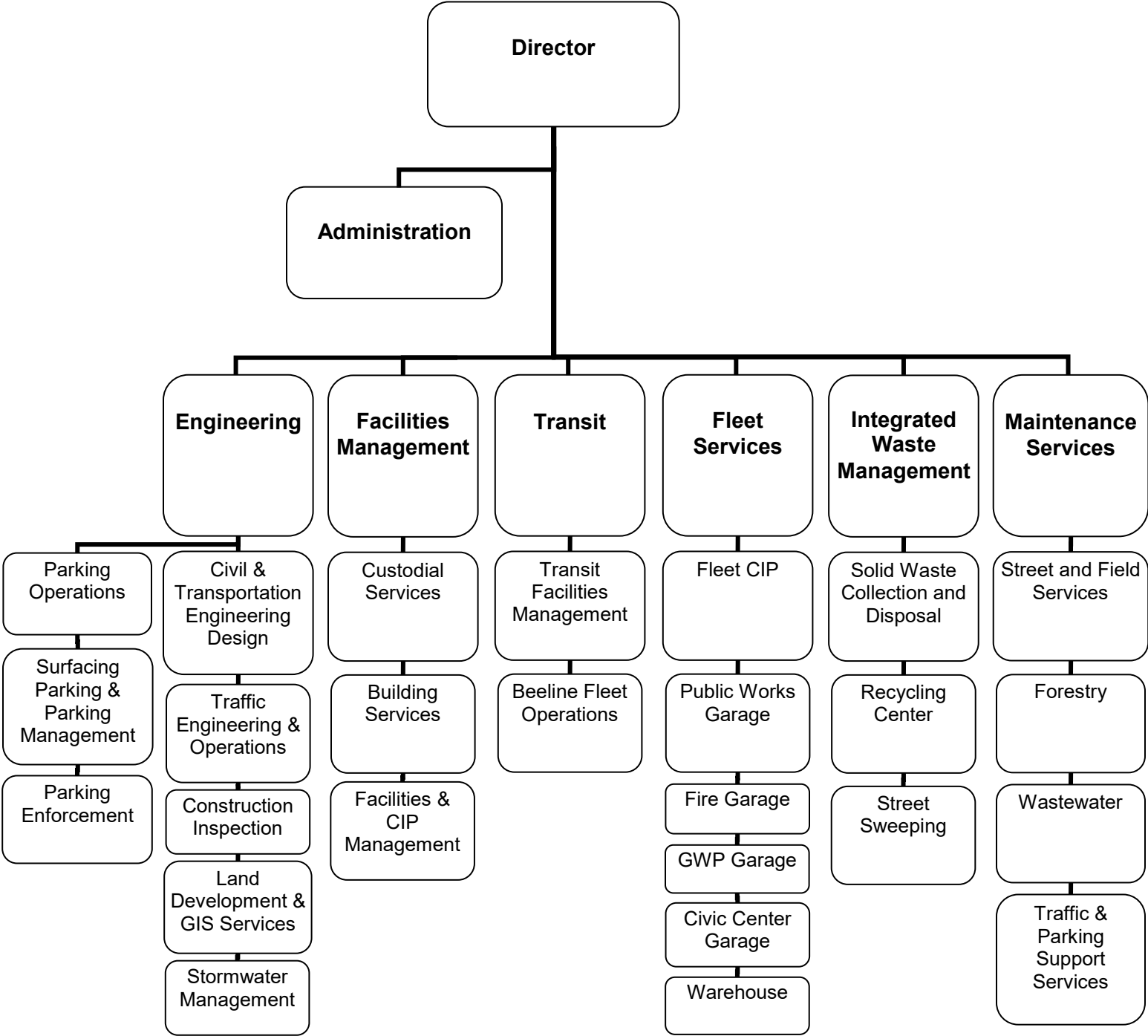
\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).



ADOPTED BUDGET FY 2021 - 2022

PUBLIC WORKS

# PUBLIC WORKS



# CITY OF GLENDALE

## PUBLIC WORKS

### MISSION STATEMENT

The mission of the Public Works Department is to provide the highest quality public works services to the public and other City departments, balanced through efforts to maintain a cost effective operation and to provide these services in a responsible and efficient manner. This mission is accomplished through the prudent use of resources, technology, innovations, teamwork, and coordination with other service providers in the City.

### DEPARTMENT DESCRIPTION

Public Works has 308.13 full-time equivalent salaried and part-time hourly positions across eight Divisions: **Administration, Engineering, Facilities Management, Transit, Fleet Services, Integrated Waste Management, and Maintenance Services.**

The **Administration Division** is responsible for the leadership and direction of all operations within the Public Works Department. In addition to the preparation and management of the overall Department Budget that covers nearly \$180 million in annual funding, staff is also responsible for legislative review, strategic planning, coordinating special projects, and human resources management. In addition to these duties, the Division strives to inform, educate, and engage the community in Public Works projects and programs through its social media platforms and extensive community outreach. It also serves as liaison to the Transportation and Parking Commission as well as other organizations and agencies.

The **Engineering Division** includes the Civil & Transportation Engineering *Design, Construction Inspection, Land Development & GIS Services, and Traffic Engineering and Operations Sections.*

The Civil & Transportation Engineering *Design Section* is primarily responsible for the planning, design, and management of Capital Improvement Projects related to the City's infrastructure, such as streets, sidewalks, curbs and gutters, sewers, storm drains, corrugated metal pipes, street trees, bioswales, and alleys. Design section staff provides comprehensive survey, design, construction management, and construction inspection services.

*Construction Inspection Section* is responsible for CIP construction inspection, issuance of various types of permits in the Public Right-of-Way, including but not limited to, encroachment, excavation, oversize load vehicles, utilities, and sidewalk use.

The *Land Development & GIS Services Section* is responsible for the review and processing of various permits and maps, including parcel and tract maps and encroachment permits. The Section retains official public records, such as maps, property records, and street vacations, while also maintaining and updating the City's Geographic Information Systems (GIS). Staff also oversees the City's Wastewater and Stormwater Programs, coordinating with the City of Los Angeles in the management and joint ownership of the Los Angeles/Glendale Water Reclamation Treatment Plant (LAGWRP).

The *Traffic Engineering and Operations Section* is responsible for the installation, modification, and operation of all traffic control devices, such as signage, striping, traffic signals, and pedestrian flashing beacons. Staff is also responsible for the investigation of traffic related requests, review and approval of development traffic impact studies, management of several programs such as the Neighborhood Traffic Calming Program, the School Area Traffic Safety Program, and the School Crossing Guard Program.



## CITY OF GLENDALE PUBLIC WORKS

The *Parking Section* is responsible for the management of the City's parking assets including four parking structures, twenty-two public parking lots and 2,300 metered spaces, as well as the administration of the residential preferential parking program. The Parking Section coordinates with the parking meter shop in the Maintenance Services Division and the parking enforcement staff at the Glendale Police Department to implement infrastructure projects and generate new methods to improve the City's Parking Program.

The *Facilities Management Division* is responsible for the building maintenance, security, and custodial services of 210 facilities including the City's seven libraries, nine fire stations, three police stations, City Hall Campus, four community centers, and Glendale Water and Power facilities. In addition to general repair, building services staff work to upkeep facilities heating, ventilation, and air conditioning (HVAC), plumbing, painting, electrical, fire/life/safety systems, and locksmith services. The Division administers the City's energy management and access control systems, as well as security guard services. Custodial staff ensures proper carpet cleaning, restroom maintenance, and general cleaning services. Staff is also responsible for administration and management of Capital Improvement Program projects related to City-owned buildings and Parks design and construction, remodeling and renovations.

The *Transit Division* is responsible for the Beeline Fixed Route Transit System and Dial-A-Ride demand response transit program serving the cities of Glendale, La Cañada Flintridge and Los Angeles County areas of La Crescenta and Montrose. Transit is also responsible for managing the Glendale Transportation Center and bus stop zones throughout the City.

The *Fleet Services Division* is responsible for the maintenance and repair of 956 pieces of in-service equipment including the City's vehicles, portable generators, and riding mowers amongst others. The vehicles maintained in Fleet Services' four garages come from various departments within the City, including Fire, Police, Information Services, Community Development, GTV6, Water and Power, Community Services and Parks, and Public Works. In addition to maintaining equipment and the automotive warehouse facilities associated with fleet repair, staff performs scheduled preventive maintenance for all vehicles and equipment to ensure the safety and longevity of these assets. Staff is also responsible for compliance with all fleet related Federal, State, County and local regulations, policies, and mandates.

The *Integrated Waste Management Division (IWM)* is responsible for the collection, transportation, disposal and diversion of solid waste materials in the City of Glendale in accordance with state regulations and in a manner that protects public health. IWM continues to be the exclusive service provider for the City's single-family residential sector. In addition, IWM oversees collection for approximately 85% of the City's multi-family units and some commercial properties. The remaining commercial properties are serviced by private permitted haulers who work with the City in a competitive market. In addition to its refuse, recycling, organics and yard trimming collection operations, IWM also oversees the City's street sweeping, recycling programs, and the Bulky and Abandoned Item Collection Program for the City.

The *Maintenance Services Division*, which includes the Street & Field Services, Forestry, Traffic and Parking Support Services and Wastewater Maintenance Sections, is responsible for the maintenance and upkeep of the City of Glendale's streets, sidewalks, alleys, trees, wastewater system, storm drain system, and parking systems.

The Division maintains over 350 miles of streets, 44,000 trees, and an inventory of over 30,000 traffic signs. Staff oversees the maintenance of the City's landfill and debris basin, parking lots, tree trimming, the Indigenous Tree Program, sidewalk cleaning and maintenance, as well as the striping and painting of streets and curbs. In addition to these duties, the Section is also responsible for the maintenance and collection of parking meters within Glendale and Glendale Community College.

# CITY OF GLENDALE

## PUBLIC WORKS

The *Wastewater Maintenance Section* is responsible for the maintenance and upkeep of the City's Sewer and Storm Drain Systems. These systems encompass 360 miles of sanitary sewer mains as well as approximately 1200 storm catch basins spread throughout the City. Wastewater staff clean and inspect sewer mains, storm drains, lift and pumping stations on a regular basis to ensure in compliance with State and Federal discharge requirements. In addition, staff regularly conducts restaurant inspections to ensure compliance with the City's Fats, Oils, and Grease (FOG) ordinance.

### **RELATIONSHIP TO CITY COUNCIL PRIORITIES**

#### ***Exceptional Customer Service***

As an ongoing goal, Public Works is committed to providing the City's residents and businesses with exceptional customer service centered on the principles of timeliness, excellence, and customer satisfaction through the delivery of flawless and seamless services to every customer.

#### ***Safe & Healthy Community***

Public Works Department's efforts enable Glendale to be one of the safest cities in the region by ensuring that infrastructure such as streets, sidewalks, sewers, alleys, storm drains, traffic signal systems, and bridges are safe, well-engineered, and properly maintained. The City's street trees are cared for on a regular basis using only the highest professional standards, sewer main lines are inspected and cleaned on a routine cycle to prevent hazardous back-ups and overflows, and staff works continuously to abate sources of blight in the community. Public Works staff will continue working on emergency sewer and storm drain repair projects to certify their continued functionality. The Department will also continue to ensure City-owned buildings are stable and comply with current codes and standards. In the face of the COVID-19 pandemic, Public Works staff continues to work to make sure City facilities are safe and secure and that the public still has access to vital City services.

#### ***Community Services & Facilities***

It is a goal of the Public Works Department to design, build and maintain buildings and other City facilities that are clean, accessible and meet the needs of Glendale's diverse community. In the coming years, Glendale will continue to upgrade City facilities to make them more accessible, attractive and functional for the Glendale public and building occupants.

#### ***Infrastructure & Mobility***

The City of Glendale has a comprehensive Traffic Safety Program that includes traffic calming, pedestrian safety, public education, and safety enhancements around local schools. The City has strategically installed radar-speed display signs and rapid flashing warning beacons at uncontrolled crosswalks. Furthermore, with an average Pavement Condition Index (PCI) of 72.0, Glendale has one of the highest PCI ratings of a large city in California.

Local resident surveys have shown traffic and transportation issues continue to be a major concern for residents of the City of Glendale. As a result, the Public Works Department will continue to invest heavily in its transportation and mobility services and operations. Staff has aggressively sought out, and successfully attained, millions of dollars in grant funds, which have been allocated to projects that improve traffic flow, such as upgraded signalized intersections, automated parking services, and traffic related infrastructure improvements. In addition, the Public Works Department provides input and participates in the City's strategic transportation and mobility planning efforts.

# CITY OF GLENDALE

## PUBLIC WORKS

### ***Sustainability***

The Public Works Department promotes environmentally sound initiatives such as an award winning Recycling Program, the use of alternative fuel vehicles, “green” building practices, and other regulatory compliance. The Department also continuously looks for innovative ways to reduce environmental impact during its construction projects. The Public Works Department will work to expand its recycling programs including organics and commercial recycling. In the coming year, the Public Works Department will continue to proactively examine its current fleet of vehicles and look for opportunities to purchase electric vehicles. This includes a feasibility study to determine the infrastructure needs and other requirements for adding electric buses to the transit fleet.

The Department has a comprehensive urban forestry program to maintain its street trees and protect and preserve the City’s native oaks and sycamore trees, which includes regular assessment, proper and timely trimming, and annual reforestation. The Maintenance Division oversees the City’s Fats, Oils and Grease (FOG) program which includes regular inspections, provides public education and ensures that food service establishments throughout Glendale are in compliance with policies that safeguard our environment. The City continues to lead the way in sustainability through the efficient operation of City facilities. Annually, the Public Works Department replaces thousands of interior and exterior lamps with modern, efficient technology such as Light Emitting Diode (LED) and induction. These improvements lead to better light quality, less maintenance cost, less environmental impact, and substantial reductions in electrical costs.

