Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
Answering Multi-Part Narrative Questions
Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments
Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 - 24 CFR part 578;
  - FY 2023 CoC Application Navigational Guide;
 - Section 3 Resources;
 - PHA Crosswalk; and
  - Frequently Asked Questions

1A-1. CoC Name and Number: CA-612 - Glendale CoC

1A-2. Collaborative Applicant Name: City of Glendale/Glendale Housing Authority

1A-3. CoC Designation: CA

1A-4. HMIS Lead: City of Glendale/Glendale Housing Authority

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
   - 24 CFR part 578;
    - FY 2023 CoC Application Navigational Guide;
   - Section 3 Resources;
   - PHA Crosswalk; and
    - Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	

	In the chart below for the period from May 1, 2022 to April 30, 2023:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	People with Lived Expertise	Yes	Yes	Yes
35.	Local Congregations	Yes	Yes	Yes

1B-2.	**Open Invitation for New Members.**	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1.Annually, the City of Glendale extends CoC Membership to all stakeholders who actively support community-wide efforts to prevent and end homelessness. The City widely promotes the invitation process on its website, through emails to the CoC listserv, and by posting notices at various community centers. Additionally, CoC program service providers share the meeting details with existing participants and individuals with lived experience. The CoC embraces inclusivity by inviting a diverse array of groups and organizations, including LGBTQ+A advocates, racial justice-focused entities, mainstream healthcare providers, local hospitals, domestic violence support organizations, veterans and youth service providers, faith-based groups, funders, advocates, public housing agencies, schools districts, local law enforcement, and other critical members who contribute to the prevention and resolution of homelessness while fostering equity with the CoC.

2.The CoC conducts its meetings in public venues that are accessible under the guidelines of the Americans with Disabilities Act (ADA). Moreover, the CoC ensures that all electronic documents are made accessible, and available to individuals with disabilities upon request.

3.The Glendale CoC collaborates with the YWCA of Glendale and Pasadena and the Coalition for an Anti-Racist Glendale, a dedicated group of community members, activists, educators, students, parents, and faith leaders committed to address systemic racism and inequities in the community. Through this partnership, the Glendale CoC aims to engage individuals with lived experience, especially those from underserved communities. Training and technical assistance is provided to the CoC service providers and the community at large to promote equity in homeless programming. Recently, the Glendale CoC adopted a partnership-oriented approach to engage directly with the homeless community. The City established a direct connection by employing a CES Homeless Outreach Coordinator within the Community Services & Parks Dept. This strategic partnership approach fosters buy-in and support from all key players within the community and system-wide.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1.The Glendale CoC actively seeks and welcomes input from diverse range of stakeholders including but not limited to individuals with lived experience of homelessness, LGBTQ+A advocates, organizations with a focus on racial justice, nonprofit homeless assistance providers, victim service providers, faith-based organizations, local governments, organizations serving historically marginalized populations, funders, advocates, public housing agencies, school districts, social service providers, mental health and substance abuse agencies, healthcare providers, local hospitals, fire department, public health care, universities, affordable housing developers, landlords, and criminal justice providers and local businesses. These stakeholders are not only dedicated to ending and preventing homelessness but also prioritize racial equity and evidenced-based practices as part of their goals and objectives. The Glendale CoC values the collective expertise and perspectives of this diverse group to effectively address homelessness and promote equity within the Community.
2.The Glendale CoC actively seeks and embraces diverse input by organizing public meetings that are announced on the City's website and communicated through email to the Glendale CoC list serve The collaborative effort to recruit new members encompasses a wide range of groups and organizations, including the regional CoC Collaborative, CoC Outreach, Parks and Recreation Commission, CDBG Advisory Board, City Council, Housing Authority, Verdugo Workforce Development Board, Department of Public Social Services, Los Angeles Homeless Service Authority (LAHSA) Coordinated Entry Council, and REHAC Board, San Fernando Valley Council of Governments (SFVCOG).
3.The CoC conducts its meetings in public venues that are accessible under the guidelines of the Americans with Disabilities Act (ADA). Moreover, the CoC ensures that all electronic documents are made accessible, and available to individuals with disabilities upon request. Documents and information flyers are translated in multiple languages and distributed via online, social media. In addition, copies are available at public facing departments throughout the City and local Community Centers.
4. The CoC asks for feedback following reach community meeting to help enhance the existing planning process to put an end to homelessness and prevent its occurrence. Participants have the ability to complete surveys or meet with program managers to provide input.

	1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
		NOFO Section V.B.1.a.(4)	

		Describe in the field below how your CoC notified the public:
	1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
	2.	about how project applicants must submit their project applications–the process;
	3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
	4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)

1. The CoC issues a Request for Proposal/Qualifications (RFP/RFQ) using an open solicitation method for new and existing projects. The RFP and applications are made available on the City's website, disbursed to local community groups and organizations, announcements are made during City Council and Housing Authority meetings, Parks Commission, COC and CDBG Board meetings, posted on social media, purchasing procurement announcements and other marking resources. In order to broaden the involvement of all stakeholders not just in the City, the selection process is extended to the entire Service Planning Area (SPA 2) in LA County through the CoC's participation in the San Fernando Valley Councils of Government.

2. In anticipation of the NOFO release, the CoC communicates with the existing project applicants to begin preparing for the application process by submitting a Letter of Intent to review. This year, the notice was emailed on June 28th with a deadline to submit LOI's by July 20th. The CoC implements internal competition deadlines to ensure transparency and fairness at the local level. The CoC Program Competition Schedule & Highlights is posted on the City's Homeless Services webpage in addition to emailing over 200+ subscribers. On July 6, 2023, the CoC notified its agencies of the NOFO release which included important deadlines and documents required in addition to the scoring and ranking process. Although there are no new projects this year, the CoC hosts technical assistance webinars to provide an overview of the CoC competition process, scoring and ranking criteria and program priorities.

3. As the CoC Lead Agency, City of Glendale coordinates the process that selects the local projects that will be moved forward to the federal HUD CoC Program Competition. It is a two-step process. First, a local application has to be submitted in response to the Request for Applications (RFA) released by Glendale CoC. Projects will be reviewed and ranked by a by the Homeless Services Evaluation team the Glendale CoC Board, which also consists of people with lived experience. Projects that make the selection list will advance to the federal application process. Glendale CoC shares the CoC Ranking and Scoring Policy with the providers and also explains the scoring criteria based on local/HUD's priorities.

4.Glendale CoC asks attendees in advance if accommodations are needed and makes available webinar/meeting recordings and transcripts upon request.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	

	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		

	1C-2.	CoC Consultation with ESG Program Recipients.	
		NOFO Section V.B.1.b.	

		Describe in the field below how your CoC:
	1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
	2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
	3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
	4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1.The City of Glendale Community Services and Parks Dept. as the lead CoC Agency, consulted ESG and ESG-CV recipients with the City for the planning and preparation of the ESG and ESG-CV funds via Community meetings, Council and Housing Authority Meetings, and during the CoC Committee meetings to collect valuable input regarding how to best utilize the use of ESG and ESG-CV funds. Recipients are given the opportunity to provide feedback through various survey questions that are asked during the meeting and these recommendations /responses that help identify the needs/gaps are entered and reviewed by the CoC and incorporated as part of the Consolidated Plan and the Annual Action Plan. Most recently, the CoC met with the Board and the ESG-CV2 sub-recipients to identify gaps in services prior to the reallocation of CV2 funds. Based on input received from the providers, the CoC was able to successfully reprogram ESG-CV2 funds to increase the number of Rapid Rehousing beds in our community.
2.The CoC's ESG written standards, are developed through input from recipients and cover all ESG eligible activities, requirements and reporting. During the Annual Action Plan and Consolidated Plan preparation meetings, updates provided by the Glendale CoC are inclusive of PIT and HIC results in addition to System Performance Measures. The program outcomes are also included in the CAPER, IDIS, and SAGE systems.
3.The Glendale CoC ensures that reports such as the HIC, PIT and other important information is shared with the community locally, through Council and Housing Authority meetings, CoC Meetings, CoC Board Meetings and on the Homeless Services homepage online. The public is able to view the reports online and provide feedback or email the homeless services staff if they have any questions regarding the data. The updates are also incorporated as part of the Con Plan and Housing Element reports.
4.The Glendale CoC not only provides the results of the PIT and HIC count on the Homeless Services website and through public meetings, but a detailed report is available for the Community to better understand the needs especially related to homeless programming. This information is clearly substantiated and share with the Consolidated Plan Coordinated and incorporated as part of the updates to the plan.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:	

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	Yes

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:	

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

	Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.	

