Table 1. Landscape Analysis of Needs and Demographics		
	People Experiencing Homelessness	**Source and Date Timeframe of Data**
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	225	HIC & PIT 2022; February 25, 2022
# of People Who are **Sheltered** (ES, TH, SH)	122	HIC & PIT 2022; February 25, 2022
# of People Who are **Unsheltered**	103	HIC & PIT 2022; February 25, 2022
Household Composition		
# of Households **without Children**	154	HIC & PIT 2022; February 25, 2022
# of Households with **At Least 1 Adult & 1 Child**	71	HIC & PIT 2022; February 25, 2022
# of Households with **Only Children**	0	HIC & PIT 2022; February 25, 2022
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing **Substance Abuse** Disorders	6	HIC & PIT 2022; February 25, 2022
# of Adults Who are **Veterans**	7	HIC & PIT 2022; February 25, 2022
# of Adults with **HIV/AIDS**	3	HIC & PIT 2022; February 25, 2022
# of Adults Who are **Survivors of Domestic Violence**	20	HIC & PIT 2022; February 25, 2022
# of **Unaccompanied Youth (under 25)**	4	HIC & PIT 2022; February 25, 2022
# of **Parenting Youth (under 25)**	0	HIC & PIT 2022; February 25, 2022
# of People Who are **Children of Parenting Youth**	0	HIC & PIT 2022; February 25, 2022
Gender Demographics		
# of **Women/Girls**	90	HIC & PIT 2022; February 25, 2022
# of **Men/Boys**	134	HIC & PIT 2022; February 25, 2022
# of People Who are **Transgender**	1	HIC & PIT 2022; February 25, 2022
# of People Who are **Gender Non-Conforming**	0	HIC & PIT 2022; February 25, 2022
Ethnicity and Race Demographics		
# of People Who are **Hispanic/Latino**	88	HIC & PIT 2022; February 25, 2022
# of People Who are **Non-Hispanic/Non-Latino**	137	HIC & PIT 2022; February 25, 2022
# of People Who are **Black or African American**	35	HIC & PIT 2022; February 25, 2022
# of People Who are **Asian**	12	HIC & PIT 2022; February 25, 2022
# of People Who are **American Indian or Alaska Native**	4	HIC & PIT 2022; February 25, 2022
# of People Who are **Native Hawaiian or Other Pacific Islander**	1	HIC & PIT 2022; February 25, 2022
# of People Who are **White**	170	HIC & PIT 2022; February 25, 2022
# of People Who are **Multiple Races**	3	HIC & PIT 2022; February 25, 2022