**City of Glendale**  
**Summary of Appropriations**  
**Public Works Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b><u>General Fund</u></b>				
Administration (1010-0010)	\$ 183,331	\$ 332,656	\$ 328,156	\$ 340,109
Projects (1010-0020)	4,936	-	-	-
Corporation Yard (1010-7501)	572,194	-	-	-
Maintenance Services Admin (1010-7504)	310,385	800,186	798,986	515,870
Street Maintenance (1010-7505)	4,859,971	4,742,242	4,742,242	4,753,106
Sidewalk Maintenance (1010-7506)	1,473,662	1,510,484	1,510,484	1,552,388
Street Trees Maintenance (1010-7507)	1,164,614	1,417,328	1,417,328	1,551,849
Traffic Engineering (1010-7515)	1,115,390	1,382,320	1,048,520	1,202,471
Traffic Signals (1010-7516)	1,767,752	1,649,541	1,649,541	1,654,381
Traffic Safety Control (1010-7517)	703,690	753,020	753,020	781,702
Land Development (1010-7534)	657,824	766,723	766,723	565,832
Engineering Design (1010-7535)	874,810	1,236,998	1,236,848	1,417,798
Inspection (1010-7536)	940,333	490,594	490,594	501,383
Measure S PWD (1010-7539)	-	500,000	500,000	1,961,000
<b>Total General Fund</b>	<b>\$ 14,628,892</b>	<b>\$ 15,582,091</b>	<b>\$ 15,242,441</b>	<b>\$ 16,797,889</b>
<b><u>Other Funds</u></b>				
Miscellaneous Grant Fund (2160-0020)	\$ 797,938	\$ -	\$ 20,000	\$ -
<b><u>Parking Fund</u></b>				
Projects (2210-0020)	\$ 314,302	\$ 1,500,000	\$ 1,500,000	\$ -
Downtown Parking (2210-7518)	2,297,597	2,919,648	2,911,648	2,766,976
Montrose Parking (2210-7519)	185,253	210,564	210,564	223,952
Parking Garages (2210-7520)	2,277,512	3,071,151	3,070,151	3,110,088
Parking Citations (2210-7521)	3,828,113	5,670,357	5,670,357	5,733,131
<b>Total Parking Fund</b>	<b>\$ 8,902,776</b>	<b>\$ 13,371,720</b>	<b>\$ 13,362,720</b>	<b>\$ 11,834,147</b>
<b><u>Measure M Local Return Fund</u></b>				
Projects (2220-0020)	\$ 592,540	\$ -	\$ 247,171	\$ 1,217,192
Measure M Local Return PWD (2220-7529)	-	19,547	19,547	17,531
<b>Total Measure M Local Return Fund</b>	<b>\$ 592,540</b>	<b>\$ 19,547</b>	<b>\$ 266,718</b>	<b>\$ 1,234,723</b>
Measure M Subregional Fund (2230-0020)	\$ 4,027,457	\$ -	\$ -	\$ 832,051
<b><u>Measure W Fund</u></b>				
Projects (2260-0020)	\$ 2,089	\$ 760,000	\$ 760,000	\$ 1,173,400
Measure W Municipal (2260-7537)	234,009	500,000	500,000	488,087
<b>Total Measure W Fund</b>	<b>\$ 236,098</b>	<b>\$ 1,260,000</b>	<b>\$ 1,260,000</b>	<b>\$ 1,661,487</b>
San Fernando Landscape District Fund (2530-7507)	\$ 47,617	\$ 74,800	\$ 85,000	\$ 95,500
<b><u>Measure R Local Return Fund</u></b>				
Projects (2540-0020)	\$ 5,308,240	\$ -	\$ -	\$ -
Measure R Local Return PWD (2540-7530)	-	-	40,000	4,306,204
<b>Total Measure R Local Return Fund</b>	<b>\$ 5,308,240</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 4,306,204</b>
Measure R Regional Return Fund (2550-0020)	\$ 2,592,713	\$ 2,850,000	\$ 5,640,411	\$ 2,483,334

**City of Glendale**  
**Summary of Appropriations**  
**Public Works Department**  
**For the Years Ending June 30**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Transit Prop A Local Return Fund</b>				
Projects (2560-0020)	\$ 168,874	\$ -	\$ -	\$ -
Prop A Local Return PWD (2560-7531)	3,563,293	4,262,808	4,262,808	5,748,375
<b>Total Transit Prop A Local Return Fund</b>	<b>\$ 3,732,168</b>	<b>\$ 4,262,808</b>	<b>\$ 4,262,808</b>	<b>\$ 5,748,375</b>
<b>Transit Prop C Local Return Fund</b>				
Projects (2570-0020)	\$ 38,978	\$ -	\$ -	\$ -
Prop C Local Return PWD (2570-7532)	2,750,756	6,739,967	6,739,967	3,816,816
<b>Total Transit Prop C Local Return Fund</b>	<b>\$ 2,789,734</b>	<b>\$ 6,739,967</b>	<b>\$ 6,739,967</b>	<b>\$ 3,816,816</b>
Transit Utility Fund (2580-7533)	\$ 8,706,825	\$ 13,354,854	\$ 13,392,704	\$ 13,416,552
Capital Improvement Fund (4010-0020)	1,784,390	699,000	70,666	350,000
Measure S CIP Fund (4011-0020)	83,818	-	-	5,300,000
State Gas Tax Fund (4020-0020)	5,837,869	10,085,000	10,927,780	9,215,000
CIP Reimbursement Fund (4090-0020)	5,269,422	550,000	2,006,700	-
<b>Sewer Fund</b>				
Projects (5250-0020)	\$ 28,952,697	\$ 15,060,000	\$ 13,047,444	\$ 13,195,000
Wastewater Management (5250-7526)	(10,366,513)	21,345,621	21,344,121	17,676,644
Wastewater Maintenance (5250-7528)	1,547,450	4,586,454	4,582,454	3,613,753
<b>Total Sewer Fund</b>	<b>\$ 20,133,635</b>	<b>\$ 40,992,075</b>	<b>\$ 38,974,019</b>	<b>\$ 34,485,397</b>
<b>Refuse Disposal Fund</b>				
Projects (5300-0020)	\$ 173,754	\$ 1,000,000	\$ 1,045,309	\$ 450,623
Landfill Management (5300-7522)	906,692	1,859,072	1,857,072	1,741,407
Recycling Waste Reduction (5300-7523)	3,401,523	5,790,932	5,745,623	7,161,732
Refuse Collection (5300-7524)	19,383,740	21,273,242	21,268,242	26,146,679
Street Sweeping (5300-7525)	1,594,076	1,445,700	1,445,700	1,528,602
<b>Total Refuse Disposal Fund</b>	<b>\$ 25,459,785</b>	<b>\$ 31,368,946</b>	<b>\$ 31,361,946</b>	<b>\$ 37,029,043</b>
<b>Fleet Management Fund</b>				
Projects (6010-0020)	\$ 2,375	\$ -	\$ 37,845	\$ -
Public Works Garage (6010-7509)	13,626,284	17,206,717	17,206,717	19,789,431
<b>Total Fleet Management Fund</b>	<b>\$ 13,628,659</b>	<b>\$ 17,206,717</b>	<b>\$ 17,244,562</b>	<b>\$ 19,789,431</b>
<b>Building Maintenance Fund</b>				
Projects (6070-0020)	\$ 1,017,263	\$ 1,820,000	\$ 1,120,000	\$ 1,663,000
Custodial Services (6070-7502)	2,040,643	2,279,218	2,279,218	2,267,591
Building Maintenance (6070-7508)	5,756,501	6,660,148	6,660,148	6,856,605
Citywide Furniture (6070-7538)	3,904	-	-	150,000
<b>Total Building Maintenance Fund</b>	<b>\$ 8,818,311</b>	<b>\$ 10,759,366</b>	<b>\$ 10,059,366</b>	<b>\$ 10,937,196</b>
<b>Total Other Funds</b>	<b>\$ 118,749,995</b>	<b>\$ 153,594,800</b>	<b>\$ 155,715,367</b>	<b>\$ 162,535,256</b>
<b>Department Grand Total</b>	<b>\$ 133,378,886</b>	<b>\$ 169,176,891</b>	<b>\$ 170,957,808</b>	<b>\$ 179,333,145</b>

**City of Glendale  
Public Works Department  
General Fund - Administration  
(1010-0010)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 56,714	\$ 69,501	\$ 69,501	\$ 71,986
41200 Overtime	423	-	-	-
41300 Hourly wages	10,721	94,463	94,463	88,509
Various Benefits	14,599	17,424	17,424	16,178
42700 PERS retirement	33,162	59,603	59,603	61,844
42701 PERS cost sharing	(2,502)	(6,525)	(6,525)	(6,389)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 113,117</b>	<b>\$ 234,466</b>	<b>\$ 234,466</b>	<b>\$ 232,128</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 2,439	\$ 2,500	\$ 2,500	\$ 2,500
44450 Postage	283	700	700	700
44550 Travel	3,766	4,000	-	-
44650 Training	581	500	-	-
44800 Membership and dues	856	800	800	800
45100 Books	120	-	-	-
45150 Furniture and equipment	435	3,000	3,000	3,000
45250 Office supplies	3,664	6,000	6,000	6,000
45350 General supplies	1,051	4,700	4,700	4,700
45450 Printing and graphics	140	-	-	-
45681 Business meetings	908	1,700	1,700	1,700
45682 Miscellaneous	1,450	5,000	5,000	5,000
46008 Fleet equipment rental charge	-	9,643	9,643	14,464
46009 ISD service charge	8,741	12,418	12,418	10,708
46010 Building maint service charge	42,897	39,089	39,089	50,444
46011 Liability Insurance	2,881	8,140	8,140	7,965
<b>Maintenance &amp; Operation Total</b>	<b>\$ 70,214</b>	<b>\$ 98,190</b>	<b>\$ 93,690</b>	<b>\$ 107,981</b>
<b>Total</b>	<b>\$ 183,331</b>	<b>\$ 332,656</b>	<b>\$ 328,156</b>	<b>\$ 340,109</b>

**City of Glendale  
Public Works Department  
General Fund - Projects  
(1010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 439	\$ -	\$ -	\$ -
45350 General supplies	4,497	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 4,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 4,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
General Fund - Corporation Yard  
(1010-7501)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 212	\$ -	\$ -	\$ -
45350 General supplies	2,282	-	-	-
46005 Utilities	110,410	-	-	-
46009 ISD service charge	1,125	-	-	-
46010 Building maint service charge	458,165	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 572,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 572,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**City of Glendale  
Public Works Department  
General Fund - Maintenance Services Admin  
(1010-7504)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 78,596	\$ 78,641	\$ 78,641	\$ 75,939
41200 Overtime	262	-	-	-
Various Benefits	26,032	19,674	19,674	21,261
42700 PERS retirement	23,222	25,415	25,415	26,479
42701 PERS cost sharing	(2,783)	(2,785)	(2,785)	(2,738)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 125,329</b>	<b>\$ 120,945</b>	<b>\$ 120,945</b>	<b>\$ 120,941</b>
<b>Maintenance &amp; Operation</b>				
44450 Postage	\$ 38	\$ 100	\$ 100	\$ 100
44550 Travel	-	1,000	-	-
44600 Laundry and towel service	5,370	3,000	3,000	3,000
44650 Training	200	200	-	-
44800 Membership and dues	208	400	400	400
45250 Office supplies	6,509	8,085	8,085	8,085
45350 General supplies	1,902	3,000	3,000	3,000
45681 Business meetings	368	300	300	300
45682 Miscellaneous	1,701	500	500	500
46005 Utilities	-	111,512	111,512	123,758
46008 Fleet equipment rental charge	5,621	21,961	21,961	32,940
46009 ISD service charge	155,436	58,673	58,673	73,232
46010 Building maint service charge	4,356	466,601	466,601	145,839
46011 Liability Insurance	3,347	3,909	3,909	3,775
<b>Maintenance &amp; Operation Total</b>	<b>\$ 185,056</b>	<b>\$ 679,241</b>	<b>\$ 678,041</b>	<b>\$ 394,929</b>
<b>Total</b>	<b>\$ 310,385</b>	<b>\$ 800,186</b>	<b>\$ 798,986</b>	<b>\$ 515,870</b>

**City of Glendale  
Public Works Department  
General Fund - Street Maintenance  
(1010-7505)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 775,546	\$ 799,353	\$ 799,353	\$ 784,164
41200 Overtime	19,188	15,580	15,580	15,580
Various Benefits	269,547	218,488	218,488	262,079
42700 PERS retirement	248,247	275,179	275,179	287,323
42701 PERS cost sharing	(29,347)	(30,162)	(30,162)	(29,711)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,283,181</b>	<b>\$ 1,278,438</b>	<b>\$ 1,278,438</b>	<b>\$ 1,319,435</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 20,000	\$ 20,000	\$ -
43110 Contractual services	13,560	-	-	-
44450 Postage	23	-	-	-
44600 Laundry and towel service	981	2,000	2,000	2,000
44650 Training	522	300	300	300
45300 Small tools	3,195	3,900	3,900	3,900
45350 General supplies	166,445	144,304	144,304	149,304
45681 Business meetings	446	500	500	500
46005 Utilities	2,966,578	2,996,361	2,996,361	2,927,125
46008 Fleet equipment rental charge	180,702	59,222	59,222	88,833
46009 ISD service charge	127,988	123,492	123,492	129,278
46010 Building maint service charge	82,651	73,218	73,218	92,678
46011 Liability Insurance	33,700	40,507	40,507	39,753
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,576,790</b>	<b>\$ 3,463,804</b>	<b>\$ 3,463,804</b>	<b>\$ 3,433,671</b>
<b>Total</b>	<b>\$ 4,859,971</b>	<b>\$ 4,742,242</b>	<b>\$ 4,742,242</b>	<b>\$ 4,753,106</b>

**City of Glendale  
Public Works Department  
General Fund - Sidewalk Maintenance  
(1010-7506)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 710,974	\$ 773,301	\$ 773,301	\$ 768,027
41200 Overtime	6,716	3,848	3,848	3,848
Various Benefits	256,928	250,279	250,279	260,758
42700 PERS retirement	244,436	266,222	266,222	280,152
42701 PERS cost sharing	(26,773)	(29,180)	(29,180)	(28,970)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,192,280</b>	<b>\$ 1,264,470</b>	<b>\$ 1,264,470</b>	<b>\$ 1,283,815</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,705	\$ -	\$ -	\$ -
44100 Repairs to equipment	394	1,000	1,000	1,000
44600 Laundry and towel service	981	2,000	2,000	2,000
44650 Training	-	200	200	200
45350 General supplies	90,774	97,000	97,000	102,000
45681 Business meetings	293	500	500	500
45682 Miscellaneous	-	500	500	500
46008 Fleet equipment rental charge	86,188	25,936	25,936	38,904
46009 ISD service charge	52,327	61,310	61,310	61,139
46010 Building maint service charge	18,294	18,936	18,936	23,961
46011 Liability Insurance	30,425	38,632	38,632	38,369
<b>Maintenance &amp; Operation Total</b>	<b>\$ 281,382</b>	<b>\$ 246,014</b>	<b>\$ 246,014</b>	<b>\$ 268,573</b>
<b>Total</b>	<b>\$ 1,473,662</b>	<b>\$ 1,510,484</b>	<b>\$ 1,510,484</b>	<b>\$ 1,552,388</b>