(limit 2,500 characters)

The Glendale CoC has an ongoing partnership with the Glendale Unified School District Student Wellness Services Department and coordinates programs for homeless and foster youth to break down barriers to school enrollment and create academic stability for the students. The District ensures immediate enrollment in the free & reduced lunch program, assists families with before and after school care programs, and facilitates communication and problem-solving between families and school site staff. The Homeless Services Liaison attends all CoC Meetings and provides the latest information on services provided to the students by the district. Services include: mental health counseling, parenting classes, transportation, housing and shelter referrals, food pantry, school uniforms, school supplies, and youth employment through the Glendale Youth Alliance. These services are all available to the Glendale CoC participants. The Glendale CoC and the District also collaborate with Glendale Healthy Kids (GHK). GHK, founded by Glendale healthier Community Coalition in partnership with GUSD, ensures children in our community have access to health care and health education. GHK matches children who need medical care with donated services from physicians, dentist, specialists, Glendale Memorial Hospital, and Health Center, Verdugo Hills Hospital, and Glendale Adventist Medical Center. There is also a partnership between the Glendale CoC, Glendale Police Department and the GUSD for various programs such as: One Glendale Afterschool Youth Sports Program, Youth and Family Services, Glendale Youth Alliance, Students Training as Role Models (S.T.A.R.S) and Community Base Volunteering and Youth Case Management. The Youth and Family Services Case Managers handle the coordination and referral process with the Glendale CoC to ensure homeless youth are connected and prioritized for these programs which offer a wide-range of services from youth employments, counseling, sports, youth case management and other vital resources to help homeless youth thrive in our Community. The Glendale CoC and the District collaborate with Pacific Clinics to offer Head Start and Early Head Start Programs for homeless families with children and unaccompanied homeless youth to ensure access early intervention services under part C of the federal Individuals with Disabilities Education Act.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The Glendale CoC and the Coordinated Entry System policies and procedures explain the process for which service providers need to connect with the Glendale Unified School District Liaison through the district's Wellness Center in order to ensure services are offered and participants are enrolled into the program for which they are eligible. The District Liaison attends CoC meetings and provides the agencies with the most up-to-date information regarding the various services that are available to the Glendale CoC participants. The CoC Service Providers and the District office staff communicate on a daily basis to ensure families and their children are provided with the services they need in order to thrive in our community. Regular school mailings and handouts are sent to the families and the Glendale CoC and ESG program participants. More specifically, they assure families will receive a letter verifying eligibility for services, ensure transportation (bused to their school of origin is possible); formally review educational rights with parents; post Educational Rights at program site; provide mutual advocacy when education rights are violated; have access to academic tutoring and counseling; and incorporate education in exit planning with clients. When necessary, the programs ensure families and youth have access to shelters and transitional housing programs closest to the school where they are enrolled in. Also, when necessary, the programs work together to help enroll children escaping DV in a school of their choice within the district and establish procedures to project their safety and rights. The district, CoC and the Housing Authority are currently working together to quickly identify unsheltered families and providing referrals to EHV.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	Yes
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	No
7.	Healthy Start	No	Yes
8.	Public Pre-K	No	Yes
9.	Tribal Home Visiting Program	No	Yes
	Other (limit 150 characters)		
10.			

	1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Collaboration with Federally Funded Programs and Victim Service Providers.
		NOFO Section V.B.1.e.

	In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	Yes
3.	other organizations that help this population	Yes

	1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
		NOFO Section V.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. Glendale CoC and its partners strive to ensure safety of the participants in CoC funded programs who are survivors of domestic violence, dating violence, sexual assault, human trafficking, or stalking. The CoC works closely with the domestic violence lead Agency YWCA of Glendale and Pasadena to develop protocols to protect the safety of households seeking assistance for every phase of the coordinated process, including addressing safety concerns associated with coordinated entry access points. The CoC and the providers consistently update policies and procedures to ensure compliance with VAWA to grant individuals and families fleeing violence access to trauma- informed, victim centered services that prioritize the survivor's safety needs. The CoC partnering agencies must abide by these policies and under the Coordinated Entry System. The CoC has also informed providers and staff of the HUD sponsored webinar series about the VAWA Reauthorization Act of 2022 to increase capacity and knowledge of the ESG and CoC changes regarding projections for survivors of DV, dating violence, sexual assault, and stalking in the homeless response system.

2. Per the CoC-wide policies, the participating CoC agencies offer victim-centered services that promote client choice and provide accommodations based on unique circumstances. The CoC will continue partnering with the YWCA of Glendale and Pasadena to enhance the CoC-wide training curriculum and train current CoC providers on conducting housing assessments that adhere to the principles of trauma informed care and racial equity. The CE process for Domestic Violence Survivors (includes those fleeing or attempting to flee domestic violence, dating violence, sexual assault, human trafficking, or stalking) utilizes trauma-informed practices, is safety focused, and provides confidential data collection consistent with federal, state, and local laws. Front line staff are required to attend a 40-hour Domestic Violence Counselor training pursuant to California Evidence Code §1037.1(a)(1). All CoC and ESG programs provide an array of trauma informed services to participants; identify appropriate and affordable housing; assist in securing funding for both move-in costs and longer-term sustainability; inspect housing as required by funding sources; life skills classes designed to help survivors regain control, individual and group counseling, and a Children's Program designed to help children recover from domestic violence.

	1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
		NOFO Section V.B.1.e.	

		Describe in the field below how your CoC coordinates to provide training for:
	1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
	2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1.YWCA of Glendale and Pasadena, lead DV Agency in Glendale, provides safety planning and training twice a year for the CoC. All staff advocates and volunteers working with DV survivors, and their children are required to complete a 40-hour DV Counselor training before beginning service. Training consists of several modules covering a range of topics including working with women who have experienced DV; cross-sector coordination; risk identification and safety planning; and safety planning with children and youth. In addition to the training provided by the YWCA, the Glendale CoC will continuously participate in regional training opportunities for staff and volunteers that are offered by the Los Angeles Homeless Services Authority (LAHSA) in collaboration with Health and Human Services (HHS). Most recently, all providers within the CoC were asked to take part in the series of webinars offered by HUD regarding the VAWA Reauthorization Act of 2022, which provide training and technical assistance which showcase both requirements and best practices around VAWA implementation. Information from these webinar series will be implemented in the Glendale CoC.

2.Glendale CoC CES staff trained at a minimum semi-annually to quickly identify and assess victims of DV, dating violence, sexual assault, stalking survivors, and trafficking and ensure a safe transfer to the Glendale CoC's DV CES lead agency, YWCA of Glendale and Pasadena. Staff at each site are trained to ensure a warm- handoff and also informed of the importance of the clients' safety and privacy. Intake and assessments form are inclusive of specific questions related to domestic and sexual violence. For example, the CES has adopted new ways to serve survivors to ensure safety by meeting them where they feel most comfortable, intake and assessment can be conducted by mobile outreach team that is able to quickly assess clients and provide appropriate care. Training is provided to increase staff's understanding of DV issues, assessment, and case management to ensure that survivors are able to access the same housing resources available to the rest of the consumers served by the Continuum.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.		
	NOFO Section V.B.1.e.		

	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1.YWCA of Glendale and Pasadena, lead DV Agency in Glendale, provides safety planning and training twice a year for the CoC. All staff advocates and volunteers working with DV survivors, and their children are required to complete a 40-hour DV Counselor training before beginning service. Training consists of several modules covering a range of topics including working with women who have experienced DV; cross-sector coordination; risk identification and safety planning; and safety planning with children and youth. In addition to the training provided by the YWCA, the Glendale CoC will continuously participate in regional training opportunities for staff and volunteers that are offered by the Los Angeles Homeless Services Authority (LAHSA) in collaboration with Health and Human Services (HHS). Most recently, all providers within the CoC were asked to take part in the series of webinars offered by HUD regarding the VAWA Reauthorization Act of 2022, which provide training and technical assistance which showcase both requirements and best practices around VAWA implementation. Information from these webinar series will be implemented in the Glendale CoC.

2.Glendale CoC CES staff trained at a minimum semi-annually to quickly identify and assess victims of DV, dating violence, sexual assault, stalking survivors, and trafficking and ensure a safe transfer to the Glendale CoC's DV CES lead agency, YWCA of Glendale, and Pasadena. Staff at each site are trained to ensure a warm- handoff and also informed of the importance of the clients' safety and privacy. Intake and assessments form are inclusive of specific questions related to domestic and sexual violence. Providers are required to sign confidentiality agreements when working with the clients who are fleeing DV and other related crimes. The YWCA has policies in place that cover, restricted access, confidentiality agreements with staff and volunteers, Data security protocols to secure electronic and physical systems to store resident records and other sensitive information, visitor policies.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

	Describe in the field below:
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

The Glendale CoC has established multiple ways for the collection of data related to DV clients. The Homeless Point-in-Time count survey includes a "DV" specific question which helps the CoC gather data related to homeless persons who are homeless as a result of abuse. This information is then entered into the comparable database (Apricot) to further analyze the needs/gap in our Community as it relates to DV, dating violence, sexual assault and stalking. In addition to entering the data in Apricot, the CoC extracts data from the HMIS system for survivors who are served by the non-DV service providers. The PIT and HIC count helps the CoC identify the needs of this population and types of services or programming that are essential such as ES, TH, RRH, PSH, etc.
2. The CoC utilizes the de-identified aggregate data to identify trends and patterns in our Community, helped the CoC prioritize funding for DV programming during the development of the strategic plan for the CoC, helped organizations understand the effectiveness of their programs, especially during the COVID -19 pandemic, when we saw over 56% increase in DV and related crimes.

	1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
		NOFO Section V.B.1.e.	

		Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:
	1.	whether your CoC has policies and procedures that include an emergency transfer plan;
	2.	the process for individuals and families to request an emergency transfer; and
	3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.

(limit 2,500 characters)

1.Per the CoC-wide policies and protocols, each participating agency must inform the clients of the Emergency Transfer Plan and the right for participants who are victims of domestic violence, dating violence, sexual assault, human trafficking, or stalking to request an emergency transfer from current program or unit (if housed). The ability to request a waiver is available to clients regardless of sex, gender identity, or expression, or sexual orientation as well as any protected characteristic, including race, color, national origin, religion, disability or age. Participants are informed of the policy and the protocol upon entry into the program which includes information on eligibility for emergency transfer, required documentation, confidentiality protections, the transfer process, and guidance on safety and security.
2.To Request an emergency transfer, the participant must inform their housing provider and submit a written request for a transfer. The provider must provide accommodations to this policy for individuals with disabilities. The participant's written request should include either expressing that there is a threat of imminent harm of violence if the participant does not transfer. The provider may request documentation of the domestic or sexual violence. Participants may use the HUD model form 5383, signed documentation from a victim service provider, attorney, medical professional or a mental health professional or a police report to request the emergency transfer. The process and these options are discussed with the participant requesting the transfer. Each provider must develop a safety plan to transfer the survivor to safety as soon as possible.
3. Per the CoC Emergency Transfer Plan protocols, the CoC will ensure a timely response to the transfer request in order to guide the tenants to safety, conduct a safety assessment to understand the level of risk the DV client is facing, engage with the client with a client centered approach allowing them to take part in the decision-making process, quickly arrange for a emergency shelter placement or relocation of the unit, ensure the survivor's privacy and confidentiality. The CoC works with agencies to ensure follow-up with the survivors to provide ongoing legal assistance, emotional support, education, and empowerment.

| | 1C-5f. | Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | | NOFO Section V.B.1.e. | |

		Describe in the field below how your CoC:
	1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and
	2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)

1. Glendale CoC places significant importance on ensuring secure housing and service access for survivors. We work closely with nearby shelters, programs for transitional housing, and service organizations to establish a network that gives top priority to the safety and welfare of survivors. Mandatory Training is provided by our lead DV Agency for housing providers and service personnel to enhance their understanding of the details surrounding domestic violence, dating violence, sexual assault, and stalking. This training equips them with the necessary awareness and empathy to proficiently aid survivors.

In order to guarantee secure accessibility, we put in place procedures that safeguard the confidentiality of survivors, project their identities, and provide adaptable housing choices that match their individual situations. This includes establishing alliances with organizations that focus on assisting survivors and customizing our services to attend to their experiences of trauma and recovery. We recognize that systemic obstacles might hinder survivors' capacity to reach secure housing and services. Hence, we take initiative to recognize and resolve these obstacles within our homeless support system. This includes continuous cooperation with advocates for survivors, community groups, law enforcement, legal assistance, Housing Authority, and other invested parties to evaluate and enhance the efficiency of our services.

2. We regularly conduct assessments of our homeless response system. We analyze data to understand trends linked to survivor access and pinpoint any inequalities. This data-informed methodology enables us to spot service gaps, areas that require refinement, and any inadvertent obstacles survivors might confront.

Furthermore, we facilitate transparent discussions and feedback loops directly with survivors. Their insights are invaluable in illuminating the difficulties they've faced and proposing enhancements. We actively involve survivors through focus groups, surveys, and individual consultations to gain a deeper understanding of their encounters and amass recommendations for system improvements.

In line with the insights garnered, we collaborate closely with relevant agencies and organizations to adjust policies, procedures, and service delivery approaches. This might involve offering supplementary training, updating protocols, or reallocating resources to cater to survivors' needs more effectively.

	1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
		NOFO Section V.B.1.e.	

	Describe in the field below how your CoC:
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and
2.	accounted for the unique and complex needs of survivors.

(limit 2,500 characters)

1. The COC actively involves survivors with lived expertise and takes into consideration their unique and complex needs. We strive to create policies and programs that are sensitive, effective, and well aligned with the survivors priorities'. Through ongoing engagement, collaboration, and feedback received, we make sure survivors are empowered to contribute to sharping their own support systems and the boarder community response to ending homelessness and supporting survivors of trauma. The CoC further employs survivors to support programs. We currently have several case managers working with survivors. The expertise is critical in helping quickly stabilize the survivors and prevent further trauma. The Board also encourage participation from survivors which gives us an opportunity to engage and receive feedback on policies and programs.
2. The CoC understands the unique and complex needs of survivors and has built CoC network with emphasis on trauma informed care in order to understand potential triggers that survivors could encounter during policy deliberations and program related matters. We ensure that the interactions and reactions are thoughtful in order to avoid re-traumatization, and to foster an inclusive environment. Furthermore, the CoC partners with local agencies that serve survivors along with mental health agencies. This type of collaboration allows us to identify the evolving needs of survivors.

1C-6.		Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
		NOFO Section V.B.1.f.	

	1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

		Describe in the field below:
	1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
	2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
	3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
	4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1.CoC launched a series of stakeholder meetings (a total of 6) back on October of 2022 to gain feedback from various community groups including people with lived experience, advocacy organizations who promote disability, LGBTQ+, BIPOC groups to share expertise on the policy. The feedback has been incorporated as part of the updated anti-discrimination policy which will be posted on the City's website and shared with the community members for further feedback before the final version is approved by the CoC Board. This has been an ongoing process, the CoC wants to ensure to feedback is received from all groups and organizations and that the policy is widely shared with the community.

2. CoC and ESG projects must comply with applicable equal access and nondiscrimination provisions of federal, state and local civil rights laws. To ensure compliance, the CoC requires all recipients to submit an anti-discrimination policy during the NOFO process. The sub-recipient contracts also reaffirm the federal non-discrimination and equal opportunity requirements that agencies must abide by in order to receive grant funds. CoC providers have been provided templates and training opportunities in order to regularly update the policy for each program. During annual audit, the CoC conducts site-visits and interviews clients on site and also checks for potential grievances filed. Agency is also utilizing HMIS and the CoC staff analyzes data to identify potential disparities. CoC also plans on reviewing the anti-discrimination policy at least annually with stakeholder feedback and approval by the CoC committee and CoC Board.

3. CoC and ESG projects are monitored annually to ensure compliance, including HMIS data and comparable data for DV and training. CoC would like to enhance training opportunities to educate staff, participants about the anti-discrimination policy. In case agencies are not in compliance, the CoC will work with the agencies to ensure compliance.

4.The CoC reduces the risk by requesting a copy of the anti-discrimination policy during the RFP process and monitors the program data and housing placements throughout the year in addition to providing training. CoC staff also conduct on-site visits during the monitoring and clients are interviewed. The CoC will share training opportunities and guidance to ensure compliance

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
CA-114 Glendale Housing Authority	40%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1.The Glendale CoC has strong collaboration with the Glendale Housing Authority (GHA) to ensure homeless persons including victims of Domestic Violence, dating violence, sexual assault, human trafficking, or stalking are prioritized and placed in Permanent Housing. The GHA has established written policies and procedures regarding the referral process for housing placement through the Coordinated Entry System, therefore, this is a homeless admission preference given in Glendale. GHA staff, work continuously with the CoC CES lead agencies to verify homeless status and refer clients for services. Once the verification is completed, clients are quickly assessed and placed in the Housing Choice Voucher Program and the Emergency Housing Voucher Program. The GHA Admin plan (rev. 7/1/17) page 4-13 covers the homeless admission preference provided for homeless persons including DV. The CoC and Glendale Housing Authority also partner with the Glendale Unified School District to identify homeless families who are in need o housing and services and coordinate with providers to ensure housing placement within 30 days.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

	In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:	

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	

PHA
Glendale Housing ...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Glendale Housing Authority CA-114

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
   - 24 CFR part 578;
    - FY 2023 CoC Application Navigational Guide;
   - Section 3 Resources;
   - PHA Crosswalk; and
    - Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First–Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	8
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	8
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

		Describe in the field below:
	1.	how your CoC evaluates every project--where the applicant checks Housing First on their project application--to determine if they are using a Housing First approach;
	2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1.The Glendale CoC reviews the Housing First Policies and Procedures for each service provider within the CoC Coordinated Entry System. The providers are regularly monitored to ensure clients are quickly accessed and housed without any preconditions or barriers which prevent rapid placement in Permanent Housing or Rapid Rehousing. All Projects New and Renewals were required to submit a Housing First Plan and also verify that the programs removed barriers such as, having too little or no income; active or history of substance abuse, having a criminal record with exceptions for state-mandated restrictions, history of victimization fleeing domestic violence (e.g., lack of a protective order, period of separation from abuser, or law enforcement involvement. In addition, agencies are asked to verify that participants were not terminated for the following reasons: Failure to participate in supportive services, failure to make progress on a service plan, loss of income or failure to improve income, fleeing domestic violence, any other activity not covered in a lease agreement typically found in the project's geographic area.

