



# City of Glendale

## *Budget Study Session #1*

April 25, 2023

# Agenda

## FY 2022-23

- Workplan Update
- General Fund Year-End Projection

## FY 2023-24

- General Fund Five Year Forecast
- Proposed General Fund Budget

## Budget Calendar



# City of Glendale

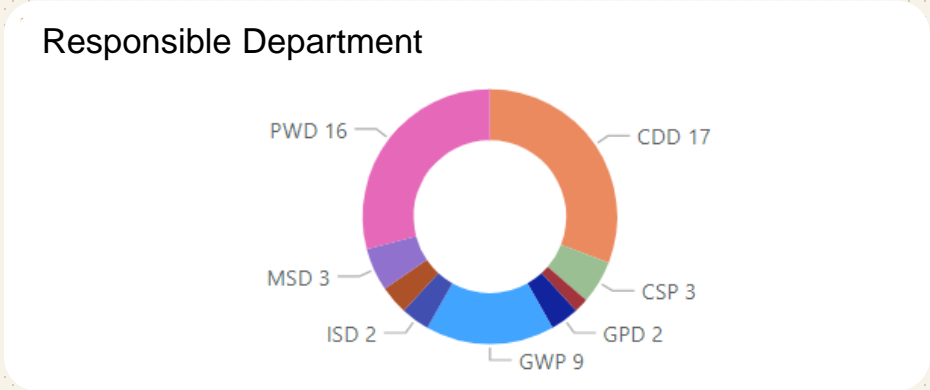
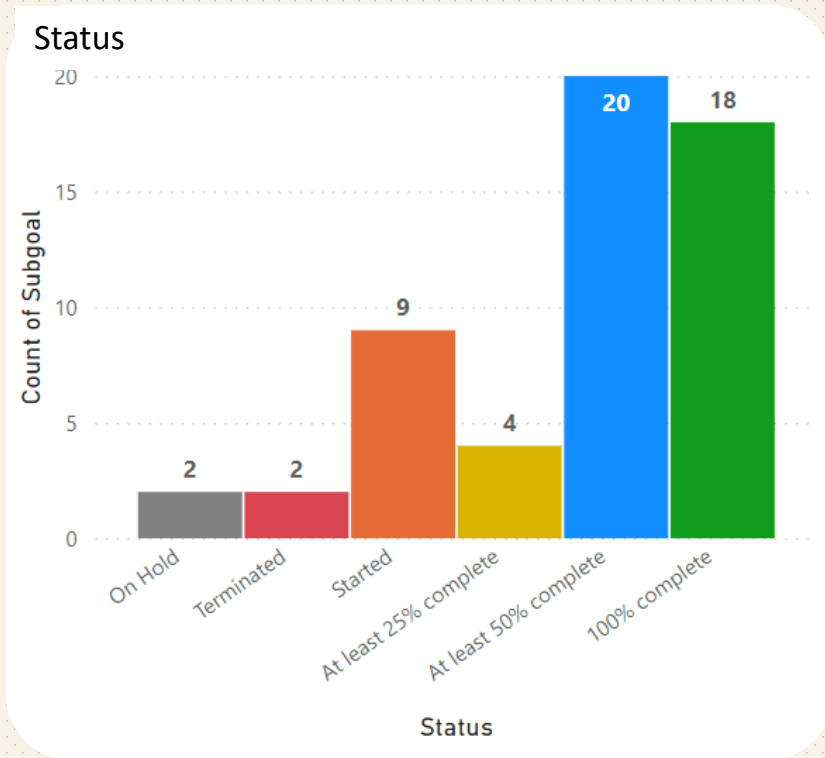
FY 2022-23