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Intermin Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Coordinated Entry	Source(s) and Timeframe of Data
Table 2. Landscape Analysis of People Being Served									
Household Composition									
# of Households **without Children**	74	78		149		108	209	318	HDIS; 1/1/2021 - 9/30/2021
# of Households with **At Least 1 Adult & 1 Child**	51	125		27		74	45	78	HDIS; 1/1/2021 - 9/30/2021
# of Households with **Only Children**	0	0		0		0	0	0	HDIS; 1/1/2021 - 9/30/2021
Unknown		3							
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing **Chronic Homelessness**	62	13		80		7	122	174	HDIS; 1/1/2021 - 9/30/2021
# of Adults Who are Experiencing **Significant Mental Illness**	79	36		72		15	91	162	HDIS; 1/1/2021 - 9/30/2021
# of Adults Who are Experiencing **Substance Abuse** Disorders	17	9		21		5	31	44	HDIS; 1/1/2021 - 9/30/2021
# of Adults Who are **Veterans**	7	6		1		1	12	12	HDIS; 1/1/2021 - 9/30/2021
# of Adults with **HIV/AIDS**	0	1		0		0	6	4	HDIS; 1/1/2021 - 9/30/2021
# of Adults Who are **Survivors of Domestic Violence**	20	20		30		13	27	49	HDIS; 1/1/2021 - 9/30/2021
# of **Unaccompanied Youth (under 25)**	0	12		9		16	12	22	HDIS; 1/1/2021 - 9/30/2021
# of **Parenting Youth (under 25)**									HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Children of Parenting Youth**									HDIS; 1/1/2021 - 9/30/2021
Gender Demographics									
# of **Women/Girls**	56	115		103		110	164	151	HDIS; 1/1/2021 - 9/30/2021
# of **Men/Boys**	69	91		67		71	88	231	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Transgender**	0	0		5		0	2	11	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Gender Non-Conforming**	0	0		1		0	0	3	HDIS; 1/1/2021 - 9/30/2021
Unknown						0	0	0	
Ethnicity and Race Demographics									
# of People Who are **Hispanic/Latino**	42	112		56		72	94	248	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Non-Hispanic/Non-Latino**	83	94		118		109	160	148	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Black or African American**	30	59		65		17	49	107	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Asian**	3	8		5		2	4	6	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **American Indian or Alaska Native**	1	3		4		0	7	14	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Native Hawaiian or Other Pacific Islander**	0	0		1		0	5	4	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **White**	90	127		95		162	175	256	HDIS; 1/1/2021 - 9/30/2021
# of People Who are **Multiple Races**	1	9		5		0	14	9	HDIS; 1/1/2021 - 9/30/2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program *(choose from drop down options)*	Fiscal Year *(select all that apply)*	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding *(select all that apply)*		Brief Description of Programming and Services Provided		Populations Served *(please "x" the appropriate population[s])*			
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	$ 3,033,456.00	Federal Agency	Administrative Activities		Emergency Housing Voucher Program Tenant- Based Rental Assistance Program for individuals and families who are homeless, at risk of homelessness, fleeing , or attempting to flee, domestic violence, dating, violence, sexual assault, stalking or human trafficking; or recently homeless		**TARGETED POPULATIONS** *(please "x" all that apply)*			
	FY 2022-2023			Rental Assistance			ALL PEOPLE EXPERIENCING HOMELESSNESS [X]	People Exp **Chronic Homelessness [X]**	Veterans [X]		Parenting Youth [X]
				Diversion and Homelessness Prevention				People Exp **Severe Mental Illness [X]**	People Exp **HIV/ AIDS [X]**		Children of Parenting Youth [X]
								People Exp **Substance Abuse Disorders [X]**	Unaccompanied Youth [X]		Other (*Domestic Violence Survivors*) [X]
Emergency Solutions Grants - CV (ESG-CV) - via HUD	FY 2021-2022	$ 3,104,861.00	Federal Agency	Systems Support Activities	Rental Assistance	The Coronavirus Emergency Solutions Grant (ESG-CV) is intended to be used to prevent, prepare for, and respond to coronavirus, among individuals and families who are homeless or receiving homeless assistance and to support additional homeless assistance and homelessness prevention activities to mitigate the impacts created by coronavirus.		**TARGETED POPULATIONS** *(please "x" all that apply)*			
	FY 2022-2023			Administrative Activities	Diversion and Homelessness Prevention		ALL PEOPLE EXPERIENCING HOMELESSNESS [X]	People Exp **Chronic Homelessness [X]**	Veterans [X]		Parenting Youth [X]
				Non-Congregate Shelter/ Interim Housing				People Exp **Severe Mental Illness [X]**	People Exp HIV/ AIDS [X]		Children of Parenting Youth [X]
				Outreach and Engagement				People Exp **Substance Abuse Disorders [X]**	Unaccompanied Youth [X]		Other (Domestic Violence Survivors) [X]
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	$ 2,735,430.00	Federal Agency	Systems Support Activities		The Continuum of Care (CoC) Program is intended to promote strategic, community-wide coordination of resources toward the goal of ending homelessness, provide funding to homeless service providers and State and City governments, increase access to services for individuals and families experiencing homelessness, and cultivate lasting self-sufficiency for persons with lived experience.		**TARGETED POPULATIONS** *(please "x" all that apply)*			
				Administrative Activities			ALL PEOPLE EXPERIENCING HOMELESSNESS [X]	People Exp **Chronic Homelessness** [X]	Veterans [X]		Parenting Youth [X]
				Rental Assistance				People Exp **Severe Mental Illness [X]**	People Exp HIV/ AIDS [X]		Children of Parenting Youth [X]
				Permanent Supportive and Service-Enriched Housing				People Exp **Substance Abuse Disorders [X]**	Unaccompanied Youth [X]		Other (*please enter here*)
Emergency Solutions Grants (ESG) - via HUD	FY 2021-2022	$ 170,350.00	Federal Agency	Administrative Activities		The Emergency Solutions Grant (ESG) is intended to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents, (5) rapidly re-house homelessindividuals and families, and (6) prevent families and individuals from becoming homeless.		**TARGETED POPULATIONS** *(please "x" all that apply)*			
				Rental Assistance			ALL PEOPLE EXPERIENCING HOMELESSNESS [X]	People Exp **Chronic Homelessness** [X]	Veterans [X]		Parenting Youth [X]
				Non-Congregate Shelter/ Interim Housing				People Exp Severe Mental Illness [X]	People Exp HIV/ AIDS [X]		Children of Parenting Youth [X]
				Diversion and Homelessness Prevention				People Exp Substance Abuse Disorders [X]	Unaccompanied Youth [X]		Other (*Domestic Violence Survivors*) [X]
	FY 2021-2022			Outreach and Engagement	Systems Support Activities	Funding evidenced based solutions that address and prevent		**TARGETED POPULATIONS** *(please "x" all that apply)*			