2.The focus of the CoC is to continue building on activities and goals shared across all programs to reduce and prevent homelessness with Housing First. Project applicants must submit the Housing First Policy and re-affirm their understanding and commitment of Housing First implementation. Project applicants are asked to provide information on how program staff are trained to utilize evidence-based practices for client/tenant engagement, such as motivational interviewing, client-centered counseling, critical time interventions, and trauma- informed care in addition to review of system-wide performance.

3.The Glendale CoC focuses on performance management and annual risk assessments to understand the effectiveness of "Housing First" on existing CoC programs. Each Agency is required to develop specific goals and measures to promote system-wide "housing first" approach that optimize client choice. During the risk assessment review, program policies and housing plans are reviewed, and staff are interviewed to ensure understanding of core elements of Housing First and program/project level. CoC will engage diverse stakeholders and advocacy groups to enhance stability, autonomy and dignity for people experiencing homelessness.

1D-3.	Street Outreach--Scope.	
	NOFO Section V.B.1.j.	

		Describe in the field below:
	1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
	2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
	3.	how often your CoC conducts street outreach; and
	4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1.The Glendale CoC has a 5-person team which consists of 3 outreach and engagement workers, some with lived experience through Ascencia/CES Lead Agency. In addition, with the of ESG-Cares Act funding, the Glendale Police Department's Community Outreach and Engagement Team (C.O.R.E) is also conducts robust outreach with 4 full time officers and one licensed mental health clinician that are available to respond to calls for services involving homeless persons and those fleeing domestic violence or related crimes in the evenings and on the weekends. Through progressive engagement, the CORE unit connects those who are less likely to receive services and conducts intake using the HMIS system and ensure warm hand-off. The CES lead agency for families, is also conducting outreach for homeless families daily in Glendale. All outreach teams have access to the HMIS system, conduct the VI-SPDAT and VI-FSPDAT and coordinate with one another to place homeless persons of all populations and sub-populations as quickly as possible. Outreach teams have bilingual staff and provide transportation vehicles that are wheelchair accessible vans to accommodate people with disabilities. The Glendale Central Library also has a Homeless Liaison who works with the Outreach teams to connect clients to services.

2.Glendale CoC has robust Outreach Teams that cover 100% of the CoC's geographic area with the primary goal of engaging all unsheltered homeless persons and those fleeing DV and related crimes in the Community.

3.Street outreach is conducted Monday thru Friday from 7am-4pm. The CORE unit (PD) conducts outreach daily during the week, evening hours and weekends. Outreach efforts in the Glendale CoC aim to provide immediate assistance and link individuals to appropriate resources such as shelters, healthcare, mental health services, and housing assistance. Although the CoCs outreach teams cover the entire geographic area, they focus heavily on areas with higher concentrations of homelessness where unsheltered individuals are more likely to be found. GIS mapping is used each time outreach teams conduct intakes and the CoC Glendale reviews the data quarterly to increase outreach efforts in specific areas.

4.CoC and it's partners local and regional, have tailored outreach and engagement which involves partnerships with health care agencies, people with lived expertise, law enforcement, DMH, DHS, with licensed clinicians in order to reduce chronic homelessness.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1. Engaged/educated local policymakers	Yes	Yes
2. Engaged/educated law enforcement	Yes	Yes
3. Engaged/educated local business leaders	Yes	Yes

4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.l.	

	HIC Longitudinal HMIS Data	2022	2023
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	51	30

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

	Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:	

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

	Describe in the field below how your CoC:	
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;	
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and	
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

1.The CoC continues to collaborate with local and mainstream service providers to promote integration between the public service systems to maximize resources. The CoC service providers inform program participants of mainstream resources such as food stamps, SSI, TANF, substance abuse and mental health programs through case management services on-site or providing transportation services. The CoC also attends regular meetings through DPSS to stay up to date with new programs and services being offered. This information is then shared with the CoC Committee and participants in the program. At the local DPSS office, staff facilitate enrollment for Covered California health insurance, California Fresh, General Relief and CalWORKS. Local Hospital coordinate with Lead Agency's hospital Liaisons to enroll clients and veterans are connected through the VA office.

2.The CoC is currently working with service providers to increase access to mainstream health care services. The CoC was able to secure funds through the Department of Health Care Services (DHCS) under the California Housing and Homelessness Incentive Program (HHIP). HHIP funds are being utilized through a partnership between the the CoC, the LA. Care and Health Net managed care plans to increase support for clients in permanent supportive housing programs. The partnership will help lift funding and health care management limitations to allow PSH programs to extend assistance and help place more chronically homeless individuals that are currently in need. Services will include the following: intensive Case management; housing sustainability-tenancy services, housing navigation, connection to Medi-cal Resources, expansion of data collection/management. The CoC is in the process of developing a monthly Local Housing and Health Committee, which will include participation from housing providers, local hospitals, Housing Authority, faith-based organizations, and other mainstream service providers. The CoC has also secured funding from LA County Department of Health Services- Housing for Health to secure funding and greater access to healthcare support through Intensive Case Management Services (IMCS).

3. CoC Service providers are SOAR-trained and facilitate enrollments. In addition, with the passage of AB210, the LA County Multi-disciplinary personnel will be able to share data with DMH, DPH, DPSS, WDACS, DHS to improve coordination of housing and supportive services and increase continuity in care.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

During the Covid-19 crisis, with the use of CARES Act funding, the Glendale CoC operated Hotel Programs and Project Roomkey including mobile showers, washing stations, expanded homeless prevention/rental assistance programs. This allowed the unsheltered clients direct access to resources, including health care, food, water, case management and all while in their own private space. Glendale CoC quickly realized the impact the hotel programs made with housing placement on such a short period versus the traditional style congregate setting. Currently, the CoC is utilizing CARES Act funding to continue the Glendale Hotel Cares Program, which is prioritizing chronically homeless persons including homeless families. Clients are able to quickly stabilize, while the CoC works to place the unsheltered in Rapid-Rehousing and Emergency Housing Voucher Program. The CoC has expressed the need for ongoing non-congregate sheltering to its officials and has been approved for increased hotel voucher funding for FY 2023 and will continue to request funding through the use of City's local Measure S funds on an ongoing basis to help our unhoused neighbors quickly stabilize especially during the winter months.

	ID-8.	Partnerships with Public Health Agencies--Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
		NOFO Section V.B.1.o.	

		Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:
	1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
	2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1.Glendale CoC consistently evaluates policies and procedures affecting access and interventions for different subpopulations based on vulnerability to public health outbreaks through open communication and involvement from public health agencies. All of our safety protocols are based on CDC, Department of Public Health, and City, State and Federal Guidance. We have shifted our policies in light of COVID-19 to prioritize those who are currently most vulnerable based on CDC guidance. As a result of this public health crisis, prioritization policies were modified to support swift assessment and rehousing for any high-risk population. Our CES Policy and Procedures have been revised so that its CE prioritization will reflect BIPOC and LGBTQ+ disproportionate impact to COVID-19, monkey pox. Changes to the Coordinated Entry Prioritization Homeless System will be is equity-driven based on stakeholder feedback from people with Lived Experience and LGBTQ+ groups as the Glendale CoC works towards completing its Homeless Action Plan by October of 2023. In general, our CES policy is adaptable to address any unforeseen crisis and the process is documented as provisional and as an attachment. The planning and implementation are an ongoing process; therefore, the Glendale CoC is working with the LAHSA's CES Policy Council, CES sub-committee to bring together front-line staff, people with lived experience, and leadership teams to review and update the CES policies. The CoC appreciates HUD's guidance and toolkits and will be establishing a CoC-wide Infectious Disease Preparedness Plan consistent with public health response plans with strategies that include, enhancing isolation procedures, further developing screening protocols, and incorporating heightened sanitation measures based on lessons learned from COVID-19, MPX, flu. Through active participation, our agencies are trained to respond to emergencies and keep up with the policy changes that impact the way homeless individuals are screened and prioritized.
2. Following CDC and Public Health guidance the CoC agencies are consistently update Infectious Disease Preparedness Plan consistent with public health response plans with strategies that include, enhancing isolation procedures, further developing screening protocols, and incorporating heightened sanitation measures based on lessons learned from COVID-19, MPX, flu, continuous operations of vaccination programs and ongoing training to staff and outreach teams.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1.The lead CES Agency Ascencia partnered with the United Way of Greater Los Angeles in order to support, amplify, and bolster existing community-based efforts to outreach, educate, and promote critical life-saving information related to the COVID-19 pandemic to BIPOC-identifying people experiencing homelessness in LA County. The campaign was aimed to pair expert practitioners & experienced communication consultants to develop and design culturally competent messages and materials to promote the equitable distribution of COVID-19 information on vaccine resources for communities disproportionately impacted by the pandemic. Outreach teams distributed these collateral materials to homeless individuals during their daily outreach and engagement activities. The LA County Department of Public Health provided two on site vaccine clinics at Ascencia for both staff and clients in all programs. Our lead CES Providers provided multiple vaccination sites for clients and staff in order to ensure the safety of all. There were several sites in Glendale also that offered vaccinations, YWCA of Glendale and Pasadena. Glendale Memorial Hospital, and the Community Services & Parks Dept. CoC will continue sharing guidance from CDC, Public Health, HUD, VA, HCH on virus transmission, mitigation, & prevention via email with all CoC Providers and posted on the homeless services homepage, as necessary.
2.The CoC Outreach Coordinator will continue maintaining a central file documenting all sites COVID-19, MPX and Flu policies and procedures. This position circulates data about local vaccination sites, informs staff and service providers regarding outbreaks and any site changes, stays current with all COVID-10, flu, and MPX changes: dissemination of HUD/CDC information and any technical assistance and training opportunities.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1.The Glendale CoC is part of Service Planning Area (SPA)2 "San Fernando Valley" of eight (8) SPAs that comprise Los Angeles County. In this configuration, Glendale CoC shares territorial boarders with SPA 3 and SPA 4 to the south (Los Angeles) and west (West Hollywood). In addition, the population of Glendale represents 2% of the population of Los Angeles County. Given the relatively limited geographic dimension of the Glendale CoC, all homeless service providers in the City participate in the Glendale CoC and take part in the Coordinated Entry System. The Glendale CoC covers 100 percent of it' geographic area.