**City of Glendale  
Public Works Department  
General Fund - Street Trees Maintenance  
(1010-7507)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 503,410	\$ 504,752	\$ 504,752	\$ 509,463
41200 Overtime	11,823	7,262	7,262	7,262
Various Benefits	217,962	191,775	191,775	201,044
42700 PERS retirement	156,410	171,754	171,754	183,882
42701 PERS cost sharing	(18,739)	(18,824)	(18,824)	(19,012)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 870,865</b>	<b>\$ 856,719</b>	<b>\$ 856,719</b>	<b>\$ 882,639</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 229,657	\$ 358,752	\$ 358,752	\$ 425,752
44600 Laundry and towel service	981	2,000	2,000	2,000
44650 Training	1,448	2,000	2,000	2,000
44800 Membership and dues	1,666	1,500	1,500	1,500
45100 Books	219	-	-	-
45250 Office supplies	-	3,000	3,000	3,000
45350 General supplies	13,308	35,000	35,000	40,000
45681 Business meetings	437	700	700	700
45682 Miscellaneous	(113,485)	1,100	1,100	1,100
46005 Utilities	10,954	11,667	11,667	11,049
46008 Fleet equipment rental charge	67,010	59,658	59,658	89,487
46009 ISD service charge	41,426	43,789	43,789	47,730
46010 Building maint service charge	18,292	15,993	15,993	19,208
46011 Liability Insurance	21,836	25,450	25,450	25,684
<b>Maintenance &amp; Operation Total</b>	<b>\$ 293,749</b>	<b>\$ 560,609</b>	<b>\$ 560,609</b>	<b>\$ 669,210</b>
<b>Total</b>	<b>\$ 1,164,614</b>	<b>\$ 1,417,328</b>	<b>\$ 1,417,328</b>	<b>\$ 1,551,849</b>

**City of Glendale  
Public Works Department  
General Fund - Traffic Engineering  
(1010-7515)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 412,598	\$ 653,718	\$ 653,718	\$ 720,546
41200 Overtime	4,544	7,521	7,521	7,521
41300 Hourly wages	-	71,875	71,875	71,875
Various Benefits	89,081	120,655	120,655	110,841
42700 PERS retirement	165,317	263,202	263,202	304,161
42701 PERS cost sharing	(16,390)	(28,846)	(28,846)	(31,446)
42799 Salary charges in (out)	-	(215,000)	(215,000)	(200,765)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 655,150</b>	<b>\$ 873,125</b>	<b>\$ 873,125</b>	<b>\$ 982,733</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 349,819	\$ 416,814	\$ 83,014	\$ 102,593
44450 Postage	-	500	500	500
44650 Training	240	400	400	2,000
44760 Regulatory	320	-	-	-
44800 Membership and dues	-	1,500	1,500	1,500
45100 Books	841	750	750	750
45250 Office supplies	2,142	3,000	3,000	3,000
45350 General supplies	-	1,150	1,150	1,150
45656 Charges to other departments	-	(7,511)	(7,511)	(7,511)
45681 Business meetings	-	300	300	300
45682 Miscellaneous	20	400	400	400
46005 Utilities	860	931	931	856
46008 Fleet equipment rental charge	4,048	4,873	4,873	7,310
46009 ISD service charge	20,288	37,397	37,397	49,207
46010 Building maint service charge	63,910	12,253	12,253	17,922
46011 Liability Insurance	17,752	36,438	36,438	39,761
<b>Maintenance &amp; Operation Total</b>	<b>\$ 460,240</b>	<b>\$ 509,195</b>	<b>\$ 175,395</b>	<b>\$ 219,738</b>
<b>Total</b>	<b>\$ 1,115,390</b>	<b>\$ 1,382,320</b>	<b>\$ 1,048,520</b>	<b>\$ 1,202,471</b>

**City of Glendale  
Public Works Department  
General Fund - Traffic Signals  
(1010-7516)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,274,764	\$ 1,063,348	\$ 1,063,348	\$ 1,069,487
45250 Office supplies	-	400	400	400
45350 General supplies	-	84,358	84,358	57,039
46005 Utilities	471,813	480,000	480,000	496,259
46009 ISD service charge	2,360	3,224	3,224	2,041
46010 Building maint service charge	18,815	18,211	18,211	29,155
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,767,752</b>	<b>\$ 1,649,541</b>	<b>\$ 1,649,541</b>	<b>\$ 1,654,381</b>
<b>Total</b>	<b>\$ 1,767,752</b>	<b>\$ 1,649,541</b>	<b>\$ 1,649,541</b>	<b>\$ 1,654,381</b>

**City of Glendale  
Public Works Department  
General Fund - Traffic Safety Control  
(1010-7517)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 279,624	\$ 285,464	\$ 285,464	\$ 285,464
41200 Overtime	12,221	26,831	26,831	26,831
Various Benefits	82,537	69,404	69,404	76,745
42700 PERS retirement	87,642	96,977	96,977	102,796
42701 PERS cost sharing	(10,502)	(10,628)	(10,628)	(10,628)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 451,521</b>	<b>\$ 468,048</b>	<b>\$ 468,048</b>	<b>\$ 481,208</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 69,261	\$ 80,200	\$ 80,200	\$ 80,200
44100 Repairs to equipment	-	300	300	300
44600 Laundry and towel service	981	2,000	2,000	2,000
44650 Training	194	500	500	500
45350 General supplies	97,455	138,185	138,185	143,185
45681 Business meetings	304	660	660	660
46008 Fleet equipment rental charge	38,247	17,337	17,337	26,006
46009 ISD service charge	22,814	20,461	20,461	20,516
46010 Building maint service charge	10,544	9,808	9,808	11,606
46011 Liability Insurance	12,368	15,521	15,521	15,521
<b>Maintenance &amp; Operation Total</b>	<b>\$ 252,169</b>	<b>\$ 284,972</b>	<b>\$ 284,972</b>	<b>\$ 300,494</b>
<b>Total</b>	<b>\$ 703,690</b>	<b>\$ 753,020</b>	<b>\$ 753,020</b>	<b>\$ 781,702</b>

**City of Glendale  
Public Works Department  
General Fund - Land Development  
(1010-7534)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 299,155	\$ 450,321	\$ 450,321	\$ 456,504
41200 Overtime	1,717	4,951	4,951	4,951
41300 Hourly wages	-	13,950	13,950	15,020
Various Benefits	69,317	96,297	96,297	91,746
42700 PERS retirement	98,128	162,484	162,484	174,764
42701 PERS cost sharing	(11,758)	(17,804)	(17,804)	(18,068)
42799 Salary charges in (out)	-	(14,000)	(14,000)	(251,082)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 456,558</b>	<b>\$ 696,199</b>	<b>\$ 696,199</b>	<b>\$ 473,835</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 138,909	\$ 13,948	\$ 13,948	\$ 13,948
44600 Laundry and towel service	486	-	-	-
44650 Training	878	-	-	-
44760 Regulatory	23	-	-	-
45250 Office supplies	1,742	1,000	1,000	1,000
45300 Small tools	164	-	-	-
45350 General supplies	3,084	1,000	1,000	1,000
45681 Business meetings	51	-	-	-
46008 Fleet equipment rental charge	5,480	1,591	1,591	2,386
46009 ISD service charge	20,379	13,398	13,398	24,181
46010 Building maint service charge	17,228	16,267	16,267	25,799
46011 Liability Insurance	12,842	23,320	23,320	23,683
<b>Maintenance &amp; Operation Total</b>	<b>\$ 201,266</b>	<b>\$ 70,524</b>	<b>\$ 70,524</b>	<b>\$ 91,997</b>
<b>Total</b>	<b>\$ 657,824</b>	<b>\$ 766,723</b>	<b>\$ 766,723</b>	<b>\$ 565,832</b>



**City of Glendale  
Public Works Department  
General Fund - Engineering Design  
(1010-7535)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 409,190	\$ 1,245,370	\$ 1,245,370	\$ 1,259,294
41300 Hourly wages	5,714	152,500	152,500	160,938
Various Benefits	89,681	213,046	213,046	234,635
42700 PERS retirement	154,566	504,806	504,806	543,760
42701 PERS cost sharing	(16,081)	(55,322)	(55,322)	(56,217)
42799 Salary charges in (out)	-	(1,171,883)	(1,171,883)	(1,191,239)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 643,071</b>	<b>\$ 888,517</b>	<b>\$ 888,517</b>	<b>\$ 951,171</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 25,690	\$ -	\$ -	\$ 135,000
44120 Repairs to office equipment	85	300	300	300
44450 Postage	5,012	4,320	4,320	4,320
44550 Travel	39	150	-	-
44650 Training	3,785	16,148	16,148	16,148
44700 Computer software	6,065	4,500	4,500	4,500
44760 Regulatory	325	515	515	515
44800 Membership and dues	-	520	520	520
45100 Books	491	700	700	700
45150 Furniture and equipment	70	3,687	3,687	3,687
45200 Maps and blue prints	1,206	1,340	1,340	1,340
45250 Office supplies	5,294	10,000	10,000	10,000
45300 Small tools	84	810	810	810
45350 General supplies	7,571	11,080	11,080	11,080
45450 Printing and graphics	2,403	2,000	2,000	2,000
45656 Charges to other departments	-	(37,169)	(37,169)	(37,169)
45681 Business meetings	104	675	675	675
45682 Miscellaneous	429	700	700	700
46008 Fleet equipment rental charge	19,726	7,168	7,168	10,752
46009 ISD service charge	73,362	193,001	193,001	162,454
46010 Building maint service charge	62,021	58,560	58,560	67,707
46011 Liability Insurance	17,978	69,476	69,476	70,588
<b>Maintenance &amp; Operation Total</b>	<b>\$ 231,739</b>	<b>\$ 348,481</b>	<b>\$ 348,331</b>	<b>\$ 466,627</b>
<b>Total</b>	<b>\$ 874,810</b>	<b>\$ 1,236,998</b>	<b>\$ 1,236,848</b>	<b>\$ 1,417,798</b>

**City of Glendale  
Public Works Department  
General Fund - Inspection  
(1010-7536)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 515,962	\$ 444,201	\$ 444,201	\$ 436,469
41200 Overtime	2,491	4,951	4,951	4,951
41300 Hourly wages	34,739	71,875	71,875	68,315
Various Benefits	104,361	88,347	88,347	79,371
42700 PERS retirement	183,028	186,400	186,400	193,221
42701 PERS cost sharing	(21,940)	(20,430)	(20,430)	(19,978)
42799 Salary charges in (out)	-	(400,000)	(400,000)	(405,550)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 818,641</b>	<b>\$ 375,344</b>	<b>\$ 375,344</b>	<b>\$ 356,799</b>
<b>Maintenance &amp; Operation</b>				
43090 Equipment usage	\$ -	\$ 620	\$ 620	\$ 700
43110 Contractual services	4,568	5,000	5,000	20,000
44100 Repairs to equipment	-	930	930	447
44120 Repairs to office equipment	-	4,650	4,650	1,650
44450 Postage	-	1,550	1,550	150
44600 Laundry and towel service	-	527	527	-
44650 Training	683	2,170	2,170	2,500
44800 Membership and dues	14	620	620	620
45100 Books	289	310	310	400
45150 Furniture and equipment	-	288	288	300
45200 Maps and blue prints	-	310	310	310
45250 Office supplies	2,368	6,200	6,200	2,000
45300 Small tools	-	465	465	400
45350 General supplies	1,087	12,400	12,400	6,500
45656 Charges to other departments	-	(6,560)	(6,560)	(6,560)
45681 Business meetings	22	388	388	400
45682 Miscellaneous	114	1,550	1,550	1,600
46008 Fleet equipment rental charge	11,324	8,379	8,379	12,568
46009 ISD service charge	42,115	15,937	15,937	28,916
46010 Building maint service charge	35,605	33,618	33,618	46,347
46011 Liability Insurance	23,504	25,898	25,898	25,336
<b>Maintenance &amp; Operation Total</b>	<b>\$ 121,692</b>	<b>\$ 115,250</b>	<b>\$ 115,250</b>	<b>\$ 144,584</b>
<b>Total</b>	<b>\$ 940,333</b>	<b>\$ 490,594</b>	<b>\$ 490,594</b>	<b>\$ 501,383</b>

**City of Glendale  
Public Works Department  
General Fund - Measure S PWD  
(1010-7539)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 500,000	\$ 500,000	\$ 1,961,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 1,961,000</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 1,961,000</b>