Program	Fiscal Year	Amount	Funder Type	Activity		Activity Details	Population	Targeted Populations					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2022-2023	$ 750,000.00	State Agency	Rental Assistance		that address and prevent homelessness among eligible populations, including street outreach, rapid rehousing, operating subsidies in shelter and/or housing programs, service coordination	**ALL PEOPLE EXPERIENCING HOMELESSNESS [X]**	People Exp **Chronic Homelessness** [X]		Veterans [X]		Parenting Youth [X]	
	FY 2023-2024			Administrative Activities				People Exp **Severe Mental Illness** [X]		People Exp HIV/ AIDS [X]		Children of Parenting Youth [X]	
				Diversion and Homelessness Prevention				People Exp **Substance Abuse Disorders** [X]		Unaccompanied Youth [X]		Other (Domestic Violence Survivors) [X]	
Measure H	FY 2021-2022	$209,020	County	Outreach and Engagement		• A5- Homeless Prevention Services for Individuals (Excludes legal services and evaluation funding.) • B3- Partner with Cities to expand Rapid Re-Housing (Allocation is only to support single adults.) • E6-Countywide Outreach System (Allocation is based only on Multidisciplinary Outreach Team funding.) • E7- Strengthen the Coordinated Entry System (Allocation is only to support Housing Locators and Housing Navigators.) • E8-Enhance the Emergency Shelter System (Allocation is based only on funding for new shelter beds and capital.)	**ALL PEOPLE EXPERIENCING HOMELESSNESS [X]**	**TARGETED POPULATIONS** (please "x" all that apply)					
				Administrative Activities				People Exp Chronic Homelessness [X]		Veterans [X]		Parenting Youth [X]	
				Diversion and Homelessness Prevention				People Exp Severe Mental Illness [X]		People Exp HIV/ AIDS [X]		Children of Parenting Youth [X]	
				Non-Congregate Shelter/ Interim Housing				People Exp Substance Abuse Disorders [X]		Unaccompanied Youth [X]		Other	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
476	95 more people who are experiencing homelessness will access services	20% increase

Optional Comments
This outcome goal assumes at least 20% increase over CY20 baseline, due to assumed increased capacity, access, and quality of services.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Our local racial equity analysis revealed that the African American and latino population are significantly overrepresented in the Homeless Response System in comparison with the racial composition of Glendale. Based on the 2020 Census Count, the latino population represents 17% of Glendale's general population, while the region's homeless response system is comprised of 38% latino persons experiencing homelessness. By the same token, the African-American populaton represents 2% of Glendale's general population, while the homeless response system is comprised of 25% African American / Black persons experiencing homelessness	Increase the number of overall Black and Latino individuals and families accessing homeless services by 15%

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis

Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
75	20 more people experiencing unsheltered homelessness (Increase)	27% increase