2. Glendale CES utilizes a standard assessment process. Although different CES subpopulations may use different assessment tools (e.g. VI-FSPDAT, CES Survey Packet, and HMIS Enrollment and Intake Packet), the tools within each subpopulation (families with children, adults, youth, and DV survivors) shall be consistent and follow a standard CES process flow. In the course of CES assessment, participants shall have the right to decline to provide assessment information, or may be unable to provide assessment information. CES providers shall make every effort to assess and resolve a participant's housing crisis based on the information available. When the lack of a response limits the variety of referral options available, CES providers shall communicate to participants that complete and accurate responses could increase referral options.

3. Glendale CoC is committed to engaging regional and citywide entities working collaboratively to develop and implement solutions to strengthen the design of the local Coordinated Entry system (CES). The CoC is working with LAHSA on a Regional CES Council to develop Regional CES Policies and Procedures.

This regional collaboration strengthens the local CoC and helps develop prioritization and matching criteria that is in compliance with Regional CES Systems, and the provisions of 24 CFR 578.7. Staff continue to participate in various regional workgroups organized by LAHSA's CES Policy Council to develop CES Assessment Principles with feedback from people with lived experience, centered around equity, Housing First, standardized administration, participant autonomy, nondiscrimination, and participant-centered choice and harm reduction.

	1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
		NOFO Section V.B.1.p.	

		Describe in the field below how your CoC's coordinated entry system:
	1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
	2.	prioritizes people most in need of assistance;
	3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
	4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1. The Glendale CES promotes a fair and open process and affirmatively markets housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, limited English proficiency or who are least likely to apply in the absence of specialized outreach to promote every individual's participation in CES. Ascencia's outreach staff and Home Again LA, and YWCA, local hospitals, community colleges, GUSD also collaborate with the Glendale Police Department's Homeless Outreach Team (HOT) to conduct ongoing outreach and assessment to connect the most vulnerable unsheltered population to housing and health care services and complete intake and assessment on-site. Staff are multi-lingual and provide outreach materials to clients and have lived experience. Most recently, as a result of this collaboration, 76 chronically homeless individuals were assessed and prioritized for EHV.

2. CES maintains a centralized list of persons prioritized by the criteria established by CES Prioritization Policy from which participants are matched to available housing opportunities locally and county-wide services using the VI-SPDAT through the HMIS system for matching based on "acuity scores". The VI-SPDAT does not make decisions; it informs decisions, it provides data that communities, service providers, and people experiencing homelessness can use to help determine the best course of action next. CES, as it stands today, is split into 3 systems that serve Adults, Families with Children, and Youth across the eight SPAs.

3&4. CoC matches households to PH based on acuity score, length of time homeless, high-risk households, aging population, identified through case management. The CES uses client choice and strengths-based approaches to inform participants of services, housing, and referrals in order to respect the whole person without reducing them to their housing need alone. CES leads help create opportunities for people to succeed by focusing on their strengths and abilities, and by using Housing First and other evidence-based practices that recognize the autonomy of the person being served. CoC and it' partner launch a new mobile resource to provide mobile case management in low-income neighborhoods that don't necessarily have transportation to a resource center bringing equal access for all.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.		
	NOFO Section V.B.1.p.		

	Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

(limit 2,500 characters)

1.The Glendale CES promotes a fair and open process and affirmatively markets housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, limited English proficiency or who are least likely to apply in the absence of specialized outreach to promote every individual's participation in CES. The CoC actively promotes programs and available housing within its geographic area. Information is distributed through various channels including online platforms, social media, print materials that are distributed at various sites and community centers, and community events throughout the City. City's outreach teams, in collaboration with local hospital, community organizations, Glendale Unified School District, shelters, DV shelters to identify and engage with the unhoused and connect individuals and families to services especially within the marginalized groups. Staff with lived experience connect with the unhoused population and are multi-lingual and provide outreach materials to clients. Marketing materials are available in multiple languages in order to reach those with limited English proficiency or disabilities.
2. The Glendale CoC, and the Housing Authority, in collaboration with Housing Rights Center offers workshops and information sessions for program participants to educate them about their rights under federal, state, and local fair housing and civil rights laws. This workshops include topics such as discrimination, reasonable accommodation, and accessibility. Case Manager consistently work with participants to ensure they are aware of the most up-to-date policies and tenants rights. Case Managers also intervene when necessary to provide tenant/landlord mediation and help clients files discrimination cases when necessary.
3. The is the second year in a row that the Glendale CoC has completed a racial equity analysis which helps the CoC identify housing trends tied to specific groups within the community. This allows us to identify disparities that exist in our community in addition to collecting ongoing data on the Homeless Management Information System (HMIS). Complaints are also tracked and proper follow-up is provided consistent with the the certification for consistency with the consolidated Plan.

1D-10.	Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	03/15/2023

1D-10a.	Process for Analyzing Racial Disparities–Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1.In order to identify who is experiencing homelessness at disproportionate rates, the CoC recently conducted a data-based assessment of racial disparities which integrated national census data (American Community Survey [ACS]) and compared it with results from the most recent point-in-time count and client information captured in HMIS. CoC also incorporates qualitative data based on feedback from stakeholders, providers, advocacy groups and individuals with lived experience to identify disparities within the CoC.

2.We discovered unique differences within each program type regarding enrollment and outcomes by race and ethnicity. Results indicated that several minority groups (Black, Native Hawaiian, American Indian or Alaska Native, and Multi-Racial) are found to be significantly overrepresented in the PIT count in comparison the racial composition of Glendale in the 2019 census. Persons identifying as Asian were found to be significantly less likely to be experiencing homelessness in comparison to all other groups. With respect to ethnicity, the Hispanic population experiencing homelessness (based on PIT) is more than 3 times the rate of Hispanic persons living below poverty. Overall, Black, Hispanic, and those who identified as two or more races experienced disproportionately higher rate of homelessness compared to their Asian, Native Hawaiian or Pacific Islander, Asian, and Non-Hispanic White counterparts. Persons identifying as Hispanic or Latino were less likely to be sheltered during the PIT. In further assessment of overall services, people identifying as Multi-Racial are generally not being enrolled and/or accessing all different service types. This may represent a disparity; however, when looking at this in comparison to how other minority groups are accessing services this does appear that there could be some data capture issues in how people are being asked about race during demographic questions. On housing outcome measures, factoring the rate of groups participating in our homeless response system, ultimately minority groups particularly Black or African American and the multiracial population experienced a lower success rate in Glendale's overall program outcomes. In contrast, the White population (Hispanic & non-Hispanic) experienced highest rates of successful outcomes in the final section of the analysis. There were data limitations when completing this analysis. The CoC will be using the 2023 PIT data to complete update this assessment

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. Glendale CoC recently participated in the California Real Project- a Racial Equity Demonstration Project -Phase 1 & Phase II organized by the State. This demonstration project gave the City an opportunity to partner with Black, Brown, Indigenous, and all people of color, as well as people with lived expertise of homelessness to identify disparities though sharing data, developing specific system performance measures to work towards transforming both system experience and the housing stability for those disproportionately represented in our homeless system response. The CoC continues to analyze qualitative and quantitative data to monitor disparities over time. The CoC will also continue to monitor key outcomes such as, exits to permanent housing, length of homelessness, and housing retention for those who are disproportionately impacted. The Glendale CoC also held a series of Community meetings to engage with the service providers, people with lived experience, advocacy groups, City and County elected officials, in order to develop the CoC's annual action plan which incorporates an equity plan that has specific strategies and goals for addressing disparities. The CoC is also partnering with the Los Angeles Homeless Services Authority (LAHSA) to develop a new assessment tool which will produce more equity when scoring and prioritizing those who are homeless. The tool will be rolled out before the end of October 2023 and made available for training by LA County Service Providers. The CoC prioritizes housing first, trauma informed care and communicates with the community and stakeholders regularly for feedback on how to make improvements to programs within the CES. Staff are also required to attend cultural competency trainings. The CoC will continue to develop on policies in order to continuously identify disparities. We have made progress since 2019 and will continue to do so in the upcoming year. CoC staff also completed a series of trainings offered through the National Alliance on Homelessness.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	

	Describe in the field below:	
1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC uses.	