**City of Glendale  
Public Works Department  
Miscellaneous Grant Fund - Projects  
(2160-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ -	\$ 20,000	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 797,938	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>	<b>\$ 797,938</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 797,938</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
Parking Fund - Projects  
(2210-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 112,730	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 112,730</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 201,572	\$ 1,500,000	\$ 1,500,000	\$ -
<b>Capital Improvement Total</b>	<b>\$ 201,572</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 314,302</b>	<b>\$ 1,500,000</b>	<b>\$ 1,500,000</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
Parking Fund - Downtown Parking  
(2210-7518)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 791,284	\$ 900,207	\$ 900,207	\$ 930,027
41200 Overtime	39,042	75,000	75,000	75,000
Various Benefits	269,861	252,004	252,004	265,922
42700 PERS retirement	270,203	316,643	316,643	344,007
42701 PERS cost sharing	(30,238)	(34,705)	(34,705)	(35,566)
42799 Salary charges in (out)	-	51,785	51,785	54,579
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,340,152</b>	<b>\$ 1,560,934</b>	<b>\$ 1,560,934</b>	<b>\$ 1,633,969</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 16,000	\$ 16,000	\$ 16,000
43110 Contractual services	458,227	720,000	720,000	454,400
44100 Repairs to equipment	-	18,000	18,000	18,000
44450 Postage	-	500	500	500
44550 Travel	327	8,000	-	-
44600 Laundry and towel service	-	1,700	1,700	1,700
44650 Training	1,450	1,000	1,000	1,000
44700 Computer software	-	800	800	800
44760 Regulatory	-	17,500	17,500	17,500
44800 Membership and dues	1,290	5,000	5,000	5,000
45250 Office supplies	2,663	5,000	5,000	5,000
45350 General supplies	50,481	55,000	55,000	55,000
45681 Business meetings	-	500	500	500
45682 Miscellaneous	3	4,000	4,000	4,000
46005 Utilities	20,043	21,005	21,005	20,894
46007 Cost allocation charge	156,677	202,598	202,598	227,208
46008 Fleet equipment rental charge	24,086	28,397	28,397	28,397
46009 ISD service charge	76,128	82,165	82,165	86,371
46010 Building maint service charge	130,823	123,086	123,086	140,792
46011 Liability Insurance	35,246	48,463	48,463	49,945
<b>Maintenance &amp; Operation Total</b>	<b>\$ 957,445</b>	<b>\$ 1,358,714</b>	<b>\$ 1,350,714</b>	<b>\$ 1,133,007</b>
<b>Total</b>	<b>\$ 2,297,597</b>	<b>\$ 2,919,648</b>	<b>\$ 2,911,648</b>	<b>\$ 2,766,976</b>

**City of Glendale  
Public Works Department  
Parking Fund - Montrose Parking  
(2210-7519)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 61,530	\$ 62,939	\$ 62,939	\$ 63,890
41200 Overtime	4,957	10,000	10,000	10,000
Various Benefits	17,836	15,889	15,889	16,457
42700 PERS retirement	19,925	22,242	22,242	23,946
42701 PERS cost sharing	(2,388)	(2,439)	(2,439)	(2,478)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 101,861</b>	<b>\$ 108,631</b>	<b>\$ 108,631</b>	<b>\$ 111,815</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 5,000	\$ 5,000	\$ -
43110 Contractual services	19,756	16,000	16,000	20,000
44100 Repairs to equipment	-	5,000	5,000	5,000
44450 Postage	-	700	700	700
45350 General supplies	-	12,000	12,000	12,000
45681 Business meetings	91	300	300	300
45682 Miscellaneous	-	500	500	500
46005 Utilities	2,319	713	713	2,349
46007 Cost allocation charge	5,880	8,143	8,143	10,951
46009 ISD service charge	3,246	3,595	3,595	3,642
46010 Building maint service charge	49,282	46,351	46,351	53,017
46011 Liability Insurance	2,819	3,631	3,631	3,678
<b>Maintenance &amp; Operation Total</b>	<b>\$ 83,392</b>	<b>\$ 101,933</b>	<b>\$ 101,933</b>	<b>\$ 112,137</b>
<b>Total</b>	<b>\$ 185,253</b>	<b>\$ 210,564</b>	<b>\$ 210,564</b>	<b>\$ 223,952</b>

**City of Glendale  
Public Works Department  
Parking Fund - Parking Garages  
(2210-7520)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 101,445	\$ 103,879	\$ 103,879	\$ 104,502
41200 Overtime	2,733	5,000	5,000	5,000
Various Benefits	22,051	18,732	18,732	17,780
42700 PERS retirement	31,978	37,382	37,382	39,865
42701 PERS cost sharing	(3,835)	(4,098)	(4,098)	(4,123)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 154,371</b>	<b>\$ 160,895</b>	<b>\$ 160,895</b>	<b>\$ 163,024</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ (1,404)	\$ 200,000	\$ 200,000	\$ 200,000
43110 Contractual services	1,641,286	2,185,944	2,185,944	2,185,944
44550 Travel	47	1,000	-	-
44760 Regulatory	-	42,000	42,000	42,000
45350 General supplies	57	2,200	2,200	2,200
46005 Utilities	173,095	176,300	176,300	178,739
46007 Cost allocation charge	45,465	49,673	49,673	51,353
46009 ISD service charge	8,686	11,194	11,194	10,844
46010 Building maint service charge	251,496	236,530	236,530	270,538
46011 Liability Insurance	4,413	5,415	5,415	5,446
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,123,140</b>	<b>\$ 2,910,256</b>	<b>\$ 2,909,256</b>	<b>\$ 2,947,064</b>
<b>Total</b>	<b>\$ 2,277,512</b>	<b>\$ 3,071,151</b>	<b>\$ 3,070,151</b>	<b>\$ 3,110,088</b>



**City of Glendale  
Public Works Department  
Parking Fund - Parking Citations  
(2210-7521)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 770,085	\$ 1,021,075	\$ 1,021,075	\$ 1,028,556
41200 Overtime	46,867	35,000	35,000	35,000
41300 Hourly wages	11,182	155,095	155,095	155,095
Various Benefits	167,408	218,899	218,899	224,425
42700 PERS retirement	334,993	425,260	425,260	454,829
42701 PERS cost sharing	(31,138)	(44,102)	(44,102)	(44,333)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,299,397</b>	<b>\$ 1,811,227</b>	<b>\$ 1,811,227</b>	<b>\$ 1,853,572</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,408,488	\$ 2,552,994	\$ 2,552,994	\$ 2,552,568
44120 Repairs to office equipment	-	1,500	1,500	1,500
44450 Postage	415	500	500	500
44550 Travel	158	-	-	-
44650 Training	-	1,800	1,800	1,800
44760 Regulatory	732,720	870,000	870,000	870,000
45150 Furniture and equipment	1,669	13,000	13,000	13,000
45250 Office supplies	-	10,000	10,000	10,000
45350 General supplies	33	5,000	5,000	5,000
45450 Printing and graphics	599	-	-	-
45682 Miscellaneous	231	500	500	500
46007 Cost allocation charge	93,888	99,978	99,978	108,484
46008 Fleet equipment rental charge	135,596	103,810	103,810	103,810
46009 ISD service charge	119,359	139,842	139,842	151,818
46011 Liability Insurance	35,560	60,206	60,206	60,579
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,528,716</b>	<b>\$ 3,859,130</b>	<b>\$ 3,859,130</b>	<b>\$ 3,879,559</b>
<b>Total</b>	<b>\$ 3,828,113</b>	<b>\$ 5,670,357</b>	<b>\$ 5,670,357</b>	<b>\$ 5,733,131</b>

**City of Glendale  
Public Works Department  
Measure M Local Return Fund - Projects  
(2220-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 234,175	\$ -	\$ -	\$ -
41300 Hourly wages	63,591	-	-	-
Various Benefits	56,070	-	-	-
42700 PERS retirement	96,658	-	-	-
42701 PERS cost sharing	(11,629)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 438,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 137,843	\$ -	\$ (643,545)*	\$ 727,442
45350 General supplies	1,859	-	-	489,750
45681 Business meetings	4	-	-	-
45682 Miscellaneous	1,453	-	-	-
46011 Liability Insurance	12,516	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 153,675</b>	<b>\$ -</b>	<b>\$ (643,545)</b>	<b>\$ 1,217,192</b>
<b>Capital Improvement</b>				
52100 Construction	\$ -	\$ -	\$ 890,716	\$ -
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 890,716</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 592,540</b>	<b>\$ -</b>	<b>\$ 247,171</b>	<b>\$ 1,217,192</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale**  
**Public Works Department**  
**Measure M Local Return Fund - Measure M Local Return PWD**  
**(2220-7529)**

	Actual 2019-20		Adopted 2020-21		Revised 2020-21		Adopted 2021-22
<b>Maintenance &amp; Operation</b>							
46007 Cost allocation charge	\$ -	\$	19,547	\$	19,547	\$	17,531
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$</b>	<b>19,547</b>	<b>\$</b>	<b>19,547</b>	<b>\$</b>	<b>17,531</b>
<b>Total</b>	<b>\$ -</b>	<b>\$</b>	<b>19,547</b>	<b>\$</b>	<b>19,547</b>	<b>\$</b>	<b>17,531</b>

**City of Glendale  
Public Works Department  
Measure M Subregional Fund - Projects  
(2230-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ -	\$ 832,051
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 832,051</b>
<b>Capital Improvement</b>				
52100 Construction	\$ 4,027,457	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 4,027,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 4,027,457</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 832,051</b>

**City of Glendale  
Public Works Department  
Measure W Fund - Projects  
(2260-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,332	\$ -	\$ -	\$ -
Various Benefits	284	-	-	-
42700 PERS retirement	470	-	-	-
42701 PERS cost sharing	(53)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,033</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 20,000	\$ 20,000	\$ 70,000
46011 Liability Insurance	57	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 57</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 70,000</b>
<b>Capital Improvement</b>				
52000 Engineering	\$ -	\$ 20,000	\$ 20,000	\$ 50,000
52100 Construction	-	710,000	710,000	1,003,400
53160 Planning survey design	-	10,000	10,000	50,000
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ 740,000</b>	<b>\$ 740,000</b>	<b>\$ 1,103,400</b>
<b>Total</b>	<b>\$ 2,089</b>	<b>\$ 760,000</b>	<b>\$ 760,000</b>	<b>\$ 1,173,400</b>

**City of Glendale  
Public Works Department  
Measure W Fund - Measure W Municipal  
(2260-7537)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 64,943	\$ 67,384	\$ 67,384	\$ 59,681
Various Benefits	12,349	10,969	10,969	8,251
42700 PERS retirement	20,844	24,465	24,465	23,058
42701 PERS cost sharing	(2,500)	(2,683)	(2,683)	(2,385)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 95,636</b>	<b>\$ 100,135</b>	<b>\$ 100,135</b>	<b>\$ 88,605</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 89,645	\$ 341,500	\$ 341,500	\$ 341,500
44760 Regulatory	42,991	55,014	55,014	55,014
45682 Miscellaneous	2,964	-	-	-
46011 Liability Insurance	2,772	3,351	3,351	2,968
<b>Maintenance &amp; Operation Total</b>	<b>\$ 138,373</b>	<b>\$ 399,865</b>	<b>\$ 399,865</b>	<b>\$ 399,482</b>
<b>Total</b>	<b>\$ 234,009</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 488,087</b>

**City of Glendale**  
**Public Works Department**  
**San Fernando Landscape District Fund - Street Trees Maintenance**  
**(2530-7507)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 44,478	\$ 69,200	\$ 79,400	\$ 89,900
45350 General supplies	3,139	-	-	-
45682 Miscellaneous	-	5,600	5,600	5,600
<b>Maintenance &amp; Operation Total</b>	<b>\$ 47,617</b>	<b>\$ 74,800</b>	<b>\$ 85,000</b>	<b>\$ 95,500</b>
<b>Total</b>	<b>\$ 47,617</b>	<b>\$ 74,800</b>	<b>\$ 85,000</b>	<b>\$ 95,500</b>

**City of Glendale  
Public Works Department  
Measure R Local Return Fund - Projects  
(2540-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 3,167	\$ -	\$ -	-
41200 Overtime	5,364	-	-	-
Various Benefits	1,308	-	-	-
42700 PERS retirement	1,022	-	-	-
42701 PERS cost sharing	(115)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 10,746</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Maintenance &amp; Operation</b>				
44450 Postage	\$ 1	\$ -	\$ -	-
46011 Liability Insurance	361	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 362</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 409,931	\$ -	\$ -	-
<b>Capital Outlay Total</b>	<b>\$ 409,931</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Capital Improvement</b>				
51250 Equipment	\$ 50,000	\$ -	\$ -	-
52100 Construction	4,537,673	-	-	-
53160 Planning survey design	290,308	-	-	-
53300 Other expenditures	9,220	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 4,887,201</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Total</b>	<b>\$ 5,308,240</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>



**City of Glendale**  
**Public Works Department**  
**Measure R Local Return Fund - Measure R Local Return PWD**  
**(2540-7530)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43130 Subsidy Expense	\$ -	\$ -	\$ 40,000	\$ 1,938,255
<b>Maintenance &amp; Operation Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 1,938,255</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ -	\$ 2,367,949
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,367,949</b>
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 4,306,204</b>

**City of Glendale  
Public Works Department  
Measure R Regional Return Fund - Projects  
(2550-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 279,564	\$ -	\$ -	\$ -
41200 Overtime	9,174	-	-	-
41300 Hourly wages	11,748	-	-	-
Various Benefits	64,023	-	-	-
42700 PERS retirement	96,875	-	-	-
42701 PERS cost sharing	(11,652)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 449,732</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ -	\$ 230,000	\$ 230,000	\$ -
46011 Liability Insurance	12,611	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 12,611</b>	<b>\$ 230,000</b>	<b>\$ 230,000</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
52000 Engineering	\$ -	\$ 380,000	\$ 380,000	\$ 210,000
52100 Construction	2,130,371	2,000,000	4,790,411	2,073,334
53160 Planning survey design	-	240,000	240,000	200,000
<b>Capital Improvement Total</b>	<b>\$ 2,130,371</b>	<b>\$ 2,620,000</b>	<b>\$ 5,410,411</b>	<b>\$ 2,483,334</b>
<b>Total</b>	<b>\$ 2,592,713</b>	<b>\$ 2,850,000</b>	<b>\$ 5,640,411</b>	<b>\$ 2,483,334</b>

**City of Glendale  
Public Works Department  
Transit Prop A Local Return Fund - Projects  
(2560-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
52100 Construction	\$ 168,874	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ 168,874</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 168,874</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
Transit Prop A Local Return Fund - Prop A Local Return PWD  
(2560-7531)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ -	\$ 500	\$ 500	\$ 500
41300 Hourly wages	12,389	17,600	17,600	19,888
Various Benefits	525	615	615	617
42700 PERS retirement	4,130	6,424	6,424	7,697
42701 PERS cost sharing	(496)	(704)	(704)	(796)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 16,549</b>	<b>\$ 24,435</b>	<b>\$ 24,435</b>	<b>\$ 27,906</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 119,378	\$ 217,265	\$ 217,265	\$ 195,000
43126 Subsidy prop A local return	3,400,000	4,000,000	4,000,000	5,500,000
44200 Advertising	-	300	300	300
44450 Postage	-	200	200	200
44650 Training	-	200	200	200
44800 Membership and dues	-	600	600	600
45150 Furniture and equipment	-	1,000	1,000	1,020
45250 Office supplies	-	500	500	510
45350 General supplies	-	2,500	2,500	2,550
45681 Business meetings	-	100	100	100
45682 Miscellaneous	-	250	250	250
46006 Rent	738	-	-	-
46007 Cost allocation charge	26,107	14,558	14,558	18,725
46011 Liability Insurance	521	900	900	1,014
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,546,744</b>	<b>\$ 4,238,373</b>	<b>\$ 4,238,373</b>	<b>\$ 5,720,469</b>
<b>Total</b>	<b>\$ 3,563,293</b>	<b>\$ 4,262,808</b>	<b>\$ 4,262,808</b>	<b>\$ 5,748,375</b>