Optional Comments
The outcome goal assumes a 27% increase over the 2020 PIT baseline (20 additional people for an end total of 95 unsheltered) due to the lack of affordable local housing, harsh economic conditions as a corollary of COVID-19 and the eimination of eviction moratoriums. Also, this estimate is surmised from the trajectory of our recent 2022 PIT count, which captured 103 unsheltered persons in large part due to an improvement on our PIT methology--counting not only complete street surveys featured in CY2018-2020, but also adding incomplete surveys to the count by using data extrapolation. This goal represents a positive appropriate outcome, as it levels out the projection.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Glendale CoC's 2020 PIT data showed that we had 32% (24 out of 75) unsheltered Hispanic population, the highest rate in the race/ethnicity category. This group is disproportionately impacted by unsheltered homelessness as the general hispanic population in Glendale is only 18%.	Reduce the daily count of Latino single adults experiencing unsheltered homelessness by 17%

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.

Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
212	Increase of 32 people	15% (increase)

Optional Comments
This outcome goal assumes an increase of 15% over the baseline (32 more people who become homeless for the first time annually in HMIS) due to increased coverage of Street Outreach through local law enforcement and HMIS capacity capturing client-level system use & homeless status timeline in our cross-jurisdictional shared data system. CAL ICH's goal setting baseline trajectory projects a 48% increase; thus, a 15% increase flattens the upwards projectile significantly.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Latina/o/x single adults and families experiencing first time homelessess in our landscape analysis are overrepresented. They comprise of 43% of all people becoming homeless for the first time, while latino people make up only 18% of the community's overall population.	Reduce the the number of latino people becoming homeless for the first time by 15%

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.

Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
97	Increase by 19 people	20% increase

Optional Comments
This outcome goal assumes adequate improvement of 20% over the baseline (19 more people will exit homelessness into permanent housing) due to additional funding, thereby increasing our FTE Housing navigators, and as a result, boosting our system rehousing capacity.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness	
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
In our Local Analyisis for CY2020, we found that African American / Black people in our homeless response system are underepresented as it pertains to exits to permanent housing destination. Black exits to permanent housing was 32% (31 out of 97), which trails behind all leading racial/ethinc groups disproportinalely impacted by homelessness in Glendale.	Increase by 32%, the number of black single adults, youth, and families in our homeless programs who exit permanent housing.

Outcome Goal #4: Reducing the length of time persons remain homeless.

Baseline Data: Average length of time (in # of days) persons enrolled in street	Outcome Goals July 1, 2021 - June 30, 2024

Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing projects	Decrease in Average # of Days	Decrease as % Change from Baseline
121	Decrease in 12 days	Decrease Length of Time by 10%
Optional Comments		
This outcome goal supports a modest improvement of 10% over the baseline to 109 days (12 days decrease) due to limited landlord co-operation. Nonetheless, this goal is an improvement over past baseline trend from CY2018-2020		
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Our local landscape anaysis for CY2020 revealed that it took 139 days on average to place Asian homeless persons in permanent housing, which represents 18 days longer than the average for all racial groups for that year.		The elapsed time from Coordinated Entry to housing placement for Asians will decrease by 20%

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
13%	2% Increase of people who return to homelessness	15% (increase)
Optional Comments		
The outcome goal assumes an increase in returns to homelessness to 15% (increase of 2%) over baseline. Despite the slight increase, this is still a strong positive outcome given past CY2018-2020 showed a 11% increase over 3 years and Cal ICH's trajectory projects a 22% increase. Given the increase in homelessness and several rapid-rehousing projects coming to an end in concomittance with COVID funding, we anticipate a spike in recividism. Part of HHAP Round III funding will be used towards housing stabilization to curtail the the tide of this projection.		
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
Based on CY 2018 -2020 analysis, Black persons in our homeless response system experience the highest rate of recividism. Majority of persons that return to homelessness within 6 months of exiting homelessness to permanent housing were Black.		Reduce the rate of return to homelessness after permanent housing placement for Black single adults and families by 20%

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	**Outcome Goals July 1, 2021 - June 30, 2024**	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
0	15 more people will be successfully placed from Street Outreach annually	100% increase
Optional Comments		
HDIS did not capture any Street Outreach placement for CY 2020 nor the previous years. Unsure if this was an error as our local analysis on HMIS seem to have a few successful placements within baseline period. Glendale CoC has since made modest strides in demonstrating improvement in street outreach and service engagement, and are optimistic about our performance data reflecting that.		
Describe Your Related Goals for **Underserved Populations and Populations Disproportionately Impacted by Homelessness**		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:		Describe the trackable data goal(s) related to this Outcome Goal:
In our local racial equity analysis. housing placements from street outreach for overall population groups were lack luster in general. However, there was a noticeable dearth of placements for black and latino individuals.		Increase housing placements from street outreach for Latino and black individuals by 50%