**Work Plan Update**



# FY22-23 Workplan

## 55 projects



City of Glendale

# Budget Study Session FY22-23

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## Council Priorities

Council Priority



Infrastructure

Council Priority



Environmental  
Stewardship

Council Priority



Housing

Council Priority



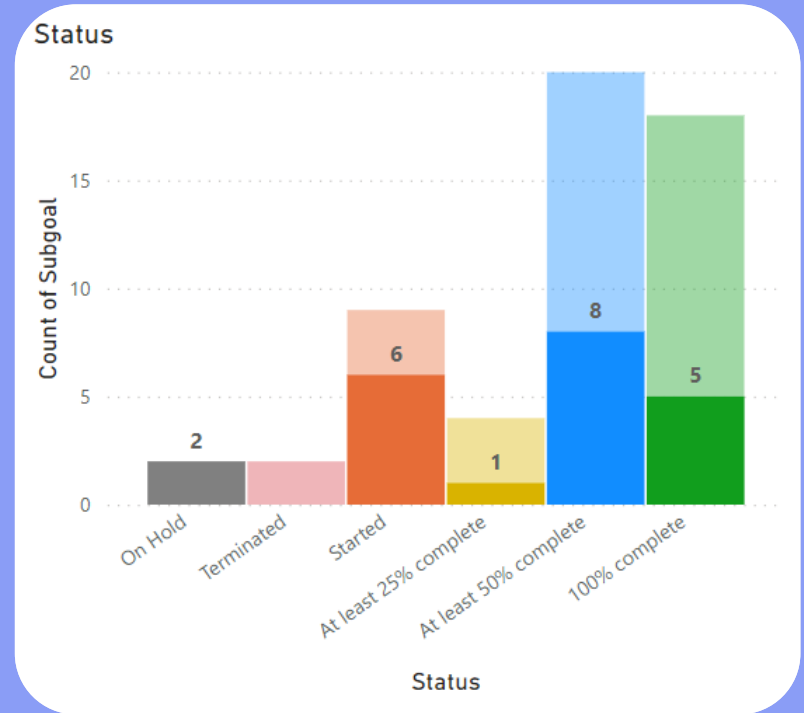
Mobility /  
Connectivity /  
Safety



# Budget Study Session FY22-23



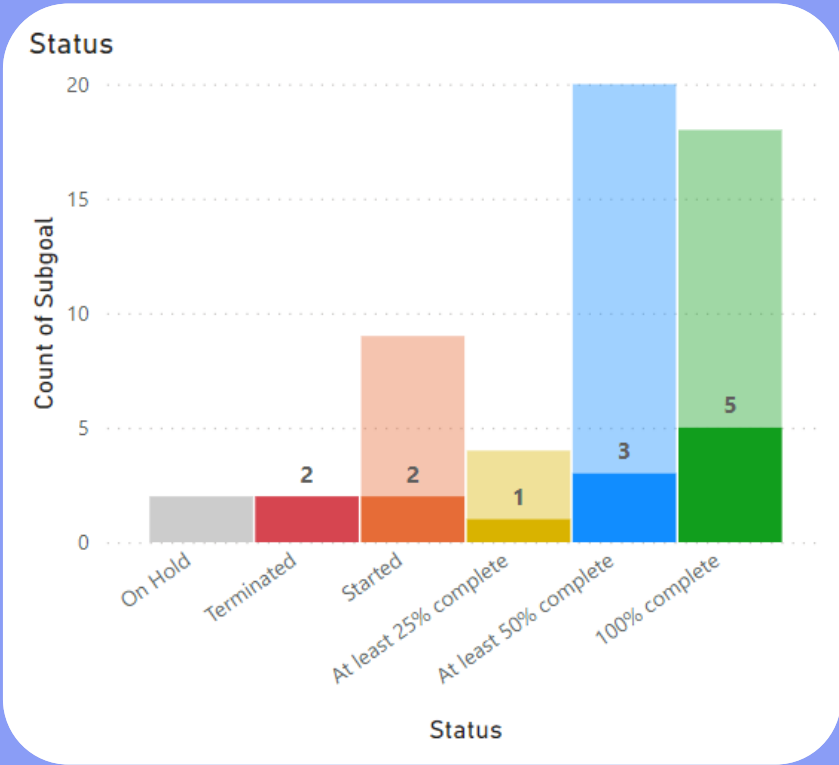
## Infrastructure



# Budget Study Session FY22-23



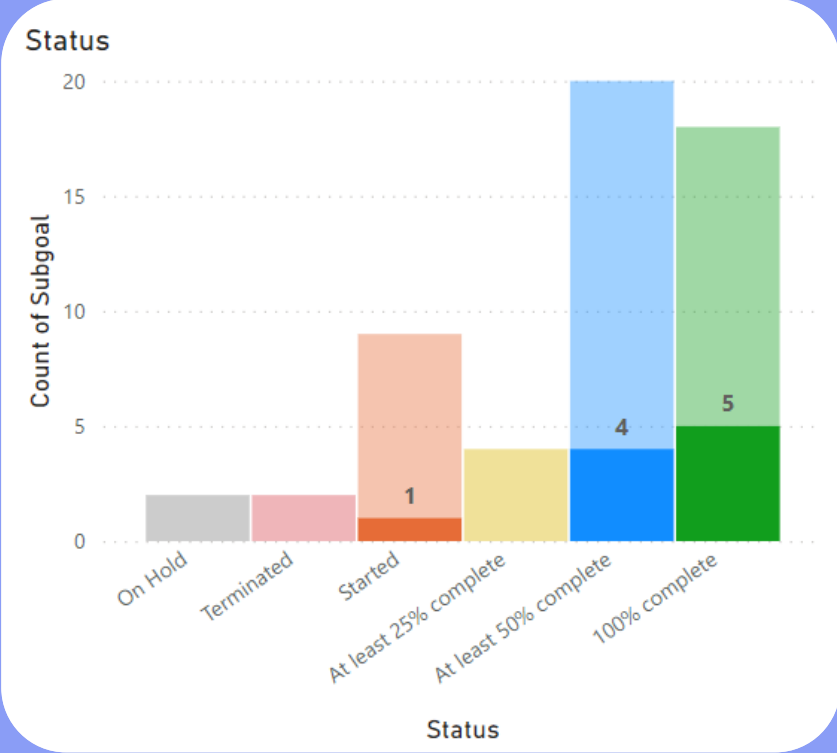
Environmental  
Stewardship



# Budget Study Session FY22-23

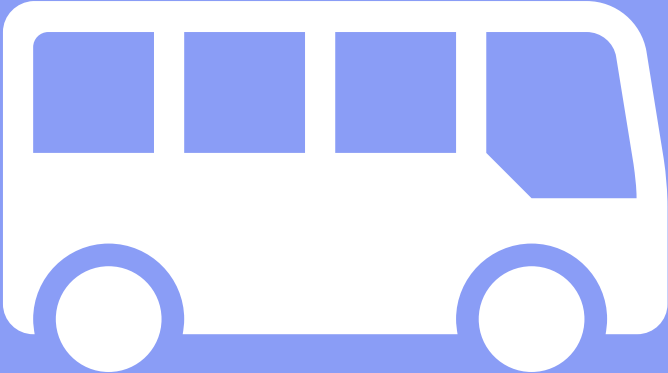


Housing

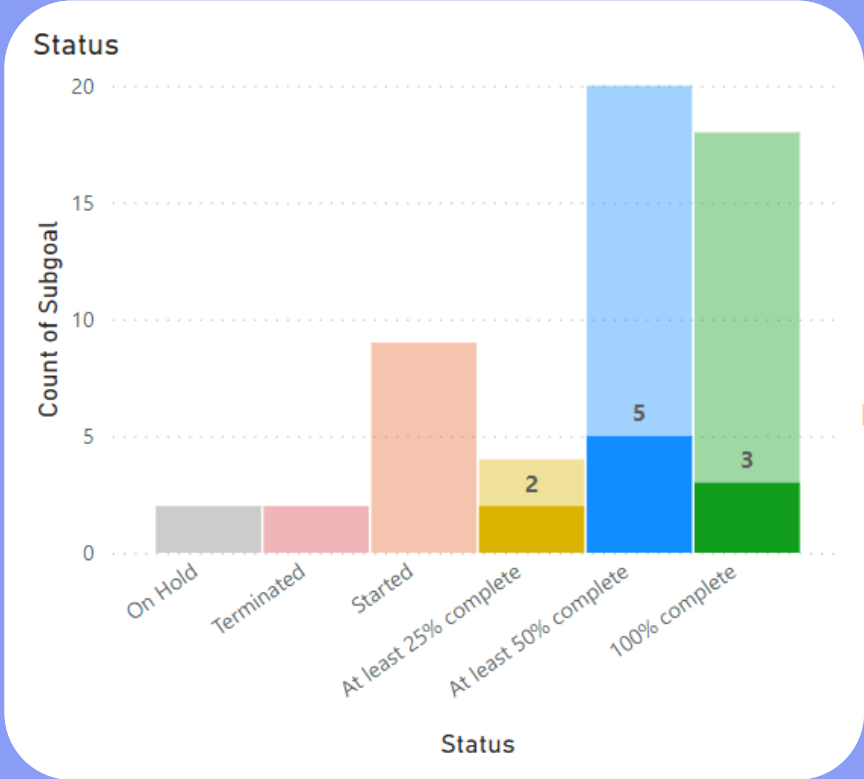




# Budget Study Session FY22-23



Mobility /  
Connectivity /  
Safety



City of Glendale

# Budget Study Session FY22-23

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## Council Priorities

Council Priority



Infrastructure

Council Priority



Environmental  
Stewardship

Council Priority



Housing

Council Priority



Mobility /  
Connectivity /  
Safety



# FY22-23 Priority Highlights



## Infrastructure

- Complete (Phase 1 of 3) of CCTV of the Sanitary Sewer Collection System
- Retain consultant for preparation of plans and specifications for Central Park



## Housing

- Seek tax credit funding and begin construction of 515 Pioneer affordable housing project
- Adopt the Housing Element of the Glendale General Plan



## Mobility

- Implement Phase I of Citywide Pedestrian Safety Plan
- Implement permanent slow streets program



## Sustainability

- Develop a “reach codes” (above & beyond CA Energy Code) for electrification of new building construction
- Complete Climate Action & Adaptation Plan

City of Glendale

# Budget Study Session FY23-24

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## Council Priorities

Council Priority



Financial  
Sustainability

Council Priority



Economic  
Development

Council Priority



Operational  
Efficiency

Council Priority



Mobility/Traffic &  
Pedestrian Safety



# City of Glendale

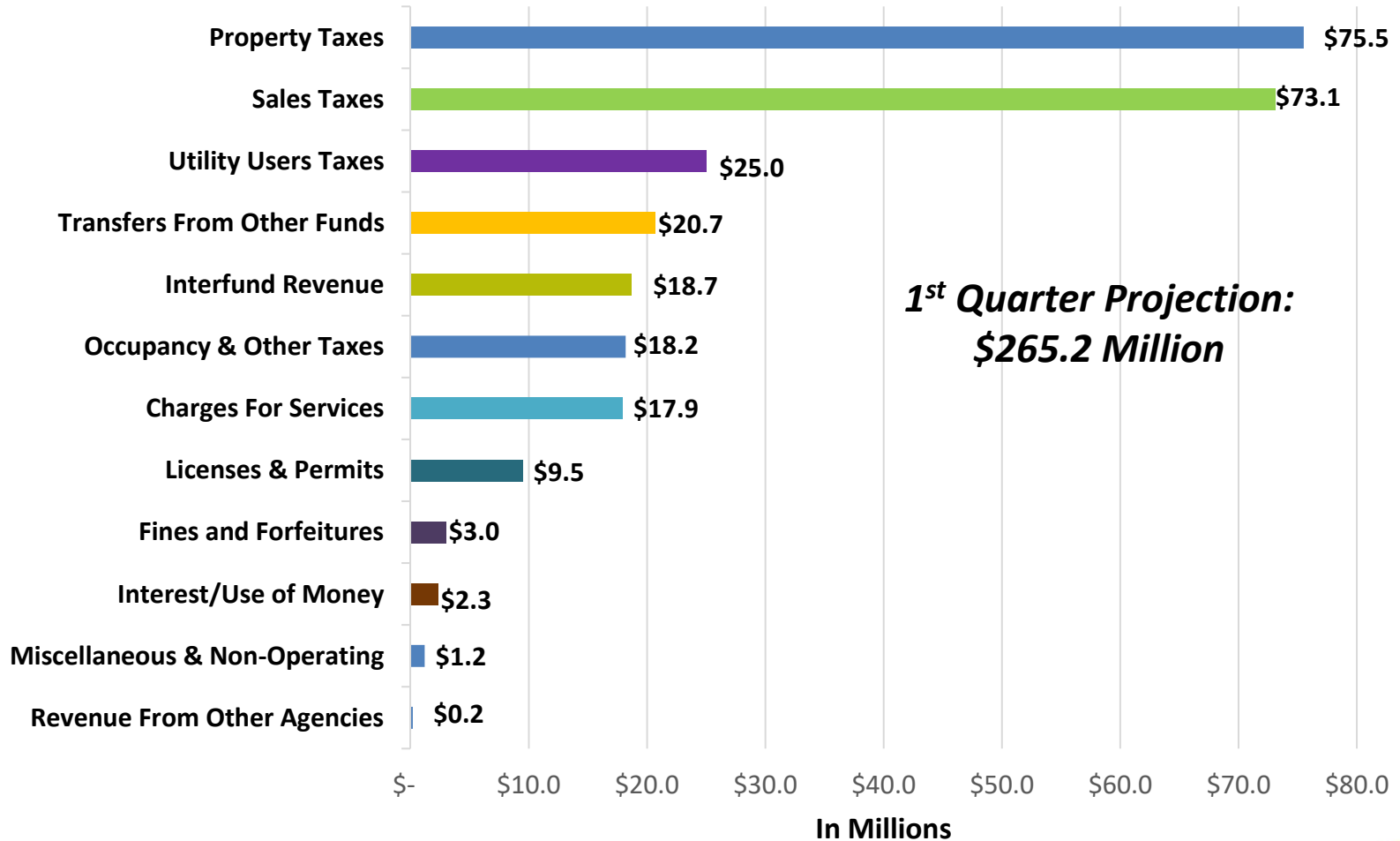
FY 2022-23 General Fund

**Year End Projection**



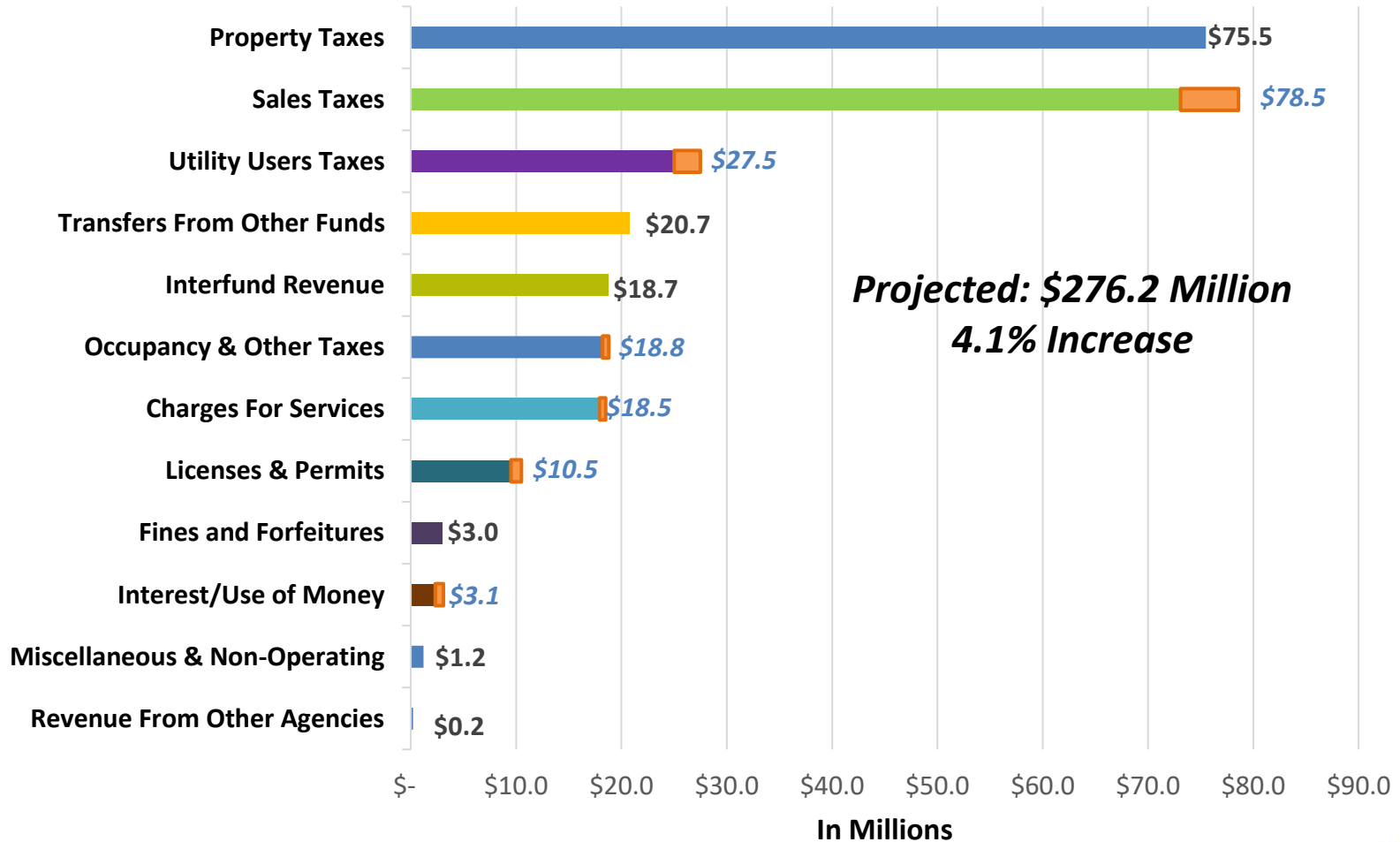
# FY 2022-23 General Fund First Quarter Projection

*\$ In Millions*



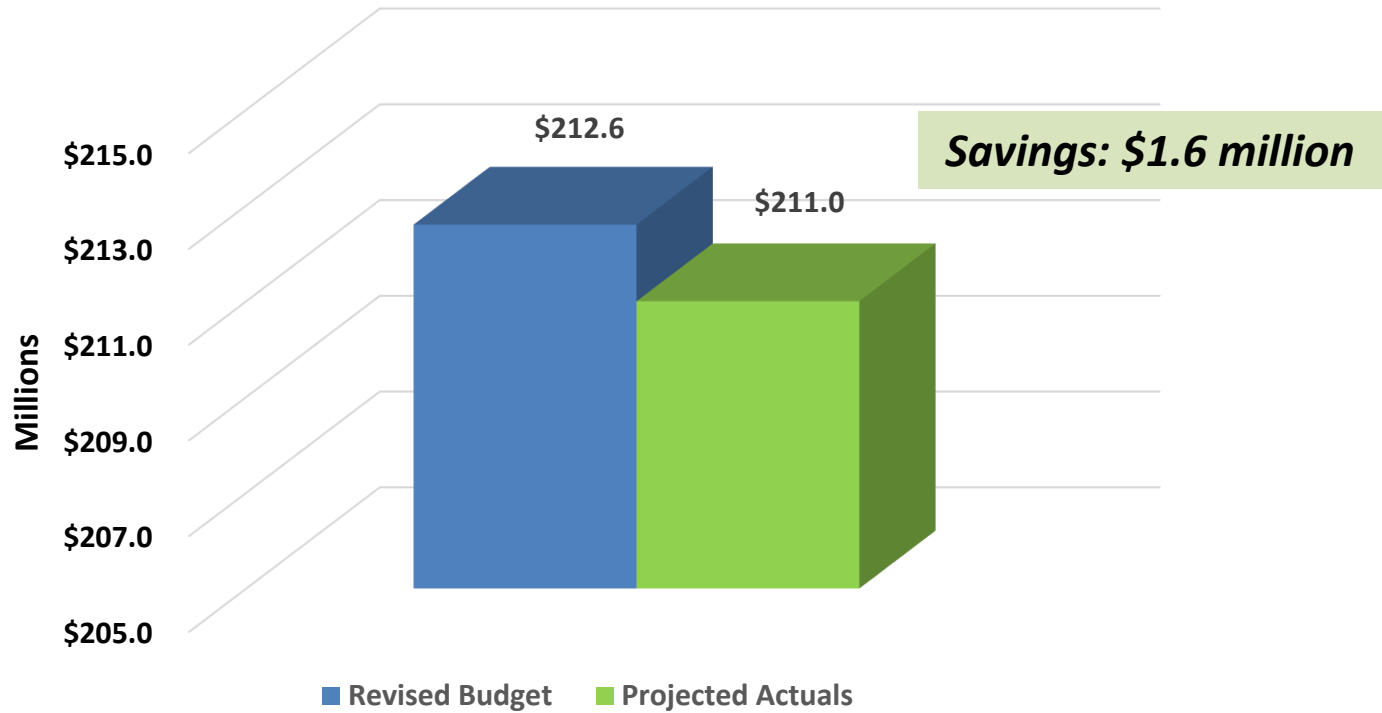
# FY 2022-23 General Fund Projected Revenues

*\$ In Millions*



# FY2022-23 General Fund Projected Expenditures

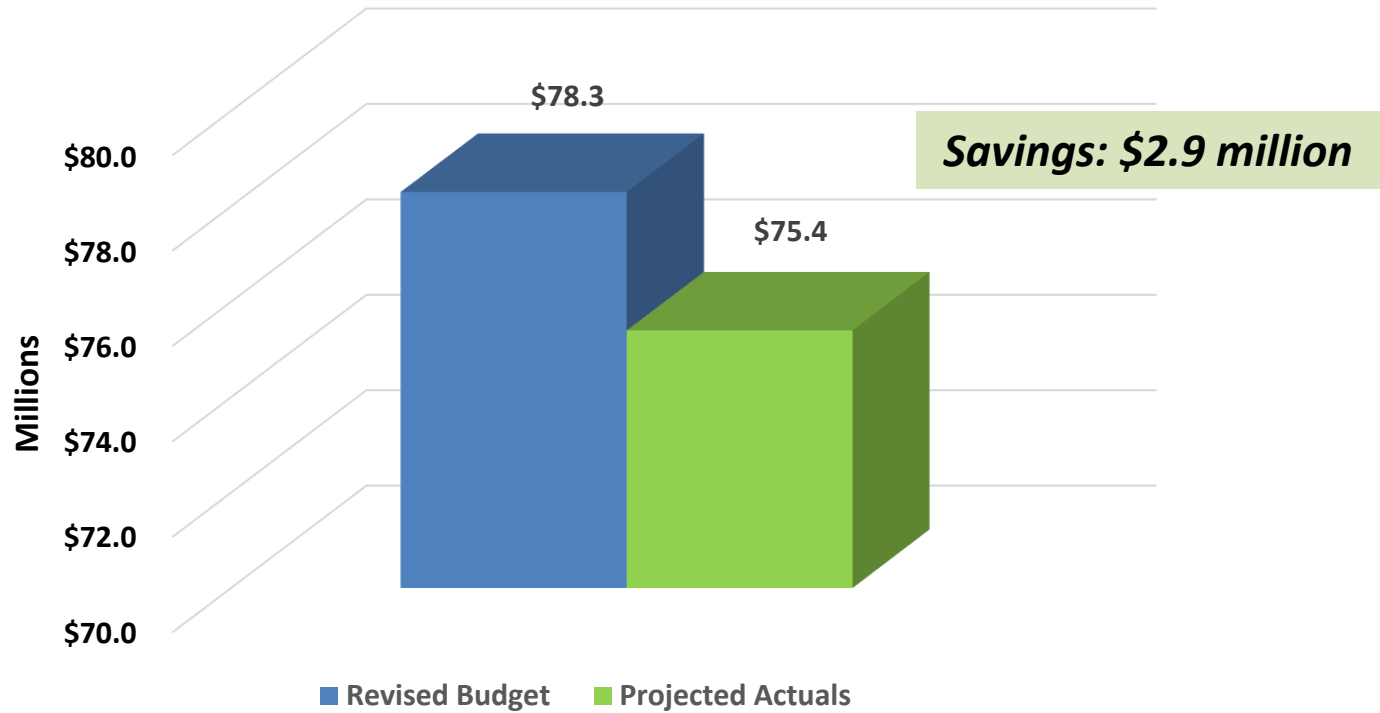
## Salaries & Benefits





# FY2022-23 General Fund Projected Expenditures

## Maintenance & Operation, Capital & Transfers



# FY 2022-23 General Fund Year-End Projection

<b>\$ In Millions</b>	<b>Revised Budget</b>	<b>Projection</b>	<b>Variance</b>
Revenue	\$265.3	\$276.2	\$10.9
Expenditures	<u>(\$290.9)</u>	<u>(\$286.4)</u>	<u>\$4.5</u>
Subtotal	<u>(\$25.6)</u>	<u>(\$10.2)</u>	\$15.4
ARPA	\$18.0	\$18.0	\$0.0
Inflation Relief/Stipend	\$4.6	\$0.0	(\$4.6)
Measure S/Econ Dev	<u>\$3.0</u>	<u>\$0.0</u>	<u>(\$3.0)</u>
<b>Net Surplus/(Use)</b>	\$0.0	\$7.8	\$7.8



# FY 2022-23 General Fund Year-End Projection (In Millions)

Projected  
Year End Surplus:  
\$7.8 Million



\$7.8 Million  
Fleet Management Fund



# FY 2022-23 General Fund Fund Balance Projection

Category	Projection
Revenue	\$276.2
Expenditures	<u>\$286.4</u>
Subtotal	(\$10.2)
+ARPA	\$18.0
To Fleet	<u>(\$7.8)</u>
Net Surplus/(Use)	\$0.0
<b>Ending Reserve</b>	<b>\$92.7</b>
<b>Reserve %</b>	<b>31.5%</b>

\*Council Reserve Policy is a floor of 25% with a target of 35%



# City of Glendale

General Fund

**Five Year Forecast**



# FY 2023-24 General Fund - 5 Year Forecast

\$ In Millions	23-24	24-25	25-26	26-27	27-28
Revenue	\$267.0	\$273.5	\$271.9	\$278.9	\$286.5
ARPA	20.4	0.0	0.0	0.0	0.0
Measure S	<u>18.5</u>	<u>14.2</u>	<u>14.3</u>	<u>14.5</u>	<u>14.6</u>
Total Resources	\$305.9	\$287.7	\$286.2	\$293.4	\$301.1
Appropriations	<u>\$299.2</u>	<u>\$297.0</u>	<u>\$299.5</u>	<u>\$303.7</u>	<u>\$307.3</u>
Net Surplus/(Use)	<b>\$6.7</b>	<b>(\$9.3)</b>	<b>(\$13.3)</b>	<b>(\$10.3)</b>	<b>(\$6.2)</b>
Ending Reserve*	<b>\$99.4</b> <b>33.2%</b>	<b>\$90.1</b> <b>30.3%</b>	<b>\$76.8</b> <b>25.6%</b>	<b>\$66.5</b> <b>21.9%</b>	<b>\$60.3</b> <b>19.6%</b>



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# FY 2023-24 General Fund - 5 Year Forecast

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Appropriations	<u>\$299.2</u>	<u>\$297.0</u>	<u>\$299.5</u>	<u>\$303.7</u>	<u>\$307.3</u>
Internal Service Funds	(\$5.8)	(\$2.8)	(\$2.8)	(\$2.8)	(\$2.8)
Net Surplus/(Use)	\$0.9	(\$12.1)	(\$16.1)	(\$13.1)	(\$9.0)
Ending Reserve*	<b>\$93.6</b> <b>30.7%</b>	<b>\$81.5</b> <b>27.2%</b>	<b>\$65.4</b> <b>21.6%</b>	<b>\$52.3</b> <b>17.1%</b>	<b>\$43.3</b> <b>14.0%</b>



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Internal Service Funds	(\$5.8)	(\$2.8)	(\$2.8)	(\$2.8)	(\$2.8)
Additional Labor Costs	0.0	(10.8)	(17.1)	(23.6)	(23.6)
Net Surplus/(Use)	\$0.9	(\$22.9)	(\$33.2)	(\$36.7)	(\$32.6)
Ending Reserve*	<b>\$93.6</b> <b>30.7%</b>	<b>\$70.7</b> <b>22.8%</b>	<b>\$37.5</b> <b>11.7%</b>	<b>\$0.8</b> <b>.2%</b>	<b>(\$31.8)</b> <b>(9.5%)</b>



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# FY 2023-24 General Fund - 5 Year Forecast

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Internal Service Funds	(\$5.8)	(\$2.8)	(\$2.8)	(\$2.8)	(\$2.8)
Additional Labor Costs	0.0	(10.8)	(17.1)	(23.6)	(23.6)
Capital Improvement	(8.6)	(10.0)	(10.0)	(10.0)	(10.0)
Net Change	(\$7.7)	(\$32.9)	(\$43.2)	(\$46.7)	(\$42.6)
Ending Reserve*	<b>\$85.0</b> <b>27.1%</b>	<b>\$52.1</b> <b>16.3%</b>	<b>\$8.9</b> <b>2.7%</b>	<b>(\$37.8)</b> <b>(11.1%)</b>	<b>(\$80.4)</b> <b>(23.4%)</b>



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Internal Service Funds	(\$5.8)	(\$2.8)	(\$2.8)	(\$2.8)	(\$2.8)
Additional Labor Costs	0.0	(10.8)	(17.1)	(23.6)	(23.6)
Capital Improvement	(8.6)	(10.0)	(10.0)	(10.0)	(10.0)
Additional Measure S	31.5	20.7	21.3	21.8	22.4
Net Change	\$23.8	(\$12.2)	(\$21.9)	(\$24.9)	(\$20.2)
Ending Reserve*	<b>\$116.5</b> <b>37.1%</b>	<b>\$104.3</b> <b>32.5%</b>	<b>\$82.4</b> <b>25.0%</b>	<b>\$57.5</b> <b>16.9%</b>	<b>\$37.3</b> <b>10.9%</b>



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Total Resources	\$305.9	\$287.7	\$286.2	\$293.4	\$301.1
Appropriations	<u>\$299.2</u>	<u>\$297.0</u>	<u>\$299.5</u>	<u>\$303.7</u>	<u>\$307.3</u>
Internal Service Funds	(\$5.8)	(\$2.8)	(\$2.8)	(\$2.8)	(\$2.8)
Additional Labor Costs	0.0	(10.8)	(17.1)	(23.6)	(23.6)
Capital Improvement	(8.6)	(10.0)	(10.0)	(10.0)	(10.0)
Additional Measure S	31.5	20.7	21.3	21.8	22.4
Section 115 Trust	0.0	0.0	5.0	5.0	5.0
Net Change	\$23.8	(\$12.2)	(\$16.9)	(\$19.9)	(\$15.2)
Ending Reserve*	<b>\$116.5</b> <b>37.1%</b>	<b>\$104.3</b> <b>32.5%</b>	<b>\$87.4</b> <b>26.5%</b>	<b>\$67.5</b> <b>19.8%</b>	<b>\$52.3</b> <b>15.2%</b>



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# City of Glendale

FY 2023-24 General Fund

**Proposed Budget**



# FY 2023-24 General Fund Proposed Resources

<b>\$In Millions</b>	<b>22-23 Revised Budget</b>	<b>23-24 Proposed</b>	<b>Increase/ (Decrease)</b>	<b>% Change</b>
Property Taxes	\$77.0	\$80.3	\$3.3	4.3%
Sales Taxes	\$56.8	\$56.9	\$0.1	0.2%
Sales Taxes (Measure S)	\$21.7	\$50.0	\$28.3	130.4%
Utility Users Taxes	\$27.5	\$30.2	\$2.7	9.8%
Charges for Services	\$27.2	\$29.2	\$2.0	7.4%
Transfers from Other Funds	\$20.7	\$23.1	\$2.4	11.6%
Interfund Revenue	\$18.7	\$19.1	\$0.4	2.1%
ARPA	\$18.0	\$20.4	\$2.4	13.3%
Licenses & Permits	\$10.5	\$10.1	(\$0.4)	(3.8%)
Occupancy Taxes	\$8.6	\$10.0	\$1.4	16.3%
Interest/Use of Money	\$3.1	\$3.7	\$0.6	19.4%
Fines & Forfeitures	\$3.0	\$3.2	\$0.2	6.7%
Misc. & Non-Operating	\$1.2	\$0.8	(\$0.4)	(33.3%)
Revenue from Other Agencies	\$0.2	\$0.4	\$0.2	100%
<b>Total Resources</b>	<b>\$294.2</b>	<b>\$337.4</b>	<b>\$43.2</b>	<b>14.7%</b>



# FY 2023-24 General Fund Proposed Appropriation

<b>\$In Millions</b>	<b>22-23 Revised</b>	<b>23-24 Proposed</b>	<b>Increase/ (Decrease)</b>	<b>% Change</b>
<b>Salaries</b>	\$101.7	\$110.6	\$8.9	8.8%
<b>Overtime</b>	\$11.0	\$11.3	\$0.3	2.7%
<b>Hourly Wages</b>	\$8.6	\$8.5	(\$0.1)	(1.2%)
<b>PERS (Net of Cost Share)</b>	\$54.8	\$58.6	\$3.8	6.9%
<b>All Other S&amp;B</b>	\$36.6	\$33.6	(\$3.0)	(8.2%)
<b>Maintenance &amp; Operation</b>	\$74.3	\$75.0	\$0.7	0.9%
<b>Capital Outlay</b>	\$1.4	\$0.05	(\$1.35)	(96.4%)
<b>Transfers Out</b>	\$2.6	\$16.0	\$13.4	515.4%
<b>Total</b>	<b>\$290.9</b>	<b>\$313.6</b>	<b>\$22.7</b>	<b>7.8%</b>



# FY 2023-24 General Fund Fund Balance Projection

Category	Projection
Resources	\$337.4
Appropriations	<u>\$313.6</u>
<b>Net Surplus/(Use)</b>	<b>\$23.8</b>
Plus Beginning Reserve	<u>\$92.7</u>
<b>Projected Ending Reserve</b>	<b>\$116.5</b>
<b>Reserve %</b>	<b>37.5%</b>

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# FY 2023-24 Budget Adoption Calendar

## Session #1 – April 25 – Budget Kickoff

- FY 2022-23 GF Projection, FY 2023-24 Proposed GF Budget
- Five Year GF Forecast
- FY 2022-23 Workplan Update

## Session #2 – Tuesday, May 2 – Quality of Life

- Community Services & Parks, Community Development & Library, Arts & Culture &

## Session #3 – Thursday, May 9 – Infrastructure

- Public Works & GWP

## Session #4 – Tuesday, May 11 – Public Safety

- Fire & Police





# FY 2023-24 Budget Adoption Calendar

## Session #5 – Thursday, May 18 – Central Support Departments

- City Attorney, City Clerk, City Treasurer, Human Resources, Finance, Information Technology, City Manager

## Session #6 – Tuesday, May 30 – Fee Study & Wrap-Up

**June 13**  
**Budget Hearing & Adoption**



# Questions & Comments