**City of Glendale  
Public Works Department  
Transit Prop C Local Return Fund - Projects  
(2570-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 38,978	\$ -	\$ (24,920)*	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 38,978</b>	<b>\$ -</b>	<b>\$ (24,920)</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
52100 Construction	\$ -	\$ -	\$ 24,920	\$ -
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 24,920</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 38,978</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Notes:

- \* The appropriation in this account consists of carryover budget from the prior fiscal year; which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Public Works Department  
Transit Prop C Local Return Fund - Prop C Local Return PWD  
(2570-7532)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41200 Overtime	\$ -	\$ 1,300	\$ 1,300	\$ 800
41300 Hourly wages	3,717	22,000	22,000	24,860
Various Benefits	157	875	875	707
42700 PERS retirement	1,239	8,030	8,030	9,621
42701 PERS cost sharing	(149)	(880)	(880)	(995)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 4,964</b>	<b>\$ 31,325</b>	<b>\$ 31,325</b>	<b>\$ 34,993</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 11,000	\$ 11,000	\$ 11,000
43110 Contractual services	191,405	382,244	382,244	268,432
43127 Subsidy prop C local return	2,453,789	6,196,854	6,196,854	3,400,000
44200 Advertising	-	300	300	300
44450 Postage	-	200	200	200
44650 Training	-	200	200	200
44800 Membership and dues	35,632	40,000	40,000	42,000
45250 Office supplies	-	1,200	1,200	1,200
45350 General supplies	249	5,300	5,300	5,300
45681 Business meetings	-	250	250	250
46005 Utilities	37,468	58,800	58,800	36,193
46006 Rent	784	-	-	-
46007 Cost allocation charge	26,309	11,135	11,135	15,472
46011 Liability Insurance	156	1,159	1,159	1,276
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,745,792</b>	<b>\$ 6,708,642</b>	<b>\$ 6,708,642</b>	<b>\$ 3,781,823</b>
<b>Total</b>	<b>\$ 2,750,756</b>	<b>\$ 6,739,967</b>	<b>\$ 6,739,967</b>	<b>\$ 3,816,816</b>

**City of Glendale  
Public Works Department  
Transit Utility Fund - Transit PWD  
(2580-7533)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 399,453	\$ 410,247	\$ 410,247	\$ 390,721
41200 Overtime	221	510	510	700
41300 Hourly wages	33,240	182,400	182,400	188,692
Various Benefits	68,435	61,896	61,896	55,359
42700 PERS retirement	143,185	215,004	215,004	223,502
42701 PERS cost sharing	(17,162)	(23,564)	(23,564)	(23,107)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 627,373</b>	<b>\$ 846,493</b>	<b>\$ 846,493</b>	<b>\$ 835,867</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
43110 Contractual services	7,953,673	12,104,318	12,144,318	12,155,518
44100 Repairs to equipment	-	500	500	510
44200 Advertising	1,627	7,400	7,400	7,548
44450 Postage	322	800	800	816
44550 Travel	-	2,150	-	2,193
44650 Training	249	3,500	3,500	3,570
44700 Computer software	-	6,100	6,100	6,222
44760 Regulatory	2,889	-	-	-
44800 Membership and dues	620	7,500	7,500	7,500
45150 Furniture and equipment	-	3,000	3,000	3,060
45170 Computer hardware	-	4,000	4,000	4,080
45200 Maps and blue prints	-	2,500	2,500	2,550
45250 Office supplies	760	2,500	2,500	2,550
45350 General supplies	243	10,000	10,000	10,200
45450 Printing and graphics	1,509	44,000	44,000	44,880
45681 Business meetings	161	300	300	306
45682 Miscellaneous	-	300	300	306
46005 Utilities	10,639	100,000	100,000	100,000
46006 Rent	18,813	-	-	-
46007 Cost allocation charge	69,550	80,010	80,010	100,040
46011 Liability Insurance	18,397	29,483	29,483	28,836
<b>Maintenance &amp; Operation Total</b>	<b>\$ 8,079,452</b>	<b>\$ 12,508,361</b>	<b>\$ 12,546,211</b>	<b>\$ 12,580,685</b>
<b>Total</b>	<b>\$ 8,706,825</b>	<b>\$ 13,354,854</b>	<b>\$ 13,392,704</b>	<b>\$ 13,416,552</b>

**City of Glendale  
Public Works Department  
Capital Improvement Fund - Projects  
(4010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 204,120	\$ 511,298	\$ 511,298	\$ 512,747
41200 Overtime	1,225	-	-	-
Various Benefits	37,048	92,866	92,866	86,851
42700 PERS retirement	66,739	184,656	184,656	196,297
42701 PERS cost sharing	(7,943)	(20,237)	(20,237)	(20,294)
42799 Salary charges in (out)	-	(643,996)	(643,996)	(651,086)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 301,190</b>	<b>\$ 124,587</b>	<b>\$ 124,587</b>	<b>\$ 124,515</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 381,466	\$ 525,000	\$ 525,000	\$ 100,000
46011 Liability Insurance	8,849	25,413	25,413	25,485
<b>Maintenance &amp; Operation Total</b>	<b>\$ 390,315</b>	<b>\$ 550,413</b>	<b>\$ 550,413</b>	<b>\$ 125,485</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 945,836	\$ 24,000	\$ (604,334)*	\$ -
52100 Construction	8,306	-	-	100,000
53160 Planning survey design	95,906	-	-	-
53300 Other expenditures	42,837	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 1,092,885</b>	<b>\$ 24,000</b>	<b>\$ (604,334)</b>	<b>\$ 100,000</b>
<b>Total</b>	<b>\$ 1,784,390</b>	<b>\$ 699,000</b>	<b>\$ 70,666</b>	<b>\$ 350,000</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year; which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.



**City of Glendale  
Public Works Department  
Measure S CIP Fund - Projects  
(4011-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Capital Improvement</b>				
51200 Other improvements	\$ 83,818	\$ -	\$ -	\$ -
52100 Construction	-	-	-	5,300,000
<b>Capital Improvement Total</b>	<b>\$ 83,818</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,300,000</b>
<b>Total</b>	<b>\$ 83,818</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,300,000</b>

**City of Glendale  
Public Works Department  
State Gas Tax Fund - Projects  
(4020-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 465,421	\$ -	\$ -	\$ -
41200 Overtime	11,763	-	-	-
41300 Hourly wages	21,221	-	-	-
Various Benefits	98,444	-	-	-
42700 PERS retirement	161,905	-	-	-
42701 PERS cost sharing	(19,443)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 739,312</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 1,125,634	\$ 1,285,000	\$ 1,292,984	\$ 1,175,000
45450 Printing and graphics	2,877	-	-	-
46011 Liability Insurance	21,063	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,149,574</b>	<b>\$ 1,285,000</b>	<b>\$ 1,292,984</b>	<b>\$ 1,175,000</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 1,926	\$ -	\$ (1,052,220)*	\$ -
52000 Engineering	-	30,000	30,000	-
52100 Construction	3,946,982	8,240,000	10,127,016	7,940,000
53160 Planning survey design	-	530,000	530,000	100,000
53300 Other expenditures	75	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 3,948,983</b>	<b>\$ 8,800,000</b>	<b>\$ 9,634,796</b>	<b>\$ 8,040,000</b>
<b>Total</b>	<b>\$ 5,837,869</b>	<b>\$ 10,085,000</b>	<b>\$ 10,927,780</b>	<b>\$ 9,215,000</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Public Works Department  
CIP Reimbursement Fund - Projects  
(4090-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 158,584	\$ -	\$ -	\$ -
41200 Overtime	5,140	-	-	-
41300 Hourly wages	38,704	-	-	-
Various Benefits	33,581	-	-	-
42700 PERS retirement	66,093	-	-	-
42701 PERS cost sharing	(7,891)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 294,212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 4,500	\$ -	\$ -	\$ -
46011 Liability Insurance	8,435	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 12,935</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 485,345	\$ -	\$ -	\$ -
52100 Construction	4,395,249	550,000	2,006,700	-
53160 Planning survey design	81,682	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 4,962,276</b>	<b>\$ 550,000</b>	<b>\$ 2,006,700</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,269,422</b>	<b>\$ 550,000</b>	<b>\$ 2,006,700</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
Sewer Fund - Projects  
(5250-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 226,653	\$ -	\$ -	\$ -
41200 Overtime	10,766	-	-	-
41300 Hourly wages	36,422	-	-	-
Various Benefits	51,099	-	-	-
42700 PERS retirement	87,654	-	-	-
42701 PERS cost sharing	(10,523)	-	-	-
<b>Salaries &amp; Benefits Total</b>	<b>\$ 402,071</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 5,213	\$ 350,000	\$ 350,000	\$ 1,335,000
46011 Liability Insurance	11,521	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 16,734</b>	<b>\$ 350,000</b>	<b>\$ 350,000</b>	<b>\$ 1,335,000</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 21,975	\$ -	\$ -	\$ -
<b>Capital Outlay Total</b>	<b>\$ 21,975</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51200 Other improvements	\$ 4,641,322	\$ -	\$ (2,012,556)*	\$ -
51250 Equipment	2,087	-	-	-
52000 Engineering	150	100,000	100,000	165,000
52100 Construction	977,606	14,385,000	14,385,000	11,655,000
53160 Planning survey design	-	225,000	225,000	40,000
59999 Asset capitalization	22,890,752	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 28,511,916</b>	<b>\$ 14,710,000</b>	<b>\$ 12,697,444</b>	<b>\$ 11,860,000</b>
<b>Total</b>	<b>\$ 28,952,697</b>	<b>\$ 15,060,000</b>	<b>\$ 13,047,444</b>	<b>\$ 13,195,000</b>

Notes:

\* The appropriation in this account consists of carryover budget from the prior fiscal year, which is not reflected in the revised column. Thus, a reduction adjustment in the budget is resulting in a negative appropriation since the original source is not reflected.

**City of Glendale  
Public Works Department  
Sewer Fund - Wastewater Management  
(5250-7526)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 725,870	\$ 1,169,611	\$ 1,169,611	\$ 1,123,159
41200 Overtime	408	3,000	3,000	3,000
Various Benefits	151,304	225,301	225,301	194,924
42700 PERS retirement	585,341	422,517	422,517	430,316
42701 PERS cost sharing	(28,067)	(46,313)	(46,313)	(44,497)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,434,857</b>	<b>\$ 1,774,116</b>	<b>\$ 1,774,116</b>	<b>\$ 1,706,902</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 4,678,052	\$ 9,795,000	\$ 9,795,000	\$ 5,653,294
44100 Repairs to equipment	-	52,000	52,000	52,000
44450 Postage	-	500	500	500
44550 Travel	344	1,500	-	-
44650 Training	5,625	23,000	23,000	23,000
44700 Computer software	-	2,000	2,000	2,000
44760 Regulatory	14,148	15,000	15,000	15,000
44800 Membership and dues	116	300	300	300
45150 Furniture and equipment	1,090	2,000	2,000	2,000
45250 Office supplies	-	4,000	4,000	4,000
45300 Small tools	-	500	500	500
45350 General supplies	8,317	50,000	39,806	50,000
45680 Uncollectible accounts	28,380	20,000	20,000	20,000
45681 Business meetings	85	450	450	450
45682 Miscellaneous	249	2,750	2,750	2,750
46000 Depreciation	3,363,046	3,040,173	3,040,173	3,689,669
46002 Amortization expense	2,868,212	3,011,623	3,011,623	2,926,555
46005 Utilities	12,892	14,662	14,662	10,386
46007 Cost allocation charge	3,311,941	2,742,803	2,742,803	2,726,647
46008 Fleet equipment rental charge	226,889	204,792	204,792	204,792
46009 ISD service charge	64,769	92,101	92,101	91,856
46011 Liability Insurance	30,988	58,293	58,293	55,985
46013 GWP Municipal Billing	438,058	438,058	438,058	438,058
<b>Maintenance &amp; Operation Total</b>	<b>\$ 15,053,203</b>	<b>\$ 19,571,505</b>	<b>\$ 19,559,811</b>	<b>\$ 15,969,742</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 10,194	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,194</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (26,854,572)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (26,854,572)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ (10,366,513)</b>	<b>\$ 21,345,621</b>	<b>\$ 21,344,121</b>	<b>\$ 17,676,644</b>

**City of Glendale  
Public Works Department  
Sewer Fund - Wastewater Maintenance  
(5250-7528)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,272,769	\$ 1,292,558	\$ 1,292,558	\$ 1,277,416
41200 Overtime	95,818	60,000	60,000	60,000
41300 Hourly wages	19,791	13,703	13,703	13,703
Various Benefits	367,476	314,461	314,461	329,160
42700 PERS retirement	668,808	467,592	467,592	490,225
42701 PERS cost sharing	(46,420)	(51,249)	(51,249)	(50,689)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,378,242</b>	<b>\$ 2,097,065</b>	<b>\$ 2,097,065</b>	<b>\$ 2,119,815</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 20,500	\$ 20,500	\$ 20,500
43110 Contractual services	140,352	663,350	663,350	348,000
44100 Repairs to equipment	24,634	43,000	43,000	44,000
44450 Postage	853	2,200	2,200	2,200
44550 Travel	2,026	4,000	-	4,000
44600 Laundry and towel service	5,889	6,000	6,000	6,000
44650 Training	5,665	13,000	13,000	13,000
44700 Computer software	-	14,250	14,250	14,250
44800 Membership and dues	5,370	3,000	3,000	3,000
45150 Furniture and equipment	-	6,500	6,500	6,500
45250 Office supplies	3,437	2,500	2,500	2,500
45300 Small tools	187	500	500	500
45350 General supplies	48,218	70,000	70,000	76,500
45681 Business meetings	397	500	500	500
45682 Miscellaneous	59	500	500	500
46000 Depreciation	303,325	378,100	378,100	437,783
46007 Cost allocation charge	86,154	95,825	95,825	101,942
46009 ISD service charge	111,813	188,699	188,699	203,231
46010 Building maint service charge	-	-	-	13,820
46011 Liability Insurance	58,868	67,909	67,909	67,156
46013 GWP Municipal Billing	23,056	23,056	23,056	23,056
<b>Maintenance &amp; Operation Total</b>	<b>\$ 820,300</b>	<b>\$ 1,603,389</b>	<b>\$ 1,599,389</b>	<b>\$ 1,388,938</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 296,571	\$ 886,000	\$ 886,000	\$ 105,000
<b>Capital Outlay Total</b>	<b>\$ 296,571</b>	<b>\$ 886,000</b>	<b>\$ 886,000</b>	<b>\$ 105,000</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (1,947,664)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (1,947,664)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,547,450</b>	<b>\$ 4,586,454</b>	<b>\$ 4,582,454</b>	<b>\$ 3,613,753</b>