Table 5. Strategies to Achieve Outcome Goals	
Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Description **Streamline CES and Clarify Roles/Responsibilities** •Strengthen coordinated entry systems to eliminate racial bias •Create a youth-specific coordinated entry system or youth-specific coordinated entry access points •Improve assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness. •Improving identification of people at-risk of homelessness	☑ 1. Reducing the number of persons experiencing homelessness. ☐ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe By June 30, 2024	☐ 4. Reducing the length of time persons remain homeless.
Entities with Lead Responsibilities City of Glendale in partnership with Ascencia, Home-Again-LA, YWCA	☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Measurable Targets • Increase the number of youth accessing homeless services by 10% • Decrease time elapse from Coordinated Enry to housing by 20% • Increase successful placements from Street Outreah into CES by 10%	☑ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	**Performance Measure to Be Impacted (Check all that apply)**
Description **Homeless Prevention & Diversion** •Access to employment and career services • Invest in more Hotel/Motel Vouchers •Rental Assistance (short and term-long term) •Basic Needs Assistance •Improve identification of at-risk of homelessness •Basic Needs Assistance	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☐ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless.
Timeframe By June 30, 2024	☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities Armenian Relief Society. Ascencia, Glendale Youth Aliance, VJC	☐ 6. Increasing successful placements from street outreach.
Measurable Targets •Reduce the daily count of all populations experiencing unsheltered homelessness by 10% •Reduce the the number of people becoming homeless for the first time by 10%	☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	[✓] 1. Reducing the number of persons experiencing homelessness.
Interim Housing & Affordable Housing Hotel/Motel Vouchers Increase capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding. Basic Needs Assistance	[ ] 2. Reducing the number of persons who become homeless for the first time. [ ] 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	[✓] 4. Reducing the length of time persons remain homeless.
By June 30, 2024	[ ] 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
Ascencia, YWCA, & Home-Again LA	[✓] 6. Increasing successful placements from street outreach.
Measurable Targets	[ ] Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
•Reduce the amount of time by 20% that all populations remain homeless. • Increase by 15% the number of individuals in our homeless programs who exit into permanent housing.	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description	[ ] 1. Reducing the number of persons experiencing homelessness.
	[ ] 2. Reducing the number of persons who become homeless for the first time.
Intensive case management • Access to employment and career services •Access to institutional healthcare facilities (mental and substance abuse health included) •Aftercare follow-up	[✓] 3. Increasing the number of people exiting homelessness into permanent housing. [✓] 4. Reducing the length of time persons remain homeless.
Timeframe	[✓] 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
By June 30, 2024	
Entities with Lead Responsibilities	[ ] 6. Increasing successful placements from street outreach.
Ascencia, Home Again LA, Adventist Health Glendale, VJC	[✓] Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Measurable Targets	
• Increase by 15% the number of individuals in our homeless programs who exit into permanent housing. • The elapsed time from Coordinated Entry to housing placement will decrease by 20% • Reduce the rate of return to homelessness after permanent housing	

Strategy	Performance Measure to Be Impacted (Check all that apply)
Description **Improve homeless point-in-time counts** • Improve HMIS data quality & data collection • Improve identifying people at-risk of homelessness	☑ 1. Reducing the number of persons experiencing homelessness. ☑ 2. Reducing the number of persons who become homeless for the first time. ☑ 3. Increasing the number of people exiting homelessness into permanent housing. ☐ 4. Reducing the length of time persons remain homeless. ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. ☐ 6. Increasing successful placements from street outreach. ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
Timeframe By June 30, 2024	
Entities with Lead Responsibilities City of Glendale in partnership with Glendale CoC Agencies	
Measurable Targets • Reduce the daily count of all populations experiencing unsheltered homelessness by 10% • Have a a threshold of 5% for all missing or unknown data in our local HMIS	