(limit 2,500 characters)

1. Glendale CoC participated in the California Real Project- a Racial Equity Demonstration Project-Phase II, organized by the State. This demonstration project gave the City an opportunity to partner with Black, Brown, Indigenous, and all people of color, as well as people with lived expertise of homelessness to identify disparities though sharing data, developing specific system performance measures to work towards transforming both system experience and the housing stability for those disproportionately represented in our homeless system response. We remain committed to addressing the issue of racial equity in homelessness. Since 2021 to 2023, more than 41% of clients entering the CES were people of color. Recently, we initiated an agency review of all housing clients in order to assess the percentage of people of color exiting to permanent housing. We are currently analyzing race/ethnicity demographics for those who have exited programs to permanent housing to determine yearly progress in addition to updating the racial equity analysis completed based on 2023 PIT. CES lead agency will continue to provide DEI training is on-going with Agencies via a subject matter expert from CSUN. Partnerships: California State University Northridge, YWCA of Glendale & Pasadena. CoC also disaggregates data to identify disparities among specific sub-populations, such as Veterans, LGBTQ+ individuals and those with disabilities. CoC reviews, length of homelessness, housing placements and retention for these groups to identify potential disparities. The CoC also continuously obtains stakeholder feedback through community meetings and through our Live Performance Measure Dashboard which is available on our website and updated daily. Those allow the community to engage with the CoC on an ongoing basis and create transparency and accountability for the providers, the City, and the community at large.
2. The CoC utilizes HMIS to analyze demographic data, track service utilization, and track outcomes for different sub-populations. The CoC also launched a live dashboard which provide real time data and performance on existing programs within the CoC. This allows to community to stay engaged with the CoC and builds trust and accountability. The CoC will continue to provide training opportunities for providers and review existing policies an collaborate closely with local providers, federal, state and cross jurisdictional partners to develop policies that reduce disparities.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section V.B.1.r.	

	Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.	

(limit 2,500 characters)

1. Glendale CoC routinely gathers feedback from people experiencing homelessness and recipients of CoC or ESG funds by hosting at least two community-wide meetings annually. These meetings are advertised by each CoC provider to promote participation by existing clients in addition to client surveys requested by each program. Participations are invited to attend regular CoC Board, CoC Committee and CES sub-committee meetings to provide feedback. The CoC launched a series of stakeholder meetings in October of 2022 (a total of 6) in preparation for the CoC Homelessness Action Plan. The community meeting flyers were distributed to Community Centers, Service Providers, Outreach teams and advertised on social media. Flyers were translated in Armenian and Spanish. The Citizenship Participation Plan (CPP) also sets forth the City of Glendale's policies and procedures for citizen participation for the use of Community Development Block Grants (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), Continuum of Care (CoC) and other HUD administered grant programs. CPP provides an opportunity for the community to work in partnership with the City to identify needs and to allocate CDBG, ESG and HOME funds, as well as to comment on any Section 108 Loan Application and CoC programs.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.
Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	36	36
2.	Participate on CoC committees, subcommittees, or workgroups.	36	36
3.	Included in the development or revision of your CoC's local competition rating factors.	6	6
4.	Included in the development or revision of your CoC's coordinated entry process.	36	36

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The Glendale CoC is exploring the possibility of compensating individuals with Lived Experience for their involvement in the decision-making process within the CoC. Presently, Ascencia, the lead agency for homeless individuals employs outreach personnel who were previously homeless. Similarly, Home Again LA, (formerly known as Family Promise of the Verdugos), the lead agency for families in the Glendale CoC, currently has case managers on staff who have personal experience with homelessness. Furthermore, the city collaborates with homeless and formerly homeless individuals to carry out the annual PIT homeless counts. The City is also actively engaged in the Los Angeles Homeless Services Authority (LAHSA) Lived Experience Board Meetings to obtain feedback on the CES process, policies, and procedures. The CoC Board includes members with Lived Expertise who represent various groups such as BIPOC, LGBTQ+, survivors of DV, and other affected by related crimes. In an effort to enhance its representation, the CoC is expanding its current Board membership from five to seven, aiming to include additional individuals with lived experience. The finalization of Board nominations is scheduled to be completed by January 1, 2024.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

	Describe in the field below:
1.	how your CoC routinely gathers feedback from people experiencing homelessness;
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. The Glendale CoC consistently collects input from individuals experiencing homelessness and beneficiaries of CoC or ESG financial assistance by organizing a minimum of two community-wide meetings annually. These meetings are promoted by all CoC providers to encourage participation, encompassing client surveys that are solicited by each respective program. Attendees are extended invitations to partake in regular CoC Board, CoC Committee, and CES sub-committee meetings to provide their insights. To pave the way for the CoC Homelessness Action Plan, on October 19, 2022, the city kicked off a series of stakeholder meetings to gain feedback from individuals with lived experience and incorporate the feedback as part of the City's Homeless Action Plan. The promotional materials for these community meetings were disseminated across Community Centers, Service Providers, Outreach teams, and various social media platforms. These materials were also translated into Armenian and Spanish. The Citizenship Participation Plan (CPP) additionally delineates the City of Glendale's guidelines and protocols for citizen engagement pertaining to the utilization of Community Development Block Grants (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), Continuum of Care (CoC), and other HUD-administered grant programs. The CPP creates an avenue for the community to collaborate with the City in identifying input on any Section 108 Loan Application for CoC programs.
2. Individuals with firsthand experience of homelessness actively engage in the decision-making processes within the CoC Board and are also extended invitations to partake in CoC meetings and stakeholder community gatherings. The CoC establishes direct communication with these individuals and collaborates closely with service providers to address and find resolutions to any challenges or issues that may arise.
3. Feedback collected from individuals with Lived Expertise in incorporated as part of the City Strategic Plan. The CoC utilizes this feedback to re-evaluate funding allocations and program design based on the input received. The CoC also shares these challenges with elected officials and also collaborates with local and regional partners to address these challenges by developing new programs, or modifying existing programs to be more client centered. Through client surveys, feedback is gathered with regards to case management. Each client completes an exit interview.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	

	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

1&2 As part of the HOME ARP Allocation Plan, the City of Glendale embarked on a collaborative effort to address the pressing issue of affordable housing and related services within the community. This endeavor involved extensive consultations with various organizations and subpopulations, local elected officials, and county partners. The primary goal was to identify unmet needs and service gaps to better serve the residents of Glendale. Through these consultations, several critical needs emerged, including the demand for more affordable housing options. The City made significant policy changes in the past 12 months. In February of 2023, the city adopted a citywide Inclusionary Zoning Ordinance, which mandates the inclusion of affordable housing units in new development. This policy is aligned with the Housing Element Housing Plan, which serves as a comprehensive framework for addressing housing needs in the city. Among its key priorities are promoting zoning flexibility to encourage a wide range of housing production and promoting the development of housing for special needs groups, such as individuals with disabilities, the elderly, large families, single-parent households, homeless, and those who are formerly homeless. This plan also encourages developers to provide affordable housing units by offering density bonuses and other financial incentives. Furthermore, the passage of SB 1177 by the California State Legislator and is subsequent signing into law by the Governor in August of 2022 authorized the creation of Burbank, Glendale, Pasadena Regional Housing Trust (BGPRHT). This trust was granted the authority to fund planning and construction of affordable housing projects in the region, further bolstering Glendale's commitment to affordable housing solutions. One notable achievement is the groundbreaking ceremony that took place on June 30, 2023. The city, in partnership with Linc Housing and National CORE, initiated the construction of 340 affordable apartments designed to accommodate families, and seniors, including those who are homeless or at risk of homelessness. This development located at 515 Pioneer Drive, represents one of the largest new affordable housing projects in California, which included funding from a variety of sources such as Local Measure S and HOME ARP funds.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section V.B.2.a. and 2.g.	
	You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	

1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC–meaning the date your CoC published the deadline.	08/21/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition–meaning the date your CoC published the deadline.	07/20/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	8
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:	
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1.Glendale CoC collected and analyzed data regarding project success in permanently housing participants using System Performance Measures FY 2022 & FY21 HMIS data and Annual Performance Report (APR). We utilized the System Performance Measures Metric 7b.2 to get an accurate picture of clients in permanent housing during the reporting date range and if clients in that universe either stayed in permanent housing or exited to another permanent destination. In addition, using APR data points such as 5a.8, no. of stayers, and 23.C, exit to housing, related to positive outcomes when people exit projects informed project ranking.

2. The CoC collected and analyzed data regarding length of time between project intake and permanent housing on a quarterly basis and during project scoring and ranking by using FY 2022 System Performance Measure 1b, which expands the length of stay calculated in Measure 1a by taking into account the client's Living Situation.

3.All of CoC's projects serve chronically homeless individuals and families as well as prioritizing Veterans, Victims of Domestic Violence and Families and Children. CoC prioritized all projects as top priority when project applications demonstrated use of the VI-SPDAT, housing first models and removing all barriers for housing, participating in SOAR and increasing participant's income through mainstream benefits and employment income. CoC also provided additional scoring for the applications which demonstrate 100% utilization rate, assisting service resistant participants, criminal background and prioritizing participants who are identified as high utilization of emergency rooms, jails and mental health and behavior health systems.