**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Projects  
(5300-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 7,842	\$ -	\$ 45,309	\$ 100,623
45350 General supplies	112,283	350,000	350,000	350,000
<b>Maintenance &amp; Operation Total</b>	<b>\$ 120,125</b>	<b>\$ 350,000</b>	<b>\$ 395,309</b>	<b>\$ 450,623</b>
<b>Capital Improvement</b>				
52100 Construction	\$ -	\$ 650,000	\$ 650,000	\$ -
59999 Asset capitalization	53,629	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 53,629</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 173,754</b>	<b>\$ 1,000,000</b>	<b>\$ 1,045,309</b>	<b>\$ 450,623</b>

**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Landfill Management  
(5300-7522)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 218,662	\$ 292,265	\$ 292,265	\$ 297,075
41200 Overtime	1,038	81,000	81,000	81,000
Various Benefits	63,787	76,525	76,525	74,747
42700 PERS retirement	161,586	103,834	103,834	111,923
42701 PERS cost sharing	(8,529)	(11,381)	(11,381)	(11,573)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 436,544</b>	<b>\$ 542,243</b>	<b>\$ 542,243</b>	<b>\$ 553,172</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ -	\$ 60,000	\$ 60,000	\$ -
43110 Contractual services	176,665	875,000	875,000	875,000
44100 Repairs to equipment	33	2,500	2,500	2,500
44450 Postage	-	200	200	200
44550 Travel	-	2,000	-	2,000
44650 Training	-	2,500	2,500	2,500
44760 Regulatory	28,836	120,000	120,000	120,000
45300 Small tools	-	1,000	1,000	1,000
45350 General supplies	4,285	50,000	50,000	50,000
45682 Miscellaneous	662	1,000	1,000	1,000
46000 Depreciation	41,909	56,195	56,195	46,099
46005 Utilities	13,274	20,594	20,594	4,832
46007 Cost allocation charge	84,803	81,460	81,460	38,798
46008 Fleet equipment rental charge	82,379	11,061	11,061	11,061
46009 ISD service charge	27,966	14,765	14,765	14,452
46011 Liability Insurance	9,337	18,554	18,554	18,793
<b>Maintenance &amp; Operation Total</b>	<b>\$ 470,148</b>	<b>\$ 1,316,829</b>	<b>\$ 1,314,829</b>	<b>\$ 1,188,235</b>
<b>Total</b>	<b>\$ 906,692</b>	<b>\$ 1,859,072</b>	<b>\$ 1,857,072</b>	<b>\$ 1,741,407</b>



**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Recycling Waste Reduction  
(5300-7523)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 918,762	\$ 1,114,997	\$ 1,114,997	\$ 1,102,343
41200 Overtime	173,892	81,200	81,200	81,200
41300 Hourly wages	112,371	53,693	53,693	28,643
Various Benefits	336,489	364,122	364,122	324,174
42700 PERS retirement	735,200	420,595	420,595	431,827
42701 PERS cost sharing	(41,300)	(46,099)	(46,099)	(44,650)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,235,414</b>	<b>\$ 1,988,508</b>	<b>\$ 1,988,508</b>	<b>\$ 1,923,537</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 695,041	\$ 3,203,824	\$ 3,158,515	\$ 4,554,860
44450 Postage	31	2,500	2,500	2,500
44550 Travel	916	-	-	-
44650 Training	340	51,000	51,000	51,000
44700 Computer software	80	-	-	-
44760 Regulatory	1,400	6,000	6,000	6,000
44800 Membership and dues	4,522	6,000	6,000	6,000
45250 Office supplies	139	-	-	-
45350 General supplies	97,016	167,000	167,000	180,000
45450 Printing and graphics	-	3,000	3,000	3,000
45681 Business meetings	223	500	500	500
45682 Miscellaneous	102	500	500	500
46000 Depreciation	64,879	68,124	68,124	71,367
46005 Utilities	2,023	2,219	2,219	2,330
46007 Cost allocation charge	178,303	166,387	166,387	236,201
46009 ISD service charge	69,865	63,247	63,247	63,688
46011 Liability Insurance	51,230	62,123	62,123	60,249
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,166,109</b>	<b>\$ 3,802,424</b>	<b>\$ 3,757,115</b>	<b>\$ 5,238,195</b>
<b>Total</b>	<b>\$ 3,401,523</b>	<b>\$ 5,790,932</b>	<b>\$ 5,745,623</b>	<b>\$ 7,161,732</b>

**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Refuse Collection  
(5300-7524)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,709,183	\$ 3,353,828	\$ 3,353,828	\$ 3,397,142
41200 Overtime	866,926	406,000	406,000	406,000
41300 Hourly wages	7,109	36,230	36,230	36,230
Various Benefits	1,170,645	1,221,580	1,221,580	1,105,474
42700 PERS retirement	1,965,503	1,218,342	1,218,342	1,306,752
42701 PERS cost sharing	(112,218)	(133,536)	(133,536)	(135,118)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 6,607,148</b>	<b>\$ 6,102,444</b>	<b>\$ 6,102,444</b>	<b>\$ 6,116,480</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 5,715,507	\$ 5,765,550	\$ 5,765,550	\$ 7,165,550
44100 Repairs to equipment	58,306	130,000	130,000	130,000
44400 Janitorial services	981	-	-	-
44450 Postage	915	2,000	2,000	2,000
44550 Travel	-	5,000	-	-
44600 Laundry and towel service	1,493	18,500	18,500	18,500
44650 Training	8,207	23,000	23,000	23,000
44700 Computer software	605	-	-	-
44760 Regulatory	3,120	5,000	5,000	5,000
44800 Membership and dues	1,351	-	-	-
45150 Furniture and equipment	2,101	10,000	10,000	10,000
45170 Computer hardware	36,316	-	-	-
45250 Office supplies	7,303	10,000	10,000	10,000
45350 General supplies	78,458	95,000	95,000	100,000
45450 Printing and graphics	-	3,000	3,000	3,000
45680 Uncollectible accounts	55,864	60,000	60,000	60,000
45681 Business meetings	2,141	700	700	700
45682 Miscellaneous	63	1,500	1,500	1,500
46000 Depreciation	929,789	1,411,525	1,411,525	1,776,020
46005 Utilities	34,625	37,785	37,785	35,656
46007 Cost allocation charge	491,524	518,989	518,989	509,711
46008 Fleet equipment rental charge	3,248,595	3,028,441	3,028,441	3,028,441
46009 ISD service charge	402,451	450,544	450,544	491,686
46010 Building maint service charge	78,699	74,029	74,029	82,049
46011 Liability Insurance	151,423	188,682	188,682	190,833
46013 GWP Municipal Billing	481,553	481,553	481,553	481,553
<b>Maintenance &amp; Operation Total</b>	<b>\$ 11,791,390</b>	<b>\$ 12,320,798</b>	<b>\$ 12,315,798</b>	<b>\$ 14,125,199</b>

**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Refuse Collection  
(5300-7524)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Transfers</b>				
48010 Transfer to general fund	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000	\$ 1,150,000
<b>Transfers Total</b>	<b>\$ 1,150,000</b>	<b>\$ 1,150,000</b>	<b>\$ 1,150,000</b>	<b>\$ 1,150,000</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 2,308,640	\$ 1,700,000	\$ 1,700,000	\$ 4,755,000
<b>Capital Outlay Total</b>	<b>\$ 2,308,640</b>	<b>\$ 1,700,000</b>	<b>\$ 1,700,000</b>	<b>\$ 4,755,000</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (2,473,438)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (2,473,438)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 19,383,740</b>	<b>\$ 21,273,242</b>	<b>\$ 21,268,242</b>	<b>\$ 26,146,679</b>

**City of Glendale  
Public Works Department  
Refuse Disposal Fund - Street Sweeping  
(5300-7525)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 270,951	\$ 266,656	\$ 266,656	\$ 266,656
41200 Overtime	77,629	18,270	18,270	18,270
Various Benefits	141,588	104,493	104,493	110,099
42700 PERS retirement	195,985	95,140	95,140	100,852
42701 PERS cost sharing	(10,646)	(10,428)	(10,428)	(10,428)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 675,507</b>	<b>\$ 474,131</b>	<b>\$ 474,131</b>	<b>\$ 485,449</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 160,431	\$ 60,000	\$ 60,000	\$ 60,000
44760 Regulatory	-	1,200	1,200	1,200
45682 Miscellaneous	-	100	100	100
46000 Depreciation	204,041	169,205	169,205	168,392
46007 Cost allocation charge	34,864	36,875	36,875	44,788
46008 Fleet equipment rental charge	483,676	297,647	297,647	297,647
46009 ISD service charge	20,796	12,377	12,377	11,861
46011 Liability Insurance	14,760	14,165	14,165	14,165
<b>Maintenance &amp; Operation Total</b>	<b>\$ 918,569</b>	<b>\$ 591,569</b>	<b>\$ 591,569</b>	<b>\$ 598,153</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ 380,000	\$ 380,000	\$ 445,000
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ 380,000</b>	<b>\$ 380,000</b>	<b>\$ 445,000</b>
<b>Total</b>	<b>\$ 1,594,076</b>	<b>\$ 1,445,700</b>	<b>\$ 1,445,700</b>	<b>\$ 1,528,602</b>

**City of Glendale  
Public Works Department  
Fleet Management Fund - Projects  
(6010-0020)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Maintenance &amp; Operation</b>				
45350 General supplies	\$ 2,375	\$ -	\$ -	\$ -
<b>Maintenance &amp; Operation Total</b>	<b>\$ 2,375</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
51250 Equipment	\$ 90,450	\$ -	\$ 37,845	\$ -
59999 Asset capitalization	(90,450)	-	-	-
<b>Capital Improvement Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,845</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 2,375</b>	<b>\$ -</b>	<b>\$ 37,845</b>	<b>\$ -</b>

**City of Glendale  
Public Works Department  
Fleet Management Fund - Public Works Garage  
(6010-7509)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 2,891,944	\$ 3,208,700	\$ 3,208,700	\$ 3,199,010
41200 Overtime	142,230	125,278	125,278	125,278
41300 Hourly wages	122,086	190,788	190,788	191,927
Various Benefits	1,019,145	933,183	933,183	1,012,653
42700 PERS retirement	1,074,656	1,226,469	1,226,469	1,297,786
42701 PERS cost sharing	(119,279)	(134,425)	(134,425)	(134,189)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 5,130,782</b>	<b>\$ 5,549,993</b>	<b>\$ 5,549,993</b>	<b>\$ 5,692,465</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 361,760	\$ 439,000	\$ 439,000	\$ 352,000
44100 Repairs to equipment	46,217	80,000	80,000	238,000
44350 Vehicle maintenance	2,304,998	2,564,000	2,564,000	2,635,000
44450 Postage	1,727	500	500	500
44550 Travel	1,580	1,500	1,500	-
44600 Laundry and towel service	21,608	27,000	27,000	27,000
44650 Training	2,519	15,000	15,000	15,000
44700 Computer software	2,253	-	-	-
44760 Regulatory	34,578	52,000	52,000	52,000
44800 Membership and dues	1,073	750	750	-
45150 Furniture and equipment	5,040	-	-	90,000
45250 Office supplies	8,346	7,000	7,000	5,000
45300 Small tools	31,038	7,500	7,500	5,000
45350 General supplies	89,390	105,000	105,000	75,000
45502 Fuel natural gas	537,123	600,000	600,000	600,000
45503 Fuel gasoline	1,078,039	1,300,000	1,300,000	1,160,000
45504 Fuel diesel	284,008	600,000	600,000	350,000
45681 Business meetings	357	1,300	1,300	-
45682 Miscellaneous	487	800	800	-
46000 Depreciation	2,517,495	2,810,029	2,810,029	3,678,834
46005 Utilities	27,119	29,131	29,131	30,859
46006 Rent	55,583	90,000	90,000	-
46007 Cost allocation charge	501,709	518,871	518,871	553,615
46009 ISD service charge	216,926	223,876	223,876	232,185
46010 Building maint service charge	71,685	70,267	70,267	193,697
46011 Liability Insurance	133,732	175,200	175,200	174,776
<b>Maintenance &amp; Operation Total</b>	<b>\$ 8,336,391</b>	<b>\$ 9,718,724</b>	<b>\$ 9,718,724</b>	<b>\$ 10,468,466</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ 5,746,853	\$ 1,938,000	\$ 1,938,000	\$ 3,628,500
<b>Capital Outlay Total</b>	<b>\$ 5,746,853</b>	<b>\$ 1,938,000</b>	<b>\$ 1,938,000</b>	<b>\$ 3,628,500</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (5,587,742)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (5,587,742)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 13,626,284</b>	<b>\$ 17,206,717</b>	<b>\$ 17,206,717</b>	<b>\$ 19,789,431</b>

**City of Glendale  
Public Works Department  
Building Maintenance Fund - Projects  
(6070-0020)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 92,443	\$ -	\$ -	\$ -
43110 Contractual services	584,988	1,820,000	1,095,000	1,663,000
45350 General supplies	21,985	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 699,416</b>	<b>\$ 1,820,000</b>	<b>\$ 1,095,000</b>	<b>\$ 1,663,000</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 25,000	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
53300 Other expenditures	\$ 1,867	\$ -	\$ -	\$ -
59999 Asset capitalization	315,980	-	-	-
<b>Capital Improvement Total</b>	<b>\$ 317,847</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 1,017,263</b>	<b>\$ 1,820,000</b>	<b>\$ 1,120,000</b>	<b>\$ 1,663,000</b>

**City of Glendale  
Public Works Department  
Building Maintenance Fund - Custodial Services  
(6070-7502)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 603,437	\$ 608,304	\$ 608,304	\$ 558,272
41200 Overtime	5,211	3,000	3,000	3,000
Various Benefits	258,491	225,822	225,822	242,035
42700 PERS retirement	197,025	216,438	216,438	211,925
42701 PERS cost sharing	(23,606)	(23,725)	(23,725)	(21,915)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 1,040,559</b>	<b>\$ 1,029,839</b>	<b>\$ 1,029,839</b>	<b>\$ 993,317</b>
<b>Maintenance &amp; Operation</b>				
43110 Contractual services	\$ 765,056	\$ 1,018,697	\$ 1,018,697	\$ 1,039,071
45350 General supplies	88,679	95,000	95,000	96,900
45682 Miscellaneous	15	-	-	-
46007 Cost allocation charge	57,845	66,002	66,002	73,179
46008 Fleet equipment rental charge	12,264	-	-	-
46009 ISD service charge	50,402	39,296	39,296	37,227
46011 Liability Insurance	25,823	30,384	30,384	27,897
<b>Maintenance &amp; Operation Total</b>	<b>\$ 1,000,084</b>	<b>\$ 1,249,379</b>	<b>\$ 1,249,379</b>	<b>\$ 1,274,274</b>
<b>Total</b>	<b>\$ 2,040,643</b>	<b>\$ 2,279,218</b>	<b>\$ 2,279,218</b>	<b>\$ 2,267,591</b>



**City of Glendale  
Public Works Department  
Building Maintenance Fund - Building Maintenance  
(6070-7508)**

	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<b>Salaries &amp; Benefits</b>				
41100 Salaries	\$ 1,432,865	\$ 1,594,857	\$ 1,594,857	\$ 1,575,735
41200 Overtime	103,281	83,500	83,500	83,500
Various Benefits	511,672	462,059	462,059	460,638
42700 PERS retirement	498,095	573,440	573,440	601,724
42701 PERS cost sharing	(57,356)	(62,852)	(62,852)	(62,219)
<b>Salaries &amp; Benefits Total</b>	<b>\$ 2,488,557</b>	<b>\$ 2,651,004</b>	<b>\$ 2,651,004</b>	<b>\$ 2,659,378</b>
<b>Maintenance &amp; Operation</b>				
43050 Repairs buildings and grounds	\$ 241,237	\$ 465,000	\$ 465,000	\$ 520,500
43110 Contractual services	1,618,186	2,022,000	2,022,000	2,133,000
44100 Repairs to equipment	-	2,000	2,000	2,000
44450 Postage	103	500	500	500
44600 Laundry and towel service	6,758	15,000	15,000	15,000
44650 Training	207	2,000	2,000	2,000
44760 Regulatory	26,659	29,000	29,000	29,580
44800 Membership and dues	-	800	800	800
45050 Periodicals and newspapers	-	300	300	300
45150 Furniture and equipment	-	5,000	5,000	5,000
45250 Office supplies	4,320	6,000	6,000	6,000
45300 Small tools	1,156	1,500	1,500	1,500
45350 General supplies	502,037	538,690	528,690	549,464
45450 Printing and graphics	109	-	-	-
45681 Business meetings	1,236	500	500	500
45682 Miscellaneous	1,356	1,000	1,000	1,000
46000 Depreciation	1,039	1,092	1,092	3,226
46005 Utilities	388,148	413,404	413,404	410,206
46007 Cost allocation charge	169,529	196,526	196,526	214,668
46008 Fleet equipment rental charge	146,958	106,749	106,749	106,749
46009 ISD service charge	93,759	118,656	118,656	112,755
46011 Liability Insurance	65,146	83,427	83,427	82,479
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,267,944</b>	<b>\$ 4,009,144</b>	<b>\$ 3,999,144</b>	<b>\$ 4,197,227</b>
<b>Transfers</b>				
48080 Capital contributions	\$ 200,694	\$ -	\$ -	\$ -
<b>Transfers Total</b>	<b>\$ 200,694</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Capital Outlay</b>				
51000 Capital outlay	\$ -	\$ -	\$ 10,000	\$ -
<b>Capital Outlay Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ -</b>
<b>Capital Improvement</b>				
59999 Asset capitalization	\$ (200,694)	\$ -	\$ -	\$ -
<b>Capital Improvement Total</b>	<b>\$ (200,694)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 5,756,501</b>	<b>\$ 6,660,148</b>	<b>\$ 6,660,148</b>	<b>\$ 6,856,605</b>

**City of Glendale  
Public Works Department  
Building Maintenance Fund - Citywide Furniture  
(6070-7538)**

	<b>Actual 2019-20</b>	<b>Adopted 2020-21</b>	<b>Revised 2020-21</b>	<b>Adopted 2021-22</b>
<b>Maintenance &amp; Operation</b>				
45150 Furniture and equipment	\$ -	\$ -	\$ -	\$ 150,000
45350 General supplies	3,904	-	-	-
<b>Maintenance &amp; Operation Total</b>	<b>\$ 3,904</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>
<b>Total</b>	<b>\$ 3,904</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
<u>Salaried Positions</u>				
Administrative Analyst	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Associate	1.00	1.00	1.00	1.00
Arborist Crew Supervisor	1.00	1.00	1.00	1.00
Arborist Technician	1.00	1.00	1.00	1.00
Assistant Code Compliance Inspector	1.00	1.00	1.00	1.00
Assistant Director of Public Works	3.00	3.00	3.00	3.00
Assistant Environmental Technician	2.00	2.00	2.00	2.00
Assistant Parking Manager	1.00	1.00	1.00	1.00
Assistant Project Manager	1.00	1.00	1.00	1.00
Assistant Transit Manager	1.00	1.00	1.00	1.00
Building Repair Crew Supervisor	1.00	1.00	1.00	1.00
Building Repairer	6.00	6.00	6.00	6.00
Cement Worker Finisher	3.00	3.00	3.00	3.00
Civil Engineer I	2.00	2.00	2.00	2.00
Civil Engineer II	4.00	4.00	4.00	4.00
Civil Engineering Assistant	2.00	1.00	1.00	1.00
Civil Engineering Associate	4.00	4.00	4.00	4.00
Community Beautification Coordinator	1.00	-	-	-
Community Service Officer	1.00	1.00	1.00	1.00
Construction Inspector	2.00	2.00	2.00	2.00
Construction Services Manager	1.00	1.00	1.00	1.00
Construction Supervisor	1.00	1.00	1.00	1.00
Custodial Supervisor	1.00	1.00	1.00	1.00
Custodial Worker	7.00	7.00	7.00	7.00
Customer Service Representative	3.00	3.00	3.00	3.00
Deputy Director of PW Maint Svcs	1.00	1.00	1.00	1.00
Director of Public Works	1.00	1.00	1.00	1.00
Electrician	3.00	3.00	3.00	3.00
Equipment Maintenance Supervisor	5.00	5.00	5.00	5.00
Equipment Mechanic I	12.00	12.00	12.00	12.00
Equipment Mechanic II	8.00	8.00	8.00	8.00
Equipment Operator I	5.00	5.00	5.00	5.00
Equipment Operator II	4.00	4.00	4.00	4.00
Equipment Welder	1.00	1.00	1.00	1.00
Executive Analyst	1.00	1.00	1.00	1.00
Facility Maintenance Supervisor	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
Human Resources Analyst	-	0.05	0.05	0.05
Human Resources Associate	0.05	-	-	-
HVAC Mechanic	2.00	2.00	2.00	2.00
Integrated Waste Superintendent	1.00	1.00	2.00	1.00
Integrated Waste Supervisor	1.00	1.00	2.00	1.00
Integrated Waste Truck Operator	41.00	41.00	41.00	41.00
Integrated Waste Worker	12.00	12.00	12.00	12.00
Maintenance Worker	7.00	7.00	7.00	7.00
Mechanical Maintenance Superintendent	1.00	1.00	1.00	1.00
Motor Sweeper Operator	4.00	4.00	4.00	4.00
Office Services Secretary	1.00	1.00	1.00	1.00
Office Services Specialist II	1.00	1.00	1.00	1.00

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20	Adopted 2020-21	Revised 2020-21	Adopted 2021-22
Office Services Supervisor	2.00	2.00	2.00	2.00
Painter	1.00	1.00	1.00	1.00
Parking Manager	1.00	1.00	1.00	1.00
Parking Meter Collector/Repairer	3.00	3.00	3.00	3.00
Parking Services Supervisor	2.00	2.00	2.00	2.00
Plumber	1.00	1.00	1.00	1.00
Police Services Sup Parking Enforcement	2.00	2.00	2.00	2.00
Police Sergeant	0.50	0.50	0.50	0.50
Police Services Officer	9.00	9.00	9.00	9.00
Principal Civil Engineer	2.00	2.00	1.00	2.00
Principal Engineering Technician	2.00	2.00	2.00	2.00
Principal Traffic Engineer	1.00	1.00	1.00	1.00
Project Manager	4.00	4.00	4.00	4.00
Public Works Assistant	5.00	5.00	5.00	5.00
Public Works Associate	4.00	4.00	3.00	3.00
Public Works Management Analyst	1.00	1.00	2.00	2.00
Recycling Coordinator	1.00	1.00	1.00	1.00
Security Systems Manager	1.00	1.00	1.00	1.00
Sr. Building Repairer	1.00	1.00	1.00	1.00
Sr. Civil Engineer	1.00	1.00	2.00	1.00
Sr. Construction Inspector	1.00	1.00	1.00	1.00
Sr. Custodial Worker	2.00	2.00	2.00	2.00
Sr. Engineering Technician	1.00	1.00	1.00	1.00
Sr. Equipment Mechanic	7.00	7.00	7.00	7.00
Sr. Integrated Waste Supervisor	3.00	3.00	1.00	3.00
Sr. Integrated Waste Truck Operator	3.00	3.00	3.00	3.00
Sr. Office Specialist	1.00	1.00	1.00	1.00
Sr. Project Manager	1.00	1.00	1.00	1.00
Sr. Public Works Management Analyst	1.00	1.00	1.00	1.00
Sr. Public Works Manager	1.00	1.00	1.00	1.00
Sr. Storekeeper	2.00	2.00	2.00	2.00
Sr. Survey Technician	1.00	1.00	1.00	1.00
Sr. Traffic Painter	2.00	2.00	2.00	2.00
Sr. Tree Trimmer	2.00	2.00	2.00	2.00
Sr. Wastewater Maintenance Worker	2.00	2.00	2.00	2.00
Stores Clerk	2.00	2.00	2.00	2.00
Stores Supervisor	1.00	1.00	1.00	1.00
Street Crew Supervisor	2.00	2.00	2.00	2.00
Street Maintenance Supervisor	1.00	1.00	1.00	1.00
Street Maintenance Worker	9.00	9.00	9.00	9.00
Street Superintendent	1.00	1.00	1.00	1.00
Survey Party Chief	1.00	1.00	1.00	1.00
Sustainability Officer	-	0.40	0.40	0.40
Traffic & Parking Supervisor	1.00	1.00	1.00	1.00
Traffic Engineer II	1.00	1.00	1.00	1.00
Traffic Engineering Associate	2.00	2.00	2.00	2.00
Traffic Painter	3.00	3.00	3.00	3.00
Transit Analyst	1.00	1.00	1.00	1.00
Transit Associate	1.00	1.00	1.00	1.00
Transit Manager	1.00	1.00	1.00	1.00
Tree Trimmer	2.00	2.00	2.00	2.00

**CITY OF GLENDALE  
PUBLIC WORKS DEPARTMENT  
PERSONNEL CLASSIFICATION DETAIL**

Classification	Actual 2019-20		Adopted 2020-21		Revised 2020-21		Adopted 2021-22		
Urban Forester	1.00		1.00		1.00		1.00		
Wastewater Maintenance Crew Supervisor	2.00		2.00		2.00		2.00		
Wastewater Maintenance Superintendent	1.00		1.00		1.00		1.00		
Wastewater Maintenance Trainee	4.00		4.00		1.00		2.00		
Wastewater Maintenance Worker	5.00		5.00		8.00		7.00		
Yard Attendant	2.00		2.00		2.00		2.00		
Total Salaried Positions	<u>285.55</u>		<u>283.95</u>		<u>283.95</u>		<u>283.95</u>		
<u>Hourly Positions</u>		*		*		*		*	
Civil Engineering Assistant	0.60	(1)	1.80	(3)	1.80	(3)	1.80	(3)	
Construction Inspector	0.60	(1)	-		-		-		
Engineering Aide	2.40	(4)	1.80	(3)	1.80	(3)	1.80	(3)	
Hourly City Worker	18.83	(31)	17.60	(25)	17.60	(25)	16.78	(23)	
Police Services Officer	3.32	(7)	3.20	(7)	3.20	(7)	3.20	(7)	
Sr. Construction Inspector	0.60	(1)	0.60	(1)	0.60	(1)	0.60	(1)	
Traffic Engineering Assistant	0.60	(1)	-		-		-		
Total Hourly FTE Positions	<u>26.95</u>		<u>25.00</u>		<u>25.00</u>		<u>24.18</u>		
Public Works Total	<u><u>312.50</u></u>		<u><u>308.95</u></u>		<u><u>308.95</u></u>		<u><u>308.13</u></u>		

Notes:

\* Indicates number of employees corresponding to the stated Full-Time Equivalence (FTE).

ADOPTED BUDGET FY 2021 - 2022



# CITY OF GLENDALE

## GLOSSARY OF TERMS

### **Accrual Basis of Accounting**

Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Expenses emphasize the matching of the obligation to disburse economic resources (cash and all other assets causing a change in net assets) to the period in which the obligation was incurred by the City. This accounting basis is generally used in order to conform to the Generally Accepted Accounting Principles (GAAP).

### **Adopted Budget**

The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the adopted City Council budget resolution.

### **Appropriation**

An authorization by the City Council to make expenditures/expenses and to incur obligations for a specific purpose within a specific time frame.

### **Assessed Valuation**

A dollar value placed on real estate or other property by Los Angeles County as a basis for levying property taxes.

### **Audit**

An examination and evaluation of the City's records and procedures to ensure compliance with specified rules, regulations, and best practices. The City Charter requires a yearly independent financial audit, by an independent certified public accountant that forms an audit opinion regarding the legitimacy of transactions and internal controls.

### **Balanced Budget**

When the total of revenues and other financing sources is equal to or greater than the total of expenditures and other financing uses.

### **Basis of Accounting**

The timing of recognition, that is, when the effects of transactions or events are recognized, for financial reporting or budgeting purposes. The three basis of accounting for governmental agencies are: (1) Cash Basis – when cash is received or paid; (2) Accrual Basis – when the underlying transaction or event takes place;

and (3) Modified Accrual Basis – revenues are recognized in the accounting period in which they become available and expenditures are recognized in the accounting period in which the fund liability occurred. Glendale uses the Modified Accrual Basis for Governmental Funds and Accrual Basis for Proprietary Funds.

### **Basis of Budgeting**

Refers to the method used for recognizing revenues and expenditures in the budget. Glendale's basis of budgeting is the same as their basis of accounting.

### **Bond**

A written promise to pay a specific sum of principal amount, at a specified date(s) in the future, together with periodic interest at a special rate.

### **Bond Proceeds**

Funds received from the sale or issuance of bonds.

### **Bond Rating**

An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Moody's Investors Service, Standard and Poor's Ratings Services and Fitch are the three agencies who regularly review city bonds and generate bond ratings.

### **Bonded Debt**

The amount at which a bond or note is bought or sold above its par value, or face value, without including accrued interest.

### **Budget**

A fiscal plan of financial operation comprised of estimated expenditures and the proposed means of financing them for a given period (usually a single fiscal year). The budget is proposed until it has been approved by the City Council through a series of budget study sessions and a formal budget hearing in June. Glendale's fiscal year is July 1 through June 30.

# CITY OF GLENDALE

## GLOSSARY OF TERMS

### **Budget Message**

The City Manager's general discussion of the budget, which contains an explanation of principal budget items and summary of the City's financial status at the time of the message.

### **Capital Budget**

A financial plan of proposed expenses and associated revenues for the purchase or construction of capital improvements. The City of Glendale prepares a ten year plan called the Capital Improvement Program (CIP) Budget. Expenditures take place over one year or multiple years. Appropriations are added to projects each fiscal year as the CIP budget is adopted.

### **Capital Outlay**

A budget appropriation category for equipment having a unit cost of more than \$5,000 and an estimated useful life of over one year.

### **Capital Project**

A permanent physical addition to the City's assets including the design, construction, and/or purchase of land, buildings, facilities, or major renovations.

### **Charges for Services**

Revenues collected as reimbursement for services provided to the public or to some other program/fund in the City.

### **City Charter**

The legal authority granted by the State of California establishing the City of Glendale and its form of government. The Charter also gives the City the ability to provide services and collect revenue to support those services.

### **Comprehensive Annual Financial Report**

A government financial statement that provides a thorough and detailed presentation of the government's financial condition. It provides the City Council, the residents, and other interested parties with information on the financial position of the City and its various agencies and funds. Report contents include various financial statements and schedules and all available reports by the City's independent auditors.

### **Debt Service**

The payment of principal and interest on an obligation resulting from the issuance of bonds, notes, or certificates of participation.

### **Debt Service Requirements**

The amount of money required to pay interest on outstanding debt and required contributions to accumulate money for future retirement of bonds.

### **Deficit**

An excess of expenditures or expenses over revenues (resources) during an accounting period.

### **Department**

An organization unit comprised of divisions, sections, and/or programs. A department has overall management responsibility for an operation or a group of related operations.

### **Depreciation**

Expiration in the service life of capital outlay assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence. The portion of the cost of a capital asset that is charged as an expense during a particular period.

### **Designated Fund Balance**

The portion of fund balance segregated to reflect the City Council's intended use of resources.

### **Division**

A sub-section within a department that furthers the objectives of the City Council by providing specific services or products.

### **Electorate**

A body of qualified voters.

### **Encumbrances**

A legal obligation or commitment to pay funds in the future for a service or item, such as a long-term contract or purchase order. Encumbrances cease when the obligations are paid or terminated. The use of encumbrances prevents overspending and provides budgetary control to the organization.



# CITY OF GLENDALE

## GLOSSARY OF TERMS

### Enterprise Fund

In governmental accounting, an enterprise fund is a proprietary fund that provides goods or services to the public. Service fees, rather than taxes or transfers, are charged in order to fund the business that makes the fund self-supporting. An example is a government-owned utility.

### Expenditure

The actual spending of Governmental funds set aside by an appropriation.

### Expense

The actual spending of proprietary funds (Enterprise and Internal Service Fund types) set aside by an appropriation.

### Fiscal Year

A twelve-month period of time to which the annual budget applies. Fiscal years are designated by the calendar year that they begin and end. Abbreviation: FY. The City of Glendale's fiscal year is July 1 through June 30.

### Fund

In Governmental Accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with related liabilities and residual equities or balances, and changes therein. Funds are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

### Fund Balance

The amount of financial resources immediately available for use. Generally, this represents the accumulated annual operating surpluses and deficits since the fund's inception.

### Gann Appropriations Limit

Article XIII-B of the California State Constitution provides limits regarding the total amount of appropriations in any fiscal year from tax proceeds.

### General Fund

The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Departments financed by the General Fund include Police, Fire, Community Services & Parks, Library, Arts & Culture, Innovation, Performance & Audit, and administrative support departments (Finance, Human Resources, City Attorney, etc.)

### Goal

A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

### Governmental Funds

Funds generally used to account for tax-supported activities. City of Glendale's governmental funds include the General Fund, Special Revenue Funds, Capital Project Funds, and Debt Service Funds.

### Grant

Contributions, gifts of cash, or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

### Interfund Transfer

Money transferred from one fund to another. These transfers may finance the operations of another fund or reimburse the fund for certain expenditures/expenses.

### Internal Service Fund

In governmental accounting, an internal service fund is a proprietary fund that provides services to other City departments and charges for services rendered, similar to a private business. It is intended to be self-supporting.

### Legal Debt Limit

In accordance with the City Charter Article XI Section 13, the total bonded debt of the City shall not exceed 15% of the assessed valuation of all property taxable for City purposes.

# CITY OF GLENDALE

## GLOSSARY OF TERMS

### **Modified Accrual Basis of Accounting**

Revenues are recognized as soon as they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

### **Non-departmental**

Appropriations of the General Fund not directly associated with a specific department. Expenditure items and certain types of anticipated general savings are included.

### **Operating Budget**

Annual appropriation of funds for on-going program costs, including salaries, benefits, maintenance, operations, debt service, capital outlay, and capital improvements.

### **Ordinance**

A formal legislative enactment by the City Council. It has the full force and effect of law within City boundaries unless pre-empted by a higher form of law. An Ordinance has a higher legal standing than a Resolution.

### **Organizationally Balanced Budget**

A budget that does not use fund balance, reserves, or debt to fund the operating budget. Normal operating revenues are used to fund normal operating expenditures. Reserves, fund balance, or debt may be used to fund one-time costs or capital expenditures.

### **Public Agency Retirement Services**

The retirement system administered by PARS for all non-permanent City employees and for eligible classified City employees that participate in the Supplementary Retirement Plan.

### **Performance Measure**

Quantitative and/or qualitative measures of work performed related to specific departmental or program objectives.

### **Proprietary Funds**

Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

### **Reimbursement**

Payment of amount remitted on behalf of another party, department, or fund.

### **Reserve**

An account used to record a portion of the fund balance as legally segregated for a specific use.

### **Resolution**

A special order of the City Council that has a lower legal standing than an ordinance. The City's budget is adopted via a Resolution of Appropriation.

### **Resources**

Supply of funds to be used in paying for planned expenditures.

### **Revenues**

Amounts received for taxes, fees, permits, licenses, interest, intergovernmental sources, or other sources during the fiscal year.

### **Revenue Bonds**

A type of bond usually issued to construct facilities. The bonds are repaid from the revenue produced by the operation of these facilities.

### **Salaries & Benefits**

An expenditure category that generally accounts for full-time and temporary employees' salaries and wages, overtime, special pay expenses, and all employee benefits such as medical, dental, and retirement.

# CITY OF GLENDALE

## GLOSSARY OF TERMS

### **Self-Insurance**

A term used to describe the retention of liabilities, arising out of the ownership of property or from some other causes, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The City provides self-insurance for workers' compensation, general liability, and unemployment. The City purchases outside insurance for excess coverage in these areas.

### **Special Revenue Funds**

This fund type collects revenues that are restricted by the City, State, or Federal Government as to how they may be spent. Most of the special revenue funds are funded by grant revenues.

### **Strategic Goals**

City Council adopted goals developed and prioritized by City employees and residents. These goals identify the areas and services provided by the City deemed most important by City employees and residents.

### **Structurally Balanced Budget**

The most desirable type of budget balancing. In this type of balanced budget, operating revenues equal or exceed operating expenditures in the current year as with an operationally balanced budget and a realistic projection of the ongoing operating expenditures and revenues into the future shows that operating revenues will continue to equal or exceed operating expenditures. Reserves, one-time revenues, fund balance, or debt may be used to fund one-time cost or capital expenditures.

### **Successor Agency**

This agency is responsible for winding down the activities of the former Redevelopment Agency and providing staff support to the Oversight Board.

### **Tax Allocation Bonds**

Bonds issued in conjunction with a redevelopment project. The taxes pledged to their repayment come from the increase of assessed value over and above the pre-established base. The redevelopment creates this added value, known as the tax increment.

### **Transfers**

Authorized exchanges of cash, position, or other resources between organizational units.

### **Undesignated Fund Balance**

Accounts used to record a portion of the fund balance not legally segregated for a specific use and, therefore, available for appropriation.

# CITY OF GLENDALE

## GLOSSARY OF TERMS – ACRONYMS

### **American Rescue Plan Act (ARPA)**

Signed into law on March 11, 2021, this act guarantees direct financial relief to Local Governments, which can be used for revenue loss replacement, infrastructure projects pertaining to water, sewer, and broadband, COVID assistance programs, as well as premium pay for essential employees up to \$13.00 per hour.

### **California Public Employees' Retirement System (CalPERS)**

The retirement system administered by the State of California, to which all permanent City employees belong.

### **California Society of Municipal Finance Officers (CSMFO)**

A professional association of state, county, and local government finance officers in California. The organization promotes excellence in financial management through innovation, continuing education and professional development.

### **Certificates of Participation (COPs)**

Debt instruments used to raise revenue for the City to fund items or activities such as equipment purchases or capital projects. Specific City assets or operating revenues are pledged to guarantee payment of the certificates.

### **Community Development Block Grant (CDBG)**

As established by the federal government, the CDBG program is a flexible program that provides communities with resources to address a wide range of unique community development needs. Based on the U.S. Department of Housing and Urban Development (HUD), the CDBG program is one of the longest continuously run programs at HUD since it began in 1974. The CDBG program provides annual grants on a formula basis to over 1,200 general units of states and local governments.

### **Consumer Price Index (CPI)**

The Consumer Price Index is a measure estimating the average price of consumer goods and services purchased by households. The change in this index from year to year is used to measure the cost of living and economic inflation.

### **Full Time Equivalent (FTE)**

A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts. A position is converted to the decimal equivalent of a full-time position based on 2,080 hours per year. An FTE of 1.0 means that the person is equivalent to a full-time worker, while an FTE of 0.5 indicates that the worker is equivalent to a half-time worker.

### **General Fund Transfer (GFT)**

The annual transfer from the Electric Revenue Fund to the General Reserve Fund, which, per the City Charter, Article XI, Section 22, caps the transfer amount at 25% of the annual operating electric revenues.

### **General Obligation Bond (GO)**

A bond secured by a pledge of the issuer's taxing powers (limited or unlimited). More commonly, the general obligation bonds of local governments are paid from ad valorem property taxes and other general revenues. Considered the most secure of all municipal debt. Limited in California by Proposition 13 to debt authorized by a vote of two thirds of voters in the case of local governments or a simple majority for state issuance.

### **Generally Accepted Accounting Principles (GAAP)**

Uniform minimum standards of/and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but, also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

# CITY OF GLENDALE

## GLOSSARY OF TERMS – ACRONYMS

### **Glendale Successor Agency (GSA)**

The organization responsible for winding down the activities of the former Redevelopment Agency. The Redevelopment Agency was dissolved on February 1, 2012, in accordance with AB1x26, and replaced by the GSA. The GSA makes payments required to complete enforceable obligations (former Redevelopment Agency obligations that are legally required to be completed), performs duties pursuant to the enforceable obligations, and complies with the Dissolution Act (AB1x26).

### **Governmental Accounting Standards Board (GASB)**

The organization that establishes generally accepted accounting principles (GAAP) for states and local governments.

### **Government Finance Officers Association (GFOA)**

A professional association that enhances and promotes the professional management of state and local governments for the public benefits by identifying and developing financial policies and best practices through education, training, facilitation of member networking, and leadership. The organization sponsors award programs designed to encourage good financial reporting for financial documents including the Comprehensive Annual Financial Report and the annual budget.

### **Gross Domestic Product (GDP)**

The total value of goods and services during one year in a country.

### **Maintenance & Operation (M&O)**

An expenditure category associated with operating and maintaining City services.

### **Transient Occupancy Tax (TOT)**

A tax imposed on individuals renting accommodations in hotels, motels, and boarding houses.

### **Utility Users Tax (UUT)**

A tax imposed on users for various utilities, including telecommunications, video, electricity, gas, and water.

### **Vehicle License Fee (VLF)**

An annual fee on the ownership of a registered vehicle in California. It has been assessed on all privately owned registered vehicles in California in place of taxing vehicles as personal property since 1935. The VLF is paid to the Department of Motor Vehicles (DMV) at the time of annual vehicle registration. The fee is charged in addition to other fees, such as the vehicle registration fee, air quality fee, and commercial vehicle weight fee. VLF revenues are annually distributed to cities and counties.



CITY OF GLENDALE, CALIFORNIA



@MyGlendale