4.CoC policy adheres to CDP 16-11 prioritization which is reflected in rating and ranking for chronic persons in PSH and persons with severe service needs and scores points based on having too little or little income; active or history of substance abuse, and having a criminal record with exceptions for state-mandated restrictions. Thus, CoC's scoring tool & criteria took into account chronic homelessness during its ranking and selection process and Housing First and low barriers including current or past substance use, low or no income, criminal histories, and history of victimization/abuse. Renewal projects serving those with highest needs barriers to obtaining and maintaining housing were factored into the review, ranking, and selection.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	

	Describe in the field below:
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

1.The Glendale CoC has received input and included persons of different races, particularly those over-represented in the local homelessness population during its review and ranking process. This was done through the participation of the CoC committee and the CoC Board, which currently has a Board Member with lived experience.
2.The Glendale CoC Committee is comprised of people with lived experience and individuals with different cultural backgrounds and provide valuable feedback during the CoC Competition, review and ranking process. The evaluation team is also comprised of individuals with different backgrounds to ensure a fair representation in the community.
3. The evaluation team, CoC Board and the CoC Committee take into consideration of how projects promote racial equity and provide housing and services to different races that are over-represented. During the application review process, the project applicants were asked to provide information on how their agency will promote racial equity and what type of trainings and programs are offered to staff to ensure equal access to housing programs and services. The applicants were scored based on the answers provided.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1.The reallocation process during each competition is discussed at the Glendale CoC committee meeting and CoC Board and was fully adopted and approved. The Process of reallocation includes review of each of the CoC projects new/renewal. All projects are scored using an objective scoring system as approved and recommended by the CoC. The following categories contribute to the overall scoring: System Performance Measures; Recipient Compliance with Grants and Financial Management, Data quality in HMIS, and Housing First and Low Barrier approach. CoC is able to recapture funds from all projects that underperforming who demonstrate slow spending, non-compliance with grant requirements or no longer a priority in terms of meeting a gap in the CoC.
2.The Glendale CoC did not identify any projects that required a reallocation this year but will continue to review projects for future funding competitions.
3.The Glendale CoC did not identify any low performing or less needed project during this local competition year; however, the reallocation process is reviewed during each competition to ensure the best use of funds and local/HUD priorities.
4.The Glendale CoC scored each renewal submitted during this competition year. All projects passed the threshold criteria. The Glendale CoC followed the tiering, scoring and ranking process and will continue reviewing projects and the expenditure rates to ensure that funding is fully utilized, and projects continue to serve the local and national priorities.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	Yes

1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	No
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	08/03/2023

1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank–if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes

1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	08/15/2023

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	09/20/2023

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
 - PHA Crosswalk; and
  - Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Bitfocus

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs

2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	02/28/2023

2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	

3.	state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1.The Glendale CoC has taken the steps to ensure all DV service providers utilize a comparable database based on HUD's Victim Service Provider Comparable Report Requirements. Furthermore, the CoC has reviewed the vendors software (Apricot) to ensure the vendor provides software that meets the privacy and data collection standards and the needs of the community.
2.The DV Service Providers have submitted de-identified aggregated system performance measures data for each project in the comparable database per the request of the HMIS and CoC Lead which is in compliance with the FY 2022 HMIS Data Standards.
3. The Glendale CoC is compliant with the FY 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.
	NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	61	16	45	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	63	50	13	100.00%
4. Rapid Re-Housing (RRH) beds	30	4	26	100.00%
5. Permanent Supportive Housing (PSH) beds	156	0	140	89.74%
6. Other Permanent Housing (OPH) beds	126	25	101	100.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
	NOFO Section V.B.3.c.

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Bed utilization is above 84.99%

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/26/2023

2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/24/2023

2B-3.	PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

1.The Glendale CoC's Planning process involves various community groups and key stakeholders. For youth specifically, the Glendale Youth Alliance, Glendale Unified School District, Glendale Community College, and the Glendale Police Department assisted in the planning process and on the day/night of the count.

2.With the ESG-CARES Act funds, the CoC hired Glendale Youth Alliance homeless or at risk-youth to assist with the night count. GYA provides housing stability services and youth employment for homeless youth or at-risk youth. Our efforts extended to identifying concentrated areas frequented by homeless youth, including Soup Kitchens, Parks, and School facilities. Valuable input from youth homeless providers, school personnel, and dedicated outreach teams played a pivotal role in pinpointing these locations.

3.The CoC works closely with the Glendale Unified School District, GPD, and GYA to locate possible youth at are homeless. GYA receives State funds to provide homeless prevention services and interim housing for youth. In a bid to bolster our Point-in-Time (PIT) Count, deliberate marketing through social media and city websites to solicit youth experiencing homeless as enumerators for both the day and night counts. This approach not only contributes to more accurate data collection but also empowers those directly affected to actively participate in addressing the issue. By employing these collaborative strategies, we are working diligently to ensure a comprehensive and accurate representation of homeless youth within our community.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

		In the field below:
	1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;
	2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and
	3.	describe how the changes affected your CoC's PIT count results; or
	4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.

(limit 2,500 characters)

1. No Changes to the Sheltered Count

2.While conducting client-based survey interviews, we leveraged methodologies similar to those employed during the unsheltered 2022 Point-in-Time (PIT) count, which included Service-based Counts and known location Counts. However, it's important to note that we made minor adjustments to our canvassing approach. One notable modification involved canvassing institutional healthcare areas during both daytime and nighttime hours, utilizing professional outreach teams from within the Glendale Police Department. This decision was prompted by an increase in community reports regarding homeless individuals in these areas. These locations were often challenging to navigate safely during dawn or nighttime hours, which raised safety concerns for our general volunteers. Furthermore, we established partnerships with Health Emergency Departments, granting us access to hospitals for the purpose of collecting information on individuals who were at risk of becoming homeless upon their release on the same day.

3. PIT Count was not affected as we did not change the methodology.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

	In the field below:
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1.Glendale CoC collaborates with a diverse range of stakeholders, including social service agencies, local government departments, nonprofit organizations, law enforcement, healthcare providers, and schools. These partnerships offer a holistic perspective on the risk factors impacting homelessness and ensure a comprehensive approach to problem-solving. CoC has improved ability of identifying risk factors for first time homelessness through incorporating customized questionnaires in our PIT count and Vulnerability Index Assessment tools on HMIS; thus, initial assessment captures critical information on factors contributing to this issue. In our 2023 homeless count analysis, the foremost reason for first time homelessness was loss of employment, followed by rent increases, Divorce/Separation, and unexpected illness. In FY 2021-2022, 85 households were diverted from homelessness with financial assistance from agencies providing homeless prevention funds.

2. The Glendale CoC in partnership with various service providers has developed homeless prevention programs with the use of ESG, ESG-CV, State, County and Local funds to help individuals and families quickly secure stable housing through rental assistance and supportive services, access to employment, mainstream services, and other wrap around services. These programs are well advertised online, at community centers, schools, and local libraries to ensure the Community knows where to go for assistance to prevent homelessness.

3. Catholic Charities, Armenian Relief Society, Home Again Los Angeles, Ascencia, Glendale Unified School District, Glendale Community College, Glendale Community Outreach, Engagement and Resource Unit, Verdugo Jobs Center, Glendale Youth Alliance, YWCA of Glendale and Pasadena, Door of Hope.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	Yes

(limit 2,500 characters)

2. In FY 2021 metric 5.2, we reported 283 universe of persons with new entries into Shelter, Transitional Housing, or Permanent Housing . By contrast, in FY 2022 we reported 347 (23% increase) of persons who became homeless of the first time. 2.This significant rise was influenced by several contributing factors, including the movement of individuals experiencing homelessness from neighboring Continuums of Care (CoCs). Notably, approximately 50% of the individuals who accessed Glendale's Homeless Response System initially received services within the CA-600 Los Angeles City and County CoC, as recorded in California's Homeless Data Integrated System. Furthermore, these numbers were further compounded by the arrival of immigrants fleeing the Ukraine-Russian War. This humanitarian crisis resulted in a discernible increase in new entries into homelessness within our community. These statistics underscore the evolving and dynamic nature of homelessness within our region, reflecting both the interconnectedness of our homeless response systems and the impact of global events on our local landscape.

2C-2.	Length of Time Homeless–CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	

	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. In FY2022, the average length of time homelessness was 59 and in 2021 we reported 103, a 43% reduction of time spent in Emergency Shelter and Transitional Housing programs in our homelessness response system. Glendale CoC has a systematic way of reducing length of time through prioritizing the most vulnerable that come through our CoC access point and gets referred though coordinate entry. Length of time homeless alongside chronicity according to HUD's definition it central to our triage scheme, which subsequently lifts persons with high length of time homeless as priority. Glendale CoC administers a hotel/motel project to serve as interim housing for persons afflicted with housing crisis. After participants are engaged with providers, navigators, and case managers and a housing plan is in place, they stay as long as possible before a permanent housing is found. In addition, we implement a housing first approach to lower barriers and connect people with housing. We have dedicated housing for people experiencing chronic homelessness in our City administered Shelter Plus Care Project and other CoC funded PSH in our locality. Another critical resource in our efforts is utilizing Emergency Housing Vouchers to create flow in PSH and, providing and alternative permanent housing resource for chronically homeless persons.
2.Our Lead CES Agencies employ local HMIS data, including VISPDAT assessments, to identify and prioritize highly vulnerable individuals with extended periods of homelessness. These individuals are referred to Permanent Supportive Housing (PSH), and referrals for Rapid Re-Housing (RRH) are closely tracked for households experiencing prolonged street homelessness. To expedite housing placement, Glendale CoC maintains an active landlord outreach program. This program secures housing units for homeless clients and ensures rapid unit inspections, enabling participants to move into housing within two weeks. CoC providers actively engage private landlords, offering enhanced security deposits, utilizing set-aside funds for damages, and providing conflict resolution assistance. EHV within Glendale CoC is seamlessly integrated into the CES system. It initiates housing placement planning immediately and leverages HMIS data to generate weekly length-of-stay reports, facilitating progress tracking and the identification of individuals with extended stays.
3. Ascencia, Lead CES Agency for Individuals, Home Again Los Angeles, YWCA of Glendale & Pasadena

	2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy	
		NOFO Section V.B.5.d.	

		In the field below:
	1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
	2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. In FY 2022 , 288 unduplicated persons in served Emergency Shelter, Transitional Housing and Rapid Rehousing the rate of exits to permanent housing from ES, SH, TH, RRH. 29% of them had successful exits to permeant housing destinations. As part of our overarching strategy to combat homelessness within the Glendale CoC, we have diligently secured funding from LA County Measure H and State resources provided by the Homeless Housing Assistance and Prevention (HHAP) program, in collaboration with our valued partnership with the Public Housing Authority (PHA). These vital funding streams serve as the cornerstone of our approach to addressing homelessness in our community. Within the framework of our local homeless action plan, one of our primary strategic initiatives centers on the expansion of shelter beds. This expansion is thoughtfully designed to align with our overarching goal: facilitating timely exits from shelter environments into permanent housing solutions. By bolstering our shelter capacity and directing efforts toward the seamless transition to permanent housing, we aim to create a more robust and effective continuum of care for our community's homeless population. Glendale CoC planning committee is resolutely committed to prioritizing permanent housing solutions as a focal point within competitive funding bids. We are steadfast in our objective to augment the availability of rapid rehousing beds, while concurrently placing a pronounced emphasis on the development of stability plans. This strategic shift underscores our unwavering dedication to providing lasting, sustainable housing solutions that empower individuals and families to rebuild their lives with a renewed sense of stability.

2. The Glendale CoC is working closely with local and regional partners to leverage funds and supportive services, including assistance from Managed Care Plans with the use of State Homelessness and Housing Incentive Funds. The CoC is also working closely with our local Public Housing Authority to prioritize affordable housing units for the unhoused population and those who are at-risk. Currently, the CoC is utilizing EHV vouchers to house clients as quickly as possible. With the use of State, ESG, and local funds, the City will also be increasing the number of Rapid Rehousing Programs with FY 23-24.

3. City of Glendale, Ascencia, Glendale Housing Authority, Home Again LA.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. In FY 2022, Glendale CoC reported 0% recidivism in less than 6 months and from 6-12 months , with an improvement of 1 in the less than 6 months metric. Note: this performance metric does a look back on participants that were placed in permanent housing destinations only. Within the Glendale CoC, we have implemented a robust system for tracking risk factors associated with recidivism. Our approach hinges on the utilization of data from various sources, including the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), Coordinated Entry System (CES), and Homeless Management Information System (HMIS). Through these data sources, we meticulously identify individuals and families who re-enter the system after exiting.

2. When a client returns to our system, we undertake a comprehensive review of the factors that contributed to their re-entry. This thorough assessment plays a pivotal role in shaping the development of customized service plans aimed at addressing their specific needs. In addition to individual data, our CoC leverages both STELLA and aggregate live local HMIS data to gain a comprehensive understanding of recidivism trends. This data-driven approach enables us to create recidivism profiles that are shared with service providers. Collaboratively, we devise strategies designed to mitigate recurrences and enhance positive outcomes. We have established a performance-based incentive system for CoC-funded programs operating within our community. These programs are evaluated within the local competition based on their effectiveness in improving clients' connections to mainstream resources. This incentivization mechanism underscores our commitment to fostering stronger links between our clients and the vital resources available in our community.

3. The agency at the helm of these critical efforts is Ascencia. Within Ascencia, a dedicated team of housing navigators and employment navigators collaboratively engages with the Verdugo Jobs Center to empower our clients to augment their income and equip them with essential life skills. These combined efforts serve a dual purpose: elevating our clients' financial stability and furnishing them with the necessary tools to sustain their housing arrangements. Moreover, our commitment to the cause is underscored by our meticulous analysis of Monthly Recidivism HMIS reports. These reports provide invaluable insights into the rates of returns to homelessness within our community.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	

	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1&2. The Glendale CoC maintains a close collaboration with the Verdugo Job Center and the Verdugo Workforce Development Board to facilitate clients' access to employment related services and programs that foster job readiness. These services encompass an array of resources, including support in creating resumes, conducting mock interviews, providing training sessions, and crafting individualized work plans, among other things. In tandem with this partnership, the Glendale CoC also actively engages with the Glendale Youth Alliance, which administers job readiness initiatives specifically tailored for homeless youth. Through this program, the CoC has effectively transitioned homeless youth into Permanent Housing, while the Glendale Youth Alliance has successfully connected these young clients to training opportunities and sustainable, long term employment.

3. Verdugo Jobs Center, Verdugo Workforce Development, Glendale Youth Alliance, EDD, Ascencia, Home Again LA, Armenian Relief Society.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. Participants undergo comprehensive benefit assessments and continuous reassessments to ensure they receive the support they qualify for. Case managers work closely with local non-cash benefit agencies to facilitate enrollment in essential programs such as Covered California health insurance, CalFresh, general relief, veterans' benefits, and child care services. Additionally, we actively promote agency participation in SOAR training to enhance client access to SSI/SSDI benefits. The Glendale CoC includes the LA County Department of Public Social Services, responsible for increasing non-cash income through programs like CalWORKs, CalFresh, General Relief (GR), and WIC.

2. Ascencia, Home Again Los Angeles, Armenian Relief Society, Door of Hope, Catholic Charities, YWCA of Glendale and Pasadena.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

	Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.
	If you answered yes to question 3C-1, describe in the field below:
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2023 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name	
This list contains no items	

4B. Attachments Screen For All Application Questions

	We have provided the following guidance to help you successfully upload attachments and get maximum points:
1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
	. We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7 PHA Homeless...	09/07/2023
1C-7. PHA Moving On Preference	No		
1D-11a. Letter Signed by Working Group	Yes	1D-11a. Letter Si...	09/18/2023
1D-2a. Housing First Evaluation	Yes	1D. 2a Housing Fi...	09/07/2023
1E-1. Web Posting of Local Competition Deadline	Yes	1E-1. Local Compe...	09/07/2023
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	09/07/2023
1E-2a. Scored Forms for One Project	Yes	1E-2.a Scoring To...	09/07/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5 Non-Rejectio...	09/07/2023
1E-5a. Notification of Projects Accepted	Yes	1E-5a Projects Ac...	09/07/2023
1E-5b. Local Competition Selection Results	Yes	1E-5b Final Proje...	09/12/2023
1E-5c. Web Posting–CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	FY 2023 HDX Compe...	09/08/2023
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No	3A-2a. Health Car...	09/12/2023
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: 1C-7 PHA Homeless Preference

Attachment Details

Document Description:

Attachment Details

Document Description: 1D-11a. Letter Signed by Working Groups

Attachment Details

Document Description: 1D. 2a Housing First Evaluation

Attachment Details

Document Description: 1E-1. Local Competition Web Posting Deadline

Attachment Details

Document Description: 1E-2. Local Competition Scoring Tools

Attachment Details

Document Description: 1E-2.a Scoring Tool for One Project

Attachment Details

Document Description: 1E-5 Non-Rejection or Reduction Confirmation

Attachment Details

Document Description: 1E-5a Projects Accepted-Notification Outside e-snaps

Attachment Details

Document Description: 1E-5b Final Project Scores for All Projects

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: FY 2023 HDX Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description: 3A-2a. Health Care Formal Agreements

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	07/28/2023
1B. Inclusive Structure	09/12/2023
1C. Coordination and Engagement	09/12/2023
1D. Coordination and Engagement Cont'd	09/12/2023
1E. Project Review/Ranking	09/20/2023
2A. HMIS Implementation	09/06/2023
2B. Point-in-Time (PIT) Count	09/08/2023
2C. System Performance	09/08/2023
3A. Coordination with Housing and Healthcare	09/08/2023
3B. Rehabilitation/New Construction Costs	09/08/2023
3C. Serving Homeless Under Other Federal Statutes	09/08/2023

4A. DV Bonus Project Applicants	09/08/2023
